CITY OF
AMARILLO®
OPEN SPACES ★ ENDLESS OPPORTUNITIES

Fiscal Year 2026-27
Proposed Budget Book

Texas Local Government Code Section 102.005 Notice

$0.44728

This Budget will raise more total property taxes than last year's budget by $1,596,402 or 1.94%, and of that amount $1,345,553 is tax revenue to be raised from new property added to the tax roll this year.

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AMARILLO
CITY MANAGER

August 11, 2026

Honorable Mayor Cole Stanley and Members of Amarillo City Council
623 S. Johnson Street
Amarillo, TX 79101

Dear Mayor Stanley and Members of the City Council:

Transmitted herewith is the City of Amarillo Annual Budget for Fiscal Year 2026/2027 (Budget). The Budget is balanced in accordance with the Amarillo City Charter and laws of the State of Texas.

The final proposed Budget totals approximately $493.7 million, with $377.4 million approved for operation and maintenance functions, $47.3 million in capital, and $70.1 million for required debt service payments. The annual Budget is the most important policy document for consideration by the Council. It identifies required funding to deliver more than 250 programs and services to the citizens of Amarillo.

The 2026/2027 Budget is presented to Council as a program-based budget, i.e., the various programs offered by City departments are presented with program descriptions and performance measures to define the level and quality of services delivered to Amarillo citizens. The Budget represents maintenance of current service levels for the more than 250 programs funded by the City. All programs have a demonstrated connection to the City Council pillars.

The City has continued to experience economic growth in most areas; however, rising costs in several vital areas including commodities, materials, supplies, construction, and attracting and retaining personnel have placed continued challenges on the budget process. Key areas of focus in the 2026/2027 Budget include addressing increased funding for public safety, aging infrastructure throughout City operations, and rising costs in most operational areas.

The Budget reflects revenues in line with current trends, with slight increases, and rate increases in certain areas to support the rising costs of doing business and aging infrastructure. On the expenditure side, the Budget includes enhancements that focus on funding for public safety, critical capital projects, the implementation of a pay study for civilians, and a dedicated fund for streets. Details of the consolidated budget are as follows.

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CONSOLIDATED BUDGET

The 2026/2027 Budget is $493.7 million, which is a decrease of 11.4%, or $(63.4) million, as compared to our 2025/2026 Budget of $557 million.

The areas of specific increase/decrease in the Budget are:

Budget Category	FY 2025/2026	FY 2026/2027	% Change
General Fund Operating	$ 275,200,035	$ 287,984,366	4.6%
Water & Sewer Operating	74,182,540	85,311,300	15.0%
Capital Improvement Projects	108,963,376	47,330,029	-56.6%
Special Revenue Operating	37,941,913	36,899,092	-2.7%
Fleet Services Operating	27,764,026	21,337,922	-23.1%
Insurance Operating	47,437,090	55,171,383	16.3%
Debt Service	66,689,997	70,109,859	5.1%
Airport Operating	16,372,969	17,591,721	7.4%
Drainage Utility Operating	5,669,444	6,367,316	12.3%
Information Technology Operating	11,026,526	11,355,634	3.0%
Capital Improvement Transfers	4,563,719	4,192,129	-8.1%
LESS: Interfund Transfers	(118,765,069)	(149,954,897)	26.3%
TOTAL BUDGET	**$ 557,046,566**	**$ 493,695,854**	**-11.4%**

Municipal government is a service business and the predominant expense category in the Budget is always personnel and the associated salary and benefit expenses. Personnel costs comprise 48.9%, or $241.2 million, of the 2026/2027 net Budget. Personnel costs in the Budget are 0.2% more than the prior year budget due to increase in personnel positions to better support operations. The Budget also includes an implementation of a pay study for civilians.

One of the largest categories in the Budget is Capital Improvement Projects at $47.3 million, or 9.6% of the Budget. Capital Improvement Projects reflect a 56.6% decrease from the prior year and includes street projects, a dedicated dumpster replacement program, funding for parks and recreation assets and facilities, water

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and sewer system projects including the start of design for wastewater facilities with grant funding, airport projects that are eligible for federal funding, continued fire apparatus and fleet replacements, and more. The Capital Improvement Program section provided in the budget document provides more details of the proposed projects.

Debt Service accounts for 14.2%, or $70.1 million, of the net Budget. Debt service expenditures include all funds with outstanding debt. The Debt Service category includes an 5.1% increase which is due to a third year of debt issuances to support streets, fire apparatus replacement, heavy fleet equipment and vehicle replacements.

Special Revenue operating costs have decreased 2.7% due multiple grant funds including American Rescue Plan Act (ARPA) and Housing Stability Services (HSS) funding being fully spent.

Property and Sales Taxes

Taxable property values remain strong with over a 1.2% increase for the 2026 tax year, when comparing 2026 certified values to the 2025 certified values. The total 2026/2027 proposed tax rate is $0.44728 ($0.34594 for maintenance and operations and $0.10134 for interest and sinking) per $100 taxable value versus the 2025/2026 rate of $0.43070 ($0.33114 for maintenance and operations and $0.09956 for interest and sinking). A historical review of the rate reflects that the City Council increased the operations and maintenance portion of the tax rate in 2019/2020 by $0.01750 in addition to increasing the debt service portion of the tax rate. In 2020/2021, the debt service portion of the tax rate was the only portion of the tax rate increased. In 2021/2022, City Council increased the property tax rate by $0.047 to $0.44334 and then decreased it in 2022/2023 to $0.40628 and in 2023/2024 to $0.39195, and again in 2024/2025 to $0.38723 due to increased taxable values. In 2025/2026, City Council increased the property tax to $.43070.

Sales tax is the City's largest revenue source. Amarillo has long enjoyed a history of steadily increasing sales tax, which has offset the City's low property tax rate. The City's sales tax continues to remain strong. The Budget includes sales tax at an increase of $9.3 million over the 2025/26 original budget of $81.2 million. The sales tax revenue budget for next year has been normalized to sales tax collection experience for the past couple of years.

Sales tax and property tax revenues make up the largest percentage of funding for General Fund operations. However, each revenue source alone, property tax or sales tax, is not sufficient to fund the budgets for Public Safety. Therefore, the City must rely on multiple revenue sources to support General Fund operations.

Franchise Fees, User Fees and Charges

During 2016, the City initiated a $140 million five-year Community Investment Program with corresponding rate increases for water and sewer and drainage. For water and sewer rates, there was a 3% rate increase in 2016/2017, 2017/2018,

and 2018/2019 to fund the first three years of the program. The 2019/2020 Budget included a 7% water and sewer rate increase, which funded the addition of automated metering infrastructure (4%) and provided for an increase in operating and maintenance (3%). The 2020/2021 Budget included the fourth year of the planned 3% rate increases. The 2021/2022 Budget included the final year of the original five-year Community Investment Program with a 3% rate increase for water and sewer infrastructure and a 2% rate increase for maintenance and operations to cover increases in operational costs. The 2022/2023 budget included a 10% water and sewer rate increase to cover inflation and additional debt issuances. The 2023/2024 budget included a 6% water and sewer rate increase to all water and sewer except the residential base rate to cover inflation and the rising cost of attracting and retaining personnel. A new tier for commercial usage over 10,000 gallons per month was included in the 2024/2025 budget at a rate of $4.15 per thousand gallons. The 2025/26 budget included a 5% rate increase for all water and sewer rates to help fund capital improvements. The water rate structure is designed so that customers who only use water for domestic purposes still have very reasonable rates. A residential 10,000-gallon water user will have a monthly water and sewer bill of approximately $92.73. For drainage rates, there were 4% rate increases for the five years for the capital costs related to the five-year Community Investment Program. The 2026/27 budget included a 8% rate increase for all water and sewer rates to help fund capital improvements. The 2022/2023 budget included a 6% drainage fee increase to cover inflation and an additional debt issuance, while the 2023/2024 budget included a 47.1% drainage fee increase, that was an increase of $1.08 per month for an average residential property, to cover additional debt issuances for capital improvements. The drainage fee had no increases proposed for 2024/2025, no increases for 2025-2026, and a proposed 3% drainage fee for 2026/27.

The Budget includes an increase in the commercial and residential Solid Waste rates of 3.0% for equipment and personnel associated with a dangerous structure removal program, capital projects and engineering services at the City of Amarillo landfill, and material cost increases associated with the residential dumpster replacement program. The fee for a one-family residence will increase from $25.87/month to $26.65/month for an annual increase of $9.36.

Other areas with fee increases include Golf and Parks and Recreation. The fee increases in each area are needed to adjust for increases in the Consumer Price Index (CPI) to cover the related cost of providing goods or services. The new fees are proposed to provide dedicated funding to important aspects of the City budget and a prioritize these important services so they do not compete with other funding needs.

Employee Staffing

The 2026/2027 Budget consists of 2,362 permanent and 340 part-time employee positions. Permanent positions have a net decrease of 18 permanent positions over the current year and part-time positions have decreased by 6. Some positions were removed as they remained unfilled for a long period of time with no near future prospect of getting filled. Several of the changes are reclassifications of current positions to better meet departmental needs. Some of the larger position changes occurred with the Zoo transition and Police eliminating several of their

unfilled civilian positions, while adding a budget analyst and an office manager to their civilian staff. Below is a summary of the staffing changes for permanent positions for the 2026/2027 Budget:

Position	Department	Full Time
Special Advisor	City Manager	-1.0
Accounting Tech	Civic Center	1.0
Sales Manager	Civic Center	1.0
Sales Manager	Civic Center	1.0
Digital Navigator	Library	-5.0
Various Zoo Positions	Zoo	-13.0
Various Administrative Positions	Police Professional Staff	-9.0
Budget Analyst	Police Professional Staff	1.0
Office Manager	Police Professional Staff	1.0
		-24.0

Employee Compensation

1. Pay increases of 3% for Police and 3% for Fire.
2. 3% COLA for civilians.

The budget includes funding for discretionary retention pay, given to employees based on longevity during the holiday season.

Capital Improvement Program

The 2026/2027 capital improvement program budget is $47.3 million which includes $12.0 million in general government capital projects, $13.0 million in water and sewer system projects, $5.7 million in airport projects, $2.4 million in street projects, $3.1 million in solid waste improvement projects, $1.9 million in Civic Center projects, and $8.5 million in fleet services projects. The general government projects are funded from excess operational funds and grant funds; existing solid waste collection fees, plus an increase to the fees, are proposed to fund solid waste projects; hotel occupancy taxes and the Amarillo-Potter Events Venue District will fund the Civic Center projects; the streets projects will be funded by dedicated funds from the new street assessment fund and through a planned debt issuance. The water and sewer projects are funded through excess operational funds planned for capital improvements plus a 8% increase to rates. The airport projects are funded with excess operational funds planned for capital projects and grant money received from the FAA. The fleet services projects are funded with a planned debt issuance and excess operational funds planned for capital.

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Future Priorities

The 2026/2027 Budget has prioritized enhancements to public safety, compensation to employees, an increased COLA for retirees, funding of capital projects, and a dedicated street funding source. Going forward, the City will need to continue to identify additional budget dollars to address the maintenance of aging city facilities and aging infrastructure throughout the City.

Conclusion

Thank you each for your leadership of our City. I appreciate the extensive time and effort you undertake to study and understand the complexities of the varied operations of our organization. Your vision, guidance and service are invaluable and truly make Amarillo a great community! I want to thank you for the comprehensive review of the 2026/2027 Budget process and thank the entire management team for their hard work in preparing the annual Budget. Difficult choices were made to ensure we can efficiently and effectively manage our resources to address Council pillars and to continue our commitment to serve the citizens of Amarillo.

Respectfully Submitted,

Grayson Path
City Manager

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CITY OF AMARILLO
General Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26		2026/27
	Original Budget	Projected Year End	Proposed Budget
Available Funds, beginning of year	$ 53,449,879	$ 60,190,596	$ 62,520,948
Add Revenues:			
Operating Income	256,218,340	267,466,824	271,379,809
Grant Income	4,975,212	4,470,548	4,017,178
Transfers from Other Funds	10,979,000	11,488,586	5,430,000
Total Revenues	272,172,552	283,425,958	280,826,987
Total Available Resources	325,622,431	343,616,554	343,347,935
Deduct Expenditures:			
Operating Budget Requests	257,091,404	263,235,098	268,458,229
Nominal Capital	-	73,001	-
Transfers to Grants or Projects:			
Other Grant Funds	1,666,325	1,987,557	1,666,325
AIP Pantex	10,000	-	10,000
STEP Grant	50,880	55,799	53,533
HOME Investment Partnership	319,292	283,201	485,843
Solid Waste Improvement	3,065,901	2,419,813	3,065,901
Street Improvement	2,510,000	2,510,000	2,510,000
Civic Center Improvement	3,028,387	3,028,387	3,692,099
Liability for Compensated Absences	1,250,000	1,107,955	1,250,000
Airport	42,222	42,222	42,222
Information Technology	120,554	120,554	120,554
Fleet Services	-	-	-
General Construction	5,121,212	5,121,212	5,572,000
Self-Insurance	-	-	-
Certificate of Obligation	-	126,650	-
Debt Service	800,800	671,300	802,925
Court Security	91,221	312,856	199,940
Court Technology	31,837	-	54,795
Total Transfers to Grants or Projects	18,108,631	17,787,506	19,526,137
Total Expenditures	275,200,035	281,095,606	287,984,366
Available Funds, end of year	$ 50,422,396	$ 62,520,948	$ 55,363,569
Calculation of reserve:			
Total Expenditures	$ 275,200,035	$ 281,095,606	$ 287,984,366
Less One Time Expenditures	(6,424,212)	(6,282,167)	(6,755,000)
Total Ongoing Expenditures	$ 268,775,823	$ 274,813,439	$ 281,229,366
Three Months Operating Reserve			$ 55,887,527
Available Cash Flow Over (Under) Reserve			$ (523,958)

FD1000-General Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	800	2,821,781	0	0	60,000	352,618.19%	-100.00%	0.00%
Administration Cost Allocation	4,333,143	5,087,733	6,335,852	6,596,988	8,410,003	17.41%	29.66%	27.48%
Banquets and Meetings	0	452	0	0	0	0.00%	-100.00%	0.00%
Business Taxes	21,426,222	22,040,155	22,964,244	22,474,479	23,199,978	2.87%	1.97%	3.23%
Construction Participation	701,306	13,747,238	1,030,000	1,931,060	530,000	1,860.23%	-85.95%	-72.55%
Contract Income	50,000	25,000	36,333	36,333	36,333	-50.00%	45.33%	0.00%
Culture and Recreation	8,435,291	8,706,047	8,921,819	9,751,624	9,732,232	3.21%	12.01%	-0.20%
Event Income	0	6	0	0	0	0.00%	-100.00%	0.00%
Food Establishment	0	729	0	0	0	0.00%	-100.00%	0.00%
Forfeitures	3,265,026	4,116,828	3,872,082	4,314,070	3,864,719	26.09%	4.79%	-10.42%
General Government	62,603	95,982	77,162	111,534	112,965	53.32%	16.20%	1.28%
Grants Federal	0	69,406	0	0	0	0.00%	-100.00%	0.00%
Group Care	35,390	102,643	32,700	25,000	28,300	190.03%	-75.64%	13.20%
Hotel Occupancy Tax	8,191,672	9,135,023	8,685,620	10,289,095	9,725,388	11.52%	12.63%	-5.48%
Interest and Penalties	7,351,360	2,343,883	4,226,315	4,644,195	4,306,721	-68.12%	98.14%	-7.27%
Intergovernmental Revenue	5,976,100	3,479,015	6,628,354	6,622,552	6,097,354	-41.78%	90.36%	-7.93%
Licenses and Permits	1,394,730	1,741,307	1,457,602	1,342,138	1,633,639	24.85%	-22.92%	21.72%
Miscellaneous Revenue	745,419	359,656	973,011	679,114	814,926	-51.75%	88.82%	20.00%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Non-Business Licenses and Permits	4,090,302	4,589,215	5,077,142	6,146,990	5,297,413	12.20%	33.94%	-13.82%
Occupational and Business Licenses	0	64	0	0	0	0.00%	-100.00%	0.00%
Operating Tranfers In	2,226,115	5,764,413	10,979,000	11,488,586	5,430,000	158.94%	99.30%	-52.74%
Property Taxes Current Year	52,894,440	57,825,762	60,593,604	60,593,604	61,294,457	9.32%	4.79%	1.16%
Property Taxes Prior Year Levy	411,787	529,824	453,907	484,919	462,985	28.66%	-8.48%	-4.52%
Public Safety and Health	3,021,422	3,385,411	2,994,913	3,035,026	2,630,227	12.05%	-10.35%	-13.34%
Rental Income	6,031,287	6,120,477	6,387,060	6,395,980	7,204,116	1.48%	4.50%	12.64%
Revenue from Other Agencies	1,802,055	1,741,952	2,129,827	2,048,224	1,306,730	-3.34%	17.58%	-36.20%
Sales Tax	78,691,117	80,688,168	81,868,527	87,467,048	91,212,498	2.54%	8.40%	4.28%
Solid Waste	30,859,566	33,854,331	36,052,231	36,586,474	37,205,994	9.70%	8.07%	1.69%
Transit	358,501	305,356	395,247	183,623	207,934	-14.82%	-39.87%	13.24%
Use of Money and Property	0	1,698,242	0	177,303	22,075	0.00%	-89.56%	-87.55%
Utility Sales and Service	0	210	0	0	0	0.00%	-100.00%	0.00%
Grand Total	**242,355,655**	**270,376,311**	**272,172,552**	**283,425,958**	**280,826,987**	**11.56%**	**4.83%**	**-0.92%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
AECC	6,105,266	6,725,798	6,742,605	6,586,585	6,694,728	10.16%	-2.07%	1.64%
Animal Management & Welfare	3,692,578	4,002,686	4,317,634	4,196,029	4,346,202	8.40%	4.83%	3.58%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Athletic Administration	214,903	335,834	253,958	179,583	263,949	56.27%	-46.53%	46.98%
Basketball Program	0	0	11,272	7,237	0	0.00%	0.00%	-100.00%
Beautification and Public Arts	130,294	135,818	140,669	140,669	141,684	4.24%	3.57%	0.72%
Benefits	235,540	248,395	266,378	266,431	272,023	5.46%	7.26%	2.10%
Box Office Operations	389,988	259,662	393,665	394,292	463,973	-33.42%	51.85%	17.67%
Building Safety	2,994,714	3,137,275	3,517,462	3,577,307	3,688,689	4.76%	14.03%	3.11%
Capital Projects & Development	1,935,423	2,460,116	1,854,781	1,684,092	1,844,234	27.11%	-31.54%	9.51%
Central Stores Cost Center	435,249	120,260	0	0	0	-72.37%	-100.00%	0.00%
City Manager	1,886,609	2,039,860	2,670,401	2,234,913	2,267,809	8.12%	9.56%	1.47%
City Marshal	1,784,383	3,893,110	2,807,643	3,395,813	2,976,180	118.18%	-12.77%	-12.36%
City Secretary	375,135	689,085	578,730	589,721	578,201	83.69%	-14.42%	-1.95%
Civic Center Cost Center	593,695	8,515,786	785,530	994,554	925,051	1,334.37%	-88.32%	-6.99%
Civic Center Operations	2,446,495	1,946,983	2,880,077	2,744,779	2,702,894	-20.42%	40.98%	-1.53%
Civic Center Sports	544,612	469,611	469,244	452,550	429,112	-13.77%	-3.63%	-5.18%
Environmental Health	2,227,825	2,413,465	2,394,412	2,394,243	2,710,792	8.33%	-0.80%	13.22%
Facilities Cost Center	1,782,394	4,093,521	2,027,666	2,325,884	1,987,015	129.66%	-43.18%	-14.57%
Facilities Maintenance	3,742,119	3,274,907	4,108,044	4,383,374	4,409,494	-12.49%	33.85%	0.60%
Finance	5,568,331	9,719,238	4,340,775	4,438,106	4,759,459	74.54%	-54.34%	7.24%
Fire Civilian Personnel	860,207	1,006,106	1,042,082	1,124,734	1,056,051	16.96%	11.79%	-6.11%
Fire Marshal	1,331,396	1,627,824	1,504,642	1,487,056	1,502,796	22.26%	-8.65%	1.06%
Fire Operations	41,260,033	52,567,422	48,208,413	50,224,802	49,293,530	27.41%	-4.46%	-1.85%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
FY23 Cops Hiring Program Cost Center	286,090	313,150	0	232,203	0	9.46%	-25.85%	-100.00%
General Fund Transfers Cost Center	23,550,486	35,387,887	26,890,297	25,438,486	35,710,866	50.26%	-28.12%	40.38%
Globe News Center	513,579	579,451	498,722	524,670	515,052	12.83%	-9.45%	-1.83%
Golf Operations	5,011,693	5,804,211	4,954,109	5,532,014	5,089,088	15.81%	-4.69%	-8.01%
Human Resources	1,376,306	1,576,322	1,676,085	1,779,263	1,775,886	14.53%	12.87%	-0.19%
Internal Audit	0	102,507	366,103	339,126	376,699	0.00%	230.83%	11.08%
Judicial	581,529	583,163	613,841	655,819	607,764	0.28%	12.46%	-7.33%
Legal	1,893,910	1,925,521	2,062,874	2,077,360	2,152,688	1.67%	7.89%	3.63%
Library	4,144,716	4,679,532	4,422,373	4,449,320	4,621,726	12.90%	-4.92%	3.87%
Mayor and Council	150,182	83,393	141,037	126,652	141,088	-44.47%	51.87%	11.40%
Minimum Staffing Overtime Cost Center	0	0	0	174	0	0.00%	0.00%	-100.00%
MPEV	350,000	291,667	431,000	431,000	431,000	-16.67%	47.77%	0.00%
Municipal Court	1,323,428	1,414,746	1,495,438	1,544,795	1,551,528	6.90%	9.19%	0.44%
Office of Civil Hearings	86,742	20,379	130,761	97,879	168,782	-76.51%	380.29%	72.44%
Office of Emergency Management	818,151	1,045,652	1,075,376	1,021,254	1,109,542	27.81%	-2.33%	8.65%
Office of Innovation and Engagement	1,016,450	1,103,631	1,255,072	1,279,365	1,345,206	8.58%	15.92%	5.15%
Operation Wrangler 2007 Cost Center	0	0	0	72	0	0.00%	0.00%	-100.00%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Park and Recreation Programs	487,858	1,091,403	770,938	816,878	859,043	123.71%	-25.15%	5.16%
Park Maintenance	8,375,383	11,179,473	8,738,411	9,403,322	8,910,254	33.48%	-15.89%	-5.24%
Parks and Recreation Administration	910,631	7,599,652	1,068,349	1,142,390	1,121,509	734.55%	-84.97%	-1.83%
Planning and Development Services Cost C	1,168,774	1,611,734	1,443,838	1,445,410	1,417,958	37.90%	-10.32%	-1.90%
Police	55,994,497	62,304,993	63,319,415	66,194,006	63,928,726	11.27%	6.24%	-3.42%
Police Professional Staff	6,196,084	6,557,767	6,561,419	6,354,621	6,651,708	5.84%	-3.10%	4.68%
Public Works	611,897	2,631,047	596,304	663,209	592,679	329.98%	-74.79%	-10.63%
Purchasing	827,234	786,219	910,752	935,166	912,590	-4.96%	18.94%	-2.41%
Risk Management	333,915	429,314	486,298	489,175	499,996	28.57%	13.94%	2.21%
Safer Grant Cost Center	518,427	725,482	0	982,859	0	39.94%	35.48%	-100.00%
Santa Fe Pavilion	24,376	6,538	19,000	15,000	19,000	-73.18%	129.43%	26.67%
Senior Services	55,617	94,142	111,945	118,193	113,733	69.27%	25.55%	-3.77%
Soccer	39	0	0	0	0	-100.00%	0.00%	0.00%
Softball Program	100,125	0	122,500	138,210	137,711	-100.00%	0.00%	-0.36%
Solid Waste Collection	16,268,783	17,651,492	15,643,915	16,728,551	15,954,318	8.50%	-5.23%	-4.63%
Solid Waste Disposal	5,467,096	8,175,853	5,998,027	6,358,393	6,258,866	49.55%	-22.23%	-1.57%
Street Department	10,987,657	21,447,342	11,809,582	11,744,171	12,065,188	95.19%	-45.24%	2.73%
Swimming Pools	880,132	1,219,553	937,503	686,424	920,541	38.56%	-43.72%	34.11%
Tabacco Senate Bill 55 Cost Center	0	647	0	0	0	0.00%	-100.00%	0.00%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Tennis Center	261,808	325,973	292,383	324,911	264,751	24.51%	-0.33%	-18.52%
Tourism and Economic Development Cost Ce	3,282,683	3,519,716	4,709,597	3,514,935	4,709,597	7.22%	-0.14%	33.99%
Traffic Administration	5,114,650	6,268,943	5,826,070	5,867,579	6,026,885	22.57%	-6.40%	2.72%
Transit	2,744,331	3,470,915	3,058,354	3,047,293	2,976,073	26.48%	-12.20%	-2.34%
Transit Administration	666,529	1,071,851	885,354	882,091	922,793	60.81%	-17.70%	4.61%
Transit Demand Response	1,376,999	1,806,456	1,569,805	1,440,716	1,568,841	31.19%	-20.25%	8.89%
Transit Maintenance	934,567	1,375,157	1,129,033	1,018,086	1,108,479	47.14%	-25.97%	8.88%
TSU Tobacco Enforcement Program Cost Cen	4,737	5,029	0	0	0	6.18%	-100.00%	0.00%
Vital Statistics	180,963	230,943	317,938	311,810	323,797	27.62%	35.02%	3.84%
Volleyball Program	49,001	0	71,000	60,153	58,952	-100.00%	0.00%	-2.00%
Warford Activity Center	415,675	431,183	473,672	540,872	499,597	3.73%	25.44%	-7.63%
Zoo Maintenance	636,932	743,610	640,147	518,979	250,000	16.75%	-30.21%	-51.83%
Grand Total	**246,517,850**	**327,356,403**	**274,840,720**	**281,095,606**	**287,984,366**	**32.79%**	**-14.13%**	**2.45%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	26,934,709	19,000	0	0	0.00%	-100.00%	0.00%
Contractual Services	43,839,569	54,751,829	45,481,002	47,447,360	47,783,994	24.89%	-13.34%	0.71%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Debt	0	(14,487,000)	421,000	0	0	0.00%	-100.00%	0.00%
Depreciation and Amortization	0	2,131,614	0	0	0	0.00%	-100.00%	0.00%
Internal Reimbursements	(663,786)	449,179	(1,107,841)	(409,580)	(1,082,289)	-167.67%	-191.18%	164.24%
Machinery and Equipment	241,211	(378,218)	0	73,001	0	-256.80%	-119.30%	-100.00%
Other Charges	13,831,843	17,705,385	13,696,251	13,834,478	15,210,612	28.00%	-21.86%	9.95%
Programs	0	220	0	0	0	0.00%	-100.00%	0.00%
Salaries and Wages	156,583,324	195,007,205	182,120,765	184,879,191	185,813,933	24.54%	-5.19%	0.51%
Supplies	15,170,494	14,645,668	16,101,912	16,942,398	20,229,979	-3.46%	15.68%	19.40%
Tranfers Fixed Assets	0	6,353,011	0	0	0	0.00%	-100.00%	0.00%
Transfer Operating	17,515,196	24,242,801	18,108,631	18,328,758	20,028,137	38.41%	-24.40%	9.27%
Grand Total	**246,517,850**	**327,356,403**	**274,840,720**	**281,095,606**	**287,984,366**	**32.79%**	**-14.13%**	**2.45%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	146,218,082	194,881,276	175,822,704	175,020,339	179,517,870	33.28%	-10.19%	2.57%
41600 - Overtime Pay	10,254,322	2,240	6,166,981	9,689,495	6,140,081	-99.98%	432,530.49%	-36.63%
41700 - Contract Labor	110,919	123,689	131,080	169,357	155,982	11.51%	36.92%	-7.90%
Grand Total	**156,583,324**	**195,007,205**	**182,120,765**	**184,879,191**	**185,813,933**	**24.54%**	**-5.19%**	**0.51%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
AECC	59.00	53.96	62.96	63.00
Animal Management & Welfare	45.40	39.44	46.44	46.44
Athletic Administration	2.89	3.44	3.92	4.00
Beautification and Public Arts	1.00	1.00	1.00	1.00
Benefits	2.50	3.00	3.00	3.00
Box Office Operations			7.32	7.32
Building Safety	35.00	30.00	35.00	35.00
Capital Projects & Development	18.18	15.60		17.16
Capital Projects and Development			17.16	
Central Stores	7.00	7.00		
City Manager	9.48	6.00	7.33	7.00
City Marshal		18.00	23.00	24.00
City Secretary	3.00	3.00	3.00	3.00
Civic Center Administration	40.33	38.32		
Civic Center Cost Center			5.00	7.00
Civic Center Operations			22.00	22.00
Civic Center Sports			3.00	3.00
Custodial Services	60.48			
Environmental Health	21.00	19.00	22.00	22.00
Facilities Cost Center		28.00	30.00	30.00
Facilities Maintenance		19.00	28.00	28.50
Finance	25.46	27.44	28.44	30.44
Fire Civilian Personnel	10.50	8.48	11.48	11.50
Fire Marshal	23.00	9.00	8.00	8.00
Fire Operations	295.00	296.00	303.00	304.00
Globe News Center			3.00	3.00
Golf Operations	45.71	27.76	47.55	49.03
Human Resources	10.96	9.96	9.48	10.00
Internal Audit			3.00	3.00

	Budget Year			
	2024	2025	2026	2027
Judicial	3.48	3.48	3.48	3.50
Legal	10.00	10.00	10.00	10.00
Library	62.88	59.65	63.63	63.81
Mayor and Council	0.13	0.13	0.13	5.00
Municipal Court	21.46	17.48	19.44	19.44
Office of Civil Hearings	1.48	1.48	1.48	1.48
Office of Emergency Management	4.50	6.50	6.50	6.50
Office of Innovation and Engagement	8.00	9.00	10.00	11.00
Park and Recreation Programs				19.84
Park Maintenance	45.50	42.50	51.38	51.38
Parks & Rec Administration	10.00	9.00	10.48	
Parks & Recreation Program	13.24	8.32	15.30	
Parks and Recreation Administration				10.50
Planning and Development Services Cost C				12.00
Planning and Development Svcs	10.00	10.00	11.48	
Police	376.00	289.00	378.00	377.00
Police Professional Staff	71.25	67.88	77.84	75.88
Public Works	5.00	4.00	4.00	4.00
Purchasing	9.00	9.00	9.50	9.50
Risk Management	3.00	3.00	3.00	3.00
Senior Services	1.00	1.00	1.00	1.00
Solid Waste Collection	113.96	105.48	117.96	117.96
Solid Waste Disposal	39.16	30.58	37.58	39.48
Street Department	91.92	78.00	89.00	89.00
Swimming Pools	24.94	2.20	22.58	23.48
Tennis Center	3.40	1.00	4.48	2.92
Traffic Administration	34.65	28.28	33.66	42.15
Transit	34.00	24.00	34.00	34.00
Transit Administration	8.00	7.00	8.00	8.00
Transit Demand Response	16.00	16.00	16.00	16.00

	Budget Year			
	2024	2025	2026	2027
Transit Maintenance	11.00	10.00	11.00	11.00
Vital Statistics	1.00	2.00	3.00	3.00
Warford Activity Center	5.44	3.46	5.96	5.50
Zoo Maintenance	12.68	4.98	11.88	
Grand Total	**1,767.97**	**1,527.80**	**1,805.82**	**1,819.71**

GENERAL FUND PROPOSED FEE CHANGES

1431 Solid Waste Collection

Solid Waste Collection is proposing a three percent increase in residential and commercial solid waste collection fee rates to cover increases in operation costs.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
33510 – Residential Collection and Disposal				
(1) One-Family Residence	$25.10	$25.85	$0.75	
(2) Two-Family Residence with 1 water meter	$49.24	$50.72	$1.48	
(3) Three-Family Residence with 1 water meter	$73.85	$76.07	$2.22	
(4) Four-Family Residence with 1 water meter	$98.38	$101.33	$2.95	
(5) Two-Family Residence, each unit on separate water meter, each unit	$49.24	$50.72	$1.48	
(6) One-Family Residence and single apartment on 1 water meter	$25.10	$25.85	$0.75	
(7) One-Family Residence and single apartment on 1 water meter, each unit	$25.10	$25.85	$0.75	
(8) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out municipal solid waste for more than ten feet but less than 50 feet from the curb, each unit	$43.80	$45.11	$1.31	
(9) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out municipal solid waste for more than 50 feet but less than 100 feet from the curb, each unit	$54.45	$56.08	$1.63	
(10) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out the municipal solid waste more than 100 feet from the curb but less than 150 feet, each unit	$63.93	$65.85	$1.92	$607,699

1431 Solid Waste Collection (continued)

33512 – Commercial Collection and Disposal					
Container Volume (in Cu. Yds)	**Containers Picked up per Week Not More Than**	**Current Fee**	**Proposed Fee**	**Increase (Decrease)**	**Budgetary Impact**
3	2	$139.42	$143.60	$4.18	
	3	$190.66	$196.38	$5.72	
	4	$252.43	$260.00	$7.57	
	5	$314.15	$323.57	$9.42	
	6	$375.88	$387.16	$11.28	
4	2	N/A	N/A	N/A	
	3	$321.37	$331.01	$9.64	
	4	N/A	N/A	N/A	
	5	N/A	N/A	N/A	
	6	$636.22	$655.31	$19.09	
6	2	$235.54	$242.61	$7.07	
	3	$349.71	$360.20	$10.49	
	4	$463.69	$477.60	$13.91	
	5	$578.41	$595.76	$17.35	
	6	$692.33	$713.10	$20.77	
8	2	$254.58	$262.22	$7.64	
	3	$378.05	$389.39	$11.34	
	4	$501.54	$516.59	$15.05	
	5	$624.98	$643.73	$18.75	
	6	$748.64	$771.10	$22.46	$319,114
Total Budgetary Impact					**$926,813**

GENERAL FUND PROPOSED FEE CHANGES

1432 Solid Waste Disposal

Solid Waste Disposal is proposing a 24.08 percent increase in all landfill use fees to cover increases in operational costs.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33520 – Landfill Charges				
(a) Landfill fee (per ton, minimum of $5/load)	$39.49	$49.00	$9.51	
(a)(1) Less than 3 cu. yds	$16.84	$20.90	$4.06	
(a)(2) 3 cu. yds. or more, but less than 6 cu. Yds	$33.68	$41.79	$8.11	
(a)(3) 6 cu. yds. or more, but less than 12 cu. yds	$67.63	$83.92	$16.29	
(a)(4) 12 cu. yds. or more, but less than 25 cu. Yds	$134.72	$167.16	$32.44	
(a)(5) 25 cu. yds. or more	$269.45	$334.33	$64.88	
(a)(6) Automobile bodies, tanks, concrete beams and similar large, heavy or bulky items	$123.50	$153.24	$29.74	
(b)(1) Waste requiring special handling (per ton, minimum charge as proposed below)	$48.00	$59.56	$11.56	
Minimum charge for (b)(1) waste requiring minimum handling	$35.00	$43.00	$8.00	
Tire Fee - 12" to 17.5" nominal diameter	$1.50	$1.86	$0.36	
Tire Fee - 18" to 24.5" nominal diameter	$4.50	$5.58	$1.08	
Tire Fee - 25" or larger nominal diameter	$9.50	$11.79	$2.29	$1,204,000
Total Budgetary Impact				**$1,204,000**

1690 City Marshal's Office

The City Marshal's Office is proposing an increase to its administration fees associated with any contract work that is completed on private property to better support cost recovery. Another increase is anticipated for fiscal 2027/28, and after that time, a three percent annual increase is anticipated to maintain cost recovery moving forward.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC73230 – Weed Mowing Services				
Administrative Fee	$75	$125	$50	$125,000
Total Budgetary Impact				**$125,000**

GENERAL FUND PROPOSED FEE CHANGES

1710 Animal Management and Welfare (AMW)

AMW is proposing an increase to its surrender fee for adult animals and its daily shelter fee to better support cost recovery. The surrender fee for animals under six months will remain at $10.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33347 – Surrender Fee				
Adult Surrenders	$20	$50	$30	$12,000
RC33340 – Animal Shelter Fees				
Daily Shelter Fee	$5	$15	$10	$30,000
Total Budgetary Impact				**$42,000**

1720 Planning & Development Services

The Planning Department is proposing increases to multiple fees and the establishment of new fees to better support cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33210 – Zoning Platting Fees*				
Minor Plat Fee	$352 + $10/acre	$352 + $15/acre	$5/acre	
Residential Replat Fee	$524 + $10/acre	$610 + $15/acre	$86 + $5/acre	
Final Plat Fee	$551 + $10/acre	$551 + $15/acre	$5/acre	
Preliminary Plan Fee	$378 + $10/acre	$425 + $15/acre	$47 + $5/acre	$10,803
RC37400 – Miscellaneous Revenue				
Zoning Verification Letter Fee	N/A	$25	New	
Sign Master Plan Fee	N/A	$125	New	
Annexation Petition Fee	N/A	$600	New	$2,075
RC31797 – FMV Pmts - Vacated Property				
Abandonment (Vacation) of Right-of-Way Fee	$535 + FMV	$625 + FMV	$90	$720
Total Budgetary Impact				**$13,598**

***The base fee applies to the first acre, and the per acre fee applies to any acre beyond the first.*

GENERAL FUND PROPOSED FEE CHANGES

1750 Environmental Health

Environmental Health is proposing an increase to the annual permit fee for recreational water units that operate year-round by $125 to better support the department's ongoing efforts to reach and maintain cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC31630 – Public Pool Permits				
Elimination of exemption for fee for a property's third recreational water permit	Waived	$500 to $625	$500 to $625	
Annual Permit Fee (for recreational water units that operate year-round)	$500	$625	$125	$9,125
Total Budgetary Impact				**$9,125**

1811 Golf Operations

Golf Operations is proposing increases to green fees, mini pass fees, and golf cart rental fees to support ongoing efforts to increase cost recovery.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33780 – Golf Green Fees Wild Horse and RC33795 – Golf Green Fees Mustang (Ross Rogers)				
Weekend Fee	$35	$37	$2	
Daily Fee	$32	$34	$2	
Twilight Fee	$27	$29	$2	
Junior Fee	$27	$29	$2	$ 91,291
RC33785 – Golf Green Fees Tomahawk and RC33790 – Golf Green Fees Arrowhead (Comanche Trail)				
Weekend Fee	$32	$34	$2	
Daily Fee	$29	$31	$2	
Twilight Fee	$24	$26	$2	
Junior Fee	$24	$26	$2	$77,765
RC33800 – Annual Passes				
Mini Golf Pass	$460	$496	$36	
Mini Pass 9 Hole Punch	$250	$268	$18	$5,200
RC33805 – Golf Cart Sales				
Golf Cart Rental Fee – 9 holes	$8/$16	$8.50/$17	$0.50/$1	
Golf Cart Rental Fee – 18 holes	$16/$32	$17/$34	$1/$2	$183,087
Total Budgetary Impact				**$357,343**

GENERAL FUND PROPOSED FEE CHANGES

1862 ZOO MAINTENANCE

Parks and Recreation is proposing to eliminate Zoo related fees due to the lease of the zoo property to a third-party who now operates it.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33920 – Adult Zoo Admission				
Adults (13-61)	$7.50	$0	($7.50)	($215,000)
RC33930 – Child Zoo Admission				
Children (3-12)	$2.50	$0	($2.50)	($60,000)
RC33940 – Senior Zoo Admission				
Seniors (62+)	$6.50	$0	($6.50)	($11,200)
Total Budgetary Impact				**($286,200)**

1870 – 1877 ATHLETICS

Athletics is proposing increases to multiple team registration fees and specific field rental service fees to provide more cost recovery. Athletics is also proposing to eliminate team and player fees for the basketball because the City is no longer facilitating this program.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33810 – League Entry Fees				
Team Fee – Softball (Spring/Fall)	$400	$450	$50	
Team Fee – Volleyball (Indoor)	$225	$250	$25	
Team Fee – Volleyball (Outdoor)	$150	$175	$25	
Team Fee – Basketball	$375	$0	($375)	
Players Fee – Basketball	$15	$0	($15)	
#1 Men's Team	$485	$0	($485)	
Players Fee – Basketball	$15	$0	($15)	
Late Registration	$25	$0	($25)	$8,778
RC33860 – Field Rentals				
Single Game Rental - Youth	$30	$35	$5	
Single Game Rental – Adults	$40	$45	$5	
Practice Rental – Youth (90-minutes)	$30	$35	$5	
Practice Rental – Adult (90-minutes)	$40	$45	$10.00	$8,960
Total Budgetary Impact				**$17,738**

GENERAL FUND PROPOSED FEE CHANGES

1910 Fire Department

Amarillo Fire Department is proposing to establish a fee program for repeated fire alarm activations at one property within a rolling twelve-month period and an increase to the special events and resource standby fees to better support cost recovery.

Please see schedule provided by Fire Department that follows this page.

1930 Fire Marshal

Amarillo Fire Department's Fire Marshal Office is proposing increases to various fees for inspection-related activities and special event permit fees to better support cost recovery.

Please see schedule provided by Fire Department that follows this page.

1910 Fire Department

Amarillo Fire Department is proposing to establish a fee program for repeated fire alarm activations at one property within a rolling twelve-month period and update special event and resource standby fees to better support cost recovery for assigned Fire Department resources.

Historical activity and 2025 false alarm modeling were reviewed for budget planning. The $50,000 budgetary impact remains conservative and is split between a $30,000 first-year false alarm estimate and a $20,000 special event/resource standby estimate.

Note: Event and resource fees are separate from Fire Marshal permit review fees. Resource fees are based on assigned personnel, apparatus, vehicles, EMS equipment, and coordination required for the event or standby assignment.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33310 - Fire Inspection Fees				$50,000
False Alarm Fees				$30,000
Repeated fire alarm activations at same premises	No fee for first five false alarms; $50 for sixth and each subsequent false alarm within a 12-month period	No fee for first three; $100 4th, $150 5th, $200 6th, $250 7th, $300 8th, $400 9th, $500 10th and each subsequent false alarm within a rolling 12-month period	Fee begins earlier; graduated increase of $50 to $450 per billed alarm compared with current $50 flat fee	
Special Events and Resource Standby Fees				$20,000
Resource coordination fee	N/A	1-4 personnel: no charge; 5-9 personnel: $50; 10-19 personnel: $100; 20+ personnel: $200	New fee for coordination workload	
Administrative support personnel	N/A	$40/hr	New functional assignment rate	
Event support / operations personnel	No stand-alone personnel-only rate; current ordinance mainly bills FMO support or staffed apparatus	$55/hr	New / clarified personnel-only rate	
Site supervisor	$50/hr	$65/hr when assigned at Company Officer level	+$15/hr	
Command officer	N/A	$65/hr when assigned at Company Officer level; $80/hr when assigned at Battalion Chief level	New command-level billing option	
Engine	$225/hr staffed engine/ladder, includes 4 personnel	$100/hr for engine, plus assigned personnel billed separately	Structure changed; actual increase/decrease depends on staffing assigned	
Ladder	$225/hr staffed engine/ladder, includes 4 personnel	$150/hr for ladder, plus assigned personnel billed separately	Structure changed; actual increase/decrease depends on staffing assigned	
Grass rig / wildland unit	$125/hr staffed grass rig, includes 2 personnel	$40/hr for grass rig / wildland unit, plus assigned personnel billed separately	Structure changed; actual increase/decrease depends on staffing assigned	
Command vehicle	N/A or included within assigned support package	$25/hr	New / separated vehicle rate	
Staff vehicle	Included in current FMO support personnel rate when assigned	$15/hr	Separated from personnel rate	
ATV / UTV	$110/hr staffed fire or medical ATV, includes 2 personnel	$15/hr for ATV / UTV, plus assigned personnel billed separately	Structure changed; actual increase/decrease depends on staffing assigned	
EMS equipment resource fee	N/A	$25/hr when EMS equipment is assigned	New	
Special operations equipment rate	N/A	$25/hr for technical rescue, special hazardous materials (hazmat), or other special operations equipment when assigned	New equipment resource rate	
Two-hour minimum	Applies to standby personnel fees	Applies to standby personnel, apparatus, vehicles, EMS equipment, and other Fire Department resources	Expanded / clarified	
Fireworks standby resource billing	Standby personnel may be required; no separate resource schedule by assignment type	Personnel, apparatus, vehicles, EMS equipment, and resource coordination billed under Event and Resource Fee Schedule when assigned	Clarified and separated from permit fee	
Total Budgetary Impact				**$50,000**

Planning note: The false alarm estimate is intentionally below the full modeled annual assessment to account for implementation, billing, appeals, waivers, and collection timing. Event/resource revenue will vary based on actual assignments, event duration, risk, and resource needs.

1930 Fire Marshal

Amarillo Fire Department's Fire Marshal Office is proposing updates to the Fire Marshal fee schedule to better support cost recovery for inspection-related activities, construction and fire protection system reviews, operational permits, special event permit review, enforcement-related services, and expired permit reissuance.

Historical revenue activity since October 2023 was reviewed to confirm recurring transaction volume across the affected fee categories. The budgetary impact remains intentionally conservative because many proposed fees depend on project size, device count, inspection frequency, permit type, and compliance behavior.

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
RC33300 - Public Safety and Health				$10,000
Fire Marshal special event personnel / public safety support	Current ordinance lists FMO support personnel / vehicle under operational permitting and standby personnel fees.	Fire Marshal personnel assigned to special events or public safety support billed under the Event and Resource Fee Schedule based on functional assignment.	Revenue category retained for 1930 personnel support used for special events	
RC33310 - Fire Inspection Fees				$20,000
Pyrotechnic display permit	$100 per event	$100	No change	
Flame effect permit	$50	$50	No change	
Flame test	$50	$50	No change	
Mobile food unit permit / inspection	$50; permit valid for one year from inspection	$50; permit valid for one year from inspection	No change; wording clarified	
Temporary membrane structures / canopies	$100 for 200-5,000 SF; $150 for 5,001-10,000 SF; $50 per additional 10,000 SF or fraction	$100 for 400-1,000 SF; $150 for 1,001-2,500 SF; $100 per additional 2,500 SF or fraction	Varies; more granular	
Amusement / haunted house operational permit	$200 for 30-day haunted house permit	$200 up to 31 days; $400 for 32-180 days; $600 annual for amusement, recreation, or special assembly operations	Expanded duration and scope with guardrails	
All other operational permits	$50	$50	No change	
Special event permit	$100 per 2,500 expected attendees; required over 2,500 attendees or 11+ cooking locations	$100 for 1,000-2,500 attendees; $250 for 2,501-10,000; $500 over 10,000; first 3 days included; $50/day after	Changed / tiered; lower review threshold	
Special event vendor cooking fee	$25 vendor cooking fee; $0 for existing mobile food unit vendor with current FMO inspection	No additional vendor fee for mobile food unit with current Amarillo FMO permit; $25 vendor fee removed	Decrease / removed	
Temporary vendor lot / food truck lot operational permit	N/A	$200 for 1-31 consecutive days	New	
Childcare facility inspections	$100 up to 150 occupants; $100 plus $40 per additional 100 occupants or fraction over 150	$100 up to 150 occupants; $150 for 151+ occupants	Simplified; varies by occupant load	
Adult daycare center inspections	$100 up to 150 occupants; $100 plus $40 per additional 100 occupants or fraction over 150	$100 up to 150 occupants; $150 for 151+ occupants	Simplified; varies by occupant load	
Group home / shelter inspections	Foster / Group Home / Shelter: $50 for 1-5 occupants; $100 for 6-15 occupants; multi-location +$10 each	Group home / shelter only: $50 for 1-5 occupants; $100 for 6+ occupants; multi-location +$10 each, max 10	No fee change; "Foster" removed and scope clarified	
Nursing home inspections	$200 up to 50 beds; $250 for 51-100 beds; $300 for 101+ beds	$200 up to 50 beds; $300 for 51-200 beds; $400 for 201+ beds	$0 to +$100 depending bed count	
Hospital inspections	$350 up to 200 beds; $600 for 201+ beds	$200 up to 50 beds; $300 for 51-200 beds; $400 for 201+ beds	Decrease for most hospital tiers; adds smaller-bed tier	
Other facility / occupancy inspections	$100 up to 5,000 SF; $150 for 5,001-10,000; $200 for 10,001-50,000; $250 for 50,001-100,000; $100 per additional 25,000 SF over 100,000	No charge up to 2,500 SF; $100 for 2,501-10,000; $125 for 10,001-50,000; $150 for 50,001-100,000; $100 plus $100 per additional 25,000 SF over 100,000	Varies; generally reduced for small/medium facilities	
Hotel / apartment inspections	$100 up to 5,000 SF; $150 for 5,001-10,000; $200 for 10,001-50,000; $250 for 50,001-100,000; $100 per additional 25,000 SF over 100,000; biennial for 100,001+ SF	$100 up to 5,000 SF; $150 for 5,001-10,000; $200 for 10,001-50,000; $250 for 50,001-100,000; $250 plus $100 per additional 25,000 SF over 100,000; biennial for 100,001+ SF	No change through 100,000 SF; clarified/increased base over 100,000 SF	
First reinspection	$0	No charge	No change	
Second reinspection	$50 for each subsequent reinspection after first	$50	No change	
Third reinspection	$50 under multiple reinspection language	$100	+$50	
Fourth and additional reinspections	$50 under multiple reinspection language	$150	+$100	
No show / not ready inspection	$50	$50	No change	
After-hours inspection	$100 per inspector hour	$150 minimum includes first 2 hours; $75/hr after first 2 hours	Changed; establishes minimum and hourly continuation rate	
Work without permit	Two times permit fee	Two times applicable permit fee, minimum $100	Adds $100 minimum	
RC33315 - Other Inspection Fees				$10,000
Construction permit application fee	$100 construction permit application fee	Replaced by specific fire code plan review, system review, and permit categories	Removed / restructured	
Fire code plan review	N/A as a separate fee	$100 up to 10,000 SF; $200 for 10,001-50,000; $350 for 50,001-100,000; $500 for 100,001-250,000; $750 plus $100 per additional 25,000 SF over 250,000	New	

	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
Land development / subdivision fire code review	N/A	Residential: $100-$750+ based on lots / dwelling units; nonresidential/mixed-use: $100-$750+ based on acreage	New	
General plan revision / change review	$50 per plan resubmittal	$50 per plan revision review / per submittal; major redesign may be treated as new application	Clarified / broadened	
Fire alarm system review	$100 for 25 or fewer devices; $150 for 26-100; $200 for 101-300; $250 for 301+ devices	$50 base fee plus $1 per fire alarm device	Varies by device count	
Fire sprinkler system review	$100 for 1-19 heads; $150 for 20-100; $225 for 101-300; $350 for 301+ heads per riser	$50 base fee plus $1 per sprinkler device plus $50 per additional riser after first riser when applicable	Varies by device count and complexity	
Fire pumps and related equipment	$100 per pump	$150 per pump	+$50	
Private hydrants / fire main / PIV	$100 per hydrant	$100 per hydrant	No change	
Underground hydro inspection	$100 per inspection	$150 per inspection	+$50	
Standpipe system, standalone	$100 per system	$150 per system	+$50	
Emergency Responder Radio Coverage System (ERCES)	$100 for 1-10,000 SF; $150 for 10,001-50,000; $250 for 50,001-100,000; $100 per additional 25,000 SF over 100,000	Separate fees for voice verification, witnessed testing, system plan review, and FMO-performed acceptance testing	Restructured by service type	
ERCES voice quality verification	N/A	$300 up to 10,000 SF; $500 for 10,001-20,000 SF; $700 for 20,001-30,000 SF	New	
ERCES witnessed testing	N/A as a separate witnessed testing fee	$100 for 5,000 SF or less; $200 for 5,001-10,000; $300 for 10,001-50,000; $400 for 50,001-100,000; $400 plus $200 per additional 25,000 SF over 100,000	New	
ERCES system plan review	Included in current ERCES square footage fee	$250 up to 50,000 SF; $350 for 50,001-100,000; $500 for 100,001-250,000; +$100 per additional 25,000 SF over 250,000	Clarified / restructured	
FMO-performed ERCES acceptance test	N/A	$50 base fee plus $40 per ERCES device; $150 minimum per test event	New	
Vent hood system	$100 per system	$100 per system	No change	
Clean agent suppression system	$100 up to 2,500 SF; systems over 2,500 SF calculated as fire sprinkler	$100 up to 2,500 SF; systems over 2,500 SF calculated as fire sprinkler	No change	
Paint booth	$100	$100	No change	
Existing fire protection system repair / limited modification review	N/A as a separate section	$50 review and inspection; major modifications use applicable system permit fee	New / formalized	
Scope of work requirement	Not clearly stated as a fee schedule rule	Written scope required for any automatic sprinkler system work, fire alarm like-for-like replacement, and listed hood system removals/relocations/decommissioning/replacement/abandonment/restoration after discharge	New clarification	
As-builts	$0 per plan submittal	$0 per plan submittal	No change	
Phase inspection	$50 per additional phase	$50 per additional phase	No change	
Visual inspection before acceptance test	$50 per inspection	$50 per inspection	No change	
All other construction permit types	$100	$100	No change	
Variance request application	$100	$100	No change	
Final fire inspection for certificate of occupancy	$50 for 5,000 SF or less; $100 for 5,001-10,000; $150 for 10,001-50,000; $200 for 50,001-100,000; $100 per additional 25,000 SF over 100,000	$50 for 5,000 SF or less; $100 for 5,001-10,000; $150 for 10,001-50,000; $200 for 50,001-100,000; $200 plus $100 per additional 25,000 SF over 100,000	No change through 100,000 SF; clarified/increased base over 100,000 SF	
General / unlisted fire code permit	$50 all other operational permit; $100 all other construction permit	$50 administrative only; $100 inspection/site visit; most similar listed fee, minimum $100, for technical plan review	Clarified	
Reissuance of expired permit	Repermit activity exists but process not clearly defined in fee table	$50 when permit is expired more than 30 days; 30 days or less may be administratively reviewed/reactivated at Fire Marshal discretion	New / formalized	
Technology / online / credit card fee	$11 technology fee	$11 unless amended by City policy or future ordinance	No change	
Annual fee adjustment	Annual increase by 3% or CPI, whichever is greater	Annual adjustment by 3% or CPI-U, whichever is greater, beginning October 1, 2027 unless changed by Council	Clarified / delayed	
Refunds	80% refund if request withdrawn/cancelled before inspection action; no refund after inspection begins	Generally non-refundable once review, inspection, processing, scheduling, coordination, or administrative work has begun; refunds for duplicate payment, City error, or fee assessed in error	Clarified	
Total Budgetary Impact				**$40,000**

Note: Budgetary impact is shown by revenue category based on the conservative estimate currently being used for budget planning. Individual customer impact will vary by building size, system size, inspection demand, permit type, special event staffing, and compliance history. False alarm fees are addressed in the separate Fire Department fire alarm ordinance package.

CITY OF AMARILLO
Water & Sewer Utility
Estimated Receipts, Expenditures & Available Cash

	2025/26		2026/27
	Original Budget	Revised Estimate	Proposed Budget
Available Funds, beginning of year	$ 22,239,921	$ 19,609,032	$ 30,473,215
Add Revenues:			
Operating Income	144,259,168	142,781,804	134,779,632
Transfers from Other Funds		-	-
Bond Proceeds	-	5,945,000	60,000,000
Total Revenues	144,259,168	148,726,804	194,779,632
Total Available Resources	166,499,089	168,335,836	225,252,847
Deduct Expenditures:			
Operating, less depreciation	71,599,536	76,912,263	82,715,642
Nominal Capital	-	-	-
Transfers to Other Funds	2,583,004	2,583,004	2,595,658
Capital	36,000,000	26,971,036	73,000,000
Debt Service Pmts - Principal	23,122,839	22,859,403	26,826,243
Debt Service Pmts - Interest	8,536,914	8,536,914	10,340,357
Total Expenditures	141,842,293	137,862,620	195,477,900
Available Funds, end of year	24,656,796	30,473,215	29,774,947
Less Reserves:			
Sick Leave and Annual Leave	1,163,011	1,725,216	1,759,720
Legal Reserves	3,845,346	3,845,346	3,845,346
Future Water Rights Purchases	-	-	-
Adjusted Available Funds, end of year	$ 19,648,439	$ 24,902,653	$ 24,169,881
Three Months Operating Reserve			$ 19,169,948
Capital Reserve			5,000,000
Target Reserve			$ 24,169,948
Available Cash Flow Over (Under) Reserve			$ (68)

FD5200-Water and Sewer System Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	234,680	0	0	0	0.00%	-100.00%	0.00%
Construction Participation	493,174	9,224,432	0	0	0	1,770.42%	-100.00%	0.00%
Forfeitures	1,709,514	2,381,541	2,008,740	1,199,275	2,008,740	39.31%	-49.64%	67.50%
Interest and Penalties	8,912,540	5,768,548	5,334,000	5,197,484	5,334,000	-35.28%	-9.90%	2.63%
Licenses and Permits	198,623	181,071	185,000	182,000	0	-8.84%	0.51%	-100.00%
Miscellaneous Revenue	48,160	268,402	(117,290)	(40,336)	(121,500)	457.31%	-115.03%	201.22%
Operating Tranfers In	150,000	1,883,970	0	0	0	1,155.98%	-100.00%	0.00%
Proceeds from Long Term Debt	0	0	0	5,945,000	0	0.00%	0.00%	-100.00%
Rental Income	192,861	65,735	208,160	125,964	208,160	-65.92%	91.62%	65.25%
Revenue from Other Agencies	0	0	25,000,000	20,000,000	1,750,000	0.00%	0.00%	-91.25%
Solid Waste	0	208	0	0	0	0.00%	-100.00%	0.00%
Tap Fees and Frontage Charges	228,487	221,956	322,580	231,232	322,580	-2.86%	4.18%	39.50%
Use of Money and Property	0	1,586,349	0	17,000	0	0.00%	-98.93%	-100.00%
Utility Sales and Service	100,689,079	99,268,396	111,317,978	115,869,185	125,277,652	-1.41%	16.72%	8.12%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Grand Total	**112,622,438**	**121,085,288**	**144,259,168**	**148,726,804**	**134,779,632**	**7.51%**	**22.83%**	**-9.38%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Capital Projects & Development	804,905	81,553	1,446,013	916,771	1,429,943	-89.87%	1,024.15%	55.98%
Director of Utilities Cost Center	1,005,268	6,930,219	2,629,285	2,903,102	5,160,314	589.39%	-58.11%	77.75%
Hollywood Road Wastewater Treatment	7,148,986	8,293,052	7,933,530	8,412,547	10,137,548	16.00%	1.44%	20.51%
Laboratory Administration Cost Center	2,095,919	2,753,840	2,884,696	2,929,142	2,997,918	31.39%	6.37%	2.35%
River Road Water Reclamation	4,557,902	5,927,724	4,628,336	5,333,958	5,078,538	30.05%	-10.02%	-4.79%
Sewer General Cost Center	14,567,390	22,097,127	15,727,648	15,390,032	18,710,872	51.69%	-30.35%	21.58%
Surface Water Treatment	13,682,989	13,088,577	15,713,827	16,354,798	21,060,056	-4.34%	24.95%	28.77%
Utilities Office Cost Center	8,192,056	6,587,391	7,560,393	9,278,141	8,298,740	-19.59%	40.85%	-10.56%
Waste Water Collections	6,917,267	4,619,877	10,251,707	10,525,678	14,237,332	-33.21%	127.83%	35.26%
Water and Sewer General Cost Center	3,629,532	8,818,975	1,472,725	1,372,725	1,494,998	142.98%	-84.43%	8.91%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Water and Sewer Transfers Cost Center	2,582,991	1,486,627	63,654	63,654	2,563,654	-42.45%	-95.72%	3,927.48%
Water Distribution	10,273,811	8,366,476	12,074,910	13,029,561	9,313,288	-18.57%	55.74%	-28.52%
Water General Cost Center	7,681,457	9,803,187	9,333,440	9,242,642	10,250,616	27.62%	-5.72%	10.91%
Water Production	8,606,471	9,176,580	8,668,947	8,847,675	9,877,028	6.62%	-3.58%	11.63%
Water Transmission	6,719,424	7,259,807	7,361,281	7,369,908	6,665,902	8.04%	1.52%	-9.55%
Grand Total	**98,466,367**	**115,291,012**	**107,750,392**	**111,970,335**	**127,276,747**	**17.09%**	**-2.88%**	**13.67%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	18,718,052	0	0	0	0.00%	-100.00%	0.00%
Contractual Services	13,974,256	16,080,354	12,832,982	16,878,368	13,013,854	15.07%	4.96%	-22.90%
Debt	7,137,987	18,215,809	8,536,914	8,536,914	10,340,357	155.20%	-53.13%	21.13%
Depreciation and Amortization	478,439	727,515	488,839	0	488,839	52.06%	-100.00%	0.00%
Internal Reimbursements	(534,410)	(218,363)	(659,269)	219,131	(639,409)	-59.14%	-200.35%	-391.79%
Machinery and Equipment	0	(339,293)	0	0	0	0.00%	-100.00%	0.00%
Other Charges	41,094,674	24,094,954	50,657,548	50,186,561	65,008,341	-41.37%	108.29%	29.53%
Salaries and Wages	21,725,345	22,381,826	23,613,980	23,906,040	23,982,768	3.02%	6.81%	0.32%
Supplies	9,451,429	11,287,436	9,696,394	9,660,317	12,486,339	19.43%	-14.42%	29.25%
Tranfers Fixed Assets	0	(2,256,257)	0	0	0	0.00%	-100.00%	0.00%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Transfer Operating	5,138,648	6,598,980	2,583,004	2,583,004	2,595,658	28.42%	-60.86%	0.49%
Grand Total	**98,466,367**	**115,291,012**	**107,750,392**	**111,970,335**	**127,276,747**	**17.09%**	**-2.88%**	**13.67%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	20,780,660	22,381,826	23,254,980	22,764,183	23,603,768	7.71%	1.71%	3.69%
41600 - Overtime Pay	944,686	0	359,000	1,141,857	379,000	-100.00%	0.00%	-66.81%
Grand Total	**21,725,345**	**22,381,826**	**23,613,980**	**23,906,040**	**23,982,768**	**3.02%**	**6.81%**	**0.32%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
Capital Projects & Development	16.78	14.40		15.84
Capital Projects and Development Cost Center			15.84	
Director of Utilities	8.00	8.00		
Director of Utilities Cost Center			14.00	14.00
Hollywood Road Waste Water Tre	25.00	15.00		
Hollywood Road Wastewater Treatment			27.00	30.00
Laboratory Admin	18.00	17.00		

	Budget Year			
	2024	2025	2026	2027
Laboratory Administration Cost Center			22.00	23.00
River Road Water Reclamation	21.00	16.00	22.00	25.00
Surface Water Treatment	29.00	20.00	29.00	29.00
Utilities Office	70.85	71.85		
Utilities Office Cost Center			76.40	78.94
Waste Water Collection	38.00	23.00		
Waste Water Collections			40.00	41.00
Water Distribution	61.00	29.00	51.00	53.00
Water Production	9.00	6.00	11.00	12.00
Water Transmission	9.00	9.00	10.00	10.00
Grand Total	**305.63**	**229.25**	**318.24**	**331.78**

WATER AND SEWER FUND PROPOSED FEE CHANGES

52121 - Sewer General

Water and Sewer Utilities is proposing an eight percent increase to fees on all sewer meter sizes to fund capital projects associated with wastewater infrastructure. The amounts estimated below were calculated based on a meter providing 10,000 gallons of sewer usage.

Description	Current Fee*	Proposed Fee*	Increase (Decrease)	Budgetary Impact
RC34030 – Sewer Charges				
5/8" Meter	$40.87 to $44.65	$44.14 to $48.22	$3.27 to $3.57	
1" Meter	$41.59 to $45.37	$44.92 to $49.00	$3.33 to $3.63	
1 1/2" Meter	$43.56 to $47.34	$47.04 to $51.13	$3.48 to $3.79	
2" Meter	$45.64 to $49.42	$49.29 to $53.37	$3.65 to $3.95	
3" Meter	$49.10 to $52.88	$53.03 to $57.11	$3.93 to $4.23	
4" Meter	$62.90 to $66.68	$67.93 to $72.01	$5.03 to $5.33	
6" Meter	$83.53 to $87.31	$90.21 to $94.29	$6.68 to $6.98	
8" Meter	$104.22 to $108.00	$112.56 to $116.64	$8.34 to $8.64	$2,686,527
Total Budgetary Impact				**$2,686,527**

***The minimum of each range represents the residential fee, and the maximum of each range represents the commercial fee.**

**** The base rate is applied to usage of 3,000 gallons or less.**

WATER AND SEWER FUND PROPOSED FEE CHANGES

52122 - Water General

Water and Sewer Utilities is proposing an eight percent increase to fees on all water meter sizes to fund capital projects associated with water infrastructure. The amounts estimated below were calculated based on a meter providing 10,000 gallons of sewer usage.

Description	Current Fee*	Total Proposed Fee*	Increase (Decrease)	Budgetary Impact
34010 – Water Metered Sales				
5/8" Meter	$44.56 to $48.20	$48.12 to $52.06	$3.56 to $3.86	
1" Meter	$51.11 to $54.75	$55.20 to $59.13	$4.09 to $4.38	
1 1/2" Meter	$60.33 to $63.97	$65.16 to $69.09	$4.83 to $5.12	
2" Meter	$79.66 to $83.30	$86.03 to $89.96	$6.37 to $6.66	
3" Meter	$224.96 to $228.60	$242.96 to $246.89	$18.00 to $18.29	
4" Meter	$278.64 to $282.28	$300.93 to $304.86	$22.29 to $22.58	
6" Meter	$404.04 to $407.68	$436.36 to $440.29	$32.32 to $32.61	
8" Meter	$547.41 to $551.05	$591.20 to $595.13	$43.79 to $44.08	$6,092,878
Total Budgetary Impact				**$6,092,878**

***The minimum of each range represents the residential fee, and the maximum of each range represents the commercial fee.**

**** The base rate is applied to usage of 3,000 gallons or less.**

CITY OF AMARILLO
Airport Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26 Original Budget	2025/26 Projected Year End	2026/27 Proposed Budget
Available Funds, beginning of year	$ 8,975,630	$ 3,779,362	$ 4,862,547
Add Revenues:			
Operating Income	16,973,934	16,855,950	18,109,915
Transfers from Other Funds	42,222	42,222	42,222
Bond Proceeds	-	-	-
Grant Income	4,504,500	4,504,500	7,095,521
Total Revenues	21,520,656	21,402,672	25,247,658
Total Available Resources	30,496,286	25,182,034	30,110,205
Deduct Expenditures:			
Operating, less depreciation	16,372,969	16,534,135	17,591,721
Transfers to Other Funds	-	-	-
Capital	7,754,500	3,529,500	5,732,128
Debt Service Pmts - Principal	95,000	95,000	100,000
Debt Service Pmts - Interest	160,852	160,852	156,244
Total Expenditures	24,383,321	20,319,487	23,580,093
Available Funds, end of year	6,112,965	4,862,547	6,530,112
Less Reserves:			
Sick Leave and Annual Leave	475,507	795,692	811,606
Adjusted Available Funds, end of year	$ 5,637,458	$ 4,066,855	$ 5,718,506
Three Months Operating Reserve			$ 3,903,814
Capital Reserve			2,000,000
Target Reserve			$ 5,903,814
Available Cash Flow Over (Under) Reserve			$ (185,307)

FD5400-Airport Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	(8,305)	0	0	0	0.00%	-100.00%	0.00%
Airfield Fees and Commission	1,411,623	1,462,785	1,594,738	1,594,738	1,673,527	3.62%	9.02%	4.94%
Interest and Penalties	1,357,990	1,081,168	400,000	600,000	500,000	-20.38%	-44.50%	-16.67%
Intergovernmental Revenue	0	0	0	0	100,000	0.00%	0.00%	0.00%
Marketing Income	0	700	0	400	0	0.00%	-42.86%	-100.00%
Miscellaneous Revenue	374,980	(93,985)	4,000	(72,000)	118,000	-125.06%	-23.39%	-263.89%
Operating Tranfers In	1,553,000	1,293,175	42,222	42,222	42,222	-16.73%	-96.74%	0.00%
Other	31,500	43,686	42,000	42,000	45,000	38.68%	-3.86%	7.14%
Other Build and Ground Recovery	2,003,883	2,048,467	2,132,536	1,830,952	2,361,188	2.22%	-10.62%	28.96%
Rental Income	1,500	50,513	2,900	2,900	0	3,267.55%	-94.26%	-100.00%
Revenue from Other Agencies	100,000	4,359,808	3,054,500	3,054,500	5,545,521	4,259.81%	-29.94%	81.55%
Terminal Building Area Rental and Commissions	11,414,302	11,256,715	12,790,760	12,827,960	13,405,200	-1.38%	13.96%	4.50%
Use of Money and Property	0	(410,488)	0	22,000	0	0.00%	-105.36%	-100.00%
Grand Total	**18,248,778**	**21,084,239**	**20,063,656**	**19,945,672**	**23,790,658**	**15.54%**	**-5.40%**	**19.28%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Airport Transfers Cost Center	0	0	0	0	620,000	0.00%	0.00%	0.00%
Department of Aviation	19,650,075	20,841,955	22,271,106	21,961,941	21,719,918	6.07%	5.37%	-1.10%
Rental Car Facility	663,944	577,151	702,662	592,402	605,557	-13.07%	2.64%	2.22%
Grand Total	**20,314,019**	**21,419,106**	**22,973,768**	**22,554,343**	**22,945,475**	**5.44%**	**5.30%**	**1.73%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	5,625,949	0	0	0	0.00%	-100.00%	0.00%
Contractual Services	2,398,889	2,974,761	3,574,001	3,229,501	4,000,405	24.01%	8.56%	23.87%
Debt	57,176	230,181	160,852	95,000	156,244	302.59%	-58.73%	64.47%
Depreciation and Amortization	9,075	108,900	0	0	0	1,100.00%	-100.00%	0.00%
Machinery and Equipment	0	(496,354)	0	0	0	0.00%	-100.00%	0.00%
Other Charges	10,050,002	4,260,019	10,118,823	10,054,204	8,683,265	-57.61%	136.01%	-13.64%
Salaries and Wages	6,403,973	7,118,882	7,235,191	7,468,500	7,590,331	11.16%	4.91%	1.63%
Supplies	1,393,389	1,499,012	1,884,901	1,707,139	2,515,230	7.58%	13.88%	47.34%
Tranfers Fixed Assets	0	4,636	0	0	0	0.00%	-100.00%	0.00%
Transfer Operating	1,515	93,120	0	0	0	6,045.72%	-100.00%	0.00%
Grand Total	**20,314,019**	**21,419,106**	**22,973,768**	**22,554,343**	**22,945,475**	**5.44%**	**5.30%**	**1.73%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	6,189,672	7,118,882	7,155,191	7,388,500	7,510,331	15.01%	3.79%	1.65%
41600 - Overtime Pay	214,301	0	80,000	80,000	80,000	-100.00%	0.00%	0.00%
Grand Total	**6,403,973**	**7,118,882**	**7,235,191**	**7,468,500**	**7,590,331**	**11.16%**	**4.91%**	**1.63%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
Department of Aviation	69.10	62.10	74.10	75.00
Rental Car Facility	0.90	0.90	0.90	
Grand Total	**70.00**	**63.00**	**75.00**	**75.00**

CITY OF AMARILLO
Drainage Utility
Estimated Receipts, Expenditures & Available Cash

	2025/26		2026/27
	Original Budget	Revised Estimate	Proposed Budget
Available Funds, beginning of year	$ (2,588,476)	$ (10,141,414)	$ 213,165
Add Revenues:			
Operating Income	12,170,627	11,899,293	12,982,062
Transfers from Other Funds	2,000,000	2,000,000	-
Bond Proceeds	-	-	9,638,719
Total Revenues	14,170,627	13,899,293	22,620,781
Total Available Resources	11,582,151	3,757,879	22,833,946
Deduct Expenditures:			
Operating, less depreciation	5,669,444	4,923,370	6,367,316
Nominal Capital	-	-	-
Transfers to Other Funds	-	-	-
Capital	-	(5,514,531)	10,438,719
Debt Service Pmts - Principal	1,675,000	1,675,000	2,040,000
Debt Service Pmts - Interest	2,412,907	2,460,874	2,529,842
Total Expenditures	9,757,351	3,544,713	21,375,877
Available Funds, end of year	1,824,800	213,165	1,458,069
Less Reserves:			
Sick Leave and Annual Leave	89,558	128,633	131,206
Adjusted Available Funds, end of year	$ 1,735,242	$ 84,532	$ 1,326,864
Three Months Operating Reserve			$ 1,183,617
Capital Reserve			500,000
Target Reserve			$ 1,683,617
Available Cash Flow Over (Under) Reserve			$ (356,753)

FD5600-Drainage Utility Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Construction Participation	982,613	2,725,898	0	0	0	177.41%	-100.00%	0.00%
Forfeitures	9,564	36,763	60,627	0	60,627	284.37%	-100.00%	0.00%
Interest and Penalties	1,304,397	1,449,884	1,000,000	1,019,836	1,000,000	11.15%	-29.66%	-1.94%
Operating Tranfers In	0	0	2,000,000	2,000,000	0	0.00%	0.00%	-100.00%
Other	10,825,908	10,761,430	11,110,000	10,879,457	11,921,435	-0.60%	1.10%	9.58%
Use of Money and Property	0	18	0	0	0	0.00%	-100.00%	0.00%
Grand Total	**13,122,482**	**14,973,992**	**14,170,627**	**13,899,293**	**12,982,062**	**14.11%**	**-7.18%**	**-6.60%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Drainage Utility	8,868,724	10,885,422	9,927,283	8,354,022	10,253,191	22.74%	-23.25%	22.73%
Grand Total	**8,868,724**	**10,885,422**	**9,927,283**	**8,354,022**	**10,253,191**	**22.74%**	**-23.25%**	**22.73%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	854,547	0	0	0	0.00%	-100.00%	0.00%
Contractual Services	1,226,045	2,366,649	2,111,395	1,902,893	2,194,161	93.03%	-19.60%	15.31%
Debt	1,958,626	2,460,874	2,415,407	2,460,874	2,532,342	25.64%	0.00%	2.90%
Internal Reimbursements	0	(17)	0	0	0	0.00%	-100.00%	0.00%
Machinery and Equipment	0	(67,165)	0	0	0	0.00%	-100.00%	0.00%
Other Charges	2,528,205	4,085,591	2,961,942	1,921,063	2,877,357	61.60%	-52.98%	49.78%
Salaries and Wages	1,755,168	1,941,916	2,212,359	1,914,123	2,188,834	10.64%	-1.43%	14.35%
Supplies	985,322	245,120	226,180	155,069	460,497	-75.12%	-36.74%	196.96%
Tranfers Fixed Assets	(1,143)	(1,869,282)	0	0	0	163,461.78%	-100.00%	0.00%
Transfer Operating	416,502	867,190	0	0	0	108.21%	-100.00%	0.00%
Grand Total	**8,868,724**	**10,885,422**	**9,927,283**	**8,354,022**	**10,253,191**	**22.74%**	**-23.25%**	**22.73%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	1,744,390	1,941,851	2,194,001	1,905,975	2,170,476	11.32%	-1.85%	13.88%
41600 - Overtime Pay	10,778	65	18,358	8,148	18,358	-99.40%	12,493.51%	125.31%
Grand Total	**1,755,168**	**1,941,916**	**2,212,359**	**1,914,123**	**2,188,834**	**10.64%**	**-1.43%**	**14.35%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
Drainage Utility	32.00	23.00	32.00	32.00
Grand Total	**32.00**	**23.00**	**32.00**	**32.00**

DRAINAGE UTILITY FUND PROPOSED FEE CHANGES

56100 – Drainage Utility

The Drainage Utility Fund has proposed a three percent increase in drainage utility fee rates to fund drainage utility capital needs and increased operation costs.

Description	Current Fee	Proposed Fee	Increase (Decrease)	Budgetary Impact
34755 – Drainage Assessment				
Small Residential	$3.37	$3.47	$0.10	
Typical Residential	$4.94	$5.09	$0.15	
Large Residential	$7.47	$7.69	$0.22	
Commercial (ERU Rate – cost per ERU per month)	$4.94	$5.09	$0.15	$333,300
Total Budgetary Impact				**$333,300**

CITY OF AMARILLO
Fleet Services Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26		2026/27
	Original Budget	Projected Year End	Proposed Budget
Available Funds, beginning of year	$ 13,887,465	$ (4,737,454)	$ 4,768,938
Add Revenues:			
Operating Income	23,325,875	22,446,996	24,915,655
Transfers from Other Funds	-	3,800,000	-
Bond Proceeds	7,500,000	7,500,000	8,500,000
Total Revenues	30,825,875	33,746,996	33,415,655
Total Available Resources	44,713,340	29,009,542	38,184,593
Deduct Expenditures:			
Operating, less depreciation	19,764,026	20,168,956	21,337,922
Nominal Capital	-	9,000,000	-
Transfers to Other Funds	8,000,000	8,000,000	-
Capital	9,000,000	(14,790,255)	8,500,000
Debt Service Pmts - Principal	2,270,000	950,000	2,880,000
Debt Service Pmts - Interest	911,903	911,903	1,739,050
Total Expenditures	39,945,929	24,240,604	34,456,972
Available Funds, end of year	4,767,411	4,768,938	3,727,621
Less Reserves:			
Sick Leave and Annual Leave	258,559	333,916	340,594
Adjusted Available Funds, end of year	$ 4,508,852	$ 4,435,022	$ 3,387,026
Three Months Operating Reserve			$ 4,849,916
Less One Time Expenditures			
Capital Reserve			500,000
Target Reserve			$ 5,349,916
Available Cash Flow Over (Under) Reserve			$ (1,962,890)

FD6100-Fleet Services Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	11,702	0	0	0	0.00%	-100.00%	0.00%
Interdepartmental Rental and Usage Charges	20,934,416	22,618,395	22,027,862	22,008,894	24,509,642	8.04%	-2.69%	11.36%
Interest and Penalties	678,328	460,246	1,292,000	409,955	400,000	-32.15%	-10.93%	-2.43%
Miscellaneous Revenue	682,636	13,678	6,013	28,147	6,013	-98.00%	105.79%	-78.64%
Operating Tranfers In	3,035,074	1,590,697	0	3,800,000	0	-47.59%	138.89%	-100.00%
Proceeds from Long Term Debt	0	0	0	7,500,000	0	0.00%	0.00%	-100.00%
Grand Total	**25,330,454**	**24,694,717**	**23,325,875**	**33,746,996**	**24,915,655**	**-2.51%**	**36.66%**	**-26.17%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Equipment Replacement Cost Center	8,125,749	5,584,602	15,890,311	24,806,084	8,392,956	-31.27%	344.19%	-66.17%
Fleet Services Cost Center	16,444,986	14,808,832	18,734,482	21,056,517	21,094,766	-9.95%	42.19%	0.18%
Grand Total	**24,570,735**	**20,393,434**	**34,624,793**	**45,862,600**	**29,487,722**	**-17.00%**	**124.89%**	**-35.70%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	7,118,430	0	0	0	0.00%	-100.00%	0.00%
Contractual Services	732,237	2,172,234	6,496,089	5,979,264	5,914,901	196.66%	175.26%	-1.08%
Debt	68,750	56,375	911,903	911,903	1,304,050	-18.00%	1,517.57%	43.00%
Depreciation and Amortization	1,171,398	2,355,140	0	0	0	101.05%	-100.00%	0.00%
Internal Reimbursements	(1,157,960)	(238,301)	(1,185,000)	0	0	-79.42%	-100.00%	0.00%
Machinery and Equipment	0	(4,952,974)	0	9,000,000	0	0.00%	-281.71%	-100.00%
Other Charges	8,133,748	1,594,693	7,371,002	9,294,874	8,816,832	-80.39%	482.86%	-5.14%
Salaries and Wages	3,490,814	3,450,331	3,493,319	3,235,754	3,799,459	-1.16%	-6.22%	17.42%
Supplies	9,063,955	8,748,266	9,537,480	9,440,805	9,652,480	-3.48%	7.92%	2.24%
Tranfers Fixed Assets	3,664	89,240	0	0	0	2,335.60%	-100.00%	0.00%
Transfer Operating	3,064,129	0	8,000,000	8,000,000	0	-100.00%	0.00%	-100.00%
Grand Total	**24,570,735**	**20,393,434**	**34,624,793**	**45,862,600**	**29,487,722**	**-17.00%**	**124.89%**	**-35.70%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	3,370,949	3,450,331	3,473,319	3,213,220	3,779,459	2.35%	-6.87%	17.62%
41600 - Overtime Pay	119,865	0	20,000	22,534	20,000	-100.00%	0.00%	-11.25%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Grand Total	**3,490,814**	**3,450,331**	**3,493,319**	**3,235,754**	**3,799,459**	**-1.16%**	**-6.22%**	**17.42%**

FTE BY COST CENTER

	Budget Year			
	2024	**2025**	**2026**	**2027**
Fleet Services Cost Center			45.00	45.48
Fleet Services Operations	45.00	20.00		
Grand Total	**45.00**	**20.00**	**45.00**	**45.48**

CITY OF AMARILLO
Information Technology Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26 Original Budget	2025/26 Projected Year End	2026/27 Proposed Budget
Available Funds, beginning of year	$ 911,776	$ 1,590,508	$ 1,677,484
Add Revenues:			
Operating Income	10,486,201	10,718,615	12,156,237
Transfers from Other Funds	184,208	184,208	184,208
Total Revenues	10,670,409	10,902,823	12,340,445
Total Available Resources	11,582,185	12,493,331	14,017,929
Deduct Expenditures:			
Operating, less depreciation	11,026,526	10,815,847	11,355,634
Nominal Capital	-	-	-
Transfers to Other Funds	-	-	-
Capital	-	-	-
Total Expenditures	11,026,526	10,815,847	11,355,634
Available Funds, end of year	555,659	1,677,484	2,662,295
Less Reserves:			
Sick Leave and Annual Leave	451,242	618,695	631,069
Adjusted Available Funds, end of year	$ 104,417	$ 1,058,789	$ 2,031,226
Three Months Operating Reserve			$ 2,706,046
Capital Reserve			-
Target Reserve			2,706,046
Available Cash Flow Over (Under) Reserve			$ (674,820)

FD6200-Information Technology Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	149,976	0	0	0	0.00%	-100.00%	0.00%
Grants Federal	0	1,589	0	0	0	0.00%	-100.00%	0.00%
Interdepartmental Rental and Usage Charges	8,921,862	9,292,052	10,336,637	10,336,637	11,983,571	4.15%	11.24%	15.93%
Interest and Penalties	301,933	175,662	100,000	319,258	100,000	-41.82%	81.75%	-68.68%
Miscellaneous Revenue	84,312	486	49,564	62,720	72,666	-99.42%	12,818.64%	15.86%
Operating Tranfers In	184,208	6,689,895	184,208	184,208	184,208	3,531.71%	-97.25%	0.00%
Rental Income	0	400	0	0	0	0.00%	-100.00%	0.00%
Use of Money and Property	0	91,702	0	0	0	0.00%	-100.00%	0.00%
Grand Total	**9,492,315**	**16,401,762**	**10,670,409**	**10,902,823**	**12,340,445**	**72.79%**	**-33.53%**	**13.19%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
IT Administration	1,707,108	(5,085,070)	929,129	929,447	994,396	-397.88%	-118.28%	6.99%
IT Capital Cost Center	200,462	2,625,817	210,588	1,822,072	2,195,214	1,209.88%	-30.61%	20.48%
IT Enterprise Applications	1,459,166	2,074,118	3,119,769	2,994,174	2,811,963	42.14%	44.36%	-6.09%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Cost Center								
IT GIS	439,209	522,045	496,498	520,068	627,600	18.86%	-0.38%	20.68%
IT Infrastructure	2,859,061	4,127,379	3,308,736	3,103,193	3,436,262	44.36%	-24.81%	10.73%
IT Print Services	89,648	194,203	112,287	223,298	125,472	116.63%	14.98%	-43.81%
IT Public Safety Cost Center	1,347,052	326,435	447,537	463,799	453,505	-75.77%	42.08%	-2.22%
IT Radio Communications Cost Center	593,089	2,012,962	2,129,573	1,982,935	1,994,110	239.40%	-1.49%	0.56%
IT Security Department	0	0	602,336	450,407	620,389	0.00%	0.00%	37.74%
IT Support	607,713	676,674	743,110	776,672	985,238	11.35%	14.78%	26.85%
IT Telecom Cost Center	597,181	503,994	440,250	440,250	399,365	-15.60%	-12.65%	-9.29%
Grand Total	**9,899,690**	**7,978,557**	**12,539,813**	**13,706,316**	**14,643,514**	**-19.41%**	**71.79%**	**6.84%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
(blank)	0	2,364,436	0	0	0	0.00%	-100.00%	0.00%
Contractual Services	1,944,356	1,884,276	5,978,623	5,847,717	6,126,322	-3.09%	210.34%	4.76%
Depreciation and Amortization	2,280,663	3,582,323	140,505	0	140,505	57.07%	-100.00%	0.00%
Internal Reimbursements	(95,205)	(75,510)	(105,000)	0	(105,000)	-20.69%	-100.00%	0.00%
Other Charges	861,731	1,070,145	1,634,961	3,283,739	3,478,993	24.19%	206.85%	5.95%
Salaries and Wages	4,681,251	4,754,278	4,594,762	4,309,850	4,637,083	1.56%	-9.35%	7.59%
Supplies	226,895	1,018,789	295,962	265,010	365,611	349.01%	-73.99%	37.96%
Tranfers Fixed Assets	0	(6,620,180)	0	0	0	0.00%	-100.00%	0.00%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Grand Total	**9,899,690**	**7,978,557**	**12,539,813**	**13,706,316**	**14,643,514**	**-19.41%**	**71.79%**	**6.84%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	4,678,954	4,754,278	4,594,762	4,309,850	4,637,083	1.61%	-9.35%	7.59%
41600 - Overtime Pay	2,297	0	0	0	0	-100.00%	0.00%	0.00%
Grand Total	**4,681,251**	**4,754,278**	**4,594,762**	**4,309,850**	**4,637,083**	**1.56%**	**-9.35%**	**7.59%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
IT Administration	4.00	4.00	4.00	4.00
IT Enterprise Applications	7.00	9.00		
IT Enterprise Applications Cost Center			8.00	7.00
IT GIS	4.00	4.00	4.00	5.00
IT Infrastructure	7.00	10.00	9.00	7.00
IT Print Services	2.00	2.00	2.00	2.00
IT Public Safety	2.00	5.00		
IT Public Safety Cost Center			4.00	4.00
IT Radio Communications Cost Center			1.00	1.00
IT Security Department			1.00	2.00

	Budget Year			
	2024	2025	2026	2027
IT Support	6.00	8.00	7.00	9.00
IT Telecom	0.00			
Radio Communications	2.00	1.00		
Grand Total	**34.00**	**43.00**	**40.00**	**41.00**

CITY OF AMARILLO
Risk Management Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26		2026/27
	Original Budget	Projected Year End	Proposed Budget
Available Funds, beginning of year	$ 5,525,444	$ 6,759,642	$ 6,956,691
Add Revenues:			
Operating Income	11,503,793	14,077,381	13,517,932
Transfers from Other Funds	-	-	-
Total Revenues	11,503,793	14,077,381	13,517,932
Total Available Resources	17,029,237	20,837,023	20,474,623
Deduct Expenditures:			
Operating, less depreciation	10,103,507	12,380,332	11,718,888
Nominal Capital	-	-	-
Transfers to Other Funds	1,500,000	1,500,000	3,700,000
Total Expenditures	11,603,507	13,880,332	15,418,888
Available Funds, end of year	$ 5,425,730	$ 6,956,691	$ 5,055,735
Less Reserve *			5,500,000
Available Cash Flow Over (Under) Reserve			$ (444,265)

*** Target reserve is $5 to $6 million to cover any potential catastrophic claims**

FD6300-Risk Management Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Administration Cost Allocation	8,478,906	10,871,326	10,526,793	13,522,571	12,717,932	28.22%	24.39%	-5.95%
Interest and Penalties	958,642	363,464	977,000	554,810	800,000	-62.09%	52.64%	44.19%
Miscellaneous Revenue	508,977	1	0	0	0	-100.00%	-100.00%	0.00%
Other	0	(6,143,406)	0	0	0	0.00%	-100.00%	0.00%
Use of Money and Property	0	(10)	0	0	0	0.00%	-100.00%	0.00%
Grand Total	**9,946,525**	**5,091,376**	**11,503,793**	**14,077,381**	**13,517,932**	**-48.81%**	**176.49%**	**-3.97%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Auto Physical Damage Cost Center	2,256,382	103,904	1,250,170	1,515,192	1,625,376	-95.40%	1,358.26%	7.27%
Automobile Liability Cost Center	1,301,162	(1,111,039)	490,315	490,315	514,831	-185.39%	-144.13%	5.00%
City Property Cost Center	(320,431)	24,759	0	0	0	-107.73%	-100.00%	0.00%
Fire and Extended	4,517,766	5,794,491	3,457,334	3,945,541	3,232,408	28.26%	-31.91%	-18.07%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Coverage Cost Center								
G/L and A/L Retro Adjustments Cost Center	0	11,342	0	90	0	0.00%	-99.20%	-100.00%
General Liability Cost Center	792,520	(210,232)	669,171	1,964,163	1,796,330	-126.53%	-1,034.29%	-8.54%
Police Professional Cost Center	175,612	253,597	219,988	483,357	221,615	44.41%	90.60%	-54.15%
Self Insurance General Cost Center	663,257	1,807,641	2,465,010	2,420,948	4,734,101	172.54%	33.93%	95.55%
Unemployment Claims Cost Center	35,877	335,224	91,787	229,165	239,000	834.37%	-31.64%	4.29%
Workers Compensation	2,975,719	5,619,327	3,033,239	2,831,561	3,119,288	88.84%	-49.61%	10.16%
Grand Total	**12,397,864**	**12,629,014**	**11,677,014**	**13,880,332**	**15,482,949**	**1.86%**	**9.91%**	**11.55%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Contractual Services	93,945	896,883	450,219	1,528,848	1,564,713	854.69%	70.46%	2.35%
Depreciation and Amortization	64,061	72,550	64,061	0	64,061	13.25%	-100.00%	0.00%
Other Charges	11,507,312	10,001,997	8,749,286	9,788,424	9,278,221	-13.08%	-2.14%	-5.21%
Salaries and Wages	313,387	333,974	335,370	485,032	274,755	6.57%	45.23%	-43.35%
Supplies	419,159	224,453	578,078	578,028	601,199	-46.45%	157.53%	4.01%

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Tranfers Fixed Assets	0	1,099,157	0	0	0	0.00%	-100.00%	0.00%
Transfer Operating	0	0	1,500,000	1,500,000	3,700,000	0.00%	0.00%	146.67%
Grand Total	**12,397,864**	**12,629,014**	**11,677,014**	**13,880,332**	**15,482,949**	**1.86%**	**9.91%**	**11.55%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	313,387	333,974	335,370	485,032	274,755	6.57%	45.23%	-43.35%
Grand Total	**313,387**	**333,974**	**335,370**	**485,032**	**274,755**	**6.57%**	**45.23%**	**-43.35%**

FTE BY COST CENTER

	Budget Year			
	2024	2025	2026	2027
Workers Compensation	4.00	3.00	4.00	3.00
Grand Total	**4.00**	**3.00**	**4.00**	**3.00**

CITY OF AMARILLO
Health Insurance Fund
Estimated Receipts, Expenditures & Available Cash

	2025/26 Original Budget	2025/26 Projected Year End	2026/27 Proposed Budget
Available Funds, beginning of year	$ 7,904,249	$ 10,204,417	$ 8,655,933
Add Revenues:			
Employer Contribution	22,800,000	23,384,784	23,384,784
Employee Contribution	3,600,000	3,787,953	3,787,953
Retiree Contribution	1,150,000	2,117,926	2,117,926
COBRA	22,000	-	22,000
Interest Income	200,000	-	200,000
Employee Dental Contribution	1,575,000	1,761,750	1,761,750
Drug Rebate Revenue	3,956,000	4,682,880	4,941,472
Miscellaneous	180	503,149	180
Total Revenues	33,303,180	36,238,442	36,216,065
Available Resources	41,207,429	46,442,859	44,871,998
Deduct Expenditures:			
Medical/Dental Claims	28,915,000	30,758,960	34,230,623
Life Insurance	110,000	110,000	110,000
Other	4,268,234	4,417,966	4,271,523
Transfers to Other Funds	1,900,000	2,500,000	500,000
Flex Medical	-	-	-
Flex Childcare	-	-	-
Total Expenditures	35,193,234	37,786,926	39,112,146
Available Funds, end of year	$ 6,014,195	$ 8,655,933	5,759,852
Less Reserve *			6,000,000
Available Cash Flow Over (Under) Reserve			$ (240,148)

*** Target reserve per healthcare consultants is three months average claims paid or $6 million**

FD6400-Employee Insurance Fund

Revenue

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Interest and Penalties	368,120	132,878	200,000	0	200,000	-63.90%	-100.00%	0.00%
Miscellaneous Revenue	2,100	54,483	180	0	180	2,494.54%	-100.00%	0.00%
Other	30,765,222	29,644,286	33,103,000	36,238,442	36,015,885	-3.64%	22.24%	-0.61%
Use of Money and Property	0	(93)	0	0	0	0.00%	-100.00%	0.00%
Grand Total	**31,135,442**	**29,831,555**	**33,303,180**	**36,238,442**	**36,216,065**	**-4.19%**	**21.48%**	**-0.06%**

EXPENSE BY COST CENTER

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Dental Plan Cost Center	1,394,765	1,392,983	1,999,794	1,429,234	1,505,969	-0.13%	2.60%	5.37%
Health Plan Cost Center	29,786,345	31,687,641	33,193,440	36,357,692	37,606,177	6.38%	14.74%	3.43%
Grand Total	**31,181,111**	**33,080,624**	**35,193,234**	**37,786,926**	**39,112,146**	**6.09%**	**14.23%**	**3.51%**

EXPENSE BY CATEGORY

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
Contractual Services	2,109,688	2,903,973	2,412,142	2,412,142	2,412,142	37.65%	-16.94%	0.00%
Other Charges	29,054,171	30,846,178	30,863,732	32,679,505	36,182,644	6.17%	5.94%	10.72%
Salaries and Wages	0	(682,433)	0	177,919	0	0.00%	-126.07%	-100.00%
Supplies	17,252	12,906	17,360	17,360	17,360	-25.19%	34.51%	0.00%
Transfer Operating	0	0	1,900,000	2,500,000	500,000	0.00%	0.00%	-80.00%
Grand Total	**31,181,111**	**33,080,624**	**35,193,234**	**37,786,926**	**39,112,146**	**6.09%**	**14.23%**	**3.51%**

PERSONNEL COSTS

	2024 Actual	2025 Actual	2026 Budget	2026 Forecast	2027 Budget	% Change 24 Actual to 25 Actual	% Change 26 Forecast to 25 Actual	% Change 27 Budget to 26 Forecast
41000 - Personnel Services	0	(682,433)	0	177,919	0	0.00%	-126.07%	-100.00%
Grand Total	**0**	**(682,433)**	**0**	**177,919**	**0**	**0.00%**	**-126.07%**	**-100.00%**

FTE BY COST CENTER

	Budget Year
Grand Total	

	Total	Community Development	Housing Assistance Payments Program
Available Funds 10/01/2025 ***(see below)***	**$ 19,352,446**	**$ (234,008)**	**$ 2,310,970**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	7,818,613	56,269	115,224
Bond Proceeds	500,000	-	-
Other Sources	22,715,393	1,601,734	12,804,049
Total Revenues	**31,034,006**	**1,658,003**	**12,919,273**
M & O Expenditures	34,965,953	1,423,995	12,846,696
Capital Expenditures	455,000	-	-
Total Expenditures	**35,420,953**	**1,423,995**	**12,846,696**
Available Funds 10/01/2026	**14,965,499**	**-**	**2,383,547**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	26,785,716	1,690,296	15,039,350
Bond Proceeds	-	-	-
Other Sources	9,380,656	-	-
Total Revenues	**36,166,372**	**1,690,296**	**15,039,350**
M & O Expenditures	36,899,092	1,667,550	15,345,293
Capital Expenditures	-	-	-
Total Expenditures	**36,899,092**	**1,667,550**	**15,345,293**
Available Funds 10/01/2027	**$ 14,232,779**	**$ 22,746**	**$ 2,077,604**
Available Funds Calculation:			
Cash & Investments	$ 21,880,371	$ 1,231,594	$ 2,610,383
Assets to be converted to Cash	6,543,924	898,066	178,617
Less: Liabilities & Encumbrances	(9,071,849)	(2,363,668)	(478,030)
Balance 10/01/25	**$ 19,352,446**	**$ (234,008)**	**$ 2,310,970**

	HOME Investment Partnership	Transformation Park	Shelter Plus Care
Available Funds 10/01/2025 ***(see below)***	**$ 109,778**	**$ (697)**	**$ 1**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	283,201	492,353	-
Bond Proceeds	-	-	-
Other Sources	1,660,424	-	34,106
Total Revenues	**1,943,625**	**492,353**	**34,106**
M & O Expenditures	1,849,327	491,656	34,106
Capital Expenditures	-	-	-
Total Expenditures	**1,849,327**	**491,656**	**34,106**
Available Funds 10/01/2026	**204,076**	**-**	**1**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	485,843	502,000	-
Bond Proceeds	-	-	-
Other Sources	1,729,523	-	75,145
Total Revenues	**2,215,366**	**502,000**	**75,145**
M & O Expenditures	1,998,228	502,000	75,145
Capital Expenditures	-	-	-
Total Expenditures	**1,998,228**	**502,000**	**75,145**
Available Funds 10/01/2027	**$ 421,214**	**$ -**	**$ 1**
Available Funds Calculation:			
Cash & Investments	$ 163,769	$ 14,833	$ 648
Assets to be converted to Cash	705,577	-	3,154
Less: Liabilities & Encumbrances	(759,568)	(15,530)	(3,801)
Balance 10/01/25	**$ 109,778**	**$ (697)**	**$ 1**

	Housing Stability Svcs Fund	COC - Planning	Coming Home Project
Available Funds 10/01/2025 ***(see below)***	**$ (5,476)**	**$ 1,182**	**$ (316,929)**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	5,476	200	735,769
Bond Proceeds	-	-	-
Other Sources	-	96,835	313,797
Total Revenues	**5,476**	**97,035**	**1,049,566**
M & O Expenditures	-	96,765	660,703
Capital Expenditures	-	-	-
Total Expenditures	**-**	**96,765**	**660,703**
Available Funds 10/01/2026	**-**	**1,452**	**71,934**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	-	-	449,974
Bond Proceeds	-	-	-
Other Sources	-	96,835	317,193
Total Revenues	**-**	**96,835**	**767,167**
M & O Expenditures	-	86,733	772,535
Capital Expenditures	-	-	-
Total Expenditures	**-**	**86,733**	**772,535**
Available Funds 10/01/2027	**$ -**	**$ 11,554**	**$ 66,566**
Available Funds Calculation:			
Cash & Investments	$ (25,413)	$ 14,782	$ 8,475
Assets to be converted to Cash	34,915	16,595	214,585
Less: Liabilities & Encumbrances	(14,978)	(30,195)	(539,989)
Balance 10/01/25	**$ (5,476)**	**$ 1,182**	**$ (316,929)**

	TX Emergency Solution	HMIS	Court Technology Fund
Available Funds 10/01/2025 ***(see below)***	**$ 41,608**	**$ (48)**	**$ (22,412)**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	-	-	153,855
Bond Proceeds	-	-	-
Other Sources	103,962	173,026	-
Total Revenues	**103,962**	**173,026**	**153,855**
M & O Expenditures	111,755	166,293	131,443
Capital Expenditures	-	-	-
Total Expenditures	**111,755**	**166,293**	**131,443**
Available Funds 10/01/2026	**33,815**	**6,685**	**-**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	-	-	139,595
Bond Proceeds	-	-	-
Other Sources	115,670	173,026	-
Total Revenues	**115,670**	**173,026**	**139,595**
M & O Expenditures	149,152	172,782	139,594
Capital Expenditures	-	-	-
Total Expenditures	**149,152**	**172,782**	**139,594**
Available Funds 10/01/2027	**$ 333**	**$ 6,929**	**$ 1**
Available Funds Calculation:			
Cash & Investments	$ (2,575)	$ 81,486	$ 2,093
Assets to be converted to Cash	102,546	69,887	270
Less: Liabilities & Encumbrances	(58,363)	(151,421)	(24,775)
Balance 10/01/25	**$ 41,608**	**$ (48)**	**$ (22,412)**

	Court Security Fund	Library Grants	Pool Safety Grant
Available Funds 10/01/2025 ***(see below)***	**$ (184,507)**	**$ 11,848**	**$ -**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	437,856	20,000	-
Bond Proceeds	-	-	-
Other Sources	-	63,565	-
Total Revenues	**437,856**	**83,565**	**-**
M & O Expenditures	253,349	83,565	-
Capital Expenditures	-	-	-
Total Expenditures	**253,349**	**83,565**	**-**
Available Funds 10/01/2026	**(0)**	**11,848**	**-**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	295,440	-	-
Bond Proceeds	-	-	-
Other Sources	-	-	-
Total Revenues	**295,440**	**-**	**-**
M & O Expenditures	256,117	-	-
Capital Expenditures	-	-	-
Total Expenditures	**256,117**	**-**	**-**
Available Funds 10/01/2027	**$ 39,323**	**$ 11,848**	**$ -**
Available Funds Calculation:			
Cash & Investments	$ 17,863	$ 4,268	$ 923
Assets to be converted to Cash	-	48,165	30,077
Less: Liabilities & Encumbrances	(202,370)	(40,585)	(31,000)
Balance 10/01/25	**$ (184,507)**	**$ 11,848**	**$ -**

	Opioid Settlement	Police Safe&Sober TXDOT Grant	Photo Traffic Enforcement
Available Funds 10/01/2025 ***(see below)***	**$ 692,026**	**$ -**	**$ 1,896,938**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	-	55,799	-
Bond Proceeds	-	-	-
Other Sources	-	163,708	-
Total Revenues	**-**	**219,507**	**-**
M & O Expenditures	117,682	219,507	1,200,000
Capital Expenditures	-	-	-
Total Expenditures	**117,682**	**219,507**	**1,200,000**
Available Funds 10/01/2026	**574,344**	**0**	**696,938**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	10,500	53,533	-
Bond Proceeds	-	-	-
Other Sources	-	261,456	-
Total Revenues	**10,500**	**314,989**	**-**
M & O Expenditures	130,000	261,456	-
Capital Expenditures	-	-	-
Total Expenditures	**130,000**	**261,456**	**-**
Available Funds 10/01/2027	**$ 454,844**	**$ 53,533**	**$ 696,938**
Available Funds Calculation:			
Cash & Investments	$ 692,026	$ -	$ 1,985,361
Assets to be converted to Cash	-	33,732	33
Less: Liabilities & Encumbrances	-	(33,732)	(88,456)
Balance 10/01/25	**$ 692,026**	**$ -**	**$ 1,896,938**

	Homeland Security	COVID 19	PREP Program
Available Funds 10/01/2025 ***(see below)***	**$ 174,853**	**$ 1,274,305**	**$ 50,029**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	-	-	20,571
Bond Proceeds	-	-	-
Other Sources	-	273,227	-
Total Revenues	**-**	**273,227**	**20,571**
M & O Expenditures	-	291,578	46,488
Capital Expenditures	-	-	-
Total Expenditures	**-**	**291,578**	**46,488**
Available Funds 10/01/2026	**174,853**	**1,255,954**	**24,112**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	-	50,000	50,000
Bond Proceeds	-	-	-
Other Sources	104,522	-	-
Total Revenues	**104,522**	**50,000**	**50,000**
M & O Expenditures	104,522	50,000	7,215
Capital Expenditures	-	-	-
Total Expenditures	**104,522**	**50,000**	**7,215**
Available Funds 10/01/2027	**$ 174,853**	**$ 1,255,954**	**$ 66,897**
Available Funds Calculation:			
Cash & Investments	$ 187,334	$ 2,213,976	$ 673
Assets to be converted to Cash		939,671	130,038
Less: Liabilities & Encumbrances	(12,481)	(1,879,342)	(80,682)
Balance 10/01/25	**$ 174,853**	**$ 1,274,305**	**$ 50,029**

	Public Health	Women, Infants and Children	Police Justice Assistance Grant
Available Funds 10/01/2025 ***(see below)***	**$ 7,696,575**	**$ 427,672**	**$ (10,521)**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	3,713,163	-	12,521
Bond Proceeds	-	-	-
Other Sources	3,224,637	2,044,323	158,000
Total Revenues	**6,937,800**	**2,044,323**	**170,521**
M & O Expenditures	10,634,086	1,848,220	160,000
Capital Expenditures	-	-	-
Total Expenditures	**10,634,086**	**1,848,220**	**160,000**
Available Funds 10/01/2026	**4,000,289**	**623,775**	**-**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	3,845,481	-	-
Bond Proceeds	-	-	-
Other Sources	3,990,020	2,145,224	60,000
Total Revenues	**7,835,501**	**2,145,224**	**60,000**
M & O Expenditures	8,482,374	2,205,337	60,000
Capital Expenditures	-	-	-
Total Expenditures	**8,482,374**	**2,205,337**	**60,000**
Available Funds 10/01/2027	**$ 3,353,416**	**$ 563,662**	**$ -**
Available Funds Calculation:			
Cash & Investments	$ 6,812,716	$ 7,611	$ 280
Assets to be converted to Cash	1,712,994	942,665	308,634
Less: Liabilities & Encumbrances	(829,135)	(522,604)	(319,435)
Balance 10/01/25	**$ 7,696,575**	**$ 427,672**	**$ (10,521)**

	APD Seized Property	Texas Narcotics Seizure Fund	Federal APD Seizure Fund
Available Funds 10/01/2025 ***(see below)***	**$ 283,723**	**$ 1,247**	**$ 525,629**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	-	-	-
Bond Proceeds	-	-	-
Other Sources	-	-	-
Total Revenues	**-**	**-**	**-**
M & O Expenditures	-	-	-
Capital Expenditures	-	-	-
Total Expenditures	**-**	**-**	**-**
Available Funds 10/01/2026	**283,723**	**1,247**	**525,629**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	-	-	-
Bond Proceeds	-	-	-
Other Sources	-	-	-
Total Revenues	**-**	**-**	**-**
M & O Expenditures	-	-	-
Capital Expenditures	-	-	-
Total Expenditures	**-**	**-**	**-**
Available Funds 10/01/2027	**$ 283,723**	**$ 1,247**	**$ 525,629**
Available Funds Calculation:			
Cash & Investments	$ 334,473		$ 547,271
Assets to be converted to Cash	-	21,465	164
Less: Liabilities & Encumbrances	(50,750)	(20,218)	(21,806)
Balance 10/01/25	**$ 283,723**	**$ 1,247**	**$ 525,629**

	LEOSE Training Program	AIP Pantex Project	Public Improvement Districts Summary
Available Funds 10/01/2025 ***(see below)***	**$ 85,266**	**$ 2,556**	**$ 4,540,838**
Fiscal Year 2025/26			
Sales, Receipts and Revenues	2,666	208,183	1,505,506
Bond Proceeds	-	-	500,000
Other Sources	-	-	-
Total Revenues	**2,666**	**208,183**	**2,005,506**
M & O Expenditures	1,000	138,264	2,159,473
Capital Expenditures	-	-	455,000
Total Expenditures	**1,000**	**138,264**	**2,614,473**
Available Funds 10/01/2026	**86,932**	**72,475**	**3,931,871**
Fiscal Year 2026/2027			
Sales, Receipts and Revenues	20,550	10,000	4,143,154
Bond Proceeds	-	-	-
Other Sources	-	312,042	-
Total Revenues	**20,550**	**322,042**	**4,143,154**
M & O Expenditures	16,408	336,762	4,079,889
Capital Expenditures	-	-	-
Total Expenditures	**16,408**	**336,762**	**4,079,889**
Available Funds 10/01/2027	**$ 91,074**	**$ 57,755**	**$ 3,995,136**
Available Funds Calculation:			
Cash & Investments	$ 85,266	$ 727	$ 4,888,595
Assets to be converted to Cash	-	55,791	94,216
Less: Liabilities & Encumbrances	-	(53,962)	(441,973)
Balance 10/01/25	**$ 85,266**	**$ 2,556**	**$ 4,540,838**

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Public Safety

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Public Safety	**139,708,923**	**137,738,963**	**140,412,354**	**140,297,639**
FD1000 - General Fund	138,442,725	136,680,730	139,497,007	139,121,219
1040 - Judicial	583,163	613,841	655,819	608,861
1232 - Office of Emergency Management	920,393	1,075,376	1,021,254	1,112,103
1270 - AECC	6,450,526	6,742,605	6,595,769	6,716,679
1305 - Municipal Court	1,396,330	1,495,438	1,544,795	1,557,747
1306 - Office of Civil Hearings	20,379	130,761	97,879	169,148
1330 - Internal Audit	102,507	366,103	339,126	378,528
1610 - Police	61,410,262	63,319,415	64,596,883	64,055,644
1640 - Police Professional Staff	6,566,573	6,561,419	6,354,621	6,681,342
1660 - COPS FY23 HIRING PROGRAM	313,150	0	228,598	0
1690 - City Marshal	3,893,110	2,807,643	3,401,794	2,984,595
1710 - Animal Management & Welfare	3,881,220	4,317,634	4,202,089	4,365,109
1910 - Fire Operations	51,167,848	48,208,413	48,350,542	49,431,022
1940 - Fire Civilian Personnel	1,006,106	1,042,082	1,124,734	1,060,441
Other Public Safety and Health Cost Center - Other Public Safety and Health Cost Center	725,482	0	982,859	0
Police Protection Cost Center - Police Protection Cost Center	5,677	0	245	0
FD2080 - Court Technology Fund	114,189	136,793	131,443	139,594
20800 - Court Technology	114,189	136,793	131,443	139,594
FD2090 - Court Security Fund	218,202	187,238	253,349	258,312

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
20910 - Court Security Fund	218,202	187,238	253,349	258,312
FD2210 - Safe and Sober TXDOT Program	143,202	240,334	219,507	261,456
22150 - Safe and Sober TXDOT Pr	116,497	176,791	175,948	188,586
22170 - STEP - CMV	26,705	63,543	43,559	72,870
FD2430 - Homeland Security Grant Fund	(155,636)	104,522	0	104,522
24300 - Homeland Security Grant	(155,636)	0	0	0
24380 - Homeland Security Grant	0	104,522	0	104,522
FD2610 - Justice Assistance Grant Fund	496,082	50,000	160,000	60,000
26110 - JAG Grant	496,082	50,000	160,000	60,000
FD2620 - APD Seized Property Fund	76,741	0	12,783	0
26200 - APD Seized Property	76,741	0	12,783	0
FD2640 - DOJ Equitable Sharing Program	214,707	0	0	0
26400 - DOJ Equitable Sharing Program	214,707	0	0	0
FD2660 - Leose Training Program Fund	9,864	15,408	0	15,408
26600 - LEOSE Training Program	9,864	15,408	0	15,408
FD2670 - AIP Pantex Project Fund	148,847	323,938	138,264	337,128
26700 - AIP Pantex Project Fund	148,847	323,938	138,264	337,128
Grand Total	**139,708,923**	**137,738,963**	**140,412,354**	**140,297,639**

Police

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	62,717,537	69,220,716	70,171,168	73,173,120	70,901,890
Personal Services	51,095,819	58,561,341	59,309,591	61,139,943	59,785,162
Supplies	2,208,001	792,559	2,077,164	1,892,806	2,081,220
Contractual Services	7,998,260	6,841,179	7,838,772	9,016,533	8,054,772
Other Charges	1,395,850	3,068,026	1,046,149	1,111,317	1,081,244
Capital Outlay	72,698	(12,851)	0	0	0
Inter Reimbursements	(53,091)	(29,538)	(100,508)	0	(100,508)
Operating Transfers	0	0	0	12,521	0
Total Operating Expense	0	0	0	0	0
Revenues	2,896,284	4,045,160	2,172,739	2,876,232	1,920,589
Job Revenues	0	120,406	0	0	0
Operating Revenues	2,069,318	2,959,287	2,027,769	2,570,212	1,772,966
Non-Oper Revenues	67,948	423,671	1,800	34,000	1,800
Other Financing Sources	707,935	478,292	92,290	135,700	92,290
Transfers In	51,083	63,504	50,880	136,320	53,533

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Police	62,393,317	68,289,984	69,880,834	72,780,830	70,580,434

Mission

Provide excellent public service and law enforcement to the community, with the goal of keeping Amarillo a safe place to live, work, and play. The Amarillo Police Department (APD) shall provide this service by utilizing best practices in law enforcement, continuous improvement in leadership and professionalism, and partnership with the community.

Goals & Objectives

The department provides a full array of law enforcement services and engages in strategic planning to ensure alignment with the City Council's vision. The department adheres to the Texas Police Chiefs' Association Best Practices Accreditation Program to ensure police services are provided to the community in an efficient and effective manner, and that individuals' rights are protected. The Amarillo Police Department in its entirety has a focus on proactive community engagement and proactive policing

In May 2026, the police department realigned into three bureaus; Field Operations Bureau, Support Services Bureau, and Business Services Bureau. Field Operations Bureau is commanded by an assistant chief who is responsible for the Patrol Division, Special Operations Division, and AECC. Support Services Bureau is commanded by an assistant chief who is responsible for Criminal Investigations Division, Training and Personnel Division, and Fleet. The Business Services Bureau is commanded by an assistant police director who is responsible for Records Division, Property and Evidence Division, Grant Management, and Budget Management.

Performance Measures/ Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***2026/27 Projected***
Overall Index Crimes	-7%	-17%	-3%

Police Department Bureaus

Field Operations Bureau

Patrol Division

Uniform Patrol improves the safety of Amarillo community through marked and unmarked patrol and response to calls using the Texas Police Chiefs Association (TPCA) Best Practices standards. Officers are staffed 24 hours each day to meet the needs of the community. Officers respond to calls for service, investigate crimes, collect evidence, serve arrest warrants, gather criminal intelligence, and enforce traffic laws.

Performance Measures/ Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***2026/27 Projected***
Priority Calls Response Times	6.48 minutes	6.5 minutes	
Non-Priority Calls Response Times	7.35 minutes	7.32 minutes	

Amarillo Regional Crime Center

The Amarillo Regional Crime Center (ARCC) provides real-time intelligence and analytical support to enhance public safety, improve operational effectiveness, and support informed decision-making. The ARCC has two primary missions: providing immediate intelligence, technology, and investigative support to officers and supervisors during in-progress calls for service and critical incidents, and conducting strategic crime analysis to identify crime trends, patterns, and emerging threats. Through the analysis of crime data, intelligence, and operational information, the ARCC supports

the department's intermediate- and long-term planning, resource allocation, and deployment strategies. The ARCC collaborates with local, regional, state, and federal partners to improve information sharing and strengthen public safety throughout the Amarillo region. Its work enables the department to respond more effectively to current incidents while proactively addressing future public safety challenges. In May 2026 additional staffing resources were added to the Crime Center.

Crime Analysis Intelligence

Bulletins completed: 198

Intelligence Requests: 496

Real-time Intelligence Outcome	***Current Count***	***Projected Annual Count***
Assisted, Information Given	604	4,499
Assisted, Person Identified	250	1,862
Officer Safety Check	163	1,214
Assisted, Arrest Made	112	834
Assisted, Vehicle Identified	107	797
Technology Support	70	521
Assisted, Unable to Locate	60	447
Assisted, Video or Photo Evidence Provided	51	380
Cleared, No Patrol Needed	29	216
Assisted, Property Recovered	21	156
Assisted, Gun Seized	19	142
Assisted, Translation	7	52
Total Outcome Selection	**1,499**	**11,166**

Special Operations Division

Traffic Division

The Police Motorcycle Unit is primarily responsible for traffic law enforcement and planning special events. The traffic division coordinates state grants for Selective Traffic Enforcement Program, and CMV Traffic Grant Enforcement. The Traffic Investigations unit investigates major collisions that involve traffic fatalities and collisions involving serious bodily injury. The DWI unit proactively enforces driving while intoxicated offenses including intoxication manslaughter.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*FY 2026/27 Projected*
Number of traffic warnings and citations	68,441	64,560	66,500
Crashes	6028	4467	5992
All Fatalities	22	21	25
DWI Crashes	236	243	280
DWI Arrests	586	900	900

*All uniformed officers proactively enforce traffic law

Uniform Criminal Enforcement

PACE/Gangs/SWAT

The Proactive Criminal Enforcement Unit (PACE) is responsible for targeted resolution of identified problems and arresting violent fugitives. The Gang unit investigates gang related criminal behavior that includes property and violent crime. The Gang unit provides educational and informational presentations to schools, civic groups, and the community covering topics on the dangers of gangs, gang affiliation, and tagging. The SWAT team responds to high-risk incidents that require specialized weapons And Tactics. These incidents include barricaded subjects, hostage situations, and high-risk search warrants. Members of the SWAT team are assigned pro-active crime suppression tasks of searching for and apprehending high risk fugitives and priority investigation suspects. All three units operate in partnership with other law enforcement agencies such as DPS, Potter County S.O., Randall County S.O. and federal agents.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*FY 2026/27 Projected*
Search Warrants	57	65	100
Arrests	265	290	400
Arrest Warrants served	305	325	450
Stolen autos recovered	12	20	20
Firearms recovered	58	70	100
High-risk warrants served	122	140	150
SWAT Callouts (barricaded suspect, hostage situation, other critical incidents.)	18	15	15

Bomb Squad

The Amarillo Police Department Bomb Squad responds to calls involving explosive devices and scenes where an explosion has taken place within the top twenty-six counties of the Texas Panhandle. The squad is equipped with the latest technology that includes X-ray machines, Bomb Robots, and explosive disposal. The squad has two full-time and four part-time personnel including a K-9 capable of explosive device detection.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***FY 2026/27 Projected***
Bomb squad callouts	60	63	70

Narcotics Unit

The Narcotics Unit is responsible for investigating the possession, sale, and distribution of illegal narcotics. Narcotic officers also investigate prostitution, gambling, and organized criminal activity. The Narcotics Unit is tasked with submitting all APD narcotic cases for prosecution and completing intelligence reports on all drug investigations and intelligence received.

Performance Measures/Indicators:	***2023/24 Actual***	***2024/25 Estimated***	***FY 2025/26 Projected***
Narcotics investigation arrests	447	525	565
Pounds of illegal drugs seized	443	500	550
Intelligence Reports (Drugs)	236	250	300
Weapons seized related to narcotics cases	183	200	225

Police Canine

The Police Canine unit consists of 1 sergeant and 4 patrol K9s The Police Canine program uses specially trained police dogs to search buildings for suspects, track fleeing suspects, conduct narcotic and explosive searches, assist Uniform Patrol, and provide educational programs to the public. In each search instance below, the canine performs an added function that a police officer cannot perform, e.g., searching by smell. The Amarillo Police Canine program also assists the surrounding Amarillo area.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***FY 2026/27 Projected***
Number of searches using police dogs	373	390	400
Searches for Suspects	40	45	50
Number of Callouts	27	30	30

Community Engagement

The Community Engagement Unit is a newly created unit designed to address various quality-of-life issues throughout the city and to develop partnerships with the community to reduce crime and the fear of crime. The Community Engagement Unit seeks to interact with the public in a non-traditional police manner, where a call for service is not necessary for constructive dialogue with the community. Officers assigned to the Community Engagement Unit receive specialized training, equipment (bicycles), and flexibility scheduling to fulfill this goal. Community Engagement Officers have two officers assigned to the Homeless Outreach Team that work closely with the City Marshal's Office, Community Development, Fire Prevention, and Environmental Health to address the challenge of homelessness.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***2026/27 Projected***
Quality of Life	300	250	300
Community meetings and events	81	175	200
School Presentations	10	25	40

School Liaison

The Police School Liaison Program is responsible for the security of students, teachers, administrators, and other employees of public schools within the Amarillo city limits. Liaison officers are the initial responding/investigating officers for incidents that occur on or adjacent to school campuses. They also provide educational programs designed to enhance safety at assigned schools and improve police community relations with students, parents, teachers, and school administrators. Approximately 75% of the costs for a School Liaison officer is funded by the respective school districts.

Amarillo ISD Police Department has continued to grow. A transition process has begun to increase AISD police officers to replace the APD officers within the assigned schools. This process will take three years to complete. Canyon ISD does not have a police department and has requested to continue the current agreement.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***FY 2026/27 Projected***
Educational programs conducted	346	300	300
Police reports made on school campuses	553	420	400
Complaints investigated: no report	19,434	17,061	15,000

Crime Stoppers

The Student Crime Stoppers program collects tips on school-related crimes and crimes reported by students. Crime Stoppers work with students and provide educational programs designed to keep students from becoming involved in illegal or dangerous activities.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***FY 2026/27 Projected***
Programs provided	86	350	350
Media releases provided	976	365	365
Community contacts made	170	210	250
Crime Stopper tips leading to an arrest	58	105	120
Amount of stolen property recovered by Crime Stoppers	$312,697	$700,000	$300,000
Rewards paid out by crime stoppers	$6,600	$10,000	$12,000

Public Information

The Police Public Information Officer (PIO) serves as the department's primary liaison with the media and the public, ensuring the timely, accurate, and transparent dissemination of information. The PIO prepares and distributes press releases, coordinates media inquiries and interviews, and develops communication strategies during routine operations and critical incidents. The PIO is responsible for publishing, monitoring, and managing the department's official social media platforms to provide public safety information, engage with the community, and address misinformation. The position works closely with department leadership to maintain public trust while supporting the agency's mission and communication objectives.

Performance Measures/Indicators:	***2024/25 Actual***	***2025/26 Estimated***	***2026/27 Projected***
Media releases provided	1027	365	365

Social Media Interactions	***Followers***
Facebook	72,434 followers
Instagram	170 Followers
YouTube	553 subscribers
X	8675 Followers

Facebook: Range 1	*Views*	*Content Interactions*	*Visits*
October 1, 2024 – September 30, 2025	14.3 million	152.6K	370.6k
October 1, 2025 – May 1, 2026	13.5 million	139.6k	269.5k

Instagram: Range 1	*Views*	*Content Interactions*	*Visits*
October 1, 2024 – September 30, 2025	0	0	0
October 1, 2025 – May 1, 2026	515.8k	210	498

YouTube: Range 1	*Views*	*Content Interactions*	*Visits*
October 1, 2024 – September 30, 2025	0	0	0
October 1, 2025 – May 1 2026	192.9k	0	0

X: Range 1	*Impressions*
Previous 12 Months	66.7k

Support Services Bureau

Criminal Investigation Division

Criminal Investigations is responsible for follow-up investigations of all police reports, identification of offenders, case preparation for prosecution, and the recovery of stolen property. The Property and Evidence Unit is responsible for storing all property and evidence collected and booked. The Crime Scene Investigation Unit responds to scenes of major crimes and collects physical, latent, and electronic evidence. This Unit processes some evidence in the lab, primarily for fingerprint evidence, and prepares evidence for lab submission.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*2026/27 Projected*
Cases investigated	25,368	24,113	22,515
Clearance rates (violent)*	43.2%	43%	45%
Clearance rates (property)*	11.5%	24%	25%

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*2026/27 Projected*
Incoming Property/Evidence	27,674	25,817	22,215

Training and Personnel Division

The Police Training program is responsible for all APD training, police academy, shooting complex, quartermaster supply, and personnel files. This program is also responsible for coordinating the department's recruitment efforts and hiring process.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*2026/27 Projected*
Number of applicants	651	500	500
Training hours provided	51,416	58,500	59,000
Shooting complex customers	5,252	5,400	5,500
Recruits trained	15	25	20

Police Business Services Bureau

Records Management Division

The Police Records Management provides a vital role in supporting the daily operations of law enforcement agencies. The division is tasked with maintaining comprehensive police records, including incident reports, and arrest records. Additionally, it manages responses to Open Records Requests, facilitating transparency and public access to information.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*2026/27 Projected*
Open records requests processed	4472	3775	4124
Online reports processed	4952	5059	5006

Property and Evidence Management

The Property and Evidence Unit is responsible for the secure receipt, booking, cataloging, storage, tracking, release, and lawful destruction or disposal of all property and evidence received by the police department. The unit maintains strict chain-of-custody procedures to preserve the integrity of evidence for criminal investigations and court proceedings while ensuring compliance with all applicable laws, regulations, and departmental policies. It also coordinates the return of property to rightful owners and the disposition of unclaimed or forfeited property in accordance with legal requirements.

Performance Measures/Indicators:	*2024/25 Actual*	*2025/26 Estimated*	*2026/27 Projected*
Incoming Property/Evidence	27,674	25,817	22,215

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	70,580,434
FD2210 - Safe and Sober TXDOT Program	261,456
FD2610 - Justice Assistance Grant Fund	60,000
Grand Total	**70,901,890**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1610 - Police	(46,906,156)	(54,134,655)	(58,393,090)	(61,434,640)	(63,707,802.46)	(62,383,126)	(948,486)	1.52%
Revenues	1,367,376	1,859,843	3,017,172	1,884,775	2,486,204.00	1,545,600	(339,175)	-21.94%
31400 - Licenses and Permits	759	77	0	1,500	0.00	1,500	0	0.00%
RC31770 - Taxicab Licenses	759	77	0	1,500	0.00	1,500	0	0.00%
31900 - Non-Business License & Permits	862	698	1,215	700	1,150.00	700	0	0.00%
RC31980 - Solicitation Permits	862	698	1,215	700	1,150.00	700	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
32800 - Intergovernmental Revenues	1,126,116	1,672,729	1,557,383	1,729,985	2,100,000.00	1,365,810	(364,175)	-26.66%
RC32870 - Police School Liason Par	1,126,116	1,672,729	1,557,383	1,729,985	2,100,000.00	1,365,810	(364,175)	-26.66%
33300 - Public Safety and Health	6,397	11,846	16,213	12,000	10,000.00	12,000	0	0.00%
RC33320 - Traffic Accident Report	6,397	11,846	16,213	12,000	10,000.00	12,000	0	0.00%
33700 - Culture and Recreation	48,456	64,573	75,397	46,500	92,354.00	71,500	25,000	34.97%
RC33870 - Shooting Complex Revenu	46,662	62,412	69,427	45,000	82,354.00	70,000	25,000	35.71%
RC33880 - Shooting Merchandise Sales	1,795	2,161	5,970	1,500	10,000.00	1,500	0	0.00%
35300 - Construction Participations	0	0	649,019	0	0.00	0	0	Infinity
RC35460 - Other Participation	0	0	649,019	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	66,593	0	45,000.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	66,593	0	45,000.00	0	0	Infinity
35600 - Grant Funding	0	0	958	0	0.00	0	0	Infinity
RC35616 - HP-recaptured funds	0	0	958	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	380,255	0	34,000.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	380,255	0	34,000.00	0	0	Infinity
37109 - Interest Earnings	0	0	496	0	0.00	0	0	Infinity
RC37110 - Interest Income	0	0	27	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37125 - Other Interest Income	0	0	468	0	0.00	0	0	Infinity
37150 - Rent	1,350	1,500	600	1,800	0.00	1,800	0	0.00%
RC37154 - Other Rental Income	1,350	1,500	600	1,800	0.00	1,800	0	0.00%
37400 - Miscellaneous Revenue	183,436	108,421	205,467	92,290	135,700.00	92,290	0	0.00%
RC37141 - Merchant Service Fees	(1,379)	(2,012)	(2,157)	(1,610)	(2,300.00)	(1,610)	0	0.00%
RC37410 - Miscellaneous Revenue	48,260	44,757	0	30,000	0.00	30,000	0	0.00%
RC37412 - Auction Expense Recovery	3,170	900	440	6,900	5,000.00	6,900	0	0.00%
RC37413 - Seized Property or Cash	80,218	(4,771)	143,411	10,000	88,000.00	10,000	0	0.00%
RC37417 - Wrecker Service Contract	45,745	44,293	36,698	46,000	45,000.00	46,000	0	0.00%
RC37420 - Donations	0	0	0	1,000	0.00	1,000	0	0.00%
RC37441 - Unclaimed Property or Cash	7,422	25,255	27,075	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	63,578	0	68,000.00	0	0	Infinity
RC39470 - Tsf in from Water & Sewe	0	0	0	0	68,000.00	0	0	Infinity
RC39635 - Tsf in Frm 2450	0	0	63,578	0	0.00	0	0	Infinity
Expenditures	(48,273,532)	(55,994,497)	(61,410,262)	(63,319,415)	(66,194,006.46)	(63,928,726)	(609,311)	0.95%
41000 - Personnel Services	(39,475,256)	(42,271,428)	(53,565,116)	(52,350,464)	(52,350,464.00)	(52,707,912)	(357,448)	0.68%
SC41100 - Salaries and Wages	(27,645,592)	(29,866,011)	(32,791,789)	(36,303,382)	(36,303,382.00)	(36,485,268)	(181,886)	0.50%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC4110H - Hourly	0	0	737	0	0.00	0	0	Infinity
SC41200 - Longevity	(342,528)	(369,468)	(351,970)	(475,000)	(475,000.00)	(475,000)	0	0.00%
SC41300 - Incentive	(863,926)	(643,048)	0	(964,957)	(964,957.00)	(542,580)	422,377	-77.85%
SC41600 - Overtime Pay	0	0	(5,217,855)	0	0.00	0	0	Infinity
SC41800 - Unscheduled	0	0	45,559	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(4,379,768)	(4,260,496)	(4,300,287)	(4,425,500)	(4,425,500.00)	(4,492,317)	(66,817)	1.49%
SC41900 - Life	(8,888)	(9,040)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(113,617)	(15,539)	(15,539.00)	(15,457)	82	-0.53%
SC42100 - Social Security - Medicare	(445,293)	(498,675)	(1,714,482)	(545,176)	(545,176.00)	(535,475)	9,701	-1.81%
SC42110 - Social Security - OASDI	0	(1,729)	(433,049)	0	0.00	(31,547)	(31,547)	100.00%
SC42115 - OPEB Funding	(775,940)	(855,917)	(760,054)	(913,662)	(913,662.00)	(897,359)	16,303	-1.82%
SC42120 - TMRS	(3,783,901)	(5,082,229)	(6,584,122)	(7,178,532)	(7,178,532.00)	(7,319,089)	(140,557)	1.92%
SC42300 - State Unemployment	(18,160)	(17,168)	0	0	(32,209.00)	0	0	Infinity
SC42400 - State Unemployment	(943,205)	(403,156)	(19,465)	(1,248,396)	(1,216,187.00)	(1,271,583)	(23,187)	1.82%
SC42500 - Other Employee Benefits	0	0	163	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,098,603)	0	0.00	(369,357)	(369,357)	100.00%
SC42520 - Uniform/Clothing Allowan	(253,648)	(254,034)	(213,687)	(270,720)	(270,720.00)	(269,280)	1,440	-0.53%
SC42540 - Uniform and	0	0	(9,402)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Clothing Allowance								
SC42550 - Moving Expense	(14,407)	(10,457)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(3,191)	(9,600)	(9,600.00)	(3,600)	6,000	-166.67%
41600 - Overtime Pay	(2,811,635)	(4,254,098)	334	(2,135,889)	(3,754,865.00)	(2,135,889)	0	0.00%
SC41620 - Unscheduled	(2,811,635)	(4,254,098)	334	(2,135,889)	(3,754,865.00)	(2,135,889)	0	0.00%
51000 - Supplies	0	0	(47,909)	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	95	0	0.00	0	0	Infinity
RC51115 - Employee Recognition Program	0	0	(1,208)	0	0.00	0	0	Infinity
RC51300 - Clothing and Linen	0	0	(1,667)	0	0.00	0	0	Infinity
RC51950 - Minor Office Equipment	0	0	572	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	8,874	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(54,575)	0	0.00	0	0	Infinity
51100 - General Supplies	(1,420,607)	(1,576,854)	(169,252)	(1,396,831)	(1,513,630.29)	(1,396,831)	0	0.00%
SC51110 - Office Expense	(80,739)	(67,774)	(81,187)	(61,603)	(33,800.00)	(61,603)	0	0.00%
SC51115 - Employee Recognition Program	(10,288)	(9,101)	(12,946)	(23,366)	(15,619.00)	(23,366)	0	0.00%
SC51125 - Training	(77)	(79)	(20)	(4,926)	0.00	(4,926)	0	0.00%
SC51200 - Operating	(215,761)	(171,440)	1,430,166	(142,338)	(146,649.00)	(142,338)	0	0.00%
SC51250 -	(2,526)	(4,801)	(3,822)	(3,907)	(3,257.00)	(3,907)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Janitor								
SC51300 - Clothing and Linen	(213,054)	(370,768)	(342,573)	(214,970)	(375,000.00)	(214,970)	0	0.00%
SC51310 - New Officer Equipment	9	0	0	0	0.00	0	0	Infinity
SC51350 - Chemical and Medical	(26,040)	(45,289)	(4,500)	(22,029)	(28,637.00)	(22,029)	0	0.00%
SC51400 - Photographic	(52,502)	(8,152)	(8,639)	(56,974)	(685.00)	(56,974)	0	0.00%
SC51550 - Animal Feed and Medical	(9,377)	(14,646)	(8,817)	(9,708)	(4,800.00)	(9,708)	0	0.00%
SC51700 - Education	(12,912)	(36,659)	(23,683)	(32,327)	(19,501.00)	(32,327)	0	0.00%
SC51850 - Minor Tools	(442,973)	(109,353)	(135,076)	(159,000)	(182,807.00)	(159,000)	0	0.00%
SC51950 - Minor Office Equipment	(12,630)	(73,796)	(97,501)	(17,662)	(9,318.00)	(17,662)	0	0.00%
SC51955 - Furniture	(37,485)	(31,357)	(19,152)	(52,016)	(50,000.00)	(52,016)	0	0.00%
SC51970 - Software	0	0	(239,892)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	(83,862)	(164,530)	(334,935)	(191,000)	(228,200.00)	(191,000)	0	0.00%
SC52000 - Ammunition	(146,613)	(341,634)	(254,244)	(256,000)	(256,000.00)	(256,000)	0	0.00%
SC52050 - Auto Parts	(55,193)	(97,886)	(16,857)	(105,403)	(80,000.00)	(105,403)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(22,683)	(56,604.29)	(22,683)	0	0.00%
SC52120 - Tires and Tubes Other	(14,799)	(22,111)	(4,823)	(18,407)	(8,753.00)	(18,407)	0	0.00%
SC54000 - Food	(3,784)	(7,480)	(10,752)	(2,512)	(14,000.00)	(2,512)	0	0.00%
53000 - Energy	(524,086)	(605,731)	(229,042)	(658,375)	(329,019.28)	(662,431)	(4,056)	0.61%
SC51800 - Fuel & Oil	(144,371)	(144,405)	(99,760)	(174,030)	(52,513.28)	(174,030)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53100 - Natural Gas	(93,084)	(69,618)	(76,508)	(73,140)	(72,146.00)	(77,196)	(4,056)	5.25%
SC53150 - Electricity	(278,053)	(380,203)	(49,747)	(399,441)	(190,590.00)	(399,441)	0	0.00%
SC53200 - Water and Sewer	(8,578)	(11,505)	(3,027)	(11,764)	(13,770.00)	(11,764)	0	0.00%
55000 - Books and Periodicals	(1,125)	(264)	0	(18,555)	(946.00)	(18,555)	0	0.00%
SC55100 - Publications	(1,125)	(264)	0	(18,555)	(946.00)	(18,555)	0	0.00%
60000 - Contractual Services	(351,544)	(584,935)	785,448	(347,693)	(782,474.64)	(347,693)	0	0.00%
SC61100 - Communications Billing	(142,853)	(336,333)	(455,834)	(150,000)	(460,000.00)	(150,000)	0	0.00%
SC61200 - Postage	(28,491)	(30,186)	(33,544)	(31,085)	(20,512.00)	(31,085)	0	0.00%
SC61300 - Advertising	(2,099)	(6,891)	0	(9,335)	0.00	(9,335)	0	0.00%
SC61400 - Dues	(19,225)	(19,549)	(18,299)	(16,372)	(19,000.00)	(16,372)	0	0.00%
SC61410 - Tuition	(10,730)	(9,267)	(6,534)	(5,254)	(7,000.00)	(5,254)	0	0.00%
SC61412 - Training	(106,877)	(102,339)	(146,403)	(88,740)	(150,000.00)	(88,740)	0	0.00%
SC61414 - Recruitment Expense	(2,900)	(2,286)	(2,468)	(2,936)	(962.64)	(2,936)	0	0.00%
SC61420 - Employee Reimbursement	(253)	0	0	(280)	0.00	(280)	0	0.00%
SC62000 - Professional	(38,117)	(78,084)	(474,239)	(43,691)	(125,000.00)	(43,691)	0	0.00%
SC62220 - Leased Equipment Expense	0	0	1,922,770	0	0.00	0	0	Infinity
63000 - Other Professional	(8,913)	(433)	0	(1,466)	0.00	(1,466)	0	0.00%
SC63210 - Armored Car	(8,413)	(433)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Service								
SC63400 - Employee Medical	(500)	0	0	(1,466)	0.00	(1,466)	0	0.00%
64000 - CBDG	0	0	(3,229)	0	0.00	0	0	Infinity
SC64140 - APD Youth Summer Camp	0	0	(3,229)	0	0.00	0	0	Infinity
67000 - Cleaning Services	(1,703)	(2,694)	(4,849)	(3,438)	(7,677.00)	(3,438)	0	0.00%
SC67320 - Extermination	(1,688)	(2,672)	(4,849)	(3,193)	(7,677.00)	(3,193)	0	0.00%
SC67500 - Laundry	(15)	(22)	0	(245)	0.00	(245)	0	0.00%
68000 - Repair and Maint Services	(316,853)	(482,049)	(460,417)	(635,041)	(345,246.00)	(635,041)	0	0.00%
SC68100 - R & M - Building	(24,935)	(17,314)	(1,849)	(11,549)	(8,788.00)	(11,549)	0	0.00%
SC68300 - R & M - Improvements	0	(16,982)	0	0	(1,196.00)	0	0	Infinity
SC68610 - Office Equipment	(55,361)	(60,439)	(42,395)	(56,844)	(56,844.00)	(56,844)	0	0.00%
SC68615 - Misc. Fuel Powered Equi	(2,076)	(671)	(2,254)	(66)	(66.00)	(66)	0	0.00%
SC68620 - Computer Equipment	(18,741)	(6,799)	(23,468)	(36,951)	(100.00)	(36,951)	0	0.00%
SC68660 - Audio/Video Equipment	(51,217)	(22,290)	(25,684)	(8,000)	(452.00)	(8,000)	0	0.00%
SC68670 - Communications Equipmen	(54,064)	(25,209)	(65,171)	(499)	(800.00)	(499)	0	0.00%
SC68680 - Other Equipment	(129,625)	(55,469)	135,290	(245,000)	(150,000.00)	(245,000)	0	0.00%
SC68710 - Auto Repair & Maint	19,165	(276,875)	0	(276,132)	0.00	(276,132)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(434,251)	0	(127,000.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68900 - Repair & Maint Other	0	0	(635)	0	0.00	0	0	Infinity
69000 - Rentals	(3,229,690)	(4,866,288)	(4,933,347)	(5,030,134)	(6,163,562.68)	(5,246,134)	(216,000)	4.12%
SC69210 - Rental City Equipment	(2,450,948)	(2,566,257)	(2,802,249)	(2,810,556)	(3,062,362.68)	(3,026,556)	(216,000)	7.14%
SC69220 - Rental Other Equipment	(4,460)	(9,275)	(4,893)	(4,720)	(1,200.00)	(4,720)	0	0.00%
SC69300 - Leased Computer Software	(774,282)	(2,290,756)	(2,126,205)	(2,214,858)	(3,100,000.00)	(2,214,858)	0	0.00%
70000 - Other Charges	(203,002)	(226,978)	(264,860)	(171,314)	(250,994.00)	(171,314)	0	0.00%
RC75400 - Travel Expenditures	0	0	(1,841)	0	0.00	0	0	Infinity
RC78210 - Cash Over/Short	0	0	(197)	0	0.00	0	0	Infinity
SC72000 - Communication	(923)	0	0	(1,306)	0.00	(1,306)	0	0.00%
SC74000 - Printing and Binding	(6,088)	(8,176)	(15,826)	(7,572)	(9,870.00)	(7,572)	0	0.00%
SC74100 - Community Outreach	(1,798)	(468)	(524)	(5,409)	(200.00)	(5,409)	0	0.00%
SC75100 - Travel	(173,094)	(198,268)	(186,160)	(138,587)	0.00	(138,587)	0	0.00%
SC75200 - Mileage	(3,405)	(1,995)	(4,113)	(5,512)	(3,000.00)	(5,512)	0	0.00%
SC75300 - Meals and Local	(17,694)	(18,071)	(56,200)	(12,928)	(37,924.00)	(12,928)	0	0.00%
SC75400 - Travel	0	0	0	0	(200,000.00)	0	0	Infinity
71000 - Insurance	(444,665)	(618,792)	(528,423)	(604,516)	(604,516.00)	(636,323)	(31,807)	5.00%
SC71100 - Insurance and Bonds	(437,563)	(611,086)	(526,626)	(598,784)	(598,784.00)	(630,591)	(31,807)	5.04%
SC71250 - Paid Claims	(7,102)	(7,706)	(1,797)	(5,732)	(5,732.00)	(5,732)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
76000 - Depreciation	0	0	(1,843,084)	0	0.00	0	0	Infinity
SC76600 - Amortization of Leased Assets	0	0	(1,516,064)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(327,020)	0	0.00	0	0	Infinity
77000 - Charges - Other	472,398	(462,634)	(208,013)	(66,207)	(90,611.57)	(66,207)	0	0.00%
SC77900 - Other Agencies	(66,207)	(41,106)	(66,024)	(66,207)	(66,207.00)	(66,207)	0	0.00%
SC78020 - Interest Expense	0	0	(131,696)	0	0.00	0	0	Infinity
SC78040 - Interest Exp. Leased COmputer	0	0	(23,408)	0	(23,408.50)	0	0	Infinity
SC78210 - Cash Over/Short	(5)	5	(0)	0	(15.08)	0	0	Infinity
SC78215 - Impressed Funds	0	0	1,917	0	(111.40)	0	0	Infinity
SC78230 - Loss on Bad Debt	(83,260)	0	(213)	0	0.00	0	0	Infinity
SC78250 - Inventory Over/Short	621,870	(421,533)	31,293	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(439)	0	(869.59)	0	0	Infinity
SC79050 - Advertising	0	0	(16,043)	0	0.00	0	0	Infinity
SC79240 - Meetings and Meals	0	0	(3,398)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	(70,727)	(94,411)	31,960	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	(46,182)	0	0	0.00	0	0	Infinity
SC84320 - Audio/Video	0	(13,995)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Equipment								
SC84500 - Office Machines & Equipm	0	0	(8,022)	0	0.00	0	0	Infinity
SC84800 - Communications Equipment	(34,178)	(34,234)	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	(36,549)	0	39,982	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	113,875	53,091	29,538	100,508	0.00	100,508	0	0.00%
RC90190 - Payroll Reimbursements	0	0	(1,791)	0	0.00	0	0	Infinity
SC90190 - Payroll Reimbursements	113,875	53,091	31,329	100,508	0.00	100,508	0	0.00%
CC_1640 - Police Professional Staff	(5,460,531)	(6,196,084)	(6,498,125)	(6,561,419)	(6,354,621.11)	(6,651,708)	(90,289)	1.36%
Revenues	0	0	68,448	0	0.00	0	0	Infinity
35600 - Grant Funding	0	0	68,448	0	0.00	0	0	Infinity
RC35616 - HP-recaptured funds	0	0	68,448	0	0.00	0	0	Infinity
Expenditures	(5,460,531)	(6,196,084)	(6,566,573)	(6,561,419)	(6,354,621.11)	(6,651,708)	(90,289)	1.36%
41000 - Personnel Services	(3,414,428)	(3,977,938)	(4,540,101)	(4,557,904)	(4,557,904.00)	(4,654,905)	(97,001)	2.08%
SC41100 - Salaries and Wages	(2,351,251)	(2,729,986)	(3,018,178)	(3,044,035)	(3,044,035.00)	(3,116,242)	(72,207)	2.32%
SC41200 - Longevity	0	0	(840)	0	0.00	0	0	Infinity
SC41300 - Incentive	(6,580)	(6,762)	0	(7,500)	(7,500.00)	(16,200)	(8,700)	53.70%
SC41600 - Overtime Pay	0	0	(161,514)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(537,586)	(561,207)	(586,886)	(626,105)	(626,105.00)	(594,398)	31,707	-5.33%
SC41840 - Health Insurance	0	0	(0)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(1,541)	(1,707)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(12,431)	(2,993)	(2,993.00)	(2,952)	41	-1.39%
SC42100 - Social Security - Medicare	(34,234)	(40,511)	(49,179)	(44,311)	(44,311.00)	(45,437)	(1,126)	2.48%
SC42110 - Social Security - OASDI	(137,004)	(163,893)	(160,611)	(176,399)	(176,399.00)	(173,017)	3,382	-1.95%
SC42115 - OPEB Funding	(56,016)	(66,427)	(50,102)	(69,134)	(69,134.00)	(73,321)	(4,187)	5.71%
SC42120 - TMRS	(273,163)	(394,945)	(476,100)	(543,231)	(543,231.00)	(589,228)	(45,997)	7.81%
SC42300 - State Unemployment	(4,249)	(3,626)	0	0	(6,068.00)	0	0	Infinity
SC42400 - State Unemployment	(8,864)	(4,347)	(4,802)	(39,696)	(33,628.00)	(11,331)	28,365	-250.33%
SC42500 - Other Employee Benefits	0	0	16	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(15,764)	0	0.00	(31,339)	(31,339)	100.00%
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(4,500.00)	(1,440)	(1,440)	100.00%
SC42540 - Uniform and Clothing Allowance	(3,063)	(4,527)	(2,574)	(4,500)	0.00	0	4,500	Infinity
SC42550 - Moving Expense	(877)	0	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(1,137)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(94,640)	(115,433)	(6)	(25,000)	(25,000.00)	(25,000)	0	0.00%
SC41620 - Unscheduled	(94,640)	(115,433)	(6)	(25,000)	(25,000.00)	(25,000)	0	0.00%
51000 - Supplies	0	0	(64)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51101 - Supplies - Grants	0	0	(64)	0	0.00	0	0	Infinity
51100 - General Supplies	(10,323)	(7,958)	(4,775)	(2,501)	(5,949.11)	(2,501)	0	0.00%
SC51110 - Office Expense	0	0	(129)	0	(1,897.13)	0	0	Infinity
SC51115 - Employee Recognition Program	(3,955)	(160)	0	0	0.00	0	0	Infinity
SC51200 - Operating	0	0	(431)	0	(100.00)	0	0	Infinity
SC51300 - Clothing and Linen	(5,978)	(6,545)	(3,792)	(2,501)	(752.00)	(2,501)	0	0.00%
SC51400 - Photographic	0	0	0	0	(828.00)	0	0	Infinity
SC51850 - Minor Tools	0	0	0	0	(559.00)	0	0	Infinity
SC51950 - Minor Office Equipment	0	(1,253)	(423)	0	(49.98)	0	0	Infinity
SC51955 - Furniture	(390)	0	0	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	0	0	(1,763.00)	0	0	Infinity
53000 - Energy	(256)	(1,210)	(263)	(902)	0.00	(902)	0	0.00%
SC51800 - Fuel & Oil	(256)	(1,210)	(263)	(902)	0.00	(902)	0	0.00%
60000 - Contractual Services	(8,285)	(18,269)	(19,544)	(16,000)	(6,749.00)	(16,000)	0	0.00%
SC61400 - Dues	(93)	(160)	(525)	0	(95.00)	0	0	Infinity
SC61410 - Tuition	(1,457)	(1,636)	(1,673)	(5,000)	(1,773.00)	(5,000)	0	0.00%
SC61412 - Training	(6,735)	(16,473)	(17,345)	(10,000)	(4,881.00)	(10,000)	0	0.00%
SC62000 - Professional	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
63000 - Other Professional	(1,850,550)	(1,987,830)	(1,803,100)	(1,805,000)	(1,593,824.00)	(1,805,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC63215 - Contract Jailor Expense	(1,850,550)	(1,987,830)	(1,803,100)	(1,805,000)	(1,593,824.00)	(1,805,000)	0	0.00%
68000 - Repair and Maint Services	0	0	925	0	0.00	0	0	Infinity
SC68680 - Other Equipment	0	0	925	0	0.00	0	0	Infinity
70000 - Other Charges	(14,448)	(13,782)	(19,895)	(10,000)	(11,992.00)	(10,000)	0	0.00%
SC74000 - Printing and Binding	0	0	(1,144)	0	(124.00)	0	0	Infinity
SC75100 - Travel	(14,448)	(13,782)	(9,969)	(10,000)	0.00	(10,000)	0	0.00%
SC75200 - Mileage	0	0	(99)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(8,684)	0	(8,665.00)	0	0	Infinity
SC75400 - Travel	0	0	0	0	(3,203.00)	0	0	Infinity
71000 - Insurance	(67,601)	(73,664)	(79,750)	(94,112)	(94,112.00)	(87,400)	6,712	-7.68%
SC71100 - Insurance and Bonds	(67,601)	(73,664)	(79,750)	(94,112)	(94,112.00)	(87,400)	6,712	-7.68%
77000 - Charges - Other	0	0	(100,000)	(50,000)	(59,091.00)	(50,000)	0	0.00%
SC77900 - Other Agencies	0	0	(100,000)	(50,000)	(59,091.00)	(50,000)	0	0.00%
CC_1660 - FY23 Cops Hiring Program Cost Center	0	(129,026)	(170,319)	0	(232,202.78)	0	0	Infinity
Revenues	0	157,063	142,831	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	157,063	142,831	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	157,063	142,831	0	0.00	0	0	Infinity
Expenditures	0	(286,089)	(313,150)	0	(232,202.78)	0	0	Infinity
41000 - Personnel Services	0	(279,662)	(313,250)	0	(201,547.78)	0	0	Infinity
SC41100 - Salaries and	0	(206,969)	(183,920)	0	(130,382.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Wages								
SC41300 - Incentive	0	(1,326)	0	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(45,083)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(28,051)	(29,701)	0	(34,816.78)	0	0	Infinity
SC41900 - Life	0	(85)	(23)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,112)	0	(41.00)	0	0	Infinity
SC42100 - Social Security - Medicare	0	(3,099)	(5,226)	0	(2,346.00)	0	0	Infinity
SC42110 - Social Security - OASDI	0	(46)	21	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	(5,070)	(6,086)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	(32,084)	(41,389)	0	(29,942.00)	0	0	Infinity
SC42125 - OPEB Funding	0	0	0	0	(3,831.00)	0	0	Infinity
SC42300 - State Unemployment	0	(54)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	(250)	(0)	0	(189.00)	0	0	Infinity
SC42510 - Workers Compensation	0	0	(0)	0	0.00	0	0	Infinity
SC42520 - Uniform/Clothing Allowan	0	(2,630)	(1,580)	0	0.00	0	0	Infinity
SC42540 - Uniform and Clothing Allowance	0	0	850	0	0.00	0	0	Infinity
41600 - Overtime Pay	0	(6,427)	0	0	(30,655.00)	0	0	Infinity
SC41610 - Scheduled	0	0	0	0	(3,605.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	0	(6,427)	0	0	(27,050.00)	0	0	Infinity
68000 - Repair and Maint Services	0	0	100	0	0.00	0	0	Infinity
SC68680 - Other Equipment	0	0	100	0	0.00	0	0	Infinity
CC_22150 - Safe and Sober TXDOT Cost Center	6,550	(0)	(1,653)	(1,743)	0.00	38,605	40,348	104.51%
Revenues	189,362	168,580	114,844	175,048	175,948.29	227,191	52,143	22.95%
35500 - Revenue from Other Agencies	152,000	129,877	115,804	136,607	136,607.00	188,586	51,979	27.56%
RC35610 - Grant In Aid – Federal	152,000	129,877	115,804	136,607	136,607.00	188,586	51,979	27.56%
39100 - Operating Transfers In	37,362	38,703	(960)	38,441	39,341.29	38,605	164	0.42%
RC39110 - Tsf In fr General Fund	37,362	38,703	(960)	38,441	39,341.29	38,605	164	0.42%
Expenditures	(182,812)	(168,580)	(116,497)	(176,791)	(175,948.29)	(188,586)	(11,795)	6.25%
41000 - Personnel Services	(24,825)	(60,856)	(116,497)	(25,579)	(184,303.71)	(38,605)	(13,026)	33.74%
SC41100 - Salaries and Wages	0	(35,019)	(56,318)	0	(36,591.98)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(35,257)	0	(34,741.24)	0	0	Infinity
SC41615 - Unscheduled Overtime	0	0	0	0	(100,172.45)	0	0	Infinity
SC41820 - Health Insurance	0	0	(5,953)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(327)	(2,193)	(9.72)	(2,193)	0	0.00%
SC42100 - Social Security - Medicare	(2,199)	(1,992)	(955)	0	(844.73)	0	0	Infinity
SC42110 - Social Security - OASDI	0	0	0	(19,662)	0.00	(36,412)	(16,750)	46.00%
SC42115 - OPEB Funding	(3,841)	(3,469)	(2,201)	(3,674)	0.00	0	3,674	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(18,730)	(20,376)	(15,485)	0	(10,479.85)	0	0	Infinity
SC42125 - OPEB Funding	0	0	0	0	(1,463.74)	0	0	Infinity
SC42300 - State Unemployment	(51)	0	0	(50)	0.00	0	50	Infinity
SC42400 - State Unemployment	(4)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(157,988)	(107,724)	0	(151,212)	8,355.42	(149,981)	1,231	-0.82%
SC41620 - Unscheduled	(157,988)	(107,724)	0	(151,212)	8,355.42	(149,981)	1,231	-0.82%
CC_22170 - STEP - CMV Cost Center	2,105	(0)	3,382	(627)	0.01	14,928	15,555	104.20%
Revenues	62,003	44,836	30,088	62,916	43,558.98	87,798	24,882	28.34%
35500 - Revenue from Other Agencies	48,507	32,456	29,201	50,477	27,101.00	72,870	22,393	30.73%
RC35610 - Grant In Aid – Federal	48,507	32,456	29,201	50,477	27,101.00	72,870	22,393	30.73%
39100 - Operating Transfers In	13,496	12,380	886	12,439	16,457.98	14,928	2,489	16.67%
RC39110 - Tsf In fr General Fund	13,496	12,380	886	12,439	16,457.98	14,928	2,489	16.67%
Expenditures	(59,898)	(44,836)	(26,705)	(63,543)	(43,558.97)	(72,870)	(9,327)	12.80%
41000 - Personnel Services	(8,137)	(17,087)	(26,705)	(9,183)	(45,726.51)	(14,928)	(5,745)	38.48%
SC41100 - Salaries and Wages	0	(10,156)	(15,012)	0	(10,114.21)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(6,054)	0	(7,199.84)	0	0	Infinity
SC41615 - Unscheduled Overtime	0	0	0	0	(17,974.43)	0	0	Infinity
SC41820 - Health Insurance	0	0	(1,315)	0	(7,491.27)	0	0	Infinity
SC42010 - Life Insurance	0	0	(95)	(788)	(2.32)	(788)	0	0.00%
SC42100 - Social Security -	(726)	(529)	(201)	0	(194.47)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Medicare								
SC42110 - Social Security - OASDI	0	0	0	(7,069)	0.00	(14,140)	(7,071)	50.01%
SC42115 - OPEB Funding	(1,258)	(921)	(510)	(1,321)	0.00	0	1,321	Infinity
SC42120 - TMRS	(6,134)	(5,481)	(3,517)	0	(2,412.90)	0	0	Infinity
SC42125 - OPEB Funding	0	0	0	0	(337.54)	0	0	Infinity
SC42300 - State Unemployment	(20)	0	0	(5)	0.00	0	5	Infinity
SC42400 - State Unemployment	0	0	0	0	0.47	0	0	Infinity
41600 - Overtime Pay	(51,761)	(27,749)	0	(54,360)	2,167.54	(57,942)	(3,582)	6.18%
SC41620 - Unscheduled	(51,761)	(27,749)	0	(54,360)	2,167.54	(57,942)	(3,582)	6.18%
CC_26110 - JAG Grant Cost Center	0	0	(139,450)	0	10,521.00	0	0	Infinity
Revenues	134,807	0	356,632	50,000	170,521.00	60,000	10,000	16.67%
35500 - Revenue from Other Agencies	124,476	0	305,632	50,000	158,000.00	60,000	10,000	16.67%
RC35610 - Grant In Aid – Federal	124,476	0	305,632	50,000	158,000.00	60,000	10,000	16.67%
35600 - Grant Funding	0	0	51,000	0	0.00	0	0	Infinity
RC35616 - HP-recaptured funds	0	0	51,000	0	0.00	0	0	Infinity
39100 - Operating Transfers In	10,331	0	0	0	12,521.00	0	0	Infinity
RC39660 - Tsf in Frm APD Seized	10,331	0	0	0	12,521.00	0	0	Infinity
Expenditures	(134,807)	0	(496,082)	(50,000)	(160,000.00)	(60,000)	(10,000)	16.67%
51000 - Supplies	0	0	(2,241)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(2,241)	0	0.00	0	0	Infinity
51100 - General Supplies	(14,435)	0	(167,477)	0	(43,000.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(11,788)	0	(47,250)	0	(43,000.00)	0	0	Infinity
SC51200 - Operating	0	0	(54,536)	0	0.00	0	0	Infinity
SC51850 - Minor Tools	(2,647)	0	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	0	0	(20,429)	0	0.00	0	0	Infinity
SC51970 - Software	0	0	(20,000)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	(25,262)	0	0.00	0	0	Infinity
60000 - Contractual Services	0	0	(94,627)	0	0.00	0	0	Infinity
SC62000 - Professional	0	0	(1,380)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(93,247)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	0	0	(31,567)	0	(27,000.00)	0	0	Infinity
SC68610 - Office Equipment	0	0	(2,998)	0	0.00	0	0	Infinity
SC68620 - Computer Equipment	0	0	(6,757)	0	0.00	0	0	Infinity
SC68660 - Audio/Video Equipment	0	0	(21,812)	0	0.00	0	0	Infinity
SC68680 - Other Equipment	0	0	0	0	(27,000.00)	0	0	Infinity
69000 - Rentals	0	0	(200,170)	0	(90,000.00)	0	0	Infinity
SC69300 - Leased Computer Software	0	0	(200,170)	0	(90,000.00)	0	0	Infinity
77000 - Charges - Other	(62,238)	0	0	(50,000)	0.00	(60,000)	(10,000)	16.67%
SC77900 - Other Agencies	(62,238)	0	0	(50,000)	0.00	(60,000)	(10,000)	16.67%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
84000 - Machinery & Equipment	(58,134)	0	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	(58,134)	0	0	0	0.00	0	0	Infinity
CC_26120 - JAG Grant	0	0	0	0	0.00	0	0	Infinity
Revenues	19,643	0	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	19,643	0	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	19,643	0	0	0	0.00	0	0	Infinity
Expenditures	(19,643)	0	0	0	0.00	0	0	Infinity
92000 - Operating Transfers	(19,643)	0	0	0	0.00	0	0	Infinity
SC92130 - General Construction	(19,643)	0	0	0	0.00	0	0	Infinity
CC_26160 - JAG Grant	0	(95)	0	0	0.00	0	0	Infinity
Revenues	107,464	366,201	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	107,464	366,201	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	107,464	366,201	0	0	0.00	0	0	Infinity
Expenditures	(107,464)	(366,297)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(36,863)	(109,265)	0	0	0.00	0	0	Infinity
SC51110 - Office Expense	(1,817)	(1,239)	0	0	0.00	0	0	Infinity
SC51200 - Operating	(876)	(120)	0	0	0.00	0	0	Infinity
SC51400 - Photographic	(4,004)	0	0	0	0.00	0	0	Infinity
SC51700 - Education	(472)	0	0	0	0.00	0	0	Infinity
SC51850 - Minor Tools	(1,035)	(45)	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(2,151)	(105,133)	0	0	0.00	0	0	Infinity
SC51955 - Furniture	(3,365)	(2,728)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51980 - IT Hardware	(23,145)	0	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(49,446)	(94,095)	0	0	0.00	0	0	Infinity
SC61100 - Communications Billing	(250)	(99)	0	0	0.00	0	0	Infinity
SC61412 - Training	(2,499)	(11,405)	0	0	0.00	0	0	Infinity
SC62000 - Professional	(46,697)	(82,591)	0	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(20,837)	(147,150)	0	0	0.00	0	0	Infinity
SC68100 - R & M - Building	(8,392)	0	0	0	0.00	0	0	Infinity
SC68660 - Audio/Video Equipment	(4,298)	(147,150)	0	0	0.00	0	0	Infinity
SC68680 - Other Equipment	(8,148)	0	0	0	0.00	0	0	Infinity
69000 - Rentals	(266)	(7,594)	0	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	(266)	(7,594)	0	0	0.00	0	0	Infinity
70000 - Other Charges	(51)	(8,192)	0	0	0.00	0	0	Infinity
SC75100 - Travel	0	(8,192)	0	0	0.00	0	0	Infinity
SC75300 - Meals and Local	(51)	0	0	0	0.00	0	0	Infinity
CC_26190 - FY23 JAG Program	0	0	0	0	0.00	0	0	Infinity
Revenues	0	127,392	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	127,392	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	127,392	0	0	0.00	0	0	Infinity
Expenditures	0	(127,392)	0	0	0.00	0	0	Infinity
51100 - General	0	(26,439)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Supplies								
SC51200 - Operating	0	(25,207)	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	0	(1,231)	0	0	0.00	0	0	Infinity
77000 - Charges - Other	0	(64,337)	0	0	0.00	0	0	Infinity
SC77900 - Other Agencies	0	(64,337)	0	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(36,616)	0	0	0.00	0	0	Infinity
SC84610 - Info Tech Equipt - PCs	0	(7,740)	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	0	(28,876)	0	0	0.00	0	0	Infinity
CC_26200 - APD Seizures Cost Center	94,138	101,490	21,550	0	(12,782.77)	0	0	Infinity
Revenues	104,469	142,844	98,291	0	0.00	0	0	Infinity
37109 - Interest Earnings	9,504	12,733	10,081	0	0.00	0	0	Infinity
RC37110 - Interest Income	9,504	12,733	10,081	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	94,965	130,111	88,210	0	0.00	0	0	Infinity
RC37413 - Seized Property or Cash	94,965	130,111	125,670	0	0.00	0	0	Infinity
RC37460 - Gn/Lss on Prop Disposal	0	0	(37,461)	0	0.00	0	0	Infinity
Expenditures	(10,331)	(41,354)	(76,741)	0	(12,782.77)	0	0	Infinity
53000 - Energy	0	0	(781)	0	(261.77)	0	0	Infinity
SC51800 - Fuel & Oil	0	0	(781)	0	(261.77)	0	0	Infinity
68000 - Repair and Maint Services	0	0	(36,994)	0	0.00	0	0	Infinity
SC68100 - R & M - Building	0	0	(26,542)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68300 - R & M - Improvements	0	0	(9,975)	0	0.00	0	0	Infinity
SC68680 - Other Equipment	0	0	(477)	0	0.00	0	0	Infinity
77000 - Charges - Other	0	0	(24,000)	0	0.00	0	0	Infinity
SC78215 - Impressed Funds	0	0	(24,000)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(41,354)	(14,965)	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	(41,354)	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	0	0	(14,965)	0	0.00	0	0	Infinity
92000 - Operating Transfers	(10,331)	0	0	0	(12,521.00)	0	0	Infinity
SC92010 - Other Grant Funds	(10,331)	0	0	0	(12,521.00)	0	0	Infinity
CC_26210 - Narcotics Unit	(89,908)	(80,448)	0	0	0.00	0	0	Infinity
Expenditures	(89,908)	(80,448)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(4,720)	0	0	0	0.00	0	0	Infinity
SC51980 - IT Hardware	(4,720)	0	0	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(9,427)	0	0	0	0.00	0	0	Infinity
SC68660 - Audio/Video Equipment	(1,416)	0	0	0	0.00	0	0	Infinity
SC68710 - Auto Repair & Maint	(8,011)	0	0	0	0.00	0	0	Infinity
77000 - Charges - Other	(32,000)	(77,919)	0	0	0.00	0	0	Infinity
SC77100 - Court Costs	0	(45,919)	0	0	0.00	0	0	Infinity
SC78215 - Impressed Funds	(32,000)	(32,000)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
84000 - Machinery & Equipment	(43,761)	(2,529)	0	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	(43,761)	0	0	0	0.00	0	0	Infinity
SC84800 - Communications Equipment	0	(2,529)	0	0	0.00	0	0	Infinity
CC_26300 - Texas Narcotics Seizures Cost Center	292	298	0	0	0.00	0	0	Infinity
Revenues	292	298	0	0	0.00	0	0	Infinity
37109 - Interest Earnings	292	298	0	0	0.00	0	0	Infinity
RC37110 - Interest Income	292	298	0	0	0.00	0	0	Infinity
CC_26400 - Federal APD Seizures Cost Center	(476,102)	(166,699)	2,148	0	0.00	0	0	Infinity
Revenues	92,429	523,118	216,855	0	0.00	0	0	Infinity
37109 - Interest Earnings	56,008	53,715	32,239	0	0.00	0	0	Infinity
RC37110 - Interest Income	56,008	53,715	32,239	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	36,421	469,403	184,615	0	0.00	0	0	Infinity
RC37413 - Seized Property or Cash	36,421	469,403	83,256	0	0.00	0	0	Infinity
RC37460 - Gn/Lss on Prop Disposal	0	0	101,360	0	0.00	0	0	Infinity
Expenditures	(568,530)	(689,817)	(214,707)	0	0.00	0	0	Infinity
51100 - General Supplies	(56,697)	(26,372)	(170,755)	0	0.00	0	0	Infinity
SC51110 - Office Expense	(1,948)	(88)	(23,600)	0	0.00	0	0	Infinity
SC51200 - Operating	(1,323)	(1,257)	(18,317)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51700 - Education	(4,812)	0	0	0	0.00	0	0	Infinity
SC51850 - Minor Tools	(11,613)	0	(77,277)	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(37,000)	(10,228)	0	0	0.00	0	0	Infinity
SC51955 - Furniture	0	(14,800)	(51,561)	0	0.00	0	0	Infinity
60000 - Contractual Services	(1,800)	0	0	0	0.00	0	0	Infinity
SC61412 - Training	(1,800)	0	0	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(40,048)	(71,643)	(30,808)	0	0.00	0	0	Infinity
SC68660 - Audio/Video Equipment	(6,430)	0	0	0	0.00	0	0	Infinity
SC68670 - Communications Equipmen	0	0	(30,808)	0	0.00	0	0	Infinity
SC68680 - Other Equipment	(28,061)	(51,028)	0	0	0.00	0	0	Infinity
SC68710 - Auto Repair & Maint	(5,557)	(20,615)	0	0	0.00	0	0	Infinity
69000 - Rentals	(151,972)	(5,167)	(9,000)	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	(151,972)	(5,167)	(9,000)	0	0.00	0	0	Infinity
70000 - Other Charges	(2,213)	(2,646)	0	0	0.00	0	0	Infinity
SC75100 - Travel	(2,213)	(2,646)	0	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	(315,800)	(188,988)	(4,144)	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	(31,387)	(47,839)	0	0	0.00	0	0	Infinity
SC84320 - Audio/Video Equipment	0	0	(4,144)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC84610 - Info Tech Equipt - PCs	(166,443)	4,500	0	0	0.00	0	0	Infinity
SC84800 - Communications Equipment	(23,036)	(107,186)	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	(94,934)	(38,464)	0	0	0.00	0	0	Infinity
92000 - Operating Transfers	0	(395,000)	0	0	0.00	0	0	Infinity
SC92130 - General Construction	0	(395,000)	0	0	0.00	0	0	Infinity
CC_26610 - Leose Training-Police	(18,023)	30,489	0	0	0.00	0	0	Infinity
Revenues	16,202	41,759	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	16,202	41,759	0	0	0.00	0	0	Infinity
RC36210 - Other Program Revenue	16,202	41,759	0	0	0.00	0	0	Infinity
Expenditures	(34,226)	(11,270)	0	0	0.00	0	0	Infinity
53000 - Energy	(410)	(399)	0	0	0.00	0	0	Infinity
SC51800 - Fuel & Oil	(410)	(399)	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(27,036)	(6,490)	0	0	0.00	0	0	Infinity
SC61410 - Tuition	(850)	0	0	0	0.00	0	0	Infinity
SC61412 - Training	(26,186)	(4,370)	0	0	0.00	0	0	Infinity
SC62000 - Professional	0	(2,120)	0	0	0.00	0	0	Infinity
70000 - Other Charges	(6,779)	(4,380)	0	0	0.00	0	0	Infinity
SC75100 - Travel	(6,779)	(4,380)	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1610 - Police	**377.00**	**377**
ADM005 - ASSISTANT POLICE CHIEF	2.00	2
ADM700 - POLICE CHIEF	1.00	1
POL720 - Captain	4.00	4
POL730 - Lieutenant	16.00	16
POL740 - Sergeant	69.00	69
POL750 - Corporal	80.00	80
POL760 - POLICE OFFICER	205.00	205
CC_1640 - Police Professional Staff	**75.88**	**80**
ADM007 - POLICE BUSINESS SERVICES MANAGER	1.00	1
CLR130 - ADMINISTRATIVE SUPERVISOR	5.00	5
CLR400 - ADMINISTRATIVE ASSISTANT I	2.00	2
CLR400 - ADMINISTRATIVE ASSISTANT I-3	1.00	1
CLR410 - ADMINISTRATIVE ASSISTANT III	17.00	17
CLR414 - POLICE COMMUNITY OUTREACH COORDINATOR	1.00	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	4.00	4
CLR630 - OFFICE MANAGER	1.00	1
CLR775 - CIVILIAN INVESTIGATOR I	6.00	6
CLR779 - POLICE DATA ADMINISTRATOR	1.00	1
CLR800 - LAW ENFORCEMENT RECORDS MANAGER	1.00	1
CLR810 - SEX OFFENDER COMPLIANCE COORDINATOR	1.00	1
HRL010 - ADMINISTRATIVE ASSISTANT I - HOURLY	0.48	1
HRL010 - ADMINISTRATIVE ASSISTANT III - HOURLY	0.48	1
HRL725 - RANGE OFFICER	0.96	2
HRL860 - BACKGROUND INVESTIGATOR - HOURLY	1.46	3
HRL942 - ADMINISTRATIVE TECHNICIAN II - PART TIME	0.50	1
POL740 - Sergeant	1.00	1
POL760 - POLICE OFFICER	1.00	1

	FTE	Count
PRF074 - CRIME DATA ANALYST SUPERVISOR	1.00	1
PRF075 - CRIME DATA ANALYST	3.00	3
PRF078 - CRIME SCENE TECHNICIAN	7.00	7
PRF079 - CRIME DATA ANALYST II	1.00	1
PRF130 - BUDGET ANALYST	1.00	1
PRF595 - ASSISTANT PROPERTY & EVIDENCE MANAGER	1.00	1
PRF850 - PROPERTY & EVIDENCE MANAGER	1.00	1
TEC152 - Forensic Digital Media Technician	1.00	1
TEC770 - PHOTO TECHNICIAN	1.00	1
TEC771 - EVIDENCE TECHNICIAN	7.00	7
TRD050 - RANGE OFFICER	1.00	1
TRD620 - QUARTERMASTER	1.00	1
TRD810 - FLEET INVENTORY EQUIPMENT CONTROL TECHNICIAN	3.00	3
Grand Total	**452.88**	**457**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

City Marshall

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,783,980	3,893,110	2,807,643	3,395,813	2,976,180
Personal Services	1,350,370	1,579,950	2,154,780	2,154,780	2,287,769
Supplies	93,231	137,999	49,445	55,437	40,745
Contractual Services	336,646	816,058	554,312	655,974	589,562
Other Charges	3,733	1,359,102	49,106	529,622	58,104
Revenues	384,519	611,750	600,250	585,000	820,750
Operating Revenues	0	37,092	215,250	50,000	225,750
Non-Oper Revenues	182	230,215	150,000	190,000	150,000
Other Financing Sources	384,337	344,442	235,000	345,000	445,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
City Marshall	1,783,980	3,893,110	2,807,643	3,395,813	2,976,180

Mission

Promote a safe and clean community through professionalism and integrity by resolving dangerous conditions through education, consistent enforcement, and good customer service.

Goals & Objectives

The City Marshal's Office is responsible for enforcing specific ordinances, addressing related nuisances, investigating criminal offenses involving state laws and local ordinances, and filing charges when necessary — all to enhance public safety and quality of life in the community.

The City Marshal's Office has 24 full-time positions, comprising both sworn law enforcement officers and civilian employees. The staff includes 7 sworn officers and 17 civilian employees, among whom are two administrative assistants.

The Law Enforcement personnel are certified peace officers by the Texas Commission of Law Enforcement. They enforce federal, state, and local laws and any city ordinances as assigned. They support the Code Enforcement team in serving warrants when needed and assist the Dangerous Structures team by ensuring personnel safety, mitigating hazards, enforcing trespassing laws, and pursuing criminal charges when appropriate. They are responsible for enforcing the city-wide parking ordinance. They are responsible for the City's money courier service. They oversee the Volunteer Accessible Parking Patrol program, and they also assist other agencies as necessary.

The Code Enforcement personnel are dedicated to the enforcement of city ordinances related to nuisances such as unlawful accumulations, noxious or uncultivated brush/weeds, and junk or abandoned vehicles. They are responsible for facilitating and payment to the private contractors that are hired to abate these nuisances. They are also responsible for downtown parking enforcement.

The Dangerous Structure personnel are dedicated to the enforcement of city ordinances related to dangerous, unsafe, or hazardous structures. This program works closely with various City departments and other agencies to accomplish this goal.

The City Marshal's office aligns with the City's approach to excellent and expedient customer service and is dedicated to improving the safety and quality of life for our citizens.

Programs of City Marshal

City Marshal's Administration/Support/Compliance

2026/27 Budget — 4% of Budget

This program area provides leadership, strategic planning, and administrative management for the City Marshal's Office (CMO) and ensures all state licensed employees meet the necessary requirements to maintain licensure.

Performance Measures/Indicators	**2024/25 Actual**	**2025/26 Estimated**	**2026 /27 Projected**
TCOLE certified peace officers	9	7	7
Code Enforcement Personnel	8	9	9
CMO staff meeting all CE requirements to maintain TCOLE and ICC licensure.	100%	100%	100%

City Marshal's Law Enforcement

2026/27 Budget — 51% of Budget

The City Marshal's Office consists of 7 law enforcement officers: one City Marshal, one Captain, and 5 deputies. The captain oversees the law enforcement roles of this office and the volunteer Accessible Parking Patrol program.

The law enforcement roles consist of assisting code enforcement officers when serving warrants; they oversee the dangerous structure program and work with various city departments as well as outside agencies to mitigate any hazards relating to dangerous structures; are responsible for citywide enforcement of illegal parking; they enforce city ordinances designed for the welfare and safety of our citizens that include criminal offenses; they also submit cases to the respective District Attorney for prosecution. These law enforcement officers also assist other law enforcement agencies with joint operations and conduct any hazardous or dangerous inspections for the Dangerous Structures and Community Improvement programs.

The City Marshals are responsible for the city's courier service, which consists of picking up daily deposits and taking them to the bank. They also deliver cash from the bank to various city departments as requested.

City Marshal's Community Improvement

2026/27 Budget — 30% of Budget

The Community Improvements program is staffed by one civilian supervisor and nine civilian code enforcement officers. These employees are committed to enforcing city ordinances related to nuisances, including unlawful accumulations, noxious or overgrown vegetation, and junk or abandoned vehicles. Their work involves conducting inspections, collaborating with property owners to resolve issues, and issuing citations to ensure compliance. The program partners with various city departments, including Municipal Court, to fulfill its responsibilities.

They oversee the private contractor program. This program consists of private contractors that are processed through the Purchasing Department to work as a private entity for the city. This program also ensures appropriate payments are made to these contractors.

They are responsible for parking enforcement by ensuring parking guidelines are met within the Central Business District.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Community Improvement Inspections	26,190	22,350	28,400
Weed/junk & debris inspections/re-inspections	24,071	18,500	24,500
Junk Vehicle inspections	502	1,100	1,100
Code Violation Inspections – zoning, unsecure structure, landscaping, illegal business, etc.	1,617	2,750	2,800

City Marshal's Dangerous Structures Program

2026/27 Budget — 15% of Budget

This program is staffed by three office personnel and one investigator, who are responsible for identifying and facilitating the abatement of hazardous and dangerous structures. These structures are typically vacant or abandoned and left unsecured, often becoming shelters for transients and hot spots for criminal activity. These structures pose significant nuisances and safety risks to the surrounding community.

The team conducts initial and follow-up inspections, works collaboratively with property owners to mitigate hazards, and initiates the Condemnation Appeals Commission process when compliance is not achieved. Staff coordinate with various City departments for the bidding process; to include City Council when necessary. They oversee contractor engagement to ensure the hazard is properly abated.

The program administers the Condemnation Appeals Commission, which is comprised of six commissioners who hear cases and determine appropriate actions—often including the demolition of dangerous structures.

Additionally, the program works closely with our law enforcement personnel. In many cases, vacant structures are occupied by transients and have been linked to fires, drug activity, and other criminal behavior. Law enforcement personnel clear these structures, post them as “Unsafe to Occupy,” make arrests as needed, and refer cases to the District Attorney’s Office for prosecution.

Performance Measures/Indicators	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Dangerous Structures Identified	198	165	175
Unoccupied, Unsafe Buildings Inspected	522	1,390	1,500
Cases Presented to the Condemnation Appeals Commission	71	126	125
Properties Permitted for Demolition or Rehabilitation	69	64	75

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	2,976,180
Grand Total	**2,976,180**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1690 - City Marshal	0	(1,399,865)	(3,281,360)	(2,207,393)	(2,810,812.84)	(2,155,430)	51,963	-2.41%
Revenues	0	384,519	611,750	600,250	585,000.00	820,750	220,500	26.87%
31900 - Non-Business License & Permits	0	0	0	15,050	0.00	550	(14,500)	-2,636.36%
RC31960 - Mobile Home Park Permit	0	0	0	14,500	0.00	0	(14,500)	Infinity
RC31970 - Transient Business Perm	0	0	0	550	0.00	550	0	0.00%
33200 - General Government	0	0	34,610	200	50,000.00	25,200	25,000	99.21%
RC33226 - Dangerous Structure Fee	0	0	34,610	0	50,000.00	25,000	25,000	100.00%
RC33227 - Credit Access Business App Fee	0	0	0	200	0.00	200	0	0.00%
33500 - Sanitation	0	0	2,482	0	0.00	0	0	Infinity
RC33520 - Landfill Charges	0	0	2,482	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	0	200,000	0.00	200,000	0	0.00%
RC35610 - Grant In Aid – Federal	0	0	0	200,000	0.00	200,000	0	0.00%
37000 - Non-Operating Revenues	0	0	187	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	187	0	0.00	0	0	Infinity
37109 - Interest Earnings	0	182	230,029	150,000	190,000.00	150,000	0	0.00%
RC37110 - Interest Income	0	0	2,061	0	0.00	0	0	Infinity
RC37125 - Other Interest Income	0	182	227,967	150,000	190,000.00	150,000	0	0.00%
37200 - Administrative Charges	0	384,337	347,372	235,000	345,000.00	445,000	210,000	47.19%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37225 - Weed Collection	0	184,309	225,728	150,000	210,000.00	200,000	50,000	25.00%
RC37230 - Weed Mowing Services	0	116,262	121,643	85,000	135,000.00	245,000	160,000	65.31%
RC37231 - Bad Debt Exp/Recovery	0	83,766	1	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	(2,930)	0	0.00	0	0	Infinity
RC37141 - Merchant Service Fees	0	0	(2,930)	0	0.00	0	0	Infinity
Expenditures	0	(1,784,383)	(3,893,110)	(2,807,643)	(3,395,812.84)	(2,976,180)	(168,537)	5.66%
41000 - Personnel Services	0	(1,334,256)	(1,579,950)	(2,120,780)	(2,120,780.00)	(2,253,769)	(132,989)	5.90%
SC41100 - Salaries and Wages	0	(922,405)	(1,057,944)	(1,378,240)	(1,378,240.00)	(1,483,866)	(105,626)	7.12%
SC41300 - Incentive	0	(18,335)	0	(28,680)	(28,680.00)	(37,500)	(8,820)	23.52%
SC41600 - Overtime Pay	0	0	(26,664)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(136,891)	(182,358)	(288,976)	(288,976.00)	(246,666)	42,310	-17.15%
SC41900 - Life	0	(403)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(3,590)	(984)	(984.00)	(984)	0	0.00%
SC42100 - Social Security - Medicare	0	(14,743)	(35,169)	(20,451)	(20,451.00)	(22,104)	(1,653)	7.48%
SC42110 - Social Security - OASDI	0	(63,038)	(63,653)	(87,449)	(87,449.00)	(94,514)	(7,065)	7.48%
SC42115 - OPEB Funding	0	(23,119)	(20,176)	(34,273)	(34,273.00)	(37,042)	(2,769)	7.48%
SC42120 - TMRS	0	(151,287)	(176,082)	(269,171)	(269,171.00)	(302,130)	(32,959)	10.91%
SC42300 - State Unemployment	0	(923)	0	0	(1,776.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42400 - State Unemployment	0	(1,911)	(1,179)	(1,816)	(40.00)	(3,521)	(1,705)	48.42%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(7,782)	(3,000)	(3,000.00)	(15,242)	(12,242)	80.32%
SC42520 - Uniform/Clothing Allowan	0	3	(4,325)	(7,200)	(7,200.00)	(7,200)	0	0.00%
SC42530 - Car Allowance	0	0	(1,030)	0	0.00	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	0	(1,205)	0	0	(540.00)	0	0	Infinity
SC42570 - Communications Allowance	0	0	0	(540)	0.00	0	540	Infinity
41600 - Overtime Pay	0	(16,518)	0	(34,000)	(34,000.00)	(34,000)	0	0.00%
SC41620 - Unscheduled	0	(16,518)	0	(34,000)	(34,000.00)	(34,000)	0	0.00%
51000 - Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
51100 - General Supplies	0	(91,935)	(136,988)	(37,975)	(55,186.89)	(29,275)	8,700	-29.72%
SC51110 - Office Expense	0	(3,675)	(21,391)	(10,094)	(10,094.00)	(10,094)	0	0.00%
SC51115 - Employee Recognition Program	0	0	(70)	(912)	(912.00)	(912)	0	0.00%
SC51125 - Training	0	(2,698)	(16,976)	(5,000)	(6,500.00)	(5,325)	(325)	6.10%
SC51200 - Operating	0	(78,605)	(22,204)	(10,058)	(8,500.00)	(2,058)	8,000	-388.73%
SC51300 - Clothing and Linen	0	(2,663)	(10,077)	(2,160)	(9,800.00)	(2,160)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51400 - Photographic	0	0	0	(700)	(700.00)	0	700	Infinity
SC51700 - Education	0	0	0	(325)	(695.00)	0	325	Infinity
SC52000 - Ammunition	0	(1,534)	0	(2,100)	(2,100.00)	(2,100)	0	0.00%
SC52050 - Auto Parts	0	(2,760)	(54,183)	(2,626)	(3,800.00)	(2,626)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	(12,086)	(3,875)	(12,085.89)	(3,875)	0	0.00%
SC52120 - Tires and Tubes Other	0	0	0	(125)	0.00	(125)	0	0.00%
53000 - Energy	0	(1,296)	(999)	(11,470)	(250.00)	(11,470)	0	0.00%
SC51800 - Fuel & Oil	0	(1,296)	(999)	(11,470)	(250.00)	(11,470)	0	0.00%
60000 - Contractual Services	0	(112,834)	(248,462)	(30,290)	(112,227.17)	(24,826)	5,464	-22.01%
RC67110 - Demolition Condemned Pro	0	0	(110,875)	0	0.00	0	0	Infinity
SC61100 - Communications Billing	0	0	0	(1,253)	(1,100.47)	(1,253)	0	0.00%
SC61200 - Postage	0	(104,826)	(124,781)	(20,955)	(84,000.00)	(20,955)	0	0.00%
SC61300 - Advertising	0	(8,008)	0	(6,300)	(7,600.00)	(1,875)	4,425	-236.00%
SC61305 - Marketing Support	0	0	(708)	0	(708.00)	0	0	Infinity
SC61400 - Dues	0	0	(5,261)	(743)	(1,166.00)	(743)	0	0.00%
SC61410 - Tuition	0	0	(2,780)	(1,039)	0.00	0	1,039	Infinity
SC61412 - Training	0	0	(1,012)	0	(1,012.00)	0	0	Infinity
SC62000 - Professional	0	0	(2,437)	0	(8,937.50)	0	0	Infinity
SC62220 - Leased	0	0	(608)	0	(7,703.20)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Equipment Expense								
67000 - Cleaning Services	0	(179,770)	(426,760)	(390,000)	(363,890.80)	(390,000)	0	0.00%
SC67110 - Demolition Condemned Pro	0	35,208	(155,989)	(330,000)	(81,890.80)	(330,000)	0	0.00%
SC67400 - Weed Contractor Expense	0	(214,978)	(270,770)	(60,000)	(282,000.00)	(60,000)	0	0.00%
68000 - Repair and Maint Services	0	0	0	0	(18,520.00)	(7,400)	(7,400)	100.00%
SC68680 - Other Equipment	0	0	0	0	(18,520.00)	(7,400)	(7,400)	100.00%
69000 - Rentals	0	(44,042)	(140,836)	(134,022)	(161,336.00)	(167,336)	(33,314)	19.91%
SC69210 - Rental City Equipment	0	(38,030)	(131,449)	(124,518)	(151,832.00)	(157,832)	(33,314)	21.11%
SC69300 - Leased Computer Software	0	(6,012)	(9,387)	(9,504)	(9,504.00)	(9,504)	0	0.00%
70000 - Other Charges	0	(3,733)	(4,596)	(3,798)	(7,372.98)	(5,287)	(1,489)	28.16%
SC74000 - Printing and Binding	0	0	(2,340)	(369)	(1,560.00)	(1,069)	(700)	65.48%
SC75100 - Travel	0	(3,733)	(2,134)	(3,179)	(3,179.00)	(3,179)	0	0.00%
SC75200 - Mileage	0	0	0	0	(378.36)	0	0	Infinity
SC75300 - Meals and Local	0	0	(121)	(250)	(808.00)	(1,039)	(789)	75.94%
SC75400 - Travel	0	0	0	0	(1,447.62)	0	0	Infinity
71000 - Insurance	0	0	(639)	(17,308)	(17,308.00)	(24,817)	(7,509)	30.26%
SC71100 - Insurance and Bonds	0	0	(639)	(17,308)	(17,308.00)	(24,817)	(7,509)	30.26%
77000 - Charges - Other	0	(0)	(1,353,868)	(28,000)	(504,941.00)	(28,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77100 - Court Costs	0	0	(9,970)	(28,000)	(29,000.00)	(28,000)	0	0.00%
SC77470 - Service Charges - Other	0	0	(475,941)	0	(475,941.00)	0	0	Infinity
SC78210 - Cash Over/Short	0	(0)	0	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	0	(863,524)	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(267)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(4,165)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1690 - City Marshal	**24.00**	**24**
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1
CLR605 - Parking Enforcement	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT870 - CITY MARSHAL	1.00	1
MGT871 - CITY MARSHAL DEPUTY DIRECTOR	1.00	1
PRF800 - CODE ENFORCEMENT OFFICER	1.00	1
PRF870 - DEPUTY CITY MARSHAL	5.00	5
PRF871 - CITY MARSHAL CAPTAIN	1.00	1
TRD505 - CITY IMPROVEMENTS MANAGER	1.00	1
TRD520 - CODE ENFORCEMENT OFFICER	6.00	6
TRD520 - COMMUNITY IMPROVEMENT INSPECTOR	1.00	1
TRD525 - CITY MARSHAL OFFICE MANAGER	1.00	1

	FTE	Count
TRD901 - DANGEROUS STRUCTURE SPECIALIST	3.00	3
Grand Total	**24.00**	**24**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Fire

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	43,423,298	53,701,607	50,755,137	52,836,593	51,852,377
Fixed Asset Transfers	0	835	0	0	0
Personal Services	39,301,073	48,362,031	45,782,159	47,656,498	46,830,061
Supplies	1,599,737	1,911,337	1,891,389	1,854,043	1,865,939
Contractual Services	1,800,657	2,317,905	2,234,443	2,274,507	2,255,180
Other Charges	597,229	899,200	952,433	1,055,545	1,018,432
Inter Reimbursements	124,601	21,299	(105,287)	(4,000)	(117,235)
Operating Transfers	0	189,000	0	0	0
Revenues	3,094,721	3,615,444	4,108,029	4,284,622	2,439,200
Operating Revenues	3,074,790	4,234,375	4,098,029	4,265,504	2,364,200
Non-Oper Revenues	0	13,906	0	0	0
Other Financing Sources	19,931	4,984	10,000	19,118	15,000
Transfers In	0	(637,821)	0	0	0
Total Operating Revenue	0	0	0	0	60,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Fire	43,423,298	53,701,607	50,755,137	52,836,593	51,852,377

Mission

The Amarillo Fire Department's mission is to protect our community by providing the highest quality of compassionate and professional services.

Goals and Objectives

The Amarillo Fire Department (AFD) continues serving a growing and expanding community with a focus on emergency response readiness, firefighter safety, operational excellence, and responsible long-term planning. Amarillo is now home to more than 203,000 residents across over 103 square miles, and the continued growth of our city brings increasing demands on emergency response services, staffing, infrastructure, and response coverage throughout the community.

AFD currently operates from 13 fire stations with 323 personnel, including 312 uniformed members, providing fire suppression, emergency medical services, technical rescue, hazardous materials response, fire prevention, investigations, public education, and community risk-reduction programs. Fire Station 14 is currently under construction in Amarillo's growing medical district and represents an important step toward improving emergency response coverage in one of the city's fastest-growing areas. The department remains committed to strategically planning for Amarillo's continued growth while maintaining the high level of service our community expects and deserves.

AFD's Integration with the City of Amarillo City Council Strategic Approach:

1. **Business Friendly Community:**
   The Amarillo Fire Department works closely with local businesses, contractors, and developers to promote safe growth throughout the community. Through inspections, fire code enforcement, pre-incident planning, and fire prevention efforts, AFD helps reduce risk while supporting economic development. The department is also exploring third-party plan review services and software improvements designed to create a more efficient, streamlined, and user-friendly permitting and inspection process.
2. **Communication:**
   AFD continues prioritizing transparency and community engagement through public education, social media outreach, station tours, media partnerships, and special events. Programs such as Citizens Fire Academy, Community CPR classes, and Kids Safety Town help strengthen relationships between the department and the citizens we serve while increasing awareness of fire and life safety practices.
3. **Fiscal Responsibility:**
   AFD remains committed to responsible stewardship of taxpayer resources through careful budgeting, long-range planning, apparatus replacement scheduling, and operational efficiency. The department continues evaluating opportunities to improve service delivery while responsibly managing staffing, equipment, facilities, and emergency response capabilities.
4. **Infrastructure:**
   Growth across Amarillo continues creating increased demand for emergency response coverage and infrastructure planning. Fire Station 14 is currently under construction in Amarillo's growing medical district and will help improve response capabilities in that area of the city. AFD is also partnering with MIG to develop a comprehensive Fire

Department Master Plan that will use data-driven analysis to guide future station placement, staffing needs, apparatus deployment, and long-term operational planning.

5. **Public Safety:**
AFD continues emphasizing firefighter recruitment, retention, leadership development, training, and emergency response readiness. The department remains focused on strengthening advanced life-support capabilities, expanding paramedic-level response, and maintaining rapid emergency response times throughout the city. AFD also continues reinforcing organizational accountability, professionalism, and a strong culture of operational safety.

6. **Technology and Innovation:**
The department continues investing in technology and modern equipment that improve firefighter safety and operational effectiveness. Equipment enhancements such as thermal imaging cameras, self-contained breathing apparatus, battery-powered rescue tools, cardiac monitors, hazardous materials monitoring equipment, and mobile reporting systems continue improving frontline emergency response capabilities. Mobile classroom training platforms and expanded hands-on training opportunities also support ongoing operational readiness.

Amarillo Fire Department Continual Goals:

1. We will ensure we are training to meet a standard and culture of excellence for the AFD.
2. We will relentlessly advance AFD's advanced life-support (ALS) capabilities.
3. We will expand AFD's public engagement with our community.
4. We will strive to keep pace with the growth of our city's population and expanding boundaries to keep AFD's emergency response times low.

Recent Accomplishments and Organizational Progress:

• Expanded advanced life-support response capabilities by placing a fourth paramedic engine into service at Station 12, further strengthening AFD's ability to deliver rapid ALS care throughout Amarillo.
• Achieved Texas Fire Chiefs Association Best Practices recognition, placing AFD among a select group of recognized Texas fire departments demonstrating excellence in leadership, operational readiness, accountability, and professional standards.
• Continued major organizational improvements tied to pursuit of an ISO Class 1 Public Protection Classification through enhancements in deployment, training, documentation, community risk reduction, and operational readiness.
• Advanced construction of Fire Station 14 to support emergency response coverage in Amarillo's growing Hospital District and surrounding areas.
• Responded to 23,683 incidents during 2025, including 15,346 EMS incidents and 983 fire responses, reflecting continued growth in emergency service demand throughout the community.
• Expanded Community Risk Reduction efforts through public education, prevention initiatives, and creation of a new Senior Citizen Community Safety Program focused on reducing preventable injuries and emergencies among older adults.
• Continued wildland urban interface mitigation and public safety education initiatives throughout the community.
• Expanded department-wide live fire training involving firefighters, company officers, battalion chiefs, and Amarillo Fire Academy cadets to strengthen operational readiness, communication, fireground decision-making, and firefighter safety.

• Modernized portions of the department's wildland fleet by placing new Grass 3, Grass 6, and Grass 11 apparatus into service while reducing unnecessary apparatus customization to improve reliability, simplify maintenance, and reduce long-term costs.
• Continued supporting regional emergency operations through specialized AMBUS and Wildland Paramedic Unit capabilities that strengthen both local and regional emergency response readiness.
• Strengthened firefighter wellness initiatives through department-wide annual mental health training and completion of the first full year of firefighter physicals through LifeScan Wellness Centers.
• Continued emphasizing organizational excellence, advanced life-support expansion, community engagement, firefighter wellness, operational readiness, and strategic long-range planning to meet the growing needs of Amarillo.

Community and Safety Initiatives:

The Amarillo Fire Department continues emphasizing strong community engagement, public education, and proactive safety initiatives throughout Amarillo. Programs such as Kids Safety Town, Citizens Fire Academy, Community CPR training, and other outreach efforts continue strengthening relationships between the department and the community while helping educate citizens on fire prevention, emergency preparedness, and lifesaving skills.

AFD has also expanded Community Risk Reduction efforts through public safety education, wildland urban interface mitigation initiatives, and development of a Senior Citizen Community Safety Program aimed at helping reduce preventable injuries and emergencies among older adults.

The Fire Marshal's Office continues supporting the department's public safety mission through inspections, fire investigations, code enforcement, and ongoing efforts to improve life safety standards throughout the community.

Responding to Growth and Challenges:

As Amarillo continues experiencing residential and commercial growth, the demand for emergency services continues increasing across the community. AFD remains focused on strategically preparing for that growth through long-range planning, infrastructure investment, operational improvements, and continued evaluation of emergency response coverage.

The department continues working alongside MIG to develop a comprehensive Fire Department Master Plan that will help guide future decisions involving fire station placement, staffing, apparatus deployment, and long-term service needs using data-driven analysis.

Construction of Fire Station 14 continues in Amarillo's growing medical district and represents a major investment toward improving emergency response capabilities in one of the city's fastest-growing areas.

AFD also continues focusing on operational readiness, firefighter development, advanced life-support expansion, community risk reduction, and firefighter wellness initiatives to help ensure the department remains prepared to meet the evolving needs of the community.

The Amarillo Fire Department remains committed to serving our community with professionalism, compassion, and dedication while continuing to protect the lives, property, and well-being of the citizens we are honored to serve every day.

Programs of the Fire Department

Fire Emergency Response
2026/27 Budget — 89% of Budget

Department personnel are trained and equipped to respond to all types of emergency incidents throughout the city. Their essential functions include providing emergency medical services, structural and wildfire suppression, hazardous materials mitigation, technical rescue operations, and aircraft rescue and firefighting.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Number of emergency responses made	23,681	23,500	24,000
Structure fire civilian fatalities per 100,000 residents	3	8	4
Structure fire civilian injuries per 100,000 residents	24	18	20
Percent of fire calls: crews turned out within **80 seconds**	70%	70%	70%
Percent of fire calls: drive time within **4 minutes**	64%	64%	64%
Percent of fires confined to room of origin	25%	25%	25%
Percent of medical calls: turned out within **60 seconds**	50%	50%	50%
Percent of medical calls: drive time within **4 minutes**	65%	65%	65%
Number of medical calls: advanced life support provided	1,200	1,250	1300

EMS
2026/27 Budget — 1% of Budget

Personnel of the EMS division manage and support the emergency medical services provided in the city by the AFD. This falls into two categories: operational and educational. The operational side involves providing support and direction to front line AFD members directly giving medical care to citizens. We manage equipment, supplies, medical protocols, and quality assurance and quality improvement for every medical call. The AFD operates under the Texas Department of State Health Services as a licensed EMS Provider. The educational side includes continuing education for members with existing certifications, managing the certification of new paramedics in cooperation with Amarillo College, and our annual EMT-Basic

course for new cadets. The AFD operates under the Texas Department of State Health Services as a licensed Basic Initial Education Program and a licensed Continuing Educational Program.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Firefighters meeting all educational requirements to hold Department of State Health Services (DSHS) EMT or higher certifications.	100%	100%	100%
New EMT-B certifications	25	20	24
New Paramedic certifications	12	16	12
Total number of ALL emergency responses	23,000	23,500	24,000
Number of Medical emergency responses	14,340	15,500	15,600
Percentage of medical responses of total response volume	62%	66%	65%

Fire Safety
2026/27 Budget — 1% of Budget

The Fire Safety program oversees all departmental health and safety policies, ensuring strict adherence to safety protocols. Led by the Health and Safety Officer (HSO), it develops comprehensive protocols for the department's overall well-being, including fitness programs, management of firefighter personal protective equipment (PPE), and safety training. The HSO also manages return-to-work procedures and maintains a respiratory protection program that is compliant with NIOSH standards. Additionally, safety program personnel oversee the maintenance and repairs of firefighter PPE and Self-Contained Breathing Apparatus (SCBA), ensuring compliance with NFPA standards for both critical pieces of safety equipment.

The Fire Safety program manages the annual medical evaluation process, which is a complete medical evaluation that helps identify cancer, metabolic, cardiovascular, pulmonary, musculoskeletal, and other internal risk factors. In early 2025, following a thorough evaluation process, Amarillo Fire Department selected Life Scan Wellness™ to perform NFPA 1582 compliant medical evaluations for our members.

The Fire Safety program administers the Firefighter Personnel Support program, providing critical resources such as Critical Incident Stress Management (CISM) and Chaplain Services. Mental health initiatives have been prioritized. Annually, the department provides mental health training for our members, facilitated by external organizations that are experts in the field. Additionally, our department provides immediate care for our members through our Personnel Support Team.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected

Personnel injuries	50	50	50
Fire apparatus/vehicle accidents	12	10	12
Articles of firefighting protective clothing inspected for NFPA and TCFP compliance	3,500	3500	3500
Annual fitness evaluations completed	329	300	312
Annual firefighter health and wellness medical evaluations completed (*new metric*)	329	300	312
Personnel Support Team Contacts	60	75	125

Fire Training
2026/27 Budget — <1% of Budget

Training personnel oversee all fireground-related training activities for the Department, including lesson planning, class scheduling, instruction, and facility maintenance. They manage the annual six-month fire academy for cadets and provide promotional orientation and continual training for drivers and officers. Additionally, they coordinate with external partners such as the Pantex Fire Department and other regional fire departments, facilitating access to the AFD Training Facilities, which are located on the east side of the city adjacent to the airport. Recently, improved tracking of training hours has been implemented to ensure thorough documentation, as reflected in our projected training hours, supporting the Department's ongoing pursuit of Insurance Services Office (ISO) Class 1 status.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Firefighters meeting all educational requirements to hold Texas Commission on Fire Protection (TCFP) firefighter.	100%	100%	100%
Skills and educational hours completed by department personnel	18,000	45,000	60,000
Percentage of personnel working out of class or promoting that document *Critical Skills* completion	100%	100%	100%

Public Affairs
2026/27 Budget - <1% of Budget

The Public Affairs team plays a vital role in cultivating public engagement, trust, and transparency through strategic communication and education. We are committed to providing accurate information, raising public awareness, and building

partnerships with both the community and the media—all in service to our fellow firefighters and the residents we protect.

Operating under the overarching theme of Public Safety, the Public Affairs (PA) team is critical to the fire department's efforts to educate and engage the public in ways that contribute to a safer city. Each day, we connect with the community through a wide range of outreach initiatives.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Number of public safety and public relations contacts made with the community (*in person*)	20,000	20,000	20,000
Number of public safety and public relations contacts made with the community (*social and virtual media*)	4.0 million	4.5 million	4.75 million
Schools within the city limits receive an annual fire drill and hazard assessment	100%	100%	100%
Percent of schools in city limits that received fire safety presentations	90%	90%	90%
Number of student contacts during Safety Town	8,000	8,000	2,000

Wildland
2026/27 Budget — <1% of Budget
The Wildland Team plays a critical role in wildfire prevention, mitigation, and response efforts. Comprised of highly trained personnel, the team supports all phases of wildland fire operations, including public education, hazardous fuel reduction, and emergency deployment. Their work directly contributes to protecting lives, property, and natural resources within our jurisdiction and beyond.

The program is also integral to the Texas Intrastate Fire Mutual Aid System (TIFMAS), which mobilizes resources for large-scale wildfires and all-hazard incidents statewide. Participation in TIFMAS requires the team to maintain a constant state of readiness, advanced training, and specialized equipment.

From October 1 ,2025, to May 15, 2026, the Wildland Paramedic Unit and the Medical Unit Leader were deployed for a combined total of 133 days. The TIFMAS Wildland Team operated for 87 days, providing critical support to the state of Texas. As of May 15, 2026, the three Teams combined have provided critical assistance to the State of Texas for 220 days. These extended deployments reflect the increasing demand for wildfire response capabilities due to prolonged fire seasons and more frequent large-scale incidents. These assignments provide invaluable hands-on experience, enhancing team members' operational effectiveness in high-risk environments.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Wildland Certified Personnel	50	50	50
Wildland Team training hours	800 hours	688 hours	800 hours
State Deployments	196 days	220 days	200 days
National Deployments	20 days	0 days	26 days

Hazardous Materials
2026/27 Budget — <1% of Budget

The Hazardous Materials (HazMat) team is responsible for responding to incidents involving dangerous substances such as chemicals, gases, and biological materials. Their duties include identifying hazardous materials, containing and mitigating spills or leaks, ensuring public and responder safety, coordinating with other emergency services, and conducting decontamination procedures. They also play a critical role in training, preparedness, and compliance with local, state, and federal regulations regarding hazardous materials.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
HAZMAT Technician Certifications maintained	200	200	216
New HAZMAT Technician Certifications	0	16	16
HAZMAT Training Hours Completed	5000	6500	6500

Technical Rescue
2026/27 Budget — <1% of Budget

The Technical Rescue Program is a highly specialized team trained to respond to complex and high-risk rescue situations that exceed the capabilities of standard emergency response units. This team provides rope rescue, building collapse rescue, confined space rescue, water rescue, trench rescue, and advanced vehicle extrication, offering critical support not only to the City of Amarillo but also to surrounding communities throughout the Texas Panhandle. Members of the Technical Rescue Team are required to obtain advanced training and certification at the awareness, operations, and technician levels in each of the six core rescue disciplines, ensuring they are fully equipped to manage a wide range of technical emergencies with precision, safety, and professionalism.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Technical Rescue Program Members	43	43	45

Technical Rescue Training Hours Completed	1800	2000	2500
New Technical Rescue Certifications	57	60	40

** - Data not collected during this program transition period.*

Aircraft Rescue and Firefighting
2026/27 Budget — <1% of Budget

The Aircraft Rescue and Fire Fighting (ARFF) program provides coverage and emergency response services for Rick Husband Amarillo International Airport. This ensures compliance with Federal Aviation Administration (FAA) regulations under FAR Part 139, maintaining readiness for aircraft emergencies within the airport's movement areas and designated airspace. The ARFF unit is staffed and equipped to respond to a wide range of incidents, including aircraft crashes, fuel spills, in-flight emergencies, and medical calls on the airfield.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
ARFF Certifications Maintained	30	27	27
ARFF Training Hours Completed per Certified Firefighter	66	66	66

Fire Emergency Preparedness
2026/27 Budget — <1% of Budget

The Emergency Preparedness program facilitates the collection and dissemination of pre-incident information, enhancing hazard awareness and communication during emergencies at schools, businesses, and target locations throughout the city. The program manager serves as a liaison between the Department and the Amarillo Office of Emergency Management, coordinating Emergency Operations Center (EOC) activations for large-scale emergencies.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Target hazard pre-incident plans completed	150	150	150

Fire Communications
2026/27 Budget — <1% of Budget

The Fire Communications program oversees the operation and maintenance of critical systems, including the Locution fire station alerting system, emergency personnel notifications, email systems, and Mobile Computer Terminals (MCTs). It manages wired and cellular phones, handles state and federal incident reporting, and conducts quality assurance call reviews. Additionally, the program coordinates IT projects and manages fire service-related hardware and software.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Emergency response reports validated prior to submission to TexFirs reporting system	100%	100%	100%

Fire Fleet Maintenance and Repair
2026/27 Budget get — 1% of Budget

The Fire Fleet Maintenance and Repair program ensures all departmental vehicles and apparatus are in peak condition to meet the demands of protecting our city. Managing 104 units of rolling stock, it oversees maintenance and repair, including small power equipment and above-ground fuel tanks at fire stations. Additionally, the program provides on-scene mechanical support during major emergency operations.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Fleet work orders completed	1025	1030	1000
Percent of days frontline fire apparatus are available	80%	85%	89.4%
Percent of repairs outsourced	7.2%	11.3%	5%

Fire Department Administration/Support
2026/27 Budget — 100% of 1940 Budget

The civilian Administrative and Support Staff are essential to the success of the Department, providing leadership and strategic oversight in areas such as budget management, planning, and administration. They are instrumental in handling the specialized payroll needs unique to fire department functions and managing all phases of the purchasing process. Additionally, they play a crucial role in maintaining the administrative actions necessary to uphold required certifications. Their expertise extends to coordinating logistical requirements across various locations, including thirteen fire stations, the Fire Administration Office, the Fire Training Facility, the Fire Fleet Maintenance Center, and a large equipment storage facility. Their dedication ensures the smooth operation of the Department and supports its mission at every level.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	51,852,377
Grand Total	**51,852,377**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
CC_1910 - Fire Operations	(36,461,336)	(38,336,194)	(47,766,299)	(44,282,584)	(46,156,209.47)	(47,108,530)	(2,825,946)	6.00
Revenues	2,194,570	2,923,840	3,401,549	3,925,829	4,068,593.00	2,185,000	(1,740,829)	-79.67
33300 - Public Safety and Health	2,112,423	2,231,113	2,486,857	2,096,232	2,096,232.00	1,620,000	(476,232)	-29.40
RC33400 - Fire Service Fee - Airport	2,112,423	2,231,113	2,486,857	2,096,232	2,096,232.00	1,620,000	(476,232)	-29.40
35300 - Construction Participations	29,779	673,812	1,094,868	1,000,000	1,133,928.00	500,000	(500,000)	-100.00
RC35410 - Contractor Participation	0	0	(116,615)	0	0.00	0	0	Infin
RC35430 - State Participation	29,779	673,812	1,186,811	1,000,000	1,133,928.00	500,000	(500,000)	-100.00
RC35460 - Other Participation	0	0	24,672	0	0.00	0	0	Infin
35500 - Revenue from Other Agencies	0	0	438,761	819,597	819,597.00	0	(819,597)	Infin
RC35610 - Grant In Aid – Federal	0	0	438,761	819,597	819,597.00	0	(819,597)	Infin
37000 - Non-Operating Revenues	0	0	13,884	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
RC37400 - Miscellaneous Revenue	0	0	13,884	0	0.00	0	0	Infin
37400 - Miscellaneous Revenue	52,368	18,915	5,000	10,000	18,836.00	15,000	5,000	33.33
RC37410 - Miscellaneous Revenue	52,368	18,915	0	10,000	18,836.00	15,000	5,000	33.33
RC37466 - Education	0	0	5,000	0	0.00	0	0	Infin
39100 - Operating Transfers In	0	0	(637,821)	0	0.00	0	0	Infin
RC39110 - Tsf In fr General Fund	0	0	205,590	0	0.00	0	0	Infin
RC39635 - Tsf in Frm 2450	0	0	(843,410)	0	0.00	0	0	Infin
TREV - Total Operating Revenue	0	0	0	0	0.00	50,000	50,000	100.00
RC33300 - Public Safety and Health	0	0	0	0	0.00	50,000	50,000	100.00
Expenditures	(38,655,906)	(41,260,033)	(51,167,848)	(48,208,413)	(50,224,802.47)	(49,293,530)	(1,085,117)	2.20
41000 - Personnel Services	(32,405,877)	(34,648,938)	(46,086,102)	(40,445,459)	(40,445,459.00)	(41,486,384)	(1,040,925)	2.51
SC41100 - Salaries and Wages	(21,406,428)	(23,008,580)	(27,237,369)	(27,461,028)	(27,461,028.00)	(28,106,215)	(645,187)	2.30
SC41200 - Longevity	(229,657)	(239,193)	(225,836)	(320,000)	(320,000.00)	(320,000)	0	0.00
SC41300 - Incentive	(513,214)	(693,427)	0	(981,048)	(981,048.00)	(994,060)	(13,012)	1.31
SC41600 - Overtime Pay	0	0	(4,345,220)	0	0.00	0	0	Infin
SC41820 - Health Insurance	(3,678,669)	(3,538,438)	(3,814,135)	(3,666,844)	(3,666,844.00)	(3,659,456)	7,388	-0.20
SC41900 - Life	(7,323)	(7,362)	0	(12,464)	0.00	0	12,464	Infin
SC42010 - Life Insurance	0	0	(107,615)	(417,319)	(12,464.00)	(24,661)	392,658	-1,592.22

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC42100 - Social Security - Medicare	(338,735)	(382,269)	(1,514,789)	(379,926)	(417,319.00)	(410,644)	(30,718)	7.48
SC42110 - Social Security - OASDI	0	0	(339,372)	(856)	(856.00)	(12,161)	(11,305)	92.96
SC42115 - OPEB Funding	(592,646)	(655,859)	(602,762)	(679,280)	(679,280.00)	(688,204)	(8,924)	1.30
SC42130 - FRRF Total	(5,002,078)	(5,388,437)	(6,200,179)	(5,775,999)	(6,155,925.00)	(6,156,488)	(380,489)	6.18
SC42300 - State Unemployment	(14,867)	(14,483)	0	0	0.00	0	0	Infin
SC42400 - State Unemployment	(349,858)	(422,444)	(15,208)	(23,489)	(23,489.00)	(524,934)	(501,445)	95.53
SC42500 - Other Employee Benefits	0	0	56	0	0.00	0	0	Infin
SC42510 - Workers Compensation	(35,853)	(52,943)	(1,412,647)	(423,694)	(423,694.00)	(283,187)	140,507	-49.62
SC42520 - Uniform/Clothing Allowan	(210,609)	(211,728)	(191,955)	(218,160)	(218,160.00)	(218,160)	0	0.00
SC42530 - Car Allowance	0	0	(41,825)	(56,552)	(56,552.00)	(54,060)	2,492	-4.61
SC42540 - Uniform and Clothing Allowance	0	0	(4,502)	0	0.00	0	0	Infin
SC42550 - Moving Expense	(25,940)	(33,774)	0	(28,800)	0.00	0	28,800	Infin
SC42570 - Communications Allowance	0	0	(32,743)	0	(28,800.00)	(34,154)	(34,154)	100.00
41600 - Overtime Pay	(1,967,007)	(2,670,202)	0	(2,977,000)	(4,851,339.00)	(2,977,000)	0	0.00
SC41610 - Scheduled	(555,910)	(120,976)	0	(745,705)	(745,705.00)	(745,705)	0	0.00
SC41620 - Unscheduled	(1,411,097)	(2,549,227)	0	(2,231,295)	(4,105,634.00)	(2,231,295)	0	0.00
51000 - Supplies	0	0	17,582	0	0.00	(8,900)	(8,900)	100.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
RC51115 - Employee Recognition Program	0	0	0	0	0.00	(8,900)	(8,900)	100.00
RC51350 - Chemical and Medical	0	0	(361)	0	0.00	0	0	Infin
RC53200 - Water and Sewer	0	0	37,462	0	0.00	0	0	Infin
SC51100 - General Supplies	0	0	(19,203)	0	0.00	0	0	Infin
SC51416 - Vaccines	0	0	(315)	0	0.00	0	0	Infin
51100 - General Supplies	(1,503,263)	(996,865)	(1,469,988)	(1,225,675)	(1,309,663.00)	(1,216,775)	8,900	-0.73
SC51110 - Office Expense	(22,744)	(18,964)	(17,806)	(27,351)	(27,351.00)	(27,351)	0	0.00
SC51115 - Employee Recognition Program	0	(117)	(544)	(1,800)	(4,469.00)	(1,800)	0	0.00
SC51200 - Operating	(46,236)	(61,533)	(40,861)	(55,807)	(55,807.00)	(59,627)	(3,820)	6.41
SC51250 - Janitor	(44,627)	(44,046)	(47,393)	(48,000)	(48,000.00)	(50,500)	(2,500)	4.95
SC51300 - Clothing and Linen	(719,860)	(286,049)	(511,570)	(425,744)	(448,500.00)	(426,124)	(380)	0.09
SC51350 - Chemical and Medical	(56,967)	(44,660)	(38,091)	(61,950)	(61,950.00)	(52,500)	9,450	-18.00
SC51400 - Photographic	0	0	(2,694)	(2,200)	(2,200.00)	(500)	1,700	-340.00
SC51410 - Vaccines	7	0	0	(400)	(400.00)	(400)	0	0.00
SC51450 - Botany & Agrigulture	(496)	(1,417)	(1,970)	(2,000)	(2,000.00)	(2,000)	0	0.00
SC51700 - Education	(61,211)	(31,702)	(19,886)	(23,770)	(23,770.00)	(19,320)	4,450	-23.03

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC51850 - Minor Tools	(42)	0	0	0	0.00	0	0	Infin
SC51950 - Minor Office Equipment	0	(130)	0	0	0.00	0	0	Infin
SC52050 - Auto Parts	(493,304)	(460,794)	(707,727)	(455,001)	(486,851.00)	(455,001)	0	0.00
SC52050.LABOR - Auto Parts Labor	0	0	(11,940)	(86,365)	(86,365.00)	(86,365)	0	0.00
SC52120 - Tires and Tubes Other	(57,782)	(47,453)	(64,755)	(35,287)	(62,000.00)	(35,287)	0	0.00
SC52125 - Warranty Expense	0	0	(4,752)	0	0.00	0	0	Infin
53000 - Energy	(547,536)	(532,515)	(418,387)	(620,862)	(512,309.63)	(600,712)	20,150	-3.35
SC51800 - Fuel & Oil	(223,368)	(248,817)	(185,397)	(310,379)	(236,018.63)	(310,379)	0	0.00
SC53100 - Natural Gas	(126,076)	(102,008)	(95,145)	(107,170)	(74,921.00)	(80,165)	27,005	-33.69
SC53150 - Electricity	(160,801)	(133,009)	(123,887)	(150,851)	(138,023.00)	(144,924)	5,927	-4.09
SC53200 - Water and Sewer	(37,291)	(48,681)	(13,957)	(52,462)	(63,347.00)	(65,244)	(12,782)	19.59
60000 - Contractual Services	(135,999)	(168,198)	(321,936)	(290,582)	(229,858.00)	(290,582)	0	0.00
RC69300 - Leased Computer Software	0	0	(5,650)	0	0.00	0	0	Infin
SC61100 - Communications Billing	(35,799)	(39,245)	(30,064)	(44,500)	(44,500.00)	(44,500)	0	0.00
SC61200 - Postage	(795)	(891)	(2,041)	(1,500)	(1,500.00)	(1,500)	0	0.00
SC61300 - Advertising	0	0	0	(2,000)	(2,000.00)	(2,000)	0	0.00
SC61312 - Lead Generation	0	0	31	0	0.00	0	0	Infin
SC61400 - Dues	(2,088)	(2,037)	(2,892)	(6,144)	(6,144.00)	(6,144)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC61410 - Tuition	(87,491)	(114,093)	(152,835)	(219,788)	(150,000.00)	(219,788)	0	0.00
SC62000 - Professional	(9,826)	(11,932)	(128,485)	(16,650)	(25,714.00)	(16,650)	0	0.00
63000 - Other Professional	(84,830)	(92,370)	(248,935)	(273,565)	(273,565.00)	(273,565)	0	0.00
SC63400 - Employee Medical	(84,830)	(92,370)	(248,935)	(273,565)	(273,565.00)	(273,565)	0	0.00
67000 - Cleaning Services	(25,732)	(31,312)	(29,145)	(10,000)	(10,000.00)	(10,000)	0	0.00
SC67320 - Extermination	(8,352)	(8,071)	(8,285)	(9,600)	(9,600.00)	(9,600)	0	0.00
SC67500 - Laundry	(17,379)	(23,241)	(20,860)	(400)	(400.00)	(400)	0	0.00
68000 - Repair and Maint Services	(132,765)	(147,772)	(269,885)	(173,539)	(196,286.00)	(173,539)	0	0.00
SC68100 - R & M - Building	(10,713)	(10,833)	(22,399)	(30,744)	(30,744.00)	(30,744)	0	0.00
SC68300 - R & M - Improvements	0	(1,902)	(60,078)	(5,020)	(5,020.00)	(5,020)	0	0.00
SC68670 - Communications Equipmen	0	0	(16,719)	0	0.00	0	0	Infin
SC68680 - Other Equipment	(122,052)	(135,037)	(158,952)	(137,775)	(160,522.00)	(137,775)	0	0.00
SC68720 - Auto Accident Repair	0	0	(11,737)	0	0.00	0	0	Infin
69000 - Rentals	(1,262,439)	(1,193,296)	(1,299,975)	(1,302,511)	(1,385,437.84)	(1,308,511)	(6,000)	0.46
SC69210 - Rental City Equipment	(973,977)	(1,023,050)	(1,065,364)	(1,067,056)	(1,067,055.84)	(1,073,056)	(6,000)	0.56
SC69300 - Leased Computer Software	(288,462)	(170,245)	(234,611)	(235,455)	(318,382.00)	(235,455)	0	0.00
70000 - Other Charges	(67,120)	(115,211)	(145,883)	(69,570)	(171,900.00)	(69,570)	0	0.00
RC75400 - Travel Expenditures	0	0	(1,807)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC74000 - Printing and Binding	(1,772)	(2,405)	(725)	(3,900)	(3,900.00)	(3,900)	0	0.00
SC74100 - Community Outreach	(1,380)	0	0	0	0.00	0	0	Infin
SC75100 - Travel	(61,100)	(107,682)	(107,061)	(15,800)	0.00	(25,875)	(10,075)	38.94
SC75200 - Mileage	(57)	0	(3,046)	(4,000)	(4,000.00)	(4,000)	0	0.00
SC75300 - Meals and Local	(2,812)	(5,124)	(33,243)	(45,870)	(71,000.00)	(35,795)	10,075	-28.15
SC75400 - Travel	0	0	0	0	(93,000.00)	0	0	Infin
71000 - Insurance	(369,320)	(461,079)	(719,523)	(838,985)	(838,985.00)	(897,327)	(58,342)	6.50
SC71100 - Insurance and Bonds	(369,320)	(461,079)	(719,523)	(838,985)	(838,985.00)	(897,327)	(58,342)	6.50
76000 - Depreciation	0	0	(4,405)	0	0.00	0	0	Infin
SC76650 - Amortization of Lease Computer	0	0	(4,405)	0	0.00	0	0	Infin
77000 - Charges - Other	(235,221)	1,126	468	0	0.00	0	0	Infin
SC78040 - Interest Exp. Leased COmputer	0	0	(76)	0	0.00	0	0	Infin
SC78250 - Inventory Over/Short	(235,221)	1,126	544	0	0.00	0	0	Infin
90000 - Inter Reimbursements	81,202	(203,401)	18,102	19,335	0.00	19,335	0	0.00
SC90160 - Other Departments	0	(296,694)	0	(67,500)	0.00	(67,500)	0	0.00
SC90180 - Sales to Other Department	81,202	93,293	18,102	0	0.00	0	0	Infin
SC90180.LABOR - Sales to Other Departments	0	0	0	86,835	0.00	86,835	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
92000 - Operating Transfers	0	0	(189,000)	0	0.00	0	0	Infin
SC92130 - General Construction	0	0	(189,000)	0	0.00	0	0	Infin
93000 - Fixed Asset Transfers	0	0	(835)	0	0.00	0	0	Infin
SC93020 - Water & Sewer	0	0	(835)	0	0.00	0	0	Infin
CC_1930 - Fire Marshal	(1,201,085)	(1,246,314)	(1,395,124)	(1,401,642)	(1,350,227.39)	(1,327,796)	73,846	-5.56
Revenues	53,695	85,082	132,529	103,000	136,828.81	175,000	72,000	41.14
33300 - Public Safety and Health	53,695	84,065	132,545	103,000	136,546.67	165,000	62,000	37.58
RC33310 - Fire Inspection Fees	53,695	41,645	62,305	43,000	88,284.17	105,000	62,000	59.05
RC33315 - Other Inspection Fees	0	42,420	70,240	60,000	48,262.50	60,000	0	0.00
37200 - Administrative Charges	0	0	101	0	736.00	0	0	Infin
RC37265 - Technology Fee	0	0	101	0	736.00	0	0	Infin
37400 - Miscellaneous Revenue	0	1,017	(117)	0	(453.86)	0	0	Infin
RC37140 - Returned Check Fees	0	0	(50)	0	0.00	0	0	Infin
RC37141 - Merchant Service Fees	0	0	(67)	0	(807.00)	0	0	Infin
RC37410 - Miscellaneous Revenue	0	1,017	0	0	353.14	0	0	Infin
TREV - Total Operating Revenue	0	0	0	0	0.00	10,000	10,000	100.00
RC33300 - Public Safety and Health	0	0	0	0	0.00	10,000	10,000	100.00
Expenditures	(1,254,780)	(1,331,396)	(1,527,653)	(1,504,642)	(1,487,056.20)	(1,502,796)	1,846	-0.12

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
41000 - Personnel Services	(1,087,517)	(1,006,935)	(1,393,791)	(1,286,123)	(1,286,123.00)	(1,272,314)	13,809	-1.09
SC41100 - Salaries and Wages	(846,105)	(697,930)	(928,155)	(900,608)	(900,608.00)	(892,877)	7,731	-0.87
SC41200 - Longevity	0	(1,535)	(3,961)	0	0.00	0	0	Infin
SC41300 - Incentive	(13,429)	(10,568)	(0)	(3,600)	(3,600.00)	(17,520)	(13,920)	79.45
SC41600 - Overtime Pay	0	0	(95,563)	0	0.00	0	0	Infin
SC41820 - Health Insurance	(119,446)	(97,446)	(120,137)	(124,816)	(124,816.00)	(93,754)	31,062	-33.13
SC41900 - Life	(327)	(233)	0	0	0.00	0	0	Infin
SC42010 - Life Insurance	0	0	(3,469)	(328)	(328.00)	(2,198)	(1,870)	85.08
SC42100 - Social Security - Medicare	(12,776)	(11,121)	(66,213)	(13,317)	(13,317.00)	(11,590)	1,727	-14.90
SC42110 - Social Security - OASDI	(54,627)	(11,227)	(15,721)	(284)	(284.00)	0	284	Infin
SC42115 - OPEB Funding	(22,083)	(19,404)	(20,382)	(22,321)	(22,321.00)	(19,423)	2,898	-14.92
SC42120 - TMRS	107,690	0	0	0	0.00	0	0	Infin
SC42130 - FRRF Total	(107,690)	(127,799)	(83,263)	(190,244)	(190,244.00)	(192,283)	(2,039)	1.06
SC42300 - State Unemployment	(536)	(389)	0	0	(705.00)	0	0	Infin
SC42400 - State Unemployment	(9,503)	(11,178)	(447)	(20,945)	(20,240.00)	(21,416)	(471)	2.20
SC42500 - Other Employee Benefits	0	0	3	0	0.00	0	0	Infin
SC42510 - Workers Compensation	0	(6,926)	(37,183)	(2,700)	(2,700.00)	(7,993)	(5,293)	66.22
SC42520 - Uniform/Clothing Allowan	(5,040)	(5,040)	(5,766)	(5,760)	(5,760.00)	(5,760)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC42530 - Car Allowance	0	0	(8,323)	0	0.00	(2,700)	(2,700)	100.00
SC42550 - Moving Expense	(3,645)	(6,139)	0	0	0.00	0	0	Infin
SC42570 - Communications Allowance	0	0	(5,212)	(1,200)	(1,200.00)	(4,800)	(3,600)	75.00
41600 - Overtime Pay	(40,557)	(70,650)	0	(67,360)	(67,360.00)	(67,360)	0	0.00
SC41620 - Unscheduled	(40,557)	(70,650)	0	(67,360)	(67,360.00)	(67,360)	0	0.00
51000 - Supplies	0	0	64	0	0.00	0	0	Infin
RC51110 - Office Expense	0	0	64	0	0.00	0	0	Infin
51100 - General Supplies	(42,738)	(53,166)	(29,042)	(38,200)	(26,531.34)	(32,900)	5,300	-16.11
SC51110 - Office Expense	(14,273)	(3,748)	(1,320)	(2,000)	(2,000.00)	(5,000)	(3,000)	60.00
SC51115 - Employee Recognition Program	(393)	0	0	0	0.00	0	0	Infin
SC51200 - Operating	(22,663)	(26,826)	(5,976)	(7,000)	(7,000.00)	(6,000)	1,000	-16.67
SC51250 - Janitor	0	0	(222)	(200)	(136.82)	(200)	0	0.00
SC51300 - Clothing and Linen	(1,364)	(9,149)	(8,561)	(7,500)	(5,000.00)	(4,500)	3,000	-66.67
SC51400 - Photographic	0	(498)	(1,061)	(1,100)	(1,000.00)	(1,100)	0	0.00
SC51700 - Education	(918)	(5,247)	(1,624)	(800)	(447.36)	(800)	0	0.00
SC51850 - Minor Tools	0	(601)	(249)	0	0.00	0	0	Infin
SC52000 - Ammunition	(1,598)	(904)	(2,202)	(1,500)	(1,500.00)	(1,500)	0	0.00
SC52050 - Auto Parts	(1,529)	(5,095)	(6,838)	(13,000)	(4,845.00)	(8,500)	4,500	-52.94

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC52050.LABOR - Auto Parts Labor	0	0	0	(4,000)	(4,000.00)	(4,000)	0	0.00
SC52120 - Tires and Tubes Other	0	(1,098)	(707)	(1,100)	(602.16)	(1,300)	(200)	15.38
SC54000 - Food	0	0	(280)	0	0.00	0	0	Infin
53000 - Energy	(9,949)	(14,153)	(4,090)	(6,652)	(5,539.00)	(6,652)	0	0.00
SC51800 - Fuel & Oil	(9,949)	(14,153)	(4,090)	(6,652)	(5,539.00)	(6,652)	0	0.00
60000 - Contractual Services	(1,818)	(11,768)	(14,074)	(17,983)	(14,451.45)	(17,480)	503	-2.88
SC61100 - Communications Billing	0	(124)	(4,863)	(6,383)	(5,227.88)	(7,680)	(1,297)	16.89
SC61200 - Postage	0	0	(18)	(100)	(23.57)	(800)	(700)	87.50
SC61300 - Advertising	0	(302)	0	0	0.00	0	0	Infin
SC61400 - Dues	(1,318)	(3,687)	(1,047)	(1,500)	(1,200.00)	(1,500)	0	0.00
SC61410 - Tuition	(500)	(8,255)	(8,147)	(10,000)	(8,000.00)	(7,500)	2,500	-33.33
SC62000 - Professional	0	600	0	0	0.00	0	0	Infin
63000 - Other Professional	(2,475)	(541)	0	0	0.00	0	0	Infin
SC63210 - Armored Car Service	(2,475)	(541)	0	0	0.00	0	0	Infin
67000 - Cleaning Services	0	(4,646)	0	0	0.00	0	0	Infin
SC67110 - Demolition Condemned Pro	0	(3,494)	0	0	0.00	0	0	Infin
SC67400 - Weed Contractor Expense	0	(1,151)	0	0	0.00	0	0	Infin
68000 - Repair and Maint Services	(266)	(71,505)	(531)	(5,355)	(5,000.00)	(5,800)	(445)	7.67
SC68680 - Other Equipment	(266)	(71,505)	(531)	(5,355)	(5,000.00)	(5,800)	(445)	7.67

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
69000 - Rentals	(48,108)	(83,255)	(69,269)	(67,708)	(66,308.44)	(82,503)	(14,795)	17.93
SC69210 - Rental City Equipment	(42,214)	(68,255)	(48,808)	(48,808)	(48,808.44)	(60,808)	(12,000)	19.73
SC69300 - Leased Computer Software	(5,894)	(14,999)	(20,461)	(18,900)	(17,500.00)	(21,695)	(2,795)	12.88
70000 - Other Charges	(6,400)	(4,987)	(6,783)	(8,100)	(8,581.97)	(10,600)	(2,500)	23.58
SC74000 - Printing and Binding	(260)	(2,488)	(967)	(700)	(677.73)	(500)	200	-40.00
SC75100 - Travel	(5,928)	(2,138)	(3,815)	(7,000)	0.00	(7,000)	0	0.00
SC75200 - Mileage	0	0	(1,235)	0	0.00	0	0	Infin
SC75300 - Meals and Local	(212)	(361)	(766)	(400)	(2,360.00)	(3,100)	(2,700)	87.10
SC75400 - Travel	0	0	0	0	(5,544.24)	0	0	Infin
71000 - Insurance	(14,343)	(9,568)	(10,137)	(11,161)	(11,161.00)	(11,187)	(26)	0.23
SC71100 - Insurance and Bonds	(14,343)	(9,568)	(10,137)	(11,161)	(11,161.00)	(11,187)	(26)	0.23
77000 - Charges - Other	(610)	(223)	0	0	0.00	0	0	Infin
SC77100 - Court Costs	(610)	(173)	0	0	0.00	0	0	Infin
SC78210 - Cash Over/Short	0	(50)	0	0	0.00	0	0	Infin
90000 - Inter Reimbursements	0	0	0	4,000	4,000.00	4,000	0	0.00
SC90180.LABOR - Sales to Other Departments	0	0	0	4,000	4,000.00	4,000	0	0.00
CC_1940 - Fire Civilian Personnel	(630,038)	(774,407)	(924,740)	(962,882)	(1,045,534.00)	(976,851)	(13,969)	1.43
Revenues	0	85,800	81,366	79,200	79,200.00	79,200	0	0.00
35500 - Revenue from Other Agencies	0	85,800	81,344	79,200	79,200.00	79,200	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
RC35515 - Medical Director Services	0	85,800	81,344	79,200	79,200.00	79,200	0	0.00
37000 - Non-Operating Revenues	0	0	22	0	0.00	0	0	Infin
RC37400 - Miscellaneous Revenue	0	0	22	0	0.00	0	0	Infin
Expenditures	(630,038)	(860,207)	(1,006,106)	(1,042,082)	(1,124,734.00)	(1,056,051)	(13,969)	1.32
41000 - Personnel Services	(689,997)	(911,072)	(879,904)	(989,217)	(989,217.00)	(1,006,403)	(17,186)	1.71
SC41100 - Salaries and Wages	(506,905)	(611,396)	(588,643)	(638,750)	(638,750.00)	(646,845)	(8,095)	1.25
SC41200 - Longevity	0	0	(145)	0	0.00	0	0	Infin
SC41300 - Incentive	(7,373)	(9,469)	0	(8,100)	(8,100.00)	(12,300)	(4,200)	34.15
SC41600 - Overtime Pay	0	0	(18,851)	0	0.00	0	0	Infin
SC41820 - Health Insurance	(107,175)	(108,018)	(102,300)	(110,848)	(110,848.00)	(100,494)	10,354	-10.30
SC41840 - Health Insurance	0	0	(0)	0	0.00	0	0	Infin
SC41900 - Life	(231)	(255)	0	0	0.00	0	0	Infin
SC42010 - Life Insurance	0	0	(1,395)	(451)	(451.00)	(451)	0	0.00
SC42100 - Social Security - Medicare	(7,445)	(9,845)	(22,095)	(9,553)	(9,553.00)	(9,683)	(130)	1.34
SC42110 - Social Security - OASDI	(30,622)	(41,310)	(30,051)	(40,438)	(40,438.00)	(40,526)	(88)	0.22
SC42115 - OPEB Funding	(12,497)	(14,685)	(12,088)	(15,852)	(15,852.00)	(16,229)	(377)	2.32
SC42120 - TMRS	60,939	0	0	0	0.00	0	0	Infin
SC42130 - FRRF Total	(60,939)	(98,297)	(87,935)	(124,531)	(124,531.00)	(129,553)	(5,022)	3.88
SC42300 - State Unemployment	(633)	(476)	0	0	(875.00)	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC42400 - State Unemployment	(7,778)	(3,204)	(626)	(13,994)	(13,119.00)	(20,244)	(6,250)	30.87
SC42500 - Other Employee Benefits	0	0	3	0	0.00	0	0	Infin
SC42510 - Workers Compensation	(2,604)	(2,716)	(5,090)	(5,400)	(5,400.00)	(6,678)	(1,278)	19.14
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(10,500.00)	0	0	Infin
SC42530 - Car Allowance	0	0	(1,862)	0	0.00	(2,700)	(2,700)	100.00
SC42540 - Uniform and Clothing Allowance	(4,340)	(5,153)	(4,188)	(10,500)	0.00	(7,500)	3,000	-40.00
SC42550 - Moving Expense	(2,396)	(6,249)	0	0	0.00	(7,200)	(7,200)	100.00
SC42560 - Change in Sick and Annua	0	0	(1,121)	0	0.00	0	0	Infin
SC42570 - Communications Allowance	0	0	(3,517)	(10,800)	(10,800.00)	(6,000)	4,800	-80.00
41600 - Overtime Pay	(10,222)	(14,385)	(2,234)	(17,000)	(17,000.00)	(20,600)	(3,600)	17.48
SC41620 - Unscheduled	(10,222)	(14,385)	(2,234)	(17,000)	(17,000.00)	(20,600)	(3,600)	17.48
51100 - General Supplies	425	(3,831)	(7,476)	0	0.00	0	0	Infin
SC51110 - Office Expense	425	(950)	(52)	0	0.00	0	0	Infin
SC51200 - Operating	0	(900)	(7,116)	0	0.00	0	0	Infin
SC51300 - Clothing and Linen	0	(662)	0	0	0.00	0	0	Infin
SC51700 - Education	0	(1,319)	(309)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
60000 - Contractual Services	(28)	(1,484)	(64,154)	(86,700)	(86,700.00)	(86,700)	0	0.00
SC61200 - Postage	(28)	16	(465)	0	0.00	0	0	Infin
SC61400 - Dues	0	(1,500)	0	(500)	(500.00)	(500)	0	0.00
SC61410 - Tuition	0	0	0	(7,000)	(7,000.00)	(7,000)	0	0.00
SC62000 - Professional	0	0	(63,689)	(79,200)	(79,200.00)	(79,200)	0	0.00
67000 - Cleaning Services	0	0	0	(6,500)	(6,900.00)	(6,500)	0	0.00
SC67500 - Laundry	0	0	0	(6,500)	(6,900.00)	(6,500)	0	0.00
69000 - Rentals	0	(494)	0	0	0.00	0	0	Infin
SC69300 - Leased Computer Software	0	(494)	0	0	0.00	0	0	Infin
70000 - Other Charges	(3)	(280)	(3,617)	(13,800)	(14,100.00)	(16,800)	(3,000)	17.86
SC74000 - Printing and Binding	(3)	(280)	0	0	0.00	0	0	Infin
SC75100 - Travel	0	0	440	(8,000)	0.00	(10,000)	(2,000)	20.00
SC75200 - Mileage	0	0	(2,167)	(1,000)	(1,300.00)	(2,000)	(1,000)	50.00
SC75300 - Meals and Local	0	0	(1,890)	(4,800)	(4,800.00)	(4,800)	0	0.00
SC75400 - Travel	0	0	0	0	(8,000.00)	0	0	Infin
71000 - Insurance	(9,013)	(7,460)	(9,321)	(10,817)	(10,817.00)	(12,948)	(2,131)	16.46
SC71100 - Insurance and Bonds	(9,013)	(7,460)	(9,321)	(10,817)	(10,817.00)	(12,948)	(2,131)	16.46
90000 - Inter Reimbursements	78,800	78,800	(39,400)	81,952	0.00	93,900	11,948	12.72
RC90190 - Payroll Reimbursements	0	0	(59,100)	0	(86,350.00)	0	0	Infin
SC90190 - Payroll	78,800	78,800	19,700	81,952	86,350.00	93,900	11,948	12.72

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Reimbursements								
CC_26620 - Leose Training- Fire Civilian	733	261	0	0	0.00	0	0	Infin
Revenues	733	851	0	0	0.00	0	0	Infin
35500 - Revenue from Other Agencies	733	851	0	0	0.00	0	0	Infin
RC36210 - Other Program Revenue	733	851	0	0	0.00	0	0	Infin
Expenditures	0	(590)	0	0	0.00	0	0	Infin
60000 - Contractual Services	0	(590)	0	0	0.00	0	0	Infin
SC61410 - Tuition	0	(590)	0	0	0.00	0	0	Infin

2025-26 Employee Distribution by Position

	FTE	Count
CC_1910 - Fire Operations	**304.00**	**304**
ADM800 - FIRE CHIEF	1.00	1
FIR810 - DEPUTY FIRE CHIEF	3.00	3
FIR820 - FIR820-Fire Battalion Chief	5.00	5
FIR830 - FIR830-Fire Captain	4.00	4
FIR840 - FIR840-Fire Lieutenant	4.00	4
FIR860 - FIR860-Fire Fighter	2.00	2
FIR865 - FIR865-Fire Fighter	147.00	147
FIR870 - FIR870-Fire Driver	66.00	66
FIR875 - FIR875-Fire Lieutenant	40.00	40
FIR880 - FIR880-Fire Captain	23.00	23
FIR885 - FIR885-Fire Battalion Chief	9.00	9
CC_1930 - Fire Marshal	**8.00**	**8**
FIR820 - FIR820-Fire Battalion Chief	1.00	1
FIR830 - FIR830-Fire Captain	2.00	2
FIR840 - FIR840-Fire Lieutenant	2.00	2
FIR850 - Fire Driver	2.00	2

	FTE	Count
FIR860 - Fire Fighter	1.00	1
CC_1940 - Fire Civilian Personnel	**11.50**	**12**
CLR150 - ADMINISTRATIVE COORDINATOR	1.00	1
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1
CLR947 - ADMINISTRATIVE SPECIALIST I	2.00	2
HRL970 - MESSENGER	0.50	1
MGT050 - FLEET MANAGER	1.00	1
PRF610 - AMBULANCE PERMIT ANALYST	1.00	1
PRF810 - BUSINESS ANALYST	1.00	1
TRD230 - MECHANIC SUPERVISOR II	1.00	1
TRD595 - FIRE MECHANIC II	1.00	1
TRD597 - FIRE MECHANIC I	2.00	2
Grand Total	**323.50**	**324**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Animal Management and Welfare

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	3,656,728	3,881,220	4,317,634	4,196,029	4,346,202
Personal Services	2,780,557	2,905,661	3,184,664	3,184,664	3,197,588
Supplies	440,503	585,463	603,282	555,882	592,460
Contractual Services	355,759	360,235	468,262	396,669	496,321
Other Charges	53,649	13,561	61,426	58,814	59,833
Capital Outlay	26,260	16,300	0	0	0
Revenues	109,019	624,220	128,091	157,700	170,091
Operating Revenues	103,380	620,172	121,395	154,600	163,395
Non-Oper Revenues	0	3,946	0	1,500	0
Other Financing Sources	5,639	101	6,696	1,600	6,696

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Animal Management and Welfare	3,656,728	3,881,220	4,317,634	4,196,029	4,346,202

Mission

Animal Management & Welfare (AM&W) is committed to protecting public health and safety through the effective management of animal-related issues and enforcement of relevant laws and regulations. Our mission is to promote the well-being of both animals and residents within the Amarillo city limits. We provide vital services including animal care, sheltering, adoption, and the reunification of lost pets with their owners. As a first responder agency, AM&W prioritizes public safety and promotes responsible pet ownership by holding animal owners accountable. To reduce pet overpopulation, we ensure all adopted animals are spayed or neutered, vaccinated, and microchipped prior to placement. As the designated Rabies Authority, we investigate potential rabies exposures and other zoonotic threats and implement quarantine protocols when necessary. Through public education and outreach, we

foster community engagement, encourage adoption, and emphasize the importance of preventive care, including spaying and neutering, to support a healthier and more manageable animal population.

Goals & Objectives

Animal Management & Welfare remains focused on advancing public safety, animal welfare, and responsible pet ownership through proactive enforcement, community engagement, and accessible animal care services. As a first responder agency, the department continues prioritizing timely response to high-priority animal-related emergencies, dangerous animal investigations, rabies exposure incidents, and other public safety concerns. Field Services personnel continue conducting directed patrols throughout the community to proactively address ordinance violations, roaming animal concerns, and other preventative public safety issues.

AM&W has continued making progress toward improving shelter outcomes and operational efficiency through increased return-to-owner efforts, expanded microchipping initiatives, surrender mitigation strategies, and continued implementation of a managed intake approach. These efforts are intended to reduce unnecessary shelter admissions, improve owner reunification rates, and increase positive outcomes for sheltered animals. The department has also increased its focus on public education related to responsible pet ownership, ordinance compliance, vaccinations, and animal welfare through community outreach events, media engagement, school presentations, career days, shelter tours, and youth educational opportunities.

In partnership with the Texas Tech University School of Veterinary Medicine (TTUSVM), AM&W has continued expanding access to spay and neuter services, veterinary care initiatives, vaccination clinics, and microchipping programs intended to help address pet overpopulation and improve long-term community animal welfare. The department has also continued strengthening rescue partnerships and collaborative efforts that support increased live outcomes and improved animal placement opportunities. AM&W remains committed to maintaining a high standard of animal care, public service, and public safety while continuing to adapt to the growing needs of the Amarillo community.

Programs of the Animal Management & Welfare Department

Administration & Community Outreach

2026/27 Budget

The Administration division is responsible for supporting the daily operations of Animal Management and Welfare through records management, purchasing and procurement activities, citizen communication, and coordination between divisions. Administrative staff assist with processing animal intake and reclaim documentation, responding to citizen inquiries and open records requests, and maintaining accurate shelter and medical records. The division also provides operational support to Community Compliance and Enforcement, Shelter Management, Veterinary Services, and Community Outreach programs to help ensure efficient and accountable department operations.

AM&W's Community Outreach program remains focused on educating the public on responsible pet ownership, microchipping, vaccinations, spay and neuter services, and overall animal welfare practices. Outreach efforts continue through partnerships with local organizations, media outlets, and other city departments to provide the community with accurate and accessible information related to animal welfare and public safety initiatives. AM&W also continues working closely with the Office of Engagement and Innovation (OEI) to improve public communication, community engagement, and educational outreach efforts.

A continued focus of the Community Outreach program is increasing educational opportunities for youth within the Amarillo community through school presentations, career days, shelter tours, and student field trips. These efforts are designed to encourage responsible pet ownership and increase awareness of animal welfare and public safety topics at an early age. Through public education initiatives, media outreach, and community partnerships,

AM&W continues working to reduce barriers to services, promote compliance with city ordinances, and strengthen community engagement throughout Amarillo.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Pets served at Microchipping clinics	1,329	1,395	1,465
Pets served at vaccination clinics	1,678	1,762	1,850
Other community events	27	35	40
Grants	3	5	7
Local and National Partnerships	40	42	44

Community Compliance/Enforcement

2026/27 Budget

With a continued focus on public safety, AM&W's Community Compliance and Enforcement division plays an important role in protecting both residents and animals within the City of Amarillo. Field Services personnel respond to calls involving aggressive, stray, injured, neglected, or dangerous animals and often serve as first responders in situations where swift action is necessary to reduce risk and maintain community safety. In addition to responding to calls for service, officers conduct directed patrols throughout the community to proactively address ordinance violations, roaming animal concerns, and other preventative public safety issues.

Animal Management and Welfare Officers (AMOs) work closely with the Amarillo Emergency Communications Center (AECC), Amarillo Police Department, municipal court staff, and other city departments to respond to citizen concerns, complaints, and emergency situations efficiently and professionally. As frontline representatives of the department, AMOs are responsible for enforcing animal welfare laws and city ordinances while promoting responsible pet ownership and community education.

All AMOs are required to obtain and maintain Texas State Basic Animal Control Officer Certification through the Texas Department of State Health Services (TXDSHS). Officers also participate in continuing education and department training related to animal welfare investigations, public safety response, cruelty investigations, rabies authority responsibilities, and evolving best practices within the profession. To support accountability and transparency, all Field Services personnel continue to utilize body-worn cameras during enforcement and response activities.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Field total animal intake	4,064	4,125	4,187

Performance Measures/Indicators:	2024/25 Actual	2025/2026 Estimated	2026/2027 Projected
Stray dogs	2,930	2,975	3,020
Stray cats	371	390	410
Bite cases	717	760	806
Investigations	2,483	2,570	2,660
Cases Filed	734	760	787
Field calls for service	13,358	14,250	15,205

Shelter Management and Veterinary Services

2026/27 Budget

AM&W's Shelter Management and Veterinary Services division remains focused on providing safe housing, daily care, and appropriate medical oversight for animals housed at the shelter. Shelter operations emphasize animal health, disease prevention, sanitation, and overall welfare through structured cleaning protocols, routine monitoring, and shelter medicine best practices. Staff continue working to maintain a safe environment that supports both animal well-being and efficient shelter operations.

Veterinary services continue to expand through rotating contract veterinarians and AM&W's partnership with the Texas Tech University School of Veterinary Medicine. This collaboration enhances the department's ability to provide medical evaluations, surgical procedures, and treatment for sheltered animals while also supporting veterinary student clinical experience opportunities. Increased access to spay and neuter services, combined with expanded rescue coordination, adoption efforts, and alternative live outcome programs such as the Barn Cat Program, are anticipated to continue improving positive outcomes for sheltered animals. Expanded sterilization and medical support provided to rescue partners is also anticipated to contribute to increased rescue transfers and improved live outcomes.

AM&W continues utilizing a Managed Intake approach alongside surrender mitigation strategies, expanded microchipping initiatives, reclaim incentive programs, and community spay and neuter efforts to improve shelter outcomes and reduce unnecessary shelter admissions. These initiatives are anticipated to contribute to projected decreases in overall shelter intake and euthanasia while supporting increases in reclaim rates, adoptions, and rescue transfers. AM&W also continues emphasizing owner reunification efforts through proactive microchip scanning protocols, public education, and return-to-owner initiatives designed to safely keep pets out of the shelter whenever possible while improving overall operational efficiency.

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Total Dog and Cat Intake	8,632	8,450	8,272
Stray dogs	4,394	4,250	4,110

Performance Measures/Indicators:	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Stray cats	2,433	2,350	2,270
Surrendered	1,225	1,332	1,448
Reclaimed	1,313	1,458	1,618
Euthanized	3,920	3,448	3,034
Adopted	2,663	2,745	2,830
Cats sent out as Barn Cats	319	330	341
Left through rescue	795	900	1,019
Surgeries performed at AMW	2,287	2,400	2,520
Surgeries performed by TTUSVM at AMW	844	1,500	1,800
Surgeries performed by TTUSVM	153	170	190

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	4,346,202
Grand Total	**4,346,202**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1710 - Animal Management & Welfare	(3,119,775)	(3,582,760)	(3,257,001)	(4,189,543)	(4,038,328.64)	(4,176,111)	13,432	-0.32%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	115,739	109,819	624,220	128,091	157,700.00	170,091	42,000	24.69%
33300 - Public Safety and Health	94,532	103,380	118,732	121,395	154,600.00	163,395	42,000	25.70%
RC33339 - Microchipping Fees	2,859	1,050	690	2,000	1,000.00	2,000	0	0.00%
RC33340 - Animal Shelter Fees	42,278	22,358	3,977	44,391	42,000.00	74,391	30,000	40.33%
RC33342 - Euthanasia Fee	(25)	4,159	8,855	0	6,000.00	0	0	Infinity
RC33343 - Dog Vaccination on Intake	1,070	170	40	0	100.00	0	0	Infinity
RC33344 - Cat Vaccination on Intake	0	15	85	0	0.00	0	0	Infinity
RC33347 - Surrender Fee	15,607	14,548	11,350	20,004	15,000.00	32,004	12,000	37.50%
RC33349 - Adoption Fee	32,848	33,431	38,500	55,000	56,000.00	55,000	0	0.00%
RC33381 - Medical Reclaim Fees	(105)	27,649	55,235	0	34,500.00	0	0	Infinity
35300 - Construction Participations	0	0	501,440	0	0.00	0	0	Infinity
RC35410 - Contractor Participation	0	0	500,000	0	0.00	0	0	Infinity
RC35436 - Randall County Participation	0	0	1,440	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	3,946	0	1,500.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	3,946	0	1,500.00	0	0	Infinity
37150 - Rent	10,800	0	0	0	0.00	0	0	Infinity
RC37154 - Other Rental Income	10,800	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37400 - Miscellaneous Revenue	10,407	5,639	101	6,696	1,600.00	6,696	0	0.00%
RC37141 - Merchant Service Fees	(1,423)	(841)	0	1,500	1,600.00	1,500	0	0.00%
RC37410 - Miscellaneous Revenue	10,712	4,652	0	5,196	0.00	5,196	0	0.00%
RC37420 - Donations	1,118	1,828	30	0	0.00	0	0	Infinity
RC37450 - Discount Earned	0	0	71	0	0.00	0	0	Infinity
TREV - Total Operating Revenue	0	800	0	0	0.00	0	0	Infinity
RC33100 - Charges for Services	0	800	0	0	0.00	0	0	Infinity
Expenditures	(3,235,514)	(3,692,578)	(3,881,220)	(4,317,634)	(4,196,028.64)	(4,346,202)	(28,568)	0.66%
41000 - Personnel Services	(2,232,865)	(2,628,420)	(2,905,661)	(3,073,690)	(3,073,690.00)	(3,086,614)	(12,924)	0.42%
SC41100 - Salaries and Wages	(1,472,655)	(1,737,115)	(1,846,837)	(1,952,063)	(1,952,063.00)	(1,998,279)	(46,216)	2.31%
SC41300 - Incentive	(19,660)	(16,771)	0	(19,800)	(19,800.00)	(18,900)	900	-4.76%
SC41600 - Overtime Pay	0	0	(128,320)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(340,951)	(377,416)	(356,265)	(471,370)	(471,370.00)	(416,270)	55,100	-13.24%
SC41900 - Life	(906)	(1,022)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(7,440)	(1,845)	(1,845.00)	(1,845)	0	0.00%
SC42020 - Social Security	0	0	0	(121,157)	0.00	0	121,157	Infinity
SC42100 - Social Security - Medicare	(22,967)	(27,420)	(55,037)	(28,703)	(28,703.00)	(29,362)	(659)	2.24%
SC42110 - Social Security - OASDI	(94,689)	(115,463)	(113,821)	0	(121,157.00)	(123,448)	(123,448)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(38,426)	(46,184)	(34,609)	(47,713)	(47,713.00)	(48,385)	(672)	1.39%
SC42120 - TMRS	(187,388)	(277,718)	(325,257)	(374,895)	(374,895.00)	(394,635)	(19,740)	5.00%
SC42300 - State Unemployment	(2,762)	(2,112)	0	0	(3,489.00)	0	0	Infinity
SC42400 - State Unemployment	(31,911)	(11,550)	(2,913)	(47,944)	(44,455.00)	(27,236)	20,708	-76.03%
SC42500 - Other Employee Benefits	0	0	8	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(5,785)	(8,211)	(24,631)	(6,000)	(6,000.00)	(20,254)	(14,254)	70.38%
SC42520 - Uniform/Clothing Allowan	(12,449)	(4,627)	0	0	0.00	0	0	Infinity
SC42530 - Car Allowance	0	0	(6,322)	0	0.00	(6,000)	(6,000)	100.00%
SC42540 - Uniform and Clothing Allowance	0	0	(225)	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(2,314)	(2,810)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(3,993)	(2,200)	(2,200.00)	(2,000)	200	-10.00%
41600 - Overtime Pay	(125,147)	(160,596)	0	(110,974)	(110,974.00)	(110,974)	0	0.00%
SC41620 - Unscheduled	(125,147)	(160,596)	0	(110,974)	(110,974.00)	(110,974)	0	0.00%
51000 - Supplies	0	0	(81,281)	0	(6,316.00)	6,085	6,085	100.00%
RC51200 - Operating	0	0	0	0	0.00	6,500	6,500	100.00%
RC51350 - Chemical and Medical	0	0	0	0	0.00	(415)	(415)	100.00%
RC53200 - Water and Sewer	0	0	5,189	0	(6,316.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51416 - Vaccines	0	0	(86,470)	0	0.00	0	0	Infinity
51100 - General Supplies	(393,784)	(418,288)	(461,807)	(553,518)	(505,440.00)	(552,090)	1,428	-0.26%
SC51110 - Office Expense	(11,718)	(12,991)	(16,946)	(15,703)	(1,200.00)	(15,703)	0	0.00%
SC51115 - Employee Recognition Program	0	(65)	0	0	0.00	0	0	Infinity
SC51120 - Safety Program	(2,485)	(3,100)	(5,299)	(6,480)	(5,500.00)	(6,480)	0	0.00%
SC51125 - Training	(6,014)	(5,289)	(1,825)	(5,000)	(2,000.00)	(5,000)	0	0.00%
SC51200 - Operating	(30,355)	(25,189)	(41,849)	(34,560)	(34,560.00)	(34,560)	0	0.00%
SC51250 - Janitor	(9,014)	(11,992)	(12,229)	(11,370)	(11,370.00)	(10,955)	415	-3.79%
SC51300 - Clothing and Linen	(22,261)	(19,352)	(23,235)	(23,760)	(23,760.00)	(23,760)	0	0.00%
SC51350 - Chemical and Medical	(24,034)	(20,900)	(36,023)	(44,342)	(44,342.00)	(44,342)	0	0.00%
SC51400 - Photographic	(600)	0	(24)	(1,080)	(1,080.00)	(1,080)	0	0.00%
SC51410 - Vaccines	(47,838)	(44,767)	0	(63,830)	(68,500.00)	(63,830)	0	0.00%
SC51510 - Animal Traps	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51520 - Microchipping Supplies	(27,017)	(17,480)	(29,913)	(30,000)	(22,500.00)	(30,000)	0	0.00%
SC51550 - Animal Feed and Medical	(92,521)	(102,775)	(147,514)	(144,720)	(144,720.00)	(144,720)	0	0.00%
SC51555 - Animal Medicine	(102,770)	(112,394)	(127,654)	(162,000)	(135,000.00)	(168,500)	(6,500)	3.86%
SC51700 - Education	(1,158)	(740)	(3,896)	0	(1,144.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51850 - Minor Tools	(8,435)	(22,224)	0	0	0.00	0	0	Infinity
SC51970 - Software	(3,596)	(11,927)	(14,679)	(7,513)	(7,513.00)	0	7,513	Infinity
SC52000 - Ammunition	0	(646)	0	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(3,592)	(6,457)	(720)	(1,659)	(750.00)	(1,659)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(501)	(501.00)	(501)	0	0.00%
SC52120 - Tires and Tubes Other	(378)	0	0	0	0.00	0	0	Infinity
53000 - Energy	(50,722)	(45,166)	(42,375)	(49,764)	(44,126.00)	(46,455)	3,309	-7.12%
SC51800 - Fuel & Oil	(37)	(15)	0	0	0.00	0	0	Infinity
SC53100 - Natural Gas	(20,328)	(18,426)	(16,764)	(19,359)	(14,440.00)	(15,451)	3,908	-25.29%
SC53150 - Electricity	(25,457)	(20,686)	(19,317)	(23,815)	(21,333.00)	(22,400)	1,415	-6.32%
SC53200 - Water and Sewer	(4,900)	(6,038)	(6,294)	(6,590)	(8,353.00)	(8,604)	(2,014)	23.41%
60000 - Contractual Services	(120,943)	(116,949)	(109,414)	(202,850)	(131,450.00)	(202,850)	0	0.00%
SC61200 - Postage	(2,293)	(467)	(938)	(1,050)	(1,050.00)	(1,050)	0	0.00%
SC61300 - Advertising	0	(36)	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC61327 - Miscellaneous	0	0	4	0	0.00	0	0	Infinity
SC61400 - Dues	(507)	(448)	0	(800)	(400.00)	(800)	0	0.00%
SC61410 - Tuition	(3,685)	(3,475)	0	0	0.00	0	0	Infinity
SC61412 - Training	0	0	(161)	0	0.00	0	0	Infinity
SC62000 - Professional	(114,458)	(112,523)	(108,319)	(200,000)	(129,000.00)	(200,000)	0	0.00%
63000 - Other Professional	(9,248)	(6,323)	(1,653)	(3,000)	(5,000.00)	(3,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC63210 - Armored Car Service	(4,949)	(866)	0	0	0.00	0	0	Infinity
SC63400 - Employee Medical	(4,299)	(5,457)	(1,653)	(3,000)	(5,000.00)	(3,000)	0	0.00%
67000 - Cleaning Services	(963)	(1,319)	(981)	(1,001)	(2,500.00)	(1,001)	0	0.00%
SC67320 - Extermination	(963)	(1,319)	(981)	(1,001)	(2,500.00)	(1,001)	0	0.00%
68000 - Repair and Maint Services	0	(6,784)	(8,027)	(21,251)	(13,500.00)	(21,251)	0	0.00%
SC68300 - R & M - Improvements	0	(6,784)	(8,027)	(18,750)	(12,000.00)	(18,750)	0	0.00%
SC68710 - Auto Repair & Maint	0	0	0	(2,501)	(1,500.00)	(2,501)	0	0.00%
69000 - Rentals	(217,832)	(228,724)	(240,160)	(240,160)	(244,218.64)	(268,219)	(28,059)	10.46%
SC69210 - Rental City Equipment	(217,832)	(228,724)	(240,160)	(240,160)	(244,218.64)	(268,219)	(28,059)	10.46%
70000 - Other Charges	(16,107)	(13,459)	(13,199)	(19,412)	(15,950.00)	(19,412)	0	0.00%
RC78210 - Cash Over/Short	0	0	(190)	0	(850.00)	0	0	Infinity
SC72000 - Communication	(10,332)	(8,350)	(9,234)	(13,000)	(9,500.00)	(13,000)	0	0.00%
SC74000 - Printing and Binding	(1,713)	(2,243)	(1,899)	(1,900)	(1,500.00)	(1,900)	0	0.00%
SC74100 - Community Outreach	(1,418)	(576)	(979)	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC75100 - Travel	(2,156)	(1,406)	(857)	(2,511)	0.00	(2,511)	0	0.00%
SC75200 - Mileage	0	0	0	0	(500.00)	0	0	Infinity
SC75300 - Meals and Local	(487)	(884)	(40)	(501)	(900.00)	(501)	0	0.00%
SC75400 - Travel	0	0	0	0	(1,200.00)	0	0	Infinity
71000 - Insurance	(28,153)	(40,104)	0	(42,014)	(42,014.00)	(40,421)	1,593	-3.94%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC71100 - Insurance and Bonds	(28,153)	(40,104)	0	(42,014)	(42,014.00)	(40,421)	1,593	-3.94%
77000 - Charges - Other	(64,748)	(186)	(362)	0	(850.00)	0	0	Infinity
SC78210 - Cash Over/Short	330	(86)	316	0	(850.00)	0	0	Infinity
SC78230 - Loss on Bad Debt	(65,078)	(100)	0	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(677)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(26,260)	(16,300)	0	0.00	0	0	Infinity
SC84910 - Other Equipment	0	(26,260)	(16,300)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	25,000	0	0	0	0.00	0	0	Infinity
SC90140 - Airport	25,000	0	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1710 - Animal Management & Welfare	**46.44**	**48**
ADM590 - DIRECTOR OF ANIMAL MANGEMENT AND WELFARE	1.00	1
ADM591 - INTERIM DIRECTOR OF ANIMAL MANAGEMENT & WELFARE	1.00	1
CLR035 - ADOPTION COORDINATOR	1.00	1
CLR080 - ADMINISTRATIVE SPECIALIST II	1.00	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
HRL125 - PART-TIME ADOPTION SPECIALIST	1.44	3
MGT120 - SHELTER SUPERVISOR	1.00	1
MGT590 - ANIMAL MANAGEMENT & WELFARE FIELD SUPERVISOR	1.00	1

	FTE	Count
MGT775 - COMPLIANCE MANAGER	1.00	1
MGT780 - FIELD SERVICES MANAGER	1.00	1
MGT790 - SHELTER MANAGER	1.00	1
PRF805 - OUTREACH MANAGER	1.00	1
PRF920 - RESCUE MANAGER	1.00	1
TRD160 - CSR INTAKE SPECIALIST	2.00	2
TRD165 - Rescue Specialist	1.00	1
TRD175 - VETERINARY ASSISTANT	3.00	3
TRD215 - ADOPTION SPECIALIST	1.00	1
TRD560 - ANIMAL MANAGEMENT OFFICER TRAINEE	5.00	5
TRD565 - ANIMAL CARE WORKER	11.00	11
TRD592 - ANIMAL MANAGEMENT OFFICER I	5.00	5
TRD593 - ANIMAL MANAGEMENT OFFICER II	4.00	4
Grand Total	**46.44**	**48**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Amarillo Emergency Communications Center (AECC)

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	6,102,880	6,450,526	6,742,605	6,586,585	6,694,728
Personal Services	5,407,582	5,633,360	5,925,850	5,925,850	5,843,606
Supplies	75,430	82,351	101,281	14,271	101,281
Contractual Services	333,012	448,971	377,501	332,282	377,501
Other Charges	286,856	285,844	337,973	314,182	372,340
Revenues	993,374	1,242,920	997,530	826,205	997,530
Operating Revenues	993,374	1,242,920	997,530	826,205	997,530

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Amarillo Emergency Communications Center (AECC)	6,102,880	6,450,526	6,742,605	6,586,585	6,694,728

Mission

Serve as the vital link between citizens and the public safety organizations that protect them, transforming calls for help into action, fear into reassurance, and crisis into hope—serving with honor and compassion, 24/7.

Goals & Objectives

The Amarillo Emergency Communication Center (AECC) is the answering point for emergency and non-emergency public safety services. AECC provides law enforcement, fire, and medical pre-arrival instructions and responds to animal management issues. AECC prioritizes calls for service and dispatches them to public safety responders. During major events, the Office of Emergency Management (OEM) coordinates mutual aid requests for public safety entities. The AECC is mandated by the Texas 9-1-1 Emergency Number Act (Chapters 771 & 772, Health & Safety Code), which requires counties

and/or municipalities to provide three-digit (911) dialing to provide 911 services. AECC is dedicated to providing the best possible service to our first responder partners, client agencies, and the community. To continue to do this, we have identified several goals and objectives that will increase and enhance our capabilities to better fulfill our mission. They include:

Goal:
Integrate AECC's Computer-Aided Dispatch (CAD) system with Potter and Randall Counties' CADs using the Central Square software to create seamless data sharing, enhance inter-agency coordination, and support unified response operations across jurisdictional boundaries.
Objective:
Establish a fully operational CAD-to-CAD integration between AECC and Potter/Randall Counties to allow for real-time dispatch data exchange, improved incident visibility, enhanced responder coordination, and faster multi-agency response capabilities during day-to-day operations and large-scale incidents.

Goal:
Complete initial upgrades to AECC's CAD system and operational technology infrastructure to modernize core functionality, enhance reliability, improve situational awareness capabilities, and prepare for future expansion and integration initiatives.
Objective:
Execute a system-wide upgrade to AECC's CAD platform and operational technology systems by replacing aging hardware, updating software components, enhancing backend infrastructure, and improving dispatch floor situational awareness capabilities through the installation of additional display screens and information-monitoring technology.
The upgrades will support:

- Improved CAD performance, data security, and operational uptime.
- Enhanced interoperability with partner agencies and emergency management systems.
- Real-time situational awareness on the communications floor through strategically placed display monitors showing critical operational information.
- Display integration for weather alerts, active incidents, GIS mapping, unit status, emergency notifications, camera feeds, traffic conditions, and regional emergency information.
- Improved visibility of major incidents and operational priorities for dispatchers, supervisors, and command staff.
- Increased operational coordination during high-volume incidents, severe weather events, and large-scale emergencies.
- Infrastructure improvements to support future technology expansion and modernization initiatives.

This investment reflects AECC's commitment to operational readiness, technological modernization, responder safety, and improving emergency communications coordination through enhanced situational awareness and information-sharing capabilities.

Goal:
Invest in an interoperable software solution for managing workforce scheduling, training, certification tracking, compliance monitoring, and employee development across AECC's 24/7 operation while enhancing the AECC Training Academy and improving training conducted on the communications floor.

Objective:
Deploy an integrated scheduling and training management platform that centralizes staff availability, certifications, compliance requirements, training progress, and workforce scheduling while supporting real-time feedback, individualized coaching

opportunities, and continuous employee development.
The platform will strengthen both the AECC Training Academy and operational floor training by:

- Providing real-time feedback and performance improvement opportunities for personnel.
- Enhancing onboarding, academy training, and structured employee development processes.
- Supporting improvement training and remediation efforts conducted on the communications floor.
- Automating certification tracking, continuing education monitoring, and compliance documentation.
- Reducing manual scheduling errors and improving workforce accountability.
- Improving reporting capabilities for supervisors, CTOs, FTOs, and administrative personnel.
- Supporting accreditation standards, quality assurance initiatives, and long-term workforce readiness.

This investment reflects AECC's commitment to workforce development, employee retention, operational excellence, accountability, and maintaining the highest standards in emergency communications training and preparedness.

Goal:
Enhance situational awareness and operational coordination on the AECC dispatch floor through modernization of display systems and improved access to real-time operational information.

Objective:
Upgrade and expand dispatch floor display systems to provide personnel with immediate visibility of critical operational information, improving coordination, awareness, and decision-making during emergency incidents and day-to-day operations.
The situational awareness enhancements will support:

- Real-time monitoring of active incidents and major events.
- GIS mapping and incident visualization capabilities.
- Weather monitoring and emergency alert displays.
- Unit status and operational resource tracking.
- Regional emergency notifications and intelligence sharing.
- Traffic, camera, and infrastructure monitoring where applicable.
- Improved visibility for supervisors and command personnel during critical incidents.

This initiative supports improved operational awareness, responder coordination, and informed decision-making while enhancing the overall efficiency and resiliency of the emergency communications center.

Goal:
Initiate strategic planning and interagency discussions to expand AECC's emergency communications services to additional local and regional public safety agencies within the Amarillo area, with the aim of increasing operational impact, enhancing staffing and recruitment opportunities, and diversifying revenue streams.

Objective:
Launch a structured outreach and feasibility assessment process to explore service agreements with nearby fire, police, EMS, educational institutions, and municipal agencies by identifying operational needs, aligning resources, and outlining mutual benefits for regional service consolidation and cost-sharing opportunities.
This initiative will support the continued growth, operational sustainability, and regional collaboration efforts of the Amarillo Emergency Communications Center.

Programs of the Amarillo Emergency Communications Center

Administration/Support

2026/27 Budget — 8% of Budget

The AECC Administration/Support Program is responsible for the information coordination and management between each public safety department supported within AECC. Specific responsibilities include budgeting, timekeeping and payroll, policies and procedures development, personnel administration, responding to requests for public records, as well as data collection and analysis for all public safety departments supported by the AECC.

Call Center Services

2026/27 Budget— 90% of Budget

The Call Center Program's mission is fulfilled by state-licensed and nationally credentialed Emergency Communications Specialists (ECS) who deliver rapid and accurate responses to emergency requests to gather and relay information accurately while processing calls for service. Performance measures are based on national standards and best practices. The Potter-Randall 9-1-1 District funds the Emergency Call Tracking Software (ECATS) service.

Call Data:

	Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
911	Answered	118,828	130,300	135,000
	Abandoned*	3,760	5,500	6,000
	Abandoned %	3.07%	4.14%	4.00%
	Total	122,588	135,800	141,000
10-Digit Emergency	Answered	4,867	5,500	6,500
Administrative	Answered	133,319	143,000	160,000
	Outbound	60,860	78,000	80,000
	Total	323,756	350,000	370,500

*- Abandoned calls are hang-ups

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Estimated**	**2025/26 Projected**
Total 911 Calls	118,828	130,300	135,000
% answer time ≤ 10 seconds	89.64%	90.00%	92.00%

% answer time ≤ 15 seconds (NFPA 1221 – 15-second standard)	93.57%	96.00%	98.00%
% answer time ≤ 40 seconds	97.23%	99.75%	99.80%

Quality Assurance, Certification, and Training
2026/27 Budget— 2% of Budget
This program promotes **Best Practices**, state and national certification, and the pursuit of national accreditation for the AECC. Quality Assurance (QA) is provided through a program funded by the 9-1-1 District. Most of the QA is outsourced to an independent, national vendor that provides the ACE Performance Standard reports for Fire and Medical calls. Training is conducted according to the Texas Commission on Law Enforcement (TCOLE) standards, which mandate basic qualifying standards for employment and certification courses before hands-on training as an Emergency Communications Specialist. Personnel are state-licensed telecommunicators through TCOLE and certified through the International Academy of Emergency Dispatch (IAED) for Emergency Medical Dispatch (EMD), Emergency Fire Dispatch (EFD), and Emergency Police Dispatch (EPD). AECC implemented Emergency Police Dispatch (EPD) in August of 2021. AECC employees earn certifications and continuing education credits from national professional emergency communications organizations such as APCO and the National Emergency Number Association (NENA).

Performance Measures/Indicators: **ACE Performance Standard Reports**

Accreditation Minimums:
Partial Compliance 10%
Low Compliance 10%
Non-Compliance 7%

Medical:

Performance Measures/Indicators:	**2024/25 Actual**		**2024/25 Estimated**		**2026/27 Projected**	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	42%	396	41%	500	41%	500
Compliant	28%	266	24%	298	24%	298
Partial Compliance	9%	81	9%	116	9%	116
Low Compliance	5%	52	6%	74	6%	74
Non-Compliant	16%	152	20%	240	20%	240
Totals	100	947	100%	1228	100%	1228

Fire:

Performance Measures/Indicators:	**2024/25 Actual**		**2024/25 Estimated**		**2026/27 Projected**	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	44%	421	47%	560	47%	560
Compliant	29%	280	26%	314	26%	314
Partial Compliance	8%	74	7%	84	7%	84
Low Compliance	6%	58	6%	66	6%	66
Non-Compliant	13%	126	14%	166	14%	166
Totals	100%	959	100%	1190	100%	1190

Police:

Performance Measures/Indicators:	**2024/25 Actual**		**2024/25 Estimated**		**2026/27 Projected**	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	39%	397	42%	514	42%	514
Compliant	26%	273	28%	338	28%	338
Partial Compliance	10%	105	9%	110	9%	110
Low Compliance	7%	73	5%	58	5%	58
Non-Compliant	18%	183	16%	196	16%	196
Totals	100%	1031	100%	1216	100%	1216

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,694,728
Grand Total	**6,694,728**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1270 - AECC	(4,366,284)	(5,111,892)	(5,207,606)	(5,745,075)	(5,760,379.33)	(5,697,198)	47,877	-0.84%
Revenues	1,029,888	993,374	1,242,920	997,530	826,205.18	997,530	0	0.00%
35500 - Revenue from Other Agencies	1,029,888	993,374	1,242,920	997,530	826,205.18	997,530	0	0.00%
RC35510 - AECC - AMR Rate	743,764	848,366	856,148	855,450	642,110.76	855,450	0	0.00%
RC35520 - AECC - Potter Randall 911	194,662	41,158	342,954	142,080	184,094.42	142,080	0	0.00%
RC35530 - AECC - BSA Participation	91,462	103,851	43,818	0	0.00	0	0	Infinity
Expenditures	(5,396,172)	(6,105,266)	(6,450,526)	(6,742,605)	(6,586,584.51)	(6,694,728)	47,877	-0.72%
41000 - Personnel Services	(3,852,118)	(4,439,281)	(5,633,360)	(5,665,849)	(5,665,849.00)	(5,583,605)	82,244	-1.47%
SC41100 - Salaries and Wages	(2,610,930)	(2,987,156)	(3,047,058)	(3,855,469)	(3,855,469.00)	(3,762,053)	93,416	-2.48%
SC41300 - Incentive	(30,004)	(15,473)	0	(41,700)	(41,700.00)	(33,300)	8,400	-25.23%
SC41600 - Overtime Pay	0	0	(1,007,290)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(469,211)	(498,101)	(524,359)	(615,112)	(615,112.00)	(617,703)	(2,591)	0.42%
SC41900 - Life	(1,030)	(1,179)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(15,070)	(2,542)	(2,542.00)	(2,542)	0	0.00%
SC42100 - Social Security - Medicare	(49,140)	(55,972)	(83,166)	(56,525)	(56,525.00)	(55,054)	1,471	-2.67%
SC42110 - Social Security - OASDI	(196,745)	(225,243)	(217,335)	(239,859)	(239,859.00)	(231,642)	8,217	-3.55%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(79,930)	(91,067)	(67,720)	(94,340)	(94,340.00)	(92,260)	2,080	-2.25%
SC42120 - TMRS	(402,758)	(557,808)	(654,729)	(738,633)	(738,633.00)	(740,511)	(1,878)	0.25%
SC42300 - State Unemployment	(2,817)	(2,494)	0	0	(4,742.00)	0	0	Infinity
SC42400 - State Unemployment	(8,396)	(3,579)	(2,808)	(20,469)	(15,727.00)	(9,380)	11,089	-118.22%
SC42500 - Other Employee Benefits	0	0	11	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(13,213)	0	0.00	(37,960)	(37,960)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(623)	(1,200)	(1,200.00)	(1,200)	0	0.00%
41600 - Overtime Pay	(864,581)	(970,688)	0	(260,001)	(260,001.00)	(260,001)	0	0.00%
SC41620 - Unscheduled	(864,581)	(970,688)	0	(260,001)	(260,001.00)	(260,001)	0	0.00%
51100 - General Supplies	(80,038)	(75,430)	(82,351)	(101,281)	(14,271.00)	(101,281)	0	0.00%
SC51110 - Office Expense	(7,266)	(11,529)	(9,512)	(10,000)	(4,691.00)	(10,000)	0	0.00%
SC51115 - Employee Recognition Program	(9,094)	(9,023)	(7,427)	(10,001)	(4,500.00)	(10,001)	0	0.00%
SC51125 - Training	(58,418)	(49,619)	(45,020)	(73,821)	0.00	(73,821)	0	0.00%
SC51200 - Operating	(2,496)	(641)	(667)	(1,959)	(582.00)	(1,959)	0	0.00%
SC51300 - Clothing and Linen	(1,629)	(1,938)	(1,891)	(2,500)	(3,898.00)	(2,500)	0	0.00%
SC51700 - Education	(818)	(2,680)	(1,884)	(3,000)	0.00	(3,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51950 - Minor Office Equipment	(317)	0	0	0	(600.00)	0	0	Infinity
SC51980 - IT Hardware	0	0	(15,950)	0	0.00	0	0	Infinity
60000 - Contractual Services	(96,530)	(93,410)	(183,668)	(38,735)	(29,551.00)	(38,735)	0	0.00%
SC61200 - Postage	(87)	(121)	(40)	(100)	(100.00)	(100)	0	0.00%
SC61400 - Dues	(1,325)	(581)	(450)	(3,135)	(3,135.00)	(3,135)	0	0.00%
SC61410 - Tuition	0	(1,048)	(2,077)	(10,500)	(1,316.00)	(10,500)	0	0.00%
SC61412 - Training	0	0	(7,668)	0	0.00	0	0	Infinity
SC62000 - Professional	(95,118)	(91,660)	(173,433)	(25,000)	(25,000.00)	(25,000)	0	0.00%
63000 - Other Professional	(2,272)	(2,389)	(3,719)	(3,126)	(3,126.00)	(3,126)	0	0.00%
SC63400 - Employee Medical	(2,272)	(2,389)	(3,719)	(3,126)	(3,126.00)	(3,126)	0	0.00%
68000 - Repair and Maint Services	(4,714)	(5,472)	(3,049)	(10,639)	(3,000.00)	(10,639)	0	0.00%
SC68610 - Office Equipment	(4,310)	(5,472)	(2,394)	(4,935)	(2,179.00)	(4,935)	0	0.00%
SC68680 - Other Equipment	(404)	0	(655)	(5,704)	(821.00)	(5,704)	0	0.00%
69000 - Rentals	(225,608)	(231,740)	(258,535)	(325,001)	(296,605.00)	(325,001)	0	0.00%
SC69300 - Leased Computer Software	(225,608)	(231,740)	(258,535)	(325,001)	(296,605.00)	(325,001)	0	0.00%
70000 - Other Charges	(16,597)	(24,579)	(10,549)	(34,852)	(11,060.51)	(34,852)	0	0.00%
SC72000 - Communication	(17)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC74000 - Printing and Binding	0	0	(187)	0	(86.51)	0	0	Infinity
SC75100 - Travel	(16,580)	(24,541)	(3,160)	(34,252)	0.00	(34,252)	0	0.00%
SC75200 - Mileage	0	(38)	(1,108)	(600)	(600.00)	(600)	0	0.00%
SC75300 - Meals and Local	0	0	(6,094)	0	(8,366.00)	0	0	Infinity
SC75400 - Travel	0	0	0	0	(2,008.00)	0	0	Infinity
71000 - Insurance	(51,377)	(50,352)	(54,893)	(55,169)	(55,169.00)	(64,741)	(9,572)	14.79%
SC71100 - Insurance and Bonds	(51,377)	(50,352)	(54,893)	(55,169)	(55,169.00)	(64,741)	(9,572)	14.79%
77000 - Charges - Other	(202,337)	(211,925)	(220,402)	(247,952)	(247,952.00)	(272,747)	(24,795)	9.09%
SC77610 - Information Technology - City	(201,833)	(211,925)	(220,402)	(247,952)	(247,952.00)	(272,747)	(24,795)	9.09%
SC78230 - Loss on Bad Debt	(504)	0	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1270 - AECC	**63.00**	**64**
ADM052 - ASSISTANT DIRECTOR OF EMERGENCY COMMUNICATIONS	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR770 - EMERGENCY COMMUNICATIONS SPECIALIST	49.50	50
HRL770 - EMERGENCY COMMUNICATIONS SPECIALIST	0.50	1
MGT043 - TRAINING/QA SUPERVISOR	1.00	1
MGT044 - SENIOR TELECOMMUCATIONS SUPERVISOR	4.00	4

	FTE	Count
MGT046 - TELECOMMUNICATIONS SHIFT SUPERVISOR	6.00	6
Grand Total	**63.00**	**64**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

OEM

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,035,605	985,163	1,603,836	1,259,518	1,656,206
Personal Services	692,863	825,374	842,545	917,748	865,714
Supplies	56,722	74,274	188,584	55,620	187,395
Contractual Services	93,223	144,824	252,742	90,013	273,869
Other Charges	192,796	163,530	249,965	196,137	269,228
Capital Outlay	0	(222,466)	0	0	0
Total Operating Expense	0	(373)	70,000	0	60,000
Revenues	773,156	1,330,274	1,233,468	1,064,173	1,201,580
Operating Revenues	773,156	966,621	1,123,468	916,323	1,091,580
Non-Oper Revenues	0	236,284	0	47,850	0
Transfers In	0	127,370	110,000	100,000	110,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
OEM	814,358	920,393	1,075,376	1,021,254	1,109,542

Mission

The Office of Emergency Management (OEM) administers and directs a comprehensive, collaborative, and community-driven emergency management program that addresses the mitigation, prevention, preparedness, response, and recovery of all hazards affecting the City of Amarillo, the City of Canyon, and Potter and Randall counties.

Goals & Objectives

The Office of Emergency Management (OEM) is committed to ensuring that the City of Amarillo, City of Canyon, and Potter and Randall counties are prepared to effectively respond to and recover from all types of disasters. To achieve this, we have identified key goals and objectives for the upcoming budget year that focus on enhancing our emergency management program and ensuring a sustainable, efficient, and innovative approach to public safety.

Goal:

Enhance public safety during large-scale and high-visibility events by strengthening preparedness, improving coordination, and ensuring the City's emergency planning processes are comprehensive, scalable, and aligned with public safety best practices.

Objective:

Ensure that all special events within the jurisdiction are supported by well-developed, all-hazards emergency operations plans that prioritize life safety, resource coordination, and rapid response. The Office of Emergency Management (OEM) will work in close coordination with law enforcement, fire, EMS, public health, and other key stakeholders to plan for potential threats and hazards associated with mass gatherings and community events.

Goal:

Strengthen the City's ability to reduce risk by enhancing the identification and analysis of threats, hazards, and vulnerabilities, and by expanding collaborative mitigation strategies that protect critical infrastructure and safeguard the community.

Objective:

Advance mitigation planning efforts by partnering with internal City departments, regional jurisdictions, and public safety agencies to improve the assessment and reduction of community risk. The Office of Emergency Management (OEM) will lead efforts to enhance data-driven decision-making through the use of digital tools, risk modeling, and geographic information systems (GIS) to identify and prioritize vulnerabilities in essential infrastructure systems.

Goal:

Enhance and optimize the City's emergency communication capabilities by creating a fully integrated, interoperable digital ecosystem that improves situational awareness, streamlines information sharing, and strengthens both internal coordination and public warning systems.

Objective:

Invest in modernizing and unifying OEMs' digital platforms to ensure seamless interoperability between all tools used for emergency management, including alert and notification systems, planning software, GIS platforms, resource tracking, and response coordination systems etc.. This initiative will support real-time data sharing, reduce operational silos, and enable faster, more informed decision-making during incidents.

Goal:

Enhance and optimize the OEM's emergency communication and notification capabilities by developing a fully integrated, interoperable digital ecosystem that strengthens public warning systems, improves internal coordination, and supports real-time situational awareness.

Objective:

Invest in both the modernization of existing tools and the acquisition of new digital platforms to improve how the Office of Emergency Management (OEM) communicates during emergencies and manages operational data. This includes streamlining the use of internal and external alert systems, enhancing cross-platform functionality, and ensuring all systems can work cohesively to support effective emergency response

Goal:

Remodel and update the current Emergency Operations Center (EOC) to create a modernized, fully functional space

equipped with advanced technology and digital tools that support effective emergency coordination, communication, and decision-making.

Objective:

Upgrade the existing EOC to reflect the growing demands of the jurisdiction by improving its physical layout, situational awareness infrastructure, and operational capabilities. This includes integrating new software platforms, enhancing digital interoperability, and creating a more efficient, resilient environment for managing complex incidents.

Programs of the Office of Emergency Management

Administration/Support.

2026/27 Budget — 33% of Budget

This program provides administration and support for day-to-day operations and project management for the department and manages Homeland Security and Agreement-In-Principle programs.

- Provides administration and support of department funds and community investment projects;
- Administers participation by Potter and Randall counties and the Cities of Amarillo and Canyon in the inter-jurisdictional emergency management program;
- Administers the City's participation in the Pantex Plant Agreement-In-Principle (AIP) grant program, State Homeland Security Program (SHSP) grants, and other homeland security and emergency management-related grants; and
- Supports City priorities and initiatives as requested by management.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Grant funding administered (SHSP & AIP)	$786,011	$800,000	$850,000

Emergency Operations, Preparedness, and Planning Program

2026/27 Budget — 67% of Budget

The operations portion of the program provides for the policy direction, coordination, and support of emergency response and recovery to all hazards (natural, technological, and man-made) that could impact the Texas Panhandle region.

- Maintains availability of an OEM Duty Officer to maintain situational awareness and initiate emergency response to potential or actual threats;
- Provides information to enhance situational awareness for emergency response agencies, city and county supporting agencies, key stakeholders, and partners;

- Coordinates mechanisms to provide notifications to responders and warnings to the public;
- Coordinates community response through the activation of the Emergency Operations Plan; and
- Facilitates the recovery process from disasters that impact the community.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Natural hazards operations	58	85	85
Technological/man-made hazards operations	68	85	90
Major incident response operations	5	30	27
Planned Events	7	15	15
EOC Activations	137	155	175

The planning and preparedness portion of the program is to save lives and reduce disaster damage, identifying critical resources and developing the necessary agreements among responding agencies, both within the jurisdiction and with other jurisdictions and entities. This program is a continuous cycle of planning, organizing, equipping, training, and exercising to ensure effective coordination during incident response and recovery.

- Develops and maintains the Community Hazard Analysis, Mitigation Action Plan, Emergency Operations Plan, and implements procedures, and Community Mass Casualty and Mass Fatality Incident Plans; assists with local government Continuity of Operations Planning,
- Develops and maintains emergency operations facilities and tools to ensure a coordinated response to all hazards, incorporating redundant capabilities.
- Develops and maintains a community outdoor warning system and other warning systems.
- Facilitates an Emergency Management Team to respond to and recover from all-hazards.
- Coordinates the integration of the emergency management program with government entities at all levels, volunteer/faith-based organizations, and key stakeholders.
- Conducts emergency management training, drills, and exercises to promote and enhance whole community emergency preparedness.
- Administers the requirements of the National Incident Management System (NIMS);
- Administers the requirements of the Emergency Planning & Community Right-to-Know Act (EPCRA) and assists with City compliance with the Risk Management Program (RMP); and
- Conducts emergency public information activities to promote and enhance citizen and visitor emergency preparedness.
- Provides Emergency Preparedness and Incident Command System Training Programs for both Community members and City Personnel

Performance Measures/Indicators:	2024/25 Actual
Public education/information provided (hours)	190
Exercises completed:	
Discussion-based exercises	2
Operations-based exercises	1
Full-scale exercises	1 (1 Real Event)
Training completed by OEM staff (hours)	180
Siren Maintenance:	
Batteries Changed	120
Preventative Maintenance Inspections	80
Repairs	28

As baseline performance measures/indicators, the OEM ensures the Cities' and counties' compliance with emergency management legal requirements and maintains the emergency management program at an advanced level as defined by the Texas Division of Emergency Management (TDEM)/Federal Emergency Management Agency (FEMA). As outlined above, the OEM exceeds all TDEM/FEMA-defined standards for public education/information, exercises, and training.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,109,542
FD2065 - Coming Home Project	105,380
FD2430 - Homeland Security Grant Fund	104,522
FD2670 - AIP Pantex Project Fund	336,762
Grand Total	**1,656,206**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1232 - Office of Emergency Management	(176,938)	(267,449)	51,400	(368,472)	(265,264.27)	(434,526)	(66,054)	15.20%
Revenues	430,431	550,702	971,793	706,904	755,990.00	675,016	(31,888)	-4.72%
32800 - Intergovernmental Revenues	430,431	550,702	708,140	706,904	708,140.00	675,016	(31,888)	-4.72%
RC32860 - County Emrg Mgmt Participation	430,431	550,702	708,140	706,904	708,140.00	675,016	(31,888)	-4.72%
37000 - Non-Operating Revenues	0	0	236,284	0	47,850.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	236,284	0	47,850.00	0	0	Infinity
39100 - Operating Transfers In	0	0	27,370	0	0.00	0	0	Infinity
RC39110 - Tsf In fr General Fund	0	0	27,370	0	0.00	0	0	Infinity
Expenditures	(607,369)	(818,151)	(920,393)	(1,075,376)	(1,021,254.27)	(1,109,542)	(34,166)	3.08%
41000 - Personnel Services	(362,803)	(570,533)	(678,849)	(719,677)	(723,824.00)	(730,640)	(10,963)	1.50%
SC41100 - Salaries and Wages	(244,420)	(389,898)	(474,824)	(485,117)	(485,117.00)	(497,418)	(12,301)	2.47%
SC41300 - Incentive	(54)	0	0	0	(547.00)	(1,050)	(1,050)	100.00%
SC41820 - Health Insurance	(49,263)	(68,063)	(70,636)	(72,761)	(72,761.00)	(65,149)	7,612	-11.68%
SC41900 - Life	(99)	(144)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,748)	(266)	(266.00)	(266)	0	0.00%
SC42100 - Social Security - Medicare	(3,623)	(5,681)	(5,367)	(7,224)	(7,224.00)	(7,357)	(133)	1.81%
SC42110 - Social Security - OASDI	(15,493)	(24,290)	(27,518)	(30,571)	(30,571.00)	(31,461)	(890)	2.83%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(6,354)	(9,909)	(8,554)	(12,105)	(12,105.00)	(12,331)	(226)	1.83%
SC42120 - TMRS	(30,984)	(58,768)	(80,036)	(95,113)	(95,113.00)	(100,580)	(5,467)	5.44%
SC42300 - State Unemployment	(244)	(321)	0	0	(481.00)	0	0	Infinity
SC42400 - State Unemployment	(1,089)	(606)	(489)	(5,470)	(4,989.00)	(953)	4,517	-473.98%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(7,367)	(8,607)	(1,661)	(7,000)	(7,000.00)	(5,075)	1,925	-37.93%
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(450.00)	0	0	Infinity
SC42530 - Car Allowance	0	0	(5,044)	0	(3,600.00)	(3,000)	(3,000)	100.00%
SC42540 - Uniform and Clothing Allowance	(394)	(453)	(360)	(450)	0.00	0	450	Infinity
SC42550 - Moving Expense	(3,417)	(3,793)	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(114)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,498)	(3,600)	(3,600.00)	(6,000)	(2,400)	40.00%
41600 - Overtime Pay	(5,820)	(354)	0	(616)	0.00	(616)	0	0.00%
SC41620 - Unscheduled	(5,820)	(354)	0	(616)	0.00	(616)	0	0.00%
51100 - General Supplies	(12,029)	(40,876)	(50,752)	(55,500)	(41,868.00)	(55,500)	0	0.00%
SC51110 - Office Expense	(2,930)	(4,225)	(3,852)	(7,000)	(2,574.00)	(7,000)	0	0.00%
SC51200 - Operating	(7,686)	(34,583)	(40,221)	(43,500)	(32,752.34)	(43,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51300 - Clothing and Linen	(1,414)	(1,955)	(3,644)	(2,000)	(3,498.95)	(2,000)	0	0.00%
SC51700 - Education	0	(113)	(2,726)	(3,000)	(2,734.09)	(3,000)	0	0.00%
SC52050 - Auto Parts	0	0	(309)	0	(308.62)	0	0	Infinity
53000 - Energy	(14,937)	(11,770)	(13,049)	(14,547)	(13,752.26)	(13,358)	1,189	-8.90%
SC51800 - Fuel & Oil	0	(23)	(92)	0	0.00	0	0	Infinity
SC53100 - Natural Gas	0	0	0	0	(1,030.26)	0	0	Infinity
SC53150 - Electricity	(14,937)	(11,747)	(12,957)	(14,547)	(12,722.00)	(13,358)	1,189	-8.90%
60000 - Contractual Services	(3,306)	(3,523)	(6,379)	(6,251)	(5,625.29)	(6,251)	0	0.00%
RC68300 - Repair and Maintenance - Improvements	0	0	(3,468)	0	(3,283.29)	0	0	Infinity
SC61200 - Postage	(9)	0	(4)	(51)	0.00	(51)	0	0.00%
SC61400 - Dues	(897)	(1,595)	(1,707)	(2,400)	(2,342.00)	(2,400)	0	0.00%
SC61410 - Tuition	(2,400)	(1,928)	(1,200)	(3,800)	0.00	(3,800)	0	0.00%
68000 - Repair and Maint Services	(22,595)	32,198	21,784	(27,300)	(3,134.45)	(27,300)	0	0.00%
SC68300 - R & M - Improvements	(20,428)	34,649	24,437	(25,000)	0.00	(25,000)	0	0.00%
SC68660 - Audio/Video Equipment	(2,167)	(2,451)	(2,653)	(2,300)	(3,134.45)	(2,300)	0	0.00%
69000 - Rentals	(43,186)	(64,175)	(68,739)	(61,860)	(81,253.37)	(82,987)	(21,127)	25.46%
SC69210 - Rental City Equipment	(19,555)	(20,533)	(35,645)	(21,560)	(42,687.12)	(42,687)	(21,127)	49.49%
SC69300 - Leased	(23,631)	(43,642)	(33,094)	(40,300)	(38,566.25)	(40,300)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Computer Software								
70000 - Other Charges	(11,882)	(12,290)	(18,831)	(23,900)	(13,143.05)	(23,900)	0	0.00%
RC75300 - Meals and Local	0	0	(560)	0	(2,353.92)	0	0	Infinity
SC72000 - Communication	(150)	0	0	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	(437)	(1,850)	(65)	(1,850)	(514.17)	(1,850)	0	0.00%
SC75100 - Travel	(9,517)	(7,953)	(15,093)	(18,000)	(7,562.63)	(18,000)	0	0.00%
SC75200 - Mileage	(65)	(195)	(393)	(250)	(393.29)	(250)	0	0.00%
SC75300 - Meals and Local	(1,712)	(2,292)	(2,720)	(3,800)	(2,319.04)	(3,800)	0	0.00%
71000 - Insurance	(8,343)	(8,829)	(20,315)	(4,688)	(4,688.00)	(4,788)	(100)	2.09%
SC71100 - Insurance and Bonds	(8,343)	(8,829)	(20,315)	(4,688)	(4,688.00)	(4,788)	(100)	2.09%
77000 - Charges - Other	(122,467)	(138,000)	(85,663)	(161,037)	(133,965.85)	(164,202)	(3,165)	1.93%
SC77450 - Administrative Other	(62,622)	(75,163)	(30,813)	(87,518)	(60,446.85)	(83,331)	4,187	-5.02%
SC77470 - Service Charges - Other	0	0	10,500	0	0.00	0	0	Infinity
SC77610 - Information Technology - City	(59,845)	(62,837)	(65,350)	(73,519)	(73,519.00)	(80,871)	(7,352)	9.09%
TEXP - Total Operating Expense	0	0	399	0	0.00	0	0	Infinity
SC51000 - Supplies	0	0	399	0	0.00	0	0	Infinity
CC_24300 - Homeland Security Grant Cost Center	0	0	155,636	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Expenditures	0	0	155,636	0	0.00	0	0	Infinity
69000 - Rentals	0	0	(16,029)	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	0	0	(16,029)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	0	171,691	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	0	171,691	0	0.00	0	0	Infinity
TEXP - Total Operating Expense	0	0	(26)	0	0.00	0	0	Infinity
SC51000 - Supplies	0	0	(26)	0	0.00	0	0	Infinity
CC_24320 - Homeland Security Grant	0	0	0	0	0.00	0	0	Infinity
Revenues	31,847	0	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	31,847	0	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	31,847	0	0	0	0.00	0	0	Infinity
Expenditures	(31,847)	0	0	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	(31,847)	0	0	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	(31,847)	0	0	0	0.00	0	0	Infinity
CC_24330 - Homeland Security Grant	0	0	0	0	0.00	0	0	Infinity
Revenues	0	190,062	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	190,062	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	190,062	0	0	0.00	0	0	Infinity
Expenditures	0	(190,062)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	0	(190,062)	0	0	0.00	0	0	Infinity
SC51200 - Operating	0	(190,062)	0	0	0.00	0	0	Infinity
CC_24333 - Homeland Security Grant	0	0	0	0	0.00	0	0	Infinity
Revenues	0	52,993	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	52,993	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	52,993	0	0	0.00	0	0	Infinity
Expenditures	0	(52,993)	0	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(52,993)	0	0	0.00	0	0	Infinity
SC84800 - Communications Equipment	0	(52,993)	0	0	0.00	0	0	Infinity
CC_24380 - Homeland Security Grant	0	0	0	0	0.00	0	0	Infinity
Revenues	0	0	0	104,522	0.00	104,522	0	0.00%
35500 - Revenue from Other Agencies	0	0	0	104,522	0.00	104,522	0	0.00%
RC35610 - Grant In Aid – Federal	0	0	0	104,522	0.00	104,522	0	0.00%
Expenditures	0	0	0	(104,522)	0.00	(104,522)	0	0.00%
60000 - Contractual Services	0	0	0	(104,522)	0.00	(104,522)	0	0.00%
SC62000 - Professional	0	0	0	(104,522)	0.00	(104,522)	0	0.00%
CC_26710 - AIP Pantex Project Cost Center	1,128	0	109,634	(1,896)	69,918.88	(14,720)	(12,824)	87.12%
Revenues	168,478	222,454	258,481	322,042	208,183.00	322,042	0	0.00%
32800 - Intergovernmental Revenues	0	0	0	0	208,183.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC32860 - County Emrg Mgmt Participation	0	0	0	0	208,183.00	0	0	Infinity
35500 - Revenue from Other Agencies	168,478	222,454	258,481	312,042	0.00	312,042	0	0.00%
RC35610 - Grant In Aid – Federal	168,478	222,454	258,481	312,042	0.00	312,042	0	0.00%
39100 - Operating Transfers In	0	0	0	10,000	0.00	10,000	0	0.00%
RC39110 - Tsf In fr General Fund	0	0	0	10,000	0.00	10,000	0	0.00%
Expenditures	(167,350)	(222,454)	(148,846)	(323,938)	(138,264.12)	(336,762)	(12,824)	3.81%
41000 - Personnel Services	(92,627)	(126,976)	(126,068)	(122,252)	(133,924.12)	(129,078)	(6,826)	5.29%
SC41100 - Salaries and Wages	(61,213)	(82,951)	(82,147)	(86,393)	(102,896.50)	(95,449)	(9,056)	9.49%
SC41300 - Incentive	(85)	0	(656)	0	(664.06)	(450)	(450)	100.00%
SC41500 - PFP	0	0	0	778	0.00	0	(778)	Infinity
SC41820 - Health Insurance	(13,167)	(18,070)	(18,229)	(12,790)	(12,790.00)	(5,177)	7,613	-147.05%
SC41900 - Life	(29)	(39)	(9)	(62)	(0.04)	0	62	Infinity
SC42010 - Life Insurance	0	0	(316)	(1,247)	(14.42)	(50)	1,197	-2,394.00%
SC42020 - Social Security	0	0	0	(5,336)	45.69	0	5,336	Infinity
SC42100 - Social Security - Medicare	(909)	(1,223)	(726)	0	(805.80)	(1,391)	(1,391)	100.00%
SC42110 - Social Security - OASDI	(3,888)	(5,228)	(2,015)	(16,453)	(3,309.41)	(5,946)	10,507	-176.71%
SC42115 - OPEB Funding	(1,581)	(2,125)	(2,147)	(2,091)	19.01	(2,330)	(239)	10.26%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(7,708)	(12,499)	(15,474)	0	(10,375.43)	(19,008)	(19,008)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(1,200.78)	0	0	Infinity
SC42300 - State Unemployment	(87)	(58)	0	(111)	0.00	0	111	Infinity
SC42400 - State Unemployment	(212)	(106)	(0)	(1,097)	(65.02)	(1,318)	(221)	16.77%
SC42510 - Workers Compensation	(2,183)	(3,017)	(211)	3,000	(261.26)	2,041	(959)	-46.99%
SC42530 - Car Allowance	0	0	(2,040)	0	(1,129.17)	0	0	Infinity
SC42540 - Uniform and Clothing Allowance	(313)	(453)	(310)	(450)	(401.84)	0	450	Infinity
SC42550 - Moving Expense	(1,251)	(1,207)	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(114)	0	(22.33)	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,673)	0	(52.76)	0	0	Infinity
51000 - Supplies	0	0	(3,153)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(3,153)	0	0.00	0	0	Infinity
51100 - General Supplies	(1,667)	(4,076)	(1,127)	(118,537)	0.00	(118,537)	0	0.00%
SC51200 - Operating	(1,667)	(4,076)	(1,127)	(118,537)	0.00	(118,537)	0	0.00%
60000 - Contractual Services	(2,711)	(2,173)	(3,562)	(4,189)	0.00	(4,189)	0	0.00%
SC61200 - Postage	(2,362)	(1,824)	(793)	(3,639)	0.00	(3,639)	0	0.00%
SC61400 - Dues	(349)	(349)	0	(550)	0.00	(550)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC67001 - Contractual - Grants	0	0	(2,769)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(4,150)	(26,698)	(8,678)	(13,667)	0.00	(13,667)	0	0.00%
SC68300 - R & M - Improvements	(3,346)	(3,108)	0	(6,889)	0.00	(6,889)	0	0.00%
SC68680 - Other Equipment	0	(23,435)	(2,649)	(4,639)	0.00	(4,639)	0	0.00%
SC68900 - Repair & Maint Other	(804)	(155)	(6,030)	(2,139)	0.00	(2,139)	0	0.00%
69000 - Rentals	(32,437)	(28,853)	(28,823)	(34,953)	0.00	(34,953)	0	0.00%
SC69300 - Leased Computer Software	(32,437)	(28,853)	(28,823)	(34,953)	0.00	(34,953)	0	0.00%
70000 - Other Charges	(17,800)	(17,107)	(23,934)	(26,000)	0.00	(26,000)	0	0.00%
SC74000 - Printing and Binding	(9,761)	(9,694)	(10,590)	(14,000)	0.00	(14,000)	0	0.00%
SC75100 - Travel	(8,039)	(7,412)	(1,429)	(12,000)	0.00	(12,000)	0	0.00%
SC75300 - Meals and Local	0	0	(180)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(10,918)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(818)	0	0.00	0	0	Infinity
71000 - Insurance	(582)	0	(266)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(582)	0	(266)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(15,376)	(16,570)	(4,010)	(3,670)	(3,670.00)	(9,654)	(5,984)	61.98%
SC77450 - Administrative	(15,376)	(16,570)	(4,010)	(3,670)	(3,670.00)	(9,654)	(5,984)	61.98%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Other								
84000 - Machinery & Equipment	0	0	50,775	0	0.00	0	0	Infinity
SC84200 - Machinery General	0	0	50,775	0	0.00	0	0	Infinity
CC_GR-20654 - Extreme Weather Assistance	0	0	28,442	0	0.00	(5,380)	(5,380)	100.00%
Revenues	0	0	100,000	100,000	100,000.00	100,000	0	0.00%
39100 - Operating Transfers In	0	0	100,000	100,000	100,000.00	100,000	0	0.00%
RC39110 - Tsf In fr General Fund	0	0	100,000	100,000	100,000.00	100,000	0	0.00%
Expenditures	0	0	(71,558)	(100,000)	(100,000.00)	(105,380)	(5,380)	5.11%
41000 - Personnel Services	0	0	(20,457)	0	(60,000.00)	(5,380)	(5,380)	100.00%
SC41100 - Salaries and Wages	0	0	(1,044)	0	(60,000.00)	(3,551)	(3,551)	100.00%
SC41600 - Overtime Pay	0	0	(13,181)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	0	0	0.00	(723)	(723)	100.00%
SC41840 - Health Insurance	0	0	(2,342)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(6)	0	0.00	(2)	(2)	100.00%
SC42100 - Social Security - Medicare	0	0	(196)	0	0.00	(51)	(51)	100.00%
SC42110 - Social Security - OASDI	0	0	(840)	0	0.00	(220)	(220)	100.00%
SC42115 - OPEB Funding	0	0	0	0	0.00	(86)	(86)	100.00%
SC42120 - TMRS	0	0	(2,502)	0	0.00	(704)	(704)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	(346)	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	0	(0)	0	0.00	(7)	(7)	100.00%
SC42510 - Workers Compensation	0	0	0	0	0.00	(36)	(36)	100.00%
51000 - Supplies	0	0	(6,193)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(6,193)	0	0.00	0	0	Infinity
60000 - Contractual Services	0	0	(34,398)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(34,398)	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(10,510)	(30,000)	(40,000.00)	(40,000)	(10,000)	25.00%
SC74100 - Community Outreach	0	0	(1,767)	(30,000)	0.00	0	30,000	Infinity
SC78231 - Other - Grants	0	0	(8,743)	0	(40,000.00)	(40,000)	(40,000)	100.00%
TEXP - Total Operating Expense	0	0	0	(70,000)	0.00	(60,000)	10,000	-16.67%
SC41000 - Personal Services	0	0	0	(70,000)	0.00	(60,000)	10,000	-16.67%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1232 - Office of Emergency Management	**6.50**	**7**
ADM050 - EMERGENCY MANAGEMENT COORDINATOR	1.00	1
ADM051 - ASSISTANT EMERGENCY MANAGEMENT COORDINATOR	1.00	1

	FTE	Count
CLR630 - OFFICE MANAGER	1.00	1
MGT123 - OEM Operations Manager	1.00	1
PRF055 - TECHNICAL HAZARDS COORDINATOR	1.00	1
PRF903 - EMERGENCY MANAGEMENT PLANNER	1.00	1
TEC901 - COMMUNICATIONS TECHNICIAN	0.50	1
CC_26710 - AIP Pantex Project Cost Center	**1.50**	**2**
PRF058 - AIP PLANNER	1.00	1
TEC901 - COMMUNICATIONS TECHNICIAN	0.50	1
CC_GR-20654 - Extreme Weather Assistance	**0.05**	**1**
MGT010 - COMING HOME PROGRAM COORDINATOR	0.05	1
Grand Total	**8.05**	**10**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Municipal Court

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,516,840	1,530,898	1,762,992	1,774,117	1,859,904
Personal Services	1,257,115	1,301,182	1,457,904	1,457,904	1,552,321
Supplies	33,168	32,988	42,484	41,315	42,484
Contractual Services	199,238	192,049	230,214	201,024	232,980
Other Charges	27,319	41,031	32,390	30,911	32,119
Capital Outlay	0	(36,353)	0	42,963	0
Revenues	3,694,015	4,306,775	4,400,730	4,351,124	4,470,941
Operating Revenues	3,365,601	4,144,615	3,987,794	3,990,758	3,967,821
Non-Oper Revenues	0	34,757	0	1,914	0
Other Financing Sources	311,355	138,609	381,099	309,553	448,325
Transfers In	17,059	(11,206)	31,837	48,899	54,795

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Municipal Court	1,408,341	1,416,709	1,626,199	1,642,674	1,720,310

Mission

The Municipal Court upholds the rule of law by administering justice in a fair, impartial, and efficient manner. Dedicated to protecting individual rights and ensuring equal access to justice, the Court provides professional and courteous service while promoting transparency, accountability, and public confidence in the judicial system.

Goals & Priorities

The Municipal Court has jurisdiction over Class C misdemeanors, city ordinance, and civil violations that occur within the city limits of Amarillo. The violations filed include traffic, parking, state law, and city ordinance violations. The Municipal Court integrates best practices and court-specific training in the department's public service role to ensure that citizens interacting with the court receive fair, impartial, and timely information on their court case. The Court aligns the council pillars of Public Safety, Communication, Fiscal Responsibility, and Technology and Innovation.

1. **Public Safety:** The Municipal Court works with Public Safety and other departments to increase technology-based organizational integration (i.e.: Amarillo Police Department, Animal Management, Amarillo Emergency Communications Center, Legal, and IT)
2. **Communication:** The Court utilizes its case management software to send text messages and easily create lists to email the court defendants to help ensure compliance with judicial orders on their cases.
3. **Fiscal Responsibility:** The Municipal Court is a general fund department, that is committed to responsible stewardship of public funds through transparent financial practices, conservative budgeting, and strong internal controls.
4. **Technology and Innovation:** The Municipal Court allows defendants access to resolve cases online, in virtual dockets, and has required forms available on the City of Amarillo website for the court's defendants to use.

The Court supports staff growth through ongoing professional development opportunities. Court Clerk Certification is offered to staff who have been employed by the court for at least one year and who request to participate. Court staff are also able to participate in in-person and virtual training to increase court-related knowledge given by the Texas Municipal Courts Education Center (TMCEC) and Texas Court Clerks Association (TCCA). Staff are also provided with intradepartmental and city-sponsored training opportunities. Court Clerk Certification is required for four positions within the Court, with five additional staff members currently having certification. Members of the Court Administrative team also attend training both in person and online to ensure that we are fully using our case management software.

Programs of Municipal Court

Case Flow Management

2026/27 Budget — 27% of Budget

To facilitate the timely administration of justice, the Court electronically processes filed cases. Staff continuously analyze data evaluating the processes and strategies being used and implemented to ensure that the public is receiving the highest level of service while adhering to judicial orders and legal requirements.

The Court provides clerical support for both criminal and civil dockets, including in-person, virtual, and jail arraignment settings, by processing documents needed before, during, and after dockets; updating case records when defendant correspondence is or is not received; recording of judicial decisions; and processing arrest warrants. The Court also provides critical, direct support of core jail services under an inter-local contractual agreement with the Randall County Jail.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Timely setting of court hearings	120 days	45 days	45 days
New cases filed	33,057	33,770	34,445
Cases placed on hearing/trial dockets	12,860	12,600	12,474
# Of cases seen in jail arraignments	5,087	4,964	4,914

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Cases needing interpreter services	422	528	554

Financial Management

2026/27 Budget — 18% of Budget

The Court processes payments for Class 'C' cases and civil offenses filed at the court, any posted cash bonds, and court-ordered refunds. Court staff balances cash drawers and apply all monies in accordance with state law and City policy.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Administrative accuracy of transactions	99%	99%	99%
Transactions processed at cashier windows	17,668	16,474	16,145

Technology Project and Technology Resources Management

2026/27 Budget — 29% of Budget

The Municipal Court maintains an electronic court case management system (CMS). The system enables the electronic routing of court cases, documents, electronically captured signatures, fingerprints, and photos. The CMS allows for download of external documents into the system, including e-citations, DCS certificates, Texas driver's license records, insurance, driver's license copies, deferred disposition agreements, and case related payments.

The Court continually monitors the availability of court services online and public access to all Court policies and procedures through an internally designed web page managed by City and Court staff. Court staff, with the help of internal Information Technology staff, have added forms required either by statute or by the Presiding Judge to the website that can be completed and submitted to the court electronically. To ensure accessibility and ease in submission of required written communications the court has group email accounts. The court also notifies court defendants of filings, payments due, required dockets, and other case requirements with text messages and emails to help ensure compliance with judicial orders. These text messages include hyperlinks that make it possible for citizens to access the Court from their cell phone.

To ensure accessibility for all court defendants the Court offers virtual dockets.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Electronic citation filings	91%	95%	94%
Online transactions	22,831	24,222	24,828

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Defendants Seen in Virtual Dockets	3,064	3,176	3,240
# Of Text Message Reminders Sent	56,820	53,790	54,866

Compliance Services

2026/27 Budget — 11% of Budget

Compliance Services Department ensures that defendants are following Court orders for their citations. This program works within guidelines set by judicial orders and best practices to provide citizens with a fair, impartial, and individual review of their financial information. Compliance clerks review applications and interview defendants, track compliance, contact delinquent accounts via phone and mail, and identify and update cases for Judges' review.

Court defendants who have fallen out of compliance with judicial orders, are skip traced and sent notices advising them of the status of their case and compelling them to get back in compliance either through payment or appearance on their court case(s).

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Cases Court ordered to compliance department	12,232	10,880	10,771
Records for Defendants Skip Traced	3,476	3,852	3,948

Community Programs

2026/27 Budget — 3% of Budget

The Court Community Programs Department provides effective and relevant alternative sentencing options to assist offenders with violation resolution, accountability, and services, as needed. Staff establish relationships with area agencies/organizations/programs for the betterment of the community and provide education for the safety of all citizens. In January 2025, this group began a new statutorily required Juvenile Diversion Program. This program allows cases to not be filed criminally for juvenile offenders that are approved for the program by the Prosecutor and changed with a non-traffic offense.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Cases allowed community service	1,928	1,978	1,998

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Cases Approved for Youth Diversion Program	19	50	51

Public Information/Jury Management

2026/27 Budget — 5% of Budget

This program provides easily accessible information to citizens regarding options for their citations, processes document filings, answers phones to assist citizens, manages public information requests, processes written and email correspondence, and provides public access to court policy and procedures. This program works closely with both the public and the judges to ensure that juror information is ready for jury trial dockets.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Email correspondence received/sent	55,053	49,302	49,795
Hearing notices processed	30,983	29,588	29,884
Jury summons sent	5,000	4,400	4,200
Jurors appearing for trials	1,448	974	1,050

Office of Civil Hearings

2026/27 Budget — 7% of Budget

The Office of Civil Hearings oversees the operational needs regarding civil cases filed at the court that include, but are not limited to, parking violations, vehicle immobilizations/towing, social hosting, and illegal dumping ordinances. The department's focus is to provide all the necessary administrative tools to ensure that the public has an easily accessible and transparent litigation process that expedites the fair resolution of civil cases filed at the Municipal Court. These tools include the use of technology and case flow management. The program manager coordinates with Municipal Court, Public Works, City Marshal, and the Police Department on any potential issues, both physical and/or administrative.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Number of Civil Cases filed	593	624	640

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,720,310
FD2080 - Court Technology Fund	139,594
Grand Total	**1,859,904**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1305 - Municipal Court	2,070,814	2,250,219	2,796,697	2,750,984	2,632,186.21	2,759,818	8,834	0.32%
Revenues	3,281,563	3,573,646	4,193,026	4,246,422	4,176,981.05	4,311,346	64,924	1.51%
33300 - Public Safety and Health	296,639	333,443	366,989	377,286	383,800.00	384,832	7,546	1.96%
RC33320 - Traffic Accident Report	0	0	(35)	0	0.00	0	0	Infinity
RC33330 - Warrant Fees	285,749	318,380	348,679	359,574	365,500.00	366,765	7,191	1.96%
RC33335 - Preparation Appeal Fee	0	0	52	0	0.00	0	0	Infinity
RC33360 - DSC Admin Fee	10,890	15,063	18,293	17,712	18,300.00	18,067	355	1.96%
35000 - Fines & Forfeitures	2,687,398	2,928,849	3,652,683	3,488,037	3,481,713.46	3,478,189	(9,848)	-0.28%
RC35105 - Admin Fee--Defensive Dr	1,770	3,485	5,880	4,158	6,200.00	4,240	82	1.93%
RC35106 - Admin Fee - Teen Court	0	20	0	0	0.00	0	0	Infinity
RC35110 - Traffic Fines	2,278,588	2,479,035	3,167,255	2,987,832	3,051,372.00	3,047,590	59,758	1.96%
RC35115 - Other Traffic Court Cos	31,228	33,900	44,027	44,461	46,314.24	45,352	891	1.96%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35120 - Misdemeanor Fees	200,782	201,821	209,686	233,786	167,000.00	163,201	(70,585)	-43.25%
RC35130 - Parking Fines	0	50	0	0	0.00	0	0	Infinity
RC35135 - Violation City Ordinanc	81,805	106,844	95,755	82,821	84,010.00	84,476	1,655	1.96%
RC35140 - Court Technology Fee	0	0	8	0	22.11	0	0	Infinity
RC35142 - Local Truancy Prevention	88,956	97,840	124,133	126,737	123,583.00	129,272	2,535	1.96%
RC35144 - Municipal Jury Fund	1,784	1,961	2,489	3,907	2,477.11	1,993	(1,914)	-96.04%
RC35145 - Misdemeanor Probation R	98	0	0	0	0.00	0	0	Infinity
RC35155 - Courthouse Security Fund	0	0	10	0	0.00	0	0	Infinity
RC35160 - Bond Forfeitures	0	0	2,968	0	0.00	0	0	Infinity
RC35175 - Judicial Fund Local	1,424	640	472	535	387.00	535	0	0.00%
RC35210 - Bond Forfeitures	963	3,149	0	3,800	97.00	1,530	(2,270)	-148.37%
RC35220 - Expunction Fees	0	105	0	0	251.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	34,757	0	1,914.32	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	34,757	0	1,914.32	0	0	Infinity
37200 - Administrative Charges	292,404	344,086	543,142	420,482	519,438.27	415,166	(5,316)	-1.28%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37240 - State Court Cost	111,538	139,961	227,835	190,000	196,917.00	193,800	3,800	1.96%
RC37245 - Court Cost-Arrest Fees	91,557	100,042	124,832	127,948	124,172.00	130,504	2,556	1.96%
RC37246 - Dismissal Fee-Drivers Li	10,300	17,460	23,960	2,953	12,370.00	8,671	5,718	65.94%
RC37247 - Municipal Court Time Pmt Fee	78,236	85,626	94,762	98,817	87,030.00	81,600	(17,217)	-21.10%
RC37248 - Judicial Admin Efficiency	773	997	667	764	569.00	591	(173)	-29.27%
RC37250 - Indirect Cost Reimbursem	0	0	600	0	1,550.00	0	0	Infinity
RC37265 - Technology Fee	0	0	70,486	0	96,830.27	0	0	Infinity
37400 - Miscellaneous Revenue	5,122	(32,731)	(404,545)	(39,383)	(209,885.00)	33,159	72,542	218.77%
RC37140 - Returned Check Fees	5	0	0	0	(285.00)	0	0	Infinity
RC37141 - Merchant Service Fees	(61,605)	(125,256)	(404,545)	(150,000)	(340,000.00)	(150,000)	0	0.00%
RC37410 - Miscellaneous Revenue	66,722	92,525	0	110,617	130,400.00	183,159	72,542	39.61%
Expenditures	(1,210,749)	(1,323,428)	(1,396,330)	(1,495,438)	(1,544,794.84)	(1,551,528)	(56,090)	3.62%
41000 - Personnel Services	(1,093,356)	(1,197,850)	(1,299,008)	(1,342,813)	(1,342,813.00)	(1,399,223)	(56,410)	4.03%
SC41100 - Salaries and Wages	(741,881)	(818,106)	(870,486)	(892,022)	(892,022.00)	(915,891)	(23,869)	2.61%
SC41300 - Incentive	(5,611)	(5,793)	0	(7,800)	(7,800.00)	(7,800)	0	0.00%
SC41600 - Overtime Pay	0	0	(5,487)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41820 - Health Insurance	(177,255)	(173,318)	(195,375)	(181,732)	(181,732.00)	(192,299)	(10,567)	5.50%
SC41900 - Life	(416)	(436)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(3,332)	(738)	(738.00)	(738)	0	0.00%
SC42100 - Social Security - Medicare	(10,664)	(11,542)	(16,364)	(12,974)	(12,974.00)	(13,411)	(437)	3.26%
SC42110 - Social Security - OASDI	(43,149)	(47,309)	(46,780)	(53,934)	(53,934.00)	(55,675)	(1,741)	3.13%
SC42115 - OPEB Funding	(18,084)	(19,514)	(14,604)	(21,353)	(21,353.00)	(22,093)	(740)	3.35%
SC42120 - TMRS	(90,809)	(118,869)	(142,057)	(166,090)	(166,090.00)	(177,978)	(11,888)	6.68%
SC42300 - State Unemployment	(1,021)	(880)	0	0	(1,540.00)	0	0	Infinity
SC42400 - State Unemployment	(3,309)	(876)	(1,028)	(4,970)	(3,430.00)	(2,889)	2,081	-72.03%
SC42500 - Other Employee Benefits	0	0	4	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(2,875)	0	0.00	(9,249)	(9,249)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(623)	(1,200)	(1,200.00)	(1,200)	0	0.00%
41600 - Overtime Pay	(20,550)	(6,640)	0	(18,000)	(18,000.00)	(18,000)	0	0.00%
SC41620 - Unscheduled	(20,550)	(6,640)	0	(18,000)	(18,000.00)	(18,000)	0	0.00%
51000 - Supplies	0	0	16	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	64	0	0.00	0	0	Infinity
SC51100 - General	0	0	(48)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Supplies								
51100 - General Supplies	(26,747)	(33,118)	(32,805)	(41,234)	(41,315.00)	(41,234)	0	0.00%
SC51110 - Office Expense	(25,021)	(32,498)	(32,120)	(40,000)	(40,000.00)	(40,000)	0	0.00%
SC51200 - Operating	(1,056)	0	0	0	(81.00)	0	0	Infinity
SC51350 - Chemical and Medical	0	0	0	(234)	(234.00)	(234)	0	0.00%
SC51700 - Education	(670)	(670)	(685)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51950 - Minor Office Equipment	0	50	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(45,080)	(59,460)	(60,856)	(61,671)	(69,522.00)	(61,636)	35	-0.06%
SC61200 - Postage	(31,213)	(47,927)	(48,771)	(47,101)	(47,101.00)	(47,101)	0	0.00%
SC61400 - Dues	(100)	(185)	(130)	(315)	(315.00)	(280)	35	-12.50%
SC62000 - Professional	(13,768)	(11,348)	(11,955)	(14,255)	(22,106.00)	(14,255)	0	0.00%
63000 - Other Professional	(2,475)	(216)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(2,475)	(216)	0	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	0	0	0	0	(59.00)	0	0	Infinity
SC68100 - R & M - Building	0	0	0	0	(59.00)	0	0	Infinity
69000 - Rentals	0	0	(916)	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	0	0	(916)	0	0.00	0	0	Infinity
70000 - Other Charges	(9,191)	(8,755)	(14,415)	(10,871)	(9,528.84)	(11,684)	(813)	6.96%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC75400 - Travel Expenditures	0	0	(280)	0	0.00	0	0	Infinity
RC78210 - Cash Over/Short	0	0	427	0	0.00	0	0	Infinity
SC75100 - Travel	(9,191)	(8,589)	(11,399)	(10,871)	(6,516.84)	(11,684)	(813)	6.96%
SC75200 - Mileage	0	(166)	(796)	0	(1,411.00)	0	0	Infinity
SC75300 - Meals and Local	0	0	(2,368)	0	(1,601.00)	0	0	Infinity
71000 - Insurance	(10,473)	(9,993)	(10,870)	(12,849)	(12,849.00)	(11,751)	1,098	-9.34%
SC71100 - Insurance and Bonds	(10,473)	(9,993)	(10,870)	(12,726)	(12,726.00)	(11,628)	1,098	-9.44%
SC71250 - Paid Claims	0	0	0	(123)	(123.00)	(123)	0	0.00%
77000 - Charges - Other	(2,877)	(7,395)	(13,827)	(8,000)	(7,745.00)	(8,000)	0	0.00%
SC77100 - Court Costs	(4,716)	(7,382)	(4,092)	(8,000)	(929.00)	(8,000)	0	0.00%
SC78210 - Cash Over/Short	1,839	(13)	(9,435)	0	(6,816.00)	0	0	Infinity
SC78600 - Professional Organizations	0	0	(300)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	0	36,353	0	(42,963.00)	0	0	Infinity
SC84320 - Audio/Video Equipment	0	0	36,353	0	(42,963.00)	0	0	Infinity
CC_1306 - Office of Civil Hearings	25,269	(66,500)	1,593	(113,246)	(77,590.74)	(148,782)	(35,536)	23.88%
Revenues	81,213	20,242	21,972	17,515	20,288.26	20,000	2,485	12.43%
31400 - Licenses and Permits	20	0	0	0	0.00	0	0	Infinity
RC31773 - OCH Permits	20	0	0	0	0.00	0	0	Infinity
33300 - Public Safety and Health	47,065	2,762	38	0	28.26	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC33410 - Parking Fees	47,065	2,762	38	0	28.26	0	0	Infinity
35000 - Fines & Forfeitures	34,128	17,480	21,934	17,515	20,260.00	20,000	2,485	12.43%
RC35130 - Parking Fines	33,978	17,430	21,934	17,515	20,260.00	20,000	2,485	12.43%
RC35135 - Violation City Ordinanc	150	50	0	0	0.00	0	0	Infinity
Expenditures	(55,944)	(86,742)	(20,379)	(130,761)	(97,879.00)	(168,782)	(38,021)	22.53%
41000 - Personnel Services	(10,687)	(54,286)	(2,174)	(97,091)	(97,091.00)	(135,098)	(38,007)	28.13%
SC41100 - Salaries and Wages	(8,435)	(37,701)	(2,128)	(71,499)	(71,499.00)	(95,010)	(23,511)	24.75%
SC41820 - Health Insurance	(1,136)	(7,688)	0	(10,354)	(10,354.00)	(10,354)	0	0.00%
SC41900 - Life	(3)	(19)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(5)	(41)	(41.00)	(82)	(41)	50.00%
SC42100 - Social Security - Medicare	(120)	(557)	(3)	(1,037)	(1,037.00)	(1,378)	(341)	24.75%
SC42110 - Social Security - OASDI	(289)	(2,217)	(20)	(3,087)	(3,087.00)	(5,890)	(2,803)	47.59%
SC42115 - OPEB Funding	(117)	(851)	0	(1,210)	(1,210.00)	(2,309)	(1,099)	47.60%
SC42120 - TMRS	(568)	(5,188)	0	(9,507)	(9,507.00)	(18,831)	(9,324)	49.51%
SC42300 - State Unemployment	(20)	(59)	0	0	(148.00)	0	0	Infinity
SC42400 - State Unemployment	0	(6)	(11)	(356)	(208.00)	(294)	62	-21.09%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers	0	0	(7)	0	0.00	(950)	(950)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Compensation								
60000 - Contractual Services	(10,953)	1,278	(8)	0	0.00	0	0	Infinity
SC62000 - Professional	(10,953)	1,278	(8)	0	0.00	0	0	Infinity
69000 - Rentals	(32,557)	(32,557)	(16,279)	(33,000)	0.00	(33,000)	0	0.00%
SC69300 - Leased Computer Software	(32,557)	(32,557)	(16,279)	(33,000)	0.00	(33,000)	0	0.00%
71000 - Insurance	(1,746)	(1,176)	(1,918)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(1,746)	(1,176)	(1,918)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	0	0	0	0	(118.00)	0	0	Infinity
SC78210 - Cash Over/Short	0	0	0	0	(118.00)	0	0	Infinity
CC_20800 - Court Technology Cost Center	1,120	(8,303)	(22,412)	0	22,412.00	1	1	100.00%
Revenues	103,333	100,196	91,777	136,793	153,855.00	139,595	2,802	2.01%
35000 - Fines & Forfeitures	75,528	83,137	102,971	104,956	104,956.00	84,800	(20,156)	-23.77%
RC35140 - Court Technology Fee	75,528	83,137	102,987	104,956	104,956.00	84,800	(20,156)	-23.77%
RC35142 - Local Truancy Prevention	0	0	(16)	0	0.00	0	0	Infinity
37200 - Administrative Charges	0	0	12	0	0.00	0	0	Infinity
RC37265 - Technology Fee	0	0	12	0	0.00	0	0	Infinity
39100 - Operating Transfers In	27,806	17,059	(11,206)	31,837	48,899.00	54,795	22,958	41.90%
RC39110 - Tsf In fr General Fund	27,806	17,059	(11,206)	31,837	48,899.00	54,795	22,958	41.90%
Expenditures	(102,213)	(108,499)	(114,189)	(136,793)	(131,443.00)	(139,594)	(2,801)	2.01%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	0	0	(199)	(1,250)	0.00	(1,250)	0	0.00%
SC51200 - Operating	0	0	(199)	(1,250)	0.00	(1,250)	0	0.00%
60000 - Contractual Services	0	0	0	0	0.00	(129,044)	(129,044)	100.00%
RC69300 - Leased Computer Software	0	0	0	0	0.00	(129,044)	(129,044)	100.00%
68000 - Repair and Maint Services	0	0	0	(9,300)	(5,200.00)	(9,300)	0	0.00%
SC68610 - Office Equipment	0	0	0	(9,300)	(5,200.00)	(9,300)	0	0.00%
69000 - Rentals	(102,213)	(108,499)	(113,990)	(126,243)	(126,243.00)	0	126,243	Infinity
SC69300 - Leased Computer Software	(102,213)	(108,499)	(113,990)	(126,243)	(126,243.00)	0	126,243	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1305 - Municipal Court	**19.44**	**21**
ADM111 - DIRECTOR OF COURT SERVICES	1.00	1
ADM112 - ASSISTANT DIRECTOR OF COURT SERVICES	1.00	1
CLR085 - EXECUTIVE ASSISTANT	1.00	1
CLR118 - COURT PROGRAM COORDINATOR	1.00	1
CLR131 - Deputy Court Clerk Supervisor	4.00	4
CLR411 - DEPUTY COURT CLERK I	4.00	4
CLR416 - DEPUTY COURT CLERK II	5.00	5
HRL111 - DATA ENTRY OPERATOR - HOURLY	0.96	2

	FTE	Count
HRL145 - COLLECTIONS CLERK	0.48	1
MGT117 - OPERATIONS MANAGER	1.00	1
CC_1306 - Office of Civil Hearings	**1.48**	**2**
HRL045 - ADMINISTRATIVE HEARING OFFICER	0.48	1
PRF035 - CIVIL OPERATIONS COORDINATOR	1.00	1
Grand Total	**20.92**	**23**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Judicial

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	743,298	801,365	801,079	909,168	863,881
Personal Services	632,994	701,403	726,785	797,449	786,522
Supplies	4,839	1,841	7,315	7,665	7,315
Contractual Services	86,400	78,142	46,330	82,500	46,330
Other Charges	19,065	17,940	20,649	21,554	23,714
Total Operating Expense	0	2,040	0	0	0
Revenues	187,998	66,014	216,721	468,896	325,440
Operating Revenues	126,778	156,858	125,500	156,040	125,500
Other Financing Sources	0	0	0	0	0
Transfers In	61,220	(90,844)	91,221	312,856	199,940

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Judicial	581,457	583,163	613,841	655,819	607,764

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	607,764
FD2090 - Court Security Fund	256,117
Grand Total	**863,881**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1040 - Judicial	(463,920)	(554,035)	(550,843)	(583,841)	(624,778.86)	(577,764)	6,077	-1.05%
Revenues	33,407	27,494	32,320	30,000	31,040.00	30,000	0	0.00%
35300 - Construction Participations	33,407	27,494	32,320	30,000	31,040.00	30,000	0	0.00%
RC35435 - Potter County Participation	16,703	13,747	16,880	15,000	16,240.00	15,000	0	0.00%
RC35436 - Randall County Participation	16,703	13,748	15,440	15,000	14,800.00	15,000	0	0.00%
Expenditures	(497,327)	(581,529)	(583,163)	(613,841)	(655,818.86)	(607,764)	6,077	-1.00%
41000 - Personnel Services	(436,600)	(516,558)	(496,604)	(554,347)	(558,900.00)	(548,227)	6,120	-1.12%
SC41100 - Salaries and Wages	(352,305)	(397,706)	(365,798)	(406,068)	(406,068.00)	(390,672)	15,396	-3.94%
SC41300 - Incentive	0	0	0	0	(3,353.00)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(50)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(26,009)	(31,842)	(35,853)	(33,504)	(33,504.00)	(35,934)	(2,430)	6.76%
SC41900 - Life	(50)	(72)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,260)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(4,944)	(5,723)	(4,192)	(5,937)	(5,937.00)	(5,714)	223	-3.90%
SC42110 - Social Security - OASDI	(11,889)	(15,843)	(19,979)	(21,575)	(21,575.00)	(23,416)	(1,841)	7.86%
SC42115 - OPEB Funding	(5,026)	(7,745)	(6,357)	(9,950)	(9,950.00)	(9,576)	374	-3.91%
SC42120 - TMRS	(31,603)	(53,411)	(58,932)	(72,110)	(72,110.00)	(74,856)	(2,746)	3.67%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(345)	(229)	0	0	(296.00)	0	0	Infinity
SC42400 - State Unemployment	(1,116)	(532)	(147)	(1,644)	(1,348.00)	(559)	1,085	-194.10%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,156)	(2,249)	(1,183)	(2,236)	(2,236.00)	(3,941)	(1,705)	43.26%
SC42530 - Car Allowance	0	0	(1,628)	0	0.00	(2,236)	(2,236)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	0	(1,200.00)	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,225)	(1,200)	(1,200.00)	(1,200)	0	0.00%
41600 - Overtime Pay	(187)	(44)	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC41620 - Unscheduled	(187)	(44)	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
51100 - General Supplies	(2,031)	(831)	(957)	(2,695)	(3,045.00)	(2,695)	0	0.00%
SC51110 - Office Expense	843	(831)	(732)	(2,695)	(2,695.00)	(2,695)	0	0.00%
SC51200 - Operating	0	0	(10)	0	(135.00)	0	0	Infinity
SC51300 - Clothing and Linen	0	0	(215)	0	(215.00)	0	0	Infinity
SC51955 - Furniture	(2,874)	0	0	0	0.00	0	0	Infinity
55000 - Books and Periodicals	(2,093)	(2,529)	0	(2,600)	(2,600.00)	(2,600)	0	0.00%
SC55100 - Publications	(2,093)	(2,529)	0	(2,600)	(2,600.00)	(2,600)	0	0.00%
60000 - Contractual Services	(49,600)	(54,905)	(76,611)	(46,330)	(82,500.20)	(46,330)	0	0.00%
SC61400 - Dues	(985)	(1,190)	(1,066)	(1,330)	(1,330.00)	(1,330)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(48,615)	(53,715)	(75,545)	(45,000)	(81,170.20)	(45,000)	0	0.00%
70000 - Other Charges	(4,490)	(3,135)	(3,367)	(4,860)	(5,764.66)	(4,860)	0	0.00%
SC75100 - Travel	(4,490)	(3,135)	(2,662)	(4,860)	(4,860.00)	(4,260)	600	-14.08%
SC75200 - Mileage	0	0	(425)	0	(424.66)	0	0	Infinity
SC75300 - Meals and Local	0	0	(280)	0	(480.00)	(600)	(600)	100.00%
71000 - Insurance	(2,327)	(3,527)	(3,585)	(2,009)	(2,009.00)	(2,052)	(43)	2.10%
SC71100 - Insurance and Bonds	(2,327)	(3,527)	(3,585)	(2,009)	(2,009.00)	(2,052)	(43)	2.10%
TEXP - Total Operating Expense	0	0	(2,040)	0	0.00	0	0	Infinity
SC51000 - Supplies	0	0	(2,040)	0	0.00	0	0	Infinity
CC_20910 - Court Security Cost Center	14,191	(1,337)	(184,508)	(517)	184,506.51	39,323	39,840	101.31%
Revenues	183,276	160,504	33,694	186,721	437,856.00	295,440	108,719	36.80%
35000 - Fines & Forfeitures	90,542	99,283	124,538	95,500	125,000.00	95,500	0	0.00%
RC35140 - Court Technology Fee	0	0	(14)	0	0.00	0	0	Infinity
RC35155 - Courthouse Security Fund	90,542	99,283	124,552	95,500	125,000.00	95,500	0	0.00%
39100 - Operating Transfers In	92,734	61,220	(90,844)	91,221	312,856.00	199,940	108,719	54.38%
RC39110 - Tsf In fr General Fund	92,734	61,220	(90,844)	91,221	312,856.00	199,940	108,719	54.38%
Expenditures	(169,085)	(161,840)	(218,202)	(187,238)	(253,349.49)	(256,117)	(68,879)	26.89%
41000 - Personnel Services	(157,125)	(115,908)	(204,799)	(170,438)	(237,570.15)	(236,295)	(65,857)	27.87%
SC41100 - Salaries and Wages	(114,827)	(84,108)	(154,439)	(112,721)	(171,108.34)	(174,136)	(61,415)	35.27%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	(571)	0	(1,918)	0	(665.22)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(38)	0	(38.81)	0	0	Infinity
SC41615 - Unscheduled Overtime	0	0	0	0	(96.04)	0	0	Infinity
SC41820 - Health Insurance	(20,641)	(12,675)	(14,415)	(24,809)	(24,809.00)	(24,809)	0	0.00%
SC41900 - Life	(44)	(36)	(12)	(82)	0.00	0	82	Infinity
SC42010 - Life Insurance	0	0	(512)	(1,633)	(51.63)	(82)	1,551	-1,891.46%
SC42020 - Social Security	0	0	0	(5,459)	0.00	0	5,459	Infinity
SC42100 - Social Security - Medicare	(1,498)	(1,189)	(1,332)	0	(2,308.38)	(2,524)	(2,524)	100.00%
SC42110 - Social Security - OASDI	(4,504)	(4,379)	(7,198)	(16,810)	(9,870.31)	(6,694)	10,116	-151.12%
SC42115 - OPEB Funding	(1,886)	(1,449)	(2,437)	(2,139)	0.00	(4,232)	(2,093)	49.46%
SC42120 - TMRS	(9,195)	(11,099)	(20,125)	0	(22,090.54)	(21,399)	(21,399)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(2,578.97)	0	0	Infinity
SC42300 - State Unemployment	(209)	(136)	0	(356)	0.00	0	356	Infinity
SC42400 - State Unemployment	(3,557)	(838)	(212)	(6,429)	(393.71)	(678)	5,751	-848.23%
SC42510 - Workers Compensation	0	0	(2,162)	0	(3,559.20)	(1,741)	(1,741)	100.00%
SC42520 - Uniform/Clothing Allowan	(192)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(496)	(555)	0	(1,000)	20.66	(1,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(496)	(555)	0	(1,000)	20.66	(1,000)	0	0.00%
51100 - General Supplies	(1,094)	(1,479)	(884)	(2,020)	(2,020.00)	(2,020)	0	0.00%
SC51200 - Operating	(303)	(350)	(150)	(820)	(820.00)	(820)	0	0.00%
SC51300 - Clothing and Linen	(791)	(1,129)	(734)	(1,200)	(1,200.00)	(1,200)	0	0.00%
60000 - Contractual Services	0	(31,495)	(1,731)	0	0.00	0	0	Infinity
SC62000 - Professional	0	(31,495)	(1,731)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	0	0	200	0	0.00	0	0	Infinity
SC68680 - Other Equipment	0	0	200	0	0.00	0	0	Infinity
70000 - Other Charges	(540)	(259)	(100)	(700)	(700.00)	(700)	0	0.00%
SC75100 - Travel	(540)	(259)	(100)	(700)	(700.00)	(700)	0	0.00%
71000 - Insurance	(2,704)	(4,662)	(3,107)	(4,327)	(4,327.00)	(6,474)	(2,147)	33.16%
SC71100 - Insurance and Bonds	(2,704)	(4,662)	(3,107)	(4,327)	(4,327.00)	(6,474)	(2,147)	33.16%
77000 - Charges - Other	(7,126)	(7,482)	(7,781)	(8,753)	(8,753.00)	(9,628)	(875)	9.09%
SC77610 - Information Technology - City	(7,126)	(7,482)	(7,781)	(8,753)	(8,753.00)	(9,628)	(875)	9.09%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1040 - Judicial	**3.50**	**4**

	FTE	Count
ADM110 - MUNICIPAL COURT JUDGE	1.00	1
ADM115 - Associate Municipal Court Judge	1.00	1
CLR110 - COURT REPORTER	1.00	1
HRL115 - ASSOCIATE MUNICIPAL COURT JUDGE - HOURLY	0.50	1
CC_20910 - Court Security Cost Center	**3.50**	**5**
HRL120 - BAILIFF	0.50	1
HRL120 - BAILIFF (HRLY)	1.00	2
PRF110 - BAILIFF	1.00	1
PRF145 - SENIOR BAILIFF	1.00	1
Grand Total	**7.00**	**9**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Administration

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Administration	**9,355,383**	**11,417,079**	**9,811,990**	**11,207,758**
FD1000 - General Fund	9,355,383	11,417,079	9,811,990	11,207,758
1011 - Mayor and Council	82,974	141,037	126,652	142,917
1020 - City Manager	2,039,285	2,669,812	2,235,248	2,270,004
1023 - Office of Innovation and Engagement	1,103,555	1,255,072	1,268,525	1,349,962
1030 - Tourism & Economic Development	3,519,716	4,709,597	3,514,935	4,709,597
1210 - Legal	1,925,279	2,062,874	2,077,360	2,155,980
1220 - City Secretary	684,574	578,687	589,271	579,298
Grand Total	**9,355,383**	**11,417,079**	**9,811,990**	**11,207,758**

Mayor and Council

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	150,182	82,974	141,037	126,652	141,088
Personal Services	1,309	1,254	3,660	3,660	3,640
Supplies	8,823	21,255	7,500	14,177	7,500
Contractual Services	106,311	50,349	87,463	78,501	87,463
Other Charges	33,738	10,116	42,414	30,314	42,485
Revenues	0	20	0	0	0
Operating Revenues	0	20	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Mayor and Council	150,182	82,974	141,037	126,652	141,088

Mission

Use democracy to govern the City efficiently and effectively to accomplish the City's mission.

Goals and Objectives

The mayor and council serve as the policymaking body for the City of Amarillo (COA). The City Council's responsibilities, as defined in the Governance and Ends Policies (adopted 2019 and readopted 2021) include:

- Cast vision for the City.
- Set policy for the City.
- Allocate the resources of the City.
- Evaluate the performance of the City.
- Hire, terminate and supervise the City Manager and the Municipal Court Judge.
- Operate as a team of governing officials.

- Create partnerships with all local government units in the City.
- Listen to the community about City affairs.
- Inform the community of City affairs.
- Establish an atmosphere conducive to a transparent and fair exchange of ideas, needs and policies.

The mayor and council provide guidance to the City Manager to implement priorities for the benefit of the city and its residents. These priorities, adopted under Resolution No. 09-26-23-1, include business friendly community, communications, fiscal responsibility, infrastructure, public safety, and technology and innovation.

The mayor and council have only two employees – the City Manager and Municipal Judge. Periodically, the mayor and council will participate in strategic planning workshops to evaluate and update priorities and strategic vision for the city in alignment with the City Council's mission and the City's mission: Create the best environment possible for every Amarillo resident to find and achieve their potential for greatness.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	141,088
Grand Total	**141,088**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1011 - Mayor and Council	(116,648)	(148,952)	(82,954)	(141,037)	(126,652.01)	(141,088)	(51)	0.04%
Revenues	0	1,230	20	0	0.00	0	0	Infinity
36530 - Banquets and Meetings	0	0	20	0	0.00	0	0	Infinity
RC36531 - Meetings and Meals	0	0	20	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	1,230	0	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	1,230	0	0	0.00	0	0	Infinity
Expenditures	(116,648)	(150,182)	(82,974)	(141,037)	(126,652.01)	(141,088)	(51)	0.04%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(1,169)	(1,309)	(1,254)	(3,660)	(3,660.00)	(3,640)	20	-0.55%
SC41100 - Salaries and Wages	(1,143)	(1,309)	(1,121)	(2,650)	(2,650.00)	(2,600)	50	-1.92%
SC42010 - Life Insurance	0	0	(98)	(205)	(205.00)	(205)	0	0.00%
SC42100 - Social Security - Medicare	(17)	(1)	(1)	(40)	(40.00)	(40)	0	0.00%
SC42110 - Social Security - OASDI	0	0	(18)	(165)	(165.00)	(160)	5	-3.13%
SC42115 - OPEB Funding	0	54	0	(65)	(65.00)	(65)	0	0.00%
SC42120 - TMRS	0	(54)	0	(505)	(505.00)	(515)	(10)	1.94%
SC42300 - State Unemployment	(6)	0	0	0	(30.00)	0	0	Infinity
SC42400 - State Unemployment	(3)	0	(5)	(30)	0.00	(30)	0	0.00%
SC42510 - Workers Compensation	0	0	(12)	0	0.00	(25)	(25)	100.00%
51100 - General Supplies	(31,976)	(8,823)	(21,255)	(7,500)	(14,177.26)	(7,500)	0	0.00%
SC51110 - Office Expense	(6,264)	(6,223)	(6,068)	(7,500)	(7,500.00)	(7,500)	0	0.00%
SC51700 - Education	(167)	0	(420)	0	(420.00)	0	0	Infinity
SC51950 - Minor Office Equipment	(25,546)	(2,600)	(14,767)	0	(6,257.26)	0	0	Infinity
60000 - Contractual Services	(49,925)	(106,311)	(50,349)	(87,463)	(78,501.00)	(87,463)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61200 - Postage	(164)	(142)	(111)	(960)	0.00	(960)	0	0.00%
SC61400 - Dues	(29,682)	(14,487)	(50,238)	(78,501)	(78,501.00)	(78,501)	0	0.00%
SC61410 - Tuition	0	0	0	(501)	0.00	(501)	0	0.00%
SC61600 - Unassigned	0	0	0	(5,001)	0.00	(5,001)	0	0.00%
SC62000 - Professional	(20,079)	(91,682)	0	(2,500)	0.00	(2,500)	0	0.00%
70000 - Other Charges	(14,057)	(13,642)	(6,791)	(17,464)	(9,736.75)	(17,464)	0	0.00%
SC74000 - Printing and Binding	(334)	0	0	0	0.00	0	0	Infinity
SC75100 - Travel	(6,090)	(6,630)	(890)	(11,713)	(736.75)	(11,713)	0	0.00%
SC75300 - Meals and Local	(7,633)	(7,012)	(5,901)	(5,751)	(9,000.00)	(5,751)	0	0.00%
71000 - Insurance	(2,327)	(2,939)	(3,197)	(3,349)	(3,349.00)	(3,420)	(71)	2.08%
SC71100 - Insurance and Bonds	(2,327)	(2,939)	(3,197)	(3,349)	(3,349.00)	(3,420)	(71)	2.08%
77000 - Charges - Other	(17,193)	(17,157)	(128)	(21,601)	(17,228.00)	(21,601)	0	0.00%
SC77100 - Court Costs	(160)	(124)	(128)	(3,001)	(128.00)	(3,001)	0	0.00%
SC77900 - Other Agencies	(17,033)	(17,033)	0	(17,100)	(17,100.00)	(17,100)	0	0.00%
SC78100 - Contingencies	0	0	0	(1,500)	0.00	(1,500)	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1011 - Mayor and Council	**5.00**	**5**
CAM100 - MAYOR	1.00	1
CAM110 - CITY COMMISSIONER	4.00	4
Grand Total	**5.00**	**5**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

City Manager

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,163,267	5,559,001	7,379,998	5,749,848	6,977,406
Personal Services	1,522,763	1,917,530	2,028,213	2,073,946	2,032,155
Supplies	80,410	28,756	22,100	30,202	25,100
Contractual Services	3,542,320	3,574,555	4,874,097	3,618,809	4,880,597
Other Charges	17,774	38,160	34,588	26,891	39,554
Debt Service	0	0	421,000	0	0
Revenues	0	0	0	220,544	0
Operating Revenues	0	0	0	220,544	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
City Manager	5,163,267	5,559,001	7,379,998	5,749,848	6,977,406

Mission

To professionally administer the policies and directives established by the City Council and to perform the duties and responsibilities prescribed by the Amarillo City Charter. The City of Amarillo operates under a Council-Manager form of government. Through the delegation and oversight of staff, the City Manager directs, coordinates, and facilitates the effective, efficient, and fiscally responsible delivery of municipal services to the citizens of Amarillo.

Goals and Objectives

With guidance and direction from the City Council, the City Manager will develop, promote, and implement strategies that foster an attractive, economically vibrant, healthy, and safe community for residents and visitors alike. In collaboration with the executive leadership team and department directors, the City Manager will advance programs and policies that support these strategic priorities while motivating and engaging all full-time and part-time employees.

The City Manager and staff will maintain strong collaboration and communication with governmental entities, boards and commissions, economic development organizations, nonprofit partners, civic groups, the school district, and other community stakeholders to achieve shared goals and position Amarillo as a progressive, best-practice municipality.

The City of Amarillo adopts a comprehensive strategic direction to guide city operations, resource allocation, and organizational priorities. As part of this process, the City Council establishes a forward-looking vision for the community, which the City Manager operationalizes through coordinated planning and implementation.

Programs of the City Manager

City Manager Department Administration and Support

2026/27 Budget — 36% of Budget

Oversee and coordinate the development, drafting, distribution, and production of policies, procedures, projects, City Council agendas and calendars, official correspondence, and related communications. This function is supported by a Deputy City Manager, two Assistant City Managers, a Chief Financial Officer, an Intelligence Liaison, and an Executive Assistant.

Tourism

2026/27 Budget — 64% of Budget

Provide leadership and professional expertise related to convention and tourism initiatives. Responsibilities include coordinating city resources to support tourism activities and assisting in the development of policies and programs that promote and expand tourism within the Amarillo community.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,977,406
Grand Total	**6,977,406**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1020 - City Manager	(2,039,568)	(1,893,209)	(2,039,285)	(2,670,401)	(2,014,369.24)	(2,267,809)	402,592	-17.75%
Revenues	72,600	(6,600)	0	0	220,543.63	0	0	Infinity
35500 - Revenue from Other Agencies	72,600	(6,600)	0	0	220,543.63	0	0	Infinity
RC35510 - AECC - AMR	0	0	0	0	220,543.63	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Rate								
RC35515 - Medical Director Services	72,600	(6,600)	0	0	0.00	0	0	Infinity
Expenditures	(2,112,168)	(1,886,609)	(2,039,285)	(2,670,401)	(2,234,912.87)	(2,267,809)	402,592	-17.75%
41000 - Personnel Services	(1,953,276)	(1,528,788)	(1,917,530)	(2,028,213)	(2,073,946.00)	(2,032,155)	(3,942)	0.19%
SC41100 - Salaries and Wages	(1,488,014)	(1,146,019)	(1,447,144)	(1,485,738)	(1,485,738.00)	(1,450,791)	34,947	-2.41%
SC41300 - Incentive	(594)	162	0	0	(437.00)	(600)	(600)	100.00%
SC41600 - Overtime Pay	0	0	(548)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(115,719)	(76,137)	(88,685)	(92,087)	(92,087.00)	(92,089)	(2)	0.00%
SC41840 - Health Insurance	0	0	(0)	0	0.00	0	0	Infinity
SC41900 - Life	(233)	(154)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,405)	(301)	(22,369.00)	(287)	14	-4.88%
SC42100 - Social Security - Medicare	(21,916)	(17,021)	(5,080)	(22,068)	(10,309.00)	(21,631)	437	-2.02%
SC42110 - Social Security - OASDI	(67,339)	(55,592)	(57,952)	(57,776)	(57,776.00)	(78,487)	(20,711)	26.39%
SC42115 - OPEB Funding	(37,343)	(28,920)	(31,304)	(36,984)	(36,984.00)	(36,250)	734	-2.02%
SC42120 - TMRS	(170,690)	(167,900)	(233,900)	(290,576)	(290,576.00)	(295,673)	(5,097)	1.72%
SC42135 - Chamber Retirement	0	0	(3,962)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(486)	(276)	0	(592)	(592.00)	0	592	Infinity
SC42400 - State Unemployment	(913)	(526)	(346)	(5,891)	(5,891.00)	(1,029)	4,862	-472.50%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(41,463)	(30,533)	(5,022)	(31,000)	(31,000.00)	(14,918)	16,082	-107.80%
SC42530 - Car Allowance	0	0	(26,017)	0	(34,987.00)	(38,000)	(38,000)	100.00%
SC42550 - Moving Expense	(8,565)	(5,871)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(13,165)	(5,200)	(5,200.00)	(2,400)	2,800	-116.67%
51000 - Supplies	0	0	(24)	0	(2,531.64)	0	0	Infinity
SC51100 - General Supplies	0	0	(24)	0	(2,531.64)	0	0	Infinity
51100 - General Supplies	(23,530)	(80,410)	(28,732)	(22,100)	(27,670.06)	(25,100)	(3,000)	11.95%
SC51110 - Office Expense	(10,889)	(24,111)	(21,352)	(17,000)	(18,411.52)	(20,000)	(3,000)	15.00%
SC51118 - Amarillo 101	(1,213)	(1,694)	0	(2,600)	0.00	(2,600)	0	0.00%
SC51200 - Operating	0	0	(210)	0	(1,588.80)	0	0	Infinity
SC51700 - Education	(2,222)	(50,507)	(5,082)	(2,500)	(4,619.99)	(2,500)	0	0.00%
SC51850 - Minor Tools	(568)	0	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(8,637)	(4,098)	(2,087)	0	(3,049.75)	0	0	Infinity
53000 - Energy	(7)	0	0	0	0.00	0	0	Infinity
SC51800 - Fuel & Oil	(7)	0	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(108,511)	(258,664)	(53,866)	(164,500)	(102,901.07)	(171,000)	(6,500)	3.80%
SC61200 - Postage	(119)	(132)	(1,849)	(1,000)	(1,933.64)	(1,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61400 - Dues	(13,260)	(27,158)	(30,368)	(40,000)	(46,081.82)	(45,000)	(5,000)	11.11%
SC61405 - Subscriptions	0	0	(2,778)	0	(12,199.31)	(10,000)	(10,000)	100.00%
SC61410 - Tuition	(4,718)	(2,050)	(420)	(13,500)	(360.00)	(5,000)	8,500	-170.00%
SC61412 - Training	0	0	(250)	0	(295.00)	0	0	Infinity
SC62000 - Professional	(90,414)	(229,324)	(18,200)	(110,000)	(42,031.30)	(110,000)	0	0.00%
69000 - Rentals	(616)	(973)	(973)	0	(972.84)	0	0	Infinity
SC69300 - Leased Computer Software	(616)	(973)	(973)	0	(972.84)	0	0	Infinity
70000 - Other Charges	(21,573)	(12,483)	(24,137)	(30,650)	(22,683.62)	(35,450)	(4,800)	13.54%
RC75400 - Travel Expenditures	0	0	(172)	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	2	0	(15)	(450)	(15.25)	(450)	0	0.00%
SC75100 - Travel	(17,330)	(6,832)	(14,179)	(25,000)	(9,645.44)	(20,000)	5,000	-25.00%
SC75200 - Mileage	0	0	(3,622)	0	(3,592.02)	(5,000)	(5,000)	100.00%
SC75300 - Meals and Local	(4,246)	(5,652)	(6,148)	(5,200)	(9,430.91)	(10,000)	(4,800)	48.00%
71000 - Insurance	(4,655)	(5,291)	(4,573)	(3,938)	(3,937.64)	(4,104)	(166)	4.04%
SC71100 - Insurance and Bonds	(4,655)	(5,291)	(5,115)	(3,938)	(3,937.64)	(4,104)	(166)	4.04%
SC71230 - Retiree Insurance Subsi	0	0	(2,692)	0	0.00	0	0	Infinity
SC71250 - Paid Claims	0	0	3,234	0	0.00	0	0	Infinity
77000 - Charges - Other	0	0	(9,450)	0	(270.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78960 - Misc Meetings	0	0	(60)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(9,060)	0	0.00	0	0	Infinity
SC79240 - Meetings and Meals	0	0	(330)	0	(270.00)	0	0	Infinity
89000 - Debt Service	0	0	0	(421,000)	0.00	0	421,000	Infinity
SC89200 - Bond Interest Payments	0	0	0	(421,000)	0.00	0	421,000	Infinity
CC_1030 - Tourism and Economic Development Cost Ce	(4,932,973)	(3,282,683)	(3,519,716)	(4,709,597)	(3,514,934.86)	(4,709,597)	0	0.00%
Expenditures	(4,932,973)	(3,282,683)	(3,519,716)	(4,709,597)	(3,514,934.86)	(4,709,597)	0	0.00%
60000 - Contractual Services	0	0	(54,674)	0	0.00	0	0	Infinity
SC62000 - Professional	0	0	(54,674)	0	0.00	0	0	Infinity
63000 - Other Professional	(4,932,973)	(3,282,683)	(3,465,042)	(4,709,597)	(3,514,934.86)	(4,709,597)	0	0.00%
SC63500 - Center City Inc.	(206,575)	(120,750)	(120,750)	(126,788)	(126,788.00)	(126,788)	0	0.00%
SC63525 - Neighborhood Plan Funds	0	0	0	(240,000)	0.00	(240,000)	0	0.00%
SC63600 - Convention and Visitors Bureau	(4,187,333)	(2,639,641)	(2,885,887)	(3,722,408)	(2,823,774.94)	(3,722,408)	0	0.00%
SC63700 - Civic Center Activity	(539,064)	(522,292)	(458,404)	(620,401)	(564,371.92)	(620,401)	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1020 - City Manager	**7.00**	**7**

	FTE	Count
ADM001 - CITY MANAGER	1.00	1
ADM011 - ASSISTANT CITY MANAGER	2.00	2
ADM012 - DEPUTY CITY MANAGER	1.00	1
ADM019 - CHIEF FINANCIAL OFFICER	1.00	1
PRF065 - EXECUTIVE ASSISTANT TO THE CITY MANAGER	1.00	1
PRF530 - INTELLIGENCE LIAISON	1.00	1
Grand Total	**7.00**	**7**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Engagement & Innovation

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,016,450	1,103,555	1,255,072	1,279,365	1,345,206
Personal Services	939,072	1,050,729	1,146,414	1,164,415	1,221,603
Supplies	21,239	7,990	17,203	18,057	19,000
Contractual Services	34,358	(29,323)	65,356	56,048	60,500
Other Charges	21,781	74,159	26,099	40,845	44,103
Revenues	0	0	0	335	0
Operating Revenues	0	0	0	335	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Engagement & Innovation	1,016,450	1,103,555	1,255,072	1,279,365	1,345,206

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Mission

To strengthen public trust through clear, accessible, and community-informed communication that helps people understand, engage with, and participate in the work of the City of Amarillo.

Goals & Objectives

The Office of Engagement & Innovation (OEI) serves as a centralized support office focused on strategic communications, public engagement, organizational improvement, and project coordination. The department works across City operations to improve communication, support implementation of major initiatives, strengthen public transparency, and enhance the delivery of services to residents.

OEI provides communication and engagement support for City departments through media relations, digital communications, crisis communications, marketing, public education campaigns, website management, and community outreach efforts. The department also supports organizational initiatives through process improvement, cross-department coordination, customer experience strategies, and implementation support for operational and technology-related projects.

As resident expectations for accessibility, responsiveness, and digital engagement continue to evolve, OEI helps ensure the City communicates clearly, responds effectively, and delivers consistent public-facing services across departments.

OEI supports City Council priorities in the following ways:

1. *Communication & Transparency* – Provides timely, accurate, and accessible public information through media relations, digital communications, social media, public education campaigns, and crisis communications.
2. *Technology & Innovation* – Supports modernization efforts related to digital communication tools, website services, accessibility compliance, customer engagement platforms, and operational improvement initiatives.
3. *Fiscal Responsibility* – Provides strategic communications, creative services, and project coordination internally, reducing reliance on external vendors while improving consistency and response times.
4. *Infrastructure & Organizational Support* – Assists departments with communication planning, stakeholder engagement, and coordination for major projects, operational initiatives, and service-related improvements.
5. *Public Safety* – Supports emergency communications, incident messaging, and coordination of public information during emergencies and high-impact community events.
6. *Customer Experience & Community Engagement* – Supports efforts to improve how residents access information, communicate with the City, and engage with public services across digital, phone, and in-person channels.

Programs of the Office of Engagement & Innovation

2026/27 Budget — 100% of Budget

The Office of Engagement & Innovation provides centralized support for strategic communications, public engagement, organizational improvement, and cross-department coordination. The department works across City operations to strengthen communication, support implementation of organizational initiatives, improve service delivery, and enhance public access to information.

Strategic Communications & Public Engagement

Develops and coordinates communication strategies supporting City operations, programs, services, and initiatives.
Manages media relations, social media platforms, website administration, multimedia content, live stream support, and public education campaigns.
Coordinates crisis communications and public information efforts during emergencies and significant community events.
Supports departments with communication planning, stakeholder engagement, and community outreach efforts.

Organizational Improvement & Innovation

Partners with departments to improve operational processes, support organizational initiatives, and identify opportunities to improve service delivery.

Supports implementation of technology modernization efforts, customer experience initiatives, digital accessibility improvements, and operational coordination projects.

Facilitates collaboration across departments to support continuous improvement and organizational effectiveness

Strategic Initiatives & Project Coordination

Supports planning, coordination, and communication efforts for high-impact organizational initiatives and cross-department projects.

Assists departments with project communication, stakeholder coordination, and implementation support to improve alignment and accountability across City operations.

Output/Outcome Detail

The Office of Engagement & Innovation provides centralized communication, engagement, and organizational support services that improve coordination, operational efficiency, and public access to information across City departments.

The department supports citywide operations through media relations, digital communications, crisis communications, website management, public engagement initiatives, and cross-department coordination efforts. OEI also supports organizational initiatives related to customer experience, operational improvement, accessibility, and digital service delivery.

Maintaining these services internally allows the City to improve responsiveness, strengthen consistency across departments, reduce reliance on outsourced communication and project support services, and support organizational priorities related to transparency, accessibility, customer service, and public trust.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,345,206
Grand Total	**1,345,206**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1023 - Office of Innovation and Engagement	(791,846)	(1,016,450)	(1,103,555)	(1,255,072)	(1,279,029.95)	(1,345,206)	(90,134)	6.70%
Revenues	0	0	0	0	334.85	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	0	0	334.85	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	0	0	334.85	0	0	Infinity
Expenditures	(791,846)	(1,016,450)	(1,103,555)	(1,255,072)	(1,279,364.80)	(1,345,206)	(90,134)	6.70%
41000 - Personnel Services	(721,685)	(939,072)	(1,050,729)	(1,146,414)	(1,164,415.00)	(1,221,603)	(75,189)	6.15%
SC41100 - Salaries and Wages	(528,955)	(681,258)	(754,419)	(800,789)	(800,789.00)	(835,965)	(35,176)	4.21%
SC41300 - Incentive	0	0	0	0	(355.00)	(1,200)	(1,200)	100.00%
SC41820 - Health Insurance	(71,728)	(85,180)	(100,073)	(103,823)	(103,823.00)	(116,614)	(12,791)	10.97%
SC41900 - Life	0	(0)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	(178)	(207)	(2,441)	(410)	(12,056.00)	(451)	(41)	9.09%
SC42100 - Social Security - Medicare	(7,466)	(9,596)	(8,351)	(11,646)	(10,685.00)	(12,217)	(571)	4.67%
SC42110 - Social Security -	(31,752)	(41,032)	(42,703)	(49,510)	(49,510.00)	(52,241)	(2,731)	5.23%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
OASDI								
SC42115 - OPEB Funding	(12,909)	(16,697)	(13,534)	(19,516)	(19,516.00)	(20,473)	(957)	4.67%
SC42120 - TMRS	(62,950)	(98,355)	(122,201)	(153,351)	(153,351.00)	(166,998)	(13,647)	8.17%
SC42300 - State Unemployment	(354)	(389)	0	0	(740.00)	0	0	Infinity
SC42400 - State Unemployment	(337)	(382)	(502)	(4,969)	(4,229.00)	(1,617)	3,352	-207.30%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,893)	(2,687)	(2,399)	0	(3,952.00)	(8,427)	(8,427)	100.00%
SC42530 - Car Allowance	0	0	(2,053)	0	(3,009.00)	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(2,163)	(3,287)	0	(2,400)	0.00	0	2,400	Infinity
SC42570 - Communications Allowance	0	0	(2,054)	0	(2,400.00)	(2,400)	(2,400)	100.00%
51100 - General Supplies	(19,854)	(21,239)	(7,982)	(17,203)	(18,048.93)	(19,000)	(1,797)	9.46%
SC51110 - Office Expense	(12,749)	(7,504)	(5,037)	(14,703)	(14,000.00)	(15,000)	(297)	1.98%
SC51700 - Education	(116)	(117)	0	(2,500)	(2,500.00)	(4,000)	(1,500)	37.50%
SC51710 - Special Events	(377)	0	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(6,611)	(13,617)	(2,945)	0	(864.93)	0	0	Infinity
SC51970 - Software	0	0	0	0	(684.00)	0	0	Infinity
53000 - Energy	0	0	(8)	0	(8.14)	0	0	Infinity
SC51800 - Fuel & Oil	0	0	(8)	0	(8.14)	0	0	Infinity
60000 - Contractual	(17,465)	(20,323)	(9,360)	(41,230)	(25,553.67)	(30,000)	11,230	-37.43%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Services								
SC61300 - Advertising	(5,201)	(7,295)	0	(10,840)	(422.96)	0	10,840	Infinity
SC61305 - Marketing Support	0	0	(1,906)	(10,840)	(10,840.00)	(13,000)	(2,160)	16.62%
SC61400 - Dues	(10,300)	(9,704)	(7,158)	(14,550)	(14,000.00)	(12,000)	2,550	-21.25%
SC61410 - Tuition	(28)	0	0	0	0.00	0	0	Infinity
SC62000 - Professional	(1,936)	(3,324)	(296)	(5,000)	(290.71)	(5,000)	0	0.00%
69000 - Rentals	(16,086)	(14,035)	38,683	(24,126)	(30,493.86)	(30,500)	(6,374)	20.90%
SC69300 - Leased Computer Software	(16,086)	(14,035)	38,683	(24,126)	(30,493.86)	(30,500)	(6,374)	20.90%
70000 - Other Charges	(14,428)	(18,254)	(61,696)	(20,741)	(35,231.74)	(35,211)	(14,470)	41.10%
SC72000 - Communication	0	0	(49,650)	0	(14,895.00)	(16,500)	(16,500)	100.00%
SC74000 - Printing and Binding	(189)	(24)	0	(100)	0.00	(100)	0	0.00%
SC75100 - Travel	(12,425)	(15,936)	(8,985)	(17,011)	(16,500.00)	(15,000)	2,011	-13.41%
SC75200 - Mileage	0	0	(473)	(600)	(721.88)	(1,111)	(511)	45.99%
SC75300 - Meals and Local	(1,814)	(2,295)	(2,588)	(3,030)	(3,114.86)	(2,500)	530	-21.20%
71000 - Insurance	(2,327)	(3,527)	(2,558)	(5,358)	(5,358.00)	(8,892)	(3,534)	39.74%
SC71100 - Insurance and Bonds	(2,327)	(3,527)	(2,558)	(5,358)	(5,358.00)	(8,892)	(3,534)	39.74%
76000 - Depreciation	0	0	(4,538)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(4,538)	0	0.00	0	0	Infinity
77000 - Charges - Other	0	0	(5,367)	0	(255.46)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78040 - Interest Exp. Leased COmputer	0	0	(255)	0	(255.46)	0	0	Infinity
SC79000 - Other Marketing	0	0	(4,052)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(1,060)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1023 - Office of Innovation and Engagement	**11.00**	**11**
ADM002 - DIRECTOR OF ENGAGEMENT & INNOVATION	1.00	1
ADM003 - ASSISTANT DIRECTOR OF COMMUNICATIONS	1.00	1
ADM094 - SENIOR PROJECT MANAGER	1.00	1
ADM326 - SENIOR INNOVATION OFFICER	1.00	1
CLR985 - DIGITAL OUTREACH COORDINATOR	1.00	1
PRF010 - DESIGN & BRANDING MANAGER	1.00	1
PRF011 - VISUAL PRODUCTION MANAGER	1.00	1
PRF015 - COMMUNICATIONS MANAGER	1.00	1
PRF807 - SOCIAL MEDIA MANAGER	1.00	1
TEC149 - AI SOLUTIONS ARCHITECT	1.00	1
TEC153 - WEBSITE ADMINISTRATOR	1.00	1
Grand Total	**11.00**	**11**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Legal

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,890,154	1,925,279	2,062,874	2,077,360	2,152,688
Personal Services	895,252	1,054,796	1,467,391	1,472,563	1,461,637
Supplies	76,114	13,193	76,770	73,325	70,870
Contractual Services	906,849	784,119	505,540	517,994	605,540
Other Charges	11,939	10,661	13,173	13,478	14,641
Total Operating Expense	0	62,510	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Legal	1,890,154	1,925,279	2,062,874	2,077,360	2,152,688

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2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	2,152,688
Grand Total	**2,152,688**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1210 - Legal	(2,090,137)	(1,893,910)	(1,925,279)	(2,062,874)	(2,077,360.02)	(2,152,688)	(89,814)	4.17%
Expenditures	(2,090,137)	(1,893,910)	(1,925,279)	(2,062,874)	(2,077,360.02)	(2,152,688)	(89,814)	4.17%
41000 - Personnel Services	(795,478)	(899,008)	(1,054,796)	(1,467,391)	(1,472,563.00)	(1,461,637)	5,754	-0.39%
SC41100 - Salaries and Wages	(587,605)	(660,188)	(779,067)	(1,051,077)	(1,051,077.00)	(1,016,677)	34,400	-3.38%
SC41300 - Incentive	0	0	0	0	(191.00)	0	0	Infinity
SC41820 - Health Insurance	(69,799)	(68,939)	(72,458)	(101,512)	(101,512.00)	(114,949)	(13,437)	11.69%
SC41900 - Life	(154)	(181)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2,351)	(410)	(410.00)	(410)	0	0.00%
SC42100 - Social Security - Medicare	(8,475)	(9,497)	(6,748)	(15,353)	(15,353.00)	(14,908)	445	-2.98%
SC42110 - Social Security - OASDI	(34,712)	(38,917)	(42,108)	(59,306)	(59,306.00)	(62,726)	(3,420)	5.45%
SC42115 - OPEB Funding	(14,491)	(16,075)	(14,365)	(25,733)	(25,733.00)	(24,985)	748	-2.99%
SC42120 - TMRS	(70,667)	(95,524)	(127,227)	(202,180)	(202,180.00)	(203,777)	(1,597)	0.78%
SC42300 - State Unemployment	(327)	(338)	0	0	(740.00)	0	0	Infinity
SC42400 - State Unemployment	(511)	(492)	(449)	(3,960)	(3,220.00)	(1,464)	2,496	-170.49%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(5,265)	(5,281)	(2,478)	(5,460)	(5,460.00)	(10,281)	(4,821)	46.89%
SC42530 - Car Allowance	0	0	(3,975)	0	(4,981.00)	(5,460)	(5,460)	100.00%
SC42550 - Moving Expense	(3,472)	(3,575)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42570 - Communications Allowance	0	0	(3,570)	(2,400)	(2,400.00)	(6,000)	(3,600)	60.00%
51000 - Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
51100 - General Supplies	(11,438)	(16,908)	(13,181)	(16,770)	(13,324.83)	(10,870)	5,900	-54.28%
SC51110 - Office Expense	(9,187)	(11,321)	(10,398)	(10,660)	(10,660.00)	(10,660)	0	0.00%
SC51700 - Education	(193)	(197)	(467)	(210)	(349.00)	(210)	0	0.00%
SC51950 - Minor Office Equipment	(2,059)	(5,390)	(2,316)	(5,900)	(2,315.83)	0	5,900	Infinity
55000 - Books and Periodicals	(58,712)	(59,206)	0	(60,000)	(60,000.00)	(60,000)	0	0.00%
SC55100 - Publications	(58,712)	(59,206)	0	(60,000)	(60,000.00)	(60,000)	0	0.00%
60000 - Contractual Services	(1,213,225)	(906,849)	(784,119)	(505,540)	(517,994.00)	(605,540)	(100,000)	16.51%
SC61200 - Postage	(274)	(122)	(283)	(200)	(200.00)	(200)	0	0.00%
SC61400 - Dues	(3,285)	(5,601)	(2,295)	(2,640)	(5,016.00)	(2,640)	0	0.00%
SC61410 - Tuition	(2,412)	(2,964)	(3,618)	(2,700)	(3,410.00)	(2,700)	0	0.00%
SC62000 - Professional	(1,207,255)	(898,162)	(557,270)	(500,000)	(7,938.00)	(600,000)	(100,000)	16.67%
SC62001 - Legal	0	0	(220,653)	0	(501,430.00)	0	0	Infinity
70000 - Other Charges	(5,549)	(7,473)	(5,750)	(8,160)	(8,428.96)	(8,160)	0	0.00%
SC75100 - Travel	(4,826)	(7,402)	(4,755)	(8,100)	(7,344.27)	(8,100)	0	0.00%
SC75200 - Mileage	(70)	0	0	0	0.00	0	0	Infinity
SC75300 - Meals and Local	(653)	(70)	(995)	(60)	(1,084.69)	(60)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
71000 - Insurance	(4,655)	(4,115)	(4,476)	(4,688)	(4,688.00)	(6,156)	(1,468)	23.85%
SC71100 - Insurance and Bonds	(4,655)	(4,115)	(4,476)	(4,688)	(4,688.00)	(6,156)	(1,468)	23.85%
77000 - Charges - Other	(1,080)	(351)	(435)	(325)	(361.23)	(325)	0	0.00%
SC77100 - Court Costs	(855)	(351)	(435)	(325)	(361.23)	(325)	0	0.00%
SC78230 - Loss on Bad Debt	(225)	0	0	0	0.00	0	0	Infinity
TEXP - Total Operating Expense	0	0	(62,510)	0	0.00	0	0	Infinity
SC51000 - Supplies	0	0	(62,510)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1210 - Legal	**10.00**	**10**
ADM070 - CITY ATTORNEY	1.00	1
ADM071 - Deputy City Attorney	1.00	1
ADM075 - SENIOR ASSISTANT CITY ATTORNEY	3.00	3
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
PRF070 - LEGAL ASSISTANT	1.00	1
PRF071 - ATTORNEY I	2.00	2
PRF072 - ATTORNEY II	1.00	1
Grand Total	**10.00**	**10**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

City Secretary

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	373,928	684,574	578,730	589,721	578,201
Personal Services	329,387	349,755	366,165	371,532	365,636
Supplies	8,421	292,138	166,200	168,315	166,200
Contractual Services	17,992	20,090	29,561	26,620	20,561
Other Charges	18,128	22,591	16,804	23,254	25,804
Revenues	9,680	8,355	10,000	13,210	10,000
Operating Revenues	9,680	8,102	10,000	12,139	10,000
Non-Oper Revenues	0	182	0	1,000	0
Other Financing Sources	0	71	0	71	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
City Secretary	373,928	684,574	578,730	589,721	578,201

Mission

Identify and respond to the issues, concerns, and needs of mayor and council, City of Amarillo staff, and the citizens of Amarillo.

Goals & Objectives

The City Secretary's Office prepares the City Council agenda and minutes, manages the official City of Amarillo records and contracts, administers the record management program, administers the open record request program, and is responsible for conducting municipal elections. The City Secretary's Office is responsible for developing and administering records retention and destruction policies and monitoring the records storage center. The City Secretary's Office coordinates the recruitment, application, and appointment process for City Council appointed boards and commissions.

In addition to the duties listed above, the City Secretary serves as custodian of the City of Amarillo's corporate seal; attests to the mayor's signature on all official documents; records and files deeds and easements; coordinates the codification of City of Amarillo ordinances into the Amarillo Municipal Code; publishes legal ads, public notices, and agendas; and develops and oversees the City Secretary's Office and Mayor and Council budgets. The City Secretary also serves as the Local Vital Registrar and as the approving authority for TABC alcohol permits. As in many other cities, the City Secretary serves not only as a historian for the city, but also as a resource for citizens and as a link between citizens and their elected officials.

Programs of City Secretary

Election Management

2026/27 Budget — 35% of Budget

Administer all aspects of City of Amarillo regular and special elections and citizen-initiated petitions of initiative and referendum.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of elections held	3	0	1

Council and Board Support

2026/27 Budget — 20% of Budget

Provide executive assistance to the mayor and council; prepare agendas for and take the minutes of all City Council meetings; and oversee the appointment to and posting of agendas and minutes for all City Council appointed boards and commissions.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of ordinances passed by City Council	84	73	75
Number of resolutions passed by City Council	84	75	80
Number of active boards	44	45	45
Members appointed to boards	76	90	90

Executive Support

2026/27 Budget — 10% of Budget

Provide administrative support to the executive offices, including the City Manager's Office and the department of engagement and innovation.

Records Management

2026/27 Budget — 10% of Budget

Develop and administer records retention and destruction policies; monitor the records storage center; and add transparency documents to the website.

Public Information Act Requests

2026/27 Budget — 20% of Budget

Administer the City's Public Information Act process; receive and enter requests; monitor requests and work with department liaisons to ensure timely processing; creation and submission of requests to the Office of the Attorney General as necessary.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Public information requests Police Department* All Other	6,027 4,494 1,533	1,600	1,650
Average days to process requests not sent to Attorney General's Office Police Department* All Other	12.06 5.80	6.0	6.0
Average days to process requests sent to Attorney General's Office Police Department* All Other	101.02 78.47	80.0	80.0

*Police Department requests for public information are processed solely by Amarillo Police Department staff, and therefore no estimated or projected numbers have been provided.

Department Administration

2026/27 Budget — 5% of Budget

Manage and administer the City Secretary's Office.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	578,201
Grand Total	**578,201**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1220 - City Secretary	(460,594)	(363,518)	(676,219)	(568,730)	(576,510.28)	(568,201)	529	-0.09%
Revenues	2,372	11,617	8,355	10,000	13,210.25	10,000	0	0.00%
31400 - Licenses and Permits	1,893	9,680	8,102	10,000	12,139.00	10,000	0	0.00%
RC31510 - Alcoholic Beverages	1,893	9,680	6,490	10,000	10,000.00	10,000	0	0.00%
RC31520 - Beer & Wine Licenses	0	0	1,612	0	2,139.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	182	0	1,000.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	182	0	1,000.00	0	0	Infinity
37400 - Miscellaneous Revenue	480	1,937	71	0	71.25	0	0	Infinity
RC37140 - Returned Check Fees	0	0	71	0	71.25	0	0	Infinity
RC37410 - Miscellaneous Revenue	480	1,937	0	0	0.00	0	0	Infinity
Expenditures	(462,966)	(375,135)	(684,574)	(578,730)	(589,720.53)	(578,201)	529	-0.09%
41000 - Personnel Services	(282,016)	(330,509)	(349,755)	(366,165)	(369,580.00)	(365,636)	529	-0.14%
SC41100 - Salaries and Wages	(197,944)	(231,312)	(247,043)	(250,675)	(250,675.00)	(250,304)	371	-0.15%
SC41300 - Incentive	0	0	(0)	0	(678.00)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(3,826)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(35,321)	(35,885)	(34,342)	(35,940)	(35,940.00)	(33,498)	2,442	-7.29%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(72)	(77)	(18)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(904)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(2,882)	(3,436)	(620)	(3,696)	(3,696.00)	(3,673)	23	-0.63%
SC42110 - Social Security - OASDI	(12,325)	(14,690)	(13,897)	(15,775)	(15,775.00)	(15,704)	71	-0.45%
SC42115 - OPEB Funding	(4,960)	(5,897)	(4,326)	(6,193)	(6,193.00)	(6,155)	38	-0.62%
SC42120 - TMRS	(24,188)	(34,708)	(40,293)	(48,663)	(48,663.00)	(50,205)	(1,542)	3.07%
SC42300 - State Unemployment	(144)	(146)	0	0	(222.00)	0	0	Infinity
SC42400 - State Unemployment	(129)	(135)	(148)	(900)	(678.00)	(441)	459	-104.08%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,893)	(3,017)	(813)	(3,000)	(3,000.00)	(2,533)	467	-18.44%
SC42530 - Car Allowance	0	0	(2,184)	0	(2,737.00)	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,342)	(1,200)	(1,200.00)	0	1,200	Infinity
41600 - Overtime Pay	189	(85)	0	0	(1,952.00)	0	0	Infinity
SC41610 - Scheduled	0	0	0	0	(450.00)	0	0	Infinity
SC41620 - Unscheduled	189	(85)	0	0	(1,502.00)	0	0	Infinity
51000 - Supplies	0	0	(1,610)	0	(10.08)	0	0	Infinity
RC51900 - Election Supplies	0	0	(1,600)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51101 - Supplies - Grants	0	0	(10)	0	(10.08)	0	0	Infinity
51100 - General Supplies	(159,383)	(8,421)	(290,528)	(166,200)	(168,304.57)	(166,200)	0	0.00%
SC51110 - Office Expense	(10,410)	(6,284)	(10,605)	(6,200)	(6,189.00)	(6,200)	0	0.00%
SC51200 - Operating	0	0	129	0	(477.13)	0	0	Infinity
SC51700 - Education	(67)	(99)	(222)	0	(2,027.59)	0	0	Infinity
SC51900 - Election Supplies	(148,492)	0	(278,302)	(160,000)	(158,310.32)	(160,000)	0	0.00%
SC51950 - Minor Office Equipment	(414)	(2,038)	(1,528)	0	(1,300.53)	0	0	Infinity
60000 - Contractual Services	(5,520)	(4,117)	(4,127)	(13,561)	(7,099.18)	(4,561)	9,000	-197.33%
SC61200 - Postage	(956)	(1,210)	(2,002)	(600)	(2,155.24)	(600)	0	0.00%
SC61300 - Advertising	(3,087)	(2,352)	0	(8,961)	(1,468.88)	(2,961)	6,000	-202.63%
SC61400 - Dues	(1,135)	(555)	(1,065)	(1,000)	(1,362.50)	(1,000)	0	0.00%
SC61405 - Subscriptions	0	0	(1,059)	0	(1,655.70)	0	0	Infinity
SC61410 - Tuition	(341)	0	0	(3,000)	0.00	0	3,000	Infinity
SC61412 - Training	0	0	0	0	(290.00)	0	0	Infinity
SC62000 - Professional	0	0	0	0	(166.86)	0	0	Infinity
69000 - Rentals	0	(13,876)	(15,963)	(16,000)	(19,520.98)	(16,000)	0	0.00%
SC69300 - Leased Computer Software	0	(13,876)	(15,963)	(16,000)	(19,520.98)	(16,000)	0	0.00%
70000 - Other Charges	(15,655)	(16,303)	(20,513)	(14,752)	(21,244.72)	(23,752)	(9,000)	37.89%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC74000 - Printing and Binding	(8,255)	(9,150)	(9,101)	(4,001)	(9,160.75)	(10,901)	(6,900)	63.30%
SC75100 - Travel	(6,530)	(6,884)	(9,485)	(10,000)	(9,592.82)	0	10,000	Infinity
SC75200 - Mileage	0	0	(562)	(351)	(561.95)	(351)	0	0.00%
SC75300 - Meals and Local	(869)	(269)	(1,366)	(400)	(1,929.20)	(1,500)	(1,100)	73.33%
SC75400 - Travel	0	0	0	0	0.00	(11,000)	(11,000)	100.00%
71000 - Insurance	(582)	(1,764)	(639)	(2,052)	(2,009.00)	(2,052)	0	0.00%
SC71100 - Insurance and Bonds	(582)	(1,764)	(639)	(2,052)	(2,009.00)	(2,052)	0	0.00%
77000 - Charges - Other	0	(61)	(1,439)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	(61)	(750)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(689)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1220 - City Secretary	**3.00**	**3**
ADM020 - CITY SECRETARY	1.00	1
ADM025 - ASSISTANT CITY SECRETARY	1.00	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	1.00	1
Grand Total	**3.00**	**3**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Support Services

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Support Services	**119,463,911**	**135,596,901**	**152,708,822**	**138,480,003**
FD1000 - General Fund	54,331,615	40,921,698	40,834,466	39,770,740
1110 - Human Resources	1,557,632	1,676,085	1,779,263	1,779,178
1120 - Risk Management	429,314	486,298	489,220	501,093
1251 - Custodial Services	2,517,994	2,027,666	2,499,670	1,998,356
1252 - Facilities Maintenance	3,274,907	4,108,044	4,363,574	4,392,273
1253 - MPEV	291,667	431,000	431,000	431,000
1315 - Finance	9,719,238	4,125,178	4,653,778	4,768,972
1325 - Purchasing	786,209	910,752	944,814	915,882
1340 - Benefits	248,395	266,378	267,931	273,120
1345 - Central Stores	118,372	0	0	0
1350 - General Fund Transfers	35,387,887	26,890,297	25,405,216	24,710,866
FD6100 - Fleet Services Fund	13,275,004	34,624,793	45,860,433	28,953,088
61110 - Fleet Services Operations	10,117,426	18,734,482	21,054,350	20,995,132
61120 - Equipment Replacement	3,157,578	15,890,311	24,806,084	7,957,956
FD6200 - Information Technology Fund	5,614,121	12,539,813	13,706,316	14,522,783
62010 - IT Administration	(5,085,070)	929,129	929,447	860,860
62021 - IT Enterprise Applications	2,074,118	3,119,769	2,994,174	2,814,524
62022 - IT Support	674,821	743,110	776,672	987,799
62023 - IT Print Services	193,998	112,287	223,298	126,204
62024 - IT GIS	522,045	496,498	520,068	629,429
62031 - IT Public Safety	326,435	447,537	463,799	454,968
62032 - IT Infrastructure	3,645,031	3,308,736	3,103,193	3,438,823
62033 - IT Telecom	503,994	440,250	440,250	399,365
62034 - IT Radio	1,136,764	2,129,573	1,982,935	1,994,476

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Communications				
62040 - IT Security Department	0	602,336	450,407	621,121
62150 - IT Capital	1,621,985	210,588	1,822,072	2,195,214
FD6300 - Risk Management Fund	12,629,014	11,677,014	13,880,332	15,480,897
63110 - Self Insurance General	1,807,641	2,465,010	2,420,948	4,734,101
63115 - Unemployment Claims	335,224	91,787	229,165	239,000
63120 - Fire & Extended Coverage	5,794,491	3,457,334	3,945,541	3,232,408
63125 - Workers Compensation	5,619,327	3,033,239	2,831,561	3,117,236
63130 - G/L & A/L Retro Adjustments	11,342	0	90	0
63160 - General Liability	(210,232)	669,171	1,964,163	1,796,330
63170 - Police Professional	253,597	219,988	483,357	221,615
63185 - Automobile Liability	(1,111,039)	490,315	490,315	514,831
63190 - Auto Physical Damage	103,904	1,250,170	1,515,192	1,625,376
63195 - City Property	24,759	0	0	0
FD6400 - Employee Insurance Fund	33,080,624	35,193,234	37,786,926	39,112,146
64100 - Health Plan	31,687,641	33,193,440	36,357,692	37,606,177
64200 - Dental Plan	1,392,983	1,999,794	1,429,234	1,505,969
FD6500 - Employee Flexible Spending Fund	533,533	640,349	640,349	640,349
65100 - Employee Flex Plan	533,533	640,349	640,349	640,349
Grand Total	**119,463,911**	**135,596,901**	**152,708,822**	**138,480,003**

Facilities

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,866,335	6,084,568	6,566,710	7,140,258	6,827,509
Program Expenses	0	0	0	0	0
Personal Services	3,689,075	3,978,348	4,051,083	4,057,083	4,183,123
Supplies	709,105	669,813	842,351	1,168,816	968,751
Contractual Services	638,164	955,055	881,789	956,542	910,021
Other Charges	545,729	490,692	491,487	499,485	465,614
Capital Outlay	0	(292,298)	0	0	0
Inter Reimbursements	(65,738)	(67,042)	(50,000)	50,000	(50,000)
Operating Transfers	350,000	350,000	350,000	408,333	350,000
Revenues	489,363	1,235,786	480,908	1,321,430	480,908
Operating Revenues	0	661,194	0	661,194	0
Non-Oper Revenues	482,463	563,482	480,908	649,326	480,908
Other Financing Sources	6,900	11,110	0	10,910	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Facilities	5,866,335	6,084,568	6,566,710	7,140,258	6,827,509

Mission

Maintain, design, and construct City of Amarillo facilities to ensure safe, secure, and professional environments for employees and the public.

Goals & Objectives

Facilities will maintain a fully operational workforce responsible for 2,582,268 square feet of City-owned structures, including 2,046,721 square feet of occupied facilities, and provide custodial services for 682,235 square feet of occupied floor space. Key responsibilities include:

- Maintain HVAC, mechanical, electrical, plumbing, and structural systems.
- Conduct daily inspections and preventive maintenance of building systems.
- Provide in-house architectural and design services for City facilities.
- Manage Capital Improvement Program (CIP) projects to ensure code compliance, quality, and budget control.
- Monitor project costs, schedules, contractor performance, and community engagement efforts.

Programs of the Facilities Department

Administration and Project Management

2026/27 Budget — 11% of Department Budget

- Provide oversight of City construction projects to monitor schedules, costs, changes, punch lists, and quality of work.
- Coordinate with architects, engineers, and departments to ensure accurate project designs before construction.
- Prepare construction cost estimates for budgeting and approved projects.
- Work with the City Manager's Office to identify goals and priorities for structural projects.
- Coordinate with contractors on bid projects to maintain schedules, costs, and construction quality.

Maintenance/Building Automation and Security/Fire Systems

2026/27 Budget — 34% of Department Budget

- Perform plumbing repairs on water and sewer systems.
- Perform electrical repairs on power, lighting, motors, and equipment.
- Repair structural systems including walls, ceilings, roofs, doors, locks, paint, and flooring.
- Maintain and repair HVAC systems, including chillers, boilers, heaters, and cooling systems.
- Perform general maintenance, furniture moving, glass replacement, and painting.
- Coordinate elevator maintenance and annual inspections with contractors.
- Maintain key inventory and produce replacement keys as needed.
- Provide snow removal and 24-hour support for emergency operations facilities.
- Design, install, and monitor building automation and environmental control systems.
- Monitor and maintain building security and video surveillance systems.
- Review automation reports to improve building energy efficiency.
- Coordinate employee security clearances with the Police Department.
- Create and replace employee identification badges.
- Replace or refurbish outdated equipment and systems.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total square footage serviced (Occupied (2,046,721) and non-occupied (535,547))	2,428,306	2,519,306	2,582,268
HVAC service calls and B.A.S.	18%	26%	25%
Plumbing service calls	20%	22%	24%
Electrical service calls	25%	17%	16%
Building maintenance calls	32%	30%	30%
Downtown Parking Garage	5%	5%	5%
Total workorders processed	2,303	2,454	2,500
city labor/average market cost per hour	$30.07/84.00	$30.07/$102.00	$30.07/$105.00

Construction

2026/27 Budget — 15% of Department Budget

- Provide new electrical services, wiring, lighting, and remodel installations.
- Install HVAC systems including package units, chillers, boilers, ductwork, and heating systems.
- Perform structural construction including metal buildings, workspaces, concrete, framing, drywall, flooring, and finishes.
- Coordinate trenching, overhead utilities, and utility provider services.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of construction projects	38	45	48

Architectural

2026/27 Budget — 6% of Department Budget

- Provide sealed plan sets for new construction projects.
- Provide sealed plan sets for remodels and coordinate with outside engineers for design overlays.
- Monitor project progress and construction compliance.
- Maintain historical construction documents for City facilities.

Custodial

2026/27 Budget — 27% of Department Budget

- Provide daily cleaning services in occupied areas, including floors, trash removal, dusting, and vacuuming.
- Monitor common areas and perform floor maintenance such as stripping, waxing, buffing, and shampooing.
- Replace lighting after hours to minimize disruption to staff and the public.
- Document and report maintenance issues identified during routine custodial duties.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Square feet cleaned by each custodian each night (682,235 sq. ft. divided by 27 custodians = 25,268 sf)	25,167	25,261	25,268
Cost per square foot cleaned by each custodian	$2.20	$2.77	$2.83
Number of custodial calls	110	120	125

Operating Cost Calculation:

Operating Budget: $1,933,252
Square Footage: 682,235 sq ft
Cost per Square Foot: $2.83 sq ft

Multi-Purpose Event Venue

2026/27 Budget — 7% of Department Budget

Provide lease management for the Multi-Purpose Event Venue (MPEV), Hodgetown. The facility is owned by the City of Amarillo and leased and operated by Panhandle Baseball Club, Inc. and serves as the home field for the Amarillo Sod Poodles.

Responsibilities include oversight of lease compliance, coordination of maintenance and repairs, and support of facility operations to ensure the venue remains safe, functional, and properly maintained for events and professional baseball operations.

Downtown Parking Garage

2026/27 Budget — 7% of Department Budget

Provide lease management and ongoing repair, operations, and maintenance of the Downtown Parking Garage in Amarillo, Texas. Responsibilities include ensuring facility functionality, coordinating routine and preventive maintenance, managing necessary repairs, supporting operational efficiency, and maintaining safe and reliable access for public parking users.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,827,509
Grand Total	**6,827,509**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1251 - Facilities Cost Center	(1,567,380)	(1,726,342)	(1,120,305)	(1,977,758)	(1,435,453.74)	(1,937,107)	40,651	-2.10%
Revenues	45,304	56,051	1,397,689	49,908	890,430.31	49,908	0	0.00%
33300 - Public Safety and Health	0	0	7,176	0	7,176.00	0	0	Infinity
SC33310 - Fire Inspection Fees	0	0	7,176	0	7,176.00	0	0	Infinity
35300 - Construction Participations	0	0	654,018	0	654,018.01	0	0	Infinity
RC35460 - Other Participation	0	0	654,018	0	654,018.01	0	0	Infinity
37000 - Non-Operating Revenues	0	0	45,532	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	45,532	0	0.00	0	0	Infinity
37109 - Interest Earnings	0	0	91,449	0	33,809.69	0	0	Infinity
RC37110 - Interest Income	0	0	57,639	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37125 - Other Interest Income	0	0	33,810	0	33,809.69	0	0	Infinity
37150 - Rent	41,304	49,151	588,404	49,908	184,516.33	49,908	0	0.00%
RC37153 - Polk Street Rental	36,354	43,751	49,371	44,408	44,408.00	44,408	0	0.00%
RC37154 - Other Rental Income	0	0	533,333	0	133,333.33	0	0	Infinity
RC37155 - Surface Land Rental	4,950	5,400	5,700	5,500	6,775.00	5,500	0	0.00%
37400 - Miscellaneous Revenue	4,000	6,900	11,110	0	10,910.28	0	0	Infinity
RC37450 - Discount Earned	0	0	411	0	410.91	0	0	Infinity
RC37465 - NBV Asset Disposal	4,000	6,900	10,699	0	10,499.37	0	0	Infinity
Expenditures	(1,612,684)	(1,782,394)	(2,517,994)	(2,027,666)	(2,325,884.05)	(1,987,015)	40,651	-2.05%
41000 - Personnel Services	(1,450,432)	(1,605,911)	(2,637,605)	(1,782,971)	(1,782,971.00)	(1,713,900)	69,071	-4.03%
SC41100 - Salaries and Wages	(878,041)	(1,011,336)	(1,690,066)	(1,055,581)	(1,055,581.00)	(1,038,253)	17,328	-1.67%
SC41300 - Incentive	(15,479)	(3,203)	0	(15,600)	(15,600.00)	(59,520)	(43,920)	73.79%
SC41600 - Overtime Pay	0	0	(2,020)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(255,267)	(266,944)	(535,573)	(284,871)	(284,871.00)	(271,314)	13,557	-5.00%
SC41840 - Health Insurance	0	0	98,024	0	0.00	0	0	Infinity
SC41900 - Life	(696)	(756)	(174)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,278)	(1,230)	(1,230.00)	(1,230)	0	0.00%
SC42020 - Social Security	0	0	19,577	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(12,976)	(14,974)	(74,210)	(15,534)	(15,534.00)	(15,917)	(383)	2.41%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	(55,485)	(64,025)	(91,748)	(66,414)	(66,414.00)	(68,060)	(1,646)	2.42%
SC42115 - OPEB Funding	(21,724)	(25,129)	(53,085)	(26,026)	(26,026.00)	(26,677)	(651)	2.44%
SC42120 - TMRS	(105,942)	(152,170)	(259,566)	(204,512)	(204,512.00)	(217,580)	(13,068)	6.01%
SC42125 - OPEB Funding	0	0	13,147	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(1,628)	(1,514)	0	0	(2,220.00)	0	0	Infinity
SC42400 - State Unemployment	(61,216)	(20,942)	(1,867)	(68,630)	(66,410.00)	(4,370)	64,260	-1,470.48%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(41,976)	(44,918)	(21,908)	(44,573)	0.00	(10,979)	33,594	-305.98%
SC42530 - Car Allowance	0	0	(23,489)	0	(44,573.00)	0	0	Infinity
SC42540 - Uniform and Clothing Allowance	0	0	(5,869)	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(295)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(4,204)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(521)	(21)	1,988	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(521)	(21)	1,988	0	0.00	0	0	Infinity
51100 - General Supplies	(130,635)	(118,852)	(167,749)	(171,071)	(183,750.08)	(171,071)	0	0.00%
SC51110 - Office Expense	(1,543)	(206)	(6,833)	(320)	(1,901.57)	(320)	0	0.00%
SC51200 - Operating	(8)	0	(575)	0	(1,375.24)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51220 - Badge Office Supplies	0	0	50	0	(1,295.80)	0	0	Infinity
SC51250 - Janitor	(123,531)	(117,788)	(138,275)	(162,250)	(162,250.00)	(162,250)	0	0.00%
SC51300 - Clothing and Linen	(59)	0	(13,317)	(2,501)	(2,501.00)	(2,501)	0	0.00%
SC51350 - Chemical and Medical	0	0	0	0	(8,331.50)	0	0	Infinity
SC51700 - Education	0	0	(200)	0	0.00	0	0	Infinity
SC51850 - Minor Tools	(5,493)	(858)	0	(6,000)	(6,000.00)	(6,000)	0	0.00%
SC51950 - Minor Office Equipment	0	0	0	0	(75.98)	0	0	Infinity
SC51955 - Furniture	0	0	(8,600)	0	(18.99)	0	0	Infinity
53000 - Energy	0	0	(40)	0	(170,786.40)	0	0	Infinity
SC51800 - Fuel & Oil	0	0	0	0	(86.27)	0	0	Infinity
SC53150 - Electricity	0	0	0	0	(170,503.82)	0	0	Infinity
SC53200 - Water and Sewer	0	0	(40)	0	(196.31)	0	0	Infinity
60000 - Contractual Services	(1,481)	(1,404)	(8,038)	(4,950)	(5,779.85)	(4,950)	0	0.00%
SC61100 - Communications Billing	0	0	(135)	0	(399.92)	0	0	Infinity
SC61327 - Miscellaneous	0	0	0	0	(429.93)	0	0	Infinity
SC61415 - Safety Training	(1,481)	(1,404)	(2,804)	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC62000 - Professional	0	0	0	(1,450)	(1,450.00)	(1,450)	0	0.00%
SC68325 - Repair and Maintenace BAS	0	0	(5,099)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
63000 - Other Professional	0	0	(27,419)	0	(27,419.00)	0	0	Infinity
SC63220 - Security Service Contra	0	0	(27,419)	0	(27,419.00)	0	0	Infinity
67000 - Cleaning Services	(5,989)	(13,905)	(9,947)	(21,000)	(23,309.00)	(21,000)	0	0.00%
SC67310 - Janitorial Service Cont	0	(9,507)	(9,857)	(16,500)	(16,500.00)	(16,500)	0	0.00%
SC67320 - Extermination	0	0	0	0	(2,309.00)	0	0	Infinity
SC67500 - Laundry	(5,989)	(4,399)	(90)	(4,500)	(4,500.00)	(4,500)	0	0.00%
68000 - Repair and Maint Services	(659)	(1,004)	195,949	(6,500)	(9,615.77)	(6,500)	0	0.00%
SC68100 - R & M - Building	(659)	(1,004)	380,469	(6,500)	(6,500.00)	(6,500)	0	0.00%
SC68105 - R & M - Terminal Plumbing	0	0	0	0	(231.99)	0	0	Infinity
SC68300 - R & M - Improvements	0	0	(35,023)	0	(722.94)	0	0	Infinity
SC68308 - R&M HVAC	0	0	(3,385)	0	(2,160.84)	0	0	Infinity
SC68314 - Metal Products	0	0	113	0	0.00	0	0	Infinity
SC68690 - R & M - WIC Roof Repair	0	0	(143,872)	0	0.00	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	(2,353)	0	0.00	0	0	Infinity
69000 - Rentals	(6,428)	(6,749)	(33,637)	(7,086)	(29,395.19)	(34,027)	(26,941)	79.18%
SC69210 - Rental City Equipment	(6,428)	(6,749)	(7,086)	(7,086)	(28,027.44)	(34,027)	(26,941)	79.18%
SC69220 - Rental Other Equipment	0	0	(26,551)	0	(1,367.75)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
71000 - Insurance	(15,128)	(34,547)	(65,346)	(34,088)	(34,088.00)	(35,567)	(1,479)	4.16%
SC71100 - Insurance and Bonds	(15,128)	(34,547)	(32,128)	(34,088)	(34,088.00)	(35,567)	(1,479)	4.16%
SC71320 - Risk Management Service	0	0	(33,218)	0	0.00	0	0	Infinity
77000 - Charges - Other	(1,411)	0	(114)	0	(436.43)	0	0	Infinity
SC78230 - Loss on Bad Debt	(1,411)	0	0	0	0.00	0	0	Infinity
SC78760 - Site Inspections	0	0	0	0	(60.00)	0	0	Infinity
SC78940 - Lunch Expense	0	0	(114)	0	(376.43)	0	0	Infinity
84000 - Machinery & Equipment	0	0	276,998	0	0.00	0	0	Infinity
SC84320 - Audio/Video Equipment	0	0	276,998	0	0.00	0	0	Infinity
85000 - Construction Services	0	0	15,300	0	0.00	0	0	Infinity
SC85150 - Contract Engineering #1	0	0	15,300	0	0.00	0	0	Infinity
92000 - Operating Transfers	0	0	(58,333)	0	(58,333.33)	0	0	Infinity
SC92170 - Trsf to Debt Service	0	0	(58,333)	0	(58,333.33)	0	0	Infinity
CC_1252 - Facilities Maintenance	(3,821,386)	(3,741,570)	(3,274,657)	(4,108,044)	(4,383,374.36)	(4,409,494)	(301,450)	6.84%
Revenues	510	549	250	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	250	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	250	0	0.00	0	0	Infinity
37400 - Miscellaneous	510	549	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenue								
RC37410 - Miscellaneous Revenue	510	549	0	0	0.00	0	0	Infinity
Expenditures	(3,821,896)	(3,742,119)	(3,274,907)	(4,108,044)	(4,383,374.36)	(4,409,494)	(301,450)	6.84%
41000 - Personnel Services	(2,130,279)	(2,090,098)	(1,340,744)	(2,260,112)	(2,266,112.00)	(2,469,223)	(209,111)	8.47%
SC41100 - Salaries and Wages	(1,412,401)	(1,409,367)	(878,486)	(1,422,584)	(1,422,584.00)	(1,599,754)	(177,170)	11.07%
SC41300 - Incentive	(10,204)	(8,863)	0	(3,600)	(3,600.00)	(21,300)	(17,700)	83.10%
SC41820 - Health Insurance	(299,553)	(275,812)	(63,900)	(324,542)	(324,542.00)	(330,028)	(5,486)	1.66%
SC41840 - Health Insurance	0	0	(98,024)	0	0.00	0	0	Infinity
SC41900 - Life	(648)	(601)	(133)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,991)	(1,148)	(1,148.00)	(1,148)	0	0.00%
SC42020 - Social Security	0	0	(19,577)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(19,993)	(19,982)	(28,085)	(20,978)	(20,978.00)	(23,681)	(2,703)	11.41%
SC42110 - Social Security - OASDI	(84,195)	(83,699)	(31,867)	(89,687)	(89,687.00)	(100,337)	(10,650)	10.61%
SC42115 - OPEB Funding	(35,102)	(34,610)	(8,744)	(35,152)	(35,152.00)	(39,681)	(4,529)	11.41%
SC42120 - TMRS	(171,178)	(203,563)	(150,519)	(276,190)	(276,190.00)	(320,748)	(44,558)	13.89%
SC42125 - OPEB Funding	0	0	(13,147)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(1,385)	(1,066)	0	0	(2,044.00)	0	0	Infinity
SC42400 - State Unemployment	(64,504)	(20,553)	(1,324)	(65,831)	(63,787.00)	(4,214)	61,617	-1,462.20%
SC42510 - Workers Compensation	(8,678)	(9,052)	(21,638)	(6,000)	(6,000.00)	(16,332)	(10,332)	63.26%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(10,800.00)	0	0	Infinity
SC42530 - Car Allowance	0	0	(5,365)	0	(6,000.00)	(6,000)	(6,000)	100.00%
SC42540 - Uniform and Clothing Allowance	(15,495)	(15,687)	(7,768)	(10,800)	0.00	0	10,800	Infinity
SC42550 - Moving Expense	(6,943)	(7,243)	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(5,219)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,958)	(3,600)	(3,600.00)	(6,000)	(2,400)	40.00%
41600 - Overtime Pay	(678)	(289)	(1,988)	(8,000)	(8,000.00)	0	8,000	Infinity
SC41620 - Unscheduled	(678)	(289)	(1,988)	(8,000)	(8,000.00)	0	8,000	Infinity
51000 - Supplies	0	0	72,024	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	72,024	0	0.00	0	0	Infinity
51100 - General Supplies	(66,300)	(44,079)	(72,478)	(94,751)	(146,946.13)	(94,751)	0	0.00%
SC51110 - Office Expense	(27,791)	(13,627)	(19,124)	(41,000)	(41,000.00)	(41,000)	0	0.00%
SC51120 - Safety Program	0	0	(17,096)	0	0.00	0	0	Infinity
SC51200 - Operating	(9,222)	(9,798)	(2,561)	0	(51,111.30)	0	0	Infinity
SC51220 - Badge Office Supplies	0	0	(1,796)	0	(1,001.64)	0	0	Infinity
SC51250 - Janitor	(22)	(6,743)	(719)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51300 - Clothing and Linen	(15,950)	(19,193)	(21,283)	(16,350)	(16,350.00)	(16,350)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51350 - Chemical and Medical	0	0	(8,331)	(300)	(300.00)	(300)	0	0.00%
SC51400 - Photographic	0	0	0	(100)	(100.00)	(100)	0	0.00%
SC51700 - Education	(459)	(1,024)	(625)	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC51850 - Minor Tools	0	(28)	(626)	(26,000)	(26,000.00)	(26,000)	0	0.00%
SC51900 - Election Supplies	0	0	(241)	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	0	0	(76)	0	(82.19)	0	0	Infinity
SC52050 - Auto Parts	(12,855)	6,334	0	(7,000)	(7,000.00)	(7,000)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(501)	(501.00)	(501)	0	0.00%
53000 - Energy	(611,083)	(546,173)	(501,570)	(576,529)	(667,332.90)	(702,929)	(126,400)	17.98%
SC51800 - Fuel & Oil	(3,233)	(2,394)	(5,242)	(5,772)	(2,865.90)	(5,772)	0	0.00%
SC53100 - Natural Gas	(75,304)	(60,495)	(58,972)	(63,556)	(83,356.00)	(89,191)	(25,635)	28.74%
SC53150 - Electricity	(469,666)	(394,816)	(414,205)	(414,794)	(470,924.00)	(494,470)	(79,676)	16.11%
SC53200 - Water and Sewer	(62,880)	(88,468)	(23,150)	(92,407)	(110,187.00)	(113,496)	(21,089)	18.58%
60000 - Contractual Services	(605)	(1,244)	(34,722)	(13,524)	(18,133.01)	(13,524)	0	0.00%
SC61100 - Communications Billing	0	0	(926)	0	(132.39)	0	0	Infinity
SC61200 - Postage	(7)	0	0	(24)	(24.00)	(24)	0	0.00%
SC61327 - Miscellaneous	0	0	(679)	0	(787.12)	0	0	Infinity
SC61400 - Dues	0	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC61410 - Tuition	0	0	0	(7,000)	(7,000.00)	(7,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61415 - Safety Training	(598)	(1,244)	(790)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC62000 - Professional	0	0	(26,232)	0	(3,689.50)	0	0	Infinity
SC68000 - Repair and Maint Services	0	0	(1,676)	0	0.00	0	0	Infinity
SC68313 - Repair and Maintenance Plumbing	0	0	(143)	0	0.00	0	0	Infinity
SC68325 - Repair and Maintenace BAS	0	0	(1,923)	0	0.00	0	0	Infinity
SC69000 - Rentals	0	0	(2,353)	0	0.00	0	0	Infinity
64000 - CBDG	0	0	(9,860)	0	0.00	0	0	Infinity
SC64070 - Emergency Repairs Grant	0	0	(9,860)	0	0.00	0	0	Infinity
67000 - Cleaning Services	(11,064)	(12,654)	(21,422)	(15,000)	(15,172.75)	(15,000)	0	0.00%
SC67310 - Janitorial Service Cont	0	0	(10,058)	0	(172.75)	0	0	Infinity
SC67320 - Extermination	(11,064)	(12,654)	(11,364)	(15,000)	(15,000.00)	(15,000)	0	0.00%
68000 - Repair and Maint Services	(469,746)	(458,835)	(855,846)	(581,000)	(593,697.13)	(581,000)	0	0.00%
SC68100 - R & M - Building	(469,740)	(457,194)	(797,160)	(578,000)	(581,000.00)	(578,000)	0	0.00%
SC68105 - R & M - Terminal Plumbing	0	0	(232)	0	0.00	0	0	Infinity
SC68300 - R & M - Improvements	(6)	0	(20,110)	0	(8,055.65)	0	0	Infinity
SC68306 - R&M Fire and Security Systems	0	0	(115)	0	0.00	0	0	Infinity
SC68308 - R&M HVAC	0	0	(27,421)	0	(496.62)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68310 - R & M Other Improvements	0	0	0	0	(1,144.86)	0	0	Infinity
SC68314 - Metal Products	0	0	(342)	0	0.00	0	0	Infinity
SC68650 - Shop Equipment	0	(705)	(25)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC68680 - Other Equipment	0	(935)	0	0	0.00	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	(10,442)	0	0.00	0	0	Infinity
69000 - Rentals	(133,541)	(143,304)	(150,112)	(151,729)	(153,019.88)	(153,020)	(1,291)	0.84%
SC69210 - Rental City Equipment	(133,541)	(140,218)	(147,229)	(147,229)	(148,519.88)	(148,520)	(1,291)	0.87%
SC69220 - Rental Other Equipment	0	(3,086)	(2,883)	(4,500)	(4,500.00)	(4,500)	0	0.00%
70000 - Other Charges	(933)	(1,384)	(75)	(4,500)	(4,500.00)	(4,500)	0	0.00%
SC72000 - Communication	(375)	0	0	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	674	203	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC75300 - Meals and Local	(1,232)	(1,587)	(75)	(3,500)	(3,500.00)	(3,500)	0	0.00%
71000 - Insurance	(397,668)	(509,797)	(422,477)	(452,899)	(457,585.28)	(425,547)	27,352	-6.43%
SC71100 - Insurance and Bonds	(397,668)	(509,797)	(419,243)	(452,899)	(452,899.00)	(425,547)	27,352	-6.43%
SC71250 - Paid Claims	0	0	(3,234)	0	(4,686.28)	0	0	Infinity
77000 - Charges - Other	0	0	(2,680)	0	(2,875.28)	0	0	Infinity
SC77300 - Water System Inspections	0	0	(1,120)	0	(1,600.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77710 - Electrical	0	0	0	0	(1,012.80)	0	0	Infinity
SC78760 - Site Inspections	0	0	(1,297)	0	(180.00)	0	0	Infinity
SC78940 - Lunch Expense	0	0	(262)	0	(82.48)	0	0	Infinity
90000 - Inter Reimbursements	0	65,738	67,042	50,000	(50,000.00)	50,000	0	0.00%
SC90190 - Payroll Reimbursements	0	65,738	67,042	50,000	(50,000.00)	50,000	0	0.00%
CC_1253 - MPEV	(139,101)	83,312	(453,819)	0	0.00	0	0	Infinity
Revenues	434,760	433,312	(162,153)	431,000	431,000.00	431,000	0	0.00%
37109 - Interest Earnings	34,760	33,312	(28,819)	31,000	31,000.00	31,000	0	0.00%
RC37110 - Interest Income	34,760	33,312	(28,819)	31,000	31,000.00	31,000	0	0.00%
37150 - Rent	400,000	400,000	(133,333)	400,000	400,000.00	400,000	0	0.00%
RC37154 - Other Rental Income	400,000	400,000	(133,333)	400,000	400,000.00	400,000	0	0.00%
Expenditures	(573,861)	(350,000)	(291,667)	(431,000)	(431,000.00)	(431,000)	0	0.00%
68000 - Repair and Maint Services	(4,936)	0	0	(81,000)	(81,000.00)	(81,000)	0	0.00%
SC68100 - R & M - Building	(4,936)	0	0	0	0.00	0	0	Infinity
SC68300 - R & M - Improvements	0	0	0	(81,000)	(81,000.00)	(81,000)	0	0.00%
92000 - Operating Transfers	(568,925)	(350,000)	(291,667)	(350,000)	(350,000.00)	(350,000)	0	0.00%
SC92060 - Civic Center Improv	(393,925)	0	0	0	0.00	0	0	Infinity
SC92170 - Trsf to Debt Service	(175,000)	(350,000)	(291,667)	(350,000)	(350,000.00)	(350,000)	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1251 - Facilities Cost Center	**30.00**	**30**
TRD046 - CUSTODIAN III	2.00	2
TRD047 - CUSTODIAN II	1.00	1
TRD910 - CUSTODIAN I	27.00	27
CC_1252 - Facilities Maintenance	**28.50**	**29**
ADM061 - ASSISTANT DIRECTOR OF FACILITIES	1.00	1
ADM062 - DIRECTOR OF FACILITIES	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	2.00	2
HRL916 - ELECTRICIAN I	0.50	1
PRF061 - Facilities Coordinator II	2.00	2
PRF258 - ARCHITECTURAL DESIGNER	1.00	1
PRF875 - FACILITIES FIELD SUPERVISOR	1.00	1
TEC107 - SPECIAL PROJECTS MANAGER	2.00	2
TEC115 - BAS CONTROL TECHNICIAN	3.00	3
TRD060 - ELECTRICIAN II	1.00	1
TRD906 - BUILDING MECHANIC III	11.00	11
TRD915 - ELECTRICIAN I	2.00	2
TRD930 - UTILITY WORKER	1.00	1
Grand Total	**58.50**	**59**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Finance

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,566,724	9,821,744	4,706,878	4,777,232	5,136,158
Personal Services	2,326,332	22,616,864	3,229,034	2,989,943	3,248,545
Supplies	27,296	52,760	47,600	139,348	82,720
Contractual Services	2,422,170	1,636,014	1,402,590	1,621,737	1,775,290
Other Charges	790,926	60,606	27,654	26,204	29,603
Capital Outlay	0	(57,500)	0	0	0
Debt Service	0	(14,487,000)	0	0	0
Revenues	178,349,120	176,020,375	190,452,822	197,661,611	204,629,155
Operating Revenues	162,351,751	168,974,364	175,330,565	182,073,808	186,670,375
Non-Oper Revenues	11,938,989	7,221,798	9,260,823	9,577,042	10,262,879
Other Financing Sources	4,058,380	4,288,501	5,861,434	6,010,761	7,695,901
Transfers In	0	(4,464,287)	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Finance	5,566,724	9,821,744	4,706,878	4,777,232	5,136,158

Mission

Promote and maintain excellence and efficiency in the accounting, budgeting, and reporting functions of the city.

Goals & Objectives

The Finance Department is responsible for the administration of all the city's financial activities as described in Article V., Section 27 of the City Charter. Finance is also responsible for maintaining a financial system that accurately records all receipts and disbursements for the City of Amarillo, for providing

timely reporting to individual departments, and for preparation of the Annual Comprehensive Financial Report, while utilizing best practices related to all financial matters.

The Finance Department provides multiple programs including administration, cash and debt management, financial reporting and budgeting, internal control, pension administration, fiscal agent services, and property tax analysis.

The Finance Department evaluates city policies pertaining to control of financial matters and audits payments to vendors and contractors. In addition to performing the accounting and reporting functions for the city, Finance provides these services for the Amarillo Economic Development Corporation, Amarillo Hospital District, Amarillo-Potter Events Venue District, Tax Increment Reinvestment Zone #1, Tax Increment Reinvestment Zone #2, Tax Increment Reinvestment Zone #3, Local Government Corporation, Amarillo Chamber of Commerce, Amarillo Housing Finance Corporation, Amarillo Health Facility Corporation, and the Harrington Library Consortium.

The Finance Department will utilize funding for FY 2026/27 to ensure proper budgeting, accounting, and reporting of all City of Amarillo financial information in accordance with applicable accounting pronouncements, laws, and bond covenants. The funding will help maintain favorable bond ratings for the City of Amarillo, ensure proper internal controls are in place and make sure all property taxes are correctly calculated and reported.

Programs

Finance Department Administration

2026/27 Budget — $472,003 of Budget

Provide management and oversight to the Purchasing department. Provides oversight of accountants and clerks to provide timely financial records for all deposits and disbursements for all departments of the city. Preserve the safety and liquidity of city investments as directed by policies of the city, while maximizing interest earnings. Monitor the city's banking relationships to verify that the city is compliant with all state requirements.

In 2024, the Finance Department received certification from the Government Treasurer's Organization of Texas (GTOT) on the City's investment policy, aligning to Finance's goal of fiscal responsibility. This was the fourth time the city participated in this certification program, which is good for two years. The city will submit the investment policy for certification again in 2026.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total Operating Costs Managed (millions)*	$84.5	$86.3	$86.3
Total Positions Managed	39	39	39
Public Funds Investment Act Compliance	100%	100%	100%
Quarterly Investment Reports Presented to Council	4/100%	4/100%	4/100%
GTOT Investment Policy Certification (years)	10	11	12

**Total expenses for Finance, Purchasing, General Fund Transfers, and Debt Service Fund.*

Debt Management

2026/27 Budget — $94,400 of Budget

Issue debt with bond covenants that will protect taxpayers and future bondholders. Ensure all debt payments are made in a timely manner and in accordance with bond covenants. Coordinate with rating agencies, financial advisors, and underwriters to achieve the lowest overall interest rate paid on new issues. Issue refunding bonds if financially prudent. Each year, the Finance Department analyzes the debt per capita ratio in comparison to peer cities. This information is provided to the City Council and citizens for comparison purposes.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
GO Bonds (S&P)	AAA	AAA	AAA
Water & Sewer Revenue Bonds (S&P)	AA+	AA+	AAA
Drainage Utility Revenue Bonds (S&P)	AA+	AA+	AAA
HOT Revenue Bonds (S&P)**	A+	A+	A+
Compliance with Bond Covenants	100%	100%	100%
Debt per Capita*	$3,186.23	$3,450.00	$3,450.00
Amount of Debt Outstanding	$645,334.295	$702,000,000	$702,000,000

**Excludes Water Authority Debt*

***Due to COVID-19 impact on hotel occupancy taxes*

Financial Reporting and Budgeting

2026/27 Budget — $991,208 of Budget

Ensure timely, accurate reports are available to city departments and external users. Facilitate preparation of adopted budgets in accordance with State law. Prepare monthly and quarterly financials for management. Submit Annual Comprehensive Financial Reports, adopted budgets, and Popular Annual Financial Reports to the Government Finance Officers Association (GFOA) each year for formal review and certification aligning to the Finance Department's goal of fiscal responsibility. Assist departments with financial oversight of all construction in progress, capital purchases, and capital asset financial presentation; maintain accurate financial information for all assets for all departments. Prepare grant billings and manage financial reporting of grants to federal and state agencies. Establish and maintain an effective system of organizational internal control.

It is the City's policy is to maintain a 90-day operating reserve plus one year's capital requirements. Finance works with all departments to develop operating budgets and long-term capital plans that ensure compliance with this policy.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
GFOA Certificate of Achievement for Excellence in Financial Reporting (years)	49	50	51
GFOA Distinguished Budget Presentation (years)	34	35	36
GFOA Award of Outstanding Achievement in Popular Annual Financial Reporting (years)	14	15	16
Quarterly Financial Reporting to City Manager	4/100%	4/100%	4/100%
Monthly Budget vs. Actual Reporting to Audit Committee	12/100%	12/100%	12/100%
General Fund Reserves as % of target	100%	100%	100%
Internal control issues reported by external auditors	0	0	0
Single audit findings	5	0	0

Pension Administration and Fiscal Agent Services

2026/27 Budget — $283,203 of Budget

Administer the Amarillo Firemen's Relief and Retirement Fund (AFRRF) to provide benefits for both retirees and current employees.

Provide accounting and financial services for the Amarillo Economic Development Corporation, Amarillo Hospital District, Amarillo-Potter Events Venue District, Tax Increment Reinvestment Zone #1, Tax Increment Reinvestment Zone #2, Tax Increment Reinvestment Zone #3, Local Government Corporation, Amarillo Chamber of Commerce, Amarillo Housing Finance Corporation, Amarillo Health Facility Corporation, and the Harrington Library Consortium.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Compliance with Pension Review Board Requirements:			
AFRRF	100%	100%	100%

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Unmodified Audit Opinion for Outside Entities (city is fiscal agent)	8/100%	8/100%	8/100%

Property Taxes

2026/27 Budget — $1,038,407 of Budget

The Finance Department is responsible for the recording of property tax collections and all tax calculations as well as payment to the Potter Randall Appraisal District for assessment of the city's property taxes. Finance ensures that all budget and tax publication notices and postings, City Council meeting dates for public hearings, and budget and tax rate adoption are conducted as required by State statutes. Finance prepares historic comparative schedules of tax rates, assessed values, and budgets with peer cities for City Council and taxpayers aligning to the city's goal of fiscal responsibility.

Treasury Management

2026/27 Budget — $1,604,812 of Budget

Manages electronic payments, receipts, positive pay, stop payments, and monthly reconciliations. Manages all weekly payments to vendors and deposits to the city and ensures all cash receipts are recorded to the proper department.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Pool checks issued	8,278	8,500	8,500
Vendor ACH Payments	5,710	6,200	6,200
Procurement Card Transactions	29,972	32,500	32,500
Procurement Card Rebate	$84,001	$112,734	$125,000
1099's issued	650	700	700

Payroll

2026/27 Budget — $236,001 of Budget

Processes bi-weekly payroll and associated bi-weekly, monthly, and quarterly reports, as well as year-end earnings reporting forms.

	2024/25 Actual	**2025/26 Estimated**	**2026/27 Projected**

W-2's issued	2,991	3,100	3,100

Total Finance Department 2026/2027 Budget- $4,720,034

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	5,136,158
Grand Total	**5,136,158**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
CC_1315 - Finance	169,137,651	172,736,086	166,301,138	186,112,047	193,223,505.17	199,869,696	13,757,649	6.8
Revenues	172,228,795	178,304,417	176,020,375	190,452,822	197,661,611.00	204,629,155	14,176,333	6.9
30300 - Property Taxes Current Year Levy	50,414,454	52,894,440	57,825,762	60,593,604	60,593,604.00	61,294,457	700,853	1.1
RC30310 - Collec Potter County As	23,613,717	24,800,509	27,117,808	27,992,954	27,992,954.00	28,404,832	411,878	1.4
RC30311 - Collec Randall County A	27,454,891	28,887,492	31,563,315	33,626,594	33,626,594.00	34,125,908	499,314	1.4
RC30312 - Potter TIRZ #1 Participation	(654,154)	(748,795)	(855,362)	(1,025,944)	(1,025,944.00)	(1,236,283)	(210,339)	17.0
RC30313 - Property Tax Rebate	0	(44,765)	0	0	0.00	0	0	Infi
30320 - Prior Year's Levy	317,248	411,787	529,824	453,907	484,919.00	462,985	9,078	1.9
RC30321 - Prior Year Collec Potte	234,144	277,750	382,334	301,239	332,251.00	307,264	6,025	1.9
RC30322 - Prior Year Collec Randa	83,104	134,037	147,490	152,668	152,668.00	155,721	3,053	1.9

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
30330 - Penalty and Int-Delinquent Tax	453,578	494,736	541,155	520,315	520,315.00	530,721	10,406	1.9
RC30331 - Potter County Assessor	276,472	298,182	361,443	320,307	320,307.00	326,713	6,406	1.9
RC30332 - Randall County Assessor	177,105	196,554	179,712	200,008	200,008.00	204,008	4,000	1.9
30400 - Gross Receipts Business Taxes	22,959,078	21,426,222	22,480,880	22,964,244	22,474,479.00	23,199,978	235,734	1.0
RC30410 - Electricity Utility	11,957,070	10,801,316	10,810,893	10,840,000	10,840,000.00	11,056,800	216,800	1.9
RC30420 - Gas Utility	4,083,163	3,470,994	3,522,132	3,500,000	3,500,000.00	3,570,000	70,000	1.9
RC30430 - Water Utility	3,606,101	3,581,447	4,178,445	4,423,240	4,423,240.00	4,699,092	275,852	5.8
RC30435 - Sewer Utility	1,533,108	1,986,735	1,774,787	1,883,223	1,883,223.00	2,008,790	125,567	6.2
RC30440 - Telecommunications Util	693,894	605,373	413,385	753,765	264,000.00	270,000	(483,765)	-179.1
RC30445 - Drainage Utility	0	0	753,932	590,000	590,000.00	601,800	11,800	1.9
RC30450 - Cable TV	1,085,742	980,358	1,027,305	974,016	974,016.00	993,496	19,480	1.9
30469 - Hotel Occupancy Tax	8,386,003	8,191,672	9,135,023	8,685,620	10,289,095.00	9,725,388	1,039,768	10.6
RC30470 - Hotel Occupancy Tax	9,180,831	9,063,095	9,943,371	9,597,370	11,311,879.00	10,746,285	1,148,915	10.6
RC30471 - HOT Rebate	(794,828)	(871,423)	(808,348)	(911,750)	(1,022,784.00)	(1,020,897)	(109,147)	10.6
30600 - Sales Tax	76,551,180	78,691,117	80,688,168	81,868,527	87,467,048.00	91,212,498	9,343,971	10.2
RC30610 - General Sales Tax	75,448,868	77,584,567	79,946,348	81,170,000	86,768,521.00	90,500,000	9,330,000	10.3
RC30611 - Sales Tax Rebate	(55,528)	(45,881)	(368,716)	(472,765)	(472,765.00)	(482,220)	(9,455)	1.9
RC30620 - Mixed Beverage Sales Ta	1,157,840	1,152,431	1,110,536	1,171,292	1,171,292.00	1,194,718	23,426	1.9
31400 - Licenses and Permits	0	62	0	0	0.00	0	0	Infi

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
RC31510 - Alcoholic Beverages	0	62	0	0	0.00	0	0	Infi
32800 - Intergovernmental Revenues	91,289	147,011	493,936	208,015	208,015.00	208,015	0	0.0
RC32870 - Police School Liason Par	0	0	348,973	0	0.00	0	0	Infi
RC32880 - Arrest Fee Collection	1,907	2,049	2,355	2,200	2,200.00	2,200	0	0.0
RC32900 - Fiscal Agent Fees	89,382	144,962	142,608	205,815	205,815.00	205,815	0	0.0
33600 - Transit Operating Revenues	0	0	(584)	0	0.00	0	0	Infi
RC33640 - Miscellaneous Bus Reven	0	0	(584)	0	0.00	0	0	Infi
35500 - Revenue from Other Agencies	0	0	(2,744,800)	0	0.00	0	0	Infi
RC35610 - Grant In Aid – Federal	0	0	(2,744,800)	0	0.00	0	0	Infi
36520 - Contract Income	40,166	50,000	25,000	36,333	36,333.00	36,333	0	0.0
RC36522 - City Contract Income	40,166	50,000	25,000	36,333	36,333.00	36,333	0	0.0
37000 - Non-Operating Revenues	0	0	273,481	0	0.00	0	0	Infi
RC37400 - Miscellaneous Revenue	0	0	273,481	0	0.00	0	0	Infi
37109 - Interest Earnings	3,167,549	6,500,524	1,404,002	3,500,000	3,816,219.00	3,570,000	70,000	1.9
RC37110 - Interest Income	2,571,792	4,477,736	2,376,960	3,500,000	3,816,219.00	3,570,000	70,000	1.9
RC37115 - Unrealized G/L	595,757	2,022,788	(973,051)	0	0.00	0	0	Infi
RC37125 - Other Interest Income	0	0	93	0	0.00	0	0	Infi
37150 - Rent	5,633,079	5,438,465	5,544,315	5,760,823	5,760,823.00	6,692,879	932,056	13.9
RC37155 - Surface Land Rental	36,595	37,554	35,379	37,545	37,545.00	38,296	751	1.9

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
RC37170 - Payment in Lieu of Property Tx	5,596,484	5,400,911	5,508,936	5,723,278	5,723,278.00	6,654,583	931,305	13.9
37200 - Administrative Charges	4,143,632	3,853,172	4,094,544	5,568,934	5,568,934.00	7,403,401	1,834,467	24.7
RC37210 - Water & Sewer Utility	1,851,075	1,601,920	1,809,027	2,192,745	2,192,745.00	3,056,379	863,634	28.2
RC37220 - Airport	144,784	261,198	313,973	342,141	342,141.00	433,227	91,086	21.0
RC37225 - Weed Collection	0	0	2,324	0	0.00	0	0	Infi
RC37230 - Weed Mowing Services	0	0	1,606	0	0.00	0	0	Infi
RC37250 - Indirect Cost Reimbursem	2,147,773	1,990,054	1,967,614	3,034,048	3,034,048.00	3,913,795	879,747	22.4
37400 - Miscellaneous Revenue	71,539	205,208	193,957	292,500	441,827.00	292,500	0	0.0
RC37130 - Discounts Earned	9,650	13,722	1,384	13,000	13,000.00	13,000	0	0.0
RC37140 - Returned Check Fees	954	415	2,174	500	810.00	500	0	0.0
RC37141 - Merchant Service Fees	(7,433)	(6,590)	(348)	(10,000)	(10,000.00)	(10,000)	0	0.0
RC37410 - Miscellaneous Revenue	63,368	192,661	0	200,000	200,000.00	200,000	0	0.0
RC37420 - Donations	5,000	5,000	(53)	5,000	5,000.00	5,000	0	0.0
RC37428 - Procurement Card Rebate	0	0	84,001	84,000	112,734.00	84,000	0	0.0
SC37400 - Miscellaneous Revenue	0	0	106,798	0	120,283.00	0	0	Infi
39100 - Operating Transfers In	0	0	(4,464,287)	0	0.00	0	0	Infi
RC39110 - Tsf In fr General Fund	0	0	(681,600)	0	0.00	0	0	Infi

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
RC39470 - Tsf in from Water & Sewe	0	0	(2,983,267)	0	0.00	0	0	Infi
RC39475 - Tsf in from Drainage Utility	0	0	(423,222)	0	0.00	0	0	Infi
RC39530 - Tsf In fr Airport	0	0	(376,198)	0	0.00	0	0	Infi
Expenditures	(3,091,144)	(5,568,331)	(9,719,238)	(4,340,775)	(4,438,105.83)	(4,759,459)	(418,684)	8.8
41000 - Personnel Services	(2,014,842)	(2,326,332)	(22,515,096)	(2,897,581)	(2,658,489.70)	(2,920,516)	(22,935)	0.7
SC41100 - Salaries and Wages	(1,458,819)	(1,672,535)	(1,815,489)	(1,854,744)	(1,789,407.30)	(1,994,231)	(139,487)	6.9
SC41200 - Longevity	0	0	0	0	(55.40)	0	0	Infi
SC41300 - Incentive	(2,494)	(2,389)	0	(2,400)	(8,965.00)	(1,800)	600	-33.3
SC41600 - Overtime Pay	0	0	(253)	0	0.00	0	0	Infi
SC41820 - Health Insurance	(234,679)	(237,212)	(244,794)	(273,870)	(273,870.00)	(301,889)	(28,019)	9.2
SC41840 - Health Insurance	0	0	0	0	0.00	0	0	Infi
SC41900 - Life	(540)	(571)	0	(1,107)	0.00	0	1,107	Infi
SC42000 - Social Security	0	0	(8)	0	0.00	0	0	Infi
SC42010 - Life Insurance	0	0	(6,373)	(26,963)	(1,107.00)	(1,189)	25,774	-2,167.7
SC42100 - Social Security - Medicare	(20,381)	(24,174)	(18,702)	0	(26,963.00)	(29,074)	(29,074)	100.0
SC42110 - Social Security - OASDI	(81,354)	(100,386)	(19,333,981)	(111,615)	(111,615.00)	(121,757)	(10,142)	8.3
SC42115 - OPEB Funding	(33,430)	(37,742)	(815,791)	(44,832)	0.00	(47,722)	(2,890)	6.0
SC42120 - TMRS	(169,142)	(240,193)	(266,788)	(566,513)	(350,916.00)	(389,228)	177,285	-45.5
SC42125 - OPEB Funding	0	0	0	0	(72,054.00)	0	0	Infi
SC42130 - FRRF Total	0	0	863	0	0.00	0	0	Infi
SC42300 - State Unemployment	(1,532)	(1,349)	0	(2,192)	(2,192.00)	0	2,192	Infi

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
SC42400 - State Unemployment	(4,676)	(1,508)	(1,701)	(6,745)	(6,745.00)	(4,574)	2,171	-47.4
SC42500 - Other Employee Benefits	0	0	6	0	0.00	0	0	Infi
SC42510 - Workers Compensation	(2,934)	(2,902)	(5,903)	(3,000)	(3,000.00)	(20,052)	(17,052)	85.0
SC42530 - Car Allowance	0	0	(2,184)	0	(3,000.00)	(3,000)	(3,000)	100.0
SC42540 - Uniform and Clothing Allowance	0	0	(75)	0	0.00	0	0	Infi
SC42550 - Moving Expense	(4,860)	(5,369)	0	(3,600)	(4,800.00)	0	3,600	Infi
SC42570 - Communications Allowance	0	0	(3,923)	0	(3,800.00)	(6,000)	(6,000)	100.0
41600 - Overtime Pay	(76)	(958)	0	0	0.00	0	0	Infi
SC41620 - Unscheduled	(76)	(958)	0	0	0.00	0	0	Infi
51000 - Supplies	0	0	(1,441)	0	0.00	0	0	Infi
RC51200 - Operating	0	0	(1,417)	0	0.00	0	0	Infi
SC51100 - General Supplies	0	0	(24)	0	0.00	0	0	Infi
51100 - General Supplies	(43,751)	(27,296)	(51,195)	(41,000)	(135,348.47)	(42,120)	(1,120)	2.6
SC51110 - Office Expense	(36,195)	(22,509)	(21,692)	(38,000)	(38,000.00)	(38,760)	(760)	1.9
SC51115 - Employee Recognition Program	(372)	(295)	0	(1,000)	(1,000.00)	(1,000)	0	0.0
SC51125 - Training	0	0	(915)	0	(915.00)	0	0	Infi
SC51200 - Operating	0	0	(1,609)	0	(204.23)	0	0	Infi
SC51700 - Education	(2,542)	(437)	(427)	0	(360.00)	(360)	(360)	100.0
SC51950 - Minor Office Equipment	(4,642)	(4,056)	(9,820)	(2,000)	(2,000.00)	(2,000)	0	0.0
SC51970 - Software	0	0	(14,115)	0	(90,583.05)	0	0	Infi

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
SC51980 - IT Hardware	0	0	(2,139)	0	(2,200.00)	0	0	Infi
SC54000 - Food	0	0	(479)	0	(86.19)	0	0	Infi
60000 - Contractual Services	(200,324)	(340,745)	(299,815)	(153,790)	(390,863.66)	(322,790)	(169,000)	52.3
SC61100 - Communications Billing	(304)	(912)	(912)	(920)	(920.00)	(920)	0	0.0
SC61200 - Postage	(22,593)	(23,107)	(18,050)	(23,600)	(23,600.00)	(23,600)	0	0.0
SC61300 - Advertising	0	(2,089)	0	(2,100)	(3,148.00)	(2,100)	0	0.0
SC61327 - Miscellaneous	0	0	(26)	0	(25.66)	0	0	Infi
SC61400 - Dues	(2,584)	(2,075)	(1,647)	(4,670)	(4,670.00)	(4,670)	0	0.0
SC61405 - Subscriptions	0	0	(7,611)	0	(146,000.00)	0	0	Infi
SC61410 - Tuition	0	(4,823)	(3,661)	(2,500)	(2,500.00)	(2,500)	0	0.0
SC61412 - Training	(8,740)	(1,231)	(796)	(10,000)	(10,000.00)	(25,000)	(15,000)	60.0
SC62000 - Professional	(166,104)	(306,509)	(266,905)	(110,000)	(200,000.00)	(264,000)	(154,000)	58.3
SC69000 - Rentals	0	0	(206)	0	0.00	0	0	Infi
63000 - Other Professional	(764,197)	(932,703)	(1,058,553)	(1,120,000)	(1,120,000.00)	(1,142,200)	(22,200)	1.9
SC63100 - Appraisal District Service	(579,947)	(730,541)	(739,455)	(810,000)	(810,000.00)	(826,200)	(16,200)	1.9
SC63140 - Audit Fee	(181,280)	(201,512)	(319,098)	(310,000)	(310,000.00)	(316,000)	(6,000)	1.9
SC63210 - Armored Car Service	(2,970)	(649)	0	0	0.00	0	0	Infi
68000 - Repair and Maint Services	0	0	0	(2,200)	(2,200.00)	(2,200)	0	0.0
SC68610 - Office Equipment	0	0	0	(2,200)	(2,200.00)	(2,200)	0	0.0
69000 - Rentals	(35,485)	(1,149,371)	(277,031)	(100,000)	(105,000.00)	(304,400)	(204,400)	67.1
SC69300 - Leased Computer Software	(35,485)	(1,149,371)	(277,031)	(100,000)	(105,000.00)	(304,400)	(204,400)	67.1
70000 - Other Charges	(20,317)	(3,471)	(30,987)	(7,450)	(7,450.00)	(7,450)	0	0.0

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
RC71250 - Paid Claims	0	0	(39,197)	0	0.00	0	0	Infi
RC78210 - Cash Over/Short	0	0	11,964	0	0.00	0	0	Infi
SC74000 - Printing and Binding	(9,270)	(3,691)	(3,122)	(4,000)	(4,000.00)	(4,000)	0	0.0
SC75100 - Travel	(10,647)	1,310	(343)	(3,000)	(3,000.00)	(3,000)	0	0.0
SC75200 - Mileage	(38)	0	0	(150)	(150.00)	(150)	0	0.0
SC75300 - Meals and Local	(362)	(1,089)	(290)	(300)	(300.00)	(300)	0	0.0
71000 - Insurance	(13,410)	(780,998)	(16,402)	(18,754)	(19,054.00)	(17,783)	971	-5.4
SC71100 - Insurance and Bonds	(13,410)	(13,520)	(15,986)	(18,754)	(18,754.00)	(17,783)	971	-5.4
SC71245 - Other Tax Expense	0	0	0	0	(300.00)	0	0	Infi
SC71330 - Incurred Claims	0	(767,478)	(416)	0	0.00	0	0	Infi
77000 - Charges - Other	1,258	(6,457)	(13,216)	0	300.00	0	0	Infi
SC78210 - Cash Over/Short	657	(161)	(1,126)	0	300.00	0	0	Infi
SC78230 - Loss on Bad Debt	601	(6,296)	(8,094)	0	0.00	0	0	Infi
SC78240 - Late Payment Charges	0	0	(727)	0	0.00	0	0	Infi
SC79000 - Other Marketing	0	0	(1,080)	0	0.00	0	0	Infi
SC79050 - Advertising	0	0	(2,189)	0	0.00	0	0	Infi
81000 - Land Acquisition	0	0	57,500	0	0.00	0	0	Infi
SC84720 - Information Technology - General Software	0	0	57,500	0	0.00	0	0	Infi
89000 - Debt Service	0	0	14,487,000	0	0.00	0	0	Infi
SC89200 - Bond Interest Payments	0	0	14,487,000	0	0.00	0	0	Infi

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
CC_1330 - Internal Audit	0	0	(102,507)	(366,103)	(339,126.00)	(376,699)	(10,596)	2.8
Expenditures	0	0	(102,507)	(366,103)	(339,126.00)	(376,699)	(10,596)	2.8
41000 - Personnel Services	0	0	(101,768)	(331,453)	(331,453.00)	(328,029)	3,424	-1.0
SC41100 - Salaries and Wages	0	0	(71,068)	(222,382)	(222,382.00)	(226,434)	(4,052)	1.7
SC41820 - Health Insurance	0	0	(10,215)	(43,852)	(43,852.00)	(31,062)	12,790	-41.1
SC42010 - Life Insurance	0	0	(24)	(123)	(123.00)	(123)	0	0.0
SC42100 - Social Security - Medicare	0	0	(1,608)	(3,224)	(3,224.00)	(3,283)	(59)	1.8
SC42110 - Social Security - OASDI	0	0	(4,311)	(13,788)	(13,788.00)	(14,039)	(251)	1.7
SC42115 - OPEB Funding	0	0	(1,742)	(5,404)	(5,404.00)	(5,502)	(98)	1.7
SC42120 - TMRS	0	0	(12,470)	(42,458)	(42,458.00)	(44,880)	(2,422)	5.4
SC42300 - State Unemployment	0	0	0	0	(222.00)	0	0	Infi
SC42400 - State Unemployment	0	0	0	(222)	0.00	(441)	(219)	49.6
SC42510 - Workers Compensation	0	0	(329)	0	0.00	(2,265)	(2,265)	100.0
51100 - General Supplies	0	0	(124)	(6,600)	(4,000.00)	(40,600)	(34,000)	83.7
SC51110 - Office Expense	0	0	(124)	(4,000)	(4,000.00)	(4,000)	0	0.0
SC51115 - Employee Recognition Program	0	0	0	(600)	0.00	(600)	0	0.0
SC51125 - Training	0	0	0	0	0.00	(6,000)	(6,000)	100.0
SC51950 - Minor Office Equipment	0	0	0	(2,000)	0.00	0	2,000	Infi
SC51955 - Furniture	0	0	0	0	0.00	(30,000)	(30,000)	100.0
60000 - Contractual Services	0	0	(615)	(25,100)	(3,438.00)	(700)	24,400	-3,485.7
SC61100 - Communications	0	0	0	(100)	0.00	(100)	0	0.0

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varia
Billing								
SC61400 - Dues	0	0	(570)	0	(674.00)	(600)	(600)	100.0
SC61410 - Tuition	0	0	0	(1,000)	(1,773.00)	0	1,000	Infi
SC61412 - Training	0	0	(45)	(4,000)	(177.00)	0	4,000	Infi
SC62000 - Professional	0	0	0	(20,000)	(814.00)	0	20,000	Infi
68000 - Repair and Maint Services	0	0	0	(1,500)	0.00	(3,000)	(1,500)	50.0
SC68610 - Office Equipment	0	0	0	(1,500)	0.00	(3,000)	(1,500)	50.0
69000 - Rentals	0	0	0	0	(235.00)	0	0	Infi
SC69300 - Leased Computer Software	0	0	0	0	(235.00)	0	0	Infi
70000 - Other Charges	0	0	0	(1,450)	0.00	(950)	500	-52.6
SC75100 - Travel	0	0	0	(1,000)	0.00	(500)	500	-100.0
SC75200 - Mileage	0	0	0	(150)	0.00	(150)	0	0.0
SC75300 - Meals and Local	0	0	0	(300)	0.00	(300)	0	0.0
71000 - Insurance	0	0	0	0	0.00	(3,420)	(3,420)	100.0
SC71100 - Insurance and Bonds	0	0	0	0	0.00	(3,420)	(3,420)	100.0

2025-26 Employee Distribution by Position

	FTE	Count
CC_1315 - Finance	**30.44**	**32**
ADM100 - DIRECTOR OF FINANCE	1.00	1
ADM101 - TREASURER	1.00	1
ADM120 - DEPUTY FINANCE DIRECTOR	1.00	1
ADM121 - CONTROLLER	1.00	1
CLR120 - ACCOUNTS RECEIVABLE TECHNICIAN	1.00	1
CLR121 - ACCOUNTS PAYABLE CLERK	2.00	2
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1

	FTE	Count
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
CLR947 - ADMINISTRATIVE SPECIALIST I	1.00	1
HRL145 - COLLECTIONS CLERK	0.48	1
HRL920 - COLLEGE INTERN	0.96	2
PRF103 - ERP SYSTEM SPECIALIST	1.00	1
PRF120 - FINANCIAL ACCOUNTANT / GRANT MANAGER	1.00	1
PRF124 - COLLECTIONS COORDINATOR	1.00	1
PRF125 - ACCOUNTANT I	1.00	1
PRF127 - ACCOUNTS PAYABLE COORDINATOR	1.00	1
PRF128 - ACCOUNTANT III	6.00	6
PRF129 - SENIOR ACCOUNTANT	1.00	1
PRF130 - BUDGET ANALYST	2.00	2
PRF200 - PID PROJECT COORDINATOR	1.00	1
PRF210 - PAYROLL SPECIALIST	2.00	2
PRF345 - PAYROLL COORDINATOR	1.00	1
PRF346 - PAYROLL ACCOUNTANT	1.00	1
CC_1330 - Internal Audit	**3.00**	**3**
ADM505 - DIRECTOR OF INTERNAL AUDIT	1.00	1
PRF133 - INTERNAL AUDITOR	1.00	1
PRF134 - SENIOR INTERNAL AUDITOR	1.00	1
Grand Total	**33.44**	**35**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Purchasing

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	825,972	786,209	910,752	935,166	912,590
Personal Services	648,399	674,375	735,009	735,009	736,719
Supplies	13,942	12,738	21,000	21,502	21,000
Contractual Services	155,590	85,030	137,715	166,464	137,715
Other Charges	8,041	14,067	17,028	12,191	17,156
Capital Outlay	0	0	0	0	0
Revenues	39,487	63,228	68,710	0	68,710
Non-Oper Revenues	0	63,228	0	0	0
Other Financing Sources	39,487	0	68,710	0	68,710

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Purchasing	825,972	786,209	910,752	935,166	912,590

Mission

The mission of the Purchasing Department is to provide optimal value to the City of Amarillo through the strategic acquisition of materials, services, supplies, and equipment. All procurement activities are conducted in strict adherence to applicable legal and funding regulations.

Goals & Objectives

The Purchasing Department is committed to a fair and trusted procurement process. Key objectives include:

- Ensuring equitable access for all vendors through the implementation of competitive bidding practices.
- Maintaining transparency in all acquisition activities to foster public confidence and safeguard taxpayer resources.
- Adhering to the highest standards of integrity in all procurement operations.
- Increase the use of cooperative contracts to streamline procurement.

Programs of the Purchasing Department

Administration and Support

2025/2026 Budget — 35% of Budget

- Provide strategic oversight and management of the Purchasing Division to ensure all procurement of services and materials aligns with city policies, legal requirements, and principles of fiscal responsibility.
- Manage vendor onboarding processes, including verification of required insurance documentation and accurate system entry.
- Administer the bid process, encompassing the distribution of bid documents and addenda.
- Develop and prepare detailed procurement specifications.
- Provide resources to City departments for the procurement of goods/services utilizing various procurement methods.
- Develop and deliver training programs for new city credit card users and new purchasing request system users
- Communicate to city employees on updated to the CoA purchasing manual

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
City employees trained	200	200	250
Vendor onboarding coaching	50	70	80
Updates/additions to vendor database	700	700	750
Specifications issued/updated	50	50	25
Renewal/new vendor insurance	850	850	850

City Procurement

2025/26 Budget — 60% of Budget

Collaborate with other city departments to ensure accurate and complete information is compiled and entered for the bid process. Manage the public distribution of bid solicitations and serve as the primary point of contact for vendor inquiries, providing timely and accurate responses.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Public Solicitations Issued	450	75	65
Purchase Orders processed	2,200	2,250	1,400

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Annual Contracts processed	180	180	116
Cooperative Contract Purchases	No data	550	600

Credit Card Administration

2025/26 Budget — 5% of Budget

Administer the city's Procurement Card (P-Card) program, including the issuance of new cards and the resolution of card-related issues.

Conduct regular audits of P-Card transactions to ensure compliance with established policies and procedures.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
City issued P-Cards	650	705	730
Amount spent on P-Cards	$6,800,000.00	$7,000,000	$7,200,000
Average amount per P-Card transaction	$247.27	$245.61	$240.00
P-Card transactions	27,500	28,500	30,000

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	912,590
Grand Total	**912,590**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1325 - Purchasing	(620,749)	(787,746)	(722,981)	(842,042)	(935,165.88)	(843,880)	(1,838)	0.22%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	4,686	39,487	63,228	68,710	0.00	68,710	0	0.00%
37000 - Non-Operating Revenues	0	0	63,228	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	63,228	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	4,686	39,487	0	68,710	0.00	68,710	0	0.00%
RC37410 - Miscellaneous Revenue	4,686	39,487	0	68,710	0.00	68,710	0	0.00%
Expenditures	(625,436)	(827,234)	(786,209)	(910,752)	(935,165.88)	(912,590)	(1,838)	0.20%
41000 - Personnel Services	(509,749)	(649,660)	(674,375)	(735,009)	(735,009.00)	(736,719)	(1,710)	0.23%
SC41100 - Salaries and Wages	(354,780)	(447,606)	(470,774)	(484,780)	(484,780.00)	(481,813)	2,967	-0.62%
SC41300 - Incentive	(617)	(101)	0	(629)	(629.00)	0	629	Infinity
SC41600 - Overtime Pay	0	0	(620)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(69,906)	(83,872)	(74,598)	(100,493)	(100,493.00)	(98,342)	2,151	-2.19%
SC41900 - Life	(198)	(226)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,725)	(410)	(410.00)	(410)	0	0.00%
SC42100 - Social Security - Medicare	(5,008)	(6,499)	(6,816)	(7,088)	(7,088.00)	(7,051)	37	-0.52%
SC42110 - Social Security - OASDI	(21,413)	(27,787)	(27,226)	(30,303)	(30,303.00)	(30,149)	154	-0.51%
SC42115 - OPEB Funding	(8,757)	(11,402)	(8,305)	(11,877)	(11,877.00)	(11,817)	60	-0.51%
SC42120 - TMRS	(42,705)	(67,837)	(78,558)	(93,321)	(93,321.00)	(96,384)	(3,063)	3.18%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(443)	(504)	0	0	(740.00)	0	0	Infinity
SC42400 - State Unemployment	(933)	(383)	(464)	(2,108)	(1,368.00)	(1,411)	697	-49.40%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,737)	(2,407)	(1,778)	(3,000)	(3,000.00)	(4,862)	(1,862)	38.30%
SC42530 - Car Allowance	0	0	(2,184)	0	0.00	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(2,252)	(1,036)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,327)	(1,000)	(1,000.00)	(1,480)	(480)	32.43%
51000 - Supplies	0	0	(6,036)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(6,036)	0	0.00	0	0	Infinity
51100 - General Supplies	(18,269)	(13,942)	(6,702)	(21,000)	(21,502.00)	(21,000)	0	0.00%
SC51110 - Office Expense	(18,269)	(13,942)	(5,895)	(21,000)	(21,000.00)	(21,000)	0	0.00%
SC51125 - Training	0	0	(100)	0	0.00	0	0	Infinity
SC51200 - Operating	0	0	0	0	(502.00)	0	0	Infinity
SC51950 - Minor Office Equipment	0	0	(25)	0	0.00	0	0	Infinity
SC51955 - Furniture	0	0	(682)	0	0.00	0	0	Infinity
60000 - Contractual Services	(91,827)	(155,590)	(19,603)	(80,500)	(109,248.40)	(80,500)	0	0.00%
SC61200 - Postage	(9,821)	(3,895)	(24)	(4,500)	(4,500.00)	(4,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61300 - Advertising	(36,195)	(34,289)	0	(32,000)	(32,000.00)	(32,000)	0	0.00%
SC61327 - Miscellaneous	0	0	(4,300)	0	0.00	0	0	Infinity
SC61400 - Dues	(7,014)	(8,319)	(8,864)	(8,000)	(8,000.00)	(8,000)	0	0.00%
SC61405 - Subscriptions	0	0	0	0	(46,170.00)	0	0	Infinity
SC61410 - Tuition	0	(3,500)	(2,505)	(6,000)	(500.00)	(6,000)	0	0.00%
SC61412 - Training	0	0	(30)	0	0.00	0	0	Infinity
SC62000 - Professional	(38,796)	(105,587)	(3,880)	(30,000)	(18,078.40)	(30,000)	0	0.00%
67000 - Cleaning Services	0	0	(19,380)	0	0.00	0	0	Infinity
SC67600 - Temporary Labor	0	0	(19,380)	0	0.00	0	0	Infinity
69000 - Rentals	0	0	(46,047)	(57,215)	(57,215.48)	(57,215)	0	0.00%
SC69210 - Rental City Equipment	0	0	(5,412)	(7,215)	(7,215.48)	(7,215)	0	0.00%
SC69300 - Leased Computer Software	0	0	(40,635)	(50,000)	(50,000.00)	(50,000)	0	0.00%
70000 - Other Charges	0	(690)	(2,377)	(11,000)	(2,600.00)	(11,000)	0	0.00%
SC75100 - Travel	0	(481)	(1,385)	(9,000)	(600.00)	(9,000)	0	0.00%
SC75200 - Mileage	0	(188)	(78)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	(20)	(914)	(2,000)	(2,000.00)	(2,000)	0	0.00%
71000 - Insurance	(5,237)	(7,351)	(5,115)	(6,028)	(6,028.00)	(6,156)	(128)	2.08%
SC71100 - Insurance and Bonds	(5,237)	(7,351)	(5,115)	(6,028)	(6,028.00)	(6,156)	(128)	2.08%
77000 - Charges - Other	(354)	0	(6,574)	0	(3,563.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78250 - Inventory Over/Short	(354)	0	0	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(4,801)	0	(3,563.00)	0	0	Infinity
SC79050 - Advertising	0	0	(1,773)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1325 - Purchasing	**9.50**	**10**
ADM140 - PURCHASING AGENT	1.00	1
ADM141 - ASSISTANT PURCHASING AGENT	1.00	1
CLR145 - SENIOR BUYER	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
CLR951 - BUYER II	2.00	2
CLR952 - BUYER III	1.00	1
CLR955 - DELIVERY DRIVER	0.50	1
Grand Total	**9.50**	**10**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

General Fund Transfers

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	21,196,092	35,387,887	26,890,297	25,438,486	35,710,866
Fixed Asset Transfers	0	6,363,068	0	0	0
Personal Services	0	(1,366,141)	1,660,878	0	3,105,000
Supplies	0	0	0	0	4,100,000
Contractual Services	0	0	0	47,273	0
Other Charges	6,385,290	6,940,004	7,470,788	7,470,788	8,827,729
Operating Transfers	14,810,802	23,450,956	17,758,631	17,920,425	19,678,137
Revenues	2,226,115	6,598,918	10,979,000	11,424,407	5,430,000
Operating Revenues	0	0	0	(10)	0
Non-Oper Revenues	0	0	0	10,752	0
Transfers In	2,226,115	6,598,918	10,979,000	11,413,664	5,430,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
General Fund Transfers	21,196,092	35,387,887	26,890,297	25,438,486	35,710,866

Mission

Facilitate all inter-fund transfers to and from the General Fund to account for Information Technology charges to the General Fund and budget for personnel adjustments for the General Fund.

Goals & Objectives

General Fund Transfers are used for financial reporting and budgeting purposes. These accounts reflect transactions that only impact the General Fund as a whole and are not program specific.

Programs of General Fund Transfers

Inter-fund Transfers

2026/27 Budget — 99% of Budget

Includes funding for inter-fund transfers to and from the General Fund, including the transfer of excess hotel/motel tax to the Civic Center Improvement Fund, the transfer of funding for the Street Improvement Fund, and the transfer of funding for the Solid Waste Disposal Improvement Fund. Administrative costs reimbursable to the Information Technology Fund are also included in this program.

Personnel Adjustments

2026/27 Budget — 1% of Budget

Includes budgeted personnel adjustments for the General Fund. After the budget is approved each year, these budgeted amounts are allocated out to the General Fund departments, causing this amount to fluctuate each year.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	35,710,866
Grand Total	**35,710,866**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1350 - General Fund Transfers Cost Center	(26,972,824)	(21,324,371)	(28,788,968)	(15,911,297)	(14,014,079.24)	(30,280,866)	(14,369,569)	47.45%
Revenues	3,459,194	2,226,115	6,598,918	10,979,000	11,424,406.75	5,430,000	(5,549,000)	-102.19%
35000 - Fines & Forfeitures	0	0	0	0	(10.00)	0	0	Infinity
RC35142 - Local Truancy	0	0	0	0	(10.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Prevention								
37109 - Interest Earnings	0	0	0	0	10,752.35	0	0	Infinity
RC37110 - Interest Income	0	0	0	0	10,752.35	0	0	Infinity
39100 - Operating Transfers In	3,459,194	2,226,115	6,598,918	10,979,000	11,413,664.40	5,430,000	(5,549,000)	-102.19%
RC39112 - Tsf In fr Garage	0	0	0	6,000,000	6,000,000.00	0	(6,000,000)	Infinity
RC39115 - Tsf In fr Gn Fixed Asset	0	0	66,022	0	66,021.74	0	0	Infinity
RC39131 - Tsf In fr Home	8,521	0	0	0	0.00	0	0	Infinity
RC39350 - Tsf In from Gen Construc	3,275,487	1,480,829	0	1,514,000	1,165,000.00	1,165,000	(349,000)	-29.96%
RC39360 - Tsf In fr St Improvement	0	0	972,767	0	0.00	0	0	Infinity
RC39370 - Tsf In fr Street Assessments	144,069	191,836	0	40,000	40,000.00	40,000	0	0.00%
RC39390 - Tsf In fr Park Improveme	30,363	34,651	0	25,000	0.00	25,000	0	0.00%
RC39420 - Tsf In Fr CO Bond Proceeds	0	518,799	(1,577,451)	0	0.00	0	0	Infinity
RC39470 - Tsf in from Water & Sewe	0	0	6,994,938	0	0.00	0	0	Infinity
RC39471 - Other Operating Transfers	0	0	142,643	0	142,642.66	0	0	Infinity
RC39490 - Tsf In fr Information Se	754	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC39500 - Tsf In fr Risk Managemen	0	0	0	1,500,000	1,500,000.00	3,700,000	2,200,000	59.46%
RC39510 - Tsf In fr Employee Insur	0	0	0	1,900,000	2,500,000.00	500,000	(1,400,000)	-280.00%
Expenditures	(30,432,018)	(23,550,486)	(35,387,887)	(26,890,297)	(25,438,485.99)	(35,710,866)	(8,820,569)	24.70%
41000 - Personnel Services	0	0	1,366,141	(1,660,878)	0.00	(3,105,000)	(1,444,122)	46.51%
SC41100 - Salaries and Wages	0	0	1,366,141	0	0.00	0	0	Infinity
SC41500 - PFP	0	0	0	(1,660,878)	0.00	(3,105,000)	(1,444,122)	46.51%
51100 - General Supplies	0	0	0	0	0.00	(4,100,000)	(4,100,000)	100.00%
SC52300 - Unassigned	0	0	0	0	0.00	(4,100,000)	(4,100,000)	100.00%
69000 - Rentals	0	0	0	0	(47,273.00)	0	0	Infinity
SC69300 - Leased Computer Software	0	0	0	0	(47,273.00)	0	0	Infinity
77000 - Charges - Other	(6,081,229)	(6,385,290)	(6,940,004)	(7,470,788)	(7,470,788.00)	(8,827,729)	(1,356,941)	15.37%
SC77610 - Information Technology - City	(6,081,229)	(6,385,290)	(6,940,004)	(7,470,788)	(7,470,788.00)	(8,827,729)	(1,356,941)	15.37%
92000 - Operating Transfers	(24,350,789)	(17,165,196)	(23,450,956)	(17,758,631)	(17,920,424.99)	(19,678,137)	(1,919,506)	9.75%
SC92005 - General Fund	0	0	(398,101)	0	0.00	0	0	Infinity
SC92010 - Other Grant Funds	(168,219)	(78,280)	(1,414,802)	(1,666,325)	(1,987,557.00)	(1,666,325)	0	0.00%
SC92011 - AIP Pantex 2670	0	0	0	(10,000)	0.00	(10,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC92013 - Comp Step 2210	(50,858)	(51,083)	74	(50,880)	(55,799.26)	(53,533)	(2,653)	4.96%
SC92015 - Home Investments	(147,071)	(156,271)	(296,947)	(319,292)	(283,201.00)	(485,843)	(166,551)	34.28%
SC92040 - Solid Waste	0	(1,471,990)	(1,515,289)	(3,065,901)	(2,419,813.00)	(3,065,901)	0	0.00%
SC92045 - Street Improvement	(2,337,000)	(2,510,000)	(2,510,000)	(2,510,000)	(2,510,000.00)	(2,510,000)	0	0.00%
SC92060 - Civic Center Improv	(4,490,541)	(2,892,992)	(3,420,630)	(3,028,387)	(3,028,387.00)	(3,692,099)	(663,712)	17.98%
SC92075 - Emerg Mgmt Svc - 2430	(7,136)	0	0	0	0.00	0	0	Infinity
SC92080 - Capital Improvement	0	(2,053,799)	0	0	0.00	0	0	Infinity
SC92110 - Liab for Comp Absences	(1,963,700)	(1,250,000)	(1,250,000)	(1,250,000)	(1,107,955.00)	(1,250,000)	0	0.00%
SC92115 - Airport	0	0	0	(42,222)	(42,222.00)	(42,222)	0	0.00%
SC92120 - Information Services	(123,106)	(131,556)	(646,520)	(120,554)	(120,554.04)	(120,554)	0	0.00%
SC92125 - Municipal Garage	(71,890)	(300,595)	0	0	0.00	0	0	Infinity
SC92130 - General Construction	(14,813,840)	(5,812,169)	(12,500,810)	(5,121,212)	(5,121,212.00)	(5,572,000)	(450,788)	8.09%
SC92135 - Drainage Utility	0	0	384,336	0	0.00	0	0	Infinity
SC92150 - Cert of Obligation	0	(456,462)	(126,650)	0	(126,650.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC92170 - Trsf to Debt Service	0	0	0	(450,800)	(262,966.69)	(452,925)	(2,125)	0.47%
SC92195 - Trf to 2090 Court Security	(92,734)	0	233,177	(91,221)	(312,856.00)	(199,940)	(108,719)	54.38%
SC92196 - Trf to 2080 Court Technology	(27,806)	0	11,206	(31,837)	(48,899.00)	(54,795)	(22,958)	41.90%
SC92198 - Trf to 2460 OEM/FEMA Disa	(56,888)	0	0	0	0.00	0	0	Infinity
SC92210 - Transfers to Transformation Park 2035	0	0	0	0	(492,353.00)	(502,000)	(502,000)	100.00%
93000 - Fixed Asset Transfers	0	0	(6,363,068)	0	0.00	0	0	Infinity
SC93010 - General Fixed Assets	0	0	(2,308,153)	0	0.00	0	0	Infinity
SC93020 - Water & Sewer	0	0	(4,054,915)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
Grand Total		

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
	Total: $0	Total: $0.00					Total: $0.00

Fleet Services

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	20,821,883	13,275,004	34,624,793	45,862,600	29,487,722
Fixed Asset Transfers	0	89,240	0	0	0
Personal Services	3,490,814	3,450,331	3,493,319	3,235,754	3,799,459
Supplies	9,063,706	8,748,266	9,537,480	9,440,805	9,652,480
Contractual Services	732,084	2,172,234	6,496,089	5,979,264	5,914,901
Other Charges	8,071,238	3,949,833	7,371,002	9,294,874	8,816,832
Capital Outlay	0	(4,952,974)	0	9,000,000	0
Debt Service	68,750	56,375	911,903	911,903	1,304,050
Inter Reimbursements	(1,157,960)	(238,301)	(1,185,000)	0	0
Operating Transfers	553,250	0	8,000,000	8,000,000	0
Revenues	22,449,454	24,683,016	23,325,875	33,746,996	24,915,655
Proceeds from Debt	0	0	0	7,500,000	0
Operating Revenues	20,934,416	22,618,395	22,027,862	22,008,894	24,509,642
Non-Oper Revenues	678,328	460,246	1,292,000	409,955	400,000
Other Financing Sources	835,710	13,678	6,013	28,147	6,013
Transfers In	1,000	1,590,697	0	3,800,000	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

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Mission

The Fleet Services Division is dedicated to advancing the City Council's pillars through innovative, fiscally responsible, and high-performing fleet operations. We provide safe, reliable, and cost-effective transportation assets that enable city departments to deliver essential services efficiently and without interruption. Through strategic lifecycle management, preventative maintenance, and responsible resource stewardship, we maximize fleet performance while protecting public investment. Our commitment to safety and regulatory compliance ensures vehicles and equipment remain mission-ready and dependable. By delivering responsive and efficient fleet support, we strengthen city infrastructure, enhance public safety, and contribute to a business-friendly community that serves residents with excellence.

Goals & Objectives

The Fleet Services Division performs the majority of maintenance and repair services in-house to maximize efficiency, control costs, and ensure timely service delivery. Specialized or outsourced services are utilized when operationally necessary. The division supports the City's long-term infrastructure strategy by implementing industry best practices in fleet management, asset lifecycle planning, and preventative maintenance. To further advance innovation and fiscal responsibility, the Fleet Services Division continues transitioning select vehicles to a lease-based model, improving fleet flexibility, reducing long-term replacement costs, and optimizing resource allocation.

Programs of the Fleet Services Division

Administration/Support

2026/27 Budget - 4% of Budget

Provide oversight and management of multi-function fleet operation.

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Training Opportunities	12	17	15

Fleet Fueling Services

2026/27 Budget - 8% of Budget

Provide fuel services for all City vehicles and equipment to ensure uninterrupted municipal operations. Maintain and manage a minimum four-week emergency fuel reserve to support continuity of operations during severe weather events, supply shortages, delivery disruptions, or other emergencies. Ensure all fueling operations comply with Texas Commission on Environmental Quality (TCEQ) operator certification and environmental compliance standards. Coordinate and oversee fuel deliveries to multiple locations throughout the city to support efficient and reliable departmental operations.

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Diesel (Gallons)	611,451	750,000	755,000
Unleaded (Gallons)	472,654	525,000	530,000
Portable Fuel Available (Gallons)	4,000	4,000	5,500

Fleet Preventative Maintenance

2026/27- 8% of Budget

All fleet equipment is on lube service/preventative maintenance schedules.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Lube/Preventative Maintenance Work orders Completed	1,922	2,345	2,400

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Same Day Work Order Completion Rate	92%	95%	95%

Fleet Tire Service

2026/27- 6% of Budget

The Fleet Services Division manages all tire maintenance operations for City vehicles and equipment, including tire replacements, repairs, preventative maintenance, and roadside service support. The division employs an in-house Tire Industry Association (TIA) certified trainer to ensure adherence to industry standards and best practices. All Tire Service personnel maintain national certification through the Tire Industry Association, demonstrating the division's commitment to safety, professionalism, and technical excellence.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Tire Replacement Work Orders Completed	1,912	2,250	2,250
Tires Replaced	1,515	1,850	1,800

Performance Measures:	2023/24 Actual	2024/25 Estimated	2025/26 Projected
Same Day Work Order Completion Rate	94%	97%	97%

Fleet Maintenance and Repair

2026/27- Budget- 13% of Budget

The Fleet Services Division's shop operations provide comprehensive maintenance and repair services for the City's diverse fleet of vehicles and equipment, ensuring safe, reliable, and efficient operations across all departments. By performing the majority of maintenance and repairs in-house, the division improves service turnaround times, controls operational costs, and maximizes equipment reliability, availability, and lifecycle performance.

Fleet technicians maintain Automotive Service Excellence (ASE) certifications and participate in ongoing technical training to remain current with evolving vehicle technologies, diagnostic systems, industry standards, and safety practices. Their expertise and commitment to quality workmanship help ensure City vehicles and equipment remain dependable, compliant, and mission-ready to support essential municipal services.

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Maintenance and Repair Work Orders	13,539	14,500	14,000

Performance Measures:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Same Day Work Order Completion Rate	88%	90%	91%
Average Fleet Availability	92%	90%	95%

Fleet Replacement

2026/27- 62% of Budget

Administration of the City's fleet replacement program, including asset lifecycle planning, vehicle and equipment specification development, bid evaluation and procurement support, preparation and upfitting of new equipment, and environmentally responsible disposal of surplus or retired assets.

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Fleet Units Placed into Service	177	238	214

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Total Fleet Assets	1,150	1,173	1,193
Percentage of Fleet Exceeding Life Expectancy	31%	32%	30%

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD6100 - Fleet Services Fund	29,487,722
Grand Total	**29,487,722**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
CC_61110 - Fleet Services Cost Center	(2,365,787)	(5,337,369)	3,210,632	(6,296,713)	(9,296,278.67)	(9,092,817)	(2,796,104)	30.75%
Revenues	10,927,759	11,107,617	13,328,058	12,437,769	11,760,237.85	12,001,949	(435,820)	-3.63%
34900 - Interdepart Rental & User Chgs	9,947,512	10,576,456	11,275,100	11,139,756	11,322,136.00	11,595,936	456,180	3.93%
RC34910 - Fleet Equipment Rental	9,947,512	10,576,456	11,275,100	11,139,756	11,322,136.00	11,595,936	456,180	3.93%
37109 - Interest Earnings	984,947	678,328	460,246	1,292,000	409,955.00	400,000	(892,000)	-223.00%
RC37110 - Interest Income	984,947	677,837	460,738	1,292,000	409,955.00	400,000	(892,000)	-223.00%
RC37115 - Unrealized G/L	0	492	(492)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
37400 - Miscellaneous Revenue	(4,700)	(147,167)	2,015	6,013	28,146.85	6,013	0	0.00%
RC37130 - Discounts Earned	0	32	3	13	0.00	13	0	0.00%
RC37410 - Miscellaneous Revenue	0	100	0	0	24,393.00	0	0	Infinit
RC37435 - Sale of Scrap	3,556	5,776	2,013	6,000	3,753.85	6,000	0	0.00%
RC37465 - NBV Asset Disposal	(8,256)	(153,075)	0	0	0.00	0	0	Infinit
39100 - Operating Transfers In	0	0	1,590,697	0	0.00	0	0	Infinit
RC39410 - Tsf in fr Solid Waste	0	0	1,590,697	0	0.00	0	0	Infinit
Expenditures	(13,293,546)	(16,444,986)	(10,117,426)	(18,734,482)	(21,056,516.52)	(21,094,766)	(2,360,284)	11.19%
41000 - Personnel Services	(2,419,818)	(3,370,949)	(3,450,331)	(3,473,319)	(3,213,220.36)	(3,779,459)	(306,140)	8.10%
SC41100 - Salaries and Wages	(1,591,335)	(1,885,352)	(1,787,176)	(2,158,195)	(2,044,099.00)	(2,271,461)	(113,266)	4.99%
SC41300 - Incentive	(32,673)	(40,698)	(72,432)	(24,000)	(61,675.69)	(121,550)	(97,550)	80.26%
SC41600 - Overtime Pay	0	0	(59,711)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(336,942)	(357,746)	(355,802)	(452,670)	(452,670.00)	(444,083)	8,587	-1.93%
SC41900 - Life	(828)	(929)	0	(1,886)	0.00	0	1,886	Infinit
SC42010 - Life Insurance	0	0	(7,410)	(31,795)	(928.00)	(1,845)	29,950	-1,623.31%
SC42020 - Social Security	0	0	0	(135,937)	0.00	0	135,937	Infinit
SC42100 - Social Security - Medicare	(24,099)	(29,199)	0	0	(28,394.00)	(34,850)	(34,850)	100.00%
SC42110 - Social Security -	(101,894)	(124,006)	(113,662)	(418,614)	(121,410.00)	(148,517)	270,097	-181.86%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
OASDI								
SC42111 - TMRS Adj (GASB 68)	18,448	0	(508,545)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(41,663)	(6,646)	(1,190)	(53,280)	48,213.16	(58,213)	(4,933)	8.47%
SC42116 - OPEB Adj (GASB 75)	26,334	0	(20,610)	0	0.00	0	0	Infinit
SC42120 - TMRS	(203,171)	(881,002)	(361,164)	0	(392,218.00)	(474,789)	(474,789)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(49,414.00)	0	0	Infinit
SC42300 - State Unemployment	(2,012)	(1,781)	0	(3,471)	0.00	0	3,471	Infinit
SC42400 - State Unemployment	(75,884)	(24,340)	(2,143)	(89,071)	(2,527.00)	(95,717)	(6,646)	6.94%
SC42500 - Other Employee Benefits	0	0	8	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	(5,785)	(4,535)	(33,367)	(6,000)	(34,643.00)	(24,034)	(18,034)	75.04%
SC42530 - Car Allowance	0	0	(4,368)	0	(5,475.00)	(6,000)	(6,000)	100.00%
SC42540 - Uniform and Clothing Allowance	(34,631)	(39,532)	(29,697)	(96,000)	(65,983.83)	(96,000)	0	0.00%
SC42550 - Moving Expense	(2,314)	(1,791)	0	(2,400)	0.00	0	2,400	Infinit
SC42560 - Change in Sick and Annua	(11,368)	26,609	(9,774)	0	0.00	0	0	Infinit
SC42570 - Communications Allowance	0	0	(2,862)	0	(1,996.00)	(2,400)	(2,400)	100.00%
SC42580 - Change in Sick and Annual	0	0	(80,427)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
41600 - Overtime Pay	(66,339)	(119,865)	0	(20,000)	(22,534.00)	(20,000)	0	0.00%
SC41610 - Scheduled	0	0	0	0	(2,167.00)	0	0	Infinit
SC41620 - Unscheduled	(66,339)	(119,865)	0	(20,000)	(20,367.00)	(20,000)	0	0.00%
51100 - General Supplies	(5,106,057)	(5,812,785)	(5,574,502)	(5,100,980)	(5,104,980.00)	(5,215,980)	(115,000)	2.20%
SC51110 - Office Expense	(2,810)	(2,239)	(4,377)	(3,000)	(7,000.00)	(3,000)	0	0.00%
SC51115 - Employee Recognition Program	(246)	(641)	(98)	(1,800)	(1,800.00)	(1,800)	0	0.00%
SC51120 - Safety Program	0	0	(720)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51200 - Operating	(71,832)	(64,204)	(69,264)	(80,000)	(80,000.00)	(80,000)	0	0.00%
SC51250 - Janitor	0	(248)	0	0	0.00	0	0	Infinit
SC51300 - Clothing and Linen	(9,230)	(18,446)	(24,959)	(18,000)	(18,000.00)	(18,000)	0	0.00%
SC51350 - Chemical and Medical	0	0	(179)	(180)	(180.00)	(180)	0	0.00%
SC51850 - Minor Tools	(11,308)	(7,865)	(321)	(12,000)	(12,000.00)	(12,000)	0	0.00%
SC51950 - Minor Office Equipment	(11,357)	0	0	0	0.00	0	0	Infinit
SC52050 - Auto Parts	(4,318,309)	(5,046,310)	(4,716,473)	(4,500,000)	(4,500,000.00)	(4,500,000)	0	0.00%
SC52120 - Tires and Tubes Other	(677,534)	(670,554)	(756,730)	(480,000)	(480,000.00)	(480,000)	0	0.00%
SC52300 - Unassigned	0	0	0	0	0.00	(115,000)	(115,000)	100.00%
SC54000 - Food	(3,430)	(2,278)	(1,380)	(5,000)	(5,000.00)	(5,000)	0	0.00%
53000 - Energy	(3,339,792)	(3,251,170)	(3,173,763)	(4,411,500)	(4,335,825.00)	(4,411,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC51800 - Fuel & Oil	(3,339,792)	(3,251,170)	(3,167,667)	(4,411,500)	(4,325,000.00)	(4,411,500)	0	0.00%
SC53150 - Electricity	0	0	(6,096)	0	(10,825.00)	0	0	Infinit
60000 - Contractual Services	(6,826)	(14,966)	864,707	(51,716)	(827,956.00)	(51,716)	0	0.00%
SC61200 - Postage	0	(27)	0	(216)	(216.00)	(216)	0	0.00%
SC61410 - Tuition	(14,787)	(14,939)	(22,734)	(30,500)	(30,500.00)	(30,500)	0	0.00%
SC62000 - Professional	7,962	0	0	(21,000)	0.00	(21,000)	0	0.00%
SC62220 - Leased Equipment Expense	0	0	1,902,108	0	(797,240.00)	0	0	Infinit
SC69225 - Leased Equipment Expense-D&M Leasing	0	0	(8,544)	0	0.00	0	0	Infinit
SC69235 - Leased Vehicle Expense-D&M Leasing	0	0	(737,626)	0	0.00	0	0	Infinit
SC69315 - Leased Vehicle Expense	0	0	(268,496)	0	0.00	0	0	Infinit
63000 - Other Professional	(332,970)	(284,014)	(393,469)	(350,000)	(350,000.00)	(350,000)	0	0.00%
SC63200 - Auto Part Contractual Services	(332,970)	(284,014)	(393,469)	(350,000)	(350,000.00)	(350,000)	0	0.00%
67000 - Cleaning Services	(749)	(829)	(840)	(1,100)	(1,100.00)	(1,100)	0	0.00%
SC67500 - Laundry	(749)	(829)	(840)	(1,100)	(1,100.00)	(1,100)	0	0.00%
68000 - Repair and Maint Services	(123,871)	(83,211)	(128,670)	(55,000)	(55,000.00)	(55,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC68300 - R & M - Improvements	(17)	0	(1)	0	0.00	0	0	Infinit
SC68640 - Machinery	0	0	(79,083)	0	0.00	0	0	Infinit
SC68650 - Shop Equipment	(95,410)	(83,059)	(49,586)	(55,000)	(55,000.00)	(55,000)	0	0.00%
SC68680 - Other Equipment	(28,445)	0	0	0	0.00	0	0	Infinit
SC68710 - Auto Repair & Maint	0	(153)	0	0	0.00	0	0	Infinit
69000 - Rentals	(284,282)	(269,879)	(2,032,387)	(338,273)	(345,207.88)	(357,085)	(18,812)	5.27%
SC69210 - Rental City Equipment	(87,142)	(92,471)	(105,000)	(96,273)	(115,207.88)	(115,085)	(18,812)	16.35%
SC69220 - Rental Other Equipment	(197,140)	(177,408)	(150,015)	(230,000)	(230,000.00)	(230,000)	0	0.00%
SC69300 - Leased Computer Software	0	0	0	(12,000)	0.00	(12,000)	0	0.00%
SC69310 - Vehicle Lease	0	0	(1,777,372)	0	0.00	0	0	Infinit
70000 - Other Charges	(662,749)	(2,538,722)	(1,695)	(3,698,253)	(5,293,255.24)	(4,886,844)	(1,188,591)	24.32%
SC72000 - Communication	0	0	0	(2,000)	0.00	(2,000)	0	0.00%
SC75100 - Travel	(1,116)	(2,377)	(1,295)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC75300 - Meals and Local	(146)	0	(400)	0	(543.00)	0	0	Infinit
SC75400 - Travel	0	0	0	0	(2,152.00)	0	0	Infinit
SC76000 - Depreciation	(661,487)	(2,536,345)	0	(3,693,253)	(5,287,560.24)	(4,881,844)	(1,188,591)	24.35%
71000 - Insurance	(859,987)	(782,366)	(1,172,216)	(1,129,045)	(1,129,045.00)	(1,381,403)	(252,358)	18.27%
SC71100 - Insurance and	(859,987)	(782,366)	(1,172,216)	(1,129,045)	(1,129,045.00)	(1,381,403)	(252,358)	18.27%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Bonds								
76000 - Depreciation	0	0	(2,355,140)	0	0.00	0	0	Infinit
SC76600 - Amortization of Leased Assets	0	0	(2,355,140)	0	0.00	0	0	Infinit
77000 - Charges - Other	(391,770)	(452,190)	(510,021)	(378,393)	(378,393.04)	(584,679)	(206,286)	35.28%
SC77420 - Administrative - Direct	(60,733)	(60,733)	(45,550)	(60,733)	(60,733.00)	(60,733)	0	0.00%
SC77450 - Administrative Other	(242,953)	(299,762)	(253,569)	(213,074)	(213,074.00)	(410,487)	(197,413)	48.09%
SC77470 - Service Charges - Other	(15,860)	(15,860)	(15,860)	(15,860)	(15,860.04)	(15,860)	0	0.00%
SC77610 - Information Technology - City	(72,224)	(75,835)	(78,868)	(88,726)	(88,726.00)	(97,599)	(8,873)	9.09%
SC78020 - Interest Expense	0	0	(116,174)	0	0.00	0	0	Infinit
80000 - Capital Outlay	0	0	2,859,533	0	0.00	0	0	Infinit
SC84000 - Machinery & Equipment	0	0	2,859,533	0	0.00	0	0	Infinit
84000 - Machinery & Equipment	0	0	4,858,683	0	0.00	0	0	Infinit
SC84100 - Auto-Rolling Stock & Equ	0	0	3,954,536	0	0.00	0	0	Infinit
SC84200 - Machinery General	0	0	904,148	0	0.00	0	0	Infinit
89000 - Debt Service	0	(68,750)	(56,375)	(911,903)	0.00	0	911,903	Infinit
SC89200 - Bond Interest	0	(68,750)	(56,375)	(911,903)	0.00	0	911,903	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Payments								
90000 - Inter Reimbursements	921,944	1,157,960	238,301	1,185,000	0.00	0	(1,185,000)	Infinit
SC90180 - Sales to Other Department	921,944	1,157,960	238,301	1,185,000	0.00	0	(1,185,000)	Infinit
92000 - Operating Transfers	(620,281)	(553,250)	0	0	0.00	0	0	Infinit
SC92170 - Trsf to Debt Service	(620,281)	(553,250)	0	0	0.00	0	0	Infinit
93000 - Fixed Asset Transfers	0	0	(89,240)	0	0.00	0	0	Infinit
SC93010 - General Fixed Assets	0	0	(89,240)	0	0.00	0	0	Infinit
CC_61120 - Equipment Replacement Cost Center	5,520,127	6,097,088	8,197,379	(5,002,205)	(2,819,325.67)	4,520,750	9,522,955	210.65%
Revenues	11,946,014	14,222,836	11,354,957	10,888,106	21,986,758.00	12,913,706	2,025,600	15.69%
34900 - Interdepart Rental & User Chgs	9,468,254	10,357,960	11,343,295	10,888,106	10,686,758.00	12,913,706	2,025,600	15.69%
RC34910 - Fleet Equipment Rental	9,468,254	10,357,960	11,343,295	10,888,106	10,686,758.00	12,913,706	2,025,600	15.69%
37400 - Miscellaneous Revenue	656,145	829,803	11,663	0	0.00	0	0	Infinit
RC37460 - Gn/Lss on Prop Disposal	656,145	829,803	11,663	0	0.00	0	0	Infinit
39100 - Operating Transfers In	1,821,616	3,035,074	0	0	3,800,000.00	0	0	Infinit
RC39110 - Tsf In fr General Fund	71,890	80,695	0	0	0.00	0	0	Infinit
RC39350 - Tsf In from Gen Construc	1,504,997	1,000	0	0	3,800,000.00	0	0	Infinit
RC39420 - Tsf In Fr CO Bond Proceeds	0	2,510,879	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
RC39470 - Tsf in from Water & Sewe	244,729	30,000	0	0	0.00	0	0	Infinit
RC39750 - Fixed Asset Trans-Gen Fund	0	412,500	0	0	0.00	0	0	Infinit
39800 - Proceeds from LTerm Debt	0	0	0	0	7,500,000.00	0	0	Infinit
RC39810 - Proceeds from LT Debt	0	0	0	0	7,500,000.00	0	0	Infinit
Expenditures	(6,425,887)	(8,125,749)	(3,157,578)	(15,890,311)	(24,806,083.67)	(8,392,956)	7,497,355	-89.33%
51100 - General Supplies	(26,838)	0	0	(25,000)	0.00	(25,000)	0	0.00%
SC52050 - Auto Parts	(26,838)	0	0	(25,000)	0.00	(25,000)	0	0.00%
60000 - Contractual Services	(156,216)	(79,338)	(415,257)	(5,700,000)	(4,400,000.00)	(5,100,000)	600,000	-11.76%
SC62220 - Leased Equipment Expense	(156,216)	(79,338)	(415,257)	(5,700,000)	(4,400,000.00)	(5,100,000)	600,000	-11.76%
69000 - Rentals	0	0	(66,318)	0	0.00	0	0	Infinit
SC69310 - Vehicle Lease	0	0	(66,318)	0	0.00	0	0	Infinit
70000 - Other Charges	(5,164,366)	(4,297,961)	89,240	(2,165,311)	(2,494,180.67)	(1,963,906)	201,405	-10.26%
SC76000 - Depreciation	(5,164,366)	(4,297,961)	89,240	(2,165,311)	(2,494,180.67)	(1,963,906)	201,405	-10.26%
76000 - Depreciation	(1,050,443)	(1,171,398)	0	0	0.00	0	0	Infinit
SC76600 - Amortization of Leased Assets	(1,050,443)	(1,171,398)	0	0	0.00	0	0	Infinit
77000 - Charges - Other	(28,025)	(62,509)	0	0	0.00	0	0	Infinit
SC78020 - Interest Expense	(28,025)	(62,509)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
84000 - Machinery & Equipment	0	0	(2,765,242)	0	(9,000,000.00)	0	0	Infinit
SC84100 - Auto-Rolling Stock & Equ	0	0	(2,765,242)	0	(9,000,000.00)	0	0	Infinit
89000 - Debt Service	0	0	0	0	(911,903.00)	(1,304,050)	(1,304,050)	100.00%
SC89200 - Bond Interest Payments	0	0	0	0	(911,903.00)	(1,304,050)	(1,304,050)	100.00%
92000 - Operating Transfers	0	(2,510,879)	0	(8,000,000)	(8,000,000.00)	0	8,000,000	Infinit
SC92005 - General Fund	0	0	0	(6,000,000)	(6,000,000.00)	0	6,000,000	Infinit
SC92080 - Capital Improvement	0	(2,510,879)	0	0	0.00	0	0	Infinit
SC92135 - Drainage Utility	0	0	0	(2,000,000)	(2,000,000.00)	0	2,000,000	Infinit
93000 - Fixed Asset Transfers	0	(3,664)	0	0	0.00	0	0	Infinit
SC93010 - General Fixed Assets	0	(3,664)	0	0	0.00	0	0	Infinit

2025-26 Employee Distribution by Position

	FTE	Count
CC_61110 - Fleet Services Cost Center	**45.48**	**46**
ADM230 - FLEET SUPERINTENDENT	1.00	1
ADM231 - ASSISTANT FLEET SUPERINTENDENT	1.00	1
CLR041 - FLEET OFFICE MANAGER	1.00	1
CLR230 - SERVICE WRITER	1.00	1
CLR405 - ADMINISTRATIVE ASSISTANT II	2.00	2
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
HRL911 - CUSTODIAN I	0.48	1

	FTE	Count
TRD232 - Fuel Island Attendant	1.00	1
TRD605 - FLEET MECHANIC II	32.00	32
TRD608 - FLEET SUPERVISOR I	1.00	1
TRD610 - FLEET SUPERVISOR II	4.00	4
Grand Total	**45.48**	**46**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Information Technology

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	9,518,966	3,992,136	12,329,225	11,884,244	12,448,300
Fixed Asset Transfers	0	(6,423,098)	0	0	0
Personal Services	4,621,095	4,754,278	4,594,762	4,309,850	4,637,083
Supplies	161,857	137,621	295,962	265,010	365,611
Contractual Services	1,941,858	950,717	5,978,623	5,847,717	6,126,322
Other Charges	2,889,362	4,648,128	1,564,878	1,461,667	1,424,284
Inter Reimbursements	(95,205)	(75,510)	(105,000)	0	(105,000)
Revenues	9,492,315	10,881,599	10,670,409	10,902,823	12,340,445
Job Revenues	0	1,589	0	0	0
Operating Revenues	8,921,862	9,292,052	10,336,637	10,336,637	11,983,571
Non-Oper Revenues	301,933	267,764	100,000	319,258	100,000
Other Financing Sources	84,312	486	49,564	62,720	72,666
Transfers In	184,208	1,319,708	184,208	184,208	184,208

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

To deliver secure, reliable, and innovative technology services that support city operations, strengthen public safety, enhance communication, and improve quality of life for our community.

Goals and Objectives

The IT Department's goal is to strengthen and modernize the City's technology infrastructure to support reliable operations, public safety, cybersecurity, and long-term organizational growth. Efforts focus on improving resiliency, expanding connectivity, enhancing operational efficiency, and supporting

critical city services while managing rising technology costs and evolving technology demands.

Major accomplishments included deployment of enhanced security and network monitoring systems, operating system upgrades, wireless connectivity improvements, GIS scaling and modernization, enterprise application development and major integrations, and modernization of voice and communications infrastructure. Significant completed projects included the Airport Gen-2 Infrastructure project, DMZ upgrades, Phase I VoIP modernization, public safety connectivity enhancements, and multiple network, firewall, VPN, and failover infrastructure upgrades. The department also supported multiple facility relocations, and strategic cybersecurity and resiliency initiatives that improved reliability and citywide service delivery.

Upcoming priorities include Phase I deployment of the City's third-generation IT infrastructure, desktop lifecycle replacements, Phase II VoIP modernization (remote offices), and completing the replacement of helpdesk and network monitoring systems. Additional initiatives include CAD-to-CAD emergency communications integration, public safety radio upgrades, Emma infrastructure enhancements, internet improvements, and technology support for AFD Station 14 and Transformation Park Day Center construction. These efforts will require careful prioritization and strategic budgeting to address the rapid rise in cost for goods and services, cybersecurity demands, supply chain challenges, and evolving vendor support models.

Information Technology Programs

Enterprise Services — 99% of Budget

IT Enterprise Services provides the technology foundation that supports city operations, public safety, communication, and digital services across the organization. Through this program IT ensures the City's technology environment remains secure, reliable, efficient, and scalable, helping departments operate more effectively, strengthen communication and collaboration, support innovation, and enable strategic technology investments that align with the City's long-term goals and service priorities.

- **Cybersecurity:** Protects city systems and data through security monitoring, threat prevention, and staff awareness training.
- **End User Support:** Provides help desk assistance, troubleshooting, and technical support for city employees and departments.
- **Enterprise Application Support (EAS):** Maintains enterprise applications, data systems, and cloud integrations that support city operations and business processes.
- **Geographic Information System (GIS):** Delivers mapping, spatial analysis, and open data tools to support planning, operations, and decision-making.
- **Infrastructure:** Manages the city's core technology environment, including networks, servers, storage, cloud platforms, and unified communications systems.
- **IT Governance:** Standards, policies, strategic planning, compliance, and oversight to ensure technology investments align with city goals and operational priorities.
- **Public Safety:** Supports technology systems used by police, fire, EMS, emergency communications, and other public safety operations.
- **Radio Communications:** Maintains reliable radio networks and communication systems that support first responders and citywide coordination.

Key Performance Indicators	2024-2025 Actuals	2025-2026 Estimated	2026-2027 Projected
IT Support Operations			
Total Work Orders/Incidents	13,116	12,935	13,200
Total Users Supported (City plus External Users)	2,829	2,817	2,800
Total Applications Supported	183	195	200

Key Performance Indicators	2024-2025 Actuals	2025-2026 Estimated	2026-2027 Projected
Total Endpoints Supported[1]	4252	5,422	4,900
Average Time to Resolution (HH:MM)	48:16	48:12	48:12
Time to Response (MM: SS)	05:35	06:19	06:19
Cybersecurity Operations			
Total of Work Orders/Incidents	90	120	180
Time to Resolution (HH:MM)	366:00	250:00	200:00:00
Threat Preventions	28,244,503	119,468,926	191,150,281
IT Infrastructure			
Total Nodes Supported[2]	5464	5811	6000
Total Systems Supported[3]	347	312	300
Network Node Uptime (95th percentile)	99.87%	99.90%	99.90%
Total Work Orders/Incidents	1,006	1,297	1,350
Time to Resolution (HH:MM)	199:00	150:00	145:00
Time to Recovery (HH:MM)	42:00	32:00	30:00

[1] Total Endpoints Supported: PCs, laptops, thin clients, mobile devices, printers, and virtual desktops.

[2] Total Network Nodes Supported: Network communications, security, cellular devices, and radio subscribers.

[3] Total Systems Supported: Servers (physical, virtual, cloud), storage/backup, and network printers.

Print Services — 1% of Budget

IT Print Services program offers a cost-effective print shop services that deliver a comprehensive printing solutions to all city departments. This program is designed to streamline print operations, reduce expenses, and enhance efficiency by leveraging bulk procurement and centralized management. As a result, it provides reliable, high-quality print services to the entire municipal organization at a lower cost.

Key Performance Indicators	2024-2025 Actuals	2025-2026 Estimated	2026-2027 Projected
Print Shop			
Total Print Jobs Processed[1]	348,530	348,530	350,000

[1] Total Print Jobs Processed: The system counts print jobs only. Print jobs have multiple pages.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD6200 - Information Technology Fund	12,448,300
Grand Total	**12,448,300**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_62010 - IT Administration	8,126,245	7,514,654	14,550,818	9,507,508	9,726,448.19	11,089,175	1,581,667	14.26%
Revenues	8,871,560	9,221,763	9,465,748	10,436,637	10,655,895.24	12,083,571	1,646,934	13.63%
34900 - Interdepart Rental & User Chgs	8,529,071	8,921,862	9,292,052	10,336,637	10,336,637.00	11,983,571	1,646,934	13.74%
RC34920 - Interdepartmental Charg	8,529,071	8,921,862	9,292,052	10,336,637	10,336,637.00	11,983,571	1,646,934	13.74%
37109 - Interest Earnings	342,490	299,901	173,696	100,000	319,258.24	100,000	0	0.00%
RC37110 - Interest Income	342,490	299,409	169,969	100,000	319,258.24	100,000	0	0.00%
RC37115 - Unrealized G/L	0	492	3,727	0	0.00	0	0	Infinity
Expenditures	(745,316)	(1,707,108)	5,085,070	(929,129)	(929,447.05)	(994,396)	(65,267)	6.56%
41000 - Personnel Services	(616,824)	(1,560,077)	(1,192,899)	(717,795)	(721,113.53)	(706,221)	11,574	-1.64%
SC41100 - Salaries and Wages	(423,326)	(472,638)	(307,519)	(508,660)	(537,533.96)	(498,487)	10,173	-2.04%
SC41300 - Incentive	0	0	(5,220)	0	(1,817.33)	0	0	Infinity
SC41820 - Health Insurance	(52,807)	(49,372)	(49,945)	(50,389)	(50,389.00)	(37,599)	12,790	-34.02%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(104)	(104)	0	(164)	24.32	0	164	Infinity
SC42010 - Life Insurance	0	0	(2,143)	(7,479)	(514.91)	(164)	7,315	-4,460.37%
SC42020 - Social Security	0	0	0	(29,646)	(5,892.48)	0	29,646	Infinity
SC42100 - Social Security - Medicare	(5,906)	(6,649)	0	0	(3,046.06)	(7,331)	(7,331)	100.00%
SC42110 - Social Security - OASDI	(25,255)	(28,430)	(33,616)	(98,467)	(34,910.22)	(31,346)	67,121	-214.13%
SC42111 - TMRS Adj (GASB 68)	5,355	0	(526,453)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(10,438)	25,105	22,148	(12,533)	34,362.02	(12,285)	248	-2.02%
SC42116 - OPEB Adj (GASB 75)	3,166	0	(17,750)	0	0.00	0	0	Infinity
SC42120 - TMRS	(50,902)	(979,159)	(89,385)	0	(99,838.43)	(100,204)	(100,204)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(12,566.47)	0	0	Infinity
SC42300 - State Unemployment	(195)	(194)	0	(296)	0.00	0	296	Infinity
SC42400 - State Unemployment	(2,373)	(659)	(196)	(3,081)	(462.01)	(3,669)	(588)	16.03%
SC42510 - Workers Compensation	(2,893)	(3,017)	(1,630)	(3,000)	(2,599.29)	(8,056)	(5,056)	62.76%
SC42530 - Car Allowance	0	0	(2,184)	0	(3,008.87)	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(3,332)	(3,380)	(18)	(4,080)	(18.47)	0	4,080	Infinity
SC42560 - Change in Sick and Annua	(47,814)	(41,580)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,689)	0	(2,902.37)	(4,080)	(4,080)	100.00%
SC42580 - Change in Sick and Annual	0	0	(176,298)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51000 - Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
51100 - General Supplies	(8,714)	(8,892)	(5,768)	(16,750)	(16,750.00)	(151,750)	(135,000)	88.96%
SC51110 - Office Expense	(4,976)	(4,498)	(4,921)	(6,750)	(6,750.00)	(6,750)	0	0.00%
SC51200 - Operating	(1,953)	(1,527)	(514)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51950 - Minor Office Equipment	(1,785)	(2,867)	(332)	(7,000)	(7,000.00)	(7,000)	0	0.00%
SC52300 - Unassigned	0	0	0	0	0.00	(135,000)	(135,000)	100.00%
53000 - Energy	0	0	(2,648)	0	0.00	0	0	Infinity
SC51800 - Fuel & Oil	0	0	(2,648)	0	0.00	0	0	Infinity
60000 - Contractual Services	(2,377)	(6,628)	(8,162)	(51,275)	(48,275.00)	(51,275)	0	0.00%
SC61200 - Postage	(125)	(70)	(236)	(500)	(500.00)	(500)	0	0.00%
SC61410 - Tuition	(1,878)	(5,681)	(6,605)	(27,775)	(27,775.00)	(27,775)	0	0.00%
SC62000 - Professional	(374)	(876)	(1,321)	(23,000)	(20,000.00)	(23,000)	0	0.00%
68000 - Repair and Maint Services	0	0	(4,250)	0	0.00	0	0	Infinity
SC68670 - Communications Equipmen	0	0	(4,250)	0	0.00	0	0	Infinity
69000 - Rentals	(17,767)	(20,326)	(21,927)	(21,927)	(21,926.52)	(27,927)	(6,000)	21.48%
SC69210 - Rental City Equipment	(17,767)	(20,326)	(21,927)	(21,927)	(21,926.52)	(27,927)	(6,000)	21.48%
70000 - Other Charges	(9,661)	(21,666)	(17,083)	(27,500)	(27,500.00)	(27,500)	0	0.00%
SC75100 - Travel	(9,172)	(15,450)	(11,097)	(20,000)	0.00	0	20,000	Infinity
SC75200 - Mileage	0	(1,803)	(1,886)	(2,500)	(2,500.00)	(2,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75300 - Meals and Local	(489)	(4,414)	(4,100)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC75400 - Travel	0	0	0	0	(20,000.00)	(20,000)	(20,000)	100.00%
71000 - Insurance	(54,956)	(68,739)	(64,314)	(71,864)	(71,864.00)	(7,705)	64,159	-832.69%
SC71100 - Insurance and Bonds	(54,956)	(68,739)	(64,314)	(71,864)	(71,864.00)	(7,705)	64,159	-832.69%
77000 - Charges - Other	(35,017)	(20,780)	(20,966)	(22,018)	(22,018.00)	(22,018)	0	0.00%
SC77450 - Administrative Other	(35,017)	(20,780)	(20,966)	(22,018)	(22,018.00)	(22,018)	0	0.00%
93000 - Fixed Asset Transfers	0	0	6,423,098	0	0.00	0	0	Infinity
SC93010 - General Fixed Assets	0	0	6,423,098	0	0.00	0	0	Infinity
CC_62021 - IT Enterprise Applications Cost Center	(2,166,632)	(1,459,166)	(938,618)	(3,119,769)	(2,994,173.54)	(2,811,963)	307,806	-10.95%
Revenues	0	0	1,135,500	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	1,135,500	0	0.00	0	0	Infinity
RC39110 - Tsf In fr General Fund	0	0	517,100	0	0.00	0	0	Infinity
RC39111 - Tsf In fr Drainage	0	0	54,000	0	0.00	0	0	Infinity
RC39350 - Tsf In from Gen Construc	0	0	100,000	0	0.00	0	0	Infinity
RC39470 - Tsf in from Water & Sewe	0	0	416,400	0	0.00	0	0	Infinity
RC39530 - Tsf In fr Airport	0	0	48,000	0	0.00	0	0	Infinity
Expenditures	(2,166,632)	(1,459,166)	(2,074,118)	(3,119,769)	(2,994,173.54)	(2,811,963)	307,806	-10.95%
41000 - Personnel Services	(656,105)	(791,105)	(832,092)	(984,855)	(859,259.54)	(889,176)	95,679	-10.76%
SC41100 - Salaries and Wages	(473,182)	(557,015)	(578,388)	(684,361)	(588,643.59)	(601,722)	82,639	-13.73%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	0	(1,500)	(10,880)	0	(4,163.30)	0	0	Infinity
SC41820 - Health Insurance	(85,351)	(92,672)	(91,877)	(92,089)	(92,089.00)	(92,089)	0	0.00%
SC41900 - Life	(156)	(181)	0	(328)	42.56	0	328	Infinity
SC42010 - Life Insurance	0	0	(2,016)	(9,936)	(180.72)	(287)	9,649	-3,362.02%
SC42020 - Social Security	0	0	0	(42,491)	(4,755.68)	0	42,491	Infinity
SC42100 - Social Security - Medicare	(6,526)	(7,704)	0	0	(3,434.86)	(8,775)	(8,775)	100.00%
SC42110 - Social Security - OASDI	(27,903)	(32,943)	(31,729)	(130,846)	(35,021.66)	(37,515)	93,331	-248.78%
SC42111 - TMRS Adj (GASB 68)	5,953	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(11,566)	(13,664)	(10,604)	(16,654)	3,521.01	(14,704)	1,950	-13.26%
SC42116 - OPEB Adj (GASB 75)	5,120	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(56,401)	(80,386)	(102,652)	0	(113,976.59)	(119,927)	(119,927)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(14,466.62)	0	0	Infinity
SC42300 - State Unemployment	(304)	(340)	0	(592)	0.00	0	592	Infinity
SC42400 - State Unemployment	(3,012)	(945)	(344)	(3,718)	(683.83)	(4,747)	(1,029)	21.68%
SC42500 - Other Employee Benefits	0	0	2	0	1.50	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,875)	0	(3,044.05)	(6,050)	(6,050)	100.00%
SC42550 - Moving Expense	(2,777)	(3,754)	0	(3,840)	0.00	0	3,840	Infinity
SC42570 - Communications Allowance	0	0	(1,727)	0	(2,364.71)	(3,360)	(3,360)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(1,325)	(282)	0	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC51110 - Office Expense	(147)	0	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(1,178)	(83)	0	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51970 - Software	0	(199)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
60000 - Contractual Services	(52,923)	(46,421)	(106)	(15,000)	(15,000.00)	(15,000)	0	0.00%
SC62000 - Professional	(52,923)	(46,421)	(106)	(15,000)	(15,000.00)	(15,000)	0	0.00%
68000 - Repair and Maint Services	(15,337)	(5,433)	0	(20,000)	(20,000.00)	(20,000)	0	0.00%
SC68620 - Computer Equipment	(15,337)	(5,433)	0	(20,000)	(20,000.00)	(20,000)	0	0.00%
69000 - Rentals	(731,088)	(552,915)	383,813	(2,027,227)	(2,027,227.00)	(1,815,000)	212,227	-11.69%
SC69300 - Leased Computer Software	(731,088)	(552,915)	383,813	(2,027,227)	(2,027,227.00)	(1,815,000)	212,227	-11.69%
70000 - Other Charges	0	(246)	0	0	0.00	0	0	Infinity
SC75100 - Travel	0	(246)	(946)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	946	0	0.00	0	0	Infinity
71000 - Insurance	(4,655)	(3,527)	(5,115)	(4,688)	(4,688.00)	(4,788)	(100)	2.09%
SC71100 - Insurance and Bonds	(4,655)	(3,527)	(5,115)	(4,688)	(4,688.00)	(4,788)	(100)	2.09%
76000 - Depreciation	(656,357)	0	(1,142,614)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	(656,357)	0	(1,142,614)	0	0.00	0	0	Infinity
77000 - Charges - Other	(48,842)	(59,237)	(478,004)	(62,999)	(62,999.00)	(62,999)	0	0.00%
SC77450 - Administrative	(48,842)	(59,237)	(59,990)	(62,999)	(62,999.00)	(62,999)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Other								
SC78040 - Interest Exp. Leased COmputer	0	0	(418,014)	0	0.00	0	0	Infinity
CC_62022 - IT Support	(509,946)	(607,713)	(674,821)	(743,110)	(776,672.00)	(985,238)	(242,128)	24.58%
Expenditures	(509,946)	(607,713)	(674,821)	(743,110)	(776,672.00)	(985,238)	(242,128)	24.58%
41000 - Personnel Services	(440,584)	(566,108)	(577,607)	(530,426)	(584,288.49)	(772,734)	(242,308)	31.36%
SC41100 - Salaries and Wages	(304,252)	(386,479)	(397,517)	(342,538)	(386,646.57)	(505,457)	(162,919)	32.23%
SC41300 - Incentive	0	0	(3,374)	0	(1,127.28)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(127)	0	(172.06)	0	0	Infinity
SC41615 - Unscheduled Overtime	0	0	0	0	(42.41)	0	0	Infinity
SC41820 - Health Insurance	(74,225)	(81,856)	(73,069)	(81,450)	(81,450.00)	(102,159)	(20,709)	20.27%
SC41900 - Life	(154)	(187)	0	(287)	50.71	0	287	Infinity
SC42010 - Life Insurance	0	0	(1,679)	(4,974)	(177.96)	(369)	4,605	-1,247.97%
SC42020 - Social Security	0	0	0	(21,265)	(3,041.29)	0	21,265	Infinity
SC42100 - Social Security - Medicare	(4,192)	(5,382)	0	0	(2,370.71)	(7,385)	(7,385)	100.00%
SC42110 - Social Security - OASDI	(17,924)	(23,013)	(22,203)	(65,489)	(23,141.00)	(31,578)	33,911	-107.39%
SC42111 - TMRS Adj (GASB 68)	3,836	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(7,448)	(9,461)	(6,655)	(8,335)	2,848.69	(12,376)	(4,041)	32.65%
SC42116 - OPEB Adj (GASB 75)	4,471	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(36,321)	(55,963)	(69,981)	0	(75,156.50)	(100,943)	(100,943)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	0	0	(9,380.42)	0	0	Infinity
SC42300 - State Unemployment	(446)	(389)	0	(518)	0.00	0	518	Infinity
SC42400 - State Unemployment	(1,676)	(549)	(432)	(2,210)	(771.45)	(3,533)	(1,323)	37.45%
SC42500 - Other Employee Benefits	0	0	2	0	1.55	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,250)	0	(2,022.71)	(5,094)	(5,094)	100.00%
SC42550 - Moving Expense	(2,253)	(2,829)	0	(3,360)	0.00	0	3,360	Infinity
SC42570 - Communications Allowance	0	0	(1,323)	0	(1,689.08)	(3,840)	(3,840)	100.00%
51100 - General Supplies	(12,023)	(19,873)	(23,514)	(109,500)	(79,000.00)	(38,500)	71,000	-184.42%
SC51200 - Operating	(170)	(1,266)	(2,833)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51850 - Minor Tools	(515)	0	0	(1,000)	(1,000.00)	0	1,000	Infinity
SC51950 - Minor Office Equipment	(395)	(189)	(891)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51970 - Software	0	(376)	(40)	(1,500)	(1,000.00)	(1,500)	0	0.00%
SC51980 - IT Hardware	(10,943)	(18,042)	(19,750)	(105,000)	(75,000.00)	(35,000)	70,000	-200.00%
60000 - Contractual Services	0	0	(50,893)	(51,000)	(51,000.00)	(121,000)	(70,000)	57.85%
SC62220 - Leased Equipment Expense	0	0	(50,893)	(51,000)	(51,000.00)	(121,000)	(70,000)	57.85%
68000 - Repair and Maint Services	0	(1,303)	(3,407)	(25,000)	(5,000.00)	(25,000)	0	0.00%
SC68620 - Computer Equipment	0	(1,303)	(3,407)	(25,000)	(5,000.00)	(25,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
69000 - Rentals	(3,963)	0	(476)	(4,800)	(35,000.00)	(6,345)	(1,545)	24.35%
SC69300 - Leased Computer Software	(3,963)	0	(476)	(4,800)	(35,000.00)	(6,345)	(1,545)	24.35%
70000 - Other Charges	(1,854)	(1,852)	0	(1,853)	(1,852.51)	(1,698)	155	-9.13%
SC76000 - Depreciation	(1,854)	(1,852)	0	(1,853)	(1,852.51)	(1,698)	155	-9.13%
71000 - Insurance	(4,073)	(4,115)	(4,476)	(5,358)	(5,358.00)	(4,788)	570	-11.90%
SC71100 - Insurance and Bonds	(4,073)	(4,115)	(4,476)	(5,358)	(5,358.00)	(4,788)	570	-11.90%
77000 - Charges - Other	(46,694)	(14,462)	(14,448)	(15,173)	(15,173.00)	(15,173)	0	0.00%
SC77450 - Administrative Other	(46,694)	(14,462)	(14,448)	(15,173)	(15,173.00)	(15,173)	0	0.00%
92000 - Operating Transfers	(754)	0	0	0	0.00	0	0	Infinity
SC92005 - General Fund	(754)	0	0	0	0.00	0	0	Infinity
CC_62023 - IT Print Services	(80,688)	(89,648)	(182,577)	(112,287)	(223,298.43)	(125,472)	(13,185)	10.51%
Revenues	0	0	11,421	0	0.00	0	0	Infinity
35600 - Grant Funding	0	0	1,589	0	0.00	0	0	Infinity
RC35616 - HP-recaptured funds	0	0	1,589	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	9,432	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	9,432	0	0.00	0	0	Infinity
37150 - Rent	0	0	400	0	0.00	0	0	Infinity
SC37154 - Other Rental Income	0	0	400	0	0.00	0	0	Infinity
Expenditures	(80,688)	(89,648)	(193,998)	(112,287)	(223,298.43)	(125,472)	(13,185)	10.51%
41000 - Personnel	(83,890)	(96,137)	(169,971)	(117,466)	(117,017.26)	(128,653)	(11,187)	8.70%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Services								
SC41100 - Salaries and Wages	(56,935)	(67,302)	(113,803)	(81,597)	(80,425.99)	(81,519)	78	-0.10%
SC41300 - Incentive	0	0	(1,274)	0	(860.08)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(32)	0	(29.04)	0	0	Infinity
SC41605 - Scheduled Overtime	0	0	0	0	(15.26)	0	0	Infinity
SC41820 - Health Insurance	(14,776)	(10,420)	(21,007)	(10,356)	(10,356.00)	(20,708)	(10,352)	49.99%
SC41900 - Life	(36)	(43)	0	(82)	13.01	0	82	Infinity
SC42010 - Life Insurance	0	0	(788)	(1,197)	(51.63)	(82)	1,115	-1,359.76%
SC42020 - Social Security	0	0	0	(5,119)	(918.39)	0	5,119	Infinity
SC42100 - Social Security - Medicare	(819)	(983)	0	0	(228.80)	(1,189)	(1,189)	100.00%
SC42110 - Social Security - OASDI	(3,503)	(4,204)	(6,792)	(15,762)	(4,905.17)	(5,084)	10,678	-210.03%
SC42111 - TMRS Adj (GASB 68)	720	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(1,400)	(1,664)	(1,457)	(2,006)	1,289.32	(1,992)	14	-0.70%
SC42116 - OPEB Adj (GASB 75)	890	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(6,826)	(9,716)	(23,165)	0	(16,443.06)	(16,252)	(16,252)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(1,985.63)	0	0	Infinity
SC42300 - State Unemployment	(82)	(82)	0	(148)	0.00	0	148	Infinity
SC42400 - State Unemployment	(490)	(558)	(105)	(239)	(201.83)	(527)	(288)	54.65%
SC42500 - Other Employee Benefits	0	0	0	0	0.38	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	0	0	(1,177)	0	(1,561.27)	(820)	(820)	100.00%
SC42550 - Moving Expense	(632)	(1,166)	0	(960)	0.00	0	960	Infinity
SC42570 - Communications Allowance	0	0	(373)	0	(337.82)	(480)	(480)	100.00%
41600 - Overtime Pay	(37)	(14)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(37)	(14)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(42,237)	(47,034)	(53,080)	(63,500)	(63,500.00)	(63,500)	0	0.00%
SC51110 - Office Expense	(101)	(137)	(0)	0	0.00	0	0	Infinity
SC51200 - Operating	(42,136)	(46,897)	(53,080)	(63,500)	(63,500.00)	(63,500)	0	0.00%
68000 - Repair and Maint Services	(638)	0	(2,941)	(1,000)	(1,460.00)	(1,000)	0	0.00%
SC68650 - Shop Equipment	(638)	0	(2,941)	(1,000)	(1,460.00)	(1,000)	0	0.00%
69000 - Rentals	(34,592)	(37,667)	(30,528)	(32,031)	(38,031.00)	(33,331)	(1,300)	3.90%
SC69220 - Rental Other Equipment	(28,484)	(24,074)	(20,842)	(24,031)	(24,031.00)	(24,031)	0	0.00%
SC69300 - Leased Computer Software	(6,108)	(13,593)	(9,686)	(8,000)	(14,000.00)	(9,300)	(1,300)	13.98%
70000 - Other Charges	(205)	(205)	0	(205)	(205.17)	(205)	0	0.00%
SC76000 - Depreciation	(205)	(205)	0	(205)	(205.17)	(205)	0	0.00%
71000 - Insurance	(1,164)	(1,176)	(1,279)	(670)	(670.00)	(1,368)	(698)	51.02%
SC71100 - Insurance and Bonds	(1,164)	(1,176)	(1,279)	(670)	(670.00)	(1,368)	(698)	51.02%
77000 - Charges - Other	(10,837)	(2,621)	(11,709)	(2,415)	(2,415.00)	(2,415)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	(10,837)	(2,621)	(2,300)	(2,415)	(2,415.00)	(2,415)	0	0.00%
SC78230 - Loss on Bad Debt	0	0	(9,409)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	92,911	95,205	75,510	105,000	0.00	105,000	0	0.00%
RC90160 - Other Departments	0	0	(2,369)	0	0.00	0	0	Infinity
SC90160 - Other Departments	92,911	95,205	70,801	105,000	0.00	105,000	0	0.00%
SC90170 - Grant Fund Reimbursement	0	0	7,078	0	0.00	0	0	Infinity
CC_62024 - IT GIS	(192,261)	(255,001)	(337,837)	(312,290)	(335,860.20)	(443,392)	(131,102)	29.57%
Revenues	184,208	184,208	184,208	184,208	184,208.04	184,208	0	0.00%
39100 - Operating Transfers In	184,208	184,208	184,208	184,208	184,208.04	184,208	0	0.00%
RC39110 - Tsf In fr General Fund	120,554	120,554	120,554	120,554	120,554.04	120,554	0	0.00%
RC39114 - Tfr In fr Water & Sewer	0	0	47,741	0	0.00	0	0	Infinity
RC39470 - Tsf in from Water & Sewe	63,654	63,654	15,914	63,654	63,654.00	63,654	0	0.00%
Expenditures	(376,469)	(439,209)	(522,045)	(496,498)	(520,068.24)	(627,600)	(131,102)	20.89%
41000 - Personnel Services	(319,764)	(364,024)	(438,237)	(403,439)	(427,009.24)	(477,565)	(74,126)	15.52%
SC41100 - Salaries and Wages	(236,111)	(262,520)	(308,722)	(271,776)	(291,862.70)	(315,712)	(43,936)	13.92%
SC41300 - Incentive	0	0	(3,661)	0	(1,287.14)	0	0	Infinity
SC41820 - Health Insurance	(33,999)	(35,665)	(47,130)	(48,724)	(48,724.00)	(59,078)	(10,354)	17.53%
SC41900 - Life	(99)	(104)	0	(164)	24.32	0	164	Infinity
SC42010 - Life Insurance	0	0	(1,003)	(3,948)	(113.46)	(205)	3,743	-1,825.85%
SC42020 - Social	0	0	0	(16,879)	(2,174.42)	0	16,879	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Security								
SC42100 - Social Security - Medicare	(3,365)	(3,710)	0	0	(1,762.25)	(4,614)	(4,614)	100.00%
SC42110 - Social Security - OASDI	(14,387)	(15,863)	(17,123)	(51,980)	(16,832.67)	(19,723)	32,257	-163.55%
SC42111 - TMRS Adj (GASB 68)	2,969	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(5,771)	(6,415)	(4,964)	(6,616)	1,705.41	(7,730)	(1,114)	14.41%
SC42116 - OPEB Adj (GASB 75)	2,042	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(28,144)	(37,695)	(53,776)	0	(55,767.28)	(63,050)	(63,050)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(7,057.66)	0	0	Infinity
SC42300 - State Unemployment	(195)	(194)	0	(296)	0.00	0	296	Infinity
SC42400 - State Unemployment	(1,316)	(411)	(246)	(1,136)	(488.45)	(1,871)	(735)	39.28%
SC42500 - Other Employee Benefits	0	0	1	0	1.08	0	0	Infinity
SC42510 - Workers Compensation	0	0	(901)	0	(1,482.34)	(3,182)	(3,182)	100.00%
SC42550 - Moving Expense	(1,388)	(1,449)	0	(1,920)	0.00	0	1,920	Infinity
SC42570 - Communications Allowance	0	0	(711)	0	(1,187.68)	(2,400)	(2,400)	100.00%
51100 - General Supplies	(1,255)	(2,602)	(838)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51200 - Operating	(1,255)	(2,122)	(616)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51970 - Software	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51980 - IT Hardware	0	(480)	(222)	(1,000)	(1,000.00)	(1,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(272)	(1,292)	(6,603)	(13,000)	(13,000.00)	(13,000)	0	0.00%
SC62000 - Professional	(272)	(1,292)	(6,603)	(13,000)	(13,000.00)	(13,000)	0	0.00%
69000 - Rentals	(47,381)	(61,005)	(63,163)	(63,200)	(63,200.00)	(119,435)	(56,235)	47.08%
SC69300 - Leased Computer Software	(47,381)	(61,005)	(63,163)	(63,200)	(63,200.00)	(119,435)	(56,235)	47.08%
71000 - Insurance	(2,327)	(2,351)	(2,558)	(2,679)	(2,679.00)	(3,420)	(741)	21.67%
SC71100 - Insurance and Bonds	(2,327)	(2,351)	(2,558)	(2,679)	(2,679.00)	(3,420)	(741)	21.67%
77000 - Charges - Other	(5,470)	(7,934)	(10,646)	(11,180)	(11,180.00)	(11,180)	0	0.00%
SC77450 - Administrative Other	(5,470)	(7,934)	(10,646)	(11,180)	(11,180.00)	(11,180)	0	0.00%
CC_62031 - IT Public Safety Cost Center	(193,002)	(1,347,052)	(326,435)	(447,537)	(463,799.35)	(453,505)	(5,968)	1.32%
Expenditures	(193,002)	(1,347,052)	(326,435)	(447,537)	(463,799.35)	(453,505)	(5,968)	1.32%
41000 - Personnel Services	(173,236)	(202,573)	(309,326)	(394,234)	(439,668.35)	(398,344)	(4,110)	1.03%
SC41100 - Salaries and Wages	(125,734)	(145,010)	(215,591)	(270,475)	(305,296.42)	(270,171)	304	-0.11%
SC41300 - Incentive	0	0	(4,257)	0	(2,216.40)	0	0	Infinity
SC41820 - Health Insurance	(21,018)	(20,840)	(32,951)	(41,416)	(41,416.00)	(41,416)	0	0.00%
SC41900 - Life	(50)	(52)	0	(164)	12.16	0	164	Infinity
SC42010 - Life Insurance	0	0	(576)	(3,942)	(118.41)	(164)	3,778	-2,303.66%
SC42020 - Social Security	0	0	0	(16,859)	(2,068.09)	0	16,859	Infinity
SC42100 - Social Security - Medicare	(1,803)	(2,081)	0	0	(2,195.68)	(3,937)	(3,937)	100.00%
SC42110 - Social Security - OASDI	(7,711)	(8,898)	(12,229)	(51,915)	(18,231.28)	(16,840)	35,075	-208.28%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42111 - TMRS Adj (GASB 68)	1,582	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(3,078)	(3,548)	(4,327)	(6,608)	919.47	(6,600)	8	-0.12%
SC42116 - OPEB Adj (GASB 75)	1,262	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(15,009)	(20,871)	(37,997)	0	(58,392.97)	(53,833)	(53,833)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(7,491.63)	0	0	Infinity
SC42300 - State Unemployment	(97)	(97)	0	(296)	0.00	0	296	Infinity
SC42400 - State Unemployment	(653)	(211)	(187)	(639)	(429.77)	(1,227)	(588)	47.92%
SC42500 - Other Employee Benefits	0	0	1	0	0.68	0	0	Infinity
SC42510 - Workers Compensation	0	0	(712)	0	(1,263.45)	(2,716)	(2,716)	100.00%
SC42550 - Moving Expense	(926)	(966)	0	(1,920)	0.00	0	1,920	Infinity
SC42570 - Communications Allowance	0	0	(499)	0	(1,480.56)	(1,440)	(1,440)	100.00%
51100 - General Supplies	(30)	(228)	(232)	(4,750)	(4,750.00)	(4,750)	0	0.00%
SC51850 - Minor Tools	(30)	(32)	(27)	(250)	(250.00)	(250)	0	0.00%
SC51970 - Software	0	0	0	(500)	(500.00)	(500)	0	0.00%
SC51980 - IT Hardware	0	(196)	(205)	(4,000)	(4,000.00)	(4,000)	0	0.00%
60000 - Contractual Services	(2,755)	(2,195)	(2,769)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC61100 - Communications Billing	(2,755)	(2,195)	(2,769)	(3,000)	(3,000.00)	(3,000)	0	0.00%
68000 - Repair and Maint Services	(1,705)	(1,456)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68620 - Computer Equipment	(1,705)	(1,456)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
69000 - Rentals	(14,112)	(7,056)	(7,363)	(7,300)	(7,300.00)	(7,762)	(462)	5.95%
SC69300 - Leased Computer Software	(14,112)	(7,056)	(7,363)	(7,300)	(7,300.00)	(7,762)	(462)	5.95%
71000 - Insurance	(1,164)	(1,176)	(1,279)	(1,340)	(1,340.00)	(2,736)	(1,396)	51.02%
SC71100 - Insurance and Bonds	(1,164)	(1,176)	(1,279)	(1,340)	(1,340.00)	(2,736)	(1,396)	51.02%
76000 - Depreciation	0	(1,079,799)	0	(29,172)	0.00	(29,172)	0	0.00%
SC76650 - Amortization of Lease Computer	0	(1,079,799)	0	(29,172)	0.00	(29,172)	0	0.00%
77000 - Charges - Other	0	(52,570)	(5,466)	(5,741)	(5,741.00)	(5,741)	0	0.00%
SC77450 - Administrative Other	0	0	(5,466)	(5,741)	(5,741.00)	(5,741)	0	0.00%
SC78040 - Interest Exp. Leased COmputer	0	(52,570)	0	0	0.00	0	0	Infinity
CC_62032 - IT Infrastructure	(4,257,980)	(2,857,081)	(3,635,146)	(3,308,736)	(3,103,193.12)	(3,436,262)	(127,526)	3.71%
Revenues	(116,790)	1,980	9,886	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	9,400	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	9,400	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	(116,790)	1,980	486	0	0.00	0	0	Infinity
RC37435 - Sale of Scrap	750	1,980	486	0	0.00	0	0	Infinity
RC37465 - NBV	(117,539)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Asset Disposal								
Expenditures	(4,141,190)	(2,859,061)	(3,645,031)	(3,308,736)	(3,103,193.12)	(3,436,262)	(127,526)	3.71%
41000 - Personnel Services	(660,877)	(976,195)	(1,074,274)	(1,105,917)	(931,653.00)	(920,359)	185,558	-20.16%
SC41100 - Salaries and Wages	(489,052)	(703,263)	(771,708)	(771,106)	(635,135.45)	(638,015)	133,091	-20.86%
SC41300 - Incentive	(579)	(157)	(7,264)	0	(2,387.57)	0	0	Infinity
SC41820 - Health Insurance	(70,279)	(94,402)	(95,158)	(98,342)	(98,342.00)	(75,198)	23,144	-30.78%
SC41900 - Life	(149)	(212)	0	(369)	58.68	0	369	Infinity
SC42010 - Life Insurance	0	0	(2,899)	(11,216)	(167.80)	(287)	10,929	-3,808.01%
SC42020 - Social Security	0	0	0	(47,958)	(6,164.42)	0	47,958	Infinity
SC42100 - Social Security - Medicare	(6,815)	(9,910)	0	0	(2,798.27)	(9,321)	(9,321)	100.00%
SC42110 - Social Security - OASDI	(29,139)	(42,372)	(42,864)	(147,683)	(38,323.25)	(39,854)	107,829	-270.56%
SC42111 - TMRS Adj (GASB 68)	6,144	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(11,954)	(17,169)	(12,934)	(18,797)	5,068.04	(15,620)	3,177	-20.34%
SC42116 - OPEB Adj (GASB 75)	4,223	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(58,295)	(101,769)	(135,932)	0	(123,033.95)	(127,406)	(127,406)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(14,869.96)	0	0	Infinity
SC42300 - State Unemployment	(316)	(427)	0	(666)	(798.38)	0	666	Infinity
SC42400 - State Unemployment	(2,352)	(857)	(506)	(2,400)	(3,788.72)	(3,429)	(1,029)	30.01%
SC42500 - Other Employee Benefits	0	0	2	0	1.80	0	0	Infinity
SC42510 - Workers	0	0	(2,467)	0	(3,788.72)	(6,429)	(6,429)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Compensation								
SC42540 - Uniform and Clothing Allowance	0	(618)	0	(900)	0.00	0	900	Infinity
SC42550 - Moving Expense	(2,314)	(5,039)	0	(6,480)	(4,800.00)	0	6,480	Infinity
SC42560 - Change in Sick and Annua	0	0	(227)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,317)	0	(2,383.03)	(4,800)	(4,800)	100.00%
51100 - General Supplies	(486,519)	(132,441)	(36,255)	(51,000)	(51,000.00)	(51,000)	0	0.00%
SC51110 - Office Expense	0	0	0	0	0.00	0	0	Infinity
SC51200 - Operating	(464,487)	(17,100)	(500)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC51850 - Minor Tools	(510)	(1,087)	(526)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51950 - Minor Office Equipment	0	(64,718)	0	0	0.00	0	0	Infinity
SC51970 - Software	(14,973)	(29,284)	(5,236)	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC51980 - IT Hardware	(6,549)	(20,253)	(29,993)	(38,000)	(38,000.00)	(38,000)	0	0.00%
60000 - Contractual Services	(989,993)	(49,303)	(419,137)	(796,000)	(776,000.00)	(1,086,691)	(290,691)	26.75%
SC61100 - Communications Billing	(63,980)	(49,303)	(64,786)	(90,000)	(70,000.00)	(90,000)	0	0.00%
SC62000 - Professional	0	(0)	0	0	0.00	0	0	Infinity
SC62220 - Leased Equipment Expense	(926,014)	0	(354,351)	(706,000)	(706,000.00)	(996,691)	(290,691)	29.17%
68000 - Repair and Maint Services	(9,065)	(84,812)	(213,739)	(229,092)	(229,092.00)	(475,339)	(246,247)	51.80%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68620 - Computer Equipment	(9,065)	(84,812)	(213,739)	(229,092)	(229,092.00)	(475,339)	(246,247)	51.80%
69000 - Rentals	(623,761)	(42,957)	900,291	(752,121)	(752,121.00)	(545,274)	206,847	-37.93%
SC69210 - Rental City Equipment	0	(2,916)	(510)	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	(623,761)	(40,041)	900,801	(752,121)	(752,121.00)	(545,274)	206,847	-37.93%
70000 - Other Charges	(227,489)	(181,221)	0	(137,545)	(237,599.12)	(121,778)	15,767	-12.95%
SC75100 - Travel	0	0	(259)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	259	0	0.00	0	0	Infinity
SC76000 - Depreciation	(227,489)	(181,221)	0	(137,545)	(237,599.12)	(121,778)	15,767	-12.95%
71000 - Insurance	(3,491)	(3,527)	(3,837)	(6,028)	(6,028.00)	(4,788)	1,240	-25.90%
SC71100 - Insurance and Bonds	(3,491)	(3,527)	(3,837)	(6,028)	(6,028.00)	(4,788)	1,240	-25.90%
76000 - Depreciation	(1,084,130)	(1,200,864)	(2,439,709)	(111,333)	0.00	(111,333)	0	0.00%
SC76600 - Amortization of Leased Assets	(1,084,130)	(1,200,864)	(1,110,905)	(111,333)	0.00	(111,333)	0	0.00%
SC76650 - Amortization of Lease Computer	0	0	(1,328,804)	0	0.00	0	0	Infinity
77000 - Charges - Other	(55,865)	(187,741)	(358,371)	(119,700)	(119,700.00)	(119,700)	0	0.00%
SC77450 - Administrative Other	(36,707)	(84,506)	(113,982)	(119,700)	(119,700.00)	(119,700)	0	0.00%
SC78020 - Interest Expense	(19,158)	(103,234)	(113,860)	0	0.00	0	0	Infinity
SC78040 - Interest Exp. Leased COmputer	0	0	(121,129)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78230 - Loss on Bad Debt	0	0	(9,400)	0	0.00	0	0	Infinity
CC_62033 - IT Telecom Cost Center	(759,189)	(597,181)	(503,994)	(440,250)	(440,250.00)	(399,365)	40,885	-10.24%
Expenditures	(759,189)	(597,181)	(503,994)	(440,250)	(440,250.00)	(399,365)	40,885	-10.24%
41000 - Personnel Services	(82,991)	(16,280)	0	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(55,541)	(11,171)	0	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(14,508)	(2,113)	0	0	0.00	0	0	Infinity
SC41900 - Life	(35)	(5)	0	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(920)	(193)	0	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(3,917)	(824)	0	0	0.00	0	0	Infinity
SC42111 - TMRS Adj (GASB 68)	807	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(1,563)	(326)	0	0	0.00	0	0	Infinity
SC42116 - OPEB Adj (GASB 75)	874	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(7,651)	(1,591)	0	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(73)	0	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(289)	(58)	0	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(176)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(8,848)	(2,249)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(8,848)	(2,249)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(3,735)	(5,375)	(4,521)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC51110 - Office	0	(448)	(46)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Expense								
SC51200 - Operating	(3,735)	(4,927)	(4,475)	(5,000)	(5,000.00)	(5,000)	0	0.00%
60000 - Contractual Services	(522,024)	(421,976)	(403,049)	(388,336)	(388,336.00)	(347,451)	40,885	-11.77%
SC61100 - Communications Billing	(519,556)	(421,181)	(403,037)	(385,836)	(385,836.00)	(344,951)	40,885	-11.85%
SC61200 - Postage	0	0	(12)	0	0.00	0	0	Infinity
SC62000 - Professional	(2,468)	(795)	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
68000 - Repair and Maint Services	(101,166)	(124,637)	(72,998)	(25,000)	(25,000.00)	(25,000)	0	0.00%
SC68670 - Communications Equipmen	(101,166)	(123,975)	(72,998)	(25,000)	(25,000.00)	(25,000)	0	0.00%
SC68680 - Other Equipment	0	(662)	0	0	0.00	0	0	Infinity
69000 - Rentals	(6,545)	(1,718)	0	0	0.00	0	0	Infinity
SC69210 - Rental City Equipment	(6,545)	(1,718)	0	0	0.00	0	0	Infinity
71000 - Insurance	(2,327)	(2,351)	(2,558)	0	0.00	0	0	Infinity
SC71100 - Insurance and Bonds	(2,327)	(2,351)	(2,558)	0	0.00	0	0	Infinity
77000 - Charges - Other	(31,553)	(22,596)	(20,867)	(21,914)	(21,914.00)	(21,914)	0	0.00%
SC77450 - Administrative Other	(31,283)	(22,596)	(20,867)	(21,914)	(21,914.00)	(21,914)	0	0.00%
SC78250 - Inventory Over/Short	(270)	0	0	0	0.00	0	0	Infinity
CC_62034 - IT Radio Communications Cost Center	(309,902)	(508,725)	(1,061,927)	(2,080,009)	(1,920,215.14)	(1,921,444)	158,565	-8.25%
Revenues	79,021	84,364	74,837	49,564	62,720.00	72,666	23,102	31.79%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37000 - Non-Operating Revenues	0	0	72,871	0	0.00	0	0	Infinity
RC37150 - Rent	0	0	(729)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	73,600	0	0.00	0	0	Infinity
37109 - Interest Earnings	2,098	2,033	1,966	0	0.00	0	0	Infinity
RC37125 - Other Interest Income	2,098	2,033	1,966	0	0.00	0	0	Infinity
37150 - Rent	2,271	0	0	0	0.00	0	0	Infinity
RC37154 - Other Rental Income	2,271	0	0	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	74,653	82,332	0	49,564	62,720.00	72,666	23,102	31.79%
RC37410 - Miscellaneous Revenue	74,653	82,332	0	49,564	62,720.00	72,666	23,102	31.79%
Expenditures	(388,923)	(593,089)	(1,136,764)	(2,129,573)	(1,982,935.14)	(1,994,110)	135,463	-6.79%
41000 - Personnel Services	(142,694)	(106,455)	(159,872)	(103,860)	(140,434.23)	(105,654)	(1,794)	1.70%
SC41100 - Salaries and Wages	(106,011)	(80,716)	(111,129)	(72,186)	(94,105.57)	(71,833)	353	-0.49%
SC41300 - Incentive	0	0	(5,422)	0	(3,622.14)	(900)	(900)	100.00%
SC41820 - Health Insurance	(10,509)	(2,909)	(11,842)	0	(12,953.92)	0	0	Infinity
SC41900 - Life	(50)	(33)	0	(41)	6.08	0	41	Infinity
SC42010 - Life Insurance	0	0	(288)	(1,077)	(36.50)	(41)	1,036	-2,526.83%
SC42020 - Social Security	0	0	0	(4,606)	0.00	0	4,606	Infinity
SC42100 - Social Security - Medicare	(1,567)	(1,202)	0	0	(332.13)	(1,072)	(1,072)	100.00%
SC42110 - Social Security - OASDI	(6,699)	(5,140)	(5,355)	(14,183)	(6,010.49)	(4,584)	9,599	-209.40%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42111 - TMRS Adj (GASB 68)	1,375	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(2,675)	(2,023)	(2,403)	(1,805)	440.31	(1,797)	8	-0.45%
SC42116 - OPEB Adj (GASB 75)	631	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(13,042)	(11,672)	(20,618)	0	(18,719.46)	(14,653)	(14,653)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(2,430.26)	0	0	Infinity
SC42300 - State Unemployment	(97)	(49)	0	(74)	0.00	0	74	Infinity
SC42400 - State Unemployment	0	(10)	(50)	(7,788)	(97.89)	(7,935)	(147)	1.85%
SC42500 - Other Employee Benefits	0	0	0	0	0.41	0	0	Infinity
SC42510 - Workers Compensation	0	0	(235)	0	(383.16)	(739)	(739)	100.00%
SC42540 - Uniform and Clothing Allowance	(1,736)	(1,158)	(1,340)	(900)	(603.38)	(900)	0	0.00%
SC42550 - Moving Expense	(2,314)	(1,544)	0	(1,200)	0.00	0	1,200	Infinity
SC42560 - Change in Sick and Annua	0	0	(227)	0	(603.38)	0	0	Infinity
SC42570 - Communications Allowance	0	0	(963)	0	(982.75)	(1,200)	(1,200)	100.00%
41600 - Overtime Pay	0	(34)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	0	(34)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(9,301)	(903)	(479)	(8,000)	(8,000.00)	(13,150)	(5,150)	39.16%
SC51110 - Office Expense	(307)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51200 - Operating	(8,263)	(583)	(479)	(7,500)	(7,500.00)	(12,900)	(5,400)	41.86%
SC51300 - Clothing and Linen	0	0	0	(500)	(500.00)	(250)	250	-100.00%
SC51700 - Education	(732)	0	0	0	0.00	0	0	Infinity
SC51850 - Minor Tools	0	(320)	0	0	0.00	0	0	Infinity
53000 - Energy	(17,602)	(9,265)	(10,273)	(19,462)	(19,010.00)	(19,961)	(499)	2.50%
SC53150 - Electricity	(17,602)	(9,265)	(10,273)	(19,462)	(19,010.00)	(19,961)	(499)	2.50%
60000 - Contractual Services	(183,492)	(460,102)	(893,756)	(1,052,000)	(932,000.00)	(932,000)	120,000	-12.88%
SC61100 - Communications Billing	0	(118)	0	0	0.00	0	0	Infinity
SC61400 - Dues	(85)	0	0	0	0.00	0	0	Infinity
SC62010 - Service Agreements	(183,407)	(459,984)	(761,927)	(920,000)	(800,000.00)	(800,000)	120,000	-15.00%
SC62220 - Leased Equipment Expense	0	0	(131,829)	(132,000)	(132,000.00)	(132,000)	0	0.00%
67000 - Cleaning Services	(326)	(309)	(378)	(500)	(500.00)	(500)	0	0.00%
SC67320 - Extermination	(326)	(309)	(378)	(500)	(500.00)	(500)	0	0.00%
68000 - Repair and Maint Services	(16,817)	(14,844)	(23,564)	(30,000)	(30,000.00)	(70,100)	(40,100)	57.20%
SC68670 - Communications Equipmen	(16,817)	(14,844)	(23,564)	(30,000)	(30,000.00)	(70,100)	(40,100)	57.20%
69000 - Rentals	(6,480)	0	(5,614)	(12,248)	(12,248.00)	(12,248)	0	0.00%
SC69210 - Rental City Equipment	(6,480)	0	(5,614)	(12,248)	(12,248.00)	(12,248)	0	0.00%
70000 - Other Charges	0	0	0	(891,500)	(828,739.91)	(828,480)	63,020	-7.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC76000 - Depreciation	0	0	0	(891,500)	(828,739.91)	(828,480)	63,020	-7.61%
71000 - Insurance	(3,491)	(1,176)	(3,837)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(3,491)	(1,176)	(3,837)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(8,720)	0	(38,991)	(11,333)	(11,333.00)	(11,333)	0	0.00%
SC77450 - Administrative Other	0	0	(10,791)	(11,333)	(11,333.00)	(11,333)	0	0.00%
SC78230 - Loss on Bad Debt	(8,720)	0	(28,200)	0	0.00	0	0	Infinity
CC_62040 - IT Security Department	0	0	0	(602,336)	(450,406.74)	(620,389)	(18,053)	2.91%
Expenditures	0	0	0	(602,336)	(450,406.74)	(620,389)	(18,053)	2.91%
41000 - Personnel Services	0	0	0	(236,770)	(89,406.74)	(238,377)	(1,607)	0.67%
SC41100 - Salaries and Wages	0	0	0	(173,740)	(60,662.75)	(163,177)	10,563	-6.47%
SC41820 - Health Insurance	0	0	0	(10,534)	(10,534.00)	(23,144)	(12,610)	54.48%
SC41900 - Life	0	0	0	(82)	0.00	0	82	Infinity
SC42010 - Life Insurance	0	0	0	(2,527)	(17.12)	(82)	2,445	-2,981.71%
SC42020 - Social Security	0	0	0	(10,802)	0.00	0	10,802	Infinity
SC42100 - Social Security - Medicare	0	0	0	0	(843.66)	(2,380)	(2,380)	100.00%
SC42110 - Social Security - OASDI	0	0	0	(33,263)	(3,607.37)	(10,177)	23,086	-226.84%
SC42115 - OPEB Funding	0	0	0	(4,234)	0.00	(3,989)	245	-6.14%
SC42120 - TMRS	0	0	0	0	(11,679.72)	(32,532)	(32,532)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(1,482.43)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	0	0	0	(148)	(48.74)	0	148	Infinity
SC42400 - State Unemployment	0	0	0	0	0.00	(294)	(294)	100.00%
SC42510 - Workers Compensation	0	0	0	0	(211.60)	(1,642)	(1,642)	100.00%
SC42550 - Moving Expense	0	0	0	(1,440)	0.00	0	1,440	Infinity
SC42570 - Communications Allowance	0	0	0	0	(319.35)	(960)	(960)	100.00%
51100 - General Supplies	0	0	0	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC51970 - Software	0	0	0	0	0.00	(5,000)	(5,000)	100.00%
SC51980 - IT Hardware	0	0	0	(10,000)	(10,000.00)	(5,000)	5,000	-100.00%
60000 - Contractual Services	0	0	0	(275,600)	(275,600.00)	(275,600)	0	0.00%
SC62000 - Professional	0	0	0	(54,600)	(54,600.00)	(54,600)	0	0.00%
SC62220 - Leased Equipment Expense	0	0	0	(221,000)	(221,000.00)	(221,000)	0	0.00%
68000 - Repair and Maint Services	0	0	0	(11,159)	(10,400.00)	(12,386)	(1,227)	9.91%
SC68620 - Computer Equipment	0	0	0	(11,159)	(10,400.00)	(12,386)	(1,227)	9.91%
69000 - Rentals	0	0	0	(68,807)	(65,000.00)	(82,658)	(13,851)	16.76%
SC69300 - Leased Computer Software	0	0	0	(68,807)	(65,000.00)	(82,658)	(13,851)	16.76%
71000 - Insurance	0	0	0	0	0.00	(1,368)	(1,368)	100.00%
SC71100 - Insurance and Bonds	0	0	0	0	0.00	(1,368)	(1,368)	100.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_62010 - IT Administration	**4.00**	**4**
ADM131 - INFORMATION TECHNOLOGY ASSISTANT DIRECTOR	2.00	2
ADM137 - INFORMATION TECHNOLOGY DIRECTOR/CHIEF INFORMATION OFFICER (CIO)	1.00	1
CLR080 - ADMINISTRATIVE SPECIALIST II	1.00	1
CC_62021 - IT Enterprise Applications Cost Center	**7.00**	**7**
ADM125 - ENTERPRISE APPLICATION MANAGER	1.00	1
TEC141 - Application Specialist II	1.00	1
TEC142 - APPLICATION SPECIALIST III	2.00	2
TEC145 - SENIOR IT DEVELOPER III	2.00	2
TEC148 - DATABASE ADMINISTRATOR III	1.00	1
CC_62022 - IT Support	**9.00**	**9**
TEC123 - IT SUPPORT SPECIALIST I	3.00	3
TEC126 - IT SUPPORT SPECIALIST IV	4.00	4
TEC127 - ENDPOINT SERVICES ENGINEER	1.00	1
TEC127 - IT ENDPOINT SERVICES ENGINEER	1.00	1
CC_62023 - IT Print Services	**2.00**	**2**
CLR850 - PRINT SHOP SUPERVISOR	1.00	1
TEC851 - PRINT SHOP TECHNICIAN I	1.00	1
CC_62024 - IT GIS	**5.00**	**5**
ADM124 - GIS SERVICE MANAGER	1.00	1
TEC165 - GIS ANALYST I	3.00	3
TEC166 - GIS ANALYST II	1.00	1
CC_62031 - IT Public Safety Cost Center	**4.00**	**4**
ADM127 - IT PUBLIC SAFETY MANAGER	1.00	1
TEC174 - IT PUBLIC SAFETY TECHNICIAN I	1.00	1
TEC176 - IT PUBLIC SAFETY TECH III	1.00	1
TEC177 - IT CAD Specialist	1.00	1

	FTE	Count
CC_62032 - IT Infrastructure	**7.00**	**7**
TEC048 - IT Principal Engineer	2.00	2
TEC132 - INFRASTRUCTURE ENGINEER I	1.00	1
TEC132 - IT INFRASTRUCTURE ENGINEER III	1.00	1
TEC133 - INFRASTRUCTURE ENGINEER II	1.00	1
TEC134 - INFRASTRUCTURE ENGINEER III	2.00	2
CC_62034 - IT Radio Communications Cost Center	**1.00**	**1**
MGT665 - RADIO COMMUNICATIONS COORDINATOR	1.00	1
CC_62040 - IT Security Department	**2.00**	**2**
TEC049 - IT CYBERSECURITY ENGINEER	1.00	1
TEC205 - CYBERSECURITY ANALYST	1.00	1
Grand Total	**41.00**	**41**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Human Resources

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,376,306	1,557,632	1,676,085	1,779,263	1,775,886
Personal Services	893,260	875,568	971,752	1,039,264	1,072,765
Supplies	224,571	158,062	211,508	211,543	211,508
Contractual Services	245,968	499,818	467,457	499,654	467,457
Other Charges	12,506	24,184	25,368	28,802	24,156
Revenues	0	450	0	0	0
Other Financing Sources	0	450	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Human Resources	1,376,306	1,557,632	1,676,085	1,779,263	1,775,886

Mission

Provide high-quality Human Resource services to all prospective, current, and past employees.

Goals and Objectives

Through partnerships and collaboration, the Human Resources Department recruits, develops, and retains a high-performing and diverse workforce and fosters a healthy, safe, well-equipped, and productive work environment for employees, departments, and the public in order to maximize individual potential, expand organizational capacity and position the City of Amarillo as an employer of choice. The Human Resources Department is a conduit to building a vibrant workforce and a thriving community. Human Resources (HR) has 4 main goals and objectives:

Goal 1: Drive HR excellence and innovation that leads to successful outcomes in recruiting, retaining, and developing an outstanding workforce and move the City of Amarillo forward while remaining a financial steward. HR will host quarterly and department specific job fairs to recruit qualified applicants to the City. HR will host annual and department specific supervisor and employee training focused on need areas to enhance the skillset of the employee population.

Goal 2: Expand and promote community engagement by partnering with local agencies, schools and local events to educate, mentor, and showcase the employment opportunities at the city. HR will partner with community stakeholders to attend school job fairs to promote employment opportunities at the

city. This will also develop a relationship with the community, in particular the youth of the community to lay the grounds for the future workforce at the City.

Goal 3: Continue enhancing the employee experience by moving the organization forward while leveraging HR technology and increasing convenience to all customers. HR will streamline the onboarding experience to create a more enjoyable and efficient experience for the employee. HR will utilize Workday to deliver training, information, and employee performance that will in turn enhance the employee experience.

Goal 4: Invest in our employees' continued growth by continuing our organizational development initiatives and educational experiences throughout the city. HR will deliver organizationally need specific trainings such as supervisor training and core compliance training to enhance employee education. HR will meet with departments monthly to identify employee growth needs and develop initiatives and trainings to meet those needs.

The HR team is excited about the future and we are committed to serving our employees, departments, and the public with excellence.

Programs of Human Resources

Human Resources Administration and Support (Policies and Procedures)

2026/27 Budget — 10% of Budget

Human Resources Administration and Support develops policies and procedures to be used by city employees, assures consistent and fair administration of policies and procedures, and processes timely and accurate changes in employee status and payroll.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
City-wide policies revised and/or created	5	4	4

Total Rewards – Compensation and Benefits

2026/27 Budget — 20% of Budget

Total Rewards – Compensation and Benefits include the review and maintenance of the classification and compensation systems. Position reclassifications and/or salary adjustments are evaluated upon request to assist departments and allow for minimal interruptions within the overall city organization. Staff also works to develop compensation packages competitive according to market rates while maintaining the equity of the city's Compensation Schedule.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Position Adjustments	490	422	450

Employee Development and Training

2026/27 Budget — 20% of Budget

Employee Development and Training entails the promotion of learning and growth while working with management to ensure sufficient and adequate training organization-wide by increasing the number of training hours per employee. In an effort to ensure that the city personnel are equipped, the Human Resources department is continually assessing organizational training needs and implementing training programs.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
City-wide/annual core training	90%	98%	98%

Employment Sourcing and Recruitment

2026/27 Budget — 20% of Budget

The Employment Sourcing and Recruitment program recruits and retains a diverse and skilled workforce while reducing the amount of involuntary terminations and maintaining or reducing the overall city-wide turnover rate. In an effort to attract qualified and diverse candidates, Human Resources works with departments to collaboratively develop specialized recruitment efforts.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
New hires	618	604	600

Employee Relations

2026/27 Budget — 10% of Budget

Employee Relations is responsible for counseling managers, supervisors, and employees, as well as administering the Employee Grievance Process. The Human Resources department, through the city's Health Plan, offers an Employee Assistance Program (EAP).

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Employee complaints unresolved by HR resulting in grievance to Civil Service Commission	0	1	1

Performance Management (Appraisals)

2026/27 Budget — 20% of Budget

Performance Management administers the performance appraisal process. This process is designed to retain the best performance and quality in the workforce. Performance appraisals are completed at an employee's first six months of service in the position and annually thereafter.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Employee performance appraisals	1523	1500	1500

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,775,886
Grand Total	**1,775,886**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1110 - Human Resources	(1,230,309)	(1,376,306)	(1,557,182)	(1,676,085)	(1,779,262.90)	(1,775,886)	(99,801)	5.62%
Revenues	0	0	450	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	450	0	0.00	0	0	Infinity
RC37450 - Discount Earned	0	0	450	0	0.00	0	0	Infinity
Expenditures	(1,230,309)	(1,376,306)	(1,557,632)	(1,676,085)	(1,779,262.90)	(1,775,886)	(99,801)	5.62%
41000 - Personnel Services	(744,259)	(893,260)	(875,568)	(970,252)	(1,037,764.00)	(1,071,265)	(101,013)	9.43%
SC41100 - Salaries and Wages	(543,479)	(640,127)	(626,453)	(667,942)	(667,942.00)	(730,443)	(62,501)	8.56%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	(669)	(517)	0	0	(4,572.00)	(600)	(600)	100.00%
SC41820 - Health Insurance	(78,412)	(90,478)	(83,341)	(93,489)	(93,489.00)	(103,824)	(10,335)	9.95%
SC41900 - Life	(208)	(232)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2,757)	(369)	(309.00)	(410)	(41)	10.00%
SC42100 - Social Security - Medicare	(7,681)	(9,144)	(9,337)	(9,764)	(9,764.00)	(10,695)	(931)	8.71%
SC42110 - Social Security - OASDI	(31,331)	(38,919)	(34,853)	(39,250)	(39,250.00)	(45,734)	(6,484)	14.18%
SC42115 - OPEB Funding	(12,755)	(15,161)	(14,776)	(16,167)	(16,167.00)	(17,924)	(1,757)	9.80%
SC42120 - TMRS	(62,201)	(92,000)	(96,998)	(127,032)	(127,032.00)	(146,201)	(19,169)	13.11%
SC42300 - State Unemployment	(675)	(576)	0	0	(734.00)	0	0	Infinity
SC42400 - State Unemployment	(1,733)	(674)	(500)	(4,239)	(3,505.00)	(1,457)	2,782	-190.94%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,893)	(3,017)	(2,135)	(6,000)	(6,000.00)	(7,377)	(1,377)	18.67%
SC42530 - Car Allowance	0	0	(2,184)	0	(3,000.00)	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(2,222)	(2,414)	0	(3,600)	(60,000.00)	0	3,600	Infinity
SC42570 - Communications Allowance	0	0	(2,235)	(2,400)	(6,000.00)	(3,600)	(1,200)	33.33%
41600 - Overtime Pay	(49)	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC41620 - Unscheduled	(49)	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
51000 - Supplies	0	0	(24)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51100 - General Supplies	0	0	(24)	0	0.00	0	0	Infinity
51100 - General Supplies	(201,285)	(223,712)	(158,038)	(210,188)	(210,188.00)	(210,188)	0	0.00%
SC51110 - Office Expense	(90,188)	(76,494)	(59,674)	(72,958)	(72,958.00)	(72,958)	0	0.00%
SC51115 - Employee Recognition Program	(82,100)	(73,293)	(60,549)	(75,000)	(75,000.00)	(75,000)	0	0.00%
SC51125 - Training	(1,365)	(39,098)	(460)	(18,000)	(18,000.00)	(18,000)	0	0.00%
SC51200 - Operating	(26,520)	(32,260)	(33,460)	(33,100)	(33,100.00)	(33,100)	0	0.00%
SC51300 - Clothing and Linen	0	(599)	(1,014)	(4,130)	(4,130.00)	(4,130)	0	0.00%
SC51700 - Education	(985)	(1,969)	(1,480)	(7,000)	(7,000.00)	(7,000)	0	0.00%
SC51950 - Minor Office Equipment	(127)	0	0	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	(1,401)	0	0.00	0	0	Infinity
53000 - Energy	0	0	0	0	(35.01)	0	0	Infinity
SC51800 - Fuel & Oil	0	0	0	0	(35.01)	0	0	Infinity
55000 - Books and Periodicals	0	(859)	0	(1,320)	(1,320.00)	(1,320)	0	0.00%
SC55100 - Publications	0	(859)	0	(1,320)	(1,320.00)	(1,320)	0	0.00%
60000 - Contractual Services	(6,997)	(39,591)	(269,385)	(210,206)	(212,571.80)	(210,206)	0	0.00%
SC61200 - Postage	(1,245)	(1,143)	(592)	(3,800)	(3,800.00)	(3,800)	0	0.00%
SC61300 - Advertising	(2,697)	(2,787)	0	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC61400 - Dues	(970)	(2,794)	(6,641)	(3,500)	(3,500.00)	(3,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61410 - Tuition	(2,085)	(4,230)	(5,600)	(8,500)	(8,500.00)	(8,500)	0	0.00%
SC61412 - Training	0	0	(3,046)	0	(2,365.80)	0	0	Infinity
SC62000 - Professional	0	(28,637)	(253,505)	(189,406)	(189,406.00)	(189,406)	0	0.00%
63000 - Other Professional	(214,821)	(196,377)	(229,247)	(236,251)	(266,081.83)	(236,251)	0	0.00%
SC63400 - Employee Medical	(214,821)	(196,377)	(229,247)	(236,251)	(266,081.83)	(236,251)	0	0.00%
69000 - Rentals	(51,238)	(10,000)	(1,186)	(21,000)	(21,000.00)	(21,000)	0	0.00%
SC69300 - Leased Computer Software	(51,238)	(10,000)	(1,186)	(21,000)	(21,000.00)	(21,000)	0	0.00%
70000 - Other Charges	(5,840)	(4,864)	(16,763)	(18,000)	(21,434.26)	(18,000)	0	0.00%
SC74000 - Printing and Binding	263	10	(2,973)	0	(2,973.26)	0	0	Infinity
SC75100 - Travel	(2,993)	(282)	(6,192)	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC75200 - Mileage	0	0	0	0	(461.00)	0	0	Infinity
SC75300 - Meals and Local	(3,111)	(4,592)	(7,598)	(8,000)	(8,000.00)	(8,000)	0	0.00%
71000 - Insurance	(5,818)	(7,642)	(6,394)	(7,368)	(7,368.00)	(6,156)	1,212	-19.69%
SC71100 - Insurance and Bonds	(5,818)	(7,642)	(6,394)	(7,368)	(7,368.00)	(6,156)	1,212	-19.69%
76000 - Depreciation	0	0	(827)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(827)	0	0.00	0	0	Infinity
77000 - Charges - Other	0	0	(200)	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(200)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1110 - Human Resources	**10.00**	**10**
ADM600 - DIRECTOR OF HUMAN RESOURCES	1.00	1
ADM601 - ASSISTANT DIRECTOR OF HUMAN RESOURCES	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT601 - SENIOR HUMAN RESOURCES GENERALIST	1.00	1
PRF250 - HUMAN RESOURCE GENERALIST	4.00	4
TEC151 - ERP SYSTEM ANALYST	1.00	1
Grand Total	**10.00**	**10**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Risk Management

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	12,727,235	13,046,986	12,163,312	14,369,417	15,982,945
Fixed Asset Transfers	0	1,099,157	0	0	0
Personal Services	630,198	737,100	774,516	927,087	726,887
Supplies	424,527	243,406	591,548	602,759	614,669
Contractual Services	95,608	886,847	464,473	1,543,102	1,578,967
Other Charges	11,576,902	10,080,475	8,832,775	9,796,468	9,362,422
Operating Transfers	0	0	1,500,000	1,500,000	3,700,000
Revenues	9,437,548	11,224,607	11,503,793	14,077,381	13,517,932
Non-Oper Revenues	958,642	353,279	977,000	554,810	800,000
Other Financing Sources	8,478,906	10,871,328	10,526,793	13,522,571	12,717,932

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Risk Management	333,846	429,314	486,298	489,175	499,996

Mission

The Risk Management Department is comprised of the safety and risk management staff. The safety team is responsible for the development, maintenance, and creation of effective safety programs to reduce accidents and injuries and to ensure the City remains compliant with state/federal requirements for safe operations of equipment and personnel. Risk management staff provides management and oversight of any work-related employee injuries, provides accurate and timely recordings of losses incurred from city operations and reports these losses to appropriate personnel and outside service agencies, and is responsible for overall management of the insurance policies for the city that includes working with the insurance broker to obtain the most cost-effective pricing.

Goals & Objectives

The Risk Management Department is a support service to all city departments for the coordination and administration of various claims generated from city operations. Risk Management also assists the Finance department in evaluating current insurance needs throughout the city.

The Risk Management Fund (also known as the Self-Insurance Fund) provides coverage for most of the city's exposures. The Risk Management Fund purchases various insurance policies for the city. The city generally has very high deductibles or self-insurance reserves with purchased coverage. State law protects the city with an overall liability limit of up to $500,000 per occurrence; therefore, the city has not purchased excess coverage for auto or general liability.

The Risk Management Fund seeks to analyze department policies and functions to better utilize loss prevention techniques as an everyday departmental function. Commitment to safety is an initiative to reduce expenditures for injuries, property damages, and liability that directly affects the city's available funds. An effective and best-practice safety management system is vital to reduce these expenditures. While safety programs have predictable costs, claims losses do not. Claims costs can fluctuate to a high degree from year-to-year due to large, sometimes catastrophic, losses. The budget for the following programs is based on averages and trends in each area over a period of time.

Risk Management will conduct facility safety audits. The Risk Management department will develop, implement, monitor, and manage health and safety training, policies, procedures, and programs and will identify areas of improvement to reduce the cost of claims.

Programs of Risk Management

Claims Management

2026/27 Budget — 4% of Budget

The department is responsible for the overall management of claims by obtaining accurate information for claim files on all city losses including workers' compensation, property loss, auto liability, and general liability. Staff adjusters analyze claims for accuracy and validity, monitor claim progress, and coordinate with claimants to reach reasonable settlements. The department analyzes claim history and losses to identify trends and implement loss control measures. It works collaboratively with city departments to identify loss prevention and reduction methods designed to reduce injuries, accidents, and liability.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total claims processed	746	659	528

Self-Insurance General

2026/27 Budget — 7% of Budget

Risk Management partners with a third-party administrator (TPA) to manage the city's self-insurance workers compensation program in accordance with the Texas Department of Insurance Division of Workers Compensation standards. This partnership supports cost containment measures by better utilizing network savings and applying best practices to provide cost control measures more efficiently. Risk Management receives and processes the injury claims from city departments before transferring the claim to our TPA. Risk Management also coordinates return-to-work and modified duty with city departments. A major part of the city's workers' compensation program is employee safety. Risk Management supports employee safety initiatives by providing safety and health training to all city departments.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Safety Footwear Purchased	760	798	779

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Safety Eyewear Purchased	42	48	45
Employees Trained:			
CPR-First Aid-AED	35	20	28
Worksite Safety Training (# of Employees Trained)	1140	3482	2311
Job Safety Observation	55	112	84
Drug and Alcohol Testing	363	412	387

Unemployment Claims

2026/27 Budget — 1% of Budget

The city is self-insured for Unemployment Claims. Risk Management partners with Equifax Workforce Solutions for several services including representation at hearings, preparation of cases, and responses of complex employment actions with the state. These claims are managed by Human Resources staff.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Numbers of cases	46	32	38
Percentage of positive outcome	95%	100%	97%

Fire and Extended Coverage

2026/27 Budget — 33% of Budget

The City engages the services of an Insurance Broker that assembles a layered coverage plan to meet the city's property insurance needs in this dynamic market. Our property policies are provided by multiple individual insurance carriers coordinated by our contracted insurance broker. The policies provide $100,000,000 total annual coverage. The wind/hail deductible is 5% total insured value per location, per occurrence. The deductible for all other perils is $250,000.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Claims processed	57	37	47
Paid claims	*$1,621,527	$384,910	$1,003,218

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Premium for property policy	$3,499,303	$4,122,326	$3,591,835

**High Cost Claims –$1.25M is from wind/rain/hail damage*

Workers' Compensation

2026/27 Budget — 34% of Budget

Workers' Compensation manages all city workplace injuries. The city utilizes a third-party administrator (TPA) to administer these claims. However, Risk Management staff continue to manage the employees involved in workplace injuries. This program also funds the medical and indemnity payments associated with workplace injuries. The mission of the safety program is to reduce the risks of injuries, illnesses, and fatalities. The safety program results in cost savings in numerous areas, including lower workers' compensation costs and overall medical expenses, fewer lost workdays, a reduction in the costs to train replacement employees, and a reduction in impact on crew workload related to overtime and downtime caused by injuries and property damage. A work environment with a strong safety culture prevents accidents, which results in improved productivity and employee satisfaction

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of claims	239	276	258
Total incurred cost	$983,915	$659,778	$821,846
Average incurred cost per injury	$4,116	$2,391	$3,185
Medical bills paid timely	100%	100%	100%
Injury incident rate	12.45	12.95	12.7

General Liability

2026/27 Budget — 8% of Budget

General Liability is the liability to a third party for damage to private property other than vehicle collisions. Examples would be city employees digging to repair a water main and accidentally cutting some other service line, or citizens slipping and falling into a city building.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of claims	144	113	129
Claims paid	$589,480	$386,461	$487,970
Average cost per claim	$4,093	$3,420	$3,783

Police Professional (Law Enforcement Liability)

2026/27 Budget — 2% of Budget

This is a policy with high limits for issues surrounding claims for personal injury and property damages from police actions. Due to a high exposure, it is vital to keep this coverage for protection of the self-insurance fund.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of claims	3	1	2
Claims paid	$968	$550	$759
Average cost per claim	$323	$550	$380

Auto Liability and Physical Damage

2025/26 Budget — 11% of Budget

This portion of the self-insurance fund covers all losses to city motor vehicles, including city property damage, city comprehensive damage, city liability for personal injury, and property damages to a third party. Claims are primarily managed by Risk Management staff with added support from our third-party adjuster on complex claims.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of incidents	306	279	293
Claims paid	$737,114	$590,533	$663,824
Average cost per incident	$2,408	$2,116	$2,266

2026/27 Expenditures by Funding Source

General Fund	4% of Budget
Self-Insurance Fund	96% of Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	499,996
FD6300 - Risk Management Fund	15,482,949
Grand Total	**15,982,945**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1120 - Risk Management	(286,251)	(333,915)	(429,314)	(486,298)	(489,174.97)	(499,996)	(13,698)	2.74%
Expenditures	(286,251)	(333,915)	(429,314)	(486,298)	(489,174.97)	(499,996)	(13,698)	2.74%
41000 - Personnel Services	(259,471)	(321,354)	(403,126)	(439,146)	(442,146.00)	(452,132)	(12,986)	2.87%
SC41100 - Salaries and Wages	(193,065)	(238,436)	(297,899)	(308,448)	(308,448.00)	(308,448)	0	0.00%
SC41300 - Incentive	(516)	(606)	0	(600)	(600.00)	(1,200)	(600)	50.00%
SC41820 - Health Insurance	(19,395)	(17,311)	(23,567)	(24,809)	(24,809.00)	(37,599)	(12,790)	34.02%
SC41900 - Life	(64)	(69)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,003)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(2,763)	(3,470)	(4,462)	(4,560)	(4,560.00)	(4,586)	(26)	0.57%
SC42110 - Social Security - OASDI	(11,816)	(14,839)	(16,516)	(19,496)	(19,496.00)	(19,608)	(112)	0.57%
SC42115 - OPEB Funding	(4,771)	(5,938)	(5,322)	(7,641)	(7,641.00)	(7,684)	(43)	0.56%
SC42120 - TMRS	(23,264)	(34,885)	(48,451)	(60,036)	(60,036.00)	(62,681)	(2,645)	4.22%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(141)	(97)	0	0	(222.00)	0	0	Infinity
SC42400 - State Unemployment	(932)	(271)	(147)	(1,433)	(1,211.00)	(441)	992	-224.94%
SC42510 - Workers Compensation	(1,277)	(3,017)	(996)	(6,000)	(6,000.00)	(3,162)	2,838	-89.75%
SC42530 - Car Allowance	0	0	(2,184)	0	(3,000.00)	(3,000)	(3,000)	100.00%
SC42550 - Moving Expense	(1,467)	(2,414)	0	(3,600)	0.00	0	3,600	Infinity
SC42570 - Communications Allowance	0	0	(2,578)	(2,400)	(6,000.00)	(3,600)	(1,200)	33.33%
51000 - Supplies	0	0	(69)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(69)	0	0.00	0	0	Infinity
51100 - General Supplies	(6,051)	(5,368)	(18,884)	(13,470)	(24,731.00)	(13,470)	0	0.00%
SC51110 - Office Expense	(5,916)	(4,503)	(4,018)	(11,600)	(11,600.00)	(11,600)	0	0.00%
SC51115 - Employee Recognition Program	0	0	0	(250)	(250.00)	(250)	0	0.00%
SC51120 - Safety Program	0	0	(14,656)	0	(11,261.00)	0	0	Infinity
SC51300 - Clothing and Linen	0	(84)	(69)	(500)	(500.00)	(500)	0	0.00%
SC51700 - Education	(135)	(781)	(141)	(1,120)	(1,120.00)	(1,120)	0	0.00%
60000 - Contractual Services	(15,503)	(1,662)	(1,306)	(14,254)	(14,254.00)	(14,254)	0	0.00%
SC61200 - Postage	(419)	(370)	(399)	(400)	(400.00)	(400)	0	0.00%
SC61400 - Dues	(175)	(1,292)	(907)	(1,700)	(1,700.00)	(1,700)	0	0.00%
SC61410 - Tuition	0	0	0	(2,004)	(2,004.00)	(2,004)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(14,909)	0	0	(10,150)	(10,150.00)	(10,150)	0	0.00%
70000 - Other Charges	(3,480)	(3,179)	(3,529)	(18,088)	(6,703.97)	(18,088)	0	0.00%
SC74000 - Printing and Binding	0	0	0	(500)	(500.00)	(500)	0	0.00%
SC75100 - Travel	(3,445)	(3,142)	(3,189)	(17,528)	(5,345.97)	(17,528)	0	0.00%
SC75300 - Meals and Local	(35)	(37)	(340)	(60)	(858.00)	(60)	0	0.00%
71000 - Insurance	(1,746)	(2,351)	(2,400)	(1,340)	(1,340.00)	(2,052)	(712)	34.70%
SC71100 - Insurance and Bonds	(1,746)	(2,351)	(2,400)	(1,340)	(1,340.00)	(2,052)	(712)	34.70%
CC_63110 - Self Insurance General Cost Center	807,109	1,019,187	(617,458)	(588,195)	(966,322.00)	(3,099,952)	(2,511,757)	81.03%
Revenues	1,639,589	1,682,444	1,190,183	1,876,815	1,454,626.00	1,634,149	(242,666)	-14.85%
37000 - Non-Operating Revenues	0	0	(10)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	(10)	0	0.00	0	0	Infinity
37109 - Interest Earnings	959,455	958,642	351,482	977,000	554,810.00	800,000	(177,000)	-22.13%
RC37110 - Interest Income	933,096	928,397	377,508	977,000	554,810.00	800,000	(177,000)	-22.13%
RC37115 - Unrealized G/L	26,359	30,245	(26,026)	0	0.00	0	0	Infinity
37300 - Admin Cost Alloc (Interfund)	680,134	723,802	838,711	899,815	899,816.00	834,149	(65,666)	-7.87%
RC37310 - Self Insurance Premium	680,134	723,802	838,711	899,815	899,816.00	834,149	(65,666)	-7.87%
Expenditures	(832,480)	(663,257)	(1,807,641)	(2,465,010)	(2,420,948.00)	(4,734,101)	(2,269,091)	47.93%
41000 - Personnel Services	0	0	5,160	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	0	5,160	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(65,000)	(18,500)	0	(18,500)	(18,500.00)	(18,500)	0	0.00%
SC62000 - Professional	(65,000)	(18,500)	0	(18,500)	(18,500.00)	(18,500)	0	0.00%
69000 - Rentals	(132,199)	(15,299)	(17,124)	(130,000)	(150,000.00)	(150,000)	(20,000)	13.33%
SC69300 - Leased Computer Software	(132,199)	(15,299)	(17,124)	(130,000)	(150,000.00)	(150,000)	(20,000)	13.33%
71000 - Insurance	(165,605)	(179,907)	(182,416)	(309,942)	(309,942.00)	(328,713)	(18,771)	5.71%
SC71100 - Insurance and Bonds	(165,102)	(114,907)	(115,946)	(243,792)	(243,792.00)	(262,563)	(18,771)	7.15%
SC71320 - Risk Management Service	(503)	(65,000)	(66,470)	(66,150)	(66,150.00)	(66,150)	0	0.00%
76000 - Depreciation	(64,061)	(64,061)	(72,550)	(64,061)	0.00	(64,061)	0	0.00%
SC76650 - Amortization of Lease Computer	(64,061)	(64,061)	(72,550)	(64,061)	0.00	(64,061)	0	0.00%
77000 - Charges - Other	(405,615)	(385,490)	(441,553)	(442,507)	(442,506.00)	(472,827)	(30,320)	6.41%
SC77450 - Administrative Other	(400,074)	(382,894)	(348,969)	(442,507)	(442,506.00)	(472,827)	(30,320)	6.41%
SC78020 - Interest Expense	(5,541)	0	0	0	0.00	0	0	Infinity
SC78040 - Interest Exp. Leased COmputer	0	(2,596)	(898)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	0	(91,686)	0	0.00	0	0	Infinity
92000 - Operating Transfers	0	0	0	(1,500,000)	(1,500,000.00)	(3,700,000)	(2,200,000)	59.46%
SC92005 - General Fund	0	0	0	(1,500,000)	(1,500,000.00)	(3,700,000)	(2,200,000)	59.46%
93000 - Fixed Asset Transfers	0	0	(1,099,157)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC93010 - General Fixed Assets	0	0	(1,099,157)	0	0.00	0	0	Infinity
CC_63115 - Unemployment Claims Cost Center	90,451	71,845	(335,224)	18,213	55,285.00	46,000	27,787	60.41%
Revenues	144,564	107,722	0	110,000	284,450.00	285,000	175,000	61.40%
37300 - Admin Cost Alloc (Interfund)	144,564	111,649	0	110,000	284,450.00	285,000	175,000	61.40%
RC37310 - Self Insurance Premium	144,564	111,649	0	110,000	284,450.00	285,000	175,000	61.40%
37400 - Miscellaneous Revenue	0	(3,927)	0	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	(3,927)	0	0	0.00	0	0	Infinity
Expenditures	(54,113)	(35,877)	(335,224)	(91,787)	(229,165.00)	(239,000)	(147,213)	61.60%
60000 - Contractual Services	0	(13,622)	0	(14,000)	(14,000.00)	(14,000)	0	0.00%
SC62000 - Professional	0	(13,622)	0	(14,000)	(14,000.00)	(14,000)	0	0.00%
71000 - Insurance	(54,113)	(22,255)	(335,224)	(77,787)	(215,165.00)	(225,000)	(147,213)	65.43%
SC71250 - Paid Claims	(31,972)	(12,357)	(70,162)	(77,787)	(215,165.00)	(225,000)	(147,213)	65.43%
SC71330 - Incurred Claims	(22,141)	(9,897)	(265,062)	0	0.00	0	0	Infinity
CC_63120 - Fire and Extended Coverage Cost Center	61,306	125,253	(1,967,923)	0	162,637.00	0	0	Infinity
Revenues	3,428,622	4,643,020	3,826,568	3,457,334	4,108,178.00	3,232,408	(224,926)	-6.96%
37300 - Admin Cost Alloc (Interfund)	3,084,434	4,130,116	3,826,568	3,457,334	4,108,178.00	3,232,408	(224,926)	-6.96%
RC37310 - Self Insurance Premium	3,084,434	4,130,116	3,826,568	3,457,334	4,108,178.00	3,232,408	(224,926)	-6.96%
37400 - Miscellaneous Revenue	344,187	512,904	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37145 - Insurance Recoveries	344,187	512,904	0	0	0.00	0	0	Infinity
Expenditures	(3,367,316)	(4,517,766)	(5,794,491)	(3,457,334)	(3,945,541.00)	(3,232,408)	224,926	-6.96%
60000 - Contractual Services	(19,907)	(10,119)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
SC62000 - Professional	(19,907)	(10,119)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
69000 - Rentals	0	0	(352,837)	0	0.00	0	0	Infinity
SC69220 - Rental Other Equipment	0	0	(352,837)	0	0.00	0	0	Infinity
71000 - Insurance	(3,347,409)	(4,507,647)	(5,441,654)	(3,427,334)	(3,915,541.00)	(3,202,408)	224,926	-7.02%
SC71100 - Insurance and Bonds	(2,964,425)	(3,711,997)	(3,454,827)	(3,009,400)	(3,009,400.00)	(2,260,021)	749,379	-33.16%
SC71250 - Paid Claims	(382,984)	(795,650)	(1,557,182)	(417,934)	(906,141.00)	(942,387)	(524,453)	55.65%
SC71320 - Risk Management Service	0	0	(227,055)	0	0.00	0	0	Infinity
SC71330 - Incurred Claims	0	0	(202,590)	0	0.00	0	0	Infinity
CC_63125 - Workers Compensation	1,258,761	(1,447,165)	(1,946,172)	396,761	1,214,807.96	1,088,935	692,174	63.56%
Revenues	2,996,544	1,528,553	3,673,155	3,430,000	4,046,369.00	4,208,223	778,223	18.49%
37109 - Interest Earnings	0	0	1,807	0	0.00	0	0	Infinity
RC37110 - Interest Income	0	0	1,807	0	0.00	0	0	Infinity
37300 - Admin Cost Alloc (Interfund)	2,996,544	1,528,553	3,671,348	3,430,000	4,046,369.00	4,208,223	778,223	18.49%
RC37315 - W/C Premium City Pay	2,996,544	1,528,553	3,671,348	3,430,000	4,046,369.00	4,208,223	778,223	18.49%
Expenditures	(1,737,782)	(2,975,719)	(5,619,327)	(3,033,239)	(2,831,561.04)	(3,119,288)	(86,049)	2.76%
41000 - Personnel Services	(273,484)	(313,387)	(291,828)	(335,370)	(221,572.68)	(274,755)	60,615	-22.06%
SC41100 - Salaries and	(215,189)	(179,666)	(132,881)	(224,465)	(131,911.77)	(177,921)	46,544	-26.16%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Wages								
SC41300 - Incentive	(101)	0	(1,368)	0	(14,439.19)	(600)	(600)	100.00%
SC41500 - PFP	0	0	0	(5,000)	0.00	0	5,000	Infinity
SC41820 - Health Insurance	(42,991)	(34,146)	(24,427)	(31,062)	(31,062.00)	(35,163)	(4,101)	11.66%
SC41900 - Life	(93)	(74)	0	(164)	17.25	0	164	Infinity
SC42010 - Life Insurance	0	0	(595)	(3,289)	(57.57)	(123)	3,166	-2,573.98%
SC42020 - Social Security	0	0	0	(14,065)	(1,091.66)	0	14,065	Infinity
SC42100 - Social Security - Medicare	(2,994)	(2,520)	0	0	(981.67)	(2,624)	(2,624)	100.00%
SC42110 - Social Security - OASDI	(12,803)	(10,776)	(7,804)	(43,315)	(8,865.28)	(11,217)	32,098	-286.15%
SC42111 - TMRS Adj (GASB 68)	1,529	0	(80,193)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(5,303)	(3,412)	(1,383)	(5,512)	1,850.45	(4,396)	1,116	-25.39%
SC42116 - OPEB Adj (GASB 75)	630	0	(493)	0	0.00	0	0	Infinity
SC42120 - TMRS	(25,862)	(74,305)	(23,412)	0	(28,471.22)	(35,859)	(35,859)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(3,600.50)	0	0	Infinity
SC42300 - State Unemployment	(2,272)	(146)	0	(296)	0.00	0	296	Infinity
SC42400 - State Unemployment	(1,025)	(275)	(159)	(2,202)	(255.75)	(2,643)	(441)	16.69%
SC42500 - Other Employee Benefits	0	0	0	0	0.24	0	0	Infinity
SC42510 - Workers Compensation	0	0	(286)	0	(881.16)	(1,809)	(1,809)	100.00%
SC42540 - Uniform and Clothing Allowance	0	0	(42)	0	(42.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42550 - Moving Expense	(2,951)	(3,592)	0	(6,000)	0.00	0	6,000	Infinity
SC42560 - Change in Sick and Annua	35,940	(4,475)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,451)	0	(1,780.85)	(2,400)	(2,400)	100.00%
SC42580 - Change in Sick and Annual	0	0	(17,336)	0	0.00	0	0	Infinity
51100 - General Supplies	(176,007)	(174,914)	(143,957)	(271,028)	(271,028.00)	(281,869)	(10,841)	3.85%
SC51110 - Office Expense	(2,799)	(13,613)	(6,392)	(3,135)	(3,135.00)	(3,260)	(125)	3.83%
SC51115 - Employee Recognition Program	(4,597)	0	0	0	0.00	0	0	Infinity
SC51120 - Safety Program	(58,750)	(53,012)	(40,712)	(74,355)	(74,355.00)	(77,329)	(2,974)	3.85%
SC51125 - Training	(3,912)	(6,593)	(760)	(38,500)	(38,500.00)	(40,040)	(1,540)	3.85%
SC51200 - Operating	0	0	(235)	0	0.00	0	0	Infinity
SC51300 - Clothing and Linen	(105,949)	(101,696)	(95,859)	(155,038)	(155,038.00)	(161,240)	(6,202)	3.85%
60000 - Contractual Services	(105,089)	(172,023)	(174,810)	(227,690)	(227,690.00)	(227,718)	(28)	0.01%
SC61400 - Dues	0	(499)	(499)	(690)	(690.00)	(718)	(28)	3.90%
SC61412 - Training	0	0	(1,937)	0	0.00	0	0	Infinity
SC62000 - Professional	(105,089)	(171,524)	(171,607)	(227,000)	(227,000.00)	(227,000)	0	0.00%
SC63000 - Other Professional	0	0	(766)	0	0.00	0	0	Infinity
69000 - Rentals	(22,218)	(23,329)	(24,495)	(24,029)	(24,495.36)	(24,495)	(466)	1.90%
SC69210 - Rental City	(22,218)	(23,329)	(24,495)	(24,029)	(24,495.36)	(24,495)	(466)	1.90%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Equipment								
70000 - Other Charges	(1,429)	(1,604)	(2,704)	(11,400)	(11,400.00)	(11,400)	0	0.00%
RC71290 - Comp Claims Paid	0	0	(2,558)	0	0.00	0	0	Infinity
SC75100 - Travel	(1,429)	(1,604)	(146)	(11,400)	(11,400.00)	(11,400)	0	0.00%
71000 - Insurance	(1,150,310)	(2,280,755)	(4,971,438)	(2,152,367)	(2,064,020.00)	(2,286,560)	(134,193)	5.87%
SC71100 - Insurance and Bonds	(228,058)	(244,140)	(299,192)	(238,552)	(238,552.00)	(296,192)	(57,640)	19.46%
SC71290 - Comp Claims Paid	(1,850,873)	(1,538,066)	(1,908,107)	(1,913,815)	(1,825,468.00)	(1,990,368)	(76,553)	3.85%
SC71330 - Incurred Claims	928,621	(498,549)	(2,764,139)	0	0.00	0	0	Infinity
77000 - Charges - Other	(9,244)	(9,706)	(10,094)	(11,355)	(11,355.00)	(12,491)	(1,136)	9.09%
SC77610 - Information Technology - City	(9,244)	(9,706)	(10,094)	(11,355)	(11,355.00)	(12,491)	(1,136)	9.09%
CC_63160 - General Liability Cost Center	524,142	(124,916)	877,184	0	0.00	0	0	Infinity
Revenues	658,032	667,604	666,952	669,171	1,964,163.00	1,796,330	1,127,159	62.75%
37300 - Admin Cost Alloc (Interfund)	658,032	667,604	666,952	669,171	1,964,163.00	1,796,330	1,127,159	62.75%
RC37310 - Self Insurance Premium	658,032	667,604	666,952	669,171	1,964,163.00	1,796,330	1,127,159	62.75%
Expenditures	(133,890)	(792,520)	210,232	(669,171)	(1,964,163.00)	(1,796,330)	(1,127,159)	62.75%
60000 - Contractual Services	20,553	158,948	(314,176)	(6,000)	(1,064,163.00)	(1,100,000)	(1,094,000)	99.45%
RC62000 - Professional	0	0	(227,111)	0	0.00	0	0	Infinity
SC62000 - Professional	20,553	158,948	(21,539)	(6,000)	0.00	(1,100,000)	(1,094,000)	99.45%
SC62001 - Legal	0	0	(65,525)	0	(1,064,163.00)	0	0	Infinity
68000 - Repair and Maint Services	0	0	(2,099)	0	0.00	0	0	Infinity
SC68309 - R&M Parking Garage	0	0	(2,039)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68900 - Repair & Maint Other	0	0	(60)	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(94,465)	0	0.00	0	0	Infinity
RC71250 - Paid Claims	0	0	(94,465)	0	0.00	0	0	Infinity
71000 - Insurance	(154,443)	(951,468)	672,271	(663,171)	(900,000.00)	(696,330)	(33,159)	4.76%
SC71250 - Paid Claims	(323,370)	(303,064)	(1,393,865)	(663,171)	(900,000.00)	(696,330)	(33,159)	4.76%
SC71320 - Risk Management Service	0	0	(33,942)	0	0.00	0	0	Infinity
SC71330 - Incurred Claims	168,927	(648,404)	2,100,078	0	0.00	0	0	Infinity
77000 - Charges - Other	0	0	(51,300)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	0	(51,300)	0	0.00	0	0	Infinity
CC_63170 - Police Professional Cost Center	10,766	3,933	(49,905)	0	(269,268.69)	0	0	Infinity
Revenues	166,465	179,545	203,692	219,988	214,088.00	221,615	1,627	0.73%
37300 - Admin Cost Alloc (Interfund)	166,465	179,545	203,692	219,988	214,088.00	221,615	1,627	0.73%
RC37310 - Self Insurance Premium	166,465	179,545	203,692	219,988	214,088.00	221,615	1,627	0.73%
Expenditures	(155,699)	(175,612)	(253,597)	(219,988)	(483,356.69)	(221,615)	(1,627)	0.73%
41000 - Personnel Services	0	0	(47,305)	0	(263,368.69)	0	0	Infinity
SC41100 - Salaries and Wages	0	0	(94,187)	0	(196,638.27)	0	0	Infinity
SC41300 - Incentive	0	0	(827)	0	(748.97)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(3,662)	0	(2,297.47)	0	0	Infinity
SC41605 - Scheduled Overtime	0	0	0	0	(433.76)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41615 - Unscheduled Overtime	0	0	0	0	(4,948.86)	0	0	Infinity
SC41820 - Health Insurance	0	0	(7,835)	0	(16,340.54)	0	0	Infinity
SC42010 - Life Insurance	0	0	(52)	0	(81.41)	0	0	Infinity
SC42100 - Social Security - Medicare	0	0	(1,206)	0	(2,082.10)	0	0	Infinity
SC42110 - Social Security - OASDI	0	0	(4,359)	0	(8,902.74)	0	0	Infinity
SC42111 - TMRS Adj (GASB 68)	0	0	83,504	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	0	(2,289)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	0	(16,389)	0	(27,156.49)	0	0	Infinity
SC42125 - OPEB Funding	0	0	0	0	(3,569.13)	0	0	Infinity
SC42400 - State Unemployment	0	0	(2)	0	(168.95)	0	0	Infinity
71000 - Insurance	(155,699)	(175,612)	(206,292)	(219,988)	(219,988.00)	(221,615)	(1,627)	0.73%
SC71100 - Insurance and Bonds	(155,699)	(175,612)	(206,292)	(219,988)	(219,988.00)	(221,615)	(1,627)	0.73%
CC_63185 - Automobile Liability Cost Center	1,145,711	(792,406)	1,783,048	0	0.00	0	0	Infinity
Revenues	502,732	508,756	672,009	490,315	490,315.00	514,831	24,516	4.76%
37300 - Admin Cost Alloc (Interfund)	502,732	508,756	672,009	490,315	490,315.00	514,831	24,516	4.76%
RC37310 - Self Insurance Premium	502,732	508,756	672,009	490,315	490,315.00	514,831	24,516	4.76%
Expenditures	642,980	(1,301,162)	1,111,039	(490,315)	(490,315.00)	(514,831)	(24,516)	4.76%
71000 - Insurance	642,980	(1,301,162)	1,111,039	(490,315)	(490,315.00)	(514,831)	(24,516)	4.76%
SC71250 - Paid Claims	(242,558)	(140,967)	(9,064)	(490,315)	(490,315.00)	(514,831)	(24,516)	4.76%
SC71330 -	885,538	(1,160,195)	1,120,103	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Incurred Claims								
CC_63190 - Auto Physical Damage Cost Center	(278,082)	(1,627,501)	888,142	0	0.00	0	0	Infinity
Revenues	574,188	628,881	992,046	1,250,170	1,515,192.00	1,625,376	375,206	23.08%
37300 - Admin Cost Alloc (Interfund)	574,188	628,881	992,046	1,250,170	1,515,192.00	1,625,376	375,206	23.08%
RC37310 - Self Insurance Premium	574,188	628,881	992,046	1,250,170	1,515,192.00	1,625,376	375,206	23.08%
Expenditures	(852,270)	(2,256,382)	(103,904)	(1,250,170)	(1,515,192.00)	(1,625,376)	(375,206)	23.08%
51100 - General Supplies	(137,974)	(244,185)	(80,496)	(307,000)	(307,000.00)	(319,280)	(12,280)	3.85%
SC51200 - Operating	0	0	(366)	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(128,252)	(238,258)	(77,605)	(250,000)	(250,000.00)	(260,000)	(10,000)	3.85%
SC52050.LABOR - Auto Parts Labor	0	0	0	(50,000)	(50,000.00)	(52,000)	(2,000)	3.85%
SC52120 - Tires and Tubes Other	(9,722)	(5,927)	(2,525)	(7,000)	(7,000.00)	(7,280)	(280)	3.85%
53000 - Energy	(258)	(60)	0	(50)	0.00	(50)	0	0.00%
SC51800 - Fuel & Oil	(258)	(60)	0	(50)	0.00	(50)	0	0.00%
71000 - Insurance	(714,038)	(2,012,136)	(23,408)	(943,120)	(1,208,192.00)	(1,306,046)	(362,926)	27.79%
SC71100 - Insurance and Bonds	(121,654)	(208,027)	(316,248)	(458,502)	(458,502.00)	(526,369)	(67,867)	12.89%
SC71250 - Paid Claims	(1,321,828)	(774,958)	(785,163)	(484,618)	(749,690.00)	(779,677)	(295,059)	37.84%
SC71330 - Incurred Claims	729,444	(1,029,152)	1,078,004	0	0.00	0	0	Infinity
CC_63195 - City Property Cost Center	(890,367)	320,431	(24,757)	0	0.00	0	0	Infinity
Revenues	0	0	1	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	1	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37450 - Discount Earned	0	0	1	0	0.00	0	0	Infinity
Expenditures	(890,367)	320,431	(24,759)	0	0.00	0	0	Infinity
77000 - Charges - Other	(890,367)	320,431	(24,759)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(890,367)	320,431	(24,759)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1120 - Risk Management	**3.00**	**3**
ADM601 - ASSISTANT DIRECTOR OF HUMAN RESOURCES	1.00	1
MGT615 - RISK MANAGEMENT SPECIALIST	1.00	1
MGT616 - RISK MANAGER	1.00	1
CC_63125 - Workers Compensation	**3.00**	**3**
ADM610 - SAFETY MANAGER	1.00	1
PRF160 - SAFETY COORDINATOR	2.00	2
Grand Total	**6.00**	**6**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Benefits Administration

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	31,134,380	33,329,020	35,459,612	38,053,356	39,384,169
Personal Services	223,618	(444,010)	259,781	437,700	269,971
Supplies	17,252	12,906	17,360	17,410	17,360
Contractual Services	2,113,797	2,906,973	2,412,142	2,412,142	2,412,142
Other Charges	28,779,713	30,853,150	30,870,329	32,686,105	36,184,696
Operating Transfers	0	0	1,900,000	2,500,000	500,000
Revenues	31,134,109	29,831,555	33,303,180	36,238,442	36,216,065
Operating Revenues	30,765,222	29,644,286	33,103,000	36,238,442	36,015,885
Non-Oper Revenues	368,120	132,786	200,000	0	200,000
Other Financing Sources	767	54,483	180	0	180

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Benefits Administration	235,438	248,395	266,378	266,431	272,023

Mission

Providing comprehensive benefits, services, and programs to eligible employees, retirees, and their dependents which:

- Meet and anticipate their individual needs.
- Assure the City of Amarillo's competitiveness with other employers to attract and retain employees.
- Maximize cost-effectiveness.
- Assure optimal health and productivity of our employees.

Goals & Objectives

To align with the City of Amarillo's Benefits Department mission, department goals have been established to ensure that the overall administration of the city's healthcare plan is met and managed throughout the fiscal year.

- Provide ongoing equitable benefits based on legal requirements, eligibility, and city policies.
- Collaborate with employees, retirees, and others to assure that selected benefits programs and services are responsive to their needs.
- Communicate benefits information to employees, retirees, and their dependents which enables them to tailor coverage to meet their needs.
- Explore alternate or additional benefits and financial structures that maximize affordable coverage.
- Represent employees, retirees, and dependents in their efforts to resolve benefit problems with external providers.
- Provide health and fitness programs and activities that improve employee health and promote well-being.
- Provide sound fiscal and contract management of benefits programs.
- Create a strong partnership with the city's benefits consultants and vendors.
- Provide information to other public sector employers as needed.

This aligns with our goals and objectives to illustrate excellence in Communication and Fiscal Responsibility.

Programs of the Benefits Department

Health Plan Administration

2026/27 Budget — 1% of Budget

The City of Amarillo's Benefits Department is responsible for the overall administration of the city's benefit and wellness plans for active eligible employees, retirees, COBRA enrollees, and their dependents. This includes management and oversight of benefit plans outsourced to outside vendors.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Internal audit of enrollment records for 100% accuracy in all systems	100%	100%	100%
Conduct quarterly reviews with consultants for Healthcare Plans and 457 Deferred Compensation and OPEB Trust Plans	100%	100%	100%

Employee Insurance Fund (Health Plan)

2026/27 Budget — 91% of Budget

The Assistant HR Director for Benefits partners with the Finance Department and Healthcare Consultant to ensure that the healthcare plan(s) are staying within budget and are managed in accordance with the appropriate federal/state/public government laws/regulations.

Performance Measures/Indicators:

Healthcare Enrollments by Plan			
Medical Plan	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Active employees	1884	1890	1892
Active dependents	2266	2270	2272
Retiree only	240	242	244
Retiree dependents	114	116	118
COBRA participants	10	10	10
Total Medical Plan Lives	**4514**	**4528**	**4536**
Dental Plan	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Active employees	1766	1768	1770
Active dependents	2253	2255	2258
Retiree only	174	176	178
Retiree dependents	98	100	100
COBRA participants	13	13	13
Total Dental Plan Lives	**4303**	**4312**	**4319**

Healthcare Enrollments by Plan (Continued)			
Vision	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Active employees	1668	1670	1669
Active dependents	1949	1952	1951

Healthcare Enrollments by Plan (Continued)			
COBRA participants	1	1	1
Total Vision Plan Lives	**3618**	**3623**	**3621**
Flexible Spending Accounts (FSAs)	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Employee enrollments in healthcare plan	288	308	298
Employee enrollments in dependent care plan	16	19	18
Total FSA enrollments	**304**	**327**	**316**
Life Insurance*	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
$10,0000 basic life employee insurance enrollees	2155	2145	2150
Additional employee life insurance enrollees	1229	1255	1242
Additional spouse life insurance enrollees	619	604	612
Additional children life insurance enrollees	690	682	686
Retiree $5k enrollees	86	75	81
Retiree $10k enrollees	270	279	275
Retiree & Spouse enrollees	122	126	124
**Active Employees $10,000 Basic Life policy paid by City.*			
Voluntary Long-Term Disability	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**

Healthcare Enrollments by Plan (Continued)			
Employee Enrollments	664	671	668

Dental Plan

2026/27 Budget — 4% of Budget

The City of Amarillo's dental plan is offered to active eligible employees, pre-65 retirees, COBRA enrollees, and their dependents.

Employee Wellness Program

2026/27 Budget — 0.1% of Budget

The employee wellness program is available to all city employees which includes both part-time and full-time employees. The City of Amarillo will offer its employees different options/programs to promote and enhance healthy lifestyles.

Flexible Spending Plan

2026/27 Budget — 2% of Budget

The City of Amarillo offers its eligible employees the opportunity to enroll in a healthcare flexible spending account and/or dependent care spending account each calendar year up to the IRS-determined limits on a pre-tax basis.

2026/27 Expenditures by Funding Source

General Fund	1% of Budget
Employee Insurance Fund	97% of Budget
Employee Flexible Plan Fund	2% of Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	272,023
FD6400 - Employee Insurance Fund	39,112,146
Grand Total	**39,384,169**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1340 - Benefits	(159,725)	(235,540)	(248,395)	(266,378)	(266,430.91)	(272,023)	(5,645)	2.08%
Expenditures	(159,725)	(235,540)	(248,395)	(266,378)	(266,430.91)	(272,023)	(5,645)	2.08%
41000 - Personnel Services	(153,907)	(223,690)	(238,424)	(259,781)	(259,781.00)	(269,971)	(10,190)	3.77%
SC41100 - Salaries and Wages	(117,331)	(170,725)	(176,165)	(191,552)	(191,552.00)	(180,219)	11,333	-6.29%
SC41300 - Incentive	0	(484)	0	(600)	(600.00)	0	600	Infinity
SC41820 - Health Insurance	(10,742)	(10,420)	(10,344)	(10,354)	(10,354.00)	(33,498)	(23,144)	69.09%
SC41900 - Life	(50)	(72)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(686)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(1,653)	(2,426)	(8,324)	(2,786)	(2,786.00)	(2,614)	172	-6.58%
SC42110 - Social Security - OASDI	(7,017)	(10,375)	(9,984)	(11,914)	(11,914.00)	(11,174)	740	-6.62%
SC42115 - OPEB Funding	(2,831)	(4,161)	(3,095)	(4,670)	(4,670.00)	(4,380)	290	-6.62%
SC42120 - TMRS	(13,807)	(24,727)	(29,082)	(36,687)	(36,687.00)	(35,720)	967	-2.71%
SC42300 - State Unemployment	(102)	(146)	0	0	(222.00)	0	0	Infinity
SC42400 - State	(374)	(154)	(148)	(1,095)	(873.00)	(441)	654	-148.30%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Unemployment								
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(596)	0	0.00	(1,802)	(1,802)	100.00%
51100 - General Supplies	(265)	0	0	0	(50.00)	0	0	Infinity
SC51110 - Office Expense	(265)	0	0	0	(50.00)	0	0	Infinity
60000 - Contractual Services	0	(4,139)	(3,000)	0	0.00	0	0	Infinity
SC61400 - Dues	0	(30)	0	0	0.00	0	0	Infinity
SC61410 - Tuition	0	(4,109)	(3,000)	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(3)	0	(2.91)	0	0	Infinity
SC74000 - Printing and Binding	0	0	(3)	0	(2.91)	0	0	Infinity
71000 - Insurance	(5,553)	(7,711)	(6,969)	(6,597)	(6,597.00)	(2,052)	4,545	-221.49%
SC71100 - Insurance and Bonds	(5,553)	(7,711)	(6,969)	(6,597)	(6,597.00)	(2,052)	4,545	-221.49%
CC_64100 - Health Plan Cost Center	3,547,937	(249,518)	(2,307,009)	(1,465,260)	(119,249.58)	(3,151,862)	(1,686,602)	53.51%
Revenues	28,412,809	29,536,827	29,380,632	31,728,180	36,238,442.00	34,454,315	2,726,135	7.91%
34800 - Other	28,182,489	29,166,607	29,193,393	31,528,000	36,238,442.00	34,254,135	2,726,135	7.96%
RC34810 - Employee Health Ins Pre	3,211,245	3,233,273	1,728,562	3,600,000	3,787,953.00	3,787,953	187,953	4.96%
RC34820 - Retiree Health Ins Prem	1,106,908	1,125,466	1,155,336	1,150,000	2,117,926.00	2,117,926	967,926	45.70%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC34830 - Cobra Health Ins Premiu	22,543	21,203	16,636	22,000	0.00	22,000	0	0.00%
RC34840 - Dental Insurance Premiu	0	0	0	0	1,761,750.00	0	0	Infinity
RC34850 - City Paid Health Premiu	22,017,697	22,765,452	22,561,079	22,800,000	23,384,784.00	23,384,784	584,784	2.50%
RC34865 - City Health Stop Loss	0	0	0	0	503,149.00	0	0	Infinity
RC34890 - Drug Rebate Revenue	1,824,095	2,021,213	3,731,780	3,956,000	4,682,880.00	4,941,472	985,472	19.94%
37000 - Non-Operating Revenues	0	0	(93)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	(93)	0	0.00	0	0	Infinity
37109 - Interest Earnings	217,000	368,120	132,878	200,000	0.00	200,000	0	0.00%
RC37110 - Interest Income	217,000	349,927	151,072	200,000	0.00	200,000	0	0.00%
RC37115 - Unrealized G/L	0	18,193	(18,193)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	13,321	2,100	54,453	180	0.00	180	0	0.00%
RC37140 - Returned Check Fees	360	767	380	180	0.00	180	0	0.00%
RC37145 - Insurance Recoveries	12,961	0	54,073	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	1,332	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Expenditures	(24,864,872)	(29,786,345)	(31,687,641)	(33,193,440)	(36,357,691.58)	(37,606,177)	(4,412,737)	11.73%
41000 - Personnel Services	0	0	682,433	0	(177,918.58)	0	0	Infinity
SC41100 - Salaries and Wages	0	0	711,601	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	(29,168)	0	(177,918.58)	0	0	Infinity
51000 - Supplies	0	0	6,221	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	6,415	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(194)	0	0.00	0	0	Infinity
51100 - General Supplies	(15,953)	(17,252)	(19,127)	(17,360)	(17,360.00)	(17,360)	0	0.00%
SC51110 - Office Expense	(15,881)	(17,193)	(19,067)	(17,300)	(17,300.00)	(17,300)	0	0.00%
SC51700 - Education	(72)	(59)	(60)	(60)	(60.00)	(60)	0	0.00%
60000 - Contractual Services	(1,922,805)	(2,017,468)	(1,228,626)	(2,310,568)	(2,310,568.00)	(2,310,568)	0	0.00%
SC61200 - Postage	(2,421)	(2,755)	(2,197)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC61400 - Dues	(131)	(818)	(444)	(2,675)	(2,675.00)	(2,675)	0	0.00%
SC62000 - Professional	(1,920,253)	(2,013,894)	(1,225,985)	(2,302,893)	(2,302,893.00)	(2,302,893)	0	0.00%
63000 - Other Professional	0	0	(1,582,910)	0	0.00	0	0	Infinity
SC63400 - Employee Medical	0	0	(1,582,910)	0	0.00	0	0	Infinity
70000 - Other Charges	(11,617)	(15,401)	(70,003)	(16,500)	(16,500.00)	(16,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC71360 - Wellness	0	0	(63,530)	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	(9,435)	(15,401)	(5,407)	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC75100 - Travel	(1,965)	0	0	(5,500)	(5,500.00)	(5,500)	0	0.00%
SC75300 - Meals and Local	(217)	0	(1,065)	(1,000)	(1,000.00)	(1,000)	0	0.00%
71000 - Insurance	(22,896,870)	(27,720,659)	(29,178,791)	(28,681,305)	(31,075,938.00)	(34,492,425)	(5,811,120)	16.85%
SC71100 - Insurance and Bonds	0	0	(1,863,913)	0	0.00	0	0	Infinity
SC71210 - Life Insurance	(100,221)	(115,614)	0	(110,000)	(110,000.00)	(110,000)	0	0.00%
SC71230 - Retiree Insurance Subsi	(1,130,950)	(1,129,800)	(1,104,945)	(1,150,000)	(1,130,000.00)	(1,150,000)	0	0.00%
SC71240 - HRA Funding	(136,757)	(192,144)	(115,645)	(200,000)	(200,000.00)	(200,000)	0	0.00%
SC71245 - Other Tax Expense	0	0	(14,481)	(15,603)	(15,716.00)	(16,757)	(1,154)	6.89%
SC71250 - Paid Claims	0	0	(6,885,984)	0	0.00	0	0	Infinity
SC71260 - Medical Insurance Claim	(21,778,128)	(26,003,207)	(19,107,716)	(27,030,000)	(29,444,520.00)	(32,839,966)	(5,809,966)	17.69%
SC71310 - Incurred Medical Claims	251,009	(274,648)	0	0	0.00	0	0	Infinity
SC71360 - Wellness	(1,824)	(5,246)	(86,107)	(175,702)	(175,702.00)	(175,702)	0	0.00%
77000 - Charges - Other	(17,627)	(15,566)	(296,837)	(267,707)	(259,407.00)	(269,324)	(1,617)	0.60%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	0	0	(255,309)	(259,407)	(259,407.00)	(261,024)	(1,617)	0.62%
SC77630 - MyAmarillo	0	0	(9)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(17,627)	(15,566)	(41,519)	(8,300)	0.00	(8,300)	0	0.00%
92000 - Operating Transfers	0	0	0	(1,900,000)	(2,500,000.00)	(500,000)	1,400,000	-280.00%
SC92005 - General Fund	0	0	0	(1,900,000)	(2,500,000.00)	(500,000)	1,400,000	-280.00%
CC_64200 - Dental Plan Cost Center	13,781	203,849	(942,060)	(424,794)	(1,429,234.00)	255,781	680,575	266.08%
Revenues	1,281,560	1,598,615	450,923	1,575,000	0.00	1,761,750	186,750	10.60%
34800 - Other	1,281,560	1,598,615	450,893	1,575,000	0.00	1,761,750	186,750	10.60%
RC34840 - Dental Insurance Premiu	1,281,560	1,598,615	450,893	1,575,000	0.00	1,761,750	186,750	10.60%
37400 - Miscellaneous Revenue	0	0	30	0	0.00	0	0	Infinity
RC37140 - Returned Check Fees	0	0	30	0	0.00	0	0	Infinity
Expenditures	(1,267,778)	(1,394,765)	(1,392,983)	(1,999,794)	(1,429,234.00)	(1,505,969)	493,825	-32.79%
60000 - Contractual Services	(90,672)	(92,220)	(92,436)	(101,574)	(101,574.00)	(101,574)	0	0.00%
SC62000 - Professional	(90,672)	(92,220)	(92,436)	(101,574)	(101,574.00)	(101,574)	0	0.00%
71000 - Insurance	(1,177,106)	(1,302,545)	(1,287,538)	(1,885,000)	(1,314,440.00)	(1,390,657)	494,343	-35.55%
SC71260 - Medical Insurance Claim	(1,176,406)	(1,295,024)	(1,287,538)	(1,885,000)	(1,314,440.00)	(1,390,657)	494,343	-35.55%
SC71310 - Incurred	(700)	(7,521)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Medical Claims								
77000 - Charges - Other	0	0	(13,009)	(13,220)	(13,220.00)	(13,738)	(518)	3.77%
SC77450 - Administrative Other	0	0	(13,009)	(13,220)	(13,220.00)	(13,738)	(518)	3.77%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1340 - Benefits	**3.00**	**3**
PRF620 - SENIOR BENEFITS SPECIALIST	1.00	1
PRF625 - BENEFITS SPECIALIST	2.00	2
Grand Total	**3.00**	**3**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Leisure Services

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Leisure Services	**38,129,895**	**28,158,192**	**29,269,042**	**28,492,448**
FD1000 - General Fund	38,089,310	27,995,056	29,185,477	28,492,448
1241 - Civic Center Administration	4,759,457	785,530	994,554	927,246
1243 - Civic Center Operations	1,946,983	2,880,077	2,737,566	2,737,703
1245 - Civic Center Sports	469,611	469,244	442,577	432,889
1247 - Santa Fe Pavilion	6,538	19,000	15,000	19,000
1248 - Box Office Operations	259,662	393,665	394,292	469,460
1249 - Globe News Center	579,451	498,722	520,107	518,721
1260 - Library	4,438,544	4,422,373	4,453,768	4,650,011
1811 - Golf Operations	5,380,095	4,893,698	5,531,301	5,123,120
1820 - Parks & Rec Administration	6,636,711	1,068,349	1,159,643	1,125,167
1825 - Beautification & Public Arts	135,818	140,669	140,669	142,050
1830 - Tennis Center	268,643	292,383	325,770	266,986
1840 - Swimming Pools	912,725	937,503	683,943	952,234
1850 - Parks & Recreation Program	505,345	770,938	816,878	868,556
1855 - Warford Activity Center	431,183	473,672	543,624	503,945
1861 - Park Maintenance	10,202,414	8,738,411	9,405,784	8,928,454
1862 - Zoo Maintenance	730,274	640,147	516,625	250,000
1870 - Athletic Administration	331,713	253,958	179,583	266,144
1871 - Softball Program	0	122,500	138,210	137,711
1872 - Basketball Program	0	11,272	7,237	0
1874 - Volleyball Program	0	71,000	60,153	58,952
1880 - Senior Services	94,142	111,945	118,193	114,099

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
FD2100 - Texas State Library Funds	40,585	163,136	83,565	0
21110 - Digital Outreach	40,585	163,136	83,565	0
Grand Total	**38,129,895**	**28,158,192**	**29,269,042**	**28,492,448**

Civic Center Complex

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	4,482,248	8,021,702	5,046,238	5,125,846	5,055,082
Personal Services	2,328,328	2,420,932	2,608,248	2,601,033	2,733,794
Supplies	955,329	789,394	1,121,683	1,142,739	1,016,384
Contractual Services	315,618	3,670,411	525,651	556,642	525,651
Other Charges	872,778	965,966	790,656	795,395	779,253
Capital Outlay	10,194	0	0	30,038	0
Operating Transfers	0	175,000	0	0	0
Revenues	2,967,170	3,689,307	3,221,590	3,077,591	3,298,521
Operating Revenues	2,443,903	2,191,517	2,665,834	2,602,575	2,742,765
Non-Oper Revenues	106,989	476,058	25,000	41,182	25,000
Other Financing Sources	416,278	416,517	530,756	433,834	530,756
Transfers In	0	605,215	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Civic Center Complex	4,482,248	8,021,702	5,046,238	5,125,846	5,055,082

Mission

To enrich the community by hosting a variety of experiences while providing extraordinary customer service in versatile and inviting facilities.

Goals & Objectives

The Amarillo Civic Center Complex continues to manage a active schedule across its facilities, including seven major leasable spaces and three meeting rooms in the Civic Center, two venues in the Globe-News Center for the Performing Arts, and the new Pavilion at the Santa Fe Depot.

In alignment with the City Council's 2023 Strategic Pillars and Milestones, our staff remains focused on implementing best practices, delivering exceptional customer service, and maintaining a strong commitment to safety for employees and guests. As we work toward these goals, the age of our facilities, along with growing aesthetic and technological deficiencies, is increasingly evident for users and is significantly affecting our ability to meet expectations and increase bookings and revenue. Addressing these needs will require near-term attention, especially as key partners continue to outgrow the space available.

Several important infrastructure improvements have been recently completed or will begin in the coming year. Renovation of the eight Coliseum restrooms, originally built in 1968, is nearly complete. This year, we will complete the transition from incandescent to LED lighting in the Heritage Ballroom, Regency Room, and the three north hallways, reducing energy costs and improving illumination. We will be working to upgrade the professional audio systems in the Civic Auditorium and Globe-News Center, and in partnership with the Information Technology Department, we will also replace end-of-life network fiber, switches, and wireless access points to ensure compliance and significantly enhance connectivity for clients and guests.

Additionally, a new storefront-style wall will be installed along the east-west hallway between entrances 1 and 5. Designed to match existing glass and framework and meet ADA standards, this improvement will properly secure the Box Office/Chase hallway from the rest of the Complex and create a new third-space environment that benefits both the Complex and the downtown area. This will be the first phase in a rebrand and community engagement focused strategy to help increase attendances and local support.

The Civic Cener Complex will continue its membership and relationship with the International Association of Venue Managers. IAVM is the leading global authority on public-assembly research, information, services, and life-safety issues. While IAVM does not certify venues, it provides specialized training and industry-recognized certifications for senior and middle management. Historically, most professional development programs were limited to senior leaders, but moving forward we will extend these opportunities to middle management to strengthen our leadership pipeline. Currently, one staff member holds IAVM's highest designation, the Certified Venue Executive (CVE).

Programs of the Civic Center

Administration

2026-2027 Budget —12.65 % of Budget

Includes management, booking, marketing, and the administrative office. All travel, training, professional development, and associated expenses are included in Administration. Civic Center Administration has a total of five full-time positions.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
ACCC Facebook followers	23,420	24,850	26,500
Website Unique Visitors (cumulative 12-month total)	149,772	150,500	153,000
Guest survey overall rating (meet or exceed expectations)	95%	96%	NA

Operations / Sports

2026-27 Budget — 66.5% of Budget

Includes Operations and Production staff, equipment, supplies, contracted services, and utilities. Operations and Sports have a total of twenty-five full-time positions.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Bookings	361	379	398
Events	748	896	913
Event Days	1326	1353	1380
Attendance	492,115	503,514	528,689
Major events (>2000 attendance)	41	51	58
Lessee survey overall rating (meets or exceeds expectations)	86%	93%	NA

Pavilion at the Santa Fe Depot

2026/27 Budget — .05% of Budget

Includes all costs and revenues directly attributed to the operation of the Pavilion at the Santa Fe Depot. Personnel are reflected in Administration and Operations. This space came online in July 2023 for booking.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total # of events	8	9	9

Box Office dba panhandletickets

2026/27 Budget — 7.1% of Budget

Includes all expenses and revenues directly attributed to operating **panhandle**tickets, a full-service regional box office with outlets throughout the Texas Panhandle. Personnel totals include three full-time and nine part-time budgeted positions.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Total Tickets issued	161,040	145,498	165,000
Tickets issued via website %	34%	32%	33%

Globe-News Center

2026/27 Budget — 13.8% of Budget

Includes all costs and revenues directly attributed to the operation of the Globe-News Center, including three full-time personnel. Other personnel are shared with Administration and Operations.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Total # of performances	44	58	65

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	5,055,082
Grand Total	**5,055,082**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1241 - Civic Center Cost Center	(448,878)	(593,695)	(4,145,564)	(785,530)	(994,554.29)	(925,051)	(139,521)	15.08%
Revenues	0	0	613,893	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
33700 - Culture and Recreation	0	0	8,678	0	0.00	0	0	Infinity
RC33710 - Civic Center Rentals	0	0	3,929	0	0.00	0	0	Infinity
RC33725 - Equipment Charges	0	0	210	0	0.00	0	0	Infinity
SC33710 - Civic Center Rentals	0	0	4,329	0	0.00	0	0	Infinity
SC33725 - Equipment Charges	0	0	210	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	605,215	0	0.00	0	0	Infinity
RC39125 - Tsf In fr Civ Cntr Impr	0	0	(605,215)	0	0.00	0	0	Infinity
RC39465 - Tsf In fr A-P Venue Dist	0	0	1,210,430	0	0.00	0	0	Infinity
Expenditures	(448,878)	(593,695)	(4,759,457)	(785,530)	(994,554.29)	(925,051)	(139,521)	15.08%
41000 - Personnel Services	(312,346)	(457,950)	(1,289,356)	(519,987)	(512,772.00)	(645,092)	(125,105)	19.39%
SC41100 - Salaries and Wages	(224,808)	(323,199)	(905,285)	(346,564)	(346,564.00)	(423,726)	(77,162)	18.21%
SC41300 - Incentive	(1,197)	(378)	0	(1,800)	(1,800.00)	(1,800)	0	0.00%
SC41600 - Overtime Pay	0	0	(4,603)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(34,885)	(51,304)	(167,106)	(56,641)	(56,641.00)	(83,887)	(27,246)	32.48%
SC41840 - Health Insurance	0	0	0	0	0.00	0	0	Infinity
SC41900 - Life	(101)	(126)	(30)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,577)	(205)	(205.00)	(287)	(82)	28.57%
SC42020 - Social Security	0	0	(0)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(3,216)	(4,667)	(28,216)	(5,085)	(5,085.00)	(6,202)	(1,117)	18.01%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	(13,750)	(19,956)	(33,629)	(21,746)	(21,746.00)	(26,519)	(4,773)	18.00%
SC42115 - OPEB Funding	(5,532)	(7,935)	(19,321)	(8,523)	(8,523.00)	(10,394)	(1,871)	18.00%
SC42120 - TMRS	(26,978)	(47,452)	(126,021)	(66,970)	(66,970.00)	(84,777)	(17,807)	21.00%
SC42300 - State Unemployment	(195)	(210)	0	0	(370.00)	0	0	Infinity
SC42400 - State Unemployment	(448)	(308)	(291)	(1,553)	(1,183.00)	(1,023)	530	-51.81%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,141)	0	(1,285.00)	(4,277)	(4,277)	100.00%
SC42550 - Moving Expense	(1,236)	(2,414)	0	(2,400)	0.00	0	2,400	Infinity
SC42570 - Communications Allowance	0	0	(2,137)	(8,500)	(2,400.00)	(2,200)	6,300	-286.36%
41600 - Overtime Pay	(422)	(503)	2,932	(829)	(829.00)	(829)	0	0.00%
SC41620 - Unscheduled	(422)	(503)	2,932	(829)	(829.00)	(829)	0	0.00%
51000 - Supplies	0	0	64	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	64	0	0.00	0	0	Infinity
51100 - General Supplies	(21,089)	(10,784)	(13,670)	(4,500)	(19,340.99)	(13,000)	(8,500)	65.38%
SC51110 - Office Expense	(10,109)	(7,447)	(8,817)	0	(8,500.00)	(8,500)	(8,500)	100.00%
SC51115 - Employee Recognition Program	(58)	(28)	(91)	(200)	(200.00)	(200)	0	0.00%
SC51200 - Operating	(1,784)	(760)	(1,136)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC51300 - Clothing and	(1,336)	728	(229)	(800)	(800.00)	(800)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Linen								
SC51400 - Photographic	(40)	(40)	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC51850 - Minor Tools	0	0	2,215	0	(621.36)	0	0	Infinity
SC51950 - Minor Office Equipment	0	0	(3,599)	0	(5,703.06)	0	0	Infinity
SC51970 - Software	(1,429)	(1,594)	(2,012)	0	(16.57)	0	0	Infinity
SC51980 - IT Hardware	(6,335)	(1,643)	0	0	0.00	0	0	Infinity
53000 - Energy	0	0	2,215	0	(165,606.94)	0	0	Infinity
SC53100 - Natural Gas	0	0	0	0	(2,957.54)	0	0	Infinity
SC53150 - Electricity	0	0	2,215	0	(162,649.40)	0	0	Infinity
60000 - Contractual Services	(59,480)	(41,772)	(3,221,341)	(161,057)	(168,965.61)	(161,057)	0	0.00%
SC61200 - Postage	(340)	(631)	(97)	(600)	(43.61)	(600)	0	0.00%
SC61300 - Advertising	(802)	(4,630)	0	(8,400)	0.00	(8,400)	0	0.00%
SC61400 - Dues	(3,515)	(980)	(4,230)	(4,000)	(3,845.00)	(4,000)	0	0.00%
SC61405 - Subscriptions	0	0	(648)	0	(648.00)	0	0	Infinity
SC61410 - Tuition	(1,026)	(998)	(1,130)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC62000 - Professional	(53,797)	(34,533)	(1,289,914)	(145,057)	(161,429.00)	(145,057)	0	0.00%
SC62003 - Construction	0	0	(1,925,321)	0	0.00	0	0	Infinity
63000 - Other Professional	(4,949)	(16,082)	(15,000)	(20,000)	(20,000.00)	(20,000)	0	0.00%
SC63210 - Armored Car Service	(4,949)	(1,082)	0	0	0.00	0	0	Infinity
SC63900 - Event Development	0	(15,000)	(15,000)	(20,000)	(20,000.00)	(20,000)	0	0.00%
64000 - CBDG	0	0	(31,551)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC64070 - Emergency Repairs Grant	0	0	(31,551)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	0	(2,750)	(120,758)	0	(10,539.48)	0	0	Infinity
SC68100 - R & M - Building	0	(2,750)	(5)	0	(10,539.48)	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	(120,754)	0	0.00	0	0	Infinity
69000 - Rentals	0	0	0	0	(20,133.08)	0	0	Infinity
SC69210 - Rental City Equipment	0	0	0	0	(20,133.08)	0	0	Infinity
70000 - Other Charges	(5,675)	(17,395)	(20,076)	(24,202)	(13,010.35)	(24,202)	0	0.00%
SC74000 - Printing and Binding	(950)	(138)	(8)	(2,001)	(27.75)	(2,001)	0	0.00%
SC75100 - Travel	(2,407)	(15,302)	(17,358)	(20,200)	(9,153.84)	(20,200)	0	0.00%
SC75200 - Mileage	0	0	(103)	0	(102.76)	0	0	Infinity
SC75300 - Meals and Local	(2,317)	(1,956)	(2,607)	(2,001)	(3,726.00)	(2,001)	0	0.00%
71000 - Insurance	(2,909)	(2,351)	(3,197)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
SC71100 - Insurance and Bonds	(2,909)	(2,351)	(3,197)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
77000 - Charges - Other	(42,008)	(44,108)	(49,719)	(51,606)	(60,007.84)	(56,767)	(5,161)	9.09%
SC77610 - Information Technology - City	(42,008)	(44,108)	(45,872)	(51,606)	(51,606.00)	(56,767)	(5,161)	9.09%
SC78210 - Cash Over/Short	0	0	0	0	(1.84)	0	0	Infinity
SC79000 - Other Marketing	0	0	(3,847)	0	(8,400.00)	0	0	Infinity
CC_1243 - Civic Center Operations	(154,970)	(531,523)	(260,627)	(1,017,823)	(993,013.08)	(770,790)	247,033	-32.05%
Revenues	2,231,633	1,914,972	1,686,357	1,862,254	1,751,766.27	1,932,104	69,850	3.62%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
33700 - Culture and Recreation	1,423,137	1,395,979	1,169,930	1,309,250	1,276,750.00	1,379,100	69,850	5.06%
RC33710 - Civic Center Rentals	883,443	878,734	718,193	900,000	875,000.00	945,000	45,000	4.76%
RC33711 - Civic Center Facility Fee	0	0	(50,428)	0	0.00	0	0	Infinity
RC33715 - Extra Charge	11,094	6,206	6,270	5,000	5,000.00	5,000	0	0.00%
RC33720 - Civic Center Concessions	376,922	360,024	377,557	245,000	245,000.00	245,000	0	0.00%
RC33725 - Equipment Charges	114,558	112,430	110,723	115,250	115,250.00	138,300	23,050	16.67%
RC33730 - Civic Center Advertising	8,382	18,000	(950)	18,000	18,000.00	19,800	1,800	9.09%
RC33735 - Civic Center Novelties	28,738	20,586	7,717	26,000	18,500.00	26,000	0	0.00%
RC33745 - Event Income-Cash	0	0	847	0	0.00	0	0	Infinity
37109 - Interest Earnings	131,204	106,989	101,593	25,000	41,182.27	25,000	0	0.00%
RC37110 - Interest Income	131,204	106,989	101,593	25,000	41,182.27	25,000	0	0.00%
37400 - Miscellaneous Revenue	677,293	412,004	414,834	528,004	433,834.00	528,004	0	0.00%
RC37140 - Returned Check Fees	0	0	30	0	30.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	277,600	14,000	16,800	130,000	16,800.00	130,000	0	0.00%
RC37430 - Sale of Property	1,689	0	0	0	19,000.00	0	0	Infinity
RC37455 - Events Dist Oper Asst	398,004	398,004	398,004	398,004	398,004.00	398,004	0	0.00%
Expenditures	(2,386,603)	(2,446,495)	(1,946,983)	(2,880,077)	(2,744,779.35)	(2,702,894)	177,183	-6.56%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(1,070,013)	(1,209,313)	(761,917)	(1,410,726)	(1,410,726.00)	(1,374,151)	36,575	-2.66%
SC41100 - Salaries and Wages	(705,780)	(813,091)	(492,563)	(897,732)	(897,732.00)	(877,597)	20,135	-2.29%
SC41300 - Incentive	(10,924)	(4,549)	0	(10,800)	(10,800.00)	(11,400)	(600)	5.26%
SC41600 - Overtime Pay	0	0	(1,182)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(162,156)	(179,103)	(101,945)	(190,756)	(190,756.00)	(201,882)	(11,126)	5.51%
SC41900 - Life	(503)	(543)	(128)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(3,189)	(902)	(902.00)	(902)	0	0.00%
SC42100 - Social Security - Medicare	(10,103)	(11,594)	(19,534)	(13,208)	(13,208.00)	(12,942)	266	-2.06%
SC42110 - Social Security - OASDI	(42,803)	(49,288)	(30,725)	(56,481)	(56,481.00)	(55,325)	1,156	-2.09%
SC42115 - OPEB Funding	(17,426)	(19,876)	(12,267)	(22,137)	(22,137.00)	(21,688)	449	-2.07%
SC42120 - TMRS	(84,981)	(117,618)	(86,346)	(173,923)	(173,923.00)	(176,872)	(2,949)	1.67%
SC42300 - State Unemployment	(1,381)	(1,053)	0	0	(1,606.00)	0	0	Infinity
SC42400 - State Unemployment	(32,167)	(10,186)	(1,268)	(42,387)	(40,781.00)	(3,216)	39,171	-1,218.00%
SC42510 - Workers Compensation	0	0	(12,022)	0	0.00	(8,927)	(8,927)	100.00%
SC42550 - Moving Expense	(1,790)	(2,414)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(748)	(2,400)	(2,400.00)	(3,400)	(1,000)	29.41%
41600 - Overtime Pay	(5,040)	(5,761)	(2,402)	(8,347)	(8,347.00)	(8,347)	0	0.00%
SC41620 - Unscheduled	(5,040)	(5,761)	(2,402)	(8,347)	(8,347.00)	(8,347)	0	0.00%
51000 - Supplies	0	0	31,182	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC53200 - Water and Sewer	0	0	31,182	0	0.00	0	0	Infinity
51100 - General Supplies	(94,968)	(80,517)	(141,155)	(103,750)	(103,750.00)	(103,750)	0	0.00%
SC51110 - Office Expense	(370)	(154)	(42)	0	0.00	0	0	Infinity
SC51200 - Operating	(18,062)	(14,439)	(9,874)	(14,375)	(14,375.00)	(14,375)	0	0.00%
SC51250 - Janitor	(38,441)	(25,888)	(30,034)	(30,000)	(30,000.00)	(30,000)	0	0.00%
SC51300 - Clothing and Linen	(3,629)	(8,087)	(11,153)	(11,200)	(11,200.00)	(11,200)	0	0.00%
SC51850 - Minor Tools	(688)	(2,270)	(3,029)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51950 - Minor Office Equipment	(33,540)	(27,558)	(87,024)	(46,675)	(46,675.00)	(46,675)	0	0.00%
SC51980 - IT Hardware	0	(2,122)	0	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(50)	0	0	(100)	(100.00)	(100)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(400)	(400.00)	(400)	0	0.00%
SC52120 - Tires and Tubes Other	(189)	0	0	0	0.00	0	0	Infinity
53000 - Energy	(640,262)	(411,213)	(241,449)	(645,924)	(493,513.97)	(519,062)	126,862	-24.44%
SC51800 - Fuel & Oil	0	0	(591)	0	(145.97)	0	0	Infinity
SC53100 - Natural Gas	(94,424)	(110,607)	(74,236)	(118,886)	(86,440.00)	(92,491)	26,395	-28.54%
SC53150 - Electricity	(516,552)	(261,285)	(156,278)	(496,755)	(371,984.00)	(390,583)	106,172	-27.18%
SC53200 - Water and Sewer	(29,286)	(39,321)	(10,343)	(30,283)	(34,944.00)	(35,988)	(5,705)	15.85%
60000 - Contractual Services	(145,339)	(83,272)	(93,738)	(125,665)	(125,665.00)	(125,665)	0	0.00%
SC61200 - Postage	(212)	(924)	(84)	(600)	(600.00)	(600)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61405 - Subscriptions	0	0	0	(65)	(65.00)	(65)	0	0.00%
SC62000 - Professional	(145,127)	(82,348)	(93,654)	(125,000)	(125,000.00)	(125,000)	0	0.00%
68000 - Repair and Maint Services	(36,820)	(45,324)	(47,097)	(56,500)	(56,500.00)	(56,500)	0	0.00%
SC68100 - R & M - Building	(32,377)	(43,058)	(34,337)	(40,000)	(40,000.00)	(40,000)	0	0.00%
SC68300 - R & M - Improvements	(4,444)	(2,266)	(12,760)	(16,000)	(16,000.00)	(16,000)	0	0.00%
SC68710 - Auto Repair & Maint	0	0	0	(500)	(500.00)	(500)	0	0.00%
69000 - Rentals	(19,922)	(20,918)	(21,963)	(21,963)	(21,963.36)	(21,963)	0	0.00%
SC69210 - Rental City Equipment	(19,922)	(20,918)	(21,963)	(21,963)	(21,963.36)	(21,963)	0	0.00%
71000 - Insurance	(292,485)	(494,256)	(403,347)	(406,666)	(406,666.00)	(382,866)	23,800	-6.22%
SC71100 - Insurance and Bonds	(292,485)	(494,256)	(403,347)	(406,666)	(406,666.00)	(382,866)	23,800	-6.22%
77000 - Charges - Other	(81,754)	(85,726)	(90,096)	(100,536)	(100,846.02)	(110,590)	(10,054)	9.09%
SC77610 - Information Technology - City	(81,837)	(85,929)	(89,366)	(100,536)	(100,536.00)	(110,590)	(10,054)	9.09%
SC77710 - Electrical	0	0	0	0	(32.46)	0	0	Infinity
SC78210 - Cash Over/Short	83	203	(115)	0	(277.56)	0	0	Infinity
SC79000 - Other Marketing	0	0	(375)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(240)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(10,194)	0	0	(16,802.00)	0	0	Infinity
SC84910 - Other Equipment	0	(10,194)	0	0	(16,802.00)	0	0	Infinity
92000 - Operating Transfers	0	0	(175,000)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC92195 - Trf to 2090 Court Security	0	0	(175,000)	0	0.00	0	0	Infinity
CC_1245 - Civic Center Sports	(285,016)	(369,300)	65,669	(25,844)	(9,150.25)	14,288	40,132	280.88%
Revenues	129,173	175,312	535,280	443,400	443,400.00	443,400	0	0.00%
33700 - Culture and Recreation	129,173	175,312	160,815	443,400	443,400.00	443,400	0	0.00%
RC33710 - Civic Center Rentals	95,460	122,133	115,770	156,000	156,000.00	156,000	0	0.00%
RC33720 - Civic Center Concessions	33,712	50,580	39,385	285,000	285,000.00	285,000	0	0.00%
RC33725 - Equipment Charges	0	0	271	0	0.00	0	0	Infinity
RC33735 - Civic Center Novelties	0	2,600	5,389	2,400	2,400.00	2,400	0	0.00%
37000 - Non-Operating Revenues	0	0	374,465	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	374,465	0	0.00	0	0	Infinity
Expenditures	(414,189)	(544,612)	(469,611)	(469,244)	(452,550.25)	(429,112)	40,132	-9.35%
41000 - Personnel Services	(105,834)	(188,257)	(82,964)	(195,793)	(195,793.00)	(163,771)	32,022	-19.55%
SC41100 - Salaries and Wages	(73,018)	(124,546)	(49,511)	(120,528)	(120,528.00)	(107,668)	12,860	-11.94%
SC41300 - Incentive	(1,043)	(356)	0	(1,800)	(1,800.00)	(1,200)	600	-50.00%
SC41600 - Overtime Pay	0	0	(145)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(11,877)	(31,281)	(15,442)	(31,062)	(31,062.00)	(20,708)	10,354	-50.00%
SC41900 - Life	(49)	(78)	(18)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(443)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security -	(1,058)	(1,737)	(1,021)	(1,772)	(1,772.00)	(1,578)	194	-12.29%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Medicare								
SC42110 - Social Security - OASDI	(4,522)	(7,319)	(3,491)	(7,584)	(7,584.00)	(6,750)	834	-12.36%
SC42115 - OPEB Funding	(1,814)	(3,046)	(1,449)	(2,973)	(2,973.00)	(2,646)	327	-12.36%
SC42120 - TMRS	(8,847)	(17,934)	(9,848)	(23,355)	(23,355.00)	(21,578)	1,777	-8.24%
SC42300 - State Unemployment	(74)	(146)	0	0	(219.00)	0	0	Infinity
SC42400 - State Unemployment	(3,331)	(1,814)	(205)	(6,596)	(6,377.00)	(431)	6,165	-1,430.39%
SC42510 - Workers Compensation	0	0	(1,390)	0	0.00	(1,089)	(1,089)	100.00%
SC42550 - Moving Expense	(201)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(398)	(435)	(91)	(702)	(702.00)	(702)	0	0.00%
SC41620 - Unscheduled	(398)	(435)	(91)	(702)	(702.00)	(702)	0	0.00%
51100 - General Supplies	(25,021)	(28,429)	(21,432)	(27,000)	(26,232.25)	(27,000)	0	0.00%
SC51200 - Operating	(5,258)	(11,504)	(12,694)	(13,500)	(13,500.00)	(13,500)	0	0.00%
SC51250 - Janitor	(11,100)	(14,417)	(8,164)	(8,500)	(8,500.00)	(8,500)	0	0.00%
SC51850 - Minor Tools	0	(188)	(575)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC51950 - Minor Office Equipment	(8,662)	(2,319)	0	(3,000)	(2,232.25)	(3,000)	0	0.00%
53000 - Energy	(216,715)	(267,502)	(289,605)	(174,959)	(159,033.00)	(167,212)	7,747	-4.63%
SC51800 - Fuel & Oil	(260)	(865)	(222)	(421)	(421.00)	(421)	0	0.00%
SC53100 - Natural Gas	(30,361)	(30,630)	(29,746)	(29,498)	(24,722.00)	(26,453)	3,045	-11.51%
SC53150 - Electricity	(186,094)	(236,006)	(259,636)	(134,946)	(121,758.00)	(127,846)	7,100	-5.55%
SC53200 - Water and Sewer	0	0	0	(10,094)	(12,132.00)	(12,492)	(2,398)	19.20%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(60,181)	(51,959)	(68,418)	(62,000)	(62,000.00)	(62,000)	0	0.00%
SC62000 - Professional	(60,181)	(51,959)	(68,418)	(62,000)	(62,000.00)	(62,000)	0	0.00%
68000 - Repair and Maint Services	(3,195)	(4,478)	(3,991)	(4,000)	(4,000.00)	(4,000)	0	0.00%
SC68100 - R & M - Building	(3,195)	(4,478)	(3,991)	(4,000)	(4,000.00)	(4,000)	0	0.00%
71000 - Insurance	(582)	(1,176)	(639)	(2,009)	(2,009.00)	(1,368)	641	-46.86%
SC71100 - Insurance and Bonds	(582)	(1,176)	(639)	(2,009)	(2,009.00)	(1,368)	641	-46.86%
77000 - Charges - Other	(2,264)	(2,377)	(2,472)	(2,781)	(2,781.00)	(3,059)	(278)	9.09%
SC77610 - Information Technology - City	(2,264)	(2,377)	(2,472)	(2,781)	(2,781.00)	(3,059)	(278)	9.09%
CC_1247 - Santa Fe Pavilion	(5,807)	(19,376)	9,895	7,000	3,500.00	7,200	200	2.78%
Revenues	0	5,000	16,433	26,000	18,500.00	26,200	200	0.76%
33700 - Culture and Recreation	0	5,000	16,433	26,000	18,500.00	26,200	200	0.76%
RC33710 - Civic Center Rentals	0	5,000	11,500	20,000	15,000.00	20,000	0	0.00%
RC33720 - Civic Center Concessions	0	0	4,933	5,000	2,500.00	5,000	0	0.00%
RC33725 - Equipment Charges	0	0	0	1,000	1,000.00	1,200	200	16.67%
Expenditures	(5,807)	(24,376)	(6,538)	(19,000)	(15,000.00)	(19,000)	0	0.00%
51100 - General Supplies	(2,427)	(11,692)	(4,406)	(9,000)	(6,000.00)	(9,000)	0	0.00%
SC51110 - Office Expense	(19)	0	0	0	0.00	0	0	Infinity
SC51200 - Operating	(2,409)	(879)	(1,321)	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC51250 - Janitor	0	(34)	(3,044)	(6,500)	(3,500.00)	(6,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51850 - Minor Tools	0	0	(41)	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	0	(10,780)	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(2,822)	(1,309)	(1,186)	(7,500)	(7,500.00)	(7,500)	0	0.00%
SC62000 - Professional	(2,822)	(1,309)	(1,186)	(7,500)	(7,500.00)	(7,500)	0	0.00%
68000 - Repair and Maint Services	(558)	(126)	(946)	(2,500)	(1,500.00)	(2,500)	0	0.00%
SC68100 - R & M - Building	(558)	(126)	(946)	(2,500)	(1,500.00)	(2,500)	0	0.00%
84000 - Machinery & Equipment	0	(11,249)	0	0	0.00	0	0	Infinity
SC84910 - Other Equipment	0	(11,249)	0	0	0.00	0	0	Infinity
CC_1248 - Box Office Operations	324,863	325,891	392,396	346,755	315,707.65	276,447	(70,308)	-25.43%
Revenues	668,423	715,879	652,058	740,420	710,000.00	740,420	0	0.00%
33700 - Culture and Recreation	660,040	711,605	650,374	737,668	710,000.00	737,668	0	0.00%
RC33710 - Civic Center Rentals	0	0	644	0	0.00	0	0	Infinity
RC33711 - Civic Center Facility Fee	310,643	400,723	345,698	407,000	380,000.00	407,000	0	0.00%
RC33715 - Extra Charge	3,813	5,504	5,085	4,668	4,000.00	4,668	0	0.00%
RC33730 - Civic Center Advertising	0	1,072	0	0	0.00	0	0	Infinity
RC33740 - Box Office Fees	345,583	304,306	298,947	326,000	326,000.00	326,000	0	0.00%
37400 - Miscellaneous Revenue	8,383	4,274	1,683	2,752	0.00	2,752	0	0.00%
RC37141 - Merchant Service Fees	8,383	4,274	1,683	2,752	0.00	2,752	0	0.00%
Expenditures	(343,559)	(389,988)	(259,662)	(393,665)	(394,292.35)	(463,973)	(70,308)	15.15%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(257,643)	(295,857)	(179,352)	(283,839)	(283,839.00)	(349,311)	(65,472)	18.74%
SC41100 - Salaries and Wages	(195,728)	(226,078)	(132,084)	(206,874)	(206,874.00)	(268,430)	(61,556)	22.93%
SC41300 - Incentive	(2,977)	(1,401)	0	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC41820 - Health Insurance	(25,180)	(25,168)	(14,788)	(24,809)	(24,809.00)	(24,809)	0	0.00%
SC41900 - Life	(74)	(78)	(18)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(834)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(2,823)	(3,240)	(3,569)	(3,059)	(3,059.00)	(3,954)	(895)	22.64%
SC42110 - Social Security - OASDI	(8,384)	(10,331)	(6,085)	(9,511)	(9,511.00)	(9,511)	0	0.00%
SC42115 - OPEB Funding	(3,143)	(3,648)	(2,166)	(3,728)	(3,728.00)	(3,728)	0	0.00%
SC42120 - TMRS	(16,682)	(23,280)	(16,235)	(29,290)	(29,290.00)	(30,407)	(1,117)	3.67%
SC42300 - State Unemployment	(478)	(371)	0	0	(764.00)	0	0	Infinity
SC42400 - State Unemployment	(1,016)	(1,054)	(503)	(2,245)	(1,481.00)	(1,425)	820	-57.54%
SC42510 - Workers Compensation	0	0	(2,743)	0	0.00	(2,724)	(2,724)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(326)	(1,200)	(1,200.00)	(1,200)	0	0.00%
41600 - Overtime Pay	(413)	(1,203)	(174)	(526)	(526.00)	(526)	0	0.00%
SC41620 - Unscheduled	(413)	(1,203)	(174)	(526)	(526.00)	(526)	0	0.00%
51100 - General Supplies	(3,892)	(5,928)	(1,270)	(3,060)	(3,060.00)	(3,060)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(833)	(663)	(1,076)	(1,140)	(1,140.00)	(1,140)	0	0.00%
SC51250 - Janitor	0	0	(194)	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	0	(5,264)	0	(1,920)	(1,920.00)	(1,920)	0	0.00%
SC51980 - IT Hardware	(3,059)	0	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(39,152)	(31,282)	(27,575)	(43,966)	(37,375.00)	(43,966)	0	0.00%
SC61200 - Postage	(2,409)	(1,517)	(1,840)	(3,100)	(2,500.00)	(3,100)	0	0.00%
SC61300 - Advertising	(1,661)	(250)	0	(6,001)	0.00	(6,001)	0	0.00%
SC61305 - Marketing Support	0	0	(2,000)	0	0.00	0	0	Infinity
SC61400 - Dues	0	(350)	(365)	(365)	(375.00)	(365)	0	0.00%
SC62000 - Professional	(35,082)	(29,165)	(23,370)	(34,500)	(34,500.00)	(34,500)	0	0.00%
70000 - Other Charges	(174)	(7,390)	(609)	(6,000)	(7,217.35)	(6,000)	0	0.00%
SC74000 - Printing and Binding	(174)	(7,390)	(609)	(6,000)	(7,217.35)	(6,000)	0	0.00%
71000 - Insurance	(4,655)	(8,818)	(9,591)	(10,047)	(10,047.00)	(10,260)	(213)	2.08%
SC71100 - Insurance and Bonds	(4,655)	(8,818)	(9,591)	(10,047)	(10,047.00)	(10,260)	(213)	2.08%
77000 - Charges - Other	(37,630)	(39,511)	(41,091)	(46,227)	(52,228.00)	(50,850)	(4,623)	9.09%
SC77610 - Information Technology - City	(37,630)	(39,511)	(41,091)	(46,227)	(46,227.00)	(50,850)	(4,623)	9.09%
SC79000 - Other Marketing	0	0	0	0	(6,001.00)	0	0	Infinity
CC_1249 - Globe News Center	(332,267)	(356,500)	(394,165)	(349,206)	(370,745.22)	(358,655)	(9,449)	2.63%
Revenues	78,270	157,078	185,286	149,516	153,924.78	156,397	6,881	4.40%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
33700 - Culture and Recreation	78,270	157,078	185,286	149,516	153,924.78	156,397	6,881	4.40%
RC33710 - Civic Center Rentals	50,780	114,299	139,452	115,000	115,000.00	120,750	5,750	4.76%
RC33715 - Extra Charge	500	3,135	363	200	200.00	200	0	0.00%
RC33720 - Civic Center Concessions	22,347	26,501	33,447	26,160	31,068.78	26,160	0	0.00%
RC33725 - Equipment Charges	4,643	11,017	6,826	5,656	5,656.00	6,787	1,131	16.66%
RC33735 - Civic Center Novelties	0	2,126	5,198	2,500	2,000.00	2,500	0	0.00%
Expenditures	(410,537)	(513,579)	(579,451)	(498,722)	(524,670.00)	(515,052)	(16,330)	3.17%
41000 - Personnel Services	(107,378)	(171,817)	(107,342)	(186,344)	(186,344.00)	(189,910)	(3,566)	1.88%
SC41100 - Salaries and Wages	(68,038)	(116,000)	(65,912)	(117,132)	(117,132.00)	(116,589)	543	-0.47%
SC41300 - Incentive	(1,075)	(366)	0	(1,800)	(1,800.00)	(1,200)	600	-50.00%
SC41820 - Health Insurance	(17,903)	(25,138)	(19,724)	(24,816)	(24,816.00)	(35,163)	(10,347)	29.43%
SC41900 - Life	(49)	(78)	(17)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(424)	(123)	(123.00)	(123)	0	0.00%
SC42100 - Social Security - Medicare	(922)	(1,587)	(2,534)	(1,724)	(1,724.00)	(1,708)	16	-0.94%
SC42110 - Social Security - OASDI	(3,944)	(6,696)	(3,976)	(7,374)	(7,374.00)	(7,303)	71	-0.97%
SC42115 - OPEB Funding	(1,692)	(2,849)	(1,646)	(2,890)	(2,890.00)	(2,862)	28	-0.98%
SC42120 - TMRS	(8,252)	(16,752)	(11,714)	(22,707)	(22,707.00)	(23,346)	(639)	2.74%
SC42300 - State Unemployment	(109)	(146)	0	0	(219.00)	0	0	Infinity
SC42400 - State Unemployment	(5,395)	(2,206)	(171)	(7,778)	(7,559.00)	(438)	7,340	-1,675.80%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	0	0	(1,223)	0	0.00	(1,178)	(1,178)	100.00%
41600 - Overtime Pay	(523)	(853)	(265)	(1,155)	(1,155.00)	(1,155)	0	0.00%
SC41620 - Unscheduled	(523)	(853)	(265)	(1,155)	(1,155.00)	(1,155)	0	0.00%
51000 - Supplies	0	0	7,907	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	7,907	0	0.00	0	0	Infinity
51100 - General Supplies	(7,171)	(14,468)	(4,763)	(7,552)	(7,552.00)	(7,552)	0	0.00%
SC51200 - Operating	(2,371)	(2,668)	(1,256)	(4,000)	(4,000.00)	(4,000)	0	0.00%
SC51250 - Janitor	(1,363)	(4,218)	(3,507)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51950 - Minor Office Equipment	(3,437)	(7,582)	0	(552)	(552.00)	(552)	0	0.00%
53000 - Energy	(152,146)	(139,341)	(113,012)	(145,938)	(158,650.00)	(166,748)	(20,810)	12.48%
SC53100 - Natural Gas	(23,609)	(23,017)	(23,290)	(24,181)	(20,196.00)	(21,610)	2,571	-11.90%
SC53150 - Electricity	(121,124)	(106,191)	(87,099)	(111,564)	(126,215.00)	(132,526)	(20,962)	15.82%
SC53200 - Water and Sewer	(7,412)	(10,133)	(2,623)	(10,193)	(12,239.00)	(12,612)	(2,419)	19.18%
60000 - Contractual Services	(9,895)	(12,349)	(9,364)	(10,500)	(10,500.00)	(10,500)	0	0.00%
SC62000 - Professional	(9,895)	(12,349)	(9,364)	(10,500)	(10,500.00)	(10,500)	0	0.00%
68000 - Repair and Maint Services	(5,703)	(5,081)	(7,483)	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC68100 - R & M - Building	(5,703)	(5,081)	(7,483)	(10,000)	(10,000.00)	(10,000)	0	0.00%
71000 - Insurance	(125,395)	(167,228)	(342,589)	(134,376)	(134,376.00)	(126,044)	8,332	-6.61%
SC71100 - Insurance and Bonds	(125,395)	(167,228)	(342,589)	(134,376)	(134,376.00)	(126,044)	8,332	-6.61%
77000 - Charges - Other	(2,326)	(2,442)	(2,540)	(2,857)	(2,857.00)	(3,143)	(286)	9.10%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77610 - Information Technology - City	(2,326)	(2,442)	(2,540)	(2,857)	(2,857.00)	(3,143)	(286)	9.10%
84000 - Machinery & Equipment	0	0	0	0	(13,236.00)	0	0	Infinity
SC84910 - Other Equipment	0	0	0	0	(13,236.00)	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1241 - Civic Center Cost Center	**7.00**	**7**
ADM040 - CIVIC CENTER MANAGER	1.00	1
ADM041 - ASSISTANT CIVIC CENTER MANAGER	1.00	1
CLR140 - MARKETING ADMINISTRATOR	1.00	1
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
CLR585 - ACCOUNTING TECHNICIAN	1.00	1
CLR990 - BOOKING COORDINATOR	1.00	1
MGT047 - VENUE SALES MANAGER	1.00	1
CC_1243 - Civic Center Operations	**22.00**	**22**
MGT040 - PRODUCTION MANAGER	1.00	1
MGT042 - CIVIC CENTER OPERATIONS MANAGER	1.00	1
MGT900 - EVENTS SUPERVISOR	2.00	2
MGT902 - EVENTS MANAGER	1.00	1
TRD040 - BUILDING ATTENDANT I	11.00	11
TRD041 - BUILDING ATTENDANT II	2.00	2
TRD042 - BUILDING ATTENDANT III	2.00	2
TRD043 - BUILDING TECHNICIAN	2.00	2
CC_1245 - Civic Center Sports	**3.00**	**3**
MGT045 - ASSISTANT PRODUCTION MANAGER	1.00	1
MGT900 - EVENTS SUPERVISOR	1.00	1
TEC065 - PRODUCTION TECHNICIAN	1.00	1

	FTE	Count
CC_1248 - Box Office Operations	**7.32**	**12**
HRL040 - CIVIC CENTER BOX OFFICE CLERK I	4.32	9
MGT041 - BOX OFFICE MANAGER	1.00	1
MGT270 - ASSISTANT BOX OFFICE MANAGER	2.00	2
CC_1249 - Globe News Center	**3.00**	**3**
MGT045 - ASSISTANT PRODUCTION MANAGER	1.00	1
TRD040 - BUILDING ATTENDANT I	2.00	2
Grand Total	**42.32**	**47**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Library

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	4,142,890	4,479,129	4,585,509	4,537,333	4,650,011
Personal Services	3,171,941	3,413,966	3,628,874	3,580,541	3,652,260
Supplies	581,754	645,791	583,636	580,107	606,696
Contractual Services	165,900	176,030	170,428	197,395	169,108
Other Charges	251,105	269,241	232,117	204,187	251,493
Inter Reimbursements	(27,810)	(25,898)	(29,546)	(24,897)	(29,546)
Revenues	102,982	175,106	252,636	162,550	99,500
Operating Revenues	113,938	121,849	262,636	137,634	109,500
Non-Oper Revenues	0	1,904	0	4,439	0
Other Financing Sources	(10,956)	(3,734)	(10,000)	(6,444)	(10,000)
Transfers In	0	55,087	0	26,921	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Library	4,138,514	4,438,544	4,422,373	4,453,768	4,650,011

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Mission

Enhance knowledge, empower individuals, and enrich the community.

Strategic Approach

The Amarillo Public Library (APL) system, consisting of five physical locations and an interactive website, strives to provide a central source of information, materials, and services for residents of all ages. Managing a collection comprised of almost half a million items, APL acquires materials and online resources intended to support lifelong learning; skills attainment and career advancement; cultural pursuits; historical research; leisure reading, listening, and viewing; and early literacy development and school readiness. APL supports City Council's Six Pillars in the following ways:

1. **Building Business-Friendly Communities** – Provides essential resources such as public access computers, printing/mobile printing, scanning, copying, faxing, and Wi-Fi. Facilitates upskilling and career development through free online training platforms like Udemy and Learning Express and through job seeker's assistance.

2. **Communication** – Provides more than 1,000 programs annually and engages residents through an active media presence. Serves as a public space for the community to review public notices and environmental planning permits. Facilitates communication between the City and its citizens by hosting events like town hall meetings and public forums such as Vision 2045 and Amarillo 101.

3. **Fiscal Responsibility** – Manages departmental expenditures in accordance with state requirements, which maintains APL's accreditation with the Texas State Library and Archives Commission, enabling APL to acquire resources at a cost savings. Shares resources with other COA departments and takes advantage of group discounts available through its membership in the Harrington Library Consortium, which saves the City money. Generated every two years, the Library department's ROI Report demonstrated a 306% return on investment for taxpayers in FY 2023-24.

4. **Infrastructure** – Provides residents with internet connectivity, study spaces, and community meeting spaces. Provides cultural and educational resources desired by prospective residents and the information resources needed by current residents to improve their skills or launch new businesses.

5. **Public Safety** – Offers spaces where individuals from varied backgrounds—including vulnerable groups like teens and seniors—can gather to learn and engage in communal activities for free. Helps to address broader social issues in the community by providing staff who can refer individuals to financial, housing, and mental health services.

6. **Technology and Innovation** – Provides the public with access to advanced digital resources, subscription databases, and internet connectivity. Helps extend, through APL's partnership in OE&I's Digital Literacy Initiative, access to new technologies to those in the community who have not had the opportunity to learn about or use them.

Programs

Library Public Services

2026/27 - 60% of Budget

- Provides information and assistance at APL locations citywide.
- Assists library patrons in locating materials, utilizing library computers and online resources, and requesting new books, movies, and digital resources. Facilitates patron registration and maintains patron records.
- Plans and conducts educational and recreational programs for residents of all ages.
- Provides to library patrons an avenue to free Wi-Fi service and free internet access computers.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**

Items Circulated	1,121,227	1,125,000	1,147,500
Circulation per Capita	5.6	5.6	5.7
Circulation per FTE	17,519	17,578	17,929
Programs (in-person and virtual) Offered*	1,063	1,025	1,050
Program (in-person and virtual) Attendance*	27,176	27,000	27,225
Library Visits	295,053	300,000	300,000
Reference Transactions	172,900	165,000	170,000
Internet and Wi-Fi Log-ins	25,288	26,000	26,000
MakerSpace Users	1,984	1,750	2,000
MakerSpace Tools Used	14,707	12,500	14,000
Registered Cardholders	86,365	88,100	89,870

*In addition to its onsite programs, APL offers virtual programs to the public through its YouTube channel.

Literacy and Outreach Services

2026/27 - 19% of Budget

- Develops and coordinates programs related to the development of early literacy skills in very young children.
- Facilitates the acquisition of English-language skills.
- Provides assistance across a spectrum of crucial social service needs.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Early Childhood Programs	396	360	360
Early Childhood Program Attendance	6,624	6,500	6,500
Rubber Ducky Club Enrollment in Summer Reading Program	311	350	350
ESL Enrollment	239	200	250
Case Manager Patron Engagements	211	225	250
Case Manager Service Referrals	334	325	350

Library Administration/Support

2026/27 Budget — 13% of Budget

· Provides overall department leadership, administrative management, and high-level strategic planning for the APL system, as well as training for its employees.
· Ensures departmental alignment with the City's mission, values, and vision.
· Raises awareness of library services available to the citizens of Amarillo and provides 24/7 access to resources through APL's website.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Event notifications emailed	586,483	500,000	550,000
APL website hits	341,453	300,000	350,000
Likes for APL/AMA-CON Facebook pages	14,676	13,000	14,500
Posts to APL/AMA-CON Facebook pages	523	750	550
Views of YouTube channel content	24,776	25,000	25,000
Staff training sessions / per FTE	331 / 5	320 / 5	320 / 5

Library Materials Management Services

2026/27 Budget — 7% of Budget

· Selects new library materials in print, non-print, and digital formats.
· Manages integration of new materials into the library system and maintains records and inventory regarding APL's collections.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Hold/reserve requests fulfilled	26,884	30,000	30,000
e-Book/e-Audio titles purchased by APL for Texas cloudLink and collection total	527 322,081	550 325,000	600 350,000

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	4,650,011
Grand Total	**4,650,011**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1260 - Library Cost Center	(3,945,427)	(4,041,734)	(4,315,871)	(4,332,873)	(5,386,025.98)	(4,528,414)	(195,541)	4.32%
Revenues	117,872	102,982	122,673	89,500	132,549.93	99,500	10,000	10.05%
33700 - Culture and Recreation	88,323	91,438	93,108	89,500	94,040.36	99,500	10,000	10.05%
RC33750 - Library Late Charges	51,063	53,113	50,575	51,500	48,946.13	51,500	0	0.00%
RC33760 - Library Copy Charges	25,131	25,737	29,297	26,000	32,179.43	30,000	4,000	13.33%
RC33765 - No Res Lib Fee	12,129	12,588	13,235	12,000	12,914.80	18,000	6,000	33.33%
35500 - Revenue from Other Agencies	34,993	22,500	24,474	10,000	33,593.33	10,000	0	0.00%
RC35610 - Grant In Aid – Federal	34,993	22,500	13,350	10,000	22,469.33	10,000	0	0.00%
RC35700 - Grants - State	0	0	11,124	0	11,124.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	1,904	0	4,438.90	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	1,904	0	4,438.90	0	0	Infinity
37400 - Miscellaneous Revenue	(5,444)	(10,956)	(3,734)	(10,000)	(6,444.15)	(10,000)	0	0.00%
RC37141 - Merchant	(5,476)	(10,956)	(3,740)	(10,000)	(6,500.00)	(10,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Service Fees								
RC37410 - Miscellaneous Revenue	32	0	0	0	0.00	0	0	Infinity
RC37420 - Donations	0	0	6	0	55.85	0	0	Infinity
39100 - Operating Transfers In	0	0	6,921	0	6,921.49	0	0	Infinity
RC39110 - Tsf In fr General Fund	0	0	4,268	0	0.00	0	0	Infinity
RC39635 - Tsf in Frm 2450	0	0	2,654	0	6,921.49	0	0	Infinity
Expenditures	(4,063,298)	(4,144,716)	(4,438,544)	(4,422,373)	(5,518,575.91)	(4,627,914)	(205,541)	4.44%
41000 - Personnel Services	(2,985,578)	(3,155,812)	(3,373,381)	(3,416,926)	(4,413,828.19)	(3,581,565)	(164,639)	4.60%
SC41100 - Salaries and Wages	(1,972,703)	(2,094,752)	(2,185,824)	(2,210,053)	(2,542,832.75)	(2,253,929)	(43,876)	1.95%
SC41300 - Incentive	(25,439)	(8,299)	(44,849)	(28,800)	(40,081.54)	(28,200)	600	-2.13%
SC41600 - Overtime Pay	0	0	(608)	0	(608.13)	0	0	Infinity
SC41800 - Unscheduled	0	0	(45,559)	0	(59,270.43)	0	0	Infinity
SC41820 - Health Insurance	(554,691)	(546,036)	(560,360)	(543,235)	(755,331.10)	(580,958)	(37,723)	6.49%
SC41900 - Life	(1,351)	(1,379)	0	(2,264)	(2,260.00)	0	2,264	Infinity
SC42010 - Life Insurance	0	0	(8,254)	(32,463)	(31,800.00)	(2,870)	29,593	-1,031.11%
SC42020 - Social Security	0	0	0	(131,120)	(127,000.00)	0	131,120	Infinity
SC42100 - Social Security - Medicare	(28,477)	(29,641)	(827)	0	(13,132.05)	(33,088)	(33,088)	100.00%
SC42110 - Social Security - OASDI	(109,659)	(118,974)	(119,908)	(403,781)	(309,000.00)	(140,262)	263,519	-187.88%
SC42115 - OPEB Funding	(46,394)	(48,384)	(35,250)	(53,796)	(52,000.00)	(55,265)	(1,469)	2.66%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(241,161)	(301,993)	(351,340)	0	(390,916.01)	(448,386)	(448,386)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(49,007.39)	0	0	Infinity
SC42300 - State Unemployment	(3,856)	(2,928)	0	(5,046)	(5,000.00)	0	5,046	Infinity
SC42400 - State Unemployment	(1,846)	(3,424)	(1,594)	(6,368)	(5,800.00)	(15,786)	(9,418)	59.66%
SC42500 - Other Employee Benefits	0	0	12	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(19,019)	0	(29,788.79)	(22,821)	(22,821)	100.00%
41600 - Overtime Pay	(46,909)	(13,133)	0	(48,812)	(48,000.00)	(48,812)	0	0.00%
SC41620 - Unscheduled	(46,909)	(13,133)	0	(48,812)	(48,000.00)	(48,812)	0	0.00%
51000 - Supplies	0	0	(20,849)	0	(3,811.01)	0	0	Infinity
RC51110 - Office Expense	0	0	(18,335)	0	(12,573.34)	0	0	Infinity
RC53200 - Water and Sewer	0	0	10,794	0	16,280.49	0	0	Infinity
RC55210 - Library Books	0	0	(11,735)	0	(7,019.29)	0	0	Infinity
RC55240 - Library Book Rental	0	0	(76)	0	0.00	0	0	Infinity
RC55250 - Library Non-Print	0	0	(1,497)	0	(498.87)	0	0	Infinity
51100 - General Supplies	(34,801)	(38,942)	(63,035)	(40,500)	(51,255.56)	(40,500)	0	0.00%
SC51110 - Office Expense	(34,084)	(35,982)	(61,268)	(40,400)	(50,991.16)	(40,400)	0	0.00%
SC51200 - Operating	0	0	(1,708)	0	(164.40)	0	0	Infinity
SC51350 - Chemical and Medical	(30)	(125)	(59)	(100)	(100.00)	(100)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51950 - Minor Office Equipment	(687)	(2,835)	0	0	0.00	0	0	Infinity
53000 - Energy	(209,376)	(179,455)	(155,578)	(188,715)	(205,244.82)	(211,775)	(23,060)	10.89%
SC53100 - Natural Gas	(24,579)	(23,827)	(23,995)	(25,033)	(25,000.00)	(25,033)	0	0.00%
SC53150 - Electricity	(174,131)	(141,753)	(127,877)	(148,926)	(162,663.82)	(168,634)	(19,708)	11.69%
SC53200 - Water and Sewer	(10,666)	(13,874)	(3,706)	(14,756)	(17,581.00)	(18,108)	(3,352)	18.51%
55000 - Books and Periodicals	(343,318)	(366,192)	(406,329)	(354,421)	(386,474.70)	(354,421)	0	0.00%
SC55210 - Library Books	(190,015)	(236,373)	(247,831)	(240,000)	(272,366.52)	(240,000)	0	0.00%
SC55230 - Library Periodicals	(73,324)	(71,223)	(107,747)	(78,274)	(78,000.00)	(78,274)	0	0.00%
SC55240 - Library Book Rental	(23,897)	0	(18)	0	(108.18)	0	0	Infinity
SC55250 - Library Non-Print	(56,082)	(58,595)	(50,732)	(36,147)	(36,000.00)	(36,147)	0	0.00%
60000 - Contractual Services	(22,334)	(19,842)	(23,497)	(19,020)	(23,040.62)	(19,020)	0	0.00%
RC61200 - Postage	0	0	(1,182)	0	(639.35)	0	0	Infinity
SC61200 - Postage	(14,243)	(10,953)	(14,753)	(10,360)	(13,074.55)	(10,360)	0	0.00%
SC61400 - Dues	(261)	(707)	(263)	(900)	(350.00)	(900)	0	0.00%
SC61410 - Tuition	(1,485)	(1,812)	(1,808)	(1,000)	(2,276.72)	(1,000)	0	0.00%
SC62000 - Professional	(6,345)	(6,370)	(5,490)	(6,760)	(6,700.00)	(6,760)	0	0.00%
63000 - Other Professional	(4,949)	(1,082)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(4,949)	(1,082)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
67000 - Cleaning Services	(2,286)	(3,821)	(2,330)	(2,561)	(2,970.00)	(2,561)	0	0.00%
SC67320 - Extermination	(2,286)	(3,821)	(2,330)	(2,561)	(2,970.00)	(2,561)	0	0.00%
68000 - Repair and Maint Services	(138,199)	(136,235)	(141,007)	(140,312)	(142,125.13)	(140,312)	0	0.00%
SC68100 - R & M - Building	0	0	(683)	0	0.00	0	0	Infinity
SC68610 - Office Equipment	0	(870)	0	0	0.00	0	0	Infinity
SC68620 - Computer Equipment	(138,199)	(135,365)	(140,324)	(140,312)	(142,125.13)	(140,312)	0	0.00%
69000 - Rentals	(8,215)	(6,872)	(9,195)	(8,535)	(9,195.48)	(7,215)	1,320	-18.30%
SC69210 - Rental City Equipment	(6,545)	(6,872)	(7,215)	(7,215)	(7,215.48)	(7,215)	0	0.00%
SC69220 - Rental Other Equipment	(1,670)	0	(1,980)	(1,320)	(1,980.00)	0	1,320	Infinity
70000 - Other Charges	(7,267)	(6,014)	(2,159)	(1,650)	(2,535.17)	(1,650)	0	0.00%
RC78210 - Cash Over/Short	0	0	(62)	0	(43.55)	0	0	Infinity
SC72000 - Communication	0	0	0	0	(500.00)	0	0	Infinity
SC75100 - Travel	(2,331)	(4,847)	0	0	0.00	0	0	Infinity
SC75200 - Mileage	(1,547)	(1,167)	(937)	(1,500)	(1,383.14)	(1,500)	0	0.00%
SC75300 - Meals and Local	(3,390)	0	(1,039)	(150)	(608.48)	(150)	0	0.00%
SC75400 - Travel	0	0	(122)	0	0.00	0	0	Infinity
71000 - Insurance	(150,568)	(175,301)	(195,464)	(155,467)	(155,467.00)	(173,309)	(17,842)	10.29%
SC71100 - Insurance and Bonds	(150,568)	(175,301)	(195,464)	(155,467)	(155,467.00)	(173,309)	(17,842)	10.29%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(109,747)	(69,825)	(71,617)	(75,000)	(98,851.69)	(76,320)	(1,320)	1.73%
SC77620 - Data Processing - Other	(109,860)	(69,883)	(72,519)	(75,000)	(98,851.69)	(76,320)	(1,320)	1.73%
SC78210 - Cash Over/Short	114	92	902	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	(35)	0	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	249	27,810	25,898	29,546	24,223.46	29,546	0	0.00%
RC90190 - Payroll Reimbursements	0	0	0	0	(674.02)	0	0	Infinity
SC90020 - Data Processing	0	0	(1,661)	0	(2,660.52)	0	0	Infinity
SC90190 - Payroll Reimbursements	249	27,810	27,559	29,546	27,558.00	29,546	0	0.00%
CC_21110 - Digital Outreach	0	(4,377)	11,848	0	0.00	163,136	163,136	100.00%
Revenues	0	0	52,433	163,136	0.00	163,136	0	0.00%
35500 - Revenue from Other Agencies	0	0	4,268	163,136	0.00	163,136	0	0.00%
RC35610 - Grant In Aid – Federal	0	0	4,268	163,136	0.00	163,136	0	0.00%
39100 - Operating Transfers In	0	0	48,165	0	0.00	0	0	Infinity
RC39635 - Tsf in Frm 2450	0	0	48,165	0	0.00	0	0	Infinity
Expenditures	0	(4,377)	(40,585)	(163,136)	0.00	0	163,136	Infinity
41000 - Personnel Services	0	(4,377)	(40,585)	(163,136)	0.00	0	163,136	Infinity
SC41100 - Salaries and Wages	0	(4,066)	(37,598)	(156,687)	0.00	0	156,687	Infinity
SC42010 - Life Insurance	0	0	0	(2,272)	0.00	0	2,272	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	0	(59)	(545)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	0	(252)	(2,331)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	0	0	(3,807)	0.00	0	3,807	Infinity
SC42120 - TMRS	0	0	(12)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	0	0	0	(370)	0.00	0	370	Infinity
SC42400 - State Unemployment	0	0	(99)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1260 - Library	**63.81**	**73**
ADM030 - DIRECTOR OF LIBRARY SERVICES	1.00	1
ADM031 - ASSISTANT DIRECTOR OF LIBRARY SERVICES	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	17.00	17
CLR410 - ADMINISTRATIVE ASSISTANT III	2.00	2
CLR950 - BUYER I	1.00	1
HRL032 - LIBRARY MESSENGER	0.98	2
HRL904 - ADMINISTRATIVE ASSISTANT	7.50	15
PRF028 - LIBRARY TECHNOLOGY SPECIALIST	1.00	1
PRF030 - LIBRARIAN I	1.00	1
PRF030 - LIBRARIAN I - EARLY LITERACY LIBRARIAN	1.00	1
PRF031 - LIBRARIAN II	4.00	4
PRF032 - LIBRARIAN III	6.00	6
PRF033 - COORDINATOR OF PR AND PROGRAMMING	1.00	1

	FTE	Count
PRF034 - LIBRARY ASSISTANT	18.00	18
PRF034 - LIBRARY ASSISTANT - YOUTH	1.00	1
PRF705 - CASE MANAGER - SOCIAL WORKER	0.33	1
Grand Total	**63.81**	**73**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Golf Courses

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,011,693	5,380,095	4,954,109	5,532,014	5,089,088
Personal Services	2,148,410	2,292,895	2,309,017	2,328,413	2,403,213
Supplies	1,711,674	1,749,074	1,539,854	2,005,613	1,568,223
Contractual Services	1,083,040	1,042,721	1,028,262	1,125,163	1,038,878
Other Charges	68,569	295,405	76,976	72,825	78,774
Revenues	4,479,898	4,872,018	4,780,051	5,715,576	5,688,475
Operating Revenues	4,622,527	5,018,170	4,928,564	5,881,806	5,854,475
Non-Oper Revenues	0	408	0	0	0
Other Financing Sources	(142,629)	(146,559)	(148,513)	(166,230)	(166,000)

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Golf Courses	5,011,693	5,380,095	4,954,109	5,532,014	5,089,088

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

Our primary focus is on general operations and maintenance of the Ross Rogers and Comanche Trail Golf Complexes. In addition to essential operations, the Golf department also offers tournaments, youth, and league programs, and other special activities to expose the game to a wider audience and to enhance the quality-of-life opportunities for Amarillo residents and visitors.

Each of these programs and activities has value for the participants beyond just the game itself. Our strategy is to communicate the many benefits of the game as an activity for a lifetime. Golf does not require vigorous activity such as running and jumping, nor does it require a great deal of strength. It only requires only a self-paced walk, intervals of bending, reaching, and stretching--all valuable to the players' health and well-being. These activities can be performed by almost anyone, at any age, and will contribute to a longer, more enjoyable, and healthier life.

In addition to the physical attributes that improve health and wellness, the numerous social interactions also contribute to the players' well-being. Golf is a vehicle for youth to learn discipline, rules, sportsmanship, and etiquette. Golf requires self-control, the ability to remain calm under pressure, the ability to learn strategies, problem-solving, and perseverance. Participation also provides an opportunity for interaction with business leaders, community role models, and members of local charities and civic organizations.

Golf courses provide green space for both people and wildlife where players regularly see turtles, fish, birds, hawks, waterfowl, rabbits, and foxes. The golf courses are maintained to recognize the importance of environmental stewardship in our operations.

Convenience is critical to patrons. The online tee time system makes it easier for patrons to book their tee time and to see what times are available at each course. Approximately 90% of tee times are now booked online. The online booking site is tied to the website www.playgolfamarillo.com where tournament schedules can also be viewed, along with many other pertinent information associated with Golf Operations.

Programs of the Parks and Recreation Department — Golf Courses

Golf Operations

2026/27 Budget — 90% of Budget

Efficiently and effectively operate and maintain the Ross Rogers and Comanche Trail Golf Complexes by providing an economical, customer-friendly, and family-oriented experience with award-winning courses and recreational opportunities for our citizens and visitors.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual rounds	98,189	110,189	110,000
Average daily rounds	271	304	304
Average monthly revenue	$406,001	$476,298	$503,151
Revenue per round	$49.62	$51.87	$54.80
Cost per round	$53.34	$48.14	$49.09

Tournaments

2026/27 Budget — 7% of Budget

Market and showcase Amarillo municipal golf courses; support community charities; provide a measurable benchmark for golfers; and further the game of golf.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Charity/tournament rounds	12,932	13,000	13,000
Charity contributions to the community	$1,585,075	$1,600,000	$1,600,000

Youth

2026/27 Budget — 1% of Budget

Create future golfers to promote and protect the viability of the game.

Leagues

2026/27 Budget — 1% of Budget

Support economic development and business retention in Amarillo and provide an economical, customer-friendly experience and quality golf venue for the business community to provide health and wellness opportunities for their employees.

Special Programs

2026/27 Budget — 1% of Budget

Impact the health and wellness of various special groups in Amarillo and the surrounding area.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	5,089,088
Grand Total	**5,089,088**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1811 - Golf Operations	(594,066)	(531,597)	(508,077)	(174,058)	183,561.73	599,387	773,445	129.04%
Revenues	3,975,753	4,480,096	4,872,018	4,780,051	5,715,576.00	5,688,475	908,424	15.97%
33700 - Culture and Recreation	4,100,684	4,622,527	5,018,164	4,928,564	5,881,806.00	5,854,475	925,911	15.82%
RC33780 - Golf Green Fees TOM	264,036	325,379	356,838	366,650	409,240.00	405,400	38,750	9.56%
RC33785 - Golf Green Fees WH	380,215	437,709	461,018	458,448	546,904.00	543,400	84,952	15.63%
RC33790 - Golf Green Fees ARR	264,366	323,481	378,496	366,550	479,478.00	476,200	109,650	23.03%
RC33795 - Golf Green Fees MUS	386,919	447,362	480,338	478,916	584,450.00	582,000	103,084	17.71%
RC33800 - Golf Annual Passes	314,620	369,496	300,344	383,000	398,390.00	399,000	16,000	4.01%
RC33803 - Golf Food/Beverage Sales	254,451	276,984	317,613	290,000	367,812.00	364,200	74,200	20.37%
RC33804 - Merchandise Sales	706,360	813,360	906,764	825,000	1,024,871.00	1,022,000	197,000	19.28%
RC33805 - Golf Cart Sales	1,093,833	1,150,436	1,265,151	1,260,000	1,462,722.00	1,459,000	199,000	13.64%
RC33806 - Golf Beverage Sales	352,319	387,734	454,009	405,000	498,150.00	495,500	90,500	18.26%
RC33807 - Driving Range Sales	83,566	90,585	97,593	95,000	109,789.00	107,775	12,775	11.85%
36560 - Event Income	0	0	6	0	0.00	0	0	Infinity
RC36562 - Golf Tournament	0	0	6	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	408	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	408	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	(124,931)	(142,430)	(146,559)	(148,513)	(166,230.00)	(166,000)	(17,487)	10.53%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37141 - Merchant Service Fees	(124,931)	(142,629)	(154,180)	(148,513)	(166,230.00)	(166,000)	(17,487)	10.53%
RC37410 - Miscellaneous Revenue	0	199	0	0	0.00	0	0	Infinity
RC37450 - Discount Earned	0	0	7,621	0	0.00	0	0	Infinity
Expenditures	(4,569,819)	(5,011,693)	(5,380,095)	(4,954,109)	(5,532,014.27)	(5,089,088)	(134,979)	2.65%
41000 - Personnel Services	(1,827,328)	(2,102,716)	(2,292,895)	(2,259,017)	(2,278,413.00)	(2,363,213)	(104,196)	4.41%
SC41100 - Salaries and Wages	(1,359,956)	(1,587,343)	(1,653,924)	(1,676,696)	(1,676,696.00)	(1,737,001)	(60,305)	3.47%
SC41300 - Incentive	(3,014)	(3,103)	0	(1,800)	(1,800.00)	(2,400)	(600)	25.00%
SC41600 - Overtime Pay	0	0	(64,623)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(208,394)	(209,142)	(242,490)	(214,290)	(214,290.00)	(251,500)	(37,210)	14.80%
SC41900 - Life	(488)	(502)	0	(943)	0.00	0	943	Infinity
SC42010 - Life Insurance	0	0	(5,519)	(24,024)	(943.00)	(984)	23,040	-2,341.46%
SC42020 - Social Security	0	0	0	(63,587)	0.00	0	63,587	Infinity
SC42100 - Social Security - Medicare	(19,947)	(24,257)	(15,767)	0	(24,024.00)	(25,274)	(25,274)	100.00%
SC42110 - Social Security - OASDI	(50,987)	(67,558)	(75,211)	(179,489)	(63,587.00)	(68,838)	110,651	-160.74%
SC42115 - OPEB Funding	(21,055)	(23,514)	(17,273)	(27,584)	(27,584.00)	(26,979)	605	-2.24%
SC42120 - TMRS	(110,893)	(162,144)	(174,846)	0	(196,948.00)	(220,067)	(220,067)	100.00%
SC42300 - State Unemployment	(3,304)	(2,519)	0	(6,130)	(6,130.00)	0	6,130	Infinity
SC42400 - State Unemployment	(41,770)	(17,374)	(3,827)	(463)	(62,811.00)	(9,134)	(8,671)	94.93%
SC42500 - Other Employee	0	0	7	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Benefits								
SC42510 - Workers Compensation	(5,207)	(3,601)	(36,407)	(62,811)	(2,400.00)	(17,436)	45,375	-260.24%
SC42530 - Car Allowance	0	0	(1,747)	0	0.00	(2,400)	(2,400)	100.00%
SC42550 - Moving Expense	(2,314)	(1,659)	0	(1,200)	0.00	0	1,200	Infinity
SC42570 - Communications Allowance	0	0	(1,269)	0	(1,200.00)	(1,200)	(1,200)	100.00%
41600 - Overtime Pay	(49,225)	(45,695)	0	(50,000)	(50,000.00)	(40,000)	10,000	-25.00%
SC41620 - Unscheduled	(49,225)	(45,695)	0	(50,000)	(50,000.00)	(40,000)	10,000	-25.00%
51000 - Supplies	0	0	22,929	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	192	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	22,737	0	0.00	0	0	Infinity
51100 - General Supplies	(1,289,060)	(1,385,600)	(1,489,347)	(1,185,800)	(1,636,938.00)	(1,182,700)	3,100	-0.26%
SC51110 - Office Expense	(12,355)	(10,984)	(10,738)	(12,000)	(11,650.00)	(12,000)	0	0.00%
SC51115 - Employee Recognition Program	(416)	(186)	0	(1,000)	(500.00)	(1,000)	0	0.00%
SC51200 - Operating	(28,175)	(26,067)	(27,956)	(28,000)	(36,536.00)	(28,000)	0	0.00%
SC51205 - Operating Merchand COGS	(593,488)	(700,368)	(714,279)	(500,000)	(742,766.00)	(500,000)	0	0.00%
SC51210 - Operating Concessions COGS	(209,919)	(216,931)	(260,350)	(190,000)	(240,603.00)	(190,000)	0	0.00%
SC51215 - Operating Alcohol COGS	(173,186)	(184,736)	(206,748)	(160,000)	(211,907.00)	(160,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51250 - Janitor	(8,609)	(8,118)	(12,988)	(6,000)	(14,868.00)	(6,000)	0	0.00%
SC51300 - Clothing and Linen	(6,717)	(6,471)	(5,099)	(5,000)	(2,331.00)	(2,400)	2,600	-108.33%
SC51350 - Chemical and Medical	(52)	(56)	0	(500)	(250.00)	(500)	0	0.00%
SC51450 - Botany & Agrigulture	(233,317)	(212,807)	(128,192)	(260,000)	(356,313.00)	(260,000)	0	0.00%
SC51452 - B & A - General	0	0	(51,888)	0	0.00	0	0	Infinity
SC51458 - B & A - Fertilizer	0	0	(49,285)	0	0.00	0	0	Infinity
SC51550 - Animal Feed and Medical	0	0	(741)	0	0.00	0	0	Infinity
SC51700 - Education	(1,955)	(1,794)	(2,095)	(1,800)	(800.00)	(1,800)	0	0.00%
SC51850 - Minor Tools	(18,336)	(15,283)	(18,990)	(20,000)	(18,414.00)	(20,000)	0	0.00%
SC52050 - Auto Parts	(2,533)	(1,802)	0	(500)	0.00	0	500	Infinity
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
53000 - Energy	(358,192)	(326,073)	(282,656)	(354,054)	(368,675.07)	(385,523)	(31,469)	8.16%
SC51800 - Fuel & Oil	(40,335)	(37,905)	(40,591)	(35,717)	(35,050.07)	(35,717)	0	0.00%
SC53100 - Natural Gas	(24,261)	(21,449)	(16,276)	(22,534)	(16,265.00)	(17,404)	5,130	-29.48%
SC53150 - Electricity	(274,488)	(243,196)	(219,255)	(270,130)	(276,150.00)	(289,958)	(19,828)	6.84%
SC53200 - Water and Sewer	(19,108)	(23,522)	(6,534)	(25,673)	(41,210.00)	(42,444)	(16,771)	39.51%
60000 - Contractual Services	(24,575)	(24,587)	(24,108)	(29,150)	(32,336.00)	(30,550)	(1,400)	4.58%
RC68640 - Machinery < 5K	0	0	(2)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61100 - Communications Billing	(9,115)	(10,176)	(8,446)	(9,000)	(8,542.00)	(9,600)	(600)	6.25%
SC61200 - Postage	(377)	(1,045)	(578)	(750)	(541.00)	(750)	0	0.00%
SC61300 - Advertising	(767)	0	0	(3,000)	(2,400.00)	(3,000)	0	0.00%
SC61355 - Golf Tee Time Booking Fee	(4,400)	(5,500)	(5,500)	(6,000)	(5,500.00)	(6,000)	0	0.00%
SC61400 - Dues	(9,915)	(7,276)	(7,252)	(9,200)	(13,701.00)	(10,000)	(800)	8.00%
SC61410 - Tuition	0	(590)	(1,729)	(1,200)	(1,652.00)	(1,200)	0	0.00%
SC62000 - Professional	0	0	2	0	0.00	0	0	Infinity
SC68000 - Repair and Maint Services	0	0	(603)	0	0.00	0	0	Infinity
63000 - Other Professional	(4,807)	(4,071)	(4,146)	(4,160)	(4,146.00)	(4,200)	(40)	0.95%
SC63220 - Security Service Contra	(4,807)	(4,071)	(4,146)	(4,160)	(4,146.00)	(4,200)	(40)	0.95%
67000 - Cleaning Services	(1,416)	(1,218)	(1,515)	(1,560)	(1,176.00)	(1,500)	60	-4.00%
SC67320 - Extermination	(1,416)	(1,218)	(1,515)	(1,560)	(1,176.00)	(1,500)	60	-4.00%
68000 - Repair and Maint Services	(275,591)	(312,004)	(233,877)	(196,000)	(312,163.00)	(196,000)	0	0.00%
SC68100 - R & M - Building	(13,698)	(16,265)	(17,517)	(16,000)	(17,481.00)	(16,000)	0	0.00%
SC68300 - R & M - Improvements	(10,750)	(23,739)	(22,422)	(30,000)	(31,093.00)	(30,000)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(1,645)	0	0.00	0	0	Infinity
SC68400 - R & M - Irrigation	(162,705)	(179,903)	(77,177)	(75,000)	(100,455.00)	(75,000)	0	0.00%
SC68640 - Machinery	(75,198)	(75,611)	(99,064)	(60,000)	(130,289.00)	(60,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68650 - Shop Equipment	(3,135)	0	0	0	0.00	0	0	Infinity
SC68680 - Other Equipment	(4,068)	(6,356)	(7,699)	(5,000)	(2,845.00)	(5,000)	0	0.00%
SC68900 - Repair & Maint Other	(6,037)	(10,130)	(8,353)	(10,000)	(30,000.00)	(10,000)	0	0.00%
69000 - Rentals	(693,077)	(741,161)	(779,075)	(797,392)	(775,342.20)	(806,628)	(9,236)	1.15%
SC69100 - Rental Land & Buildings	(2,385)	(2,750)	(2,430)	(2,160)	(2,840.00)	(2,160)	0	0.00%
SC69210 - Rental City Equipment	(460,528)	(471,882)	(490,406)	(489,232)	(498,468.20)	(498,468)	(9,236)	1.85%
SC69220 - Rental Other Equipment	(230,164)	(266,529)	(286,240)	(306,000)	(274,034.00)	(306,000)	0	0.00%
70000 - Other Charges	(2,397)	(2,401)	(2,309)	(5,000)	(849.00)	(5,000)	0	0.00%
RC78210 - Cash Over/Short	0	0	(249)	0	0.00	0	0	Infinity
SC75100 - Travel	(2,397)	(2,401)	(1,007)	(5,000)	(849.00)	(5,000)	0	0.00%
SC75200 - Mileage	0	0	(694)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(360)	0	0.00	0	0	Infinity
71000 - Insurance	(44,666)	(66,215)	(65,155)	(71,976)	(71,976.00)	(73,774)	(1,798)	2.44%
SC71100 - Insurance and Bonds	(44,666)	(66,215)	(65,155)	(71,976)	(71,976.00)	(73,774)	(1,798)	2.44%
76000 - Depreciation	0	0	(225,519)	0	0.00	0	0	Infinity
SC76600 - Amortization of Leased Assets	0	0	(225,519)	0	0.00	0	0	Infinity
77000 - Charges - Other	514	48	(2,422)	0	0.00	0	0	Infinity
SC78020 - Interest Expense	0	0	(89)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78210 - Cash Over/Short	514	48	68	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(2,400)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1811 - Golf Operations	**49.03**	**92**
ADM405 - GENERAL MANAGER OF GOLF OPERATIONS	1.00	1
ADM899 - HEAD GOLF PROFESSIONAL	2.00	2
ADM900 - GOLF COURSE SUPERINTENDENT	2.00	2
HRL260 - CART ATTENDANT	6.40	16
HRL265 - DELI ATTENDANT	4.29	11
HRL270 - GOLF COURSE MARSHAL	0.24	6
HRL275 - PRO SHOP ATTENDANT	7.68	16
HRL430 - GREENSKEEPER (PT/SEASONAL)	5.94	18
HRL911 - CUSTODIAN I	0.48	1
PRF452 - ASSISTANT GOLF PROFESSIONAL II	1.00	1
TRD430 - GREENSKEEPER I	2.00	2
TRD431 - GREENSKEEPER II	6.00	6
TRD436 - GOLF IRRIGATION TECHNICIAN II	4.00	4
TRD440 - GOLF EQUIPMENT MECHANIC	2.00	2
TRD910 - CUSTODIAN I	2.00	2
TRD975 - ASSISTANT GOLF COURSE SUPERINTENDENT	2.00	2
Grand Total	**49.03**	**92**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Administration

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,037,066	6,772,529	1,209,018	1,283,059	1,263,193
Personal Services	899,608	985,870	1,069,762	1,069,762	1,123,111
Supplies	60,316	120,890	51,745	52,195	51,745
Contractual Services	66,969	5,561,318	74,813	141,227	74,813
Other Charges	10,174	104,451	12,698	19,874	13,524
Capital Outlay	0	0	0	0	0
Revenues	139,281	324,003	182,125	51,421	52,125
Operating Revenues	1,180	54,525	15,000	50	0
Non-Oper Revenues	142,170	166,983	174,529	51,371	59,529
Other Financing Sources	(4,070)	11,590	(7,404)	0	(7,404)
Transfers In	0	90,905	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Administration	1,037,066	6,772,529	1,209,018	1,283,059	1,263,193

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

To integrate public arts into the environment of the city to improve the visual design and content of the city to enhance the experience of living and visiting Amarillo.

Goals and Objectives

The main function of Parks and Recreation Administration is to direct the overall operations of Golf, Recreation, Special Events, Aquatics, Tennis, Warford Activity Center, Park Maintenance, Zoo, Athletics, and Senior Services. All the departments within Parks and Recreation strive to improve the Quality of Life for those that live, work, and play in Amarillo.

Over the past two years, Parks Administration has initiated several forward-thinking projects including the Asset Management Plan and Parks Master Plan. This Parks Master Plan utilized information identified in the Asset Management Plan to develop a strategy for improvements to existing infrastructure, and new improvements desired by the community.

Programs of the Parks and Recreation Department — Administration

Administration/Support

2024/25 Budget — 100% of Budget

Provide general oversight and direction for the various departments within the Parks and Recreation Department, including Golf, Special Events, Beautification, Aquatics, Recreation, Tennis, Warford Activity Center, Park Maintenance, Zoo, Athletics, and Senior Services.

Performance Measures/Indicators:	**2023/2024 Actual**	**2024/2025 Estimated**	**2025/2026 Projected**
Number of special event applications*	21	40	40
Number of park reservations processed	578	350	350
Phone contacts with public (daily average)	85	60	60
Number of permanent positions managed	124	124	124
Number of part-time positions managed	225	225	225

*Special Event applications are now included in the new Special Event Fee Structure

Parks Beautification & Public Arts

2025/2026 Budget — 100% of Budget

The main function of Beautification and Public Arts is to:

- Promote and encourage private and public programs to enhance all aspects of the city's appearance, presentation, and beautification

- Promote and encourage private and public programs to further the development of public arts
- Increase employment opportunities in the arts
- Encourage the integration of art into the architecture of municipal structures
- Identify and develop quality programs involving notable art in public places through exhibitions, acquisitions, and education to enhance our community.
- Raise awareness and appreciation of the value of art in public places and the beautification of our city in general.

Performance Measures/Indicators:	**2024/2025 Actual**	**2026/2027 Estimated**	**2027/2028 Projected**
Number of Volunteer Cleanup Events	26	27	28
Acres converted to Habitat, Natural Areas and No-Mow Landscape	6	6	6
Number of Murals Funded through Grant Program	5	5	5

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,263,193
Grand Total	**1,263,193**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_1820 - Parks and Recreation Administration	(627,738)	(770,199)	(6,315,133)	(886,224)	(1,090,968.74)	(1,069,384)	(183,160)	17.13%
Revenues	157,267	140,432	321,578	182,125	51,420.85	52,125	(130,000)	-249.40%
33700 - Culture and Recreation	350	1,180	1,525	15,000	50.00	0	(15,000)	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC33710 - Civic Center Rentals	0	0	1,450	0	0.00	0	0	Infinity
RC34686 - Special Event Application Fees	350	1,180	75	15,000	50.00	0	(15,000)	Infinity
35300 - Construction Participations	0	0	53,000	0	0.00	0	0	Infinity
RC35460 - Other Participation	0	0	53,000	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	46,457	0	830.48	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	46,457	0	830.48	0	0	Infinity
37100 - Use of Money and Property	0	0	35	0	0.00	0	0	Infinity
SC37141 - Merchant Service Fees	0	0	35	0	0.00	0	0	Infinity
37150 - Rent	164,584	142,170	120,491	174,529	50,540.37	59,529	(115,000)	-193.18%
RC37151 - Amusement Park Lease	95,564	82,560	68,726	105,000	540.37	0	(105,000)	Infinity
RC37154 - Other Rental Income	69,019	59,610	50,015	69,529	0.00	59,529	(10,000)	-16.80%
SC37154 - Other Rental Income	0	0	1,750	0	50,000.00	0	0	Infinity
37400 - Miscellaneous Revenue	(7,666)	(2,919)	9,165	(7,404)	0.00	(7,404)	0	0.00%
RC37141 - Merchant Service Fees	(7,616)	(3,883)	(985)	(7,404)	0.00	(7,404)	0	0.00%
RC37410 - Miscellaneous	(50)	1,000	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenue								
RC37442 - Sponsorships	0	(36)	10,150	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	90,905	0	0.00	0	0	Infinity
RC39635 - Tsf in Frm 2450	0	0	90,905	0	0.00	0	0	Infinity
Expenditures	(785,005)	(910,631)	(6,636,711)	(1,068,349)	(1,142,389.59)	(1,121,509)	(53,160)	4.74%
41000 - Personnel Services	(703,837)	(815,023)	(893,758)	(972,763)	(972,763.00)	(1,025,111)	(52,348)	5.11%
SC41100 - Salaries and Wages	(492,401)	(567,159)	(619,172)	(658,789)	(658,789.00)	(688,645)	(29,856)	4.34%
SC41300 - Incentive	(386)	(617)	0	0	0.00	(2,100)	(2,100)	100.00%
SC41600 - Overtime Pay	0	0	(1,773)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(87,131)	(88,484)	(96,450)	(105,489)	(105,489.00)	(101,672)	3,817	-3.75%
SC41900 - Life	(212)	(211)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2,197)	(410)	(410.00)	(410)	0	0.00%
SC42100 - Social Security - Medicare	(7,025)	(8,191)	(5,970)	(9,760)	(9,760.00)	(10,225)	(465)	4.55%
SC42110 - Social Security - OASDI	(30,036)	(34,875)	(34,639)	(39,158)	(39,158.00)	(42,948)	(3,790)	8.82%
SC42115 - OPEB Funding	(12,238)	(13,529)	(10,297)	(16,064)	(16,064.00)	(17,137)	(1,073)	6.26%
SC42120 - TMRS	(59,678)	(84,203)	(100,711)	(126,203)	(126,203.00)	(137,297)	(11,094)	8.08%
SC42300 - State Unemployment	(513)	(501)	0	0	(814.00)	0	0	Infinity
SC42400 - State Unemployment	(1,432)	(2,709)	(589)	(2,430)	(1,616.00)	(3,165)	(735)	23.22%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	(9,700)	(10,923)	(9,263)	(10,860)	(10,860.00)	(7,052)	3,808	-54.00%
SC42530 - Car Allowance	0	0	(7,906)	0	0.00	(10,860)	(10,860)	100.00%
SC42550 - Moving Expense	(3,086)	(3,621)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(4,793)	(3,600)	(3,600.00)	(3,600)	0	0.00%
41600 - Overtime Pay	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC41620 - Unscheduled	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
51100 - General Supplies	(41,015)	(50,090)	(105,713)	(41,245)	(41,695.00)	(41,245)	0	0.00%
SC51110 - Office Expense	(7,076)	(8,441)	(8,425)	(8,320)	(8,320.00)	(8,320)	0	0.00%
SC51115 - Employee Recognition Program	(2,151)	(2,554)	(1,140)	(3,501)	(3,501.00)	(3,501)	0	0.00%
SC51200 - Operating	(4,163)	(3,991)	(4,844)	(3,850)	(3,850.00)	(3,850)	0	0.00%
SC51610 - Recreation Supplies	0	0	(350)	0	(450.00)	0	0	Infinity
SC51700 - Education	(14,931)	(7,978)	(7,861)	(7,200)	(7,200.00)	(7,200)	0	0.00%
SC51970 - Software	(12,694)	(27,126)	(83,093)	(18,374)	(18,374.00)	(18,374)	0	0.00%
60000 - Contractual Services	(26,974)	(35,344)	(615,739)	(41,313)	(97,903.16)	(41,313)	0	0.00%
SC61100 - Communications Billing	(646)	(912)	(798)	0	(455.88)	0	0	Infinity
SC61200 - Postage	(823)	(1,055)	(2,413)	(1,000)	(2,413.47)	(1,000)	0	0.00%
SC61300 - Advertising	(24,164)	(31,954)	0	(38,392)	(38,392.00)	(38,392)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61305 - Marketing Support	0	0	(472)	0	(329.78)	0	0	Infinity
SC61400 - Dues	(1,342)	(1,423)	(1,260)	(1,921)	(4,000.00)	(1,921)	0	0.00%
SC62000 - Professional	0	0	(47,216)	0	(52,288.66)	0	0	Infinity
SC62003 - Construction	0	0	(563,580)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	0	0	(23.37)	0	0	Infinity
68000 - Repair and Maint Services	0	0	(4,944,814)	0	(9,723.99)	0	0	Infinity
SC68100 - R & M - Building	0	0	(48,500)	0	0.00	0	0	Infinity
SC68300 - R & M - Improvements	0	0	(3,468,446)	0	(9,723.99)	0	0	Infinity
SC68310 - R & M Other Improvements	0	0	(11,200)	0	0.00	0	0	Infinity
SC68314 - Metal Products	0	0	(226,060)	0	0.00	0	0	Infinity
SC68322 - Playground Equipment	0	0	3,399	0	0.00	0	0	Infinity
SC68400 - R & M - Irrigation	0	0	(1,194,007)	0	0.00	0	0	Infinity
69000 - Rentals	0	0	(100)	0	(100.00)	0	0	Infinity
SC69220 - Rental Other Equipment	0	0	(100)	0	(100.00)	0	0	Infinity
70000 - Other Charges	(5,531)	(4,944)	(6,129)	(6,000)	(13,176.44)	(6,000)	0	0.00%
SC75100 - Travel	(5,335)	(4,712)	(777)	(5,700)	(5,700.00)	(5,700)	0	0.00%
SC75200 - Mileage	0	0	(830)	0	(612.50)	0	0	Infinity
SC75300 - Meals and Local	(196)	(232)	(4,522)	(300)	(1,163.94)	(300)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75400 - Travel	0	0	0	0	(5,700.00)	0	0	Infinity
71000 - Insurance	(4,655)	(5,291)	(4,476)	(6,028)	(6,028.00)	(6,840)	(812)	11.87%
SC71100 - Insurance and Bonds	(4,655)	(5,291)	(4,476)	(6,028)	(6,028.00)	(6,840)	(812)	11.87%
77000 - Charges - Other	(2,994)	61	(65,981)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	1,301	61	305	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(4,295)	0	0	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(33,392)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(5,894)	0	0.00	0	0	Infinity
SC79585 - Special Events	0	0	(27,000)	0	0.00	0	0	Infinity
CC_1825 - Beautification and Public Arts	(91,104)	(130,444)	(133,393)	(140,669)	(140,669.00)	(141,684)	(1,015)	0.72%
Revenues	0	(151)	2,425	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	(151)	2,425	0	0.00	0	0	Infinity
RC37420 - Donations	0	(151)	2,425	0	0.00	0	0	Infinity
Expenditures	(91,104)	(130,294)	(135,818)	(140,669)	(140,669.00)	(141,684)	(1,015)	0.72%
41000 - Personnel Services	(50,664)	(88,443)	(92,112)	(95,999)	(95,999.00)	(97,000)	(1,001)	1.03%
SC41100 - Salaries and Wages	(36,254)	(62,503)	(64,758)	(66,057)	(66,057.00)	(65,895)	162	-0.25%
SC41820 - Health Insurance	(6,518)	(10,420)	(10,332)	(10,354)	(10,354.00)	(10,354)	0	0.00%
SC41900 - Life	(15)	(26)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(234)	(41)	(41.00)	(41)	0	0.00%
SC42100 - Social Security -	(512)	(882)	(574)	(958)	(958.00)	(955)	3	-0.31%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Medicare								
SC42110 - Social Security - OASDI	(2,189)	(3,773)	(3,552)	(4,096)	(4,096.00)	(4,086)	10	-0.24%
SC42115 - OPEB Funding	(881)	(1,519)	(1,111)	(1,605)	(1,605.00)	(1,601)	4	-0.25%
SC42120 - TMRS	(4,296)	(8,934)	(10,325)	(12,612)	(12,612.00)	(13,060)	(448)	3.43%
SC42300 - State Unemployment	0	(49)	0	0	(74.00)	0	0	Infinity
SC42400 - State Unemployment	0	(338)	(49)	(276)	(202.00)	(349)	(73)	20.92%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,178)	0	0.00	(659)	(659)	100.00%
51100 - General Supplies	(6,526)	(10,226)	(15,177)	(10,500)	(10,500.00)	(10,500)	0	0.00%
SC51110 - Office Expense	(935)	(491)	(476)	(500)	(500.00)	(500)	0	0.00%
SC51200 - Operating	(5,591)	(9,734)	(14,701)	(10,000)	(10,000.00)	(10,000)	0	0.00%
60000 - Contractual Services	(2,414)	(3,419)	(665)	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC61300 - Advertising	(2,114)	(2,446)	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC61400 - Dues	(300)	(972)	(665)	(1,000)	(1,000.00)	(1,000)	0	0.00%
63000 - Other Professional	(31,500)	(28,207)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
SC63525 - Neighborhood Plan Funds	(31,500)	(28,207)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
70000 - Other Charges	0	0	(200)	0	0.00	0	0	Infinity
SC75100 - Travel	0	0	(200)	0	0.00	0	0	Infinity
71000 - Insurance	0	0	0	(670)	(670.00)	(684)	(14)	2.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC71100 - Insurance and Bonds	0	0	0	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	0	0	(27,664)	0	0.00	0	0	Infinity
SC78855 - Mural Expense	0	0	(25,220)	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(1,217)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(1,227)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1820 - Parks and Recreation Administration	**10.50**	**11**
ADM400 - DIRECTOR OF PARKS AND RECREATION	1.00	1
ADM401 - ASSISTANT DIRECTOR OF PARKS AND RECREATION	2.00	2
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
CLR630 - OFFICE MANAGER	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	3.00	3
HRL005 - MARKETING COORDINATOR - PART TIME	0.50	1
PRF033 - COORDINATOR OF PR AND PROGRAMMING	1.00	1
PRF400 - PARK PLANNER	1.00	1
CC_1825 - Beautification and Public Arts	**1.00**	**1**
PRF036 - BEAUTIFICATION - PUBLIC ARTS COORDINATOR	1.00	1
Grand Total	**11.50**	**12**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Aquatics

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	879,200	912,725	937,503	686,424	920,541
Program Expenses	0	220	0	0	0
Personal Services	595,049	554,161	656,589	471,694	669,815
Supplies	164,257	154,776	174,443	111,805	112,105
Contractual Services	59,270	176,705	73,063	70,239	69,951
Other Charges	60,626	26,864	33,408	32,686	68,670
Revenues	372,112	373,004	383,715	250,000	245,475
Operating Revenues	334,601	332,504	338,475	230,000	230,475
Non-Oper Revenues	0	40,501	0	20,000	0
Other Financing Sources	37,511	0	45,240	0	15,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Aquatics	879,200	912,725	937,503	686,424	920,541

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The function of the Aquatics Department is to plan, develop, and deliver quality aquatics programs and events that meet the needs of the community. Aquatics currently operates one outdoor seasonal swimming pool, Thompson Pool, and one indoor year-round pool at the Charles E. Warford Activity Center. Southeast and Southwest Pools are temporarily closed for the 2026 season while a third party evaluates the structural integrity of both facilities

and completes an aquatic viability study. Aquatics offers numerous programs and special events throughout the season including swim lessons (group, private & adult), lap swim, water aerobics, open swim, kayaking, pool parties & special events. Staffing, Operating Costs and Repair & Maintenance are the largest expense items for the aquatics department.

Decisions will need to be made in the near future regarding the long-term viability of two of our facilities—Southeast Pool, constructed in 1965-remodeled in 1987, and Southwest Pool, built in 1974. Both facilities are in need of new mechanical equipment in the pump rooms and need to be replastered which will cost around $700K per pool. Southeast Pool experienced significant infrastructure and mechanical issues during the 2025 season and vandalism in Spring of 2026, and Southwest experienced a failed pump motor and we have discovered voids under the pool deck. To assist in evaluating our options, we have engaged a firm to conduct a comprehensive structural assessment and feasibility study. We anticipate that the findings will provide valuable insight and help inform our strategic planning moving forward.

Programs of the Parks and Recreation Department — Aquatics

Revenue

	2022/2023 Actual	2023/2024 Actual	2024/2025 Actual	2025/2026 Actual
Pool Admissions	223,604	184,920	257,352	240,688
Swimming Lessons	7,785	17,599	14,490	16,146
Concessions	62,354	45,865	62,759	75,668
Misc.-Pool Parties	17,098	26,428	37,511	40,500

Attendance

Performance Measures/Indicators:	**2022/23 Actual**	**2023/24 Actual**	**2024/2025 Actual**	**2025/2026 Actual**
Warford pool: Swim Lesson Participants	275	420	330	371
Warford pool: Yearly attendance	Unknown	Unknown	21,420	20,957
Total Attendance	44,500	39,252	40,776	51,212
Southeast Pool Attendance	19,000	9,050	9,038	10,414
Southwest Pool Attendance	13,300	2,547	7,660	9,781

Performance Measures/Indicators:	2022/23 Actual	2023/24 Actual	2024/2025 Actual	2025/2026 Actual
Thompson Pool Attendance	38,500	27,655	24,078	31,017
Number of splashpads	15	15	15	15
Number of swimming pools	4	4	4	4

Expenses

Operations — 12% of the Budget

Provide quality, clean, safe, fun swimming facilities, and programs to positively contribute to Amarillo's quality of life. Includes the cost of chlorine and cost to repair two pools built in the 1960's.

Chemical & Medical Supplies— 7% of the Budget

Staffing — 61% of the Budget

Repair & Maintenance — 18% of the Budget

Insurance, Bonds, License & Permits —3% of the Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	920,541
Grand Total	**920,541**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1840 - Swimming Pools	(386,206)	(508,020)	(539,721)	(553,788)	(436,423.56)	(675,066)	(121,278)	17.97%
Revenues	274,812	372,112	373,004	383,715	250,000.00	245,475	(138,240)	-56.32%
33700 - Culture and Recreation	248,384	334,601	332,504	338,475	230,000.00	230,475	(108,000)	-46.86%
RC33850 - Swimming Pool Revenues	184,920	257,352	240,688	260,475	170,000.00	170,475	(90,000)	-52.79%
RC33855 - Swimming Lessons	17,599	14,490	16,147	15,000	15,000.00	15,000	0	0.00%
RC37160 - Concession	45,865	62,759	75,668	63,000	45,000.00	45,000	(18,000)	-40.00%
37000 - Non-Operating Revenues	0	0	40,501	0	20,000.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	40,501	0	20,000.00	0	0	Infinity
37400 - Miscellaneous Revenue	26,428	37,511	0	45,240	0.00	15,000	(30,240)	-201.60%
RC37141 - Merchant Service Fees	0	(1,862)	0	(5,000)	0.00	(5,000)	0	0.00%
RC37410 - Miscellaneous Revenue	26,428	39,373	0	50,240	0.00	20,000	(30,240)	-151.20%
Expenditures	(661,019)	(880,132)	(912,725)	(937,503)	(686,423.56)	(920,541)	16,962	-1.84%
41000 - Personnel Services	(445,497)	(542,032)	(554,161)	(655,589)	(467,559.00)	(668,815)	(13,226)	1.98%
SC41100 - Salaries and Wages	(368,876)	(458,467)	(443,050)	(561,331)	(364,891.00)	(559,273)	2,058	-0.37%
SC41300 - Incentive	(1,593)	(4,507)	0	(5,350)	(11,016.00)	(14,100)	(8,750)	62.06%
SC41600 - Overtime Pay	0	0	(9,826)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(33,999)	(23,051)	(23,788)	(10,356)	(28,339.00)	(31,062)	(20,706)	66.66%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(74)	(56)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(564)	(246)	(70.00)	(123)	123	-100.00%
SC42100 - Social Security - Medicare	(5,623)	(7,449)	(10,022)	(8,246)	(5,466.00)	(8,327)	(81)	0.97%
SC42110 - Social Security - OASDI	(7,964)	(23,759)	(28,978)	(9,212)	(18,930.00)	(9,888)	(676)	6.84%
SC42115 - OPEB Funding	(3,244)	(2,764)	(2,361)	(3,609)	0.00	(3,876)	(267)	6.89%
SC42120 - TMRS	(15,821)	(18,359)	(26,751)	(27,793)	(29,110.00)	(31,610)	(3,817)	12.08%
SC42125 - OPEB Funding	0	0	0	0	(3,435.00)	0	0	Infinity
SC42300 - State Unemployment	(1,491)	(472)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(6,812)	(3,148)	(2,374)	(29,446)	(1,369.00)	(4,831)	24,615	-509.52%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(6,448)	0	(4,933.00)	(5,725)	(5,725)	100.00%
41600 - Overtime Pay	(22,392)	(53,544)	0	(1,000)	(4,135.00)	(1,000)	0	0.00%
SC41610 - Scheduled	0	0	0	0	(195.00)	0	0	Infinity
SC41620 - Unscheduled	(22,392)	(53,544)	0	(1,000)	(3,940.00)	(1,000)	0	0.00%
51000 - Supplies	0	0	0	0	0.00	805	805	100.00%
SC51100 - General Supplies	0	0	0	0	0.00	805	805	100.00%
51100 - General Supplies	(102,676)	(133,130)	(128,832)	(141,741)	(89,204.91)	(89,134)	52,607	-59.02%
SC51110 - Office Expense	(965)	(4,545)	(7,243)	(3,525)	(2,719.54)	(3,525)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51200 - Operating	(15,391)	(10,341)	(11,448)	(16,000)	(5,634.23)	(5,634)	10,366	-183.99%
SC51210 - Operating Concessions COGS	(23,709)	(30,020)	(30,651)	(30,000)	(22,500.00)	(22,500)	7,500	-33.33%
SC51250 - Janitor	(991)	(2,439)	(1,327)	(3,650)	(1,425.56)	(1,426)	2,224	-155.96%
SC51300 - Clothing and Linen	(3,085)	(8,677)	(4,245)	(13,526)	(5,861.83)	(5,862)	7,664	-130.74%
SC51350 - Chemical and Medical	(51,678)	(72,176)	(60,996)	(65,000)	(43,619.75)	(43,620)	21,380	-49.01%
SC51610 - Recreation Supplies	(3,749)	(2,290)	(6,495)	(7,473)	(4,000.00)	(4,000)	3,473	-86.83%
SC51700 - Education	(3,108)	(2,643)	(6,427)	(2,567)	(3,000.00)	(2,567)	0	0.00%
SC51850 - Minor Tools	0	0	0	0	(444.00)	0	0	Infinity
53000 - Energy	(25,315)	(31,127)	(25,943)	(32,702)	(22,600.00)	(23,776)	8,926	-37.54%
SC53100 - Natural Gas	(7,761)	(9,511)	(4,165)	(9,993)	(2,286.00)	(2,446)	7,547	-308.54%
SC53150 - Electricity	(17,553)	(21,615)	(21,778)	(22,709)	(20,314.00)	(21,330)	1,379	-6.47%
60000 - Contractual Services	(4,532)	(12,742)	(12,562)	(12,200)	(10,200.00)	(10,200)	2,000	-19.61%
SC61100 - Communications Billing	0	(7,668)	(7,668)	(7,200)	(7,200.00)	(7,200)	0	0.00%
SC61410 - Tuition	(1,396)	(25)	(1,750)	0	0.00	0	0	Infinity
SC62000 - Professional	(3,136)	(5,049)	(2,690)	(5,000)	(3,000.00)	(3,000)	2,000	-66.67%
SC63000 - Other Professional	0	0	(455)	0	0.00	0	0	Infinity
63000 - Other Professional	(3,959)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC63210 - Armored Car Service	(3,959)	0	0	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(41,332)	(46,527)	(163,905)	(60,313)	(58,814.00)	(58,501)	1,812	-3.10%
SC68100 - R & M - Building	(1,108)	(463)	(23,683)	(10,000)	(10,000.00)	(10,000)	0	0.00%
SC68300 - R & M - Improvements	(38,846)	(45,894)	(140,222)	(48,501)	(48,501.00)	(48,501)	0	0.00%
SC68400 - R & M - Irrigation	0	0	0	0	(313.00)	0	0	Infinity
SC68680 - Other Equipment	(1,378)	(170)	0	(1,812)	0.00	0	1,812	Infinity
69000 - Rentals	0	0	(237)	(550)	(1,225.00)	(1,250)	(700)	56.00%
SC69300 - Leased Computer Software	0	0	(237)	(550)	(1,225.00)	(1,250)	(700)	56.00%
70000 - Other Charges	(1,213)	(3,036)	(2,320)	(6,472)	(2,162.65)	(4,663)	1,809	-38.79%
SC74000 - Printing and Binding	(194)	(1,434)	(181)	(2,309)	0.00	(500)	1,809	-361.80%
SC75100 - Travel	(703)	(1,406)	(454)	(3,163)	0.00	(3,163)	0	0.00%
SC75200 - Mileage	0	0	(263)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	(317)	(195)	(1,422)	(1,000)	(1,200.00)	(1,000)	0	0.00%
SC75400 - Travel	0	0	0	0	(962.65)	0	0	Infinity
71000 - Insurance	(17,146)	(52,875)	(20,893)	(25,604)	(25,604.00)	(59,088)	(33,484)	56.67%
SC71100 - Insurance and Bonds	(17,146)	(52,875)	(20,893)	(25,604)	(25,604.00)	(59,088)	(33,484)	56.67%
77000 - Charges - Other	3,044	(5,119)	(3,652)	(1,332)	(4,919.00)	(4,919)	(3,587)	72.92%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77200 - License and Permits	(2,688)	(4,715)	(3,652)	(1,332)	(4,919.00)	(4,919)	(3,587)	72.92%
SC78210 - Cash Over/Short	5,762	(404)	0	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(30)	0	0	0	0.00	0	0	Infinity
78500 - Program Expenses	0	0	(220)	0	0.00	0	0	Infinity
SC78500 - Program Expenses	0	0	(220)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1840 - Swimming Pools	**23.48**	**106**
CLR195 - POOL MANAGER	1.00	1
HRL400 - LIFEGARD	0.16	1
HRL400 - LIFEGUARD	9.60	60
HRL402 - SWIMMING LESSON INSTRUCTOR	0.32	8
HRL403 - POOL CASHIER	7.25	25
HRL406 - ASSISTANT POOL MANAGER	1.92	4
HRL407 - ASSISTANT POOL MANAGER PART TIME	0.48	2
HRL409 - SWIMMING POOL MANAGER	0.75	3
MGT950 - PARK FOREPERSON I	1.00	1
PRF420 - AQUATICS SUPERVISOR	1.00	1
Grand Total	**23.48**	**106**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Athletics

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	363,986	331,713	458,730	385,183	460,612
Personal Services	238,303	251,642	307,314	345,591	341,432
Supplies	77,574	27,311	70,005	22,700	60,339
Contractual Services	9,930	14,840	38,411	13,443	15,136
Other Charges	38,179	37,920	43,000	3,449	43,705
Revenues	236,987	307,816	224,772	328,696	334,000
Operating Revenues	229,719	298,317	219,272	321,000	330,000
Non-Oper Revenues	0	9,918	0	2,307	0
Other Financing Sources	7,268	(419)	5,500	5,390	4,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Athletics	363,986	331,713	458,730	385,183	460,612

Mission

Build our community by encouraging physical and mental well-being through participation in Amarillo Parks and Recreation's athletic programs.

Goals and Objectives

The Athletics Division serves as a vital community resource by creating, managing, and supporting a wide variety of recreational and competitive athletic opportunities for residents of Amarillo and the surrounding region. In addition to directly administering adult softball and volleyball leagues, Athletics supports numerous youth and adult sports organizations, tournaments, and special events that collectively engage thousands of participants and spectators each year.

Athletics administers registration and entry fees for all City-operated adult sports programs, with participation levels and revenues varying by sport and season. The division utilizes electronic scheduling and standings systems to provide participants with convenient, real-time access to league information. Athletics staff recruit, schedule, train, and supervise sports officials, scorekeepers, and event personnel to ensure high-quality program delivery and a positive participant experience. Staff also coordinate league and tournament awards, recognizing team and individual accomplishments throughout the year.

The division is responsible for preparing biweekly payment authorizations for contracted officials and scorekeepers while also managing facility scheduling, participant communications, and program administration. Athletics allocates and coordinates the use of City-owned athletic facilities among multiple private adult sports providers, youth sports organizations, schools, community groups, and tournament operators. Through careful scheduling and collaboration, Athletics maximizes facility utilization while ensuring equitable access to fields, courts, and recreational spaces.

Athletics works closely with the Park Maintenance Division to coordinate field usage, maintenance schedules, and facility preparation. This partnership helps ensure athletic fields, courts, and supporting amenities are properly maintained, safely prepared, and available to meet the needs of leagues, tournaments, and community events. Through ongoing communication and planning, both divisions work together to provide high-quality playing surfaces and facilities that enhance the participant experience while protecting City assets.

In addition to league operations, Athletics organizes and facilitates numerous local, regional, and state tournaments across multiple sports each year. Staff coordinate tournament logistics, schedule facilities, invoice user groups, collect approved fees, and provide operational support that generates economic impact and attracts visitors to Amarillo. The division also serves as a key liaison between the City and outside organizations seeking to host events within municipal athletic facilities.

Although Athletics is not a direct provider of youth sports programming, the division plays a critical role in supporting youth athletics throughout the community. Athletics allocates field space, coordinates facility access, provides operational support, and collaborates with youth sports organizations to facilitate leagues, tournaments, practices, and special events. These partnerships help ensure that thousands of local youth have access to safe, well-maintained facilities and quality recreational opportunities.

The division will continue exploring opportunities to expand programming and meet evolving community interests. Potential growth areas include Cricket, Ultimate Frisbee, Dodgeball, Cornhole, Sand Volleyball, Flag Football, and other emerging recreational activities that promote community engagement and active lifestyles.

This budget includes funding for continued employee development and professional training to ensure Athletics staff remain current on industry best practices, emerging trends, risk management strategies, and program innovations. Staff will continue participating in educational opportunities through organizations such as the United States Specialty Sports Association (USSSA) and the Texas Recreation and Park Society (TRAPS). Attendance at conferences, workshops, and professional meetings allows staff to stay informed on rule changes, operational improvements, tournament hosting opportunities, and innovative approaches that enhance athletic programming and facility management in Amarillo.

Through strategic partnerships, facility stewardship, quality programming, and community collaboration, the Athletics Division continues to enhance the quality of life for Amarillo residents while supporting recreational opportunities that positively impact individuals, families, organizations, and visitors throughout the region.

Programs of the Parks and Recreation Department — Athletics

Contribute to the quality of life in Amarillo while providing healthy, safe, social, and recreational opportunities for the community's adult population through the following leagues:

- Softball (1871) - This program provides for the adult softball leagues in Amarillo. Average 80 to 100 teams per season. City of Amarillo Athletics hosts 3-5 tournaments per year.
- Volleyball (1874) - This program provides for the adult volleyball leagues in Amarillo. We have 4 seasons 1 indoor and 3 outdoor seasons that are played at local AISD middle school gyms, Amarillo Civic Center, Thompson Park, Ellwood Park, and Memorial Park.

Athletic Field Administration

Manage the reservations for athletic fields for adult and youth sport association groups. The list of user groups that utilize our facilities and work closely with City of Amarillo Athletics are as follows:

- Texas Panhandle Youth Sports Foundation (TPSYF)-Youth Baseball and Softball
- Top of Texas Youth Sports League (TTYSL)-Youth Football
- Amarillo Soccer Association (ASA)-Youth Soccer
- Kids Inc.-Youth Track, Soccer, and Flag Football
- PCHEA-Youth Football and Baseball
- San Jacinto Christion Academy- Youth Football
- Socialete Sports- Adult kickball, Spike ball, and Pickleball
- Senior Softball
- St. Andrews Episcopal School- Youth Football
- Iron Plains-Youth Flag and Tackle Football

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	460,612
Grand Total	**460,612**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1870 - Athletic Administration	(126,412)	(214,903)	(23,897)	(253,958)	(176,736.51)	(263,949)	(9,991)	3.79%
Revenues	0	0	307,816	0	2,846.49	0	0	Infinity
33700 - Culture and Recreation	0	0	298,317	0	0.00	0	0	Infinity
RC33810 - League Entry Fees	0	0	157,933	0	0.00	0	0	Infinity
RC33815 - Tournament Revenue	0	0	37,569	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC33860 - Field Rentals	0	0	108,645	0	0.00	0	0	Infinity
SC33810 - League Entry Fees	0	0	(6,200)	0	0.00	0	0	Infinity
SC33860 - Field Rentals	0	0	370	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	6,660	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	6,660	0	0.00	0	0	Infinity
37100 - Use of Money and Property	0	0	3,259	0	2,206.84	0	0	Infinity
SC37141 - Merchant Service Fees	0	0	3,259	0	2,206.84	0	0	Infinity
37150 - Rent	0	0	0	0	100.00	0	0	Infinity
RC37154 - Other Rental Income	0	0	100	0	100.00	0	0	Infinity
SC37154 - Other Rental Income	0	0	(100)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	(419)	0	539.65	0	0	Infinity
RC37140 - Returned Check Fees	0	0	30	0	30.00	0	0	Infinity
RC37141 - Merchant Service Fees	0	0	(622)	0	(965.88)	0	0	Infinity
RC37487 - Athletic Lights	0	0	173	0	1,475.53	0	0	Infinity
Expenditures	(126,412)	(214,903)	(331,713)	(253,958)	(179,583.00)	(263,949)	(9,991)	3.79%
41000 - Personnel Services	(85,906)	(124,220)	(127,952)	(175,734)	(175,734.00)	(184,950)	(9,216)	4.98%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41100 - Salaries and Wages	(60,728)	(86,710)	(85,868)	(122,689)	(122,689.00)	(129,777)	(7,088)	5.46%
SC41600 - Overtime Pay	0	0	(171)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(11,803)	(16,478)	(18,326)	(23,148)	(23,148.00)	(20,708)	2,440	-11.78%
SC41900 - Life	(44)	(44)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(336)	(82)	(82.00)	(82)	0	0.00%
SC42100 - Social Security - Medicare	(861)	(1,272)	(1,232)	(1,822)	(1,822.00)	(1,926)	(104)	5.40%
SC42110 - Social Security - OASDI	(3,229)	(4,796)	(4,680)	(4,967)	(4,967.00)	(5,120)	(153)	2.99%
SC42115 - OPEB Funding	(1,316)	(1,585)	(1,270)	(1,946)	(1,946.00)	(3,226)	(1,280)	39.68%
SC42120 - TMRS	(6,418)	(10,252)	(11,456)	(15,296)	(15,296.00)	(16,369)	(1,073)	6.56%
SC42300 - State Unemployment	(179)	(123)	0	0	(438.00)	0	0	Infinity
SC42400 - State Unemployment	(583)	(358)	(252)	(2,784)	(2,346.00)	(3,415)	(631)	18.48%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(745)	(2,603)	(1,369)	(3,000)	(3,000.00)	(1,327)	1,673	-126.07%
SC42530 - Car Allowance	0	0	(2,184)	0	0.00	(3,000)	(3,000)	100.00%
SC42570 - Communications Allowance	0	0	(808)	0	0.00	0	0	Infinity
41600 - Overtime Pay	0	(3,207)	0	(500)	(500.00)	(500)	0	0.00%
SC41620 - Unscheduled	0	(3,207)	0	(500)	(500.00)	(500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41700 - Contract Labor	0	0	(123,689)	0	0.00	0	0	Infinity
SC41710 - League Umpires	0	0	(116,251)	0	0.00	0	0	Infinity
SC41720 - League Site Coordinators	0	0	(4,240)	0	0.00	0	0	Infinity
SC41725 - Tournament Site Coordinators	0	0	72	0	0.00	0	0	Infinity
SC41760 - Scheduling	0	0	(3,270)	0	0.00	0	0	Infinity
51100 - General Supplies	(2,305)	(49,179)	(27,311)	(37,719)	0.00	(37,939)	(220)	0.58%
SC51110 - Office Expense	(1,024)	(1,415)	(1,326)	(994)	0.00	(2,679)	(1,685)	62.90%
SC51200 - Operating	(1,166)	(47,612)	(10,169)	(36,665)	0.00	(35,000)	1,665	-4.76%
SC51610 - Recreation Supplies	0	0	(3,155)	0	0.00	0	0	Infinity
SC51620 - League Awards	0	0	(12,441)	0	0.00	0	0	Infinity
SC51700 - Education	(116)	(153)	(121)	(60)	0.00	(260)	(200)	76.92%
SC51970 - Software	0	0	(99)	0	0.00	0	0	Infinity
60000 - Contractual Services	(456)	(456)	(924)	(456)	0.00	(456)	0	0.00%
SC61100 - Communications Billing	(456)	(456)	(855)	(456)	0.00	(456)	0	0.00%
SC62000 - Professional	0	0	(69)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	(13,916)	(200)	0.00	0	200	Infinity
SC63120 - TAAF Affiliates	0	0	0	(200)	0.00	0	200	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC63135 - Tournament Costs	0	0	(13,916)	0	0.00	0	0	Infinity
70000 - Other Charges	0	(76)	(297)	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	0	(76)	(59)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(238)	0	0.00	0	0	Infinity
71000 - Insurance	(1,746)	(1,764)	(1,279)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
SC71100 - Insurance and Bonds	(1,746)	(1,764)	(1,279)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
77000 - Charges - Other	(36,000)	(36,000)	(36,344)	(36,000)	0.00	(36,000)	0	0.00%
SC77900 - Other Agencies	(36,000)	(36,000)	(36,000)	(36,000)	0.00	(36,000)	0	0.00%
SC78210 - Cash Over/Short	0	0	(344)	0	0.00	0	0	Infinity
CC_1871 - Softball Program	39,827	50,856	0	0	49,990.00	52,289	52,289	100.00%
Revenues	91,104	150,982	0	122,500	188,200.00	190,000	67,500	35.53%
33700 - Culture and Recreation	89,608	143,864	0	117,000	185,000.00	186,000	69,000	37.10%
RC33810 - League Entry Fees	54,550	78,500	0	75,000	110,000.00	110,000	35,000	31.82%
RC33815 - Tournament Revenue	5,400	16,980	0	7,000	29,000.00	30,000	23,000	76.67%
RC33820 - Admission Fees	0	4,500	0	0	0.00	0	0	Infinity
RC33860 - Field Rentals	29,658	43,884	0	35,000	46,000.00	46,000	11,000	23.91%
37400 - Miscellaneous Revenue	1,496	7,118	0	5,500	3,200.00	4,000	(1,500)	-37.50%
RC37410 - Miscellaneous	1,496	7,118	0	5,500	3,200.00	4,000	(1,500)	-37.50%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenue								
Expenditures	(51,277)	(100,125)	0	(122,500)	(138,210.00)	(137,711)	(15,211)	11.05%
41700 - Contract Labor	(43,688)	(78,082)	0	(74,933)	(113,210.00)	(113,210)	(38,277)	33.81%
SC41710 - League Umpires	(33,250)	(49,368)	0	(55,720)	(92,000.00)	(92,000)	(36,280)	39.43%
SC41715 - Tournament Umpires	0	(9,321)	0	(10,520)	(11,460.00)	(11,460)	(940)	8.20%
SC41720 - League Site Coordinators	(9,839)	(16,365)	0	(3,183)	(4,240.00)	(4,240)	(1,057)	24.93%
SC41725 - Tournament Site Coordinators	0	(1,392)	0	(2,210)	(2,210.00)	(2,210)	0	0.00%
SC41740 - Off Duty Police	0	0	0	(1,400)	(1,400.00)	(1,400)	0	0.00%
SC41760 - Scheduling	(598)	(1,635)	0	(1,900)	(1,900.00)	(1,900)	0	0.00%
51100 - General Supplies	(7,128)	(15,911)	0	(23,191)	(15,000.00)	(11,000)	12,191	-110.83%
SC51200 - Operating	(1,514)	(3,198)	0	(5,001)	(1,000.00)	0	5,001	Infinity
SC51610 - Recreation Supplies	(1,772)	(1,676)	0	(3,000)	(6,000.00)	(3,000)	0	0.00%
SC51620 - League Awards	(3,842)	(11,037)	0	(15,190)	(8,000.00)	(8,000)	7,190	-89.88%
63000 - Other Professional	0	(5,794)	0	(20,875)	(10,000.00)	(10,000)	10,875	-108.75%
SC63130 - USSSA Affiliates	0	0	0	(9,375)	0.00	0	9,375	Infinity
SC63135 - Tournament Costs	0	(5,794)	0	(11,500)	(10,000.00)	(10,000)	1,500	-15.00%
70000 - Other Charges	(462)	(339)	0	(3,501)	0.00	(3,501)	0	0.00%
SC74000 - Printing and Binding	(20)	0	0	(1,000)	0.00	(1,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75100 - Travel	(442)	(339)	0	(2,501)	0.00	(2,501)	0	0.00%
CC_1872 - Basketball Program	(209)	0	0	0	(7,237.00)	0	0	Infinity
Revenues	3,075	0	0	11,272	0.00	0	(11,272)	Infinity
33700 - Culture and Recreation	3,075	0	0	11,272	0.00	0	(11,272)	Infinity
RC33810 - League Entry Fees	3,075	0	0	11,272	0.00	0	(11,272)	Infinity
Expenditures	(3,284)	0	0	(11,272)	(7,237.00)	0	11,272	Infinity
41700 - Contract Labor	(2,670)	0	0	(7,237)	(7,237.00)	0	7,237	Infinity
SC41710 - League Umpires	(1,248)	0	0	(5,896)	(5,896.00)	0	5,896	Infinity
SC41720 - League Site Coordinators	(1,422)	0	0	(1,341)	(1,341.00)	0	1,341	Infinity
51100 - General Supplies	(614)	0	0	(835)	0.00	0	835	Infinity
SC51610 - Recreation Supplies	0	0	0	(235)	0.00	0	235	Infinity
SC51620 - League Awards	(614)	0	0	(600)	0.00	0	600	Infinity
63000 - Other Professional	0	0	0	(400)	0.00	0	400	Infinity
SC63120 - TAAF Affiliates	0	0	0	(400)	0.00	0	400	Infinity
69000 - Rentals	0	0	0	(2,750)	0.00	0	2,750	Infinity
SC69100 - Rental Land & Buildings	0	0	0	(2,750)	0.00	0	2,750	Infinity
70000 - Other Charges	0	0	0	(50)	0.00	0	50	Infinity
SC74000 - Printing and Binding	0	0	0	(50)	0.00	0	50	Infinity
CC_1874 - Volleyball Program	327	14,234	0	0	16,497.00	19,048	19,048	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	65,615	63,235	0	71,000	76,650.00	78,000	7,000	8.97%
33700 - Culture and Recreation	65,840	63,085	0	71,000	75,000.00	78,000	7,000	8.97%
RC33810 - League Entry Fees	63,925	63,085	0	68,000	75,000.00	75,000	7,000	9.33%
RC33815 - Tournament Revenue	1,915	0	0	3,000	0.00	3,000	0	0.00%
37400 - Miscellaneous Revenue	(225)	150	0	0	1,650.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	(225)	150	0	0	1,650.00	0	0	Infinity
Expenditures	(65,288)	(49,001)	0	(71,000)	(60,153.00)	(58,952)	12,048	-20.44%
41700 - Contract Labor	(44,679)	(32,838)	0	(48,910)	(48,910.00)	(42,772)	6,138	-14.35%
SC41710 - League Umpires	(44,048)	(30,942)	0	(46,138)	(46,138.00)	(40,000)	6,138	-15.35%
SC41715 - Tournament Umpires	(432)	(261)	0	(1,572)	(1,572.00)	(1,572)	0	0.00%
SC41760 - Scheduling	(199)	(1,635)	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
51100 - General Supplies	(13,657)	(12,483)	0	(8,260)	(7,700.00)	(11,400)	(3,140)	27.54%
SC51200 - Operating	(5,857)	(1,068)	0	(500)	0.00	(500)	0	0.00%
SC51610 - Recreation Supplies	(285)	(3,224)	0	(2,000)	(2,000.00)	(5,200)	(3,200)	61.54%
SC51620 - League Awards	(7,516)	(8,191)	0	(5,760)	(5,700.00)	(5,700)	60	-1.05%
63000 - Other Professional	(36)	(305)	0	(3,880)	0.00	(680)	3,200	-470.59%
SC63120 - TAAF Affiliates	0	0	0	(3,200)	0.00	0	3,200	Infinity
SC63135 - Tournament	(36)	(305)	0	(680)	0.00	(680)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Costs								
69000 - Rentals	(6,750)	(3,375)	0	(9,850)	(3,443.00)	(4,000)	5,850	-146.25%
SC69100 - Rental Land & Buildings	(6,750)	(3,375)	0	(9,850)	(3,443.00)	(4,000)	5,850	-146.25%
70000 - Other Charges	(165)	0	0	(100)	(100.00)	(100)	0	0.00%
SC74000 - Printing and Binding	(165)	0	0	(100)	(100.00)	(100)	0	0.00%
CC_1875 - Flag Football Program	560	880	0	2,000	24,000.00	24,000	22,000	91.67%
Revenues	560	880	0	2,000	24,000.00	24,000	22,000	91.67%
33700 - Culture and Recreation	560	880	0	2,000	24,000.00	24,000	22,000	91.67%
RC33860 - Field Rentals	560	880	0	2,000	24,000.00	24,000	22,000	91.67%
CC_1876 - Baseball	3,854	0	0	0	10,000.00	15,000	15,000	100.00%
Revenues	3,854	0	0	0	10,000.00	15,000	15,000	100.00%
33700 - Culture and Recreation	3,854	0	0	0	10,000.00	15,000	15,000	100.00%
RC33860 - Field Rentals	1,360	0	0	0	10,000.00	15,000	15,000	100.00%
RC37160 - Concession	2,494	0	0	0	0.00	0	0	Infinity
CC_1877 - Soccer	16,790	26,351	0	18,000	27,000.00	27,000	9,000	33.33%
Revenues	16,790	26,390	0	18,000	27,000.00	27,000	9,000	33.33%
33700 - Culture and Recreation	16,790	26,390	0	18,000	27,000.00	27,000	9,000	33.33%
RC33860 - Field Rentals	16,790	26,390	0	18,000	27,000.00	27,000	9,000	33.33%
Expenditures	0	(39)	0	0	0.00	0	0	Infinity
51100 - General Supplies	0	(39)	0	0	0.00	0	0	Infinity
SC51200 - Operating	0	(39)	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1870 - Athletic Administration	**4.00**	**6**
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1
HRL905 - ATHLETIC SPECIALIST	2.00	4
MGT420 - ATHLETIC SUPERVISOR	1.00	1
Grand Total	**4.00**	**6**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Maintenance

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	8,301,358	10,202,414	8,738,411	9,403,322	8,910,254
Fixed Asset Transfers	0	1,004	0	0	0
Personal Services	2,457,991	2,553,126	2,837,047	2,837,047	2,802,334
Supplies	663,864	578,975	795,789	996,960	899,135
Contractual Services	5,099,035	6,834,855	5,007,981	5,485,872	5,129,825
Other Charges	80,469	234,454	78,594	83,442	78,960
Total Operating Expense	0	0	19,000	0	0
Revenues	0	1,380,483	0	0	0
Operating Revenues	0	1,380,483	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Maintenance	8,301,358	10,202,414	8,738,411	9,403,322	8,910,254

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Park Maintenance Department provides and is responsible for the care and upkeep of city parks and a wide range of public facilities, supporting divisions including Aquatics, Athletics, Recreation, Special Events, Public Arts and Beatification, Warford Activity Center, and Amarillo National Tennis Center. In addition to its core responsibilities, Park Maintenance also provides landscape maintenance and site care for various City of Amarillo departments and facilities, such as Public Health, Libraries, WIC, Civic Center, City Hall, Bus Transfer Stations, Police and Court buildings, Airport Blvd. Madam Queen, Centennial Plaza, Bivins Home as well as city streetscapes, boulevards and other municipal properties.

Park Maintenance supports Severe Weather Operations by conducting snow removal for parking lots and sidewalks around public buildings and Fire Stations. It also provides a support role in storm damage response to the Office of Emergency Management (Strike Teams) by securing sites involving downed trees and other fallen or blown debris.

Parks and Recreation utilizes the Asset Management Plan and Parks Master Plan to prioritize improvements to the existing infrastructure while looking at strategic and sustainable improvements.

Programs of the Parks and Recreation Department — Maintenance

General Park Maintenance

2026/27 Budget — 25% of Budget

Efficiently and effectively maintain park land, irrigation systems, playgrounds, facilities, special use sites, and other park-maintained infrastructure. Park Maintenance also supports the Office of Emergency Management during and after significant weather events. This support includes snow and ice removal, downed street trees, and response as Strike Teams for site security, allowing Police and Fire to respond to more urgent calls.

Contract Maintenance

2026/27 Budget--46% of Budget

11%	Landscape Maintenance of Neighborhood Parks, Linear Parks, Traffic Islands, and Public Buildings
27%	Landscapes Maintenance of Regional Parks, Community Parks, Zoo, and School Parks
1%	Undeveloped Mowing and Maintenance
5%	Forestry / Tree Management
2%	Electrical Maintenance

Forestry

2026/27 Budget — 6% of Budget

Assist contracted Forestry/Tree management contractor with the care of over 15,000+ trees located at parks, tree farms, streetscapes, and municipal facilities.

Athletic Field Maintenance

2026/27 Budget — 18% of Budget

Effectively and efficiently maintain athletic fields to support City of Amarillo Athletic leagues and tournaments and Youth Sports organization leagues and tournaments using City of Amarillo fields.

Aquatics Maintenance

2026/27 Budget — 5% of Budget

Maintenance of City of Amarillo swimming pools and splash pads.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	8,910,254
Grand Total	**8,910,254**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1861 - Park Maintenance	(7,733,315)	(8,375,383)	(8,821,931)	(8,738,411)	(9,403,321.52)	(8,910,254)	(171,843)	1.93%
Revenues	0	0	1,380,483	0	0.00	0	0	Infinity
30400 - Gross Receipts Business Taxes	0	0	8,093	0	0.00	0	0	Infinity
RC30410 - Electricity Utility	0	0	8,093	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	1,372,391	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	1,372,391	0	0.00	0	0	Infinity
Expenditures	(7,733,315)	(8,375,383)	(10,202,414)	(8,738,411)	(9,403,321.52)	(8,910,254)	(171,843)	1.93%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(2,004,959)	(2,381,371)	(2,553,126)	(2,812,546)	(2,812,546.00)	(2,777,833)	34,713	-1.25%
SC41100 - Salaries and Wages	(1,268,066)	(1,543,551)	(1,581,435)	(1,839,558)	(1,839,558.00)	(1,790,482)	49,076	-2.74%
SC41300 - Incentive	(19,874)	(10,798)	0	(4,800)	(4,800.00)	(9,600)	(4,800)	50.00%
SC41600 - Overtime Pay	0	0	(105,656)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(377,431)	(405,664)	(393,564)	(393,452)	(393,452.00)	(426,624)	(33,172)	7.78%
SC41900 - Life	(944)	(1,099)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(6,065)	(1,845)	(1,845.00)	(1,927)	(82)	4.26%
SC42100 - Social Security - Medicare	(18,414)	(23,312)	(36,389)	(26,748)	(26,748.00)	(26,108)	640	-2.45%
SC42110 - Social Security - OASDI	(76,569)	(97,610)	(92,100)	(103,529)	(103,529.00)	(106,040)	(2,511)	2.37%
SC42115 - OPEB Funding	(31,382)	(39,021)	(29,209)	(42,172)	(42,172.00)	(42,984)	(812)	1.89%
SC42120 - TMRS	(155,002)	(237,049)	(267,136)	(318,825)	(318,825.00)	(338,979)	(20,154)	5.95%
SC42300 - State Unemployment	(2,226)	(2,230)	0	0	(4,070.00)	0	0	Infinity
SC42400 - State Unemployment	(53,893)	(21,037)	(2,623)	(79,817)	(75,747.00)	(11,482)	68,335	-595.15%
SC42500 - Other Employee Benefits	0	0	8	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(772)	0	(38,957)	(600)	(600.00)	(18,007)	(17,407)	96.67%
SC42530 - Car Allowance	0	0	0	0	0.00	(600)	(600)	100.00%
SC42550 - Moving Expense	(386)	0	0	0	(1,200.00)	(5,000)	(5,000)	100.00%
SC42570 - Communications Allowance	0	0	0	(1,200)	0.00	0	1,200	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41600 - Overtime Pay	(49,709)	(77,718)	0	(24,501)	(24,501.00)	(24,501)	0	0.00%
SC41620 - Unscheduled	(49,709)	(77,718)	0	(24,501)	(24,501.00)	(24,501)	0	0.00%
51000 - Supplies	0	0	146,147	0	(17,566.20)	0	0	Infinity
RC51200 - Operating	0	0	(3,836)	0	(1,869.30)	0	0	Infinity
RC53150 - Electricity	0	0	(15,697)	0	(15,696.90)	0	0	Infinity
RC53200 - Water and Sewer	0	0	166,270	0	0.00	0	0	Infinity
SC51416 - Vaccines	0	0	(591)	0	0.00	0	0	Infinity
51100 - General Supplies	(268,717)	(241,074)	(330,485)	(270,099)	(342,699.24)	(269,440)	659	-0.24%
SC51110 - Office Expense	(7,705)	(6,527)	(5,145)	(6,001)	(5,500.00)	(6,001)	0	0.00%
SC51120 - Safety Program	0	(128)	(410)	(2,500)	(1,000.00)	(2,500)	0	0.00%
SC51125 - Training	(1,215)	(2,400)	(318)	(2,400)	(2,000.00)	(2,400)	0	0.00%
SC51200 - Operating	(72,382)	(84,909)	(158,364)	(67,300)	(75,000.00)	(67,300)	0	0.00%
SC51205 - Operating Merchand COGS	0	0	(819)	0	(819.00)	0	0	Infinity
SC51210 - Operating Concessions COGS	0	0	0	0	(536.71)	0	0	Infinity
SC51250 - Janitor	(28,072)	(34,775)	(25,000)	(25,001)	(36,560.64)	(25,001)	0	0.00%
SC51300 - Clothing and Linen	(5,052)	(4,661)	(8,161)	(8,000)	(5,541.90)	(8,000)	0	0.00%
SC51350 - Chemical and Medical	(7,572)	(9,283)	(3,177)	(1,000)	(3,889.18)	(1,000)	0	0.00%
SC51400 - Photographic	0	0	0	(400)	0.00	0	400	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51410 - Vaccines	0	0	0	0	(590.00)	0	0	Infinity
SC51450 - Botany & Agrigulture	0	0	(808)	0	(807.60)	(109,421)	(109,421)	100.00%
SC51454 - B & A - Trees	(2,750)	0	(188)	(9,600)	(9,600.00)	0	9,600	Infinity
SC51456 - B & A - Bedding Plants	(3,368)	(7,151)	0	(4,820)	(4,820.00)	0	4,820	Infinity
SC51458 - B & A - Fertilizer	(64,322)	(34,505)	(38,506)	(61,600)	(61,600.00)	0	61,600	Infinity
SC51460 - B & A - Grass	(26,246)	(24,569)	(54,472)	(10,000)	(62,541.38)	0	10,000	Infinity
SC51462 - B & A - Chemicals	(18,971)	(3,014)	(2,870)	(23,001)	(23,001.00)	0	23,001	Infinity
SC51550 - Animal Feed and Medical	0	0	(246)	0	(246.00)	0	0	Infinity
SC51700 - Education	0	0	(4,160)	(901)	(2,770.83)	(901)	0	0.00%
SC51850 - Minor Tools	(15,751)	(9,458)	(17,546)	(16,600)	(16,600.00)	(16,600)	0	0.00%
SC51970 - Software	0	0	(497)	(575)	(575.00)	(575)	0	0.00%
SC51980 - IT Hardware	(1,190)	(4,509)	(527)	(4,000)	(3,300.00)	(3,341)	659	-19.72%
SC52050 - Auto Parts	(11,830)	(12,589)	(9,078)	(19,499)	(19,000.00)	(19,499)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(2,001)	(1,500.00)	(2,001)	0	0.00%
SC52120 - Tires and Tubes Other	(2,290)	(2,596)	(194)	(4,900)	(4,900.00)	(4,900)	0	0.00%
53000 - Energy	(398,147)	(422,790)	(394,636)	(525,690)	(636,694.68)	(629,695)	(104,005)	16.52%
SC51800 - Fuel & Oil	(3,917)	(7,545)	(10,470)	(13,300)	(11,411.90)	(13,300)	0	0.00%
SC53100 - Natural Gas	(17,329)	(17,180)	(15,011)	(18,050)	(15,588.00)	(16,679)	1,371	-8.22%
SC53150 - Electricity	(215,037)	(191,813)	(311,629)	(270,689)	(335,092.78)	(316,876)	(46,187)	14.58%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53200 - Water and Sewer	(161,864)	(206,252)	(57,526)	(223,651)	(274,602.00)	(282,840)	(59,189)	20.93%
60000 - Contractual Services	(3,679,681)	(3,594,927)	(3,373,004)	(3,839,757)	(3,867,732.11)	(3,839,757)	0	0.00%
SC61100 - Communications Billing	(14,139)	(14,933)	(25,939)	(12,500)	(33,930.84)	(12,500)	0	0.00%
SC61200 - Postage	(71)	(116)	(132)	(201)	(200.00)	(201)	0	0.00%
SC61400 - Dues	(692)	(300)	(564)	(6,207)	(6,000.00)	(6,207)	0	0.00%
SC61410 - Tuition	(6,480)	(6,151)	(5,138)	(5,760)	(8,043.95)	(5,760)	0	0.00%
SC61412 - Training	0	0	(953)	0	(529.20)	0	0	Infinity
SC62000 - Professional	(3,658,297)	(3,573,426)	(3,324,151)	(3,801,026)	(3,801,026.00)	(3,801,026)	0	0.00%
SC62220 - Leased Equipment Expense	0	0	(12,125)	(14,063)	(14,000.00)	(14,063)	0	0.00%
SC68313 - Repair and Maintenance Plumbing	0	0	(4,002)	0	(4,002.12)	0	0	Infinity
68000 - Repair and Maint Services	(416,986)	(701,838)	(2,610,335)	(338,562)	(678,681.72)	(338,562)	0	0.00%
SC68100 - R & M - Building	(45,385)	(54,516)	(47,460)	(15,000)	(51,475.86)	(15,000)	0	0.00%
SC68300 - R & M - Improvements	(58,066)	(385,838)	(360,597)	(140,001)	(279,376.07)	(140,001)	0	0.00%
SC68308 - R&M HVAC	0	0	(80)	0	(80.00)	0	0	Infinity
SC68315 - Materials-Meter Boxes	0	0	(2,566)	0	(2,720.00)	0	0	Infinity
SC68316 - Sand, Gravel, Concrete	(27,248)	(33,874)	(8,410)	(29,520)	(8,307.40)	(29,520)	0	0.00%
SC68318 - Lighting	(26,885)	(12,504)	(2,387)	(5,000)	(1,615.32)	(5,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68322 - Playground Equipment	(66,726)	(13,905)	(1,989,912)	(20,001)	(22,488.06)	(20,001)	0	0.00%
SC68400 - R & M - Irrigation	(124,151)	(198,218)	(192,908)	(124,659)	(300,147.43)	(124,659)	0	0.00%
SC68650 - Shop Equipment	(68,298)	(507)	(4,867)	(2,500)	(11,477.58)	(2,500)	0	0.00%
SC68660 - Audio/Video Equipment	(228)	(2,476)	0	(1,881)	(994.00)	(1,881)	0	0.00%
SC68900 - Repair & Maint Other	0	0	(1,149)	0	0.00	0	0	Infinity
69000 - Rentals	(769,139)	(802,270)	(851,517)	(829,662)	(939,458.15)	(951,506)	(121,844)	12.81%
SC69100 - Rental Land & Buildings	0	0	(3,353)	(4,701)	(2,428.00)	(4,701)	0	0.00%
SC69210 - Rental City Equipment	(756,356)	(780,888)	(819,270)	(817,861)	(903,705.20)	(939,705)	(121,844)	12.97%
SC69220 - Rental Other Equipment	(12,783)	(21,382)	(28,894)	(7,100)	(33,324.95)	(7,100)	0	0.00%
70000 - Other Charges	(2,161)	(2,973)	(8,649)	(1,000)	(5,848.42)	(1,000)	0	0.00%
SC72000 - Communication	0	0	(2)	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	(2,161)	(2,129)	(6,729)	(1,000)	(3,511.42)	(1,000)	0	0.00%
SC75100 - Travel	0	(843)	(671)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(1,246)	0	(2,028.00)	0	0	Infinity
SC75400 - Travel	0	0	0	0	(309.00)	0	0	Infinity
71000 - Insurance	(143,817)	(77,496)	(185,082)	(77,594)	(77,594.00)	(77,960)	(366)	0.47%
SC71100 - Insurance and Bonds	(143,817)	(77,496)	(185,082)	(77,594)	(77,594.00)	(77,960)	(366)	0.47%
77000 - Charges - Other	0	0	(40,723)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC79585 - Special Events	0	0	(40,723)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	(72,926)	0	0	0.00	0	0	Infinity
SC84110 - Misc. Fuel Powered Equip	0	(5,900)	0	0	0.00	0	0	Infinity
SC84200 - Machinery General	0	(67,026)	0	0	0.00	0	0	Infinity
93000 - Fixed Asset Transfers	0	0	(1,004)	0	0.00	0	0	Infinity
SC93020 - Water & Sewer	0	0	(1,004)	0	0.00	0	0	Infinity
TEXP - Total Operating Expense	0	0	0	(19,000)	0.00	0	19,000	Infinity
SC80000 - Capital Outlay	0	0	0	(19,000)	0.00	0	19,000	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1861 - Park Maintenance	**50.38**	**55**
ADM410 - PARK SUPERINTENDENT	1.00	1
ADM411 - ASSISTANT PARK SUPERINTENDENT	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
HRL930 - UTILITY WORKER HOURLY	1.50	3
HRL933 - ATHLETICS GROUNDS CREW	2.88	6
MGT412 - ATHLETIC FIELD MAINTENANCE SUPERVISOR	4.00	4
MGT950 - PARK FOREPERSON I	4.00	4
MGT955 - ATHLETIC FIELD MAINTENACE FOREPERSON	2.00	2
TEC950 - PARK TECHNICIAN I	19.00	19
TEC951 - PARK TECHNICIAN II	12.00	12

	FTE	Count
TRD411 - TREE TRIMMER	1.00	1
Grand Total	**50.38**	**55**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Senior Services

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	55,614	94,142	111,945	118,193	114,099
Personal Services	44,717	77,714	83,210	83,210	84,984
Supplies	7,535	11,876	16,900	25,151	21,250
Contractual Services	3,362	2,023	7,965	692	3,615
Other Charges	0	2,530	3,870	9,139	4,250
Revenues	0	21,830	400	700	400
Operating Revenues	0	1,620	0	0	0
Non-Oper Revenues	0	20,209	0	700	0
Other Financing Sources	0	0	400	0	400

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Senior Services	55,614	94,142	111,945	118,193	114,099

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

Senior Services at the Warford Activity Center officially launched on April 26, 2023. The program is dedicated to enhancing the lives of residents aged 50 and older by offering resources and facilities that foster social engagement and support mental, physical, and emotional wellbeing. To fulfill these goals, Senior Services offers a wide range of health-focused physical activities along with events and programs designed to build community connections. Regular offerings include weekly social gatherings, educational sessions, and organized day trips. Interest-based social groups that are member-led have also emerged, centered around games and activities like cards, dominoes, diamond art, cornhole, and pickleball. In 2025, Senior Services received a

$20,000 grant, which continues to fund a free weekday lunch program for seniors and also supports outreach efforts in the North Heights community to better understand and meet the needs of the neighborhood surrounding the Warford Activity Center.

Average # of 50+ Members/Month	Average # of 50+ Membership Scans/Month
197	974

# of Free Lunches Served 6/16/2025 - 9/30/2025	1,066

Programs of the Parks and Recreation Department — Senior Services

Expenses

Operations-23% of Budget

Create a network of diverse programs and services enabling active adults 50+ to maximize their health and wellness (physical, mental, spiritual), economic security, and connection to the community.

Staffing-76% of Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	114,099
Grand Total	**114,099**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1880 - Senior Services Cost Center	(69,394)	(55,617)	(72,313)	(111,545)	(34,282.53)	(113,699)	(2,154)	1.89%
Revenues	0	0	21,830	400	700.00	400	0	0.00%
35300 - Construction Participations	0	0	1,620	0	0.00	0	0	Infinity
RC35460 - Other Participation	0	0	1,620	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	20,209	0	700.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	20,209	0	700.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37400 - Miscellaneous Revenue	0	0	0	400	0.00	400	0	0.00%
RC37141 - Merchant Service Fees	0	0	0	(100)	0.00	(100)	0	0.00%
RC37410 - Miscellaneous Revenue	0	0	0	500	0.00	500	0	0.00%
Expenditures	(69,394)	(55,617)	(94,142)	(111,945)	(34,982.53)	(114,099)	(2,154)	1.89%
41000 - Personnel Services	(61,430)	(44,720)	(77,714)	(83,210)	0.00	(84,984)	(1,774)	2.09%
SC41100 - Salaries and Wages	(50,303)	(35,283)	(54,302)	(54,899)	0.00	(54,765)	134	-0.24%
SC41820 - Health Insurance	0	(1,139)	(10,332)	(10,354)	0.00	(10,354)	0	0.00%
SC41900 - Life	(21)	(3)	0	(41)	0.00	0	41	Infinity
SC42010 - Life Insurance	0	0	(199)	(796)	0.00	(41)	755	-1,841.46%
SC42020 - Social Security	0	0	0	(3,404)	0.00	0	3,404	Infinity
SC42100 - Social Security - Medicare	(724)	(525)	(30)	0	0.00	(794)	(794)	100.00%
SC42110 - Social Security - OASDI	(3,095)	(2,245)	(2,986)	(10,482)	0.00	(4,324)	6,158	-142.41%
SC42115 - OPEB Funding	(1,222)	(301)	(924)	(1,334)	0.00	(1,331)	3	-0.23%
SC42120 - TMRS	(5,961)	(5,164)	(8,592)	0	0.00	(10,854)	(10,854)	100.00%
SC42300 - State Unemployment	(65)	(49)	0	(74)	0.00	0	74	Infinity
SC42400 - State Unemployment	(40)	(11)	(49)	(1,826)	0.00	(1,973)	(147)	7.45%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	0	0	(301)	0	0.00	(548)	(548)	100.00%
51100 - General Supplies	(1,762)	(7,535)	(11,876)	(16,900)	(25,151.37)	(21,250)	(4,350)	20.47%
SC51110 - Office Expense	(128)	(1,401)	(2,043)	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC51200 - Operating	0	(1,591)	(2,022)	(4,000)	(4,000.00)	(4,000)	0	0.00%
SC51250 - Janitor	0	0	0	0	(47.37)	0	0	Infinity
SC51610 - Recreation Supplies	(1,634)	(4,508)	(7,636)	(11,400)	(19,604.00)	(15,750)	(4,350)	27.62%
SC51700 - Education	0	(35)	(75)	0	0.00	0	0	Infinity
SC51970 - Software	0	0	(99)	0	0.00	0	0	Infinity
60000 - Contractual Services	(5,619)	(3,362)	(2,023)	(7,850)	(592.93)	(3,500)	4,350	-124.29%
SC61100 - Communications Billing	0	0	(178)	0	0.00	0	0	Infinity
SC61300 - Advertising	(5,493)	(3,362)	0	(4,750)	0.00	(3,000)	1,750	-58.33%
SC61305 - Marketing Support	0	0	0	0	(92.93)	0	0	Infinity
SC61400 - Dues	(126)	0	(355)	(500)	(500.00)	(500)	0	0.00%
SC62000 - Professional	0	0	(1,490)	(2,600)	0.00	0	2,600	Infinity
69000 - Rentals	0	0	0	(115)	(99.44)	(115)	0	0.00%
SC69300 - Leased Computer Software	0	0	0	(115)	(99.44)	(115)	0	0.00%
70000 - Other Charges	0	0	(2,708)	(3,200)	(3,718.79)	(3,200)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75100 - Travel	0	0	0	(3,000)	0.00	(3,000)	0	0.00%
SC75300 - Meals and Local	0	0	(1,276)	(200)	(718.79)	(200)	0	0.00%
SC75400 - Travel	0	0	(1,432)	0	(3,000.00)	0	0	Infinity
71000 - Insurance	(582)	0	0	(670)	(670.00)	(1,050)	(380)	36.19%
SC71100 - Insurance and Bonds	(582)	0	0	(670)	(670.00)	(1,050)	(380)	36.19%
77000 - Charges - Other	0	0	178	0	(4,750.00)	0	0	Infinity
SC79000 - Other Marketing	0	0	178	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	0	0	(4,750.00)	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1880 - Senior Services	**1.00**	**1**
MGT235 - PROGRAM COORDINATOR	1.00	1
Grand Total	**1.00**	**1**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Services

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	489,078	505,345	770,938	816,878	859,043
Personal Services	384,733	422,707	562,378	562,378	620,609
Supplies	77,896	59,286	51,204	89,919	68,066
Contractual Services	13,673	13,288	143,645	144,116	150,260
Other Charges	12,777	10,065	13,711	20,465	20,108
Revenues	43,817	43,447	38,000	57,903	58,000
Operating Revenues	0	85	0	903	0
Non-Oper Revenues	0	77,940	0	50,000	20,000
Other Financing Sources	43,817	(34,577)	38,000	7,000	38,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Services	489,078	505,345	770,938	816,878	859,043

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Recreation & Special Event Division plans, develops, and delivers quality recreation programs and events that enhance the quality of life in Amarillo.

The Recreation Department provides programs that encourage physical activity, socialization & skill development which helps combat childhood obesity and improve mental health and resilience. Many parents rely on our affordable childcare options on school holidays through our Kids Day Out Program and Spring, Winter & Summer Break Camps. Our Recreation Department also provides PE class for children who are home schooled, free sports camps in the summer and programs that focus on connecting attendees with nature such as Hooked on Fishing and Camping Experience.

The Special Events Department enhances the quality of life for the citizens in Amarillo. Parks and Recreation offers numerous free or low-cost special events throughout the year. We have free events such as Independence Day, Starlight Theater, Starlight Cinema, Harry Potter's Birthday and Pirates in the Park. These events bring people together which fosters a sense of community and belonging, promotes our culture and most importantly, creates opportunities for celebration and joy.

The Recreation Department secures sponsorships and partners to offset the cost of our special events and programs so that we can continue to provide low-cost programming that enhances the quality of life in Amarillo.

Revenue:

Program Fees

22/23 Actual	23/24 Actual	24/25 Actual
41,735	43,817	77,940

Sponsorship/Grants/Donations/Partnerships (Including In-kind Donations)

23/24 Actual	24/25 Actual
$40,790	$48,310

Expenses:

Staffing Costs

2024/2025 Budget — 78% of Budget

Operational Costs

2024/2025 Budget--22% of Budget

Independence Day

In 2024 & 2025 Independence Day was set up as a project. In 2025/2026, it was moved into the 1850 Operating Budget.

2024	2025	2026
100,000	125,000	130,000

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	859,043
Grand Total	**859,043**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1850 - Park and Recreation Programs	(353,234)	(444,041)	(461,898)	(732,938)	(758,974.86)	(801,043)	(68,105)	8.50%
Revenues	41,735	43,817	43,447	38,000	57,903.00	58,000	20,000	34.48%
33700 - Culture and Recreation	0	0	85	0	903.00	0	0	Infinity
RC33865 - WAC Rental Fees	0	0	85	0	0.00	0	0	Infinity
RC33990 - Special Zoo Event	0	0	0	0	903.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	77,940	0	50,000.00	20,000	20,000	100.00%
RC37400 - Miscellaneous Revenue	0	0	77,940	0	50,000.00	20,000	20,000	100.00%
37400 - Miscellaneous Revenue	41,735	43,817	(34,577)	38,000	7,000.00	38,000	0	0.00%
RC37141 - Merchant Service Fees	(6,546)	(11,235)	(34,577)	(7,000)	7,000.00	(7,000)	0	0.00%
RC37410 - Miscellaneous Revenue	48,281	55,052	0	45,000	0.00	45,000	0	0.00%
Expenditures	(394,969)	(487,858)	(505,345)	(770,938)	(816,877.86)	(859,043)	(88,105)	10.26%
41000 - Personnel Services	(339,057)	(384,372)	(422,707)	(561,277)	(561,277.00)	(619,508)	(58,231)	9.40%
SC41100 - Salaries and Wages	(243,763)	(283,647)	(311,774)	(426,583)	(426,583.00)	(489,385)	(62,802)	12.83%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	(2,028)	(3,653)	0	(3,000)	(3,000.00)	(3,600)	(600)	16.67%
SC41600 - Overtime Pay	0	0	(903)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(50,480)	(46,402)	(44,261)	(47,953)	(47,953.00)	(47,953)	0	0.00%
SC41900 - Life	(107)	(98)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(961)	(861)	(861.00)	(164)	697	-425.00%
SC42100 - Social Security - Medicare	(3,395)	(4,032)	(10,818)	(6,232)	(6,232.00)	(7,159)	(927)	12.95%
SC42110 - Social Security - OASDI	(9,418)	(13,405)	(15,213)	(19,481)	(19,481.00)	(11,752)	7,729	-65.77%
SC42115 - OPEB Funding	(3,988)	(4,329)	(2,985)	(7,638)	(7,638.00)	(4,606)	3,032	-65.83%
SC42120 - TMRS	(20,063)	(25,904)	(29,106)	(38,318)	(38,318.00)	(37,569)	749	-1.99%
SC42300 - State Unemployment	(660)	(407)	0	0	(2,250.00)	0	0	Infinity
SC42400 - State Unemployment	(5,155)	(2,495)	(962)	(11,211)	(8,961.00)	(12,391)	(1,180)	9.52%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(5,727)	0	0.00	(4,929)	(4,929)	100.00%
41600 - Overtime Pay	(584)	(459)	0	(1,101)	(1,101.00)	(1,101)	0	0.00%
SC41620 - Unscheduled	(584)	(459)	0	(1,101)	(1,101.00)	(1,101)	0	0.00%
51000 - Supplies	0	0	2,927	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	2,927	0	0.00	0	0	Infinity
51100 - General Supplies	(41,437)	(77,114)	(61,257)	(49,794)	(79,045.89)	(57,470)	(7,676)	13.36%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(1,423)	(4,895)	(1,455)	(4,401)	(4,401.00)	(2,401)	2,000	-83.30%
SC51200 - Operating	0	(1,106)	(962)	(601)	(1,464.27)	(601)	0	0.00%
SC51250 - Janitor	0	(619)	0	0	0.00	0	0	Infinity
SC51300 - Clothing and Linen	(1,851)	(1,474)	(1,730)	(2,151)	(2,151.00)	(2,151)	0	0.00%
SC51350 - Chemical and Medical	0	(60)	(18)	0	(18.00)	0	0	Infinity
SC51500 - Animal Purchases	(7,000)	(7,000)	(7,064)	(7,064)	(7,000.00)	(7,064)	0	0.00%
SC51610 - Recreation Supplies	(30,478)	(60,673)	(44,664)	(33,184)	(59,866.62)	(42,095)	(8,911)	21.17%
SC51700 - Education	(685)	(1,286)	(2,185)	(2,393)	(2,599.00)	(3,158)	(765)	24.22%
SC51970 - Software	0	0	(3,178)	0	(1,546.00)	0	0	Infinity
53000 - Energy	(1,059)	(1,401)	(374)	(1,410)	(10,290.00)	(10,596)	(9,186)	86.69%
SC53200 - Water and Sewer	(1,059)	(1,401)	(374)	(1,410)	(10,290.00)	(10,596)	(9,186)	86.69%
55000 - Books and Periodicals	0	0	(583)	0	(582.98)	0	0	Infinity
SC56100 - Cost of Goods Sold	0	0	(583)	0	(582.98)	0	0	Infinity
60000 - Contractual Services	(1,535)	(7,611)	(5,022)	(135,000)	(135,000.00)	(135,000)	0	0.00%
SC61100 - Communications Billing	0	(609)	0	0	0.00	0	0	Infinity
SC61400 - Dues	(122)	0	0	0	0.00	0	0	Infinity
SC61410 - Tuition	(182)	(201)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(1,231)	(6,801)	(5,022)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC62090 - Independence Day Event	0	0	0	(130,000)	(130,000.00)	(130,000)	0	0.00%
68000 - Repair and Maint Services	0	(60)	(812)	0	(470.34)	0	0	Infinity
SC68100 - R & M - Building	0	(60)	0	0	0.00	0	0	Infinity
SC68300 - R & M - Improvements	0	0	(812)	0	(470.34)	0	0	Infinity
69000 - Rentals	(6,545)	(6,872)	(7,453)	(8,645)	(8,645.48)	(15,260)	(6,615)	43.35%
SC69210 - Rental City Equipment	(6,545)	(6,872)	(7,215)	(7,215)	(7,215.48)	(13,215)	(6,000)	45.40%
SC69300 - Leased Computer Software	0	0	(237)	(1,430)	(1,430.00)	(2,045)	(615)	30.07%
70000 - Other Charges	(863)	(2,069)	(1,753)	(2,325)	(9,079.17)	(2,325)	0	0.00%
RC78210 - Cash Over/Short	0	0	845	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	(607)	(461)	0	0	0.00	0	0	Infinity
SC75100 - Travel	(44)	(1,084)	(114)	(1,925)	(5,700.00)	(1,925)	0	0.00%
SC75300 - Meals and Local	(212)	(524)	(2,484)	(400)	(1,183.48)	(400)	0	0.00%
SC75400 - Travel	0	0	0	0	(2,195.69)	0	0	Infinity
71000 - Insurance	(5,237)	(11,169)	(8,312)	(11,386)	(11,386.00)	(17,783)	(6,397)	35.97%
SC71100 - Insurance and Bonds	(5,237)	(11,169)	(8,312)	(11,386)	(11,386.00)	(17,783)	(6,397)	35.97%
77000 - Charges - Other	(2,017)	130	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78210 - Cash Over/Short	(2,017)	130	0	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	3,365	3,138	0	0	0.00	0	0	Infinity
SC90160 - Other Departments	3,365	3,138	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1850 - Park and Recreation Programs	**19.84**	**37**
CLR044 - ASSISTANT RECREATION COORDINATOR	1.00	1
CLR155 - EVENTS COORDINATOR	1.00	1
HRL095 - PROGRAM ATTENDANT	8.64	18
HRL390 - DAY CAMP COUNSELOR	3.84	8
HRL415 - RECREATION LEADER	2.88	6
HRL450 - DAY CAMP MANAGER	0.48	1
PRF142 - RECREATION SUPERVISOR	1.00	1
PRF165 - PARK PROGRAM COORDINATOR	1.00	1
Grand Total	**19.84**	**37**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Warford

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	415,150	431,183	473,672	540,872	499,597
Personal Services	288,161	304,544	357,512	357,512	347,693
Supplies	81,405	89,618	79,881	115,119	92,340
Contractual Services	39,218	54,913	53,630	48,799	40,230
Other Charges	24,795	19,608	20,149	19,442	19,334
Inter Reimbursements	(18,430)	(37,500)	(37,500)	0	0
Revenues	88,199	139,496	81,911	155,054	111,611
Operating Revenues	105,537	147,844	98,817	155,493	128,517
Non-Oper Revenues	0	917	0	662	0
Other Financing Sources	(17,338)	(9,265)	(16,906)	(1,101)	(16,906)

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Warford	415,150	431,183	473,672	540,872	499,597

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Charles E. Warford Activity Center opened in January of 2018 as the city's only activity center. The Warford Activity Center offers a cardio & weight room, indoor pool, full court gymnasium, fitness & dance studio, community garden, outdoor basketball courts and multi-purpose rooms. In October of 2023, the Charles E. Warford Center changed to a member's only model for safety reasons. The Warford Activity Center creates revenue primarily

through rentals & memberships. Unfortunately, in August of 2025, Warford was notified that it would no longer receive grant funding through the public health Reset grant in the amount of $37,000. This money was used to fund fitness instructor positions and classes at Warford. Staff has had to restructure its staffing model so that Warford can continue to offer fitness classes in 2026. As costs of goods continue to rise and this well-used 60-year-old building begins to show its age, increased operational spending and repair and maintenance spending may be required to ensure smooth operation of the facility.

Revenues

Rentals— 43% of Budget

Performance Measures/Indicators:	**2022/2023 Actual**	**2023/2024 Actual**	**2024/2025 Actual**	**2025/2026 Actual**
Revenue	26,067	36,857	50,545	80,022

Memberships/Punch Card— 29% of Budget

Performance Measures/Indicators:	**2022/23 Actual**	**2023/24 Actual**	**2024/2025 Actual**	**2025/2026 Actual**
Membership Revenue	27,855	27,331	29,829	32,290
Punch Card Revenue	30,249	4,922	13,452	21,423

Concessions— 7.5% of Budget

Performance Measures/Indicators:	**2022/2023 Actual**	**2023/2024 Actual**	**2024/2025 Actual**	**2025/2026 Actual**
Revenue	260	8,466	11,195	13,974

Grant Funding— 20% of Budget

Performance Measures/Indicators:	**2022/2023 Actual**	**2023/2024 Actual**	**2024/2025 Actual**	**2025/2026 Actual**
Revenue		33,758	18,430	37,500

Expenditures

Staffing	64.2%

Fitness Contractors	4.6%
Operating	26%
Building Maintenance/Improvements	5.1%

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	499,597
Grand Total	**499,597**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1855 - Warford Activity Center	(301,706)	(322,975)	(291,687)	(391,761)	(385,817.50)	(387,986)	3,775	-0.97%
Revenues	66,848	92,701	139,496	81,911	155,054.23	111,611	29,700	26.61%
33700 - Culture and Recreation	75,313	105,537	147,844	98,817	155,493.31	128,517	29,700	23.11%
RC33820 - Admission Fees	4,900	13,452	21,424	13,000	27,425.00	21,000	8,000	38.10%
RC33830 - Player Membership Fees	27,301	29,829	32,290	30,000	36,865.00	30,000	0	0.00%
RC33856 - Group Fitness Fees	6,715	517	33	517	89.00	517	0	0.00%
RC33865 - WAC Rental Fees	36,397	50,545	80,022	45,300	75,617.48	65,000	19,700	30.31%
RC37160 - Concession	0	11,195	13,975	10,000	15,396.83	12,000	2,000	16.67%
SC33865 - WAC Rental Fees	0	0	100	0	100.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37000 - Non-Operating Revenues	0	0	917	0	662.02	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	917	0	662.02	0	0	Infinity
37400 - Miscellaneous Revenue	(8,466)	(12,837)	(9,265)	(16,906)	(1,101.10)	(16,906)	0	0.00%
RC37141 - Merchant Service Fees	(16,906)	(17,338)	(9,415)	(16,906)	(1,251.10)	(16,906)	0	0.00%
RC37410 - Miscellaneous Revenue	8,441	4,501	0	0	0.00	0	0	Infinity
SC37400 - Miscellaneous Revenue	0	0	150	0	150.00	0	0	Infinity
Expenditures	(368,553)	(415,675)	(431,183)	(473,672)	(540,871.73)	(499,597)	(25,925)	5.19%
41000 - Personnel Services	(234,112)	(288,125)	(304,544)	(356,512)	(356,512.00)	(346,693)	9,819	-2.83%
SC41100 - Salaries and Wages	(167,054)	(202,857)	(208,712)	(232,672)	(232,672.00)	(229,108)	3,564	-1.56%
SC41300 - Incentive	(2,362)	(2,417)	0	(1,200)	(1,200.00)	(2,400)	(1,200)	50.00%
SC41600 - Overtime Pay	0	0	(76)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(34,293)	(39,823)	(44,155)	(49,038)	(49,038.00)	(43,852)	5,186	-11.83%
SC41900 - Life	(74)	(93)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(809)	(205)	(205.00)	(164)	41	-25.00%
SC42100 - Social Security - Medicare	(2,389)	(2,896)	(4,577)	(3,392)	(3,392.00)	(3,357)	35	-1.04%
SC42110 - Social Security - OASDI	(7,817)	(10,103)	(10,758)	(13,102)	(13,102.00)	(11,446)	1,656	-14.47%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(3,192)	(3,865)	(2,958)	(5,135)	(5,135.00)	(5,625)	(490)	8.71%
SC42120 - TMRS	(16,658)	(25,349)	(30,018)	(40,356)	(40,356.00)	(36,593)	3,763	-10.28%
SC42300 - State Unemployment	(271)	(291)	0	0	(508.00)	0	0	Infinity
SC42400 - State Unemployment	0	(432)	(333)	(11,412)	(10,904.00)	(11,834)	(422)	3.57%
SC42500 - Other Employee Benefits	0	0	1	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(2,150)	0	0.00	(2,314)	(2,314)	100.00%
41600 - Overtime Pay	(656)	(130)	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC41620 - Unscheduled	(656)	(130)	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
51100 - General Supplies	(50,093)	(48,199)	(58,132)	(43,344)	(79,194.75)	(54,344)	(11,000)	20.24%
SC51110 - Office Expense	(2,500)	(6,782)	(4,120)	(4,880)	(4,880.00)	(4,880)	0	0.00%
SC51200 - Operating	(21,572)	(8,773)	(16,663)	(6,901)	(16,310.50)	(16,901)	(10,000)	59.17%
SC51210 - Operating Concessions COGS	0	(8,365)	(4,486)	(6,000)	(6,276.45)	(6,000)	0	0.00%
SC51250 - Janitor	(9,348)	(7,170)	(6,656)	(6,300)	(8,756.40)	(6,300)	0	0.00%
SC51300 - Clothing and Linen	0	0	0	0	(124.70)	0	0	Infinity
SC51350 - Chemical and Medical	(148)	(147)	(392)	(500)	(500.00)	(500)	0	0.00%
SC51610 - Recreation Supplies	(16,525)	(16,718)	(25,350)	(18,265)	(40,418.10)	(18,265)	0	0.00%
SC51700 - Education	0	(244)	(266)	(498)	(1,928.60)	(1,498)	(1,000)	66.76%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51970 - Software	0	0	(199)	0	0.00	0	0	Infinity
53000 - Energy	(40,900)	(33,206)	(31,485)	(36,537)	(35,924.00)	(37,996)	(1,459)	3.84%
SC53100 - Natural Gas	(20,526)	(15,721)	(14,726)	(16,517)	(13,765.00)	(14,729)	1,788	-12.14%
SC53150 - Electricity	(20,373)	(17,484)	(16,760)	(20,020)	(22,159.00)	(23,267)	(3,247)	13.96%
60000 - Contractual Services	(40,534)	(20,276)	(29,201)	(32,400)	(27,274.97)	(19,000)	13,400	-70.53%
SC61100 - Communications Billing	(8,443)	(7,809)	(7,171)	(9,000)	(9,000.00)	(9,000)	0	0.00%
SC61400 - Dues	(22)	0	0	0	0.00	0	0	Infinity
SC62000 - Professional	(32,070)	(12,467)	(22,030)	(23,400)	(18,274.97)	(10,000)	13,400	-134.00%
63000 - Other Professional	(1,980)	(433)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(1,980)	(433)	0	0	0.00	0	0	Infinity
64700 - Neighborhood Facilities	0	0	(677)	0	0.00	0	0	Infinity
SC64719 - Warford Activity Center	0	0	(677)	0	0.00	0	0	Infinity
67000 - Cleaning Services	0	0	(477)	0	(294.10)	0	0	Infinity
SC67310 - Janitorial Service Cont	0	0	(172)	0	(114.10)	0	0	Infinity
SC67320 - Extermination	0	0	(305)	0	(180.00)	0	0	Infinity
68000 - Repair and Maint Services	(17,543)	(18,941)	(24,558)	(21,000)	(21,000.00)	(21,000)	0	0.00%
SC68100 - R & M - Building	(8,356)	(12,962)	(14,034)	(12,000)	(12,000.00)	(12,000)	0	0.00%
SC68300 - R & M -	(9,187)	(5,979)	(10,524)	(9,000)	(9,000.00)	(9,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Improvements								
69000 - Rentals	0	0	0	(230)	(230.00)	(230)	0	0.00%
SC69300 - Leased Computer Software	0	0	0	(230)	(230.00)	(230)	0	0.00%
70000 - Other Charges	0	(66)	(1,043)	(300)	(300.00)	(300)	0	0.00%
RC78210 - Cash Over/Short	0	0	(1,043)	0	0.00	0	0	Infinity
SC75100 - Travel	0	0	280	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	(66)	(280)	(300)	(300.00)	(300)	0	0.00%
71000 - Insurance	(15,585)	(21,148)	(18,854)	(19,149)	(19,149.00)	(18,334)	815	-4.45%
SC71100 - Insurance and Bonds	(15,585)	(21,148)	(18,854)	(19,149)	(19,149.00)	(18,334)	815	-4.45%
77000 - Charges - Other	(909)	(3,582)	290	(700)	7.09	(700)	0	0.00%
SC77200 - License and Permits	(818)	(865)	(127)	(700)	(150.00)	(700)	0	0.00%
SC78210 - Cash Over/Short	(91)	(2,717)	417	0	157.09	0	0	Infinity
90000 - Inter Reimbursements	33,758	18,430	37,500	37,500	0.00	0	(37,500)	Infinity
SC90160 - Other Departments	33,758	18,430	37,500	37,500	0.00	0	(37,500)	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1855 - Warford Activity Center	**5.50**	**7**
HRL015 - ASSISTANT CENTER COORDINATOR	1.00	2
HRL911 - CUSTODIAN I	0.50	1

	FTE	Count
MGT030 - CENTER SUPERVISOR	1.00	1
PRF098 - HEALTH AND WELLNESS COORDINATOR	1.00	1
PRF099 - OPERATIONS & FITNESS SPECIALIST	1.00	1
TRD047 - CUSTODIAN II	1.00	1
Grand Total	**5.50**	**7**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Tennis

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	261,564	268,643	292,383	324,911	264,751
Personal Services	78,028	89,957	128,603	128,603	104,628
Supplies	43,214	49,060	37,646	44,118	35,111
Contractual Services	125,324	119,613	112,411	139,891	112,411
Other Charges	14,999	10,013	13,723	12,299	12,601
Revenues	202,936	194,950	227,000	254,170	282,000
Operating Revenues	198,268	190,513	220,000	240,670	275,000
Non-Oper Revenues	0	7,636	0	12,000	0
Other Financing Sources	4,668	(3,199)	7,000	1,500	7,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Tennis	261,564	268,643	292,383	324,911	264,751

Mission

Building our community through parks facilities and recreational programs by encouraging health and wellness, creating positive economic benefits, and protecting and enhancing the community's ecological systems.

Goals and Objectives

The Tennis program provides a quality tennis facility and supporting staff members that provide quality programs and events that meet the needs of the community. Tennis programs include Adult Leagues, Tournaments, Youth Programs, Pickleball and Padel.

Tennis programming is offered at the Amarillo National Tennis Center which has 11 lighted outdoor tennis courts, 3 lighted indoor tennis courts, 9 lighted outdoor pickleball courts, and lighted 2 padel courts. The budget provides funding for the care and upkeep of tennis courts, lights, and the buildings which support these activities. Full-time, part-time and independent contractors support these programs and provide customer service, instruction, stringing, and court reservations services.

The Amarillo National Tennis Center receives support from the Amarillo Area Tennis Association and the United States Tennis Association which helps us provide sanctioned tournaments to the public. We also partner with Kids Incorporated and the Alex O'Brien Foundation to support our Youth programs.

Programs of the Parks and Recreation Department — Tennis

Revenue

	2023/2024 Actual	2024/2025 Actual	2026/2027 Projected
Merchandise Sales	9,292	12,586	15,000
Tennis Center Fees	64,349	65971	68,000
Memberships	28,217	31,194	32,000
Concession	6,231	6,629	9,000
Misc. Revenue	9,558	7,635	12,000
Tennis Lessons		73,316	145,000

Staffing— 61% of Budget

Contractual Services — 23% of Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	264,751
Grand Total	**264,751**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1830 - Tennis Center	(53,427)	(58,872)	(73,693)	(65,383)	(70,741.50)	17,249	82,632	479.05%
Revenues	166,794	202,936	194,950	227,000	254,169.50	282,000	55,000	19.50%
33700 - Culture and Recreation	165,576	198,268	190,513	220,000	240,669.50	275,000	55,000	20.00%
RC33804 - Merchandise Sales	6,998	9,292	12,586	12,000	12,000.00	15,000	3,000	20.00%
RC33815 - Tournament Revenue	193	375	0	0	3,000.00	6,000	6,000	100.00%
RC33820 - Admission Fees	0	0	819	0	1,669.50	0	0	Infinity
RC33857 - Tennis Lessons	24,695	89,804	73,313	90,000	120,000.00	145,000	55,000	37.93%
RC33890 - Tennis Center Fees	45,792	64,349	65,972	68,000	68,000.00	68,000	0	0.00%
RC33900 - Tennis Memberships	19,866	28,217	31,194	42,000	28,000.00	32,000	(10,000)	-31.25%
RC37160 - Concession	68,033	6,231	6,629	8,000	8,000.00	9,000	1,000	11.11%
37000 - Non-Operating Revenues	0	0	7,636	0	12,000.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	7,636	0	12,000.00	0	0	Infinity
37400 - Miscellaneous Revenue	1,218	4,668	(3,199)	7,000	1,500.00	7,000	0	0.00%
RC37141 - Merchant Service Fees	(4,092)	(4,890)	(3,199)	(5,000)	1,500.00	(5,000)	0	0.00%
RC37410 - Miscellaneous Revenue	3,810	9,558	0	12,000	0.00	12,000	0	0.00%
RC37420 - Donations	1,500	0	0	0	0.00	0	0	Infinity
Expenditures	(220,221)	(261,808)	(268,643)	(292,383)	(324,911.00)	(264,751)	27,632	-10.44%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(57,380)	(78,045)	(89,957)	(128,603)	(128,603.00)	(104,628)	23,975	-22.91%
SC41100 - Salaries and Wages	(43,247)	(65,596)	(70,640)	(101,304)	(101,304.00)	(75,692)	25,612	-33.84%
SC41820 - Health Insurance	(10,509)	(2,113)	(7,517)	(10,354)	(10,354.00)	(12,790)	(2,436)	19.05%
SC41900 - Life	0	(18)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(267)	(41)	(41.00)	(41)	0	0.00%
SC42100 - Social Security - Medicare	(622)	(945)	(253)	(1,468)	(1,468.00)	(1,098)	370	-33.70%
SC42110 - Social Security - OASDI	0	(2,535)	(3,999)	(2,247)	(2,247.00)	(2,189)	58	-2.65%
SC42115 - OPEB Funding	0	(570)	(512)	(2,213)	(2,213.00)	(858)	1,355	-157.93%
SC42120 - TMRS	(949)	(5,339)	(5,270)	(6,918)	(6,918.00)	(6,997)	(79)	1.13%
SC42125 - OPEB Funding	0	0	(0)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(200)	(173)	0	0	(370.00)	0	0	Infinity
SC42400 - State Unemployment	(1,854)	(758)	(224)	(4,058)	(3,688.00)	(4,206)	(148)	3.52%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(1,275)	0	0.00	(757)	(757)	100.00%
41600 - Overtime Pay	(167)	(10)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(167)	(10)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(9,845)	(20,803)	(26,701)	(10,602)	(20,800.00)	(10,602)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(804)	(1,185)	(1,389)	(700)	(2,000.00)	(700)	0	0.00%
SC51200 - Operating	(3,536)	(2,374)	(7,006)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51205 - Operating Merchand COGS	(2,474)	(12,566)	(14,905)	(4,901)	(10,000.00)	(4,901)	0	0.00%
SC51210 - Operating Concessions COGS	(2,218)	(3,354)	(2,275)	(1,000)	(4,000.00)	(1,000)	0	0.00%
SC51250 - Janitor	(812)	(1,324)	(1,125)	(1,001)	(1,800.00)	(1,001)	0	0.00%
53000 - Energy	(26,700)	(22,411)	(22,359)	(27,044)	(23,318.00)	(24,509)	2,535	-10.34%
SC53100 - Natural Gas	(1,692)	(1,994)	(1,868)	(2,095)	(1,236.00)	(1,323)	772	-58.35%
SC53150 - Electricity	(25,007)	(20,416)	(20,491)	(24,949)	(22,082.00)	(23,186)	1,763	-7.60%
60000 - Contractual Services	(113,436)	(120,997)	(114,454)	(98,635)	(126,500.00)	(98,635)	0	0.00%
SC61100 - Communications Billing	0	0	(612)	0	(1,500.00)	0	0	Infinity
SC61410 - Tuition	0	0	0	(100)	0.00	(100)	0	0.00%
SC62000 - Professional	(113,436)	(120,997)	(113,842)	(98,535)	(125,000.00)	(98,535)	0	0.00%
63000 - Other Professional	(165)	(216)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(165)	(216)	0	0	0.00	0	0	Infinity
67000 - Cleaning Services	0	0	(675)	0	0.00	0	0	Infinity
SC67320 - Extermination	0	0	(675)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(4,789)	(4,327)	(4,124)	(13,776)	(13,391.00)	(13,776)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68100 - R & M - Building	(635)	(1,288)	(2,542)	(5,391)	(5,391.00)	(5,391)	0	0.00%
SC68300 - R & M - Improvements	(4,154)	(3,039)	(1,581)	(8,385)	(8,000.00)	(8,385)	0	0.00%
69000 - Rentals	0	0	(360)	0	0.00	0	0	Infinity
SC69220 - Rental Other Equipment	0	0	(360)	0	0.00	0	0	Infinity
70000 - Other Charges	(1,324)	(1,817)	(703)	(2,324)	(900.00)	(2,324)	0	0.00%
RC78210 - Cash Over/Short	0	0	(8)	0	0.00	0	0	Infinity
SC72000 - Communication	(1,324)	(1,254)	(614)	(1,324)	(500.00)	(1,324)	0	0.00%
SC74000 - Printing and Binding	0	(563)	(80)	(1,000)	(400.00)	(1,000)	0	0.00%
71000 - Insurance	(6,513)	(13,674)	(9,207)	(11,399)	(11,399.00)	(10,277)	1,122	-10.92%
SC71100 - Insurance and Bonds	(6,513)	(13,674)	(9,207)	(11,399)	(11,399.00)	(10,277)	1,122	-10.92%
77000 - Charges - Other	98	492	(103)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	98	492	(103)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1830 - Tennis Center	**2.92**	**5**
HRL085 - TENNIS CENTER FRONT DESK ATTENDANT	1.92	4
MGT415 - TENNIS CENTER MANAGER	1.00	1
Grand Total	**2.92**	**5**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Parks & Recreation Zoo

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	636,040	730,274	640,147	518,979	250,000
Personal Services	433,193	481,024	490,843	228,624	0
Supplies	144,933	187,848	102,705	82,888	0
Contractual Services	41,068	40,422	30,613	188,895	250,000
Other Charges	16,846	20,980	15,986	18,573	0
Revenues	364,880	401,662	348,253	138,462	0
Operating Revenues	337,974	357,075	299,857	132,733	0
Non-Oper Revenues	0	0	0	200	0
Other Financing Sources	26,907	44,587	48,396	5,529	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Parks & Recreation Zoo	636,040	730,274	640,147	518,979	250,000

Mission

Commitment to the conservation of wildlife and the natural world through excellent animal care, education, and community engagement.

Goals & Objectives

The City of Amarillo owns the Amarillo Zoo, a public facility operated for educational, recreational, and conservation purposes. To enhance operations, animal care, and facility improvements, the City entered into a long-term lease agreement with Amarillo Zoo and Sanctuary, establishing a public-private partnership for management and development of the Zoo.

Under the agreement, operations transferred to the nonprofit organization to strengthen the Zoo's capacity to maintain and expand its assets, programming, and public amenities. The Zoo will continue to serve Amarillo families by providing affordable access to wildlife experiences, conservation education, and community programming. The agreement ensures the Zoo's primary purpose remains public benefit, with the intent of expanding educational opportunities for children and enhancing the facility in alignment with community values and aspirations.

Key Provisions:

- Partnership Purpose: To ensure the Zoo remains a family-friendly, educational, ethical, and conservation-focused facility.
- Lessee Responsibilities:
  - Operate and maintain the Zoo in compliance with the highest standards of animal welfare.
  - Modernize enclosures, fencing, and water systems; expand playground and educational exhibits; and add new features such as a café, petting zoo, sloth exhibit, and event facilities.
  - Collaborate with Texas Tech University School of Veterinary Medicine on internships, training, and educational programming
- City Responsibilities:
  - Retain ownership of all Zoo land and facilities
  - Provide oversight and collaborate on grant funding and capital improvements
- Accreditation and Oversight: Lessee to pursue accreditation with AZA and ZAA and maintain operational transparency with City oversight.
- Economic and Community Benefits: Increased tourism, educational opportunities, and local revenue while promoting conservation awareness.

Programs of the Amarillo Zoo

Grant Funding

2026/27 Budget — $250,000

- FY2027-28: $200,000
- FY2028-29: $150,000
- FY2029-30: $100,000
- FY2030-31: $50,000

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	250,000
Grand Total	**250,000**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1862 - Zoo Maintenance	(371,080)	(272,052)	(328,612)	(291,894)	(380,517.25)	(250,000)	41,894	-16.76%
Revenues	277,180	364,880	401,662	348,253	138,462.00	0	(348,253)	Infinity
33700 - Culture and Recreation	251,133	337,974	357,075	299,857	132,733.00	0	(299,857)	Infinity
RC33804 - Merchandise Sales	0	0	0	5,000	0.00	0	(5,000)	Infinity
RC33920 - Adult Zoo Admission	141,337	205,521	210,796	215,000	70,164.00	0	(215,000)	Infinity
RC33930 - Child Zoo Admission	40,568	69,742	76,614	60,000	24,736.00	0	(60,000)	Infinity
RC33940 - Senior Zoo Admission	9,503	16,248	17,203	11,200	5,385.00	0	(11,200)	Infinity
RC33970 - Group Zoo Admission	8,038	8,587	7,124	2,657	572.00	0	(2,657)	Infinity
RC33980 - Season Pass Zoo Admission	0	0	2,504	2,500	1,072.00	0	(2,500)	Infinity
RC33990 - Special Zoo Event	39,588	28,327	33,458	3,500	29,080.00	0	(3,500)	Infinity
RC33991 - Birthday Parties Revenue	12,100	9,550	7,580	0	1,478.00	0	0	Infinity
RC37160 - Concession	0	0	1,797	0	246.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	0	0	200.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	0	0	200.00	0	0	Infinity
37400 - Miscellaneous Revenue	26,047	26,907	44,587	48,396	5,529.00	0	(48,396)	Infinity
RC37141 - Merchant Service Fees	(6,939)	(4,845)	(1,345)	(3,600)	(660.00)	0	3,600	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37420 - Donations	69	0	0	0	0.00	0	0	Infinity
RC37462 - Store Sales Non-taxable	0	10,352	29,369	21,996	3,083.00	0	(21,996)	Infinity
RC37466 - Education	32,917	21,400	16,563	30,000	3,106.00	0	(30,000)	Infinity
Expenditures	(648,260)	(636,932)	(730,274)	(640,147)	(518,979.25)	(250,000)	390,147	-156.06%
41000 - Personnel Services	(422,159)	(428,007)	(481,024)	(488,343)	(215,802.00)	0	488,343	Infinity
SC41100 - Salaries and Wages	(292,008)	(300,284)	(320,452)	(332,042)	(149,472.00)	0	332,042	Infinity
SC41300 - Incentive	(1,155)	(244)	0	(600)	(4,303.00)	0	600	Infinity
SC41600 - Overtime Pay	0	0	(5,015)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(69,394)	(60,489)	(79,150)	(54,216)	(18,784.00)	0	54,216	Infinity
SC41900 - Life	(179)	(173)	(6)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,291)	(328)	(70.00)	0	328	Infinity
SC42100 - Social Security - Medicare	(4,150)	(4,485)	(2,856)	(4,823)	(2,381.00)	0	4,823	Infinity
SC42110 - Social Security - OASDI	(13,932)	(16,252)	(17,068)	(17,717)	(9,355.00)	0	17,717	Infinity
SC42115 - OPEB Funding	(5,790)	(5,773)	(4,451)	(7,560)	0.00	0	7,560	Infinity
SC42120 - TMRS	(28,237)	(37,557)	(44,581)	(54,563)	(25,790.00)	0	54,563	Infinity
SC42125 - OPEB Funding	0	0	0	0	(2,490.00)	0	0	Infinity
SC42300 - State Unemployment	(768)	(266)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(6,545)	(2,484)	(710)	(16,494)	(405.00)	0	16,494	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(5,445)	0	(2,752.00)	0	0	Infinity
41600 - Overtime Pay	(6,641)	(5,452)	0	(2,500)	(12,822.00)	0	2,500	Infinity
SC41610 - Scheduled	0	0	0	0	(2,354.00)	0	0	Infinity
SC41620 - Unscheduled	(6,641)	(5,452)	0	(2,500)	(10,468.00)	0	2,500	Infinity
51000 - Supplies	0	0	(351)	0	0.00	0	0	Infinity
SC51416 - Vaccines	0	0	(351)	0	0.00	0	0	Infinity
51100 - General Supplies	(167,616)	(145,170)	(187,375)	(102,705)	(82,887.64)	0	102,705	Infinity
SC51110 - Office Expense	(658)	(1,210)	(2,317)	(1,200)	(668.64)	0	1,200	Infinity
SC51200 - Operating	(17,477)	(12,258)	(20,486)	(8,801)	(8,728.00)	0	8,801	Infinity
SC51205 - Operating Merchand COGS	(3,117)	(1,059)	(12,949)	(4,500)	0.00	0	4,500	Infinity
SC51210 - Operating Concessions COGS	0	(237)	0	0	0.00	0	0	Infinity
SC51250 - Janitor	(3,353)	(4,087)	(2,053)	(2,401)	(978.00)	0	2,401	Infinity
SC51300 - Clothing and Linen	(1,035)	(572)	(73)	(1,100)	0.00	0	1,100	Infinity
SC51500 - Animal Purchases	(3,081)	(3,552)	(3,120)	(5,001)	(662.00)	0	5,001	Infinity
SC51550 - Animal Feed and Medical	(84,137)	(73,953)	(81,056)	(44,100)	(45,200.00)	0	44,100	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51555 - Animal Medicine	(39,366)	(36,766)	(53,591)	(20,001)	(22,541.00)	0	20,001	Infinity
SC51610 - Recreation Supplies	(802)	(661)	(416)	(600)	0.00	0	600	Infinity
SC51700 - Education	(4,428)	(1,594)	(667)	(5,001)	(30.00)	0	5,001	Infinity
SC51710 - Special Events	(10,164)	(9,221)	(10,648)	(10,000)	(4,080.00)	0	10,000	Infinity
53000 - Energy	0	0	(122)	0	0.00	0	0	Infinity
SC51800 - Fuel & Oil	0	0	(122)	0	0.00	0	0	Infinity
60000 - Contractual Services	(3,089)	(4,546)	(5,543)	(2,493)	(168,791.29)	(250,000)	(247,507)	99.00%
SC61100 - Communications Billing	(1,114)	(1,843)	(779)	(700)	0.00	0	700	Infinity
SC61400 - Dues	(1,975)	(2,703)	(3,285)	(1,793)	(1,188.00)	0	1,793	Infinity
SC62000 - Professional	0	0	(1,478)	0	(17,603.29)	0	0	Infinity
SC63000 - Other Professional	0	0	0	0	(150,000.00)	(250,000)	(250,000)	100.00%
63000 - Other Professional	(7,936)	(338)	(1,659)	(3,000)	(2,150.00)	0	3,000	Infinity
SC63210 - Armored Car Service	(6,929)	(216)	0	0	0.00	0	0	Infinity
SC63400 - Employee Medical	(1,007)	(122)	(1,659)	(3,000)	(2,150.00)	0	3,000	Infinity
67000 - Cleaning Services	0	0	(430)	0	0.00	0	0	Infinity
SC67320 - Extermination	0	0	(430)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(13,827)	(22,955)	(18,673)	(11,002)	(8,541.49)	0	11,002	Infinity
SC68100 - R & M - Building	(3,070)	(5,439)	(6,312)	(2,001)	(1,780.00)	0	2,001	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68300 - R & M - Improvements	(10,758)	(17,515)	(12,362)	(9,001)	(6,761.49)	0	9,001	Infinity
69000 - Rentals	(12,805)	(13,446)	(14,118)	(14,118)	(9,412.00)	0	14,118	Infinity
SC69210 - Rental City Equipment	(12,805)	(13,446)	(14,118)	(14,118)	(9,412.00)	0	14,118	Infinity
70000 - Other Charges	0	(173)	(1,452)	0	(2,386.83)	0	0	Infinity
RC78210 - Cash Over/Short	0	0	(323)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(173)	0	0	0.00	0	0	Infinity
SC75200 - Mileage	0	0	(619)	0	(789.38)	0	0	Infinity
SC75300 - Meals and Local	0	0	(509)	0	0.00	0	0	Infinity
SC75400 - Travel	0	0	0	0	(1,597.45)	0	0	Infinity
71000 - Insurance	(14,386)	(17,126)	(17,686)	(15,986)	(15,986.00)	0	15,986	Infinity
SC71100 - Insurance and Bonds	(14,386)	(17,126)	(17,686)	(15,986)	(15,986.00)	0	15,986	Infinity
77000 - Charges - Other	200	281	(1,842)	0	(200.00)	0	0	Infinity
SC78210 - Cash Over/Short	200	281	273	0	0.00	0	0	Infinity
SC78211 - Temporary Change Fund	0	0	0	0	(200.00)	0	0	Infinity
SC79000 - Other Marketing	0	0	(285)	0	0.00	0	0	Infinity
SC79585 - Special Events	0	0	(1,831)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
Grand Total		

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Transportation

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Transportation	**39,692,173**	**48,451,966**	**47,833,913**	**47,197,423**
FD1000 - General Fund	22,175,821	24,278,198	24,019,098	24,783,403
1420 - Street Department	9,580,039	11,809,582	11,748,674	12,121,712
1731 - Traffic Administration	5,947,614	5,826,070	5,867,579	6,049,567
1761 - Transit Fixed Route	2,399,385	3,058,354	3,074,531	3,001,767
1762 - Transit Demand Response	1,806,456	1,569,805	1,440,716	1,572,866
1763 - Transit Maintenance	1,375,157	1,129,033	1,018,086	1,111,771
1764 - Transit Administration	1,067,171	885,354	869,511	925,720
FD2425 - Photographic Traffic Enforcement	430,000	1,200,000	1,200,000	0
24250 - Photographic Traffic Enforceme	430,000	1,200,000	1,200,000	0
FD2660 - Leose Training Program Fund	0	0	1,000	1,000
26630 - Leose Training-Airport Securi	0	0	1,000	1,000
FD5400 - Airport Fund	15,793,176	22,973,768	22,613,815	22,413,020
54110 - Department of Aviation	15,435,283	22,271,106	22,019,874	21,805,355
54170 - Rental Car Facility	357,893	702,662	593,941	607,665
FD5420 - Airport PFC fund	1,293,175	0	0	0
54200 - Airport PFC fund	1,293,175	0	0	0
Grand Total	**39,692,173**	**48,451,966**	**47,833,913**	**47,197,423**

Transit

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,718,131	6,648,169	6,642,546	6,388,186	6,576,186
Personal Services	4,152,110	4,484,153	4,955,037	4,955,037	4,892,073
Supplies	996,847	912,826	1,040,523	1,111,632	1,037,280
Contractual Services	50,305	24,714	86,301	25,178	86,301
Other Charges	492,699	643,348	560,685	296,340	560,532
Capital Outlay	26,170	33,478	0	0	0
Inter Reimbursements	0	549,650	0	0	0
Revenues	3,917,159	2,450,645	4,317,362	3,743,020	3,995,112
Operating Revenues	3,917,159	2,399,540	4,317,362	3,743,020	3,995,112
Non-Oper Revenues	0	51,104	0	0	0
Other Financing Sources	0	0	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Transit	5,718,131	6,648,169	6,642,546	6,388,186	6,576,186

Mission

Deliver safe, reliable, and affordable transit that improves lives and strengthens our community.

Goals and Objectives

Amarillo City Transit (ACT) remains committed to advancing safe, reliable, and efficient transportation services that meet the growing and evolving mobility needs of our community. To support this mission, ACT will maintain a forward-thinking approach focused on continuous improvement, innovation, and alignment with industry best practices.

ACT's goals and objectives include enhancing operational efficiency through the strategic use of technology, improving data collection and performance monitoring, and strengthening community engagement while leveraging new revenue streams to support long-term sustainability and service enhancements. Additionally, ACT will continue to prioritize customer experience, workforce development, safety, and system modernization while pursuing opportunities for growth and innovation.

Our commitment to service is guided by our core values, which include:

- **Safety** – Protect everyone. Every Trip
- **People & Inclusion** – Respect everyone. Value difference.
- **Service Excellence** – Be safe, reliable, on time, and clean community.
- **Action Ready** – Step up. Take ownership and ACT >>>Moving People Forward>>>>
- **Ethics and Integrity** – Do the right thing, always.
- **Resilience** – Stay strong. Work together.
- **Innovative** – Find better ways to serve our community.

Programs of the Transit Department

Fixed Route Operations

2026/27 Budget

Amarillo City Transit's (ACT) fixed-route operations continue to provide accessible and reliable transportation services that connect residents to essential destinations throughout the community. For many individuals, fixed-route transit serves as a critical lifeline and often represents the most dependable and affordable means of transportation available.

Through ACT's ongoing community-focused approach, the agency continues to experience steady ridership growth and increased requests for specialized services from both community organizations and regional partners. This growth reflects the positive impact of enhanced service delivery, improved customer experience, and strengthened safety initiatives, while also demonstrating the community's increasing reliance on and confidence in public transportation services provided by ACT.

As Amarillo continues to grow, ACT remains committed to adapting to evolving mobility needs while meeting changing federal funding requirements and performance expectations. In partnership with the City of Amarillo, ACT continues to focus on strategic planning, service enhancements, regional collaboration, and long-term mobility solutions that support access to employment, education, healthcare, and other essential services for the community.

Fixed Route Operations					
Performance Measures/Indicators:					
Indicator	**Measure**	**Target**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual Ridership	Passengers per fiscal year	210,000	238,632	250,000	275,000
On-Time performance	Percent of trips within On-Time 0 minutes	92%	80%	90%	95%

	early – 5 minutes late at time points				
Fare recovery ratio	Fares paid vs. cost to provide service	6%	2%	3%	4%

ACT-Connect Americans with Disabilities Required Service

2026/27 Budget

ACT-Connect remains dedicated to enhancing mobility for seniors and individuals with disabilities by reducing barriers to accessible transportation throughout the Amarillo community. As Amarillo City Transit's paratransit service, ACT-Connect provides essential transportation for individuals who are unable to utilize fixed-route services, helping connect customers to employment opportunities, medical appointments, education, shopping, and other important daily activities.

This year, ACT implemented new transportation technology through the Spare platform to improve the overall customer experience, enhance scheduling and dispatching efficiency, strengthen communication with riders, and provide more modern and reliable paratransit service operations. The implementation of this technology supports ACT's ongoing commitment to innovation, accessibility, and service improvement.

Eligibility for ACT-Connect is determined through a screening process that evaluates whether an individual's disability prevents them from independently using the fixed-route system for some or all trips. Individuals who are able to independently access and navigate fixed-route services are not eligible for ACT-Connect services.

ACT continues to maintain strong partnerships with the Area Agency on Aging (AAA), the Panhandle Regional Planning Commission (PRPC), and various social service agencies throughout the community. These collaborative partnerships help provide coordinated support services, mobility resources, and financial assistance opportunities for qualifying individuals.

Additionally, ACT is finalizing the required Coordinated Public Transit-Human Services Transportation Plan associated with Federal Transit Administration (FTA) Section 5310 funding. Completion of this plan will create new opportunities to expand mobility programs and enhance transportation services designed to meet the evolving needs of Amarillo's elderly and disabled populations.

Connect Operations					
Performance Measures/Indicators:					
Indicator	**Measure**	**Target**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual Ridership	Passengers per fiscal year	50,000	50,270	53,000	56,000
Passenger per revenue hour	Passengers per revenue hour	2.4	2.2	2.4	2.5
On-Time performance	Percent of trips picked up/ dropped off within the 25- minute pick up window	92%	97%	98%	98%

Fleet Maintenance and Repair

2026/27 Budget

Amarillo City Transit's (ACT) Fleet Maintenance Program is organized into two core functions: Utilities and Maintenance. The Utilities team manages the daily cleaning and sanitization of transit buses, support vehicles, facilities, and passenger amenities to ensure a safe and welcoming environment for riders and staff. The Maintenance team is responsible for all preventive and corrective maintenance activities, including scheduled inspections, mechanical repairs, and safety-related diagnostics across the fleet.

Our maintenance program is based on manufacturer recommendations, Federal Transit Administration (FTA) requirements, and industry best practices. This proactive approach maximizes the useful life of fleet assets, enhances vehicle reliability, reduces long-term maintenance costs, and minimizes service disruptions for passengers.

Over the past several years, ACT has consistently exceeded its Mean Distance Between Road Calls (MDBRC) performance goals across both fixed-route and paratransit services. This sustained level of performance reflects the effectiveness of the agency's preventive maintenance program, the skill and dedication of maintenance personnel, and ACT's commitment to providing safe, reliable, and dependable transportation services to the Amarillo community.

As ACT continues to modernize its fleet and advance the procurement of new transit vehicles, the agency remains focused on further improving fleet reliability and operational performance. Through continued investments in preventive maintenance, technology, equipment, and workforce development, ACT will pursue higher MDBRC performance targets that enhance service reliability, minimize service disruptions, and support the delivery of high-quality public transportation services for years to come.

Fleet Maintenance and Repair					
Performance Measures/Indicators:					
Indicator	**Measure**	**Target**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Daily cleaning	Percent of Fleet Cleaned Daily	100%	99%	99%	100%
Service Reliability**	Mean Distance between Road Calls Fixed Route	10,000	14,975	15,000	15,000
Mean Distance between Road Calls Connect Service	15,000	33,323	25,000	25,000	
Preventative Maintenance	PM Service Completed within 500 miles of scheduled service	95%	95%	96%	98%

** New vehicles reduce the distance between road calls. Also, a requirement of the Safety Plan.

** MDBRC under the "Major Mechanical System Failures" category. A major mechanical failure is defined as one that prevents the vehicle from completing its scheduled trip and requires immediate maintenance attention

Management and Administration

2026/27 Budget

Includes transit management, an accountant III, 2 transit planners of which one is split with the MPO, an administrative assistant, and the safety and training program.

Safety						
Performance Measures/Indicators:						
Indicator	**Measure**	**Target***	**Mode**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Fatalities	Per 1,000,000 miles	0	Fixed Route	0	0	0
0	Connect	0	0	0		
Injuries	Serious or Not Serious Injury to a Person	9	Fixed Route	18	5	4
1	Connect	12	3	2		
Events	Any Accident, Incident, or Occurrence	18	Fixed Route	35	11	10
7	Connect	35	6	5		
*Targets are based on a 5-year average						

Customer Service					
Performance Measures/Indicators:					
Indicator	**Measure**	**Target**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Complaints**	Complaints per 10,000 passengers	Less than 1.6	2.56	2.0	3.0
Customer Service Response	24-hour acknowledgment of a complaint	97%	100%	98%	100%

** Industry standard is 2.0-10.0 per 10,000 passengers

ACT follows the Transit Asset Management Plan to comply with federal requirements for managing assets in a State of Good Repair.

Transit Asset Management					
Performance Measures/Indicators:					
Indicator	**Measure**	**Target**	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Revenue vehicle	The % of revenue vehicles that exceed the useful life.	3.57%	2.94%	2.94%	2.94%
Non-revenue vehicles: supervisor cars and shop trucks	The % of non-revenue service vehicles that exceed the useful life.	30.00%	36.36%	36.36%	36.36%
Facilities: transit office/maintenance, transfer terminal, bus wash	The % of facilities (by group) that are rated less than 3.0 on the Transit Economic Requirements Model (TERM) Scale.	0.00%	0%	0.00%	0.00%

2026/2027 Expenditures by Funding Source

Federal	75% of Budget
State	9% of Budget
Passenger Fees	1% of Budget
Other Operating Revenue	2% of Budget
General Fund	13% of Budget

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,576,186
Grand Total	**6,576,186**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1761 - Transit	(840,409)	(1,010,537)	(2,985,528)	(1,187,919)	(1,475,279.50)	(1,481,869)	(293,950)	19.84%
Revenues	1,741,154	1,733,794	(586,144)	1,870,435	1,572,013.00	1,494,204	(376,231)	-25.18%
32800 - Intergovernmental Revenues	1,634,064	1,616,085	372,069	1,746,081	1,471,148.00	1,373,166	(372,915)	-27.16%
RC32825 - TxDOT Assistance	347,991	297,760	250,270	320,516	176,135.00	191,154	(129,362)	-67.67%
RC32830 - Transit Oper/Cap Assista	1,286,073	1,318,325	121,799	1,425,565	1,295,013.00	1,182,012	(243,553)	-20.60%
33600 - Transit Operating Revenues	103,581	112,793	157,739	124,354	100,865.00	121,038	(3,316)	-2.74%
RC33610 - Passenger Fees	78,405	79,798	80,125	87,977	75,503.00	90,604	2,627	2.90%
RC33615 - Organization-Paid Fares	0	0	10,000	0	4,392.00	5,270	5,270	100.00%
RC33620 - Demand Response Fee	0	0	2,304	0	0.00	0	0	Infinity
RC33640 - Miscellaneous Bus Reven	25,177	32,995	65,311	36,377	20,970.00	25,164	(11,213)	-44.56%
35500 - Revenue from Other Agencies	0	0	(1,168,056)	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	(1,168,056)	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	51,747	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	51,747	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37109 - Interest Earnings	0	0	357	0	0.00	0	0	Infinity
RC37125 - Other Interest Income	0	0	357	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	3,509	4,917	0	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	3,509	4,917	0	0	0.00	0	0	Infinity
Expenditures	(2,581,562)	(2,744,331)	(2,399,385)	(3,058,354)	(3,047,292.50)	(2,976,073)	82,281	-2.76%
41000 - Personnel Services	(1,727,976)	(1,801,163)	(1,463,629)	(2,277,338)	(2,277,338.00)	(2,197,203)	80,135	-3.65%
SC41100 - Salaries and Wages	(1,017,369)	(1,108,747)	(910,076)	(1,324,855)	(1,324,855.00)	(1,302,185)	22,670	-1.74%
SC4110H - Hourly	0	0	202,265	0	0.00	0	0	Infinity
SC41300 - Incentive	(31,799)	(22,175)	0	(42,000)	(42,000.00)	(28,200)	13,800	-48.94%
SC41600 - Overtime Pay	0	0	(339,031)	0	0.00	0	0	Infinity
SC41605 - Scheduled Overtime	0	0	901	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(285,724)	(299,885)	(180,562)	(377,672)	(377,672.00)	(314,882)	62,790	-19.94%
SC41900 - Life	(676)	(698)	177	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,436)	(1,394)	(1,394.00)	(1,394)	0	0.00%
SC42100 - Social Security - Medicare	(18,171)	(19,536)	(12,098)	(19,601)	(19,601.00)	(19,286)	315	-1.63%
SC42110 - Social Security - OASDI	(75,496)	(82,234)	(59,211)	(83,814)	(83,814.00)	(82,483)	1,331	-1.61%
SC42115 - OPEB Funding	(31,269)	(33,498)	(2,067)	(32,848)	(32,848.00)	(32,328)	520	-1.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(152,487)	(198,499)	(129,478)	(258,105)	(258,105.00)	(263,682)	(5,577)	2.12%
SC42300 - State Unemployment	(1,963)	(1,365)	0	0	(2,516.00)	0	0	Infinity
SC42400 - State Unemployment	(113,020)	(34,528)	(1,672)	(137,049)	(134,533.00)	(139,458)	(2,409)	1.73%
SC42500 - Other Employee Benefits	0	0	1,179	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(33,374)	0	0.00	(13,305)	(13,305)	100.00%
SC42530 - Car Allowance	0	0	1,055	0	0.00	0	0	Infinity
SC42540 - Uniform and Clothing Allowance	0	0	2,595	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	204	0	0.00	0	0	Infinity
41600 - Overtime Pay	(256,831)	(266,931)	102,224	(100,063)	(100,063.00)	(100,063)	0	0.00%
SC41620 - Unscheduled	(256,831)	(266,931)	102,224	(100,063)	(100,063.00)	(100,063)	0	0.00%
51000 - Supplies	0	0	(69,785)	0	(61,357.68)	0	0	Infinity
RC51110 - Office Expense	0	0	95	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(3,865)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(66,015)	0	(61,357.68)	0	0	Infinity
51100 - General Supplies	(53,897)	(72,738)	(54,258)	(117,499)	(165,971.86)	(117,499)	0	0.00%
SC51110 - Office Expense	(187)	(272)	(217)	0	(8,171.00)	0	0	Infinity
SC51115 - Employee	0	0	0	0	(592.41)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Recognition Program								
SC51200 - Operating	(3,655)	(9,155)	(26,361)	(7,382)	(8,626.00)	(7,382)	0	0.00%
SC51250 - Janitor	0	0	0	0	(3,189.14)	0	0	Infinity
SC51300 - Clothing and Linen	(14,279)	(20,309)	(6,528)	(16,037)	(14,315.00)	(16,037)	0	0.00%
SC51700 - Education	(1,317)	(1,360)	(1,841)	0	(3,798.35)	0	0	Infinity
SC51850 - Minor Tools	0	0	0	0	(916.47)	0	0	Infinity
SC52050 - Auto Parts	0	(50)	(20)	0	(101,443.49)	0	0	Infinity
SC52110 - Tires and Tubes Buses	0	(10,510)	(12,950)	(40,000)	(405.00)	(40,000)	0	0.00%
SC52120 - Tires and Tubes Other	(34,459)	(31,081)	(6,341)	(54,080)	(24,515.00)	(54,080)	0	0.00%
53000 - Energy	(290,848)	(347,468)	(82,967)	(274,108)	(255,338.00)	(267,865)	6,243	-2.33%
SC51800 - Fuel & Oil	(246,531)	(298,800)	(65,513)	(222,771)	(212,163.00)	(222,771)	0	0.00%
SC53100 - Natural Gas	(14,978)	(14,355)	(1,668)	(15,081)	(338.00)	(362)	14,719	-4,066.02%
SC53150 - Electricity	(28,182)	(28,590)	(5,479)	(30,037)	(30,202.00)	(31,712)	(1,675)	5.28%
SC53200 - Water and Sewer	(1,157)	(5,723)	(10,307)	(6,219)	(12,635.00)	(13,020)	(6,801)	52.24%
60000 - Contractual Services	(444)	(66)	(46)	0	(1,661.01)	0	0	Infinity
SC61200 - Postage	(444)	(66)	(2)	0	0.00	0	0	Infinity
SC61305 - Marketing Support	0	0	0	0	(188.82)	0	0	Infinity
SC61410 - Tuition	0	0	0	0	(113.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62010 - Service Agreements	0	0	0	0	(207.00)	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(43)	0	(1,152.19)	0	0	Infinity
63000 - Other Professional	(4,949)	(1,082)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(4,949)	(1,082)	0	0	0.00	0	0	Infinity
67000 - Cleaning Services	0	0	0	0	(201.00)	0	0	Infinity
SC67320 - Extermination	0	0	0	0	(201.00)	0	0	Infinity
68000 - Repair and Maint Services	0	0	(118)	0	(17,468.50)	0	0	Infinity
SC68620 - Computer Equipment	0	0	(118)	0	(569.00)	0	0	Infinity
SC68810 - Repair and Maint Buses	0	0	0	0	(16,899.50)	0	0	Infinity
69000 - Rentals	0	0	3,540	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	0	0	3,540	0	0.00	0	0	Infinity
70000 - Other Charges	(2,845)	(577)	(225,310)	(3,000)	(1,125.30)	(3,000)	0	0.00%
RC78210 - Cash Over/Short	0	0	(505)	0	0.00	0	0	Infinity
SC75100 - Travel	(2,845)	(577)	714	(3,000)	0.00	(3,000)	0	0.00%
SC75300 - Meals and Local	0	0	(825)	0	0.00	0	0	Infinity
SC75400 - Travel	0	0	0	0	(1,125.30)	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(121,050)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78231 - Other - Grants	0	0	(103,644)	0	0.00	0	0	Infinity
71000 - Insurance	(110,935)	(94,040)	(58,377)	(133,794)	(133,794.00)	(152,070)	(18,276)	12.02%
SC71100 - Insurance and Bonds	(110,935)	(94,040)	(58,377)	(133,794)	(133,794.00)	(152,070)	(18,276)	12.02%
76000 - Depreciation	0	0	(4,405)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(4,405)	0	0.00	0	0	Infinity
77000 - Charges - Other	(132,838)	(160,266)	(50,637)	(152,552)	(32,974.15)	(138,373)	14,179	-10.25%
SC77450 - Administrative Other	(105,958)	(132,107)	(43,448)	(119,654)	0.00	(102,185)	17,469	-17.10%
SC77610 - Information Technology - City	(26,779)	(28,118)	(7,311)	(32,898)	(32,898.00)	(36,188)	(3,290)	9.09%
SC78040 - Interest Exp. Leased COmputer	0	0	(76)	0	(76.15)	0	0	Infinity
SC78210 - Cash Over/Short	86	(19)	198	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(187)	(22)	0	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	0	10,057	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	0	10,057	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	0	0	(505,674)	0	0.00	0	0	Infinity
SC90050 - Transit System	0	0	(505,674)	0	0.00	0	0	Infinity
CC_1762 - Transit Demand Response	(286,366)	(331,337)	(418,564)	(511,998)	(507,875.00)	(423,342)	88,656	-20.94%
Revenues	807,794	1,045,662	1,387,893	1,057,807	932,841.00	1,145,499	87,692	7.66%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
32800 - Intergovernmental Revenues	509,100	799,954	127,963	786,914	850,083.00	1,058,603	271,689	25.66%
RC32825 - TxDOT Assistance	95,082	94,721	92,162	0	135,234.00	146,765	146,765	100.00%
RC32830 - Transit Oper/Cap Assista	414,018	705,233	35,801	786,914	714,849.00	911,838	124,924	13.70%
33600 - Transit Operating Revenues	298,694	245,708	148,201	270,893	82,758.00	86,896	(183,997)	-211.74%
RC33610 - Passenger Fees	31,386	39,662	43,011	43,727	43,603.00	45,783	2,056	4.49%
RC33615 - Organization-Paid Fares	254,584	176,486	69,786	194,576	14,700.00	15,435	(179,141)	-1,160.62%
RC33620 - Demand Response Fee	12,724	29,560	35,299	32,590	24,455.00	25,678	(6,912)	-26.92%
RC33640 - Miscellaneous Bus Reven	0	0	105	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	1,111,729	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	1,111,729	0	0.00	0	0	Infinity
Expenditures	(1,094,161)	(1,376,999)	(1,806,456)	(1,569,805)	(1,440,716.00)	(1,568,841)	964	-0.06%
41000 - Personnel Services	(624,191)	(846,731)	(1,263,182)	(996,445)	(996,445.00)	(993,041)	3,404	-0.34%
SC41100 - Salaries and Wages	(370,402)	(529,951)	(660,625)	(587,611)	(587,611.00)	(563,994)	23,617	-4.19%
SC41300 - Incentive	(9,914)	(6,416)	0	(14,400)	(14,400.00)	(11,400)	3,000	-26.32%
SC41600 - Overtime Pay	0	0	(121,899)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41605 - Scheduled Overtime	0	0	(463)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(98,451)	(138,221)	(197,998)	(150,801)	(150,801.00)	(169,155)	(18,354)	10.85%
SC41900 - Life	(273)	(384)	(85)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2,852)	(656)	(656.00)	(656)	0	0.00%
SC42100 - Social Security - Medicare	(6,688)	(9,067)	(46,302)	(8,650)	(8,650.00)	(8,344)	306	-3.67%
SC42110 - Social Security - OASDI	(28,598)	(38,771)	(46,582)	(36,988)	(36,988.00)	(35,673)	1,315	-3.69%
SC42115 - OPEB Funding	(11,552)	(15,779)	(20,741)	(14,498)	(14,498.00)	(13,982)	516	-3.69%
SC42120 - TMRS	(56,333)	(93,114)	(149,865)	(113,909)	(113,909.00)	(114,043)	(134)	0.12%
SC42300 - State Unemployment	(701)	(839)	0	0	(1,184.00)	0	0	Infinity
SC42400 - State Unemployment	(41,279)	(14,190)	(874)	(68,932)	(67,748.00)	(70,040)	(1,108)	1.58%
SC42500 - Other Employee Benefits	0	0	(491)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(14,404)	0	0.00	(5,754)	(5,754)	100.00%
41600 - Overtime Pay	(95,070)	(112,925)	(62,604)	(75,559)	(75,559.00)	(75,559)	0	0.00%
SC41620 - Unscheduled	(95,070)	(112,925)	(62,604)	(75,559)	(75,559.00)	(75,559)	0	0.00%
51000 - Supplies	0	0	(37,616)	0	(3.09)	0	0	Infinity
SC51100 - General Supplies	0	0	(743)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(36,872)	0	(3.09)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(21,724)	(30,468)	(23,001)	(32,553)	(41,246.16)	(32,553)	0	0.00%
SC51110 - Office Expense	0	(9)	(418)	0	0.00	0	0	Infinity
SC51200 - Operating	(142)	(120)	(3,590)	0	(21,980.09)	0	0	Infinity
SC51300 - Clothing and Linen	(6,497)	(5,949)	(2,285)	(7,596)	(4,753.88)	(7,596)	0	0.00%
SC51850 - Minor Tools	(16)	0	0	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(95)	0	(9,893)	0	(3,145.19)	0	0	Infinity
SC52120 - Tires and Tubes Other	(14,974)	(24,391)	(6,814)	(24,957)	(11,367.00)	(24,957)	0	0.00%
53000 - Energy	(216,311)	(240,606)	(262,486)	(293,874)	(256,529.00)	(293,874)	0	0.00%
SC51800 - Fuel & Oil	(216,311)	(240,606)	(262,486)	(293,874)	(256,529.00)	(293,874)	0	0.00%
60000 - Contractual Services	(2,188)	(3,737)	(3,006)	(6,080)	(2,648.75)	(6,080)	0	0.00%
SC61200 - Postage	(2,188)	(3,737)	(731)	0	0.00	0	0	Infinity
SC62000 - Professional	0	0	0	(6,080)	0.00	(6,080)	0	0.00%
SC67001 - Contractual - Grants	0	0	(2,275)	0	(2,648.75)	0	0	Infinity
68000 - Repair and Maint Services	(39,266)	(34,250)	0	(34,125)	0.00	(34,125)	0	0.00%
SC68620 - Computer Equipment	(39,266)	(34,250)	0	(34,125)	0.00	(34,125)	0	0.00%
69000 - Rentals	0	0	0	(4,000)	0.00	(4,000)	0	0.00%
SC69300 - Leased Computer Software	0	0	0	(4,000)	0.00	(4,000)	0	0.00%
70000 - Other Charges	0	0	(108,023)	(6,075)	0.00	(6,075)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC74000 - Printing and Binding	0	0	0	(5,075)	0.00	(5,075)	0	0.00%
SC75100 - Travel	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(61,954)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(46,070)	0	0.00	0	0	Infinity
71000 - Insurance	(42,174)	(31,407)	(24,163)	(49,923)	(49,923.00)	(57,402)	(7,479)	13.03%
SC71100 - Insurance and Bonds	(42,174)	(31,407)	(24,163)	(49,923)	(49,923.00)	(57,402)	(7,479)	13.03%
77000 - Charges - Other	(53,236)	(76,875)	(22,375)	(71,171)	(18,362.00)	(66,132)	5,039	-7.62%
SC77450 - Administrative Other	(38,289)	(61,181)	(18,295)	(52,809)	0.00	(45,934)	6,875	-14.97%
SC77610 - Information Technology - City	(14,947)	(15,694)	(4,081)	(18,362)	(18,362.00)	(20,198)	(1,836)	9.09%
CC_1763 - Transit Maintenance	(185,520)	(195,429)	(458,822)	(248,637)	(218,672.27)	(258,569)	(9,932)	3.84%
Revenues	811,870	739,138	916,335	880,396	799,414.00	849,910	(30,486)	-3.59%
32800 - Intergovernmental Revenues	811,870	739,138	67,445	880,396	799,414.00	849,910	(30,486)	-3.59%
RC32825 - TxDOT Assistance	6,396	5,850	5,166	6,088	5,174.00	5,615	(473)	-8.42%
RC32830 - Transit Oper/Cap Assista	805,474	733,288	62,279	874,308	794,240.00	844,295	(30,013)	-3.55%
35500 - Revenue from Other Agencies	0	0	848,890	0	0.00	0	0	Infinity
RC35610 - Grant In Aid –	0	0	848,890	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Federal								
Expenditures	(997,390)	(934,567)	(1,375,157)	(1,129,033)	(1,018,086.27)	(1,108,479)	20,554	-1.85%
41000 - Personnel Services	(547,304)	(545,544)	(847,724)	(723,047)	(723,047.00)	(703,660)	19,387	-2.76%
SC41100 - Salaries and Wages	(316,903)	(344,790)	(500,611)	(421,817)	(421,817.00)	(409,539)	12,278	-3.00%
SC41300 - Incentive	(8,914)	(5,718)	0	(9,000)	(9,000.00)	(14,700)	(5,700)	38.78%
SC41600 - Overtime Pay	0	0	(37,217)	0	0.00	0	0	Infinity
SC41605 - Scheduled Overtime	0	0	(438)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(103,769)	(86,093)	(123,949)	(112,513)	(112,513.00)	(103,235)	9,278	-8.99%
SC41900 - Life	(219)	(222)	(52)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2,142)	(451)	(451.00)	(451)	0	0.00%
SC42100 - Social Security - Medicare	(4,959)	(5,360)	(22,203)	(6,357)	(6,357.00)	(6,152)	205	-3.33%
SC42110 - Social Security - OASDI	(21,203)	(22,920)	(29,196)	(27,174)	(27,174.00)	(26,301)	873	-3.32%
SC42115 - OPEB Funding	(8,776)	(9,002)	(14,050)	(10,651)	(10,651.00)	(10,309)	342	-3.32%
SC42120 - TMRS	(42,796)	(53,838)	(99,735)	(83,685)	(83,685.00)	(84,084)	(399)	0.47%
SC42300 - State Unemployment	(514)	(433)	0	0	(814.00)	0	0	Infinity
SC42400 - State Unemployment	(32,140)	(9,334)	(634)	(43,899)	(43,085.00)	(44,648)	(749)	1.68%
SC42500 - Other Employee Benefits	0	0	(343)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(6,404)	0	0.00	(4,241)	(4,241)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(7,500.00)	0	0	Infinity
SC42540 - Uniform and Clothing Allowance	(7,112)	(7,835)	(8,926)	(7,500)	0.00	0	7,500	Infinity
SC42560 - Change in Sick and Annua	0	0	(1,722)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(99)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(28,218)	(28,354)	(27,092)	(33,780)	(33,780.00)	(33,780)	0	0.00%
SC41620 - Unscheduled	(28,218)	(28,354)	(27,092)	(33,780)	(33,780.00)	(33,780)	0	0.00%
51000 - Supplies	0	0	(105,964)	0	(1,502.90)	0	0	Infinity
SC51100 - General Supplies	0	0	(1,014)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(104,950)	0	(1,502.90)	0	0	Infinity
51100 - General Supplies	(321,210)	(255,147)	(219,410)	(279,865)	(230,422.62)	(282,865)	(3,000)	1.06%
SC51110 - Office Expense	(2,505)	(155)	(222)	(4,000)	(114.54)	(4,000)	0	0.00%
SC51120 - Safety Program	0	0	0	0	(256.49)	0	0	Infinity
SC51200 - Operating	(32,921)	(27,966)	(11,573)	0	(29,500.00)	0	0	Infinity
SC51250 - Janitor	(11,225)	(13,016)	(5,723)	(4,500)	(7,965.51)	(4,500)	0	0.00%
SC51300 - Clothing and Linen	(2,303)	(2,781)	(1,494)	(324)	(2,584.35)	(324)	0	0.00%
SC51700 - Education	(41)	0	(450)	(1,041)	0.00	(1,041)	0	0.00%
SC51850 - Minor Tools	(9,256)	(4,232)	(3,685)	0	(2,178.86)	(3,000)	(3,000)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC52050 - Auto Parts	(259,643)	(206,446)	(195,882)	(270,000)	(187,822.87)	(270,000)	0	0.00%
SC52120 - Tires and Tubes Other	(3,316)	(550)	(380)	0	0.00	0	0	Infinity
53000 - Energy	(15,735)	(15,208)	(16,352)	(11,924)	(10,461.00)	(11,924)	0	0.00%
SC51800 - Fuel & Oil	(15,735)	(15,208)	(16,352)	(11,924)	(10,461.00)	(11,924)	0	0.00%
60000 - Contractual Services	(4,802)	(6,446)	(3,097)	(5,000)	(776.25)	(5,000)	0	0.00%
SC61410 - Tuition	0	0	(113)	0	0.00	0	0	Infinity
SC62010 - Service Agreements	(3,974)	(6,446)	(1,345)	(4,000)	0.00	(4,000)	0	0.00%
SC62030 - Vehicle Towing Expense	(828)	0	0	(1,000)	(776.25)	(1,000)	0	0.00%
SC67001 - Contractual - Grants	0	0	(1,639)	0	0.00	0	0	Infinity
67000 - Cleaning Services	(3,297)	(1,555)	(536)	(2,000)	(1,798.50)	(2,000)	0	0.00%
SC67320 - Extermination	(3,297)	(1,555)	(536)	(2,000)	(1,798.50)	(2,000)	0	0.00%
68000 - Repair and Maint Services	(1,547)	(4,124)	(18,012)	(18,325)	0.00	(18,325)	0	0.00%
SC68110 - R & M Building Rent Aba	(1,547)	(4,124)	(1,112)	(18,325)	0.00	(18,325)	0	0.00%
SC68810 - Repair and Maint Buses	0	0	(16,899)	0	0.00	0	0	Infinity
70000 - Other Charges	(2,419)	(777)	(50,508)	0	0.00	0	0	Infinity
SC75100 - Travel	(2,419)	(777)	0	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(238)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77451 - Indirect Costs - Grants	0	0	(40,365)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(9,905)	0	0.00	0	0	Infinity
71000 - Insurance	(6,400)	(5,291)	(1,865)	(5,358)	(5,358.00)	(6,156)	(798)	12.96%
SC71100 - Insurance and Bonds	(6,400)	(5,291)	(1,865)	(5,358)	(5,358.00)	(6,156)	(798)	12.96%
77000 - Charges - Other	(41,406)	(45,950)	(13,788)	(49,734)	(10,940.00)	(44,769)	4,965	-11.09%
SC77450 - Administrative Other	(30,704)	(36,599)	(11,357)	(38,794)	0.00	(32,735)	6,059	-18.51%
SC77610 - Information Technology - City	(10,702)	(9,351)	(2,431)	(10,940)	(10,940.00)	(12,034)	(1,094)	9.09%
84000 - Machinery & Equipment	(25,050)	(26,170)	(43,534)	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	(25,050)	(26,170)	(43,534)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	0	0	(27,274)	0	0.00	0	0	Infinity
SC90050 - Transit System	0	0	(27,274)	0	0.00	0	0	Infinity
CC_1764 - Transit Administration	(205,344)	(262,298)	(334,611)	(376,630)	(443,339.26)	(417,294)	(40,664)	9.74%
Revenues	358,897	404,231	732,561	508,724	438,752.00	505,499	(3,225)	-0.64%
32800 - Intergovernmental Revenues	358,897	403,481	105,079	508,724	438,752.00	505,499	(3,225)	-0.64%
RC32825 - TxDOT Assistance	68,756	68,072	72,165	93,159	61,244.00	66,466	(26,693)	-40.16%
RC32830 - Transit Oper/Cap Assista	290,141	335,409	32,914	415,565	377,508.00	439,033	23,468	5.35%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
35500 - Revenue from Other Agencies	0	0	628,482	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	628,482	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	(1,000)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	(1,000)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	750	0	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	750	0	0	0.00	0	0	Infinity
Expenditures	(564,241)	(666,529)	(1,067,171)	(885,354)	(882,091.26)	(922,793)	(37,439)	4.06%
41000 - Personnel Services	(430,598)	(546,852)	(909,284)	(748,805)	(748,805.00)	(788,767)	(39,962)	5.07%
SC41100 - Salaries and Wages	(306,239)	(377,183)	(595,945)	(500,528)	(500,528.00)	(521,457)	(20,929)	4.01%
SC41300 - Incentive	(685)	(1,243)	0	(600)	(600.00)	(1,800)	(1,200)	66.67%
SC41600 - Overtime Pay	0	0	(17,042)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(49,384)	(68,886)	(110,181)	(90,424)	(90,424.00)	(92,089)	(1,665)	1.81%
SC41900 - Life	(115)	(149)	(40)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1,940)	(328)	(328.00)	(328)	0	0.00%
SC42100 - Social Security - Medicare	(4,415)	(5,369)	(19,787)	(7,346)	(7,346.00)	(7,666)	(320)	4.17%
SC42110 - Social Security - OASDI	(18,879)	(22,956)	(31,391)	(31,406)	(31,406.00)	(32,777)	(1,371)	4.18%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(7,727)	(9,472)	(15,452)	(12,308)	(12,308.00)	(12,846)	(538)	4.19%
SC42120 - TMRS	(37,679)	(55,671)	(109,247)	(96,710)	(96,710.00)	(104,780)	(8,070)	7.70%
SC42300 - State Unemployment	(268)	(340)	0	0	(592.00)	0	0	Infinity
SC42400 - State Unemployment	0	(152)	(384)	(3,755)	(3,163.00)	(4,339)	(584)	13.46%
SC42500 - Other Employee Benefits	0	0	(423)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,893)	(3,017)	(2,302)	(3,000)	(3,000.00)	(5,285)	(2,285)	43.24%
SC42530 - Car Allowance	0	0	(3,040)	0	0.00	(3,000)	(3,000)	100.00%
SC42540 - Uniform and Clothing Allowance	0	0	47	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(2,314)	(2,414)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,159)	(2,400)	(2,400.00)	(2,400)	0	0.00%
41600 - Overtime Pay	(5,836)	(6,023)	(12,862)	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(5,836)	(6,023)	(12,862)	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(20,580)	0	(3,607.20)	0	0	Infinity
SC51100 - General Supplies	0	0	(9,091)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(11,489)	0	(3,607.20)	0	0	Infinity
51100 - General Supplies	(26,518)	(35,212)	(20,407)	(30,700)	(85,192.03)	(30,700)	0	0.00%
SC51110 - Office Expense	(14,085)	(18,350)	(15,244)	(18,900)	(15,328.00)	(18,900)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51115 - Employee Recognition Program	(315)	(583)	(592)	(1,100)	(36.00)	(1,100)	0	0.00%
SC51120 - Safety Program	(1,435)	(405)	(1,567)	(6,600)	(2,561.63)	(6,600)	0	0.00%
SC51200 - Operating	(7,406)	(14,123)	(1,859)	0	(64,248.58)	0	0	Infinity
SC51250 - Janitor	0	0	0	0	(104.06)	0	0	Infinity
SC51350 - Chemical and Medical	(1,134)	(1,394)	0	(100)	0.00	(100)	0	0.00%
SC51700 - Education	(2,143)	(357)	(693)	(4,000)	(2,913.76)	(4,000)	0	0.00%
SC52050 - Auto Parts	0	0	(146)	0	0.00	0	0	Infinity
SC52110 - Tires and Tubes Buses	0	0	(305)	0	0.00	0	0	Infinity
60000 - Contractual Services	(7,185)	(126)	(255)	(9,592)	(400.00)	(9,592)	0	0.00%
SC61200 - Postage	(44)	(126)	(15)	(1,200)	0.00	(1,200)	0	0.00%
SC61300 - Advertising	(7,141)	0	0	(8,392)	0.00	(8,392)	0	0.00%
SC61305 - Marketing Support	0	0	(189)	0	0.00	0	0	Infinity
SC61405 - Subscriptions	0	0	0	0	(400.00)	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(51)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(4,188)	0	(3,185)	(7,179)	(223.74)	(7,179)	0	0.00%
SC68620 - Computer Equipment	(4,188)	0	(3,185)	(7,179)	(223.74)	(7,179)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	(13,802)	(16,915)	(63,169)	(13,001)	(12,605.29)	(13,001)	0	0.00%
SC74000 - Printing and Binding	(2,964)	(6,678)	0	(1,000)	(25.00)	(1,000)	0	0.00%
SC75100 - Travel	(10,838)	(10,237)	0	(12,001)	0.00	(12,001)	0	0.00%
SC75300 - Meals and Local	0	0	(578)	0	0.00	0	0	Infinity
SC75400 - Travel	0	0	0	0	(12,580.29)	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(40,859)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(21,733)	0	0.00	0	0	Infinity
71000 - Insurance	(31,409)	(3,527)	(1,599)	(4,688)	(4,688.00)	(5,472)	(784)	14.33%
SC71100 - Insurance and Bonds	(31,409)	(3,527)	(1,599)	(4,688)	(4,688.00)	(5,472)	(784)	14.33%
77000 - Charges - Other	(44,705)	(57,873)	(19,128)	(71,389)	(26,570.00)	(68,082)	3,307	-4.86%
SC77450 - Administrative Other	(23,077)	(35,163)	(13,140)	(44,819)	0.00	(38,855)	5,964	-15.35%
SC77610 - Information Technology - City	(21,628)	(22,710)	(5,988)	(26,570)	(26,570.00)	(29,227)	(2,657)	9.09%
90000 - Inter Reimbursements	0	0	(16,703)	0	0.00	0	0	Infinity
SC90050 - Transit System	0	0	(16,703)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1761 - Transit	**34.00**	**34**

	FTE	Count
CLR430 - CUSTOMER SERVICE REPRESENTATIVE	1.00	1
CLR535 - DISPATCHER	1.00	1
MGT245 - DISPATCHER/ROUTE SUPERVISOR	1.00	1
MGT535 - TRANSIT OPERATIONS SUPERVISOR	1.00	1
TRD530 - BUS DRIVER	29.00	29
TRD530 - BUS DRIVER-6	1.00	1
CC_1762 - Transit Demand Response	**16.00**	**16**
MGT245 - DISPATCHER/ROUTE SUPERVISOR	3.00	3
TRD530 - VAN OPERATOR	1.00	1
TRD535 - VAN OPERATOR	12.00	12
CC_1763 - Transit Maintenance	**11.00**	**11**
TRD047 - CUSTODIAN II	1.00	1
TRD608 - FLEET SUPERVISOR I	1.00	1
TRD610 - FLEET SUPERVISOR II	1.00	1
TRD910 - CUSTODIAN I	1.00	1
TRD920 - MECHANIC APPRENTICE	2.00	2
TRD921 - MECHANIC I	1.00	1
TRD922 - MECHANIC II	1.00	1
TRD930 - UTILITY WORKER	3.00	3
CC_1764 - Transit Administration	**8.00**	**8**
ADM530 - TRANSIT DIRECTOR	1.00	1
ADM531 - ASSISTANT TRANSIT DIRECTOR	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT245 - DISPATCHER/ROUTE SUPERVISOR	1.00	1
PRF128 - ACCOUNTANT III	1.00	1
PRF902 - PLANNER I	2.00	2
TRD540 - SAFETY AND TRAINING OPERATIONS SUPERVISOR	1.00	1
Grand Total	**69.00**	**69**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Street Department

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	10,978,374	9,580,039	11,809,582	11,744,171	12,065,188
Fixed Asset Transfers	0	(11,895)	0	0	0
Personal Services	5,432,429	4,748,084	5,908,458	5,908,458	5,944,258
Supplies	296,188	401,755	454,842	295,303	431,028
Contractual Services	5,633,778	4,932,016	5,909,005	5,719,893	6,157,590
Other Charges	56,633	55,368	78,544	78,359	73,579
Capital Outlay	0	(9,884)	0	0	0
Inter Reimbursements	(440,653)	(535,405)	(541,267)	(257,842)	(541,267)
Revenues	15,223	12,408,630	13,250	700	13,750
Operating Revenues	0	9,387,286	0	0	0
Other Financing Sources	15,223	36,194	13,250	700	13,750
Transfers In	0	2,985,150	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Street Department	10,978,374	9,580,039	11,809,582	11,744,171	12,065,188

Mission

The City of Amarillo Street Division is committed to delivering safe and well-maintained streets and alleys to the community, aligning with the pillars of the City Council. We achieve this by prioritizing infrastructure and implementing best practices with transparency and fiscal responsibility. Our focus on efficient communication and innovative technology ensures cost-effective solutions while providing exceptional service. We are dedicated to enhancing a Business-Friendly Community to residents through proactive maintenance and responsive support.

Goals & Objectives

The Street Division currently maintains 1,071.45 centerline miles of streets and 709.10 miles of alleys. Over the past five years, the number of miles of streets has increased by 28.99 miles, and the number of miles of alleys has increased by 6.61 miles. Managing an aging and growing transportation system of this magnitude requires the utilization of best practices, fiscal responsibility, and an array of effective maintenance and pavement preservation programs.

Programs of the Street Department

Administration/Support

2026/27 Budget – 4% of Budget

Management of the multi-faceted street and alley maintenance operation is achieved by the Street Superintendent and Assistant Street Superintendent and a four-person office staff. The Street Department delivers cost-effective programs aimed at providing the public with a safe, well-maintained transportation network.

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Service Requests Received	5710	1,500	4500
Service Requests Completed	5078	1600	5000

*Length of service is impacted by weather conditions

Pavement Preservation Program

2026/27 Budget – 30% of Budget

The Street Department utilizes an extensive assortment of preventative maintenance programs to preserve the city's transportation infrastructure. Sealcoating, crack sealing, and fog sealing (alleys) are performed in-house, while asphalt overlay, micro-surfacing, scrub sealing, cape sealing, and high-density mineral bond are outsourced to local contractors.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Lane miles of paved streets crack sealed (10-year cycle = 243.5 lane miles annually)	0	10	70
Miles of paved alleys sealed (6-year cycle = 37.98 miles annually)	2.2	4.0	5.0

Pavement Maintenance and Repair Program

2026/27 Budget – 41% of Budget

General pavement maintenance and repairs are performed to prolong the life of our streets and alleys. Asphalt repairs are categorized by size and complexity: potholes, minor, and major. This program also includes brick and concrete street repairs, pavement shouldering, and sweeping. Due to traffic volume and speed, pavement repairs performed in-house by Street Department employees are prioritized in the following order to ensure the safety of the traveling public: arterial streets, residential streets, and alleys. Arterial reconstruction is outsourced to local contractors.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of Potholes Repaired in Paved Street (Average Size = 3' X 3')	2142	4500	6,000
Number of Potholes Repaired in Paved Alley (Average Size = 3' X 3')	5692	5,100	6,600
Number of Minor Asphalt Repairs Completed in Streets (Avg Size = 10' X 15')	251	1,000	1,250
Number Of Minor Asphalt Repairs Completed in Alleys (Avg Size = 10' X 15')	1042	1,300	1,400
Lane Miles Of Major Asphalt Repairs Completed in Streets	.97	4.5	5.0
Miles of Major Asphalt Repairs Completed in Alleys	1.57	3.0	3.0
Gutter Miles Of Residential Streets Swept	10,383	18,000	25,000

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Average Days to Repair Pothole in Street from Receipt of Service Request	2.0	4.0	4.0
Average Days to Repair Pothole in Alley from Receipt of Service Request	15	20	15
Average Days to Repair Minor Asphalt Failure in Street from Receipt of Service Request	15	25	20

Performance Measures:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Average Days to Repair Minor Asphalt Failure in Alley from Receipt of Service Request	15	50	40
Average Days to Repair Major Asphalt Failure in Street from Receipt of Service Request	60	70	60
Average Days to Repair Major Asphalt Failure in Alley from Receipt of Service Request	250	300	75
Average Days to Sweep Paved Street from Receipt of Service Request	15	10	3

Winter Weather Operations

2026/27 Budget – 6% of Budget

This program provides for safe roadways during winter weather events. The division performs snow/ice control on arterial and collector streets, overpasses, etc.

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Tons of De-Icing Materials (Salt/Sand) Applied	1,736	1,800	1,800
Snow Removal (Number of Lane Miles)	0	8.9	15

Street Structure Maintenance and Repair

2026/27 Budget – 1% of Budget

Various street-related structures, such as crash attenuators, guard rails, speed bumps, ADA ramps, etc. are essential safety components for motorists and pedestrians traveling throughout the city's transportation system.

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Number of Speed Bumps Installed (Alleys Only)	0	4	4

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Linear Feet of Guardrail Repaired	166	900	250

Performance Measures:	2024/25 Actual	2025/26 Estimated	2027/28 Projected
Average Days to Install Speed Bump from Receipt of Installation Order from Traffic Engineering*	0	10	10
Average Days to Repair Guardrail from Receipt of Service Request	116	180	125

*There is not a dedicated repair/installation crew. It is based on availability of personnel, materials, and severity.

Street Utility Cuts

2026/27 Budget – 6% of Budget

Effective pavement cut restoration is a key element of our long-term transportation infrastructure maintenance plan, as well as a best practice according to the American Public Works Association. This program administers a permit process for all utility excavations within the city right-of-way for service line installation or maintenance. Utility cut surface repairs for permit holders are also provided, at a fee.

Workload Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Total Number of Utility Cut Permits Issued	1,474	1,500	1,575
Number of Utility Cut Permits Issued to City Departments	650	675	700
Number of Utility Cut Permits issued to Outside Agencies	850	900	900

Performance Measures:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Average Days to Complete Utility Cut Repairs (Surface Repaired by City) from Issuance of Permit*	23	25	25

*Includes the time it takes a utility contractor to complete work.

Unpaved Streets/Alleys Maintenance

2026/27 Budget – 12% of Budget

This program effectively maintains the unpaved streets and alleys within our transportation system.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Miles of Unpaved Streets Repaired Annually (83 Total Miles of Unpaved Streets)	36.29	30	30
Miles of Unpaved Alleys Repaired Annually (279 Total Miles of Unpaved Alleys)	31.29	35	35

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Average Days to Repair Unpaved Alley from Receipt of the Service Request	32	15	10

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	12,065,188
Grand Total	**12,065,188**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_1420 - Street Department	(10,039,232)	(10,972,434)	2,828,591	(11,796,332)	(11,743,471.42)	(12,051,438)	(255,106)	2.12%
Revenues	7,559	15,223	12,408,630	13,250	700.00	13,750	500	3.64%
35300 - Construction	0	0	10,687,286	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Participations								
RC35410 - Contractor Participation	0	0	(1,007,110)	0	0.00	0	0	Infinity
RC35420 - Owner Participation	0	0	11,694,396	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	(1,300,000)	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	(1,300,000)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	7,559	15,223	36,194	13,250	700.00	13,750	500	3.64%
RC37418 - Non City Damage Claim	0	0	833	0	0.00	0	0	Infinity
RC37435 - Sale of Scrap	488	745	3,767	250	700.00	750	500	66.67%
RC37445 - Sales to Outside Utiliti	7,071	14,478	31,594	13,000	0.00	13,000	0	0.00%
39100 - Operating Transfers In	0	0	2,985,150	0	0.00	0	0	Infinity
RC39110 - Tsf In fr General Fund	0	0	3,007,110	0	0.00	0	0	Infinity
RC39350 - Tsf In from Gen Construc	0	0	(1,121,714)	0	0.00	0	0	Infinity
RC39360 - Tsf In fr St Improvement	0	0	360,000	0	0.00	0	0	Infinity
RC39370 - Tsf In fr Street Assessments	0	0	1,256,864	0	0.00	0	0	Infinity
RC39420 - Tsf In Fr CO Bond Proceeds	0	0	(517,110)	0	0.00	0	0	Infinity
Expenditures	(10,046,791)	(10,987,657)	(9,580,039)	(11,809,582)	(11,744,171.42)	(12,065,188)	(255,606)	2.12%
41000 - Personnel Services	(4,721,138)	(5,111,266)	(4,748,084)	(5,869,658)	(5,869,658.00)	(5,905,458)	(35,800)	0.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41100 - Salaries and Wages	(3,008,365)	(3,294,288)	(2,853,759)	(3,527,758)	(3,527,758.00)	(3,537,307)	(9,549)	0.27%
SC41300 - Incentive	(9,654)	(5,113)	0	(12,600)	(12,600.00)	(7,200)	5,400	-75.00%
SC41600 - Overtime Pay	0	0	(302,936)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(821,417)	(850,986)	(718,443)	(965,719)	(965,719.00)	(941,804)	23,915	-2.54%
SC41900 - Life	(1,889)	(1,911)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(11,148)	(3,485)	(3,485.00)	(3,485)	0	0.00%
SC42100 - Social Security - Medicare	(45,513)	(51,274)	(50,314)	(51,502)	(51,502.00)	(51,551)	(49)	0.10%
SC42110 - Social Security - OASDI	(194,608)	(219,242)	(168,483)	(216,078)	(216,078.00)	(213,068)	3,010	-1.41%
SC42115 - OPEB Funding	(80,184)	(86,760)	(55,346)	(84,686)	(84,686.00)	(86,389)	(1,703)	1.97%
SC42120 - TMRS	(391,022)	(532,196)	(508,913)	(665,412)	(665,412.00)	(681,156)	(15,744)	2.31%
SC42300 - State Unemployment	(4,360)	(3,731)	0	0	(6,586.00)	0	0	Infinity
SC42400 - State Unemployment	(157,261)	(58,393)	(3,490)	(331,018)	(324,432.00)	(337,149)	(6,131)	1.82%
SC42500 - Other Employee Benefits	0	0	13	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(71,384)	(3,000)	(3,000.00)	(35,549)	(32,549)	91.56%
SC42530 - Car Allowance	0	0	0	0	0.00	(1,200)	(1,200)	100.00%
SC42550 - Moving Expense	(6,864)	(7,371)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(3,881)	(8,400)	(8,400.00)	(9,600)	(1,200)	12.50%
41600 - Overtime Pay	(274,884)	(330,445)	0	(38,800)	(38,800.00)	(38,800)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(274,884)	(330,445)	0	(38,800)	(38,800.00)	(38,800)	0	0.00%
51000 - Supplies	0	0	(1,171)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(1,171)	0	0.00	0	0	Infinity
51100 - General Supplies	(169,305)	(228,391)	(353,054)	(373,761)	(252,435.00)	(385,561)	(11,800)	3.06%
SC51110 - Office Expense	(3,800)	(3,445)	(7,039)	(10,000)	(8,000.00)	(15,000)	(5,000)	33.33%
SC51115 - Employee Recognition Program	(3,004)	(1,364)	(2,860)	(3,800)	(2,000.00)	(3,800)	0	0.00%
SC51120 - Safety Program	(3,892)	(788)	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC51200 - Operating	(89,561)	(120,772)	(257,347)	(200,825)	(125,000.00)	(200,825)	0	0.00%
SC51250 - Janitor	(3,026)	(1,071)	(1,075)	(6,000)	(4,500.00)	(6,000)	0	0.00%
SC51300 - Clothing and Linen	(19,463)	(36,942)	(36,524)	(60,000)	(30,000.00)	(60,000)	0	0.00%
SC51350 - Chemical and Medical	(15,038)	(9,075)	(15,244)	(27,000)	(20,000.00)	(27,000)	0	0.00%
SC51850 - Minor Tools	(5,829)	(4,366)	(3,857)	(3,200)	(5,000.00)	(10,000)	(6,800)	68.00%
SC52050 - Auto Parts	(25,288)	(47,241)	(29,050)	(50,001)	(35,000.00)	(50,001)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(10,000)	(20,000.00)	(10,000)	0	0.00%
SC52120 - Tires and Tubes Other	(404)	(3,328)	(58)	(435)	(435.00)	(435)	0	0.00%
53000 - Energy	(83,903)	(67,797)	(47,530)	(81,081)	(42,868.00)	(45,467)	35,614	-78.33%
SC51800 - Fuel & Oil	(2,387)	(3,927)	(109)	(3,248)	(3,184.00)	(3,248)	0	0.00%
SC53100 - Natural Gas	(63,129)	(49,669)	(36,639)	(62,913)	(27,511.00)	(29,437)	33,476	-113.72%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53150 - Electricity	(18,387)	(14,201)	(10,782)	(14,920)	(12,173.00)	(12,782)	2,138	-16.73%
60000 - Contractual Services	(43,197)	(159,633)	(61,218)	(16,813)	(6,888.00)	(22,813)	(6,000)	26.30%
SC61200 - Postage	(323)	(248)	(28)	(388)	(388.00)	(388)	0	0.00%
SC61410 - Tuition	(2,544)	(2,068)	(2,890)	(2,425)	(1,500.00)	(2,425)	0	0.00%
SC62000 - Professional	(40,330)	(157,317)	(58,299)	(14,000)	(5,000.00)	(20,000)	(6,000)	30.00%
68000 - Repair and Maint Services	(2,833,839)	(3,013,818)	(2,351,464)	(3,354,666)	(3,011,875.00)	(3,377,866)	(23,200)	0.69%
SC68300 - R & M - Improvements	(2,799,102)	(3,009,822)	(1,940,153)	(3,347,559)	(3,000,000.00)	(3,347,559)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(1,958)	0	0.00	0	0	Infinity
SC68500 - R & M - Streets	0	0	(409,033)	0	(384.00)	0	0	Infinity
SC68610 - Office Equipment	0	0	0	(120)	0.00	(15,120)	(15,000)	99.21%
SC68615 - Misc. Fuel Powered Equi	0	0	0	(876)	(1,200.00)	(2,000)	(1,124)	56.20%
SC68650 - Shop Equipment	(706)	(961)	0	(291)	(291.00)	(7,367)	(7,076)	96.05%
SC68680 - Other Equipment	(34,030)	(3,036)	(320)	(5,820)	(10,000.00)	(5,820)	0	0.00%
69000 - Rentals	(2,284,654)	(2,460,326)	(2,519,334)	(2,537,526)	(2,701,130.36)	(2,756,911)	(219,385)	7.96%
SC69100 - Rental Land & Buildings	(9,500)	(9,500)	(9,500)	(9,500)	(9,500.00)	(9,500)	0	0.00%
SC69210 - Rental City Equipment	(2,197,524)	(2,352,196)	(2,502,473)	(2,467,026)	(2,691,411.36)	(2,727,411)	(260,385)	9.55%
SC69220 - Rental Other Equipment	(77,630)	(98,630)	(7,361)	(61,000)	(219.00)	(20,000)	41,000	-205.00%
70000 - Other Charges	(133)	0	0	(2,840)	(2,840.00)	(2,840)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75100 - Travel	13	0	0	(2,840)	(2,840.00)	(2,840)	0	0.00%
SC75300 - Meals and Local	(146)	0	0	0	0.00	0	0	Infinity
71000 - Insurance	(44,220)	(56,057)	(55,035)	(75,319)	(75,319.00)	(70,354)	4,965	-7.06%
SC71100 - Insurance and Bonds	(44,220)	(56,057)	(55,035)	(75,319)	(75,319.00)	(70,354)	4,965	-7.06%
77000 - Charges - Other	(11,100)	(576)	(333)	(385)	(200.00)	(385)	0	0.00%
SC77200 - License and Permits	(231)	(231)	(77)	(385)	(200.00)	(385)	0	0.00%
SC78230 - Loss on Bad Debt	(10,869)	(345)	(256)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	0	(10,032)	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	0	(10,032)	0	0.00	0	0	Infinity
85000 - Construction Services	0	0	19,916	0	0.00	0	0	Infinity
SC85150 - Contract Engineering #1	0	0	19,916	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	419,582	440,653	535,405	541,267	257,841.94	541,267	0	0.00%
SC90030 - Municipal Garage	15,860	15,860	3,965	15,860	9,251.69	15,860	0	0.00%
SC90080 - Water Distribution	16,233	16,233	0	16,233	9,469.25	16,233	0	0.00%
SC90110 - Sewer System	12,162	12,162	0	12,162	9,121.00	12,162	0	0.00%
SC90180 - Sales to Other Department	375,327	396,398	531,440	497,012	230,000.00	497,012	0	0.00%
93000 - Fixed Asset Transfers	0	0	11,895	0	0.00	0	0	Infinity
SC93040 - Municipal Garage	0	0	11,895	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1420 - Street Department	**89.00**	**89**
ADM220 - STREET SUPERINTENDENT	1.00	1
ADM221 - ASSISTANT STREET SUPERINTENDANT	1.00	1
CLR220 - STREET PROGRAM COORDINATOR	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
HRL930 - UTILITY WORKER	1.00	1
HRL930 - UTILITY WORKER HOURLY	3.00	3
MGT220 - STREET SUPERVISOR	5.00	5
MGT221 - STREET FOREPERSON I	3.00	3
TEC225 - TRAFFIC CONTROL SPECIALIST	1.00	1
TRD220 - EQUIPMENT OPERATOR IV	2.00	2
TRD221 - EQUIPMENT OPERATOR I	14.00	14
TRD222 - CONCRETE FINISHER	1.00	1
TRD930 - UTILITY WORKER	29.00	29
TRD930 - UTILITY WORKER HOURLY	1.00	1
TRD950 - EQUIPMENT OPERATOR II	11.00	11
TRD950 - EQUIPMENT OPERATOR II Distributor Street Division	1.00	1
TRD950 - EQUIPMENT OPERATOR II Front-End Loader Street Division	1.00	1
TRD950 - EQUIPMENT OPERATOR II Sweeper Street Division	1.00	1
TRD951 - EQUIPMENT OPERATOR III	5.00	5
TRD960 - UTILITY OPERATOR	4.00	4
Grand Total	**89.00**	**89**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Traffic

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,114,518	6,377,614	7,026,070	7,067,579	6,026,885
Personal Services	1,634,557	1,593,245	1,889,574	1,889,574	2,035,504
Supplies	2,377,861	3,123,784	3,041,513	2,902,164	3,037,299
Contractual Services	1,019,932	1,184,361	777,145	918,975	827,375
Other Charges	114,181	84,873	160,838	156,865	169,707
Inter Reimbursements	(32,013)	(38,649)	(43,000)	0	(43,000)
Operating Transfers	0	430,000	1,200,000	1,200,000	0
Revenues	430,025	879,465	361,661	333,300	361,661
Operating Revenues	324,711	323,456	361,157	319,300	361,157
Non-Oper Revenues	105,314	56,205	0	0	0
Other Financing Sources	0	99,804	504	14,000	504
Transfers In	0	400,000	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Traffic	5,114,518	5,947,614	5,826,070	5,867,579	6,026,885

Mission

The Traffic Division is dedicated to advancing the pillars of the City Council by prioritizing infrastructure, communication and public safety while managing the flow of pedestrians, cyclists, and vehicular traffic. This is accomplished by utilizing nationally recognized standards and best practices in traffic engineering. Our mission is to ensure the safe passage of all road users through the strategic implementation of traffic control devices and innovative

technologies. We strive to minimize inconveniences and aim to enhance the overall efficiency of the street network. Through continuous improvement efforts, we strive to promote responsible driving behavior and reduce the frequency and severity of collisions, ultimately contributing to a safer and more accessible city for all.

Goals & Objectives

The Traffic Division is responsible for the planning, design, operation, and maintenance of traffic control devices citywide including traffic signals, signage, pavement markings, school flashers, and pedestrian and street lighting. It also manages key programs such as school crossing guards, traffic counts, sight restriction investigations, and special event permitting.

By leveraging performance measures to monitor operations and implementing cost-effective improvements like signal retiming, enhanced signage, and equipment replacement at end-of-life, the division improves safety, enhances traffic flow, and ensures efficient use of resources. These efforts reflect a strong commitment to long-term infrastructure investment and technological advancement.

Programs of the Traffic Department

Administration/Support

2026/27 Budget — 20% of Budget

Management of multi-faceted Traffic Administration duties by the Traffic Engineer and office support staff. This program receives requests for signal and sign maintenance from the public and assigns them to the correct personnel. Traffic Administration also sends out various traffic-related work orders for the installation of signs, relocation of pavement markings, and retiming of school flashers and traffic signals. This program is designed to make sure the department follows best practices using nationally recognized standards and methods found in the Texas Manual on Uniform Traffic Control Devices and International Transportation of Engineers best practices for Traffic Engineering and continues to design for the flow of traffic in the downtown development.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Service Requests for Traffic Control Devices Completed	30	35	40
Number of Traffic Construction Plans Reviewed	86	220	315
Traffic Engineering Work Orders Assigned	149	150	200
*Signal Maintenance Requests Reviewed and Assigned	1,162	1,200	1,220
*Sign Maintenance Requests Reviewed and Assigned	380	700	725
*Street Light Maintenance Requests Reviewed and Assigned	236	375	300
Public Records Request Data	5	11	12

*Response time goal: Plans Reviewed – 1 week; Signals – 30 min; Signs – 1 Hour; Street Lights – 24 hours

Traffic Engineering

2026/27 Budget — 3% of Budget

Provides for the time and resources dedicated towards the review and resolution of traffic-related concerns in an effort for commitment to safety, consistent, and effective transportation system that implements best practices. Traffic Engineering is responsible for implementing city policies/standards for development projects for residential and commercial construction projects that occur within the City of Amarillo. This program continues to improve traffic patterns throughout the city and in the downtown development; it also plans for future infrastructure replacements as they meet their end of life.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Work Orders Issued for Street Lights Installed By Xcel	0	1	10
Traffic Signal Studies	17(*3)	20(*2)	20(*2)
Speed Studies	117 (*3)	120(*4)	120(*3)
Traffic Control Requests	9(*8)	45(*40)	20(*18)

*Number of studies Implemented

School Crossing Program

2026/27 Budget — 6% of Budget

This program has 36 Hourly School Crossing Guards with 3 Substitutes and 1 Supervisor. This program is designed with a commitment to safety and civic pride to work with Amarillo Independent School District (AISD) and Canyon Independent School District (CISD) to aid with the crossing of school children across busy arterial and collector streets.

Permits

2026/27 Budget — 1% of Budget

Parade and Block Party permits are issued to citizens to ensure that all emergency services are aware of street closures and to ensure that parties are following city guidelines.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Block Party Permits Issued	25	20	30
Parade Permits Issued	6	10	12

Sight Restrictions

2026/27 Budget — 1% of Budget

Sight Restrictions are obstructions in the line of sight for traffic at an intersection with a stop sign or yield sign.

Workload Indicators:	2024/25 Actuals	2025/26 Estimated	2026/27 Projected
Sight Restrictions Complaint Request	62	55	60

Safety Improvements

2026/27 Budget — 5% of Budget

Traffic Engineering studies to allocate which new signalized intersections, and which signalized intersections will be rebuilt with projected funds for the fiscal year.

Locate Services

2026/27 Budget — 1% of Budget

Provides the time and resources dedicated towards the protection of the Traffic's underground utility assets, as well as the safety of area excavation activities. Traffic Field Operations is part of the city's Line Locate Services, locates are submitted internally and externally. The Traffic department owns and is responsible for its own underground streetlight, traffic signal, and fiber optic utility assets.

Workload Indicators:	2024/25 Actuals	2025/26 Estimated	2026/27 Projected
Line Locates Reviewed	2,995	2,700	3,000
Line Locates Completed	160	150	200

Traffic Sign Maintenance

2026/27 Budget — 6% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, and consistently applied signage throughout the city. The program strives for timely response maintenance, as well as appropriate proactive maintenance.

Workload Indicators:	2024/25 Actuals	2025/26 Estimated	2026/27 Projected
Signs Fabricated	1,905	1,750	1,850
Pre-Made Signs Purchased	700	750	1,000
Signs Repaired	3,546	5,100	5,200

Signal Maintenance

2026/27 Budget — 8% of Budget

Provides the time and resources dedicated towards well-maintained, safe, efficient, and consistently applied traffic signals and flashing beacons throughout the city. The program strives for the timely response of maintenance, as well as appropriate proactive maintenance. All Signalized Intersections are LED indications.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
*Signalized Intersections Electronics Replaced	53	42	40
Signalized Intersections Constructed	0	0	2
Signalized Intersections Maintained	272	272	274
School Flasher Preventative Maintenance	135	130	120

*Electronic Equipment has a 12-year life span (Current replacement rate is 16 years)

Street Light Maintenance

2026/27 Budget — 42% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, efficient, and consistently applied street lighting throughout the city interstates and highways. It includes all costs associated with TXDOT-owned street lighting systems. This program pays out close to $2,000,000 in electricity costs annually. The program strives for timely response maintenance, as well as appropriate proactive maintenance. This program is designed to protect current infrastructure, update technology to improve efficiency, provide safe driving corridors during low lighting and follow transportation initiatives, and implement best practices. The city has started to convert the High-Pressure Sodium bulbs to the newer, brighter LED indications 57% complete on I-40, I-27, Dumas Drive, and Amarillo Blvd. from Ong west to Soncy.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Streetlights Maintained	2,100	1,812	1,900
Central Business District Pedestrian Lights Maintained	574	590	600

Performance Measures:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
*Replace High Pressure Sodium with LED Lights COA Maintained	86%	93%	96%

***% lights converted**

Street Pavement Markings

2026/27 Budget — 7% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, and consistently applied pavement marking, crosswalks, and parking lot striping throughout the city. This program works to achieve striping the arterial streets at least once per year and replace pavement markings on a 6-year rotation. The program strives for appropriate proactive maintenance.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Street Striping (Center Line Miles)	170	200	200
Bike Lanes Striped (Miles)	111	114	125
Thermoplastic Crosswalk & Stop Bars Installed	191	200	225

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,026,885
Grand Total	**6,026,885**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_1731 - Traffic Administration	(5,011,862)	(4,789,939)	(5,124,353)	(5,464,409)	(5,534,278.54)	(5,665,224)	(200,815)	3.54%
Revenues	219,595	324,711	823,260	361,661	333,300.00	361,661	0	0.00%
31400 - Licenses and Permits	2,799	2,520	2,521	7,488	2,300.00	7,488	0	0.00%
RC31800 - Other Business Licenses	2,799	2,520	2,521	7,488	2,300.00	7,488	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
32800 - Intergovernmental Revenues	58,750	47,000	47,000	61,335	47,000.00	61,335	0	0.00%
RC32840 - Hiway Signal Maint Reim	58,750	47,000	47,000	61,335	47,000.00	61,335	0	0.00%
33500 - Sanitation	0	0	0	804	0.00	804	0	0.00%
RC33530 - Recyclable	0	0	0	804	0.00	804	0	0.00%
35000 - Fines & Forfeitures	158,045	275,191	273,935	291,530	270,000.00	291,530	0	0.00%
RC35157 - MC Assessed - Child Safe	158,045	275,191	273,935	291,530	270,000.00	291,530	0	0.00%
37400 - Miscellaneous Revenue	0	0	99,804	504	14,000.00	504	0	0.00%
RC37409 - Accident Damage Revenue	0	0	15,637	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	0	0	504	0.00	504	0	0.00%
RC37411 - Wreck Damage Collection	0	0	83,953	0	14,000.00	0	0	Infinity
RC37450 - Discount Earned	0	0	213	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	400,000	0	0.00	0	0	Infinity
RC39670 - Tsf In fr Photo Traff Enforce	0	0	400,000	0	0.00	0	0	Infinity
Expenditures	(5,231,456)	(5,114,650)	(5,947,614)	(5,826,070)	(5,867,578.54)	(6,026,885)	(200,815)	3.33%
41000 - Personnel Services	(1,439,549)	(1,591,507)	(1,593,245)	(1,865,574)	(1,865,574.00)	(2,011,504)	(145,930)	7.25%
SC41100 - Salaries and Wages	(981,162)	(1,109,336)	(1,081,311)	(1,230,665)	(1,230,665.00)	(1,392,377)	(161,712)	11.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	(19,478)	(11,691)	0	(17,400)	(17,400.00)	(21,600)	(4,200)	19.44%
SC41600 - Overtime Pay	0	0	(49,189)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(193,743)	(208,716)	(190,100)	(208,597)	(208,597.00)	(213,291)	(4,694)	2.20%
SC41900 - Life	(495)	(525)	0	(917)	0.00	0	917	Infinity
SC42010 - Life Insurance	0	0	(4,311)	(18,147)	(917.00)	(452)	17,695	-3,914.82%
SC42020 - Social Security	0	0	0	(62,458)	0.00	0	62,458	Infinity
SC42100 - Social Security - Medicare	(14,398)	(16,269)	(25,170)	0	(18,147.00)	(21,035)	(21,035)	100.00%
SC42110 - Social Security - OASDI	(47,871)	(56,786)	(53,816)	(192,976)	(62,458.00)	(64,909)	128,067	-197.30%
SC42115 - OPEB Funding	(19,762)	(22,853)	(15,091)	(24,710)	(24,710.00)	(25,757)	(1,047)	4.06%
SC42120 - TMRS	(97,876)	(136,736)	(146,247)	0	(192,976.00)	(207,500)	(207,500)	100.00%
SC42300 - State Unemployment	(2,044)	(1,768)	0	(3,928)	(3,928.00)	0	3,928	Infinity
SC42400 - State Unemployment	(53,577)	(20,615)	(2,265)	(102,776)	(102,776.00)	(47,079)	55,697	-118.31%
SC42500 - Other Employee Benefits	0	0	6	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(3,981)	(1,418)	(23,339)	0	0.00	(14,504)	(14,504)	100.00%
SC42530 - Car Allowance	0	0	874	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(5,161)	(4,792)	0	(3,000)	0.00	0	3,000	Infinity
SC42570 - Communications Allowance	0	0	(3,285)	0	(3,000.00)	(3,000)	(3,000)	100.00%
41600 - Overtime Pay	(24,425)	(43,050)	0	(24,000)	(24,000.00)	(24,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(24,425)	(43,050)	0	(24,000)	(24,000.00)	(24,000)	0	0.00%
51100 - General Supplies	(100,619)	(103,998)	(116,901)	(64,201)	(73,211.18)	(66,901)	(2,700)	4.04%
SC51110 - Office Expense	(6,153)	(3,721)	(4,932)	(5,900)	(9,500.00)	(5,900)	0	0.00%
SC51115 - Employee Recognition Program	(1,206)	(336)	(1,776)	(2,800)	(2,720.00)	(2,500)	300	-12.00%
SC51120 - Safety Program	0	(250)	0	(501)	(500.00)	(501)	0	0.00%
SC51200 - Operating	(74,752)	(70,958)	(81,600)	(26,900)	(32,050.00)	(26,900)	0	0.00%
SC51300 - Clothing and Linen	(6,240)	(9,575)	(12,771)	(12,001)	(11,990.00)	(12,001)	0	0.00%
SC51350 - Chemical and Medical	0	0	(483)	(150)	(483.18)	(150)	0	0.00%
SC51700 - Education	0	0	0	(3,500)	(5,998.00)	(6,500)	(3,000)	46.15%
SC51850 - Minor Tools	(7,855)	(11,752)	(10,276)	(8,500)	(7,000.00)	(8,500)	0	0.00%
SC52050 - Auto Parts	(4,412)	(6,842)	(5,063)	(3,199)	(2,400.00)	(3,199)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(600)	(450.00)	(600)	0	0.00%
SC52120 - Tires and Tubes Other	0	(564)	0	(150)	(120.00)	(150)	0	0.00%
53000 - Energy	(2,715,699)	(2,273,864)	(3,006,883)	(2,977,312)	(2,828,953.00)	(2,970,398)	6,914	-0.23%
SC51800 - Fuel & Oil	(96)	(26)	0	(53)	(53.00)	(53)	0	0.00%
SC53150 - Electricity	(2,715,603)	(2,273,837)	(3,006,883)	(2,977,259)	(2,828,900.00)	(2,970,345)	6,914	-0.23%
60000 - Contractual Services	(29,056)	(18,796)	(40,726)	(23,946)	(31,102.43)	(22,946)	1,000	-4.36%
SC61200 - Postage	(2,097)	(2,526)	(2,918)	(1,500)	(1,600.00)	(1,500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61300 - Advertising	0	0	0	(400)	(350.00)	(400)	0	0.00%
SC61400 - Dues	(600)	(600)	(1,530)	(1,400)	(1,200.00)	(1,400)	0	0.00%
SC61405 - Subscriptions	0	0	0	0	(7,777.43)	0	0	Infinity
SC61410 - Tuition	(2,380)	0	(2,785)	(3,945)	(2,000.00)	(2,945)	1,000	-33.96%
SC61415 - Safety Training	0	0	(200)	(201)	(175.00)	(201)	0	0.00%
SC62000 - Professional	(23,980)	(15,669)	(27,181)	(16,500)	(18,000.00)	(16,500)	0	0.00%
SC62220 - Leased Equipment Expense	0	0	(1,852)	0	0.00	0	0	Infinity
SC68000 - Repair and Maint Services	0	0	(4,260)	0	0.00	0	0	Infinity
67000 - Cleaning Services	0	0	(67)	0	0.00	0	0	Infinity
SC67320 - Extermination	0	0	(67)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(580,140)	(752,756)	(882,448)	(494,002)	(610,445.57)	(491,002)	3,000	-0.61%
SC68100 - R & M - Building	(2,784)	0	(659)	0	(1,704.49)	0	0	Infinity
SC68210 - Traffic Pavement Marker	(22,240)	(123,089)	(68,417)	(122,000)	(120,000.00)	(120,000)	2,000	-1.67%
SC68220 - Street Lights	(164,325)	(242,714)	(65,634)	(120,000)	(237,000.00)	(119,000)	1,000	-0.84%
SC68300 - R & M - Improvements	(315,606)	(265,163)	(230,087)	(130,000)	(129,500.00)	(130,000)	0	0.00%
SC68310 - R & M Other Improvements	(60,201)	(115,388)	(120,082)	(120,000)	(91,000.00)	(120,000)	0	0.00%
SC68312 - Other Improvement	(14,636)	(6,272)	(373,200)	0	(2,917.87)	0	0	Infinity
SC68610 - Office Equipment	0	(132)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68640 - Machinery	(314)	0	183	(501)	(400.00)	(501)	0	0.00%
SC68650 - Shop Equipment	0	1	0	(501)	(591.00)	(501)	0	0.00%
SC68680 - Other Equipment	0	0	0	0	(25,450.00)	0	0	Infinity
SC68710 - Auto Repair & Maint	(34)	0	0	(1,000)	(500.00)	(1,000)	0	0.00%
SC68720 - Auto Accident Repair	0	0	0	0	(1,382.21)	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	(24,552)	0	0.00	0	0	Infinity
69000 - Rentals	(238,241)	(248,511)	(261,121)	(259,197)	(277,427.36)	(313,427)	(54,230)	17.30%
SC69210 - Rental City Equipment	(238,241)	(248,511)	(261,121)	(259,197)	(277,427.36)	(313,427)	(54,230)	17.30%
70000 - Other Charges	(3,391)	0	(9,500)	(124,000)	(120,027.00)	(127,300)	(3,300)	2.59%
SC72000 - Communication	0	0	0	(120,000)	(107,000.00)	(120,000)	0	0.00%
SC75100 - Travel	(3,132)	0	(9,330)	(3,500)	(5,701.00)	(6,500)	(3,000)	46.15%
SC75200 - Mileage	0	0	0	0	(64.96)	0	0	Infinity
SC75300 - Meals and Local	(259)	0	(170)	(500)	(1,560.00)	(800)	(300)	37.50%
SC75400 - Travel	0	0	0	0	(5,701.04)	0	0	Infinity
71000 - Insurance	(56,821)	(34,682)	(74,913)	(36,838)	(36,838.00)	(42,407)	(5,569)	13.13%
SC71100 - Insurance and Bonds	(56,821)	(34,682)	(74,913)	(36,838)	(36,838.00)	(42,407)	(5,569)	13.13%
77000 - Charges - Other	(51,046)	(79,499)	(460)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(51,046)	(79,499)	(460)	0	0.00	0	0	Infinity
90150 - Wreck Damage	7,531	32,013	38,649	43,000	0.00	43,000	0	0.00%
SC90155 - Damage to Infrastructure	7,531	32,013	38,649	43,000	0.00	43,000	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_24250 - Photographic Traffic Enforcement Cost Ce	815,819	105,314	(373,795)	(1,200,000)	(1,200,000.00)	0	1,200,000	Infinity
Revenues	139,317	105,314	56,205	0	0.00	0	0	Infinity
35000 - Fines & Forfeitures	77,815	0	0	0	0.00	0	0	Infinity
RC35180 - Photo Enforcement Fines	77,815	0	0	0	0.00	0	0	Infinity
37109 - Interest Earnings	61,502	105,314	56,205	0	0.00	0	0	Infinity
RC37110 - Interest Income	61,502	105,314	56,205	0	0.00	0	0	Infinity
Expenditures	676,501	0	(430,000)	(1,200,000)	(1,200,000.00)	0	1,200,000	Infinity
41000 - Personnel Services	(1,139)	0	0	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(919)	0	0	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(105)	0	0	0	0.00	0	0	Infinity
SC41900 - Life	(0)	0	0	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(13)	0	0	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(22)	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(9)	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(44)	0	0	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(3)	0	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(24)	0	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(68,125)	0	0	0	0.00	0	0	Infinity
SC62050 - Collection Expense	(68,125)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(4,235)	0	0	0	0.00	0	0	Infinity
SC77950 - State Photographic Traffic Enf	(4,235)	0	0	0	0.00	0	0	Infinity
92000 - Operating Transfers	750,000	0	(430,000)	(1,200,000)	(1,200,000.00)	0	1,200,000	Infinity
SC92130 - General Construction	750,000	0	(430,000)	(1,200,000)	(1,200,000.00)	0	1,200,000	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1731 - Traffic Administration	**42.15**	**66**
ADM540 - TRAFFIC ENGINEER	1.00	1
ADM541 - TRANSPORTATION SUPERINTENDENT	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
HRL540 - SCHOOL CROSSING GUARD	17.28	36
HRL541 - SCHOOL CROSSING GUARD SUB	0.18	3
HRL542 - TRAFFIC COUNTER	0.48	1
HRL545 - SCHOOL CROSSING GUARD SUPERVISOR	0.25	1
HRL930 - UTILITY WORKER-HRLY	0.96	2
MGT541 - SIGNS AND MARKINGS SUPERVISOR	1.00	1
MGT545 - SIGNAL SUPERVISOR	1.00	1
TEC220 - TRAFFIC CONTROL TECHNICIAN	4.00	4
TEC222 - TRAFFIC DESIGN TECHNICIAN	1.00	1
TEC541 - TRAFFIC TECHNICIAN I	2.00	2
TEC542 - TRAFFIC TECHNICIAN II	1.00	1
TEC545 - SIGNAL TECHNICIAN II	6.00	6
TEC550 - TRAFFIC OPERATIONS	2.00	2

	FTE	Count
TECHNICIAN		
TRD930 - UTILITY WORKER	2.00	2
Grand Total	**42.15**	**66**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Airport

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	21,741,384	17,086,351	22,973,768	22,555,343	22,946,475
Fixed Asset Transfers	0	4,636	0	0	0
Personal Services	6,402,841	7,118,882	7,235,191	7,468,500	7,590,331
Supplies	1,394,002	1,499,012	1,884,901	1,707,139	2,515,230
Contractual Services	2,345,084	2,974,761	3,574,001	3,230,501	4,001,405
Other Charges	10,044,942	4,368,919	10,118,823	10,054,204	8,683,265
Capital Outlay	0	(496,354)	0	0	0
Debt Service	0	230,181	160,852	95,000	156,244
Operating Transfers	1,554,515	1,386,295	0	0	0
Total Operating Expense	0	20	0	0	0
Revenues	19,465,528	22,547,567	21,520,656	21,405,338	25,250,358
Operating Revenues	16,505,790	20,621,221	21,064,534	20,803,216	24,583,136
Non-Oper Revenues	1,367,655	727,156	409,900	631,900	507,000
Other Financing Sources	39,083	(93,985)	4,000	(72,000)	118,000
Transfers In	1,553,000	1,293,175	42,222	42,222	42,222

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

To provide a safe and reliable airport that meets the traveling public's expectations while strengthening the community.

Goals and Objectives

- Maintain a motivated and goal-focused staff.
- Provide the internal systems and processes needed for accountability and efficiency.
- Maintain compliance with all applicable regulations and exceed standards when able.
- Be vigilant in our safety consciousness.
- Maintain professional yet flexible attitudes.
- Maintain a high level of integrity and accountability.
- Look for positive opportunities whenever possible.
- Look for ways to save money in the near term, but also the long term.
- Promote internal and external efficiencies whenever possible.
- Think as a team by supporting each other as well as other City departments.
- Set appropriate standards in every operational area.
- Be customer focused, including the public and on-airport tenants.

The Department of Aviation (Airport) is an enterprise operation organized to provide the necessary services for a public airport on a financially self-sufficient basis. Airport tenants and users provide the necessary revenue to operate the facilities. No General Fund tax revenues are used to operate the department. Transportation services available at the airport include commercial airlines (American, Southwest, and United) and ground transportation companies (taxi cabs, Uber, Lyft, and Wridz). Available general aviation (non-airline) services include aircraft storage, refueling, charter, and maintenance. The airport also supports military operations primarily through use of the runways and fueling activities.

The department's activities are aimed at providing a long-term public-use aviation facility using various airport revenue sources. The airport's primary revenue sources include automobile parking, rental car commissions, food and beverage commissions, building leases, ground leases, landing fees, and fuel flowage fees. Capital projects are funded with local airport funds and grants from the Federal Aviation Administration (FAA). Passenger Facility Charges (PFC's) are used to fund approximately 10% (or more) of federally eligible capital projects. The department also strives to access FAA discretionary funds, as they become available, to fund as many eligible capital projects as possible with federal funds.

With three commercial service airlines, American, Southwest, and United, serving the Amarillo community, the department's air service development program has ensured that the airlines continue to serve at least the same destinations year-over-year. The department's "Taking Flight" program has ensured positive engagement between the airlines and the community, working towards sustaining current service, additional destinations, and expanded service to current destinations.

Facilities available to carry out the aviation department's mission include 3,445 acres of land, a 217,000 square foot passenger terminal building used to service commercial airline flights from approximately 6:00 A.M. to midnight daily, and another 24 buildings ranging in size from 1,000 square feet to 312,000 square feet which is utilized for revenue production or as support facilities to maintain the Airport's physical plant. Among the airport's most significant assets are the runways and taxiways used by all aircraft. The primary runway (4/22) is one of the longest civilian runways in the United States at 13,502 feet in length, and the secondary runway (13/31) is of moderate length at 7,901 feet. The aviation department currently employs 75 personnel to operate and maintain the facility, with occasional vacant positions. Specialized aircraft rescue and firefighting equipment and facilities are also provided by the airport. Staff for the airport fire department is provided by the City of Amarillo fire department (AFD), paid for by the airport.

Projects planned for FY26/27 include completion of baggage handling system improvements, replacement of the crash phone system, a master plan & airport layout plan update, and the design of some new taxiway shoulders and a runway blast pad. These projects will enhance the airport's overall operation. The department also plans to complete construction of a replacement fire training simulator so that AFD firefighters can train here at the airport instead of training elsewhere.

The department's challenges include implementing updated standards while keeping up with the maintenance and systems replacement requirements of aging and highly technologically dependent facilities. Additionally, the department has been working to move a third-party legacy operation to a different part of the Airport in order to free up space for numerous development opportunities, but this remains a challenge due to the funding needed.

The Airport aligns with the City Council's adopted focus areas including a Business-Friendly Community, Communication, Fiscal Responsibility, Infrastructure, Public Safety, and Technology and Innovation. It is also important to note that the department of aviation has also built great relationships with other City organizations such as the Amarillo Economic Development Corporation, the Amarillo Chamber of Commerce, and the City's own Community Development department to ensure a coordinated and positive development effort.

Programs of the Airport

Administration/Support

2026/27 Budget

The Department of Aviation administrative staff directs the management of a multi-faceted airport transportation facility operation. The staff consists of the Director of Aviation, Deputy Director of Aviation, and administrative support staff. They identify and monitor the funding and financial budgeting for current and future operational needs and capital development. Airport funding sources include the Passenger Facility Charge (PFC) program and federal and state grant programs.

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Projected**
Number of active signatory air carriers	3	3	3
Total enplanement	412,265	414,889	419,000 (Est)

Airfield Management and Maintenance

2026/27 Budget

Provides maintenance and repair of runways, taxiways, ramps, airside roadways, airfield lighting and signs, navigational aids, and other services such as mowing and wildlife control. The airfield is maintained and operated per Federal Aviation Administration (FAA) requirements for all commercial airports (14 CFR Part 139) that hold an Airport Operating Certificate. This program supports developing the best transportation systems for the citizens of Amarillo.

Performance Measures/Indicators:	2024/25	2025/26
Lights on Airfield	1,628	1,628
Runway area (SQ FT)	4,060,000	4,060,000
Lights % Up Time	99%	99% (Est)

Airport Safety, Security, and Communications Center

2026/27 Budget

Provides short-term and long-term planning for Federal Aviation Administration (FAA) coordination. Assists in the development of the Airport Certification Manual, environmental-related compliance programs, and Airport Security Program to assure the safety of the traveling public. Security costs include the Airport Police Department, Airport Operations Center, badging and credentialing, and the maintenance of security cameras and security-related technology systems. This program includes emergency and medical services needed at the airport and surrounding areas. This program directly supports the city's Public Safety and Customer Service initiatives.

Performance Measures/Indicators:	2023/24 Actual	2024/25 Actual	2025/26 Estimated
Law enforcement activity (logged)	30,628	25,606	28,000

*Law enforcement calls include items such as offense/incident reports, security system alarm responses, passenger/citizen assistance, parking citations, lost and found calls, unattended bags, arrests, and security area patrols.

Winter Weather Operations

2026/27 Budget

Snow and ice removal operations during winter weather events are provided by airport personnel. The assigned departments perform snow and ice control on runways, taxiways, ramps, entrance roads, and parking areas. Program costs include the maintenance and operation of snow removal equipment owned by the airport.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Actual
Total snowfall (inches)	18	4.4
Total snow events	6	3
Winter weather manhours	750	826

Public Parking

2026/27 Budget

Parking is available at the Airport for use by the public and Airport employees. This program oversees more than 1,400 parking spaces in four different parking lots while maintaining the parking control operations and the revenue control system.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Projected**
Parking revenue	$4,182,806	$5,000,000 (Est)
#Tickets Sold	118,040	125,000 (Est)

Consolidated Rental Car ("CONRAC") Facility

2026/27 Budget

CONRAC provides maintenance of the Rental Car Center and customer return lots and the administration of commercial fuel sales and the Customer Facility Charge (CFC) program.

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Projected**
System operational during operating hours	98%	99%	99% (Proj)

Property Management and Maintenance

2026/27 Budget

Responsible for leasing real estate, property management, tenant relations, community outreach, risk management, and maintenance of properties leased to tenants within the surrounding Airport owned properties.

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Projected**
Total Airport Acres	3,811.15	3,811.15	3,811.15
Total Acres Available for Development	1,707	1,701	1,698

Terminal Management and Maintenance

2026/27 Budget

Provides maintenance and repairs of all terminal and terminal-related facilities to ensure the terminal is safe, efficient, clean, and user-friendly for travelers and Airport employees. Also includes lease management and tenant relations for commercial airlines.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Projected**
# Preventative Maintenance (PM) Checks	3,842	4,000 (EST)
# Hours for PM	6,270	7,000 (Est)
# Hours for Repair	1,233	1,250 (Est)

Terminal Technology Systems

2026/27 Budget

The Terminal Technology Systems group provides technical support and maintenance for the terminal systems, including flight and baggage information displays, passenger and paging information systems, administrative and Wi-Fi networks, and audio and visual systems. It provides technical support and maintenance for the flight information displays at the gate and hold room areas. This area also provides continuing support for the airport's extensive computer networks, software, and computerized hardware systems including numerous desktops/laptop computers and approximately 55 computer servers.

Performance Measures/Indicators: **Hours for:**	**2025/26 Estimated**
CCTV Maintenance/Repair (hours)	250
Network Maintenance/Repair (hours)	200
Public Address/Flight Information Display System Maintenance/Repair (hours)	10

Terminal Inline and Baggage Systems

2026/27 Budget

This group provides technical support and maintenance of the inline baggage system including conveyor belts, baggage claim devices, and bag makeup areas.

Performance Measures/Indicators:	**2025/26 Estimated**

# Preventative Maintenance (PM) Checks	100
# Hours for PM	200
# Hours for Repairs to BHS	450

Airport Fleet Vehicles (Including ARFF and Snow Removal Equipment)

2026/27 Budget

This group provides maintenance of the Airport's vehicle fleet, including pick-up trucks, other work trucks, buses, tractors, lifts, airfield snow plows, airfield snow broom vehicles, other snow removal equipment, aircraft rescue and firefighting (ARFF) vehicles, airport police vehicles, and airport operations vehicles. (* Item does not include the ARFF truck that required engine replacement, which was out of service for several months).

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Actual**
Snow removal equipment uptime (%)	94%	90%	99%
ARFF equipment uptime (%)	98%	95%	97%

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD2660 - Leose Training Program Fund	1,000
FD5400 - Airport Fund	22,945,475
Grand Total	**22,946,475**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
CC_26630 - Leose Training- Airport Securi	(245)	1,236	0	0	1,666.38	1,700	1,700	100.00%
Revenues	1,071	1,236	0	0	2,666.38	2,700	2,700	100.00%
35500 - Revenue from Other Agencies	1,071	1,236	0	0	2,666.38	2,700	2,700	100.00%
RC36210 - Other Program Revenue	1,071	1,236	0	0	2,666.38	2,700	2,700	100.00%
Expenditures	(1,316)	0	0	0	(1,000.00)	(1,000)	(1,000)	100.00%
60000 - Contractual Services	(1,316)	0	0	0	(1,000.00)	(1,000)	(1,000)	100.00%
SC61410 - Tuition	(1,316)	0	0	0	(1,000.00)	(1,000)	(1,000)	100.00%
CC_54110 - Department of Aviation	(2,705,044)	(2,161,773)	4,953,492	(6,043,950)	(5,852,769.46)	(4,378,781)	1,665,169	-38.03%
Revenues	15,308,408	17,488,302	20,388,775	16,227,156	16,109,171.76	17,341,137	1,113,981	6.42%
34300 - Airfield Fees and Commissions	1,193,692	1,411,623	1,462,785	1,594,738	1,594,738.00	1,673,527	78,789	4.71%
RC34310 - Landing Fees	979,672	1,198,646	1,249,858	1,344,738	1,344,738.00	1,398,527	53,789	3.85%
RC34320 - Fuel Flowage Comm	125,888	128,767	115,618	150,000	150,000.00	125,000	(25,000)	-20.00%
RC34350 - Cargo Landing Fees	2,455	0	0	0	0.00	0	0	Infinit
RC34360 - Gen Av and Military Landing Fe	85,676	84,211	97,309	100,000	100,000.00	150,000	50,000	33.33%
34400 - Terminal Building Area Rental	8,975,793	10,653,825	10,556,731	11,908,760	11,945,960.00	12,501,200	592,440	4.74%
RC34410 - Airline Rentals	2,772,475	4,037,210	4,249,298	4,118,760	4,118,760.00	4,561,200	442,440	9.70%
RC34420 - Restaurant Commissions	252,426	357,129	273,477	360,000	360,000.00	360,000	0	0.00%
RC34455 - Building 602	0	0	224,800	0	337,200.00	0	0	Infinit
RC34460 - Other Terminal Building	227,130	146,371	146,746	130,000	130,000.00	250,000	120,000	48.00%
RC34470 - Car Rental Commissions	1,674,280	1,486,576	1,183,479	1,500,000	1,500,000.00	1,530,000	30,000	1.96%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
RC34471 - Customer Facility Charge	0	0	197,055	0	0.00	0	0	Infinit
RC34472 - CONRAC Fuel Revenue	0	0	24,406	0	0.00	0	0	Infinit
RC34480 - Auto Parking Commission	4,049,482	4,626,540	4,257,470	5,800,000	5,500,000.00	5,800,000	0	0.00%
34600 - Other Building & Ground Rental	1,991,054	2,003,883	2,044,976	2,132,536	1,830,951.76	2,361,188	228,652	9.68%
RC34620 - Albers Aerospace	302,123	163,590	84,300	337,200	0.00	352,527	15,327	4.35%
RC34630 - Intl Aerospace Coatings Lease	531,792	571,058	526,368	530,159	530,159.00	605,733	75,574	12.48%
RC34631 - Wilmax Lease	14,264	14,264	15,000	15,000	15,000.00	15,000	0	0.00%
RC34632 - Marcee Properties Lease	40,198	45,000	41,475	45,000	45,000.00	45,900	900	1.96%
RC34640 - Bell Helicopter Rents	503,727	554,652	532,726	586,362	586,362.00	602,000	15,638	2.60%
RC34650 - Fixed Base Operator Lea	106,844	106,844	485,286	333,859	333,859.00	333,859	0	0.00%
RC34660 - Other Build Rentls – Ai	45,530	43,511	52,138	65,000	65,000.00	64,000	(1,000)	-1.56%
RC34665 - PRANA Master Lease	149,834	176,677	230,479	167,456	167,456.00	243,654	76,198	31.27%
RC34670 - Fuel Storage Rentals	237,737	259,350	8,996	0	0.00	0	0	Infinit
RC34672 - Haven Aero FBO Ground	0	0	2,968	0	35,615.76	35,615	35,615	100.00%
RC34680 - Ground Rentals	25,156	21,280	22,914	12,000	12,000.00	5,900	(6,100)	-103.39%
RC34715 - Ground	33,848	47,657	42,327	40,500	40,500.00	57,000	16,500	28.95%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Transportation Fees								
34800 - Other	0	31,500	43,686	42,000	42,000.00	45,000	3,000	6.67%
RC34700 - Advertising Commission	0	31,500	43,686	42,000	42,000.00	45,000	3,000	6.67%
35500 - Revenue from Other Agencies	108,109	100,000	4,359,808	100,000	100,000.00	100,000	0	0.00%
RC35610 - Grant In Aid – Federal	58,109	0	4,269,857	0	0.00	0	0	Infinit
RC35700 - Grants - State	50,000	100,000	89,952	100,000	100,000.00	100,000	0	0.00%
36540 - Marketing Income	0	0	700	0	400.00	0	0	Infinit
RC36542 - Advertising Sales	0	0	700	0	400.00	0	0	Infinit
37000 - Non-Operating Revenues	0	0	(410,782)	0	22,000.00	0	0	Infinit
RC37150 - Rent	0	0	(470,248)	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	59,466	0	22,000.00	0	0	Infinit
37109 - Interest Earnings	1,254,824	1,357,990	1,081,168	400,000	600,000.00	500,000	100,000	20.00%
RC37110 - Interest Income	930,884	897,384	650,416	400,000	600,000.00	500,000	100,000	20.00%
RC37115 - Unrealized G/L	0	1,218	17,485	0	0.00	0	0	Infinit
RC37125 - Other Interest Income	323,939	459,388	413,266	0	0.00	0	0	Infinit
37150 - Rent	1,375	1,500	50,513	2,900	2,900.00	0	(2,900)	Infinit
RC37154 - Other Rental Income	0	0	49,513	0	0.00	0	0	Infinit
RC37155 - Surface Land Rental	1,375	1,500	1,000	2,900	2,900.00	0	(2,900)	Infinit
37400 - Miscellaneous Revenue	98,561	374,980	(93,985)	4,000	(72,000.00)	118,000	114,000	96.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
RC37130 - Discounts Earned	318	0	0	0	0.00	0	0	Infinit
RC37141 - Merchant Service Fees	(85,949)	(96,979)	(93,985)	(72,000)	(72,000.00)	(72,000)	0	0.00%
RC37410 - Miscellaneous Revenue	72,852	54,760	0	76,000	0.00	65,000	(11,000)	-16.92%
RC37451 - TSA LEO Reimbursement	111,340	81,302	0	0	0.00	125,000	125,000	100.00%
RC37460 - Gn/Lss on Prop Disposal	0	335,897	0	0	0.00	0	0	Infinit
39100 - Operating Transfers In	1,685,000	1,553,000	1,293,175	42,222	42,222.00	42,222	0	0.00%
RC39110 - Tsf In fr General Fund	0	0	0	42,222	42,222.00	42,222	0	0.00%
RC39676 - Tsf in fr Airport PFC Fu	1,685,000	1,553,000	1,293,175	0	0.00	0	0	Infinit
Expenditures	(18,013,451)	(19,650,075)	(15,435,283)	(22,271,106)	(21,961,941.22)	(21,719,918)	551,188	-2.54%
41000 - Personnel Services	(4,593,312)	(6,084,698)	(7,035,060)	(7,057,276)	(7,375,886.55)	(7,506,917)	(449,641)	5.99%
SC41100 - Salaries and Wages	(3,049,476)	(3,582,423)	(3,760,706)	(4,645,199)	(4,563,493.75)	(4,922,270)	(277,071)	5.63%
SC41300 - Incentive	(75,330)	(52,916)	(139,661)	(66,810)	(125,110.89)	(101,280)	(34,470)	34.03%
SC41500 - PFP	0	0	0	(20,555)	0.00	0	20,555	Infinit
SC41600 - Overtime Pay	0	0	(268,076)	0	(213,156.24)	0	0	Infinit
SC41605 - Scheduled Overtime	0	0	0	0	(50,515.46)	0	0	Infinit
SC41615 - Unscheduled Overtime	0	0	0	0	(90,865.54)	0	0	Infinit
SC41820 - Health Insurance	(658,205)	(649,655)	(666,981)	(724,743)	(724,743.00)	(758,639)	(33,896)	4.47%
SC41900 - Life	(1,510)	(1,609)	0	(3,077)	370.13	0	3,077	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC42010 - Life Insurance	0	0	(14,680)	(68,774)	(1,846.36)	(4,680)	64,094	-1,369.53%
SC42020 - Social Security	0	0	0	(292,444)	(37,252.74)	0	292,444	Infinit
SC42100 - Social Security - Medicare	(45,178)	(54,181)	0	0	(32,526.36)	(71,792)	(71,792)	100.00%
SC42110 - Social Security - OASDI	(193,177)	(231,671)	(244,193)	(942,904)	(298,365.60)	(306,992)	635,912	-207.14%
SC42111 - TMRS Adj (GASB 68)	25,072	0	(639,842)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(78,952)	(40,961)	(35,752)	(115,268)	69,371.72	(120,320)	(5,052)	4.20%
SC42116 - OPEB Adj (GASB 75)	32,382	0	(25,342)	0	0.00	0	0	Infinit
SC42120 - TMRS	(385,014)	(1,349,471)	(770,600)	0	(952,962.62)	(981,375)	(981,375)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(120,847.09)	0	0	Infinit
SC42300 - State Unemployment	(3,304)	(3,134)	0	(5,558)	0.00	0	5,558	Infinit
SC42400 - State Unemployment	(72,483)	(41,345)	(3,765)	(140,504)	(7,563.50)	(151,495)	(10,991)	7.26%
SC42500 - Other Employee Benefits	0	0	13	0	13.46	0	0	Infinit
SC42510 - Workers Compensation	(11,570)	(11,954)	(106,443)	(12,000)	(181,269.25)	(49,514)	(37,514)	75.76%
SC42520 - Uniform/Clothing Allowan	(6,959)	(7,556)	(14)	0	0.00	0	0	Infinit
SC42530 - Car Allowance	0	0	(9,371)	0	(15,044.37)	(15,000)	(15,000)	100.00%
SC42540 - Uniform and Clothing Allowance	(4,588)	(5,026)	(6,557)	(5,400)	(13,875.00)	0	5,400	Infinit
SC42550 - Moving Expense	(14,857)	(16,519)	0	(14,040)	0.00	0	14,040	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC42560 - Change in Sick and Annua	(50,162)	(36,276)	(1,197)	0	0.00	0	0	Infinit
SC42570 - Communications Allowance	0	0	(12,384)	0	(16,204.09)	(23,560)	(23,560)	100.00%
SC42580 - Change in Sick and Annual	0	0	(329,509)	0	0.00	0	0	Infinit
41600 - Overtime Pay	(86,286)	(213,169)	0	(80,000)	(80,000.00)	(80,000)	0	0.00%
SC41620 - Unscheduled	(86,286)	(213,169)	0	(80,000)	(80,000.00)	(80,000)	0	0.00%
51000 - Supplies	0	0	58,813	0	0.00	0	0	Infinit
RC51110 - Office Expense	0	0	64	0	0.00	0	0	Infinit
RC53200 - Water and Sewer	0	0	58,749	0	0.00	0	0	Infinit
51100 - General Supplies	(566,129)	(379,851)	(766,865)	(712,661)	(678,586.00)	(801,617)	(88,956)	11.10%
SC51110 - Office Expense	(9,292)	(11,459)	(13,100)	(15,000)	(11,600.00)	(15,000)	0	0.00%
SC51115 - Employee Recognition Program	(4,737)	(7,313)	(4,859)	(8,000)	(7,000.00)	(8,000)	0	0.00%
SC51116 - Employee Recognition Program Airport FAC	0	0	(714)	(800)	(800.00)	(800)	0	0.00%
SC51120 - Safety Program	(3,263)	(2,138)	(238)	(2,500)	(1,500.00)	(2,000)	500	-25.00%
SC51121 - Employee Recognition Program Airport Operations	0	(262)	0	(500)	(625.00)	(500)	0	0.00%
SC51122 - Employee Recognition	0	0	(180)	(700)	(200.00)	(700)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Program Airport Police								
SC51200 - Operating	(9,425)	(1,427)	(1,366)	0	(400.00)	(300)	(300)	100.00%
SC51201 - Operating Airport FAC	0	(736)	(200)	(1,500)	(1,100.00)	(1,750)	(250)	14.29%
SC51203 - Operating Airport Police	0	(4,210)	(2,621)	(21,569)	(21,569.00)	(32,590)	(11,021)	33.82%
SC51220 - Badge Office Supplies	(4,748)	(8,899)	(6,611)	(8,000)	(7,500.00)	(11,000)	(3,000)	27.27%
SC51250 - Janitor	(86,217)	(100,536)	(85,946)	(100,050)	(100,050.00)	(120,060)	(20,010)	16.67%
SC51300 - Clothing and Linen	(13,026)	(392)	(348)	(1,000)	0.00	(1,000)	0	0.00%
SC51301 - Clothing and Linen Airport Info Tech	0	(401)	(757)	(300)	0.00	0	300	Infinit
SC51302 - Clothing and Linen Airport Operations	0	(1,438)	(602)	(3,000)	(2,500.00)	(2,500)	500	-20.00%
SC51303 - Clothing and Linen Airport FAC	0	(11,578)	(15,697)	(22,000)	(21,000.00)	(23,000)	(1,000)	4.35%
SC51304 - Clothing and Linen Airport Police	0	(12,753)	(6,981)	(32,502)	(19,002.00)	(36,577)	(4,075)	11.14%
SC51350 - Chemical and Medical	(4,426)	(9,749)	(5,633)	(4,000)	(5,500.00)	(7,000)	(3,000)	42.86%
SC51410 - Vaccines	0	0	0	(100)	0.00	0	100	Infinit
SC51420 - Snow Removal Supplies	(81,909)	(20,959)	(87,788)	(125,000)	(110,000.00)	(100,000)	25,000	-25.00%
SC51760 - WHMP Program Management	(13,234)	(33,250)	(57,747)	(60,000)	(60,000.00)	(100,000)	(40,000)	40.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC51810 - CONRAC Fuel Expense	0	0	(22,974)	0	0.00	0	0	Infinit
SC51850 - Minor Tools	(1,913)	(2,251)	(7,441)	(8,000)	(7,000.00)	(5,000)	3,000	-60.00%
SC51851 - Minor Tools Airport Airside	0	(1,720)	(2,358)	(3,000)	(2,700.00)	(3,000)	0	0.00%
SC51852 - Minor Tools Info Tech	0	(1,261)	0	(2,000)	(1,500.00)	(2,000)	0	0.00%
SC51853 - Minor Tools L/F	0	(914)	(9,580)	(11,000)	(10,500.00)	(6,000)	5,000	-83.33%
SC51855 - Minor Communications Equip	0	0	(873)	0	0.00	0	0	Infinit
SC51950 - Minor Office Equipment	0	(45)	(8)	(300)	0.00	0	300	Infinit
SC51955 - Furniture	(32,184)	(11,966)	(48,787)	(17,300)	(25,000.00)	(14,100)	3,200	-22.70%
SC51970 - Software	(95,411)	(6,055)	(10,264)	(81,900)	(121,900.00)	(35,500)	46,400	-130.70%
SC51980 - IT Hardware	(146,393)	(71,563)	(327,028)	(117,400)	(77,400.00)	(188,400)	(71,000)	37.69%
SC52000 - Ammunition	(4,955)	0	0	0	0.00	0	0	Infinit
SC52001 - Ammunition Airport Operations	0	0	0	(2,400)	(1,400.00)	(2,000)	400	-20.00%
SC52002 - Ammunition Airport Police	0	(17,527)	(15,449)	(17,840)	(17,840.00)	(17,840)	0	0.00%
SC52050 - Auto Parts	(22,628)	(27,991)	(22,337)	(30,000)	(32,000.00)	(40,000)	(10,000)	25.00%
SC52120 - Tires and Tubes Other	(32,369)	(11,058)	(8,218)	(15,000)	(11,000.00)	(25,000)	(10,000)	40.00%
SC54000 - Food	0	0	(160)	0	0.00	0	0	Infinit
53000 - Energy	(870,076)	(709,582)	(606,670)	(869,539)	(733,681.00)	(770,338)	99,201	-12.88%
SC51800 - Fuel & Oil	(98,623)	(45,923)	(64,217)	(76,500)	(66,500.00)	(70,000)	6,500	-9.29%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC53100 - Natural Gas	(159,578)	(155,055)	(143,635)	(162,901)	(104,968.00)	(112,316)	50,585	-45.04%
SC53150 - Electricity	(553,512)	(427,838)	(377,558)	(541,989)	(447,113.00)	(469,469)	72,520	-15.45%
SC53200 - Water and Sewer	(58,363)	(80,767)	(21,260)	(88,149)	(115,100.00)	(118,553)	(30,404)	25.65%
55000 - Books and Periodicals	(423)	(794)	0	(200)	0.00	(200)	0	0.00%
SC55100 - Publications	(423)	(794)	0	(200)	0.00	(200)	0	0.00%
60000 - Contractual Services	(1,682,537)	(1,170,317)	(1,084,181)	(1,596,501)	(1,259,901.00)	(1,481,155)	115,346	-7.79%
RC67320 - Extermination	0	0	(675)	0	0.00	0	0	Infinit
RC68300 - Repair and Maintenance - Improvements	0	0	(686)	0	0.00	0	0	Infinit
SC61200 - Postage	(925)	(522)	(364)	(1,200)	(1,000.00)	(1,400)	(200)	14.29%
SC61300 - Advertising	(216,004)	(65,949)	0	(300,000)	0.00	(300,000)	0	0.00%
SC61327 - Miscellaneous	0	(52,400)	0	0	0.00	0	0	Infinit
SC61400 - Dues	(5,917)	(1,937)	(3,852)	(1,150)	(2,250.00)	(1,300)	(150)	11.54%
SC61401 - Dues Airport FAC	0	(1,550)	(2,393)	(3,400)	(2,900.00)	(3,400)	0	0.00%
SC61402 - Dues Airport Info Tech	0	0	0	(600)	0.00	0	600	Infinit
SC61403 - Dues Airport Operations	0	(1,100)	(2,566)	(3,000)	(3,000.00)	(2,600)	400	-15.38%
SC61404 - Dues Airport Police	0	(863)	(1,130)	(1,175)	(1,075.00)	(1,175)	0	0.00%
SC61410 - Tuition	(7,255)	(3,262)	(1,452)	(1,000)	(200.00)	(500)	500	-100.00%
SC61411 - Tuition Airport Operations	0	(700)	(1,530)	(2,385)	(1,385.00)	(5,550)	(3,165)	57.03%
SC61413 - Tuition Airport FAC	0	(10,561)	(7,105)	(6,000)	(2,000.00)	(6,000)	0	0.00%
SC61415 - Safety Training	(54)	(235)	(461)	(1,500)	0.00	(1,000)	500	-50.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC61416 - Tuition Airport Police	0	(2,102)	(40)	(7,380)	(2,380.00)	(8,730)	(1,350)	15.46%
SC61500 - Administrative Service Charge	(630,357)	(506,001)	(554,615)	(425,000)	(425,000.00)	(500,000)	(75,000)	15.00%
SC62000 - Professional	(561,917)	(486,040)	(354,365)	(552,711)	(527,711.00)	(350,000)	202,711	-57.92%
SC62001 - Legal	0	0	0	0	0.00	(100,000)	(100,000)	100.00%
SC62010 - Service Agreements	(240,465)	(21,303)	(103,267)	(37,000)	(40,000.00)	(40,000)	(3,000)	7.50%
SC62020 - TSA Background Checks	(19,643)	(15,184)	(18,238)	(22,000)	(21,000.00)	(23,000)	(1,000)	4.35%
SC62040 - ACM Programs	0	(609)	(31,442)	(116,000)	(116,000.00)	(21,500)	94,500	-439.53%
SC62220 - Leased Equipment Expense	0	0	0	(115,000)	(114,000.00)	(115,000)	0	0.00%
62000 - Professional	0	0	(201,755)	(204,000)	(204,000.00)	(346,300)	(142,300)	41.09%
SC62060 - ASP Programs	0	0	(105,719)	(100,000)	(100,000.00)	(55,000)	45,000	-81.82%
SC62070 - Worker Screening Contract	0	0	(96,036)	(104,000)	(104,000.00)	(104,000)	0	0.00%
SC62080 - SIDA Video	0	0	0	0	0.00	(187,300)	(187,300)	100.00%
63000 - Other Professional	(8,910)	(9,100)	(11,387)	(12,000)	(12,000.00)	(12,000)	0	0.00%
SC63140 - Audit Fee	(8,910)	(9,100)	(10,460)	(12,000)	(12,000.00)	(12,000)	0	0.00%
SC63350 - Credit Card Fees	0	0	(927)	0	0.00	0	0	Infinit
67000 - Cleaning Services	(30,671)	(15,763)	(11,792)	(15,000)	(14,000.00)	(32,000)	(17,000)	53.13%
SC67310 - Janitorial Service Cont	0	(9,887)	(6,208)	(8,000)	(7,000.00)	(25,000)	(17,000)	68.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC67320 - Extermination	(30,671)	(5,876)	(5,584)	(7,000)	(7,000.00)	(7,000)	0	0.00%
68000 - Repair and Maint Services	(763,228)	(699,652)	(1,081,744)	(989,600)	(1,007,700.00)	(1,070,600)	(81,000)	7.57%
SC68100 - R & M - Building	0	0	(3,275)	0	0.00	0	0	Infinit
SC68101 - R&M - Bldg - Terminal	(40,328)	(22,798)	(39,587)	(40,000)	(35,000.00)	(30,000)	10,000	-33.33%
SC68102 - R&M - Bldg - Airfield	(218,747)	(74,598)	(71,885)	(95,000)	(95,000.00)	(95,000)	0	0.00%
SC68103 - R&M - Bldg - FS #10 & Tr	(5,438)	(9,670)	(9,881)	(7,000)	(6,700.00)	(5,000)	2,000	-40.00%
SC68104 - R & M - Terminal Lighting	(10,905)	(28,051)	(17,571)	(15,000)	(15,000.00)	(25,000)	(10,000)	40.00%
SC68105 - R & M - Terminal Plumbing	(41,314)	(30,042)	(45,861)	(60,000)	(60,000.00)	(60,000)	0	0.00%
SC68106 - R & M - Terminal Water Treatment	(18,898)	(19,474)	(18,819)	(4,000)	(6,000.00)	(4,000)	0	0.00%
SC68300 - R & M - Improvements	0	0	(2,366)	0	(10,000.00)	0	0	Infinit
SC68301 - R&M - Impr - Terminal	(7,511)	(41,267)	(94,696)	(95,000)	(94,000.00)	(130,000)	(35,000)	26.92%
SC68302 - R&M - Impr - Airfield	(89,351)	(114,417)	(100,364)	(100,000)	(100,000.00)	(100,000)	0	0.00%
SC68303 - R&M - Impr - FS #10 & Tr	(1,533)	(16,182)	(42,981)	(35,000)	(33,000.00)	(25,000)	10,000	-40.00%
SC68304 - R&M - Impr - Inline System	(18,540)	(28,351)	(67,117)	(60,000)	(58,000.00)	(60,000)	0	0.00%
SC68305 - R&M Boarding Bridges	(24,926)	(46,175)	(36,923)	(80,000)	(78,000.00)	(80,000)	0	0.00%
SC68306 - R&M Fire and Security Systems	(22,852)	(30,418)	(18,713)	(23,000)	(22,000.00)	(35,000)	(12,000)	34.29%
SC68307 - R&M Elevator/Escalator	(17,382)	(73,091)	(55,526)	(60,000)	(60,000.00)	(60,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC68308 - R&M HVAC	(91,177)	(51,436)	(204,891)	(143,000)	(143,000.00)	(175,000)	(32,000)	18.29%
SC68309 - R&M Parking Garage	(4,774)	(3,619)	(7,061)	(3,000)	(4,000.00)	(4,000)	(1,000)	25.00%
SC68310 - R & M Other Improvements	(971)	(1,777)	(1,540)	0	0.00	0	0	Infinit
SC68311 - R&M SRE Shop	(10,597)	(8,775)	(6,950)	(6,000)	(5,800.00)	(6,000)	0	0.00%
SC68317 - R&M Fire and Security Sys Airport L/F	0	(12,590)	(9,858)	(13,000)	(8,000.00)	(10,000)	3,000	-30.00%
SC68319 - R&M Plumbing Airport L/F	0	(50)	(99)	(5,000)	(4,000.00)	(5,000)	0	0.00%
SC68321 - R&M HVAC Airport L/F	0	(769)	(199)	(2,000)	(1,000.00)	(2,000)	0	0.00%
SC68323 - R&M Lighting Airport L/F	0	242	(2,138)	(2,000)	(2,000.00)	(5,000)	(3,000)	60.00%
SC68400 - R & M - Irrigation	(708)	(3,909)	(6,207)	(6,000)	(1,000.00)	(6,000)	0	0.00%
SC68500 - R & M - Streets	(409)	(1,227)	(2,738)	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC68610 - Office Equipment	0	0	(16)	0	0.00	0	0	Infinit
SC68615 - Misc. Fuel Powered Equi	(544)	(40)	0	0	0.00	0	0	Infinit
SC68640 - Machinery	(507)	(162)	(773)	(2,000)	(1,000.00)	(2,000)	0	0.00%
SC68641 - Machinery Airport L/F	0	(1,365)	0	0	0.00	0	0	Infinit
SC68650 - Shop Equipment	(3,698)	(2,017)	(1,818)	0	(600.00)	0	0	Infinit
SC68660 - Audio/Video Equipment	(23,542)	(15,505)	(5,229)	(17,600)	(16,600.00)	(8,600)	9,000	-104.65%
SC68670 - Communications	(53,848)	(40,943)	(69,328)	(93,000)	(88,000.00)	(115,000)	(22,000)	19.13%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Equipmen								
SC68680 - Other Equipment	(32,265)	(4,219)	(1,525)	0	0.00	0	0	Infinit
SC68710 - Auto Repair & Maint	(22,465)	(16,956)	0	(20,000)	(57,000.00)	(20,000)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(135,808)	0	0.00	0	0	Infinit
69000 - Rentals	(97,813)	(470,082)	(494,121)	(668,900)	(656,900.00)	(988,350)	(319,450)	32.32%
SC69100 - Rental Land & Buildings	(32,259)	(8,012)	(28,817)	(50,000)	(40,000.00)	(50,000)	0	0.00%
SC69220 - Rental Other Equipment	(526)	(138)	(4,362)	(3,000)	(2,000.00)	(5,000)	(2,000)	40.00%
SC69300 - Leased Computer Software	(65,029)	(461,933)	(460,942)	(615,900)	(614,900.00)	(933,350)	(317,450)	34.01%
70000 - Other Charges	(5,712,085)	(5,970,526)	(83,450)	(6,169,932)	(5,901,641.67)	(5,111,142)	1,058,790	-20.72%
RC78210 - Cash Over/Short	0	0	(1,149)	0	0.00	0	0	Infinit
SC74000 - Printing and Binding	(702)	(153)	(289)	(250)	(150.00)	(1,000)	(750)	75.00%
SC74100 - Community Outreach	0	0	(11,968)	0	0.00	0	0	Infinit
SC75100 - Travel	(35,604)	(23,573)	(57,691)	(131,500)	0.00	(111,000)	20,500	-18.47%
SC75101 - Travel Airport Operations	0	(8,208)	0	0	0.00	0	0	Infinit
SC75102 - Travel Airport Police	0	(98)	0	0	0.00	0	0	Infinit
SC75103 - Travel Airport Info Tech	0	(3,668)	0	0	0.00	0	0	Infinit
SC75104 - Travel Airport FAC	0	(249)	0	0	0.00	0	0	Infinit
SC75200 - Mileage	0	0	(167)	0	0.00	0	0	Infinit
SC75300 - Meals and Local	(7,310)	(3,007)	(12,186)	(10,700)	(9,700.00)	(10,700)	0	0.00%
SC75301 - Meals and Local Airport	0	(838)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
FAC								
SC75302 - Meals and Local Airport Operations	0	(1,073)	0	0	0.00	0	0	Infinit
SC75400 - Travel	0	0	0	0	(81,500.00)	0	0	Infinit
SC76000 - Depreciation	(5,668,468)	(5,929,658)	0	(6,027,482)	(5,810,291.67)	(4,988,442)	1,039,040	-20.83%
71000 - Insurance	(874,334)	(984,545)	(747,246)	(774,215)	(774,215.00)	(744,765)	29,450	-3.95%
SC71100 - Insurance and Bonds	(874,334)	(984,545)	(746,984)	(774,215)	(774,215.00)	(744,765)	29,450	-3.95%
SC71250 - Paid Claims	0	0	(262)	0	0.00	0	0	Infinit
76000 - Depreciation	0	(9,075)	(108,900)	0	0.00	0	0	Infinit
SC76600 - Amortization of Leased Assets	0	(9,075)	(108,900)	0	0.00	0	0	Infinit
77000 - Charges - Other	(2,679,648)	(2,874,229)	(3,429,322)	(2,960,430)	(3,168,430.00)	(2,618,290)	342,140	-13.07%
SC77450 - Administrative Other	(144,784)	(261,198)	(313,973)	(342,141)	(342,141.00)	(433,227)	(91,086)	21.03%
SC77460 - Admin Other Governments	(71,098)	(91,200)	0	(92,000)	0.00	(92,000)	0	0.00%
SC77470 - Service Charges - Other	(2,112,423)	(2,231,113)	(2,486,857)	(2,096,232)	(2,096,232.00)	(1,620,000)	476,232	-29.40%
SC77610 - Information Technology - City	(350,067)	(367,570)	(382,273)	(430,057)	(430,057.00)	(473,063)	(43,006)	9.09%
SC78020 - Interest Expense	0	0	(9,906)	0	0.00	0	0	Infinit
SC78210 - Cash Over/Short	486	(2,322)	(1,445)	0	0.00	0	0	Infinit
SC78230 - Loss on Bad Debt	(1,762)	79,174	51,894	0	0.00	0	0	Infinit
SC79000 - Other Marketing	0	0	(439)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC79050 - Advertising	0	0	(286,323)	0	(300,000.00)	0	0	Infinit
83000 - Improve Other than Building	0	0	86,510	0	0.00	0	0	Infinit
SC83130 - Airfield Heavy Equipment	0	0	86,510	0	0.00	0	0	Infinit
84000 - Machinery & Equipment	0	0	302,432	0	0.00	0	0	Infinit
SC84100 - Auto-Rolling Stock & Equ	0	0	146,082	0	0.00	0	0	Infinit
SC84311 - Shop EquipmentAirport L/F	0	0	137	0	0.00	0	0	Infinit
SC84500 - Office Machines & Equipm	0	0	(1,144)	0	0.00	0	0	Infinit
SC84800 - Communications Equipment	0	0	(1,975)	0	0.00	0	0	Infinit
SC84911 - Other Equipment Airport Airside	0	0	159,332	0	0.00	0	0	Infinit
85000 - Construction Services	0	0	107,411	0	0.00	0	0	Infinit
SC85110 - Contractor Payment #1	0	0	107,411	0	0.00	0	0	Infinit
89000 - Debt Service	0	(57,176)	(230,181)	(160,852)	(95,000.00)	(156,244)	4,608	-2.95%
SC89100 - Bond Principal Payments	0	0	0	0	(95,000.00)	0	0	Infinit
SC89200 - Bond Interest Payments	0	0	(230,181)	(160,852)	0.00	(156,244)	4,608	-2.95%
SC89350 - Bond Issuance Costs	0	(57,176)	0	0	0.00	0	0	Infinit
92000 - Operating Transfers	(48,000)	(1,515)	(93,120)	0	0.00	0	0	Infinit
SC92120 - Information Services	0	(1,515)	(48,000)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
SC92130 - General Construction	(48,000)	0	(45,120)	0	0.00	0	0	Infinit
93000 - Fixed Asset Transfers	0	0	(4,636)	0	0.00	0	0	Infinit
SC93020 - Water & Sewer	0	0	(4,636)	0	0.00	0	0	Infinit
TEXP - Total Operating Expense	0	0	(20)	0	0.00	0	0	Infinit
SC51000 - Supplies	0	0	(20)	0	0.00	0	0	Infinit
CC_54120 - Airport Transfers Cost Center	0	0	(46)	2,954,500	2,954,500.00	4,925,521	1,971,021	40.02%
Revenues	0	0	(46)	2,954,500	2,954,500.00	5,545,521	2,591,021	46.72%
32800 - Intergovernmental Revenues	0	0	0	0	0.00	100,000	100,000	100.00%
RC32825 - TxDOT Assistance	0	0	0	0	0.00	100,000	100,000	100.00%
35500 - Revenue from Other Agencies	0	0	0	2,954,500	2,954,500.00	5,445,521	2,491,021	45.74%
RC35610 - Grant In Aid – Federal	0	0	0	2,954,500	2,954,500.00	5,445,521	2,491,021	45.74%
37000 - Non-Operating Revenues	0	0	(46)	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	(46)	0	0.00	0	0	Infinit
Expenditures	0	0	0	0	0.00	(620,000)	(620,000)	100.00%
51100 - General Supplies	0	0	0	0	0.00	(620,000)	(620,000)	100.00%
SC52300 - Unassigned	0	0	0	0	0.00	(620,000)	(620,000)	100.00%
CC_54170 - Rental Car Facility	110,499	96,533	345,922	179,338	289,597.82	298,443	119,105	39.91%
Revenues	730,803	760,477	703,815	882,000	882,000.00	904,000	22,000	2.43%
34400 - Terminal Building Area Rental	730,803	760,477	699,984	882,000	882,000.00	904,000	22,000	2.43%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
RC34460 - Other Terminal Building	0	0	5,727	0	0.00	0	0	Infinit
RC34470 - Car Rental Commissions	0	0	179,840	0	0.00	0	0	Infinit
RC34471 - Customer Facility Charge	533,181	587,382	405,180	582,000	582,000.00	594,000	12,000	2.02%
RC34472 - CONRAC Fuel Revenue	197,622	173,095	109,238	300,000	300,000.00	310,000	10,000	3.23%
34600 - Other Building & Ground Rental	0	0	3,491	0	0.00	0	0	Infinit
RC34660 - Other Build Rentls – Ai	0	0	3,491	0	0.00	0	0	Infinit
37000 - Non-Operating Revenues	0	0	340	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	340	0	0.00	0	0	Infinit
Expenditures	(620,304)	(663,944)	(357,893)	(702,662)	(592,402.18)	(605,557)	97,105	-16.04%
41000 - Personnel Services	(102,798)	(104,974)	(83,822)	(97,915)	(12,613.16)	(3,414)	94,501	-2,768.04%
SC41100 - Salaries and Wages	(65,043)	(66,288)	(58,196)	(60,427)	(57.95)	0	60,427	Infinit
SC41300 - Incentive	(5,159)	(4,986)	(2,121)	(3,510)	0.00	0	3,510	Infinit
SC41600 - Overtime Pay	0	0	(75)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(15,164)	(13,937)	(7,055)	(11,283)	(11,283.00)	0	11,283	Infinit
SC41900 - Life	(26)	(26)	0	(39)	3.71	0	39	Infinit
SC42010 - Life Insurance	0	0	(168)	(946)	0.00	0	946	Infinit
SC42020 - Social Security	0	0	0	(4,042)	(426.25)	0	4,042	Infinit
SC42100 - Social Security -	(976)	(1,013)	0	0	425.41	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Medicare								
SC42110 - Social Security - OASDI	(4,174)	(4,331)	(2,620)	(12,447)	(3.59)	(1,103)	11,344	-1,028.47%
SC42115 - OPEB Funding	(1,752)	(1,802)	(1,191)	(1,584)	271.83	0	1,584	Infinit
SC42120 - TMRS	(8,545)	(10,598)	(10,622)	0	(281.91)	0	0	Infinit
SC42125 - OPEB Funding	0	0	0	0	(1.41)	0	0	Infinit
SC42300 - State Unemployment	(49)	0	0	(66)	0.00	0	66	Infinit
SC42400 - State Unemployment	0	0	(0)	(2,311)	(0.25)	(2,311)	0	0.00%
SC42500 - Other Employee Benefits	0	0	0	0	0.25	0	0	Infinit
SC42530 - Car Allowance	0	0	(396)	0	0.00	0	0	Infinit
SC42540 - Uniform and Clothing Allowance	(1,447)	(1,509)	0	(900)	(900.00)	0	900	Infinit
SC42550 - Moving Expense	(463)	(483)	0	(360)	(360.00)	0	360	Infinit
SC42560 - Change in Sick and Annua	0	0	(216)	0	0.00	0	0	Infinit
SC42570 - Communications Allowance	0	0	(1,162)	0	0.00	0	0	Infinit
41600 - Overtime Pay	0	(1,132)	0	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	(1,132)	0	0	0.00	0	0	Infinit
51100 - General Supplies	(220,988)	(278,037)	(138,812)	(273,000)	(273,000.00)	(300,000)	(27,000)	9.00%
SC51110 - Office Expense	0	(17)	0	0	0.00	0	0	Infinit
SC51250 - Janitor	9,175	630	0	0	0.00	0	0	Infinit
SC51810 - CONRAC Fuel	(230,163)	(278,650)	(138,812)	(273,000)	(273,000.00)	(300,000)	(27,000)	9.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc %
Expense								
53000 - Energy	(32,861)	(25,125)	(45,478)	(29,501)	(21,872.00)	(23,075)	6,426	-27.85%
SC51800 - Fuel & Oil	0	0	(22,449)	0	0.00	0	0	Infinit
SC53100 - Natural Gas	(7,872)	(6,706)	(7,531)	(7,046)	(5,507.00)	(5,892)	1,154	-19.59%
SC53150 - Electricity	(24,988)	(18,418)	(15,498)	(22,455)	(16,365.00)	(17,183)	5,272	-30.68%
60000 - Contractual Services	0	0	(1,327)	0	0.00	0	0	Infinit
RC68300 - Repair and Maintenance - Improvements	0	0	(1,327)	0	0.00	0	0	Infinit
68000 - Repair and Maint Services	(42,956)	(33,974)	(88,453)	(88,000)	(75,000.00)	(70,000)	18,000	-25.71%
SC68300 - R & M - Improvements	(42,956)	(33,974)	(88,453)	(88,000)	(75,000.00)	(70,000)	18,000	-25.71%
70000 - Other Charges	(220,702)	(220,702)	0	(214,246)	(209,917.02)	(209,068)	5,178	-2.48%
SC76000 - Depreciation	(220,702)	(220,702)	0	(214,246)	(209,917.02)	(209,068)	5,178	-2.48%
CC_54200 - Airport PFC Cost Center	(310,299)	(1,589)	161,848	1,457,000	1,457,000.00	1,457,000	0	0.00%
Revenues	1,374,701	1,551,411	1,455,023	1,457,000	1,457,000.00	1,457,000	0	0.00%
34300 - Airfield Fees and Commissions	1,364,073	1,543,246	1,449,060	1,450,000	1,450,000.00	1,450,000	0	0.00%
RC34315 - Passenger Facility Charge	1,364,073	1,543,246	1,449,060	1,450,000	1,450,000.00	1,450,000	0	0.00%
37109 - Interest Earnings	10,629	8,165	5,963	7,000	7,000.00	7,000	0	0.00%
RC37110 - Interest Income	10,629	8,165	5,963	7,000	7,000.00	7,000	0	0.00%
Expenditures	(1,685,000)	(1,553,000)	(1,293,175)	0	0.00	0	0	Infinit
92000 - Operating Transfers	(1,685,000)	(1,553,000)	(1,293,175)	0	0.00	0	0	Infinit
SC92115 - Airport	(1,685,000)	(1,553,000)	(1,293,175)	0	0.00	0	0	Infinit

2025-26 Employee Distribution by Position

	FTE	Count
CC_54110 - Department of Aviation	**75.00**	**75**
ADM080 - DIRECTOR OF AVIATION	1.00	1
ADM081 - DEPUTY DIRECTOR OF AVIATION	1.00	1
ADM082 - ASSISTANT AIRPORT FACILITIES DIRECTOR	1.00	1
ADM085 - ASSISTANT DIRECTOR OF AVIATION	1.00	1
ADM088 - AIRPORT OPERATIONS COORDINATOR	3.00	3
ADM089 - AIRPORT SAFETY MANAGEMENT SYSTEM COORDINATOR	1.00	1
ADM180 - AIRPORT LAND BUSINESS DEVELOPMENT COORDINATOR	1.00	1
ADM402 - AIRPORT OPERATIONS OFFICER	2.00	2
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
MGT081 - AIRPORT POLICE COMMANDER	1.00	1
MGT090 - AIRPORT FACILITIES DIRECTOR	1.00	1
MGT800 - AIRPORT BUSINESS & PROCUREMENT COORDINATOR	1.00	1
MGT805 - TERMINAL MAINTENANCE SUPERVISOR	1.00	1
MGT810 - AIRPORT OPERATIONS MANAGER	1.00	1
MGT850 - Airport Strategy & Administration Manager	1.00	1
PRF080 - AIRPORT POLICE OFFICER	9.00	9
PRF081 - AIRPORT POLICE SERGEANT	3.00	3
PRF085 - AIRPORT OPERATIONS AGENT	8.00	8
TEC010 - AIRPORT TECHNOLOGY SPECIALIST	1.00	1
TEC132 - INFRASTRUCTURE ENGINEER I	1.00	1
TRD047 - CUSTODIAN II	1.00	1
TRD060 - ELECTRICIAN II	1.00	1

	FTE	Count
TRD070 - CUSTODIAL SUPERVISOR	1.00	1
TRD073 - AIRPORT TERMINAL MAINTENANCE MANAGER	1.00	1
TRD074 - AIRSIDE MAINTENANCE MANAGER	1.00	1
TRD075 - LANDSIDE/FLEET MANAGER	1.00	1
TRD076 - AIRPORT AUTOMATION AND CONTROLS COORDINATOR	1.00	1
TRD080 - AIRPORT MECHANIC I	9.00	9
TRD910 - CUSTODIAN I	9.00	9
TRD917 - AIRPORT LANDSIDE FLEET MECHANIC	2.00	2
TRD926 - AIRPORT LANDSIDE/FLEET FOREPERSON	1.00	1
TRD962 - AIRPORT MECHANIC III	7.00	7
Grand Total	**75.00**	**75**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Utility Services

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Utility Services	**131,176,743**	**137,873,604**	**142,494,530**	**158,313,179**
FD1000 - General Fund	24,652,688	21,641,942	23,086,944	22,213,184
1431 - Solid Waste Collection	16,862,812	15,643,915	16,728,551	15,954,318
1432 - Solid Waste Disposal	7,789,876	5,998,027	6,358,393	6,258,866
FD5200 - Water and Sewer System Fund	96,493,180	106,304,379	111,053,564	125,846,804
52100 - Utilities Office	6,539,764	7,560,393	9,278,141	8,298,740
52110 - Director of Utilities	6,805,181	2,629,285	2,903,102	5,160,314
52120 - Water & Sewer General	8,818,975	1,472,725	1,372,725	1,494,998
52121 - Sewer General	20,906,289	15,727,648	15,390,032	18,710,872
52122 - Water General	9,803,187	9,333,440	9,242,642	10,250,616
52123 - Water & Sewer - Transfer	1,486,627	63,654	63,654	2,563,654
52200 - Water Production	5,132,833	8,668,947	8,847,675	9,877,028
52210 - Water Transmission	4,005,693	7,361,281	7,369,908	6,665,902
52220 - Surface Water Treatment	12,114,231	15,713,827	16,354,798	21,060,056
52230 - Water Distribution	4,861,905	12,074,910	13,029,561	9,313,288
52240 - Waste Water Collection	1,527,285	10,251,707	10,525,678	14,237,332
52260 - River Road Water Reclamation	5,103,776	4,628,336	5,333,958	5,078,538
52270 - Hollywood Road Waste Water Tre	6,789,707	7,933,530	8,412,547	10,137,548
52281 - Laboratory Admin	2,597,727	2,884,696	2,929,142	2,997,918
FD5600 - Drainage Utility Fund	10,030,875	9,927,283	8,354,022	10,253,191
56100 - Drainage Utility	10,030,875	9,927,283	8,354,022	10,253,191

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Grand Total	**131,176,743**	**137,873,604**	**142,494,530**	**158,313,179**

Utility Billing

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	8,132,857	6,539,764	7,560,393	9,278,141	8,298,740
Personal Services	6,993,640	4,306,504	4,868,999	6,453,372	5,014,830
Supplies	53,593	230,681	339,082	331,621	335,857
Contractual Services	1,004,585	1,812,205	2,221,131	2,364,768	2,377,848
Other Charges	81,039	184,968	131,181	128,381	570,205
Inter Reimbursements	0	5,406	0	0	0
Revenues	358,084	2,299,937	202,000	268,425	202,000
Operating Revenues	239,793	270,790	202,000	268,425	202,000
Non-Oper Revenues	118,291	2,028,547	0	0	0
Other Financing Sources	0	600	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

The Utility Billing Department is committed to delivering accurate billing, exceptional customer service, and reliable utility account management while serving as a central point of contact for City services. Through Utility Billing, Meter Operations, Cashiering, Vital Statistics, and the Amarillo 311 Contact Center, we strive to provide timely, professional, and customer-focused service that enhances the quality of life for Amarillo residents and businesses. Our goal is to exceed customer expectations through responsive communication, innovative technology, and a commitment to transparency, accountability, and service excellence.

Strategic Approach

The Utility Billing Department is a comprehensive customer service organization responsible for Utility Billing, Customer Service, Cashiering, Meter Operations, Vital Statistics, and the Amarillo 311 Contact Center. As one of the City's most visible departments, Utility Billing serves as the primary point of contact for customer interactions annually and plays a critical role in connecting residents with city services.

The department is focused on creating seamless customer experience through a one-contact resolution model. By integrating Utility Billing operations with Meter Operations and the Amarillo 311 Contact Center, customers receive faster responses, improved communication, and greater accountability throughout the service process. This structure allows staff to coordinate utility billing inquiries, service requests, meter investigations, field operations, and general city information through a centralized customer service approach.

A major focus of the department is the continued optimization of the City's new EnQuesta Customer Information System and Advanced Metering Infrastructure (AMI) program. These technologies provide enhanced customer access to account information, daily and hourly consumption data, online service requests, digital payment options, and automated customer communications. Through continued process improvements and system enhancements, the department will increase efficiency while improving the overall customer experience.

The Amarillo 311 Contact Center continues to expand as the City's centralized hub for non-emergency services and information. The center currently supports inquiries for Utility Billing, Vital Statistics, Animal Management, Solid Waste, Community Development, Planning, Traffic, Streets, Water Distribution, Drainage, City Marshal, and other city departments. By providing a single point of contact for residents, the department improves customer access to services while allowing operational departments to focus on their core functions.

Meter Operations remains an integral component of the department and includes Meter Reading, Customer Service Field Agents, Meter Technicians, Meter Inventory Specialists, and supervisory staff. The integration of these functions under Utility Billing improves communication between field and office operations, enhances customer response times, and supports the City's investment in Advanced Metering Infrastructure.

The department also maintains a strong commitment to community engagement and public education. Through conservation initiatives, outreach programs, customer alerts, and proactive communication efforts, Utility Billing strives to keep residents informed while promoting responsible utility usage and awareness of available city services.

Programs of the Utility Billing Department

Administration and Support

2026/27 Budget — 4% of Budget

This program ensures the accurate recording of meter readings, billing, and account collections, all with a focus on responsiveness and customer satisfaction. We've enhanced our capabilities with InContact call center software, enabling tailored communications, reduced waiting times, and multichannel support (phone, email, and chat).

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual customer contact by email	15,262	15,415	20,500
Annual customer contact by chat	5,161	5,450	5,500
Annual customer contact in person	29,059	35,623	38,500

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual contact by phone for Utility Billing	125,027	145,000	148,000
Annual contact by phone for Solid Waste	9,098	9,250	10,500

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Annual contact by phone for AMW	22,406	25,000	28,500
Annual contact by phone for Community Development	2,431	12,000	14,500
Annual contact by phone for City Marshal	7,348	8,000	8,500
Annual contact by phone for Planning	2,476	3,500	4,000
Annual contact by phone for Traffic	1,077	1,200	1,250
Annual contact by phone for Streets	3,781	4,000	4,250
Annual contact by phone for Water Distribution	1,234	1,500	1,800
Annual contact by phone for Vital Statistics	7,025	7,250	8,000
Annual contact by phone for 311 (Operator)	62,361	65,000	68,000
Responsiveness-calls handled within 3 mins	53%	55%	60%
Responsiveness-wait time 3 mins or more	47%	50%	55%

Bill Production

2026/27 Budget — 31% of Budget

Responsible for over 850,000 utility bills annually, this program maintains a high level of accuracy and efficiency in billing for Water, Sewer, Drainage, and Solid Waste services. Our new Utility Billing Specialist position has significantly strengthened quality control and streamlined coordination with Meter Reading and Water Distribution to proactively resolve issues.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Accounts billed monthly	83,935	84,000	79,000

Customer Service and Contact Center Operations

2026/27 Budget — 20% of Budget

This program serves as the City's centralized customer service hub through the Amarillo 311 Contact Center and Utility Billing Customer Service teams. Representatives provide information, process service requests, assist customers with utility services, and coordinate inquiries across multiple city departments. The department continues to expand one-contact resolution capabilities while improving responsiveness and customer satisfaction.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total arrangements issued	2,998	1,475	2,850
6-month arrangements issued	2,544	1,250	2,500
12-month arrangements issued	454	500	1,250
Total broken arrangements	82%	70%	65%
Time spent per new service request	7.5 minutes	7 minutes	7 minutes
Time spent per discontinued service request	4.5 minutes	5 minutes	4 minutes
Time spent per transfer service request	7.5 minutes	7 minutes	7 minutes

Payment and Account Administration

2026/27 Budget — 15% of Budget

This program oversees the secure processing of customer payments and financial transactions. Staff support multiple payment channels including in-person, online, phone, kiosk, ACH, and mail payments while promoting self-service options and improving payment accessibility.

Performance Measures/Indicators:	**2024/25**	**2025/26**	**2026/27**
Actual	**Estimated**	**Projected**	
Cash handled (daily)	$10,632.04	$10,250.00	$10,500.00
Cash payments (monthly)	$230,360.87	$220,500.00	$227,000.00
Credit card payments (monthly)	$229,948.49	$198,500.00	$204,000.00
Check payments (monthly)	$3,082,139.87	$3,565,000.00	$3,567,500.00

ACH Payments (monthly)	$614,529.20	$630,000.00	$635,000.00
Total transactions (daily)	287	260	270
Number of walk-in customers (monthly)	1,432	2,600	2,700
Mail in Checks Processed (Monthly)	$2,085,974.99	$2,460,000.00	$2,465,000.00
Mail in Checks Processed (Daily)	$96,275.77	$114,000.00	$116,000.00

Meter Operations

2026/27 Budget — 30% of Budget

Our integrated Meter Operations team is committed to reliable, on-time meter readings and exceptional field service. Meter Readers complete daily routes with precision, while Customer Service Field Agents work directly with residents to address high usage or meter concerns.

Service Technicians respond quickly to installation, maintenance, and emergency issues, and Inventory Specialists maintain all meters citywide—ensuring operational integrity and performance.

With the support of dedicated supervisors and the Meter Operations Superintendent, we are proactively identifying and resolving customer concerns, advancing Amarillo's transition to Advanced Metering Infrastructure (AMI), and expanding field support for greater customer satisfaction.

Performance Measures/Indicators:	**2024/25**	**2025/26 Estimated**	**2026/27 Projected**
Actual			
Meters read	99%	99.65%	99.75%
Meters estimated	1%	0.35%	0.25%
Internal account adjustments	1.80%	1.20%	1%
Verification by service reps	0.20%	0.15%	0.15%
Average daily re-reads	62	42	30
Monthly Meter Investigations Conducted	11	48	30
Monthly Illegal Consumption Investigations	18	24	30
Monthly Meter Repair Work Orders	213	207	200
Monthly Meter Locate/Uncover	12	5	5

Performance Measures/Indicators:	2024/25	2025/26 Estimated	2026/27 Projected
Work Orders			
Monthly Delinquent Meter Pulls	428	426	425
Monthly Delinquent Meter Sets	240	280	285
Monthly Returned Payment Pulls	27	25	25
Monthly Returned Payment Sets	7	5	7
Monthly Meter Tests	5	5	5
Monthly Misc. Work Orders Completed	1,689	2,350	2,500
Work Orders Completed Monthly	3,978	3,750	3,800
Work Orders Completed Annually	47,739	45,000	45,600

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	8,298,740
Grand Total	**8,298,740**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_52100 - Utilities Office Cost Center	(4,616,554)	(7,833,954)	(4,239,827)	(7,358,393)	(9,009,716.22)	(8,096,740)	(738,347)	9.12%
Revenues	292,985	358,101	2,299,937	202,000	268,425.00	202,000	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
34000 - Utility Sales & Services	202,708	239,793	270,790	202,000	268,425.00	202,000	0	0.00%
RC34080 - Door Tag Fees	202,708	239,793	270,790	202,000	268,425.00	202,000	0	0.00%
37000 - Non-Operating Revenues	0	0	53	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	53	0	0.00	0	0	Infinity
37100 - Use of Money and Property	0	0	57,800	0	0.00	0	0	Infinity
SC37141 - Merchant Service Fees	0	0	57,800	0	0.00	0	0	Infinity
37109 - Interest Earnings	90,242	118,291	1,970,694	0	0.00	0	0	Infinity
RC37110 - Interest Income	0	0	1,866,769	0	0.00	0	0	Infinity
RC37125 - Other Interest Income	90,242	118,291	103,925	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	35	17	600	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	35	17	0	0	0.00	0	0	Infinity
RC37445 - Sales to Outside Utiliti	0	0	600	0	0.00	0	0	Infinity
Expenditures	(4,909,539)	(8,192,056)	(6,539,764)	(7,560,393)	(9,278,141.22)	(8,298,740)	(738,347)	8.90%
41000 - Personnel Services	(3,104,617)	(7,009,011)	(4,306,504)	(4,843,999)	(6,385,533.55)	(4,989,830)	(145,831)	2.92%
SC41100 - Salaries and Wages	(2,111,523)	(2,648,820)	(2,456,409)	(3,281,053)	(4,457,961.00)	(3,239,055)	41,998	-1.30%
SC41300 - Incentive	(8,721)	(11,443)	(104,477)	(5,400)	(68,371.01)	(19,200)	(13,800)	71.88%
SC41600 - Overtime Pay	0	0	(54,163)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(536,319)	(572,892)	(716,298)	(579,824)	(759,282.00)	(713,448)	(133,624)	18.73%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(1,601)	(1,766)	0	(3,075)	0.00	0	3,075	Infinity
SC42010 - Life Insurance	0	0	(11,183)	(47,670)	(3,075.00)	(3,157)	44,513	-1,409.98%
SC42020 - Social Security	0	0	0	(201,814)	0.00	0	201,814	Infinity
SC42100 - Social Security - Medicare	(30,178)	(37,612)	0	0	(50,284.00)	(47,265)	(47,265)	100.00%
SC42110 - Social Security - OASDI	(124,386)	(154,937)	(182,381)	(608,830)	(216,722.11)	(198,751)	410,079	-206.33%
SC42111 - TMRS Adj (GASB 68)	21,094	0	16,691	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(50,930)	182,262	146,735	(79,098)	0.00	(78,275)	823	-1.05%
SC42116 - OPEB Adj (GASB 75)	33,299	0	(118,428)	0	0.00	0	0	Infinity
SC42120 - TMRS	(249,881)	(3,700,860)	(579,335)	0	(695,439.57)	(635,364)	(635,364)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(87,659.86)	0	0	Infinity
SC42300 - State Unemployment	(4,361)	(3,696)	0	(5,763)	0.00	0	5,763	Infinity
SC42400 - State Unemployment	(11,781)	(3,773)	(5,035)	(30,272)	(5,857.00)	(21,522)	8,750	-40.66%
SC42500 - Other Employee Benefits	0	0	15	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(34,953)	0	(39,682.00)	(32,593)	(32,593)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	(1,200)	0.00	0	1,200	Infinity
SC42560 - Change in Sick and Annua	(28,171)	(54,268)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(606)	0	(1,200.00)	(1,200)	(1,200)	100.00%
SC42580 - Change in Sick	0	0	(206,679)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
and Annual								
41600 - Overtime Pay	(48,784)	(38,897)	0	(25,000)	(67,838.00)	(25,000)	0	0.00%
SC41620 - Unscheduled	(48,784)	(38,897)	0	(25,000)	(67,838.00)	(25,000)	0	0.00%
51000 - Supplies	0	0	49	0	0.00	0	0	Infinity
RC51110 - Office Expense	0	0	97	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(48)	0	0.00	0	0	Infinity
51100 - General Supplies	(70,700)	(49,828)	(229,277)	(335,127)	(330,926.00)	(335,127)	0	0.00%
SC51110 - Office Expense	(46,238)	(30,069)	(81,471)	(120,000)	(120,000.00)	(120,000)	0	0.00%
SC51115 - Employee Recognition Program	0	0	0	(20,000)	(6,400.00)	(20,000)	0	0.00%
SC51120 - Safety Program	(622)	(1,286)	(191)	(15,000)	(15,000.00)	(15,000)	0	0.00%
SC51200 - Operating	(929)	(758)	(90,767)	(1,000)	(10,400.00)	(1,000)	0	0.00%
SC51250 - Janitor	0	0	(58)	0	0.00	0	0	Infinity
SC51300 - Clothing and Linen	(8,461)	(10,132)	(19,240)	(35,001)	(35,000.00)	(35,001)	0	0.00%
SC51350 - Chemical and Medical	(82)	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC51560 - Conservation Expenditures	(6,439)	(113)	(8,288)	(10,626)	(10,626.00)	(10,626)	0	0.00%
SC51700 - Education	(299)	0	0	(50,000)	(50,000.00)	(50,000)	0	0.00%
SC51850 - Minor Tools	(2,586)	(5,057)	(24,328)	(65,000)	(65,000.00)	(65,000)	0	0.00%
SC51950 - Minor Office Equipment	(5,043)	(2,413)	(3,138)	(15,000)	(15,000.00)	(15,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC52050 - Auto Parts	0	0	(1,797)	(750)	(750.00)	(750)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(250)	(250.00)	(250)	0	0.00%
53000 - Energy	(1,507)	(3,765)	(1,454)	(3,955)	(695.00)	(730)	3,225	-441.78%
SC53150 - Electricity	(1,507)	(3,765)	(1,454)	(3,955)	(695.00)	(730)	3,225	-441.78%
60000 - Contractual Services	(763,533)	(847,041)	(900,438)	(934,000)	(918,000.00)	(934,000)	0	0.00%
SC61100 - Communications Billing	(11,720)	(120)	0	(15,000)	0.00	(15,000)	0	0.00%
SC61200 - Postage	(400,829)	(385,274)	(451,707)	(500,000)	(500,000.00)	(500,000)	0	0.00%
SC61311 - Content Development	0	0	0	(20,000)	(1,000.00)	(20,000)	0	0.00%
SC61400 - Dues	(100)	0	0	(3,000)	0.00	(3,000)	0	0.00%
SC61410 - Tuition	(2,160)	(1,518)	(1,552)	(6,000)	0.00	(6,000)	0	0.00%
SC61412 - Training	(19,340)	(34,299)	(22,180)	(40,000)	(40,000.00)	(40,000)	0	0.00%
SC62000 - Professional	(329,384)	(425,830)	(424,999)	(350,000)	(377,000.00)	(350,000)	0	0.00%
63000 - Other Professional	(14,253)	(20,282)	(33,254)	(70,000)	(89,000.00)	(70,000)	0	0.00%
SC63210 - Armored Car Service	(2,970)	(649)	0	0	0.00	0	0	Infinity
SC63300 - Collection Expense	(11,283)	(19,632)	(33,254)	(70,000)	(89,000.00)	(70,000)	0	0.00%
68000 - Repair and Maint Services	(81,814)	(17,614)	(34,231)	(106,080)	(108,000.00)	(106,080)	0	0.00%
SC68300 - R & M - Improvements	0	0	(153)	0	0.00	0	0	Infinity
SC68316 - Sand, Gravel, Concrete	0	0	(8,130)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68610 - Office Equipment	(1,180)	0	0	(1,080)	(3,000.00)	(1,080)	0	0.00%
SC68620 - Computer Equipment	(80,634)	(17,614)	(25,396)	(105,000)	(105,000.00)	(105,000)	0	0.00%
SC68650 - Shop Equipment	0	0	(552)	0	0.00	0	0	Infinity
69000 - Rentals	(741,132)	(120,298)	(844,282)	(1,111,051)	(1,249,767.76)	(1,267,768)	(156,717)	12.36%
SC69210 - Rental City Equipment	(101,881)	(107,606)	(165,727)	(111,051)	(249,767.76)	(267,768)	(156,717)	58.53%
SC69300 - Leased Computer Software	(639,250)	(12,692)	(678,556)	(1,000,000)	(1,000,000.00)	(1,000,000)	0	0.00%
70000 - Other Charges	(48,828)	(47,532)	(601)	(83,627)	(80,826.91)	(514,119)	(430,492)	83.73%
SC72000 - Communication	0	0	0	0	(200.00)	0	0	Infinity
SC75100 - Travel	(6,756)	0	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
SC75300 - Meals and Local	(302)	0	(601)	(6,000)	(3,000.00)	(6,000)	0	0.00%
SC76000 - Depreciation	(41,770)	(47,532)	0	(47,627)	(47,626.91)	(478,119)	(430,492)	90.04%
71000 - Insurance	(34,328)	(33,507)	(36,447)	(47,554)	(47,554.00)	(56,086)	(8,532)	15.21%
SC71100 - Insurance and Bonds	(34,328)	(33,507)	(36,447)	(47,554)	(47,554.00)	(56,086)	(8,532)	15.21%
76000 - Depreciation	0	0	(84,546)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(84,546)	0	0.00	0	0	Infinity
77000 - Charges - Other	(43)	0	(63,374)	0	0.00	0	0	Infinity
SC77450 - Administrative Other	0	0	(34,195)	0	0.00	0	0	Infinity
SC77630 - MyAmarillo	0	0	(17,714)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78040 - Interest Exp. Leased COmputer	0	0	(7,373)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	(43)	0	0	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	0	(3,578)	0	0.00	0	0	Infinity
SC78600 - Professional Organizations	0	0	(515)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	0	0	(5,406)	0	0.00	0	0	Infinity
SC90080 - Water Distribution	0	0	(3,425)	0	0.00	0	0	Infinity
SC90110 - Sewer System	0	0	(1,981)	0	0.00	0	0	Infinity
92000 - Operating Transfers	0	(4,282)	0	0	0.00	0	0	Infinity
SC92120 - Information Services	0	(4,282)	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_52100 - Utilities Office Cost Center	**78.94**	**81**
ADM170 - UTILITY BILLING MANAGER	1.00	1
ADM171 - ASSISTANT MANAGER UTILITY BILLING	1.00	1
ADM521 - METER OPERATIONS SUPERINTENDENT	1.00	1
CLR010 - BILLING SPECIALIST	1.00	1
CLR012 - SYSTEMS SPECIALIST	1.00	1
CLR015 - QA SPECIALIST	1.00	1
CLR042 - ASSISTANT CASHIER SUPERVISOR	1.00	1

	FTE	Count
CLR057 - CASHIER SUPERVISOR	1.00	1
CLR068 - CUSTOMER SERVICE LEAD	2.00	2
CLR077 - CALL CENTER AGENT	11.00	11
CLR098 - CUSTOMER SERVICE SUPERVISOR	1.00	1
CLR191 - CALL CENTER LEAD	2.00	2
CLR412 - UTILITY BILLING CASHIER	5.00	5
CLR430 - CUSTOMER SERVICE REPRESENTATIVE	10.00	10
CLR455 - VITAL STATISTICS CLERK	5.00	5
CLR521 - METER OPERATIONS PURCHASING AGENT	1.00	1
CLR540 - LEAD TRAINING COORDINATOR	1.00	1
CLR555 - MOBILE UNIT AGENT	3.00	3
CLR557 - CASHIER LEAD	1.00	1
CLR635 - BOOKKEEPER/PURCHASING SPECIALIST	1.00	1
CLR777 - Assistant Billing Specialist	1.00	1
CLR840 - 311 CALL CENTER SUPERVISOR	1.00	1
HRL170 - METER READER HRLY	0.48	1
HRL904 - ADMINISTRATIVE ASSISTANT	0.50	1
HRL993 - VITAL STATISTIC CLERK HOURLY	0.96	2
MGT043 - TRAINING SUPERVISOR	1.00	1
MGT521 - METER READER SUPERVISOR	1.00	1
MGT522 - CUSTOMER SERVICE FIELD SUPERVISOR	1.00	1
MGT523 - METER TECHNICIAN SUPERVISOR	1.00	1
MGT524 - METER INVENTORY SPECIALIST	1.00	1
TRD170 - METER READER I	5.00	5
TRD332 - METER SERVICE REPRESENTATIVE	1.00	1
TRD335 - METER TECHNICIAN	8.00	8
TRD777 - Assistant Meter Reader Supervisor	1.00	1

	FTE	Count
TRD783 - FIELD CUSTOMER SERVICE AGENT	4.00	4
Grand Total	**78.94**	**81**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Director of Utilities

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	25,724,786	47,820,259	29,226,752	28,972,155	38,180,454
Fixed Asset Transfers	0	(418,998)	0	0	0
Personal Services	698,532	3,393,895	1,282,056	1,090,019	1,444,313
Supplies	55,650	2,150,055	59,401	86,640	2,586,401
Contractual Services	469,682	1,023,910	383,206	726,620	382,205
Other Charges	14,865,554	16,963,577	16,382,171	15,948,957	20,831,520
Capital Outlay	0	(106,969)	0	0	0
Debt Service	7,025,292	18,215,809	8,536,914	8,536,914	10,340,357
Operating Transfers	2,610,075	6,598,980	2,583,004	2,583,004	2,595,658
Total Operating Expense	0	0	0	0	0
Revenues	111,670,471	109,679,550	143,742,168	148,152,345	134,474,632
Job Participation Funding	0	4,982	0	0	0
Proceeds from Debt	0	0	0	5,945,000	0
Operating Revenues	102,880,461	102,726,091	138,447,298	137,031,267	129,156,972
Non-Oper Revenues	8,917,000	4,993,550	5,474,160	5,261,414	5,474,160
Other Financing Sources	(126,990)	70,957	(179,290)	(85,336)	(156,500)
Transfers In	0	1,883,970	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Supply continuous high-quality water, sewer, and environmental services to our community in a safe and efficient manner, supporting Amarillo's high quality of life now and in the future. This is accomplished by engaged employees demonstrating teamwork through adherence to regulatory criteria, and a commitment to outstanding customer service.

Goals and Objectives

The Director of Utilities Office leads and supervises seven water departments: Production, Transmission, Treatment, Distribution, Wastewater Collection, Treatment, and Environmental Lab. Every department’s primary goal is to ensure the City of Amarillo provides clean and safe drinking water to its citizens, along with effective wastewater treatment. They focus on strategic planning throughout the organization to maintain excellent customer service while aligning with the department's mission.

The Director of Utilities Office is dedicated to upholding the city's core values through effective management practices that emphasize economic development, fiscal responsibility, and regulatory compliance. The office oversees seven departments, ensuring that Water and Wastewater Treatment Plants operate within established guidelines. It also focuses on optimizing resource use, providing employee training, and responding to customer feedback to enhance service delivery.

To maintain compliance, the Director of Utilities Office stays informed on evolving regulations from organizations such as the American Water Works Association (AWWA), Texas Commission on Environmental Quality (TCEQ), and the Environmental Protection Agency (EPA). The office is responsible for managing the city’s utilities infrastructure, including its maintenance and expansion to accommodate future growth. This includes monitoring system age, planning upgrades or replacements, and managing inventory to anticipate the needs of Amarillo’s growing population.

In the 2024-2025 fiscal year, the Directors of Utilities gained control of the warehouse, optimizing inventory management and resource allocation to improve operational efficiency and support the department’s utility services and infrastructure needs.

Programs of the Director of Utilities Office

Support and Managerial Oversight of Utilities Department

2026/27 Budget — 3% of Budget

The Director of Utilities oversees and supports the management of seven departments within the Water Utilities Department. The current team includes the Director of Utilities - Operations, Director of Utilities – Regulatory Compliance, Assistant Director of Utilities, Utilities Business Administrator, Asset Management Program Manager, Utility Analyst, Utilities Inventory Superintendent and four Inventory Specialists. The development of an Asset Management system is a key initiative aimed at sustaining service levels well into the future. Additionally, the Director of Utilities Office provides ongoing support to both the Utility HR Generalist and the Utility Safety Officer.

In 2025, the Water Utilities Department implemented the Cartegraph Asset Management System, a powerful tool designed to enhance the tracking, maintenance, and planning of utility infrastructure. This system supports data-driven decision-making, improves operational efficiency, and ensures the long-term sustainability of service levels across all utility departments. By centralizing asset information and streamlining workflows, Cartegraph enables proactive maintenance and resource allocation to better serve the growing needs of the Amarillo community.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Public awareness meetings on water conservation	24	30	30
Evaluation of departments to comply with best practices for department	7	7	7
Number of positions supported	230	234	240
Regulatory compliance review for departments	7	7	7
Warehouse - Items in Inventory	1,700	1,500	1,200
Warehouse - Stock item value	$1,000,000	$1,500,000	$2,000,000
Cartegraph - Total Requests Entered	7,000	7,000	7,900
Cartegraph - Total Tasks Entered	30,000	40,000	65,000

Water and Sewer General

2026/27 Budget — 97% of Budget

This program includes administrative and professional costs not attributable to specific Water and Sewer departments.

Water and Sewer Capital

2026/27 Budget — 0.3% of Budget

The City's Capital Improvement Plan (CIP) outlines projects to be completed over the next five years to enhance quality of life and delivery service. The Director of Utilities plans projects like installing new water and sewer mains, improving existing infrastructure, and acquiring necessary vehicles or equipment. Funding comes from Water and Sewer rate revenues.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	38,180,454

	FY2026-27 Budget
Grand Total	38,180,454

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
CC_52110 - Director of Utilities Cost Center	(1,406,221)	(419,516)	(5,079,339)	(2,627,285)	(2,863,102.20)	(5,158,314)	(2,531,029)	49.07
Revenues	142,940	585,752	1,725,843	2,000	40,000.00	2,000	0	0.0(
35300 - Construction Participations	141,794	493,174	1,124,988	0	0.00	0	0	Infin
RC35420 - Owner Participation	141,794	493,174	1,124,988	0	0.00	0	0	Infin
35400 - Construction Participati	0	0	4,982	0	0.00	0	0	Infin
SC35420 - Owner Participation	0	0	4,982	0	0.00	0	0	Infin
37000 - Non-Operating Revenues	0	0	9,092	0	15,000.00	0	0	Infin
RC37400 - Miscellaneous Revenue	0	0	9,092	0	15,000.00	0	0	Infin
37109 - Interest Earnings	0	0	460,096	0	0.00	0	0	Infin
RC37110 - Interest Income	0	0	460,096	0	0.00	0	0	Infin
37400 - Miscellaneous Revenue	1,146	92,578	126,684	2,000	25,000.00	2,000	0	0.0(
RC37130 - Discounts Earned	1,146	92,578	126,684	2,000	25,000.00	2,000	0	0.0(
Expenditures	(1,549,161)	(1,005,268)	(6,805,181)	(2,629,285)	(2,903,102.20)	(5,160,314)	(2,531,029)	49.05

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
41000 - Personnel Services	(1,236,618)	(687,540)	(3,393,895)	(1,197,056)	(1,089,604.42)	(1,444,313)	(247,257)	17.12
SC41100 - Salaries and Wages	(1,040,844)	(511,502)	(756,847)	(864,524)	(748,324.66)	(1,004,164)	(139,640)	13.91
SC41300 - Incentive	(46)	0	(12,496)	(950)	(34,853.95)	(600)	350	-58.33
SC41600 - Overtime Pay	0	0	(72)	0	0.00	0	0	Infin
SC41820 - Health Insurance	(39,923)	(43,100)	(65,938)	(60,743)	(60,743.00)	(108,412)	(47,669)	43.97
SC41900 - Life	(123)	(118)	0	(574)	0.00	0	574	Infin
SC42010 - Life Insurance	0	0	(2,220)	(12,658)	(256.97)	(574)	12,084	-2,105.23
SC42020 - Social Security	0	0	0	(53,595)	0.00	0	53,595	Infin
SC42100 - Social Security - Medicare	(15,308)	(7,397)	0	0	(10,684.00)	(14,769)	(14,769)	100.00
SC42110 - Social Security - OASDI	(26,163)	(31,179)	(43,051)	(166,664)	(48,041.56)	(63,150)	103,514	-163.92
SC42111 - TMRS Adj (GASB 68)	4,225	0	(2,302,043)	0	0.00	0	0	Infin
SC42115 - OPEB Funding	(25,490)	(12,070)	(14,885)	(21,213)	0.00	(24,752)	(3,539)	14.30
SC42116 - OPEB Adj (GASB 75)	2,447	0	0	0	0.00	0	0	Infin
SC42120 - TMRS	(50,985)	(74,469)	(135,522)	0	(151,178.13)	(201,878)	(201,878)	100.00
SC42125 - OPEB Funding	0	0	0	0	(19,026.86)	0	0	Infin
SC42200 - Tuition Reimbursement	0	(3,965)	0	(5,500)	0.00	0	5,500	Infin
SC42300 - State Unemployment	(385)	(194)	0	(1,036)	0.00	0	1,036	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC42400 - State Unemployment	(1,001)	(752)	(502)	(1,199)	(985.68)	(2,028)	(829)	40.8
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infin
SC42510 - Workers Compensation	(5,779)	(9,513)	(7,605)	(6,000)	(8,232.00)	(10,186)	(4,186)	41.1
SC42530 - Car Allowance	(15,000)	0	(7,929)	0	(4,200.00)	(9,000)	(9,000)	100.0
SC42550 - Moving Expense	(3,188)	(4,272)	0	(2,400)	0.00	0	2,400	Infin
SC42560 - Change in Sick and Annua	(19,053)	10,992	0	0	0.00	0	0	Infin
SC42570 - Communications Allowance	0	0	(5,813)	0	(3,077.61)	(4,800)	(4,800)	100.0
SC42580 - Change in Sick and Annual	0	0	(38,973)	0	0.00	0	0	Infin
41600 - Overtime Pay	0	0	0	0	(415.00)	0	0	Infin
SC41620 - Unscheduled	0	0	0	0	(415.00)	0	0	Infin
51100 - General Supplies	(71,314)	(55,657)	(2,137,600)	(59,401)	(86,640.00)	(86,401)	(27,000)	31.2
SC51110 - Office Expense	(7,292)	(2,429)	(7,119)	(4,500)	(7,500.00)	(6,500)	(2,000)	30.7
SC51115 - Employee Recognition Program	(4,491)	(7,370)	(7,887)	(7,000)	(8,000.00)	(7,000)	0	0.0
SC51200 - Operating	(14,895)	(283)	(2,025,105)	(800)	(10,040.00)	(800)	0	0.0
SC51300 - Clothing and Linen	(527)	(103)	(489)	(600)	(600.00)	(600)	0	0.0
SC51560 - Conservation Expenditures	(37,762)	(42,291)	(42,865)	(43,001)	(50,000.00)	(55,001)	(12,000)	21.8

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC51700 - Education	(6,281)	(1,233)	(161)	(3,500)	(500.00)	(1,500)	2,000	-133.3
SC51850 - Minor Tools	0	0	0	0	0.00	(7,500)	(7,500)	100.0
SC51955 - Furniture	0	0	(786)	0	0.00	0	0	Infin
SC51970 - Software	(66)	(371)	(40,340)	0	0.00	0	0	Infin
SC51980 - IT Hardware	0	(1,570)	(12,847)	0	(10,000.00)	(7,500)	(7,500)	100.0
SC52050 - Auto Parts	0	(7)	0	0	0.00	0	0	Infin
60000 - Contractual Services	(122,307)	(143,157)	(226,220)	(45,850)	(402,600.00)	(38,850)	7,000	-18.0
SC61100 - Communications Billing	(50)	0	0	0	0.00	0	0	Infin
SC61200 - Postage	(550)	(171)	(320)	(850)	(1,100.00)	(850)	0	0.0
SC61300 - Advertising	(5,020)	(415)	0	(5,000)	0.00	(5,000)	0	0.0
SC61400 - Dues	(25,553)	(1,310)	(14,696)	(19,500)	(18,000.00)	(19,500)	0	0.0
SC61410 - Tuition	(4,076)	(13,909)	(4,246)	(8,000)	(4,000.00)	(1,000)	7,000	-700.0
SC61412 - Training	0	0	(245)	0	0.00	0	0	Infin
SC61415 - Safety Training	(105)	(4,204)	0	(2,500)	(4,500.00)	(2,500)	0	0.0
SC62000 - Professional	(86,953)	(123,148)	(206,712)	(10,000)	(375,000.00)	(10,000)	0	0.0
67000 - Cleaning Services	0	0	(1,487)	0	0.00	0	0	Infin
SC67700 - Playa Well Monitoring	0	0	(1,487)	0	0.00	0	0	Infin
68000 - Repair and Maint Services	(1,511)	0	(23,791)	(1,500)	(3,165.00)	(1,500)	0	0.0
SC68300 - R & M -	0	0	(23,690)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Improvements								
SC68310 - R & M Other Improvements	0	0	(100)	0	0.00	0	0	Infin
SC68610 - Office Equipment	(1,511)	0	0	(1,500)	(3,165.00)	(1,500)	0	0.0
69000 - Rentals	(5,358)	(5,626)	189,628	(20,856)	(20,855.40)	(26,855)	(5,999)	22.3
SC69210 - Rental City Equipment	(5,358)	(5,626)	(17,118)	(20,856)	(20,855.40)	(26,855)	(5,999)	22.3
SC69300 - Leased Computer Software	0	0	206,746	0	0.00	0	0	Infin
70000 - Other Charges	(109,126)	(110,349)	(15,964)	(303,784)	(298,984.38)	(2,621,915)	(2,318,131)	88.4
SC72000 - Communication	(296)	(79)	(380)	(500)	(100.00)	(500)	0	0.0
SC74000 - Printing and Binding	(4,877)	(1,679)	(1,109)	(3,000)	(2,500.00)	(3,000)	0	0.0
SC75100 - Travel	(2,192)	(6,148)	(13,190)	(18,000)	(10,000.00)	(13,000)	5,000	-38.4
SC75200 - Mileage	0	0	(514)	0	0.00	0	0	Infin
SC75300 - Meals and Local	(659)	(1,540)	(772)	(1,000)	(2,600.00)	(1,000)	0	0.0
SC75400 - Travel	0	0	0	0	(2,500.00)	0	0	Infin
SC76000 - Depreciation	(101,103)	(100,904)	0	(281,284)	(281,284.38)	(2,604,415)	(2,323,131)	89.2
71000 - Insurance	(2,909)	(2,939)	(1,120,605)	(1,000,838)	(1,000,838.00)	(940,480)	60,358	-6.4
SC71100 - Insurance and Bonds	(2,909)	(2,939)	(1,120,605)	(1,000,838)	(1,000,838.00)	(940,480)	60,358	-6.4
76000 - Depreciation	0	0	(164,530)	0	0.00	0	0	Infin
SC76650 - Amortization of	0	0	(164,530)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Lease Computer								
77000 - Charges - Other	(18)	0	(17,686)	0	0.00	0	0	Infin
SC77200 - License and Permits	0	0	(350)	0	0.00	0	0	Infin
SC78040 - Interest Exp. Leased COmputer	0	0	(13,921)	0	0.00	0	0	Infin
SC78210 - Cash Over/Short	0	0	(2,700)	0	0.00	0	0	Infin
SC78245 - Discounts Lost	(18)	0	0	0	0.00	0	0	Infin
SC79000 - Other Marketing	0	0	(715)	0	0.00	0	0	Infin
85000 - Construction Services	0	0	106,969	0	0.00	0	0	Infin
SC85150 - Contract Engineering #1	0	0	106,969	0	0.00	0	0	Infin
CC_52120 - Water and Sewer General Cost Center	4,673,413	7,413,400	1,839,374	6,521,515	11,646,911.65	6,499,242	(22,273)	-0.34
Revenues	7,838,014	11,042,931	10,658,348	7,994,240	13,019,636.65	7,994,240	0	0.00
34000 - Utility Sales & Services	0	0	1,373,506	0	0.00	0	0	Infin
RC34050 - Forfeited Disc Water &	0	0	1,373,506	0	0.00	0	0	Infin
35000 - Fines & Forfeitures	975,491	1,709,514	2,381,541	2,008,740	1,199,275.00	2,008,740	0	0.00
RC35216 - Forfeited Disc.- Water&S	975,491	1,709,514	2,381,541	2,008,740	1,199,275.00	2,008,740	0	0.00
37000 - Non-Operating Revenues	0	0	536,378	0	0.00	0	0	Infin
RC37400 - Miscellaneous	0	0	536,378	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Revenue								
37109 - Interest Earnings	6,831,594	8,793,806	6,335,330	5,334,000	5,197,483.65	5,334,000	0	0.0(
RC37110 - Interest Income	6,620,717	7,635,669	6,341,660	5,334,000	5,197,483.65	5,334,000	0	0.0(
RC37115 - Unrealized G/L	210,876	1,158,137	(6,330)	0	0.00	0	0	Infin
37400 - Miscellaneous Revenue	30,930	389,611	31,593	651,500	677,878.00	651,500	0	0.0(
RC37140 - Returned Check Fees	30,930	48,150	30,967	50,000	8,000.00	50,000	0	0.0(
RC37410 - Miscellaneous Revenue	0	341,461	0	601,500	669,878.00	601,500	0	0.0(
RC37450 - Discount Earned	0	0	625	0	0.00	0	0	Infin
39100 - Operating Transfers In	0	150,000	0	0	0.00	0	0	Infin
RC39679 - Tsf In fr TIRZ #2 Fund	0	150,000	0	0	0.00	0	0	Infin
39800 - Proceeds from LTerm Debt	0	0	0	0	5,945,000.00	0	0	Infin
RC39810 - Proceeds from LT Debt	0	0	0	0	5,945,000.00	0	0	Infin
Expenditures	(3,164,601)	(3,629,532)	(8,818,975)	(1,472,725)	(1,372,725.00)	(1,494,998)	(22,273)	1.49
41000 - Personnel Services	0	0	0	(85,000)	0.00	0	85,000	Infin
SC41500 - PFP	0	0	0	(85,000)	0.00	0	85,000	Infin
51100 - General Supplies	0	0	(4,373)	0	0.00	0	0	Infin
SC51200 - Operating	0	0	584	0	0.00	0	0	Infin
SC51300 - Clothing and Linen	0	0	(726)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC51350 - Chemical and Medical	0	0	(4,231)	0	0.00	0	0	Infin
60000 - Contractual Services	(285,000)	(315,000)	(288,575)	(300,000)	(300,000.00)	(300,000)	0	0.0(
SC62000 - Professional	0	0	(3,575)	0	0.00	0	0	Infin
SC62025 - Blackridge Contract	(285,000)	(315,000)	(285,000)	(300,000)	(300,000.00)	(300,000)	0	0.0(
63000 - Other Professional	(5,720)	(5,900)	(6,780)	(15,000)	0.00	(15,000)	0	0.0(
SC63140 - Audit Fee	(5,720)	(5,900)	(6,780)	(15,000)	0.00	(15,000)	0	0.0(
68000 - Repair and Maint Services	0	0	(1,311)	0	0.00	0	0	Infin
SC68310 - R & M Other Improvements	0	0	(916)	0	0.00	0	0	Infin
SC68500 - R & M - Streets	0	0	(395)	0	0.00	0	0	Infin
69000 - Rentals	0	(1,145,683)	0	0	0.00	0	0	Infin
SC69300 - Leased Computer Software	0	(1,145,683)	0	0	0.00	0	0	Infin
70000 - Other Charges	0	0	(70,612)	0	0.00	0	0	Infin
RC78210 - Cash Over/Short	0	0	(70,612)	0	0.00	0	0	Infin
77000 - Charges - Other	(2,457,481)	(2,162,949)	(2,479,399)	(1,072,725)	(1,072,725.00)	(1,179,998)	(107,273)	9.0(
SC77610 - Information Technology - City	(873,199)	(916,859)	(953,533)	(1,072,725)	(1,072,725.00)	(1,179,998)	(107,273)	9.0(
SC78210 - Cash Over/Short	0	0	134,200	0	0.00	0	0	Infin
SC78230 - Loss on Bad Debt	(1,584,282)	(1,246,090)	(1,660,066)	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
89000 - Debt Service	0	0	(7,716,960)	0	0.00	0	0	Infin
SC89200 - Bond Interest Payments	0	0	(7,716,960)	0	0.00	0	0	Infin
92000 - Operating Transfers	(416,400)	0	0	0	0.00	0	0	Infin
SC92130 - General Construction	(416,400)	0	0	0	0.00	0	0	Infin
93000 - Fixed Asset Transfers	0	0	1,749,036	0	0.00	0	0	Infin
SC93010 - General Fixed Assets	0	0	1,749,036	0	0.00	0	0	Infin
CC_52121 - Sewer General Cost Center	17,095,995	16,335,951	8,390,232	18,621,864	20,671,501.11	19,795,576	1,173,712	5.93
Revenues	30,917,253	30,903,341	29,296,521	34,349,512	36,061,533.16	38,506,448	4,156,936	10.80
34000 - Utility Sales & Services	30,842,135	30,813,947	30,969,390	34,248,512	35,990,328.00	38,405,448	4,156,936	10.82
RC34030 - Sewer Charges	29,232,248	29,644,607	30,139,259	33,249,102	35,138,897.00	37,440,527	4,191,425	11.19
RC34040 - Ind Waste Sewer Surchar	818,780	434,863	135,488	220,873	75,122.00	220,873	0	0.00
RC34045 - Liq. Waste Disp. Fee	153,025	152,475	185,615	166,786	235,260.00	166,786	0	0.00
RC34060 - Sale of Reclaimed Water	638,082	582,002	509,027	611,751	541,049.00	577,262	(34,489)	-5.97
34200 - Tap Fees and Frontage Charges	31,728	49,050	53,715	56,000	36,900.00	56,000	0	0.00
RC34220 - Sewer Tap Fees	29,778	49,050	53,715	50,000	36,900.00	50,000	0	0.00
RC34240 - Sewer Frontage Charges	1,950	0	0	6,000	0.00	6,000	0	0.00
37000 - Non-Operating	0	0	21,641	0	0.00	0	0	Infin

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Revenues								
RC37150 - Rent	0	0	21,641	0	0.00	0	0	Infin
37109 - Interest Earnings	71	46	(3,666,499)	0	0.00	0	0	Infin
RC37110 - Interest Income	0	0	(3,668,671)	0	0.00	0	0	Infin
RC37125 - Other Interest Income	71	46	2,172	0	0.00	0	0	Infin
37150 - Rent	43,319	40,297	34,305	45,000	34,305.16	45,000	0	0.00
RC37155 - Surface Land Rental	43,319	40,297	34,305	45,000	34,305.16	45,000	0	0.00
39100 - Operating Transfers In	0	0	1,883,970	0	0.00	0	0	Infin
RC39470 - Tsf in from Water & Sewe	0	0	1,883,970	0	0.00	0	0	Infin
Expenditures	(13,821,258)	(14,567,390)	(20,906,289)	(15,727,648)	(15,390,032.05)	(18,710,872)	(2,983,224)	15.94
51100 - General Supplies	0	0	(1,509)	0	0.00	0	0	Infin
SC51300 - Clothing and Linen	0	0	(1,509)	0	0.00	0	0	Infin
68000 - Repair and Maint Services	0	0	(2,945)	0	0.00	0	0	Infin
SC68310 - R & M Other Improvements	0	0	(2,945)	0	0.00	0	0	Infin
70000 - Other Charges	0	0	(425)	0	0.00	0	0	Infin
SC75300 - Meals and Local	0	0	(425)	0	0.00	0	0	Infin
77000 - Charges - Other	(4,589,240)	(4,537,212)	(4,770,748)	(5,336,950)	(4,999,334.05)	(6,325,023)	(988,073)	15.62
SC77820 - Pymnt Lieu of Franch Tx	0	0	(147,370)	0	0.00	0	0	Infin
SC77840 - Administrative	(852,265)	(736,883)	(832,152)	(1,008,663)	(949,826.00)	(1,467,062)	(458,399)	31.25

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Sewer								
SC77850 - Pymnt Lieu of Franch Tx	(1,533,108)	(1,661,061)	(1,627,417)	(1,883,223)	(1,707,749.05)	(2,008,790)	(125,567)	6.25
SC77860 - Pymnt Lieu of Prop Tx -	(2,187,413)	(2,120,826)	(2,148,099)	(2,432,064)	(2,337,409.00)	(2,836,171)	(404,107)	14.25
SC78010 - Fiscal Agent Fees	(16,425)	(18,275)	(15,710)	(13,000)	(4,350.00)	(13,000)	0	0.00
SC78210 - Cash Over/Short	(29)	(168)	0	0	0.00	0	0	Infin
89000 - Debt Service	(6,717,439)	(7,508,803)	(9,681,698)	(7,871,348)	(7,871,348.00)	(9,853,845)	(1,982,497)	20.12
SC89200 - Bond Interest Payments	(6,548,311)	(7,396,108)	(9,681,698)	(7,871,348)	(7,871,348.00)	(9,853,845)	(1,982,497)	20.12
SC89350 - Bond Issuance Costs	(169,128)	(112,695)	0	0	0.00	0	0	Infin
92000 - Operating Transfers	(2,514,578)	(2,521,375)	(5,118,926)	(2,519,350)	(2,519,350.00)	(2,532,004)	(12,654)	0.50
SC92005 - General Fund	0	0	(2,577,101)	0	0.00	0	0	Infin
SC92170 - Trsf to Debt Service	(2,514,578)	(2,521,375)	(2,541,825)	(2,519,350)	(2,519,350.00)	(2,532,004)	(12,654)	0.50
93000 - Fixed Asset Transfers	0	0	(1,330,038)	0	0.00	0	0	Infin
SC93010 - General Fixed Assets	0	0	(1,330,038)	0	0.00	0	0	Infin
CC_52122 - Water General Cost Center	54,421,188	61,607,380	58,195,651	67,062,976	69,788,532.95	75,971,328	8,908,352	11.73
Revenues	62,495,059	69,288,836	67,998,838	76,396,416	79,031,175.00	86,221,944	9,825,528	11.40
34000 - Utility Sales & Services	62,907,017	69,635,338	66,654,711	76,867,466	79,610,432.00	86,670,204	9,802,738	11.31
RC34010 - Water Metered Sales	62,547,908	68,179,021	64,443,451	74,567,466	77,239,422.00	84,370,204	9,802,738	11.62
RC34070 - Water Service	359,109	1,456,317	2,211,261	2,300,000	2,371,010.00	2,300,000	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Charges								
34200 - Tap Fees and Frontage Charges	152,794	179,437	168,240	266,580	194,332.00	266,580	0	0.0
RC34210 - Water Tap Fees	60,442	96,606	83,920	165,640	109,790.00	165,640	0	0.0
RC34230 - Water Frontage Charges	5,203	0	0	6,000	0.00	6,000	0	0.0
RC34266 - Lab Fees	87,149	82,831	84,320	94,940	84,542.00	94,940	0	0.0
37100 - Use of Money and Property	0	0	580,763	0	0.00	0	0	Infin
SC37141 - Merchant Service Fees	0	0	580,763	0	0.00	0	0	Infin
37109 - Interest Earnings	795	390	667,818	0	0.00	0	0	Infin
RC37110 - Interest Income	0	0	667,818	0	0.00	0	0	Infin
RC37125 - Other Interest Income	795	390	0	0	0.00	0	0	Infin
37150 - Rent	109,537	82,850	14,625	95,160	14,625.00	95,160	0	0.0
RC37155 - Surface Land Rental	109,537	82,850	14,625	95,160	14,625.00	95,160	0	0.0
37400 - Miscellaneous Revenue	(675,083)	(609,179)	(87,320)	(832,790)	(788,214.00)	(810,000)	22,790	-2.81
RC37141 - Merchant Service Fees	(675,083)	(609,179)	(87,320)	(832,790)	(788,214.00)	(810,000)	22,790	-2.81
Expenditures	(8,073,871)	(7,681,457)	(9,803,187)	(9,333,440)	(9,242,642.05)	(10,250,616)	(917,176)	8.9
69000 - Rentals	0	0	(662,429)	0	0.00	0	0	Infin
SC69220 - Rental Other Equipment	0	0	(662,429)	0	0.00	0	0	Infin
77000 - Charges -	(8,013,982)	(8,052,273)	(8,323,607)	(8,667,874)	(8,577,076.05)	(9,764,104)	(1,096,230)	11.2

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
Other								
SC77810 - Administrative Water	(998,810)	(865,037)	(976,875)	(1,184,082)	(1,115,013.00)	(1,589,317)	(405,235)	25.5(
SC77820 - Pymnt Lieu of Franch Tx	(3,606,101)	(3,907,120)	(4,178,445)	(4,423,240)	(4,365,582.73)	(4,699,092)	(275,852)	5.87
SC77830 - Pymnt Lieu of Prop Tx -	(3,409,071)	(3,280,085)	(3,168,337)	(3,060,552)	(3,096,480.32)	(3,475,695)	(415,143)	11.94
SC78210 - Cash Over/Short	0	(30)	50	0	0.00	0	0	Infin
89000 - Debt Service	(59,889)	370,816	(817,151)	(665,566)	(665,566.00)	(486,512)	179,054	-36.8(
SC89200 - Bond Interest Payments	10,392	370,816	(817,151)	(665,566)	(665,566.00)	(486,512)	179,054	-36.8(
SC89350 - Bond Issuance Costs	(70,281)	0	0	0	0.00	0	0	Infin
CC_52123 - Water and Sewer Transfers Cost Center	(311,576)	(2,582,991)	(1,486,627)	24,936,346	19,936,346.00	(813,654)	(25,750,000)	3,164.74
Revenues	0	0	0	25,000,000	20,000,000.00	1,750,000	(23,250,000)	-1,328.57
35500 - Revenue from Other Agencies	0	0	0	25,000,000	20,000,000.00	1,750,000	(23,250,000)	-1,328.57
RC35610 - Grant In Aid – Federal	0	0	0	25,000,000	20,000,000.00	1,750,000	(23,250,000)	-1,328.57
Expenditures	(311,576)	(2,582,991)	(1,486,627)	(63,654)	(63,654.00)	(2,563,654)	(2,500,000)	97.52
51100 - General Supplies	0	0	(6,573)	0	0.00	(2,500,000)	(2,500,000)	100.0(
SC51350 - Chemical and Medical	0	0	(6,573)	0	0.00	0	0	Infin
SC52300 - Unassigned	0	0	0	0	0.00	(2,500,000)	(2,500,000)	100.0(
92000 - Operating Transfers	(311,576)	(2,582,991)	(1,480,054)	(63,654)	(63,654.00)	(63,654)	0	0.0(

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varian
SC92080 - Capital Improvement	0	(2,494,291)	0	0	0.00	0	0	Infin
SC92120 - Information Services	(66,847)	(64,377)	(480,054)	(63,654)	(63,654.00)	(63,654)	0	0.0(
SC92125 - Municipal Garage	(244,729)	(24,323)	(1,000,000)	0	0.00	0	0	Infin

2025-26 Employee Distribution by Position

	FTE	Count
CC_52110 - Director of Utilities Cost Center	**14.00**	**14**
ADM160 - UTILITIES INVENTORY SUPERINTENDENT	1.00	1
ADM176 - Asset Managment Program Manager	1.00	1
ADM300 - DIRECTOR OF UTILITIES - OPERATIONS	1.00	1
ADM300 - DIRECTOR OF UTILITIES - REGULATORY COMPLIANCE	1.00	1
ADM301 - ASSISTANT DIRECTOR OF UTILITIES	2.00	2
ADM302 - Utilities Business Administrator	1.00	1
CLR167 - UTILITIES INVENTORY SPECIALIST	5.00	5
PRF132 - UTILITIES ANALYST	1.00	1
PRF160 - SAFETY COORDINATOR	1.00	1
Grand Total	**14.00**	**14**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Water Production

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	28,971,481	21,252,757	31,744,055	32,572,381	37,602,986
Fixed Asset Transfers	0	135	0	0	0
Personal Services	3,158,538	3,480,982	3,821,461	3,635,185	3,762,309
Supplies	5,447,163	5,287,298	6,010,819	5,792,283	6,233,177
Contractual Services	3,621,348	5,767,982	3,600,020	5,357,339	3,687,100
Other Charges	16,744,432	6,748,045	18,311,755	17,622,574	23,920,400
Capital Outlay	0	(67,887)	0	0	0
Inter Reimbursements	0	36,203	0	165,000	0
Revenues	69,721	98,822	68,000	79,034	68,000
Operating Revenues	0	208	0	0	0
Non-Oper Revenues	69,721	98,615	68,000	79,034	68,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Water Production focuses on delivering a consistent supply of high-quality water that meets the evolving needs of customers, while ensuring public health is protected in compliance with federal and state water quality regulations.

Goals and Objectives

As a major city in the High Plains of Texas, a reliable water supply is essential for Amarillo's survival, economy, and overall quality of life. However, recent changes in weather patterns have prompted a reevaluation of what is considered "normal", leading to a greater reliance on groundwater sources. With the city's growing population and economy, along with various competing needs, Amarillo is working closely with engineers, the Texas Water Development Board (TWDB), and the Texas Commission on Environmental Quality (TCEQ) to develop and implement its most proactive and comprehensive water system plan to date. This plan will fully integrate the supply, transmission, treatment, storage, and distribution of water.

The Water Production department plays a key role in engaging with the community by handling calls and resolving issues related to the distribution system, such as main breaks, sewer problems, disconnected services, and general utility inquiries. Each call is managed with professionalism and courtesy. Staff regularly attend events to raise awareness and educate the community on water production and conservation, using tools such as brochures, website updates, media campaigns, and high school classroom presentations. Additionally, staff at the Osage plant offer educational tours to school groups throughout the year. The department also supports the city's conservation efforts, participating in campaigns like *Every Drop Counts*.

The Water Production department is focused on addressing the growing demands of residents, businesses, and firefighting needs by enhancing security measures across the infrastructure, increasing well field production, and optimizing the use of allocated source water. In the current budget year, projects have been completed to improve water quality and production capacity to meet long-term customer needs. Plans are in place to increase the Treatment Plant's rating capacity to 70 million gallons per day and upgrade chemical application processes. Additionally, air-scouring equipment is anticipated be added to improve filter backwashing and reduce water loss in the treatment process. The department has also launched programs to pool utility resources, enhancing staff safety and working conditions.

Programs of the Water Production Department

Water Production Department

2026/27 Budget — 31% of Budget

Management and maintenance of the four City's well fields and well field pumping stations.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Groundwater production produced (billion gallons)	7.2	6.9	8
Groundwater direct into Osage WTP *20.0 MGD is the maximum.	2.3	2.6	2.8
Well pump and motor replacement/repair	10	7	8
Well Field Production (Carson and Potter) percentage	93%	95%	97%
Leak repairs	8	7	4
Meter replacements	22	14	10

Water Transmission Department

2026/27 Budget — 22% of Budget

Management and maintenance of city pumping stations and overhead storage facilities.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Potable Water Tank Inspections	24	24	24
Pressure Point additions	3	3	4
Upgrades to radio/communication/SCADA network	20	12	20
Water Loss Percentage[1]	4.75%	8.5%	7%

[1] AWWA standard for water loss is ≤ 12%

Water Treatment Department

2026/27 Budget — 47% of Budget

Management, maintenance, treatment, and state compliance testing of the Canadian River Municipal Water Authority (CRMWA) water resource.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
CRMWA allocation Used (billion gallons)	8.8	10	10.2
Compliance with state/federal regulatory reporting	100%	100%	100%
% Loss in treatment process	1.7%	1.7%	1.7%
Gallons Used per Backwash	271k	271k	271k
Bacteriological sampling	1,640	1,640	1,640
Surface water production capacity (Billion gallons) AWWA standard increase 3%	9.8	10.3	10.5

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	37,602,986
Grand Total	**37,602,986**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
CC_52200 - Water Production	(8,656,624)	(8,606,471)	(5,122,515)	(8,668,947)	(8,845,675.39)	(9,877,028)	(1,208,081)	12.23
Revenues	69,800	0	10,317	0	2,000.00	0	0	Infini
37000 - Non-Operating Revenues	0	0	10,053	0	2,000.00	0	0	Infini
RC37150 - Rent	0	0	10,053	0	0.00	0	0	Infini
RC37400 - Miscellaneous Revenue	0	0	0	0	2,000.00	0	0	Infini
37109 - Interest Earnings	0	0	265	0	0.00	0	0	Infini
RC37125 - Other Interest Income	0	0	265	0	0.00	0	0	Infini
37400 - Miscellaneous Revenue	69,800	0	0	0	0.00	0	0	Infini
RC37435 - Sale of Scrap	69,800	0	0	0	0.00	0	0	Infini
Expenditures	(8,726,424)	(8,606,471)	(5,132,833)	(8,668,947)	(8,847,675.39)	(9,877,028)	(1,208,081)	12.23
41000 - Personnel Services	(621,926)	(501,664)	(659,197)	(913,502)	(689,688.55)	(874,471)	39,031	-4.46
SC41100 - Salaries and Wages	(380,397)	(297,872)	(369,822)	(617,576)	(395,669.94)	(530,434)	87,142	-16.43
SC41300 - Incentive	(29,044)	(14,332)	(22,554)	(14,400)	(23,126.60)	(22,800)	(8,400)	36.84
SC41600 - Overtime Pay	0	0	(35,139)	0	0.00	0	0	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC41820 - Health Insurance	(129,728)	(90,247)	(106,388)	(124,248)	(124,248.00)	(140,042)	(15,794)	11.28
SC41900 - Life	(262)	(184)	0	(451)	0.00	0	451	Infini
SC42010 - Life Insurance	0	0	(1,601)	(6,598)	(242.55)	(492)	6,106	-1,241.06
SC42020 - Social Security	0	0	0	(28,217)	0.00	0	28,217	Infini
SC42100 - Social Security - Medicare	(5,723)	(4,548)	0	0	(6,598.00)	(8,022)	(8,022)	100.00
SC42110 - Social Security - OASDI	(24,473)	(19,446)	(23,675)	(86,894)	(28,217.00)	(34,300)	52,594	-153.34
SC42111 - TMRS Adj (GASB 68)	4,290	0	0	0	0.00	0	0	Infini
SC42115 - OPEB Funding	(10,254)	(8,180)	(7,568)	(11,058)	0.00	(13,443)	(2,385)	17.74
SC42116 - OPEB Adj (GASB 75)	8,080	0	0	0	0.00	0	0	Infini
SC42120 - TMRS	(50,002)	(48,394)	(74,091)	0	(87,033.35)	(109,652)	(109,652)	100.00
SC42125 - OPEB Funding	0	0	0	0	(11,058.00)	0	0	Infini
SC42300 - State Unemployment	(621)	(340)	0	(814)	0.00	0	814	Infini
SC42400 - State Unemployment	(6,218)	(2,705)	(557)	(23,246)	(814.00)	(1,752)	21,494	-1,226.83
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infini
SC42510 - Workers Compensation	0	0	(7,913)	0	(12,681.11)	(13,534)	(13,534)	100.00
SC42560 - Change in Sick and Annua	2,426	(15,415)	0	0	0.00	0	0	Infini
SC42580 - Change in Sick and Annual	0	0	(9,891)	0	0.00	0	0	Infini
41600 - Overtime Pay	(12,516)	(24,399)	0	(12,000)	(20,151.00)	(12,000)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC41610 - Scheduled	0	0	0	0	(1,958.00)	0	0	Infini
SC41620 - Unscheduled	(12,516)	(24,399)	0	(12,000)	(18,193.00)	(12,000)	0	0.00
51100 - General Supplies	(28,341)	(48,588)	(69,019)	(24,200)	(64,240.00)	(46,350)	(22,150)	47.79
SC51110 - Office Expense	(2,822)	(2,611)	(4,100)	(1,485)	(1,976.00)	(1,485)	0	0.00
SC51120 - Safety Program	(6,170)	(1,534)	(320)	(6,000)	(5,387.00)	(6,000)	0	0.00
SC51200 - Operating	(12,292)	(12,022)	(24,222)	(9,000)	(35,237.00)	(9,000)	0	0.00
SC51250 - Janitor	(513)	(270)	(524)	(825)	(135.00)	(825)	0	0.00
SC51300 - Clothing and Linen	0	(82)	0	0	0.00	0	0	Infini
SC51350 - Chemical and Medical	(488)	(716)	(424)	(465)	(306.00)	(465)	0	0.00
SC51400 - Photographic	(187)	0	(111)	0	0.00	0	0	Infini
SC51452 - B & A - General	(204)	0	(144)	0	0.00	(150)	(150)	100.00
SC51700 - Education	628	(116)	(659)	0	(2,751.00)	0	0	Infini
SC51850 - Minor Tools	(4,616)	(6,202)	(15,492)	(5,000)	(6,029.00)	(5,000)	0	0.00
SC51950 - Minor Office Equipment	0	0	(36)	0	0.00	0	0	Infini
SC51970 - Software	0	0	(11,000)	0	0.00	(12,000)	(12,000)	100.00
SC51980 - IT Hardware	0	(196)	(11,184)	0	0.00	(10,000)	(10,000)	100.00
SC52050 - Auto Parts	(1,465)	(24,289)	(803)	(600)	(12,144.00)	(600)	0	0.00
SC52120 - Tires and Tubes Other	(211)	(550)	0	(825)	(275.00)	(825)	0	0.00
53000 - Energy	(1,935,897)	(1,595,122)	(1,746,171)	(1,671,022)	(1,608,061.00)	(1,690,045)	(19,023)	1.13

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC51800 - Fuel & Oil	(6,949)	(11,006)	(6,376)	(6,750)	(4,996.00)	(6,750)	0	0.00
SC53100 - Natural Gas	(4,264)	(4,217)	(4,952)	(4,430)	(3,845.00)	(4,114)	316	-7.68
SC53150 - Electricity	(1,924,684)	(1,579,899)	(1,734,843)	(1,659,842)	(1,599,220.00)	(1,679,181)	(19,339)	1.15
60000 - Contractual Services	(11,411)	(5,425)	(28,774)	(11,860)	(25,517.00)	(13,860)	(2,000)	14.43
SC61200 - Postage	0	(402)	0	0	(1,400.00)	0	0	Infini
SC61400 - Dues	(1,932)	(1,743)	(1,291)	(1,710)	(1,013.00)	(3,710)	(2,000)	53.91
SC61410 - Tuition	(1,929)	(3,206)	(1,217)	(5,000)	(1,121.00)	(5,000)	0	0.00
SC61415 - Safety Training	0	(75)	0	(150)	(38.00)	(150)	0	0.00
SC62000 - Professional	(7,550)	0	(26,266)	(5,000)	(21,945.00)	(5,000)	0	0.00
67000 - Cleaning Services	0	0	(19)	0	0.00	0	0	Infini
SC67500 - Laundry	0	0	(19)	0	0.00	0	0	Infini
68000 - Repair and Maint Services	(1,190,892)	(1,894,555)	(2,454,857)	(1,806,244)	(2,626,434.00)	(1,806,244)	0	0.00
SC68100 - R & M - Building	(29,174)	(40,969)	(37,858)	(264,000)	(92,639.00)	(264,000)	0	0.00
SC68300 - R & M - Improvements	(533,698)	(432,089)	(1,150,231)	(650,144)	(930,000.00)	(650,144)	0	0.00
SC68310 - R & M Other Improvements	0	0	(754,567)	0	(469,289.00)	0	0	Infini
SC68312 - Other Improvement	(620,516)	(1,419,663)	(248,361)	(882,900)	(1,035,505.00)	(882,900)	0	0.00
SC68610 - Office Equipment	(1,093)	0	(99)	(1,500)	0.00	(1,500)	0	0.00
SC68615 - Misc. Fuel Powered Equi	(2,106)	(762)	(673)	(1,500)	(596.00)	(1,500)	0	0.00
SC68640 - Machinery	(1,704)	(63)	0	(1,500)	(32.00)	(1,500)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC68650 - Shop Equipment	(1,493)	(638)	0	(3,500)	(764.00)	(3,500)	0	0.00
SC68680 - Other Equipment	0	(58)	0	0	(104.00)	0	0	Infini
SC68710 - Auto Repair & Maint	(1,107)	(314)	0	(1,200)	(1,647.00)	(1,200)	0	0.00
SC68720 - Auto Accident Repair	0	0	(476)	0	0.00	0	0	Infini
SC68900 - Repair & Maint Other	0	0	(262,593)	0	(95,858.00)	0	0	Infini
69000 - Rentals	(176,610)	(186,919)	(216,248)	(192,400)	(249,315.72)	(250,516)	(58,116)	23.20
SC69210 - Rental City Equipment	(176,007)	(185,032)	(213,162)	(191,200)	(249,315.72)	(249,316)	(58,116)	23.31
SC69220 - Rental Other Equipment	(603)	(1,887)	(3,086)	(1,200)	0.00	(1,200)	0	0.00
70000 - Other Charges	(3,830,859)	(3,635,343)	464,572	(3,540,871)	(3,554,188.12)	(4,684,818)	(1,143,947)	24.42
SC72000 - Communication	(6,952)	(7,940)	(13,866)	(2,000)	(16,317.00)	(2,000)	0	0.00
SC74000 - Printing and Binding	0	(100)	0	0	0.00	0	0	Infini
SC75100 - Travel	(1,106)	0	0	(2,000)	(1,100.00)	(2,000)	0	0.00
SC75300 - Meals and Local	(368)	0	0	(400)	(300.00)	(400)	0	0.00
SC76000 - Depreciation	(3,822,432)	(3,627,303)	478,439	(3,536,471)	(3,536,471.12)	(4,680,418)	(1,143,947)	24.44
71000 - Insurance	(439,031)	(234,817)	(11,040)	(7,982)	(7,982.00)	(9,858)	(1,876)	19.03
SC71100 - Insurance and Bonds	(439,031)	(234,817)	(11,040)	(7,982)	(7,982.00)	(9,858)	(1,876)	19.03
76000 - Depreciation	(478,439)	(478,439)	(478,439)	(488,839)	0.00	(488,839)	0	0.00
SC76500 - Amortization of Water Rights	(478,439)	(478,439)	(478,439)	(488,839)	0.00	(488,839)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
77000 - Charges - Other	(502)	(1,199)	(1,529)	(27)	(2,098.00)	(27)	0	0.00
SC77200 - License and Permits	0	0	(114)	0	(2,098.00)	0	0	Infini
SC77215 - Tax Payments on Leased L	(502)	(1,199)	(1,415)	(27)	0.00	(27)	0	0.00
84000 - Machinery & Equipment	0	0	67,887	0	0.00	0	0	Infini
SC84910 - Other Equipment	0	0	67,887	0	0.00	0	0	Infini
CC_52210 - Water Transmission	(6,226,974)	(6,649,703)	(3,917,396)	(7,293,281)	(7,292,874.37)	(6,597,902)	695,379	-10.54
Revenues	61,992	69,721	88,298	68,000	77,033.75	68,000	0	0.00
37000 - Non-Operating Revenues	0	0	70,649	0	0.00	0	0	Infini
RC37150 - Rent	0	0	54,414	0	0.00	0	0	Infini
RC37400 - Miscellaneous Revenue	0	0	16,235	0	0.00	0	0	Infini
37109 - Interest Earnings	95	7	844	0	0.00	0	0	Infini
RC37125 - Other Interest Income	95	7	844	0	0.00	0	0	Infini
37150 - Rent	61,897	69,713	16,805	68,000	77,033.75	68,000	0	0.00
RC37154 - Other Rental Income	61,897	69,713	16,805	68,000	77,033.75	68,000	0	0.00
Expenditures	(6,288,966)	(6,719,424)	(4,005,693)	(7,361,281)	(7,369,908.12)	(6,665,902)	695,379	-10.43
41000 - Personnel Services	(571,810)	(638,615)	(762,717)	(726,789)	(704,569.75)	(706,828)	19,961	-2.82
SC41100 - Salaries and Wages	(328,091)	(382,553)	(422,628)	(432,955)	(407,210.12)	(417,387)	15,568	-3.73
SC41300 - Incentive	(24,662)	(22,739)	(30,701)	(23,400)	(32,014.34)	(26,400)	(3,000)	11.36
SC41600 - Overtime Pay	0	0	(41,605)	0	0.00	0	0	Infini
SC41820 -	(109,874)	(114,667)	(114,902)	(121,486)	(121,486.00)	(117,385)	4,101	-3.49

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
Health Insurance								
SC41900 - Life	(214)	(236)	0	(410)	0.00	0	410	Infini
SC42010 - Life Insurance	0	0	(1,606)	(6,617)	(229.44)	(410)	6,207	-1,513.90
SC42020 - Social Security	0	0	0	(28,293)	0.00	0	28,293	Infini
SC42100 - Social Security - Medicare	(4,969)	(5,875)	0	0	(5,128.00)	(6,436)	(6,436)	100.00
SC42110 - Social Security - OASDI	(21,247)	(25,118)	(27,106)	(87,129)	(22,926.00)	(27,515)	59,614	-216.66
SC42111 - TMRS Adj (GASB 68)	3,737	0	0	0	0.00	0	0	Infini
SC42115 - OPEB Funding	(8,973)	(10,588)	(9,153)	(11,089)	0.00	(10,784)	305	-2.83
SC42116 - OPEB Adj (GASB 75)	6,841	0	0	0	0.00	0	0	Infini
SC42120 - TMRS	(43,756)	(62,385)	(85,927)	0	(90,077.38)	(87,959)	(87,959)	100.00
SC42125 - OPEB Funding	0	0	0	0	(11,089.00)	0	0	Infini
SC42300 - State Unemployment	(450)	(437)	0	(740)	0.00	0	740	Infini
SC42400 - State Unemployment	(6,515)	(3,743)	(525)	(14,670)	(740.00)	(1,444)	13,226	-915.93
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infini
SC42510 - Workers Compensation	0	0	(8,912)	0	(13,669.47)	(11,108)	(11,108)	100.00
SC42560 - Change in Sick and Annua	(33,639)	(10,275)	0	0	0.00	0	0	Infini
SC42580 - Change in Sick and Annual	0	0	(19,654)	0	0.00	0	0	Infini
41600 - Overtime Pay	(16,493)	(30,374)	0	(5,000)	(12,762.00)	(5,000)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC41610 - Scheduled	0	0	0	0	(2,800.00)	0	0	Infini
SC41620 - Unscheduled	(16,493)	(30,374)	0	(5,000)	(9,962.00)	(5,000)	0	0.00
51000 - Supplies	0	0	29,570	0	0.00	0	0	Infini
RC53200 - Water and Sewer	0	0	29,570	0	0.00	0	0	Infini
51100 - General Supplies	(20,475)	(27,552)	(63,901)	(20,875)	(62,957.00)	(39,375)	(18,500)	46.98
SC51110 - Office Expense	(897)	(1,207)	(3,996)	(900)	(4,084.00)	(900)	0	0.00
SC51120 - Safety Program	(4,863)	(2,601)	(1,798)	(5,000)	(3,000.00)	(5,000)	0	0.00
SC51200 - Operating	(8,579)	(9,371)	(38,135)	(6,200)	(40,780.00)	(6,200)	0	0.00
SC51250 - Janitor	(1,276)	0	(869)	(900)	(225.00)	(900)	0	0.00
SC51300 - Clothing and Linen	(127)	(43)	(1,301)	(100)	(50.00)	(100)	0	0.00
SC51350 - Chemical and Medical	(770)	(82)	(878)	(650)	(450.00)	(650)	0	0.00
SC51450 - Botany & Agrigulture	0	0	(62)	0	(156.00)	0	0	Infini
SC51452 - B & A - General	(197)	(574)	(688)	(525)	(287.00)	(525)	0	0.00
SC51700 - Education	(88)	(1,263)	(1,833)	0	(4,450.00)	0	0	Infini
SC51850 - Minor Tools	(678)	(3,901)	(3,087)	(5,000)	(9,400.00)	(5,000)	0	0.00
SC51950 - Minor Office Equipment	0	0	0	(1,000)	0.00	(3,500)	(2,500)	71.43
SC51970 - Software	0	0	(11,000)	0	0.00	(6,000)	(6,000)	100.00
SC51980 - IT Hardware	(111)	0	0	0	0.00	(10,000)	(10,000)	100.00
SC52050 - Auto Parts	(2,890)	(8,369)	0	0	0.00	0	0	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC52110 - Tires and Tubes Buses	0	0	(256)	0	0.00	0	0	Infini
SC52120 - Tires and Tubes Other	0	(141)	0	(600)	(75.00)	(600)	0	0.00
53000 - Energy	(2,232,371)	(1,961,515)	(1,727,375)	(2,261,475)	(1,959,485.00)	(2,058,473)	203,002	-9.86
SC51800 - Fuel & Oil	(3,907)	(1,949)	(2,223)	(5,290)	(3,573.00)	(5,290)	0	0.00
SC53100 - Natural Gas	(4,920)	(8,118)	(3,517)	(8,528)	(3,454.00)	(3,696)	4,832	-130.74
SC53150 - Electricity	(2,196,803)	(1,899,864)	(1,706,665)	(2,191,755)	(1,922,753.00)	(2,018,891)	172,864	-8.56
SC53200 - Water and Sewer	(26,741)	(51,584)	(14,969)	(55,902)	(29,705.00)	(30,596)	25,306	-82.71
60000 - Contractual Services	(4,708)	(4,503)	(486,071)	(16,835)	(7,875.00)	(16,835)	0	0.00
SC61400 - Dues	(632)	(271)	(200)	(1,235)	(825.00)	(1,235)	0	0.00
SC61410 - Tuition	(3,376)	(4,232)	(2,362)	(7,600)	(2,050.00)	(7,600)	0	0.00
SC61415 - Safety Training	(700)	0	0	(3,000)	(2,000.00)	(3,000)	0	0.00
SC62000 - Professional	0	0	(483,509)	(5,000)	(3,000.00)	(5,000)	0	0.00
67000 - Cleaning Services	0	0	2,282	0	(30,000.00)	0	0	Infini
SC67700 - Playa Well Monitoring	0	0	2,282	0	(30,000.00)	0	0	Infini
68000 - Repair and Maint Services	(194,121)	(420,559)	(939,733)	(453,505)	(711,285.00)	(453,505)	0	0.00
SC68100 - R & M - Building	(19,697)	(42,041)	(52,426)	(145,000)	(165,000.00)	(145,000)	0	0.00
SC68300 - R & M - Improvements	(87,699)	(202,763)	(573,478)	(131,650)	(175,000.00)	(131,650)	0	0.00
SC68310 - R & M Other Improvements	0	0	(172,533)	0	(200,000.00)	0	0	Infini
SC68311 - R&M SRE Shop	0	0	(552)	0	0.00	0	0	Infini
SC68312 - Other Improvement	(83,227)	(174,606)	(24,961)	(165,550)	(165,000.00)	(165,550)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC68610 - Office Equipment	(713)	0	(35)	(2,000)	(1,500.00)	(2,000)	0	0.00
SC68615 - Misc. Fuel Powered Equi	(1,291)	(348)	(709)	(2,100)	(2,985.00)	(2,100)	0	0.00
SC68640 - Machinery	(66)	(801)	(712)	(750)	(400.00)	(750)	0	0.00
SC68650 - Shop Equipment	(682)	0	(2,293)	(600)	(300.00)	(600)	0	0.00
SC68660 - Audio/Video Equipment	0	0	0	(5,000)	0.00	(5,000)	0	0.00
SC68680 - Other Equipment	(284)	0	(97)	(375)	(1,100.00)	(375)	0	0.00
SC68710 - Auto Repair & Maint	(462)	0	0	(480)	0.00	(480)	0	0.00
SC68720 - Auto Accident Repair	0	0	(2,646)	0	0.00	0	0	Infini
SC68900 - Repair & Maint Other	0	0	(109,289)	0	0.00	0	0	Infini
69000 - Rentals	(68,514)	(72,433)	(83,917)	(75,510)	(81,232.56)	(81,258)	(5,748)	7.07
SC69210 - Rental City Equipment	(68,435)	(71,103)	(81,214)	(74,685)	(80,432.56)	(80,433)	(5,748)	7.15
SC69220 - Rental Other Equipment	(80)	(1,330)	(2,703)	(825)	(800.00)	(825)	0	0.00
70000 - Other Charges	(3,126,282)	(3,132,699)	0	(3,794,594)	(3,792,143.81)	(3,299,156)	495,438	-15.02
SC72000 - Communication	0	0	0	(1,000)	0.00	(1,000)	0	0.00
SC75100 - Travel	0	0	0	(2,000)	(800.00)	(2,000)	0	0.00
SC75300 - Meals and Local	(423)	(86)	0	(400)	(150.00)	(400)	0	0.00
SC76000 - Depreciation	(3,125,859)	(3,132,613)	0	(3,791,194)	(3,791,193.81)	(3,295,756)	495,438	-15.03
71000 - Insurance	(54,192)	(431,175)	(5,755)	(6,698)	(6,698.00)	(5,472)	1,226	-22.40
SC71100 - Insurance and	(54,192)	(431,175)	(5,755)	(6,698)	(6,698.00)	(5,472)	1,226	-22.40

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
Bonds								
77000 - Charges - Other	0	0	(141)	0	(900.00)	0	0	Infini
SC77200 - License and Permits	0	0	(141)	0	(900.00)	0	0	Infini
90000 - Inter Reimbursements	0	0	32,200	0	0.00	0	0	Infini
SC90180 - Sales to Other Department	0	0	32,200	0	0.00	0	0	Infini
93000 - Fixed Asset Transfers	0	0	(135)	0	0.00	0	0	Infini
SC93020 - Water & Sewer	0	0	(135)	0	0.00	0	0	Infini
CC_52220 - Surface Water Treatment	(12,759,732)	(13,682,989)	(12,114,023)	(15,713,827)	(16,354,797.90)	(21,060,056)	(5,346,229)	25.39
Revenues	0	0	208	0	0.00	0	0	Infini
33500 - Sanitation	0	0	208	0	0.00	0	0	Infini
RC33530 - Recyclable	0	0	208	0	0.00	0	0	Infini
Expenditures	(12,759,732)	(13,682,989)	(12,114,231)	(15,713,827)	(16,354,797.90)	(21,060,056)	(5,346,229)	25.39
41000 - Personnel Services	(1,611,790)	(1,867,952)	(2,059,068)	(2,114,170)	(2,035,156.49)	(2,114,010)	160	-0.01
SC41100 - Salaries and Wages	(1,047,178)	(1,195,043)	(1,173,756)	(1,321,813)	(1,206,711.20)	(1,314,155)	7,658	-0.58
SC41300 - Incentive	(30,964)	(25,995)	(65,789)	(18,000)	(58,766.55)	(56,760)	(38,760)	68.29
SC41600 - Overtime Pay	0	0	(141,835)	0	0.00	0	0	Infini
SC41820 - Health Insurance	(293,100)	(301,092)	(274,885)	(302,376)	(302,376.00)	(289,738)	12,638	-4.36
SC41900 - Life	(654)	(685)	0	(1,189)	0.00	0	1,189	Infini
SC42010 - Life Insurance	0	0	(4,991)	(19,497)	(658.16)	(1,189)	18,308	-1,539.78
SC42020 - Social Security	0	0	0	(83,367)	0.00	0	83,367	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC42100 - Social Security - Medicare	(16,063)	(18,714)	0	0	(19,497.00)	(20,006)	(20,006)	100.00
SC42110 - Social Security - OASDI	(68,682)	(80,017)	(75,483)	(256,723)	(85,592.00)	(85,556)	171,167	-200.06
SC42111 - TMRS Adj (GASB 68)	11,560	0	0	0	0.00	0	0	Infini
SC42115 - OPEB Funding	(28,118)	(32,653)	(24,597)	(32,675)	0.00	(33,532)	(857)	2.56
SC42116 - OPEB Adj (GASB 75)	18,117	0	0	0	0.00	0	0	Infini
SC42120 - TMRS	(137,120)	(192,942)	(240,628)	0	(279,732.43)	(273,497)	(273,497)	100.00
SC42125 - OPEB Funding	0	0	0	0	(35,076.82)	0	0	Infini
SC42300 - State Unemployment	(1,462)	(1,279)	0	(2,146)	0.00	0	2,146	Infini
SC42400 - State Unemployment	(27,376)	(13,014)	(1,410)	(71,584)	(2,202.00)	(4,192)	67,392	-1,607.63
SC42500 - Other Employee Benefits	0	0	5	0	0.00	0	0	Infini
SC42510 - Workers Compensation	(2,893)	(3,017)	(23,148)	(3,600)	(37,250.36)	(26,385)	(22,785)	86.36
SC42530 - Car Allowance	0	0	(2,184)	0	(5,003.97)	(6,600)	(6,600)	100.00
SC42550 - Moving Expense	(1,157)	(1,207)	0	(1,200)	0.00	0	1,200	Infini
SC42560 - Change in Sick and Annua	13,303	(2,295)	0	0	0.00	0	0	Infini
SC42570 - Communications Allowance	0	0	(1,708)	0	(2,290.00)	(2,400)	(2,400)	100.00
SC42580 - Change in Sick and Annual	0	0	(28,659)	0	0.00	0	0	Infini
41600 - Overtime Pay	(75,012)	(123,519)	0	(50,000)	(172,857.00)	(50,000)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC41610 - Scheduled	0	0	0	0	(25,071.00)	0	0	Infini
SC41620 - Unscheduled	(75,012)	(123,519)	0	(50,000)	(147,786.00)	(50,000)	0	0.00
51000 - Supplies	0	0	12,341	0	0.00	0	0	Infini
RC53200 - Water and Sewer	0	0	12,341	0	0.00	0	0	Infini
51100 - General Supplies	(1,040,401)	(1,076,293)	(979,630)	(1,255,650)	(1,048,008.00)	(1,296,200)	(40,550)	3.13
SC51110 - Office Expense	(7,655)	(16,218)	(9,517)	(10,000)	(18,000.00)	(10,000)	0	0.00
SC51120 - Safety Program	(10,180)	(10,705)	(10,255)	0	(22,406.00)	0	0	Infini
SC51200 - Operating	(15,045)	(12,761)	(5,150)	(16,000)	(16,370.00)	(16,000)	0	0.00
SC51250 - Janitor	(4,708)	(4,645)	(1,202)	(3,000)	(3,458.00)	(3,000)	0	0.00
SC51300 - Clothing and Linen	(15,335)	(49,479)	(27,045)	(27,200)	(45,368.00)	(27,200)	0	0.00
SC51350 - Chemical and Medical	(963,598)	(961,828)	(870,149)	(1,182,100)	(907,205.00)	(1,182,100)	0	0.00
SC51400 - Photographic	0	(10)	0	(100)	(50.00)	(100)	0	0.00
SC51450 - Botany & Agriculture	0	0	(191)	0	(417.00)	0	0	Infini
SC51452 - B & A - General	(3,261)	(2,217)	(2,983)	(4,000)	(1,783.00)	(4,000)	0	0.00
SC51700 - Education	(4,578)	(5,856)	(4,718)	(3,800)	(12,086.00)	(3,800)	0	0.00
SC51850 - Minor Tools	(442)	(1,647)	(603)	(5,000)	(7,335.00)	(5,000)	0	0.00
SC51852 - Minor Tools Info Tech	0	0	0	0	(70.00)	0	0	Infini
SC51855 - Minor Communications Equip	0	0	(23,878)	0	0.00	0	0	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC51950 - Minor Office Equipment	(488)	(655)	(894)	(450)	(4,550.00)	(6,000)	(5,550)	92.50
SC51970 - Software	0	0	(11,000)	0	0.00	(20,000)	(20,000)	100.00
SC51980 - IT Hardware	(10,912)	(6,733)	(10,832)	0	(5,750.00)	(15,000)	(15,000)	100.00
SC52050 - Auto Parts	(2,930)	(3,277)	(627)	(2,000)	0.00	(2,000)	0	0.00
SC52050.LABOR - Auto Parts Labor	0	0	0	(500)	(1,630.00)	(500)	0	0.00
SC52110 - Tires and Tubes Buses	0	0	0	0	(650.00)	0	0	Infini
SC52120 - Tires and Tubes Other	(1,268)	(261)	(588)	(1,500)	(880.00)	(1,500)	0	0.00
53000 - Energy	(795,539)	(746,545)	(743,114)	(777,597)	(1,049,532.00)	(1,102,734)	(325,137)	29.48
SC51800 - Fuel & Oil	(6,039)	(16,941)	(5,550)	(8,689)	(7,355.00)	(8,689)	0	0.00
SC53100 - Natural Gas	(15,502)	(11,386)	(11,312)	(11,961)	(10,742.00)	(11,494)	467	-4.06
SC53150 - Electricity	(733,614)	(659,687)	(718,279)	(693,066)	(1,008,637.00)	(1,059,069)	(366,003)	34.56
SC53200 - Water and Sewer	(40,384)	(58,531)	(7,972)	(63,881)	(22,798.00)	(23,482)	40,399	-172.04
60000 - Contractual Services	(133,542)	(165,088)	(249,396)	(160,201)	(125,229.00)	(160,201)	0	0.00
SC61200 - Postage	(2,410)	(1,963)	(2,576)	(2,000)	(900.00)	(2,000)	0	0.00
SC61321 - Travel and Trade Show Expense	0	0	(1,450)	0	0.00	0	0	Infini
SC61400 - Dues	(9,013)	(5,053)	(3,708)	(14,200)	(5,365.00)	(14,200)	0	0.00
SC61410 - Tuition	(10,708)	(9,839)	(32,741)	(14,000)	(21,714.00)	(14,000)	0	0.00
SC61412 - Training	0	0	(120)	0	0.00	0	0	Infini
SC61415 - Safety Training	(266)	0	0	0	0.00	0	0	Infini
SC62000 - Professional	(111,145)	(148,232)	(208,801)	(130,001)	(97,250.00)	(130,001)	0	0.00

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
63000 - Other Professional	(4,949)	(866)	0	0	0.00	0	0	Infini
SC63210 - Armored Car Service	(4,949)	(866)	0	0	0.00	0	0	Infini
67000 - Cleaning Services	(2,248)	(2,267)	(3,243)	(2,990)	(3,185.00)	(2,990)	0	0.00
SC67320 - Extermination	(513)	(771)	(837)	(1,740)	(1,325.00)	(1,740)	0	0.00
SC67500 - Laundry	(1,735)	(1,496)	(2,406)	(1,250)	(1,860.00)	(1,250)	0	0.00
68000 - Repair and Maint Services	(495,371)	(717,789)	(1,135,387)	(697,452)	(1,311,027.00)	(697,452)	0	0.00
SC68100 - R & M - Building	(45,872)	(132,032)	(64,859)	(97,000)	(172,000.00)	(97,000)	0	0.00
SC68300 - R & M - Improvements	(380,531)	(511,956)	(906,729)	(493,500)	(575,000.00)	(493,500)	0	0.00
SC68310 - R & M Other Improvements	0	0	(115,124)	0	(445,495.00)	0	0	Infini
SC68312 - Other Improvement	(59,634)	(72,179)	(43,576)	(99,352)	(100,000.00)	(99,352)	0	0.00
SC68610 - Office Equipment	(3,755)	(170)	(2,518)	(1,200)	(2,000.00)	(1,200)	0	0.00
SC68615 - Misc. Fuel Powered Equi	(20)	(970)	(2,406)	(200)	(4,985.00)	(200)	0	0.00
SC68640 - Machinery	(1,220)	(221)	0	(1,200)	(280.00)	(1,200)	0	0.00
SC68650 - Shop Equipment	(1,262)	(78)	(9)	(1,200)	(82.00)	(1,200)	0	0.00
SC68680 - Other Equipment	(2,979)	(151)	0	(3,000)	(10,885.00)	(3,000)	0	0.00
SC68710 - Auto Repair & Maint	(98)	(32)	0	(800)	(300.00)	(800)	0	0.00
SC68720 - Auto Accident Repair	0	0	(120)	0	0.00	0	0	Infini
SC68900 - Repair & Maint Other	0	0	(46)	0	0.00	0	0	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
69000 - Rentals	(144,407)	(151,809)	(172,618)	(183,023)	(186,238.96)	(204,239)	(21,216)	10.39
SC69210 - Rental City Equipment	(140,652)	(147,342)	(166,401)	(158,023)	(173,238.96)	(179,239)	(21,216)	11.84
SC69220 - Rental Other Equipment	(3,755)	(4,468)	(6,217)	(3,000)	(13,000.00)	(3,000)	0	0.00
SC69300 - Leased Computer Software	0	0	0	(22,000)	0.00	(22,000)	0	0.00
70000 - Other Charges	(977,223)	(974,475)	(4,685)	(998,153)	(1,000,578.45)	(991,021)	7,132	-0.72
SC72000 - Communication	0	0	0	(4,000)	(5,400.00)	(4,000)	0	0.00
SC75100 - Travel	(5,709)	(76)	(3,467)	(3,500)	(3,000.00)	(3,500)	0	0.00
SC75300 - Meals and Local	(352)	(1,296)	(1,218)	(1,000)	(1,525.00)	(1,000)	0	0.00
SC75400 - Travel	0	0	0	0	(1,000.00)	0	0	Infini
SC76000 - Depreciation	(971,163)	(973,103)	0	(989,653)	(989,653.45)	(982,521)	7,132	-0.73
71000 - Insurance	(86,489)	(16,880)	(20,462)	(18,636)	(18,636.00)	(19,460)	(824)	4.23
SC71100 - Insurance and Bonds	(86,489)	(16,880)	(20,462)	(18,636)	(18,636.00)	(19,460)	(824)	4.23
77000 - Charges - Other	(7,392,760)	(7,839,505)	(6,690,566)	(9,455,955)	(9,239,350.00)	(14,421,749)	(4,965,794)	34.43
SC77200 - License and Permits	(1,878)	(4,542)	(4,414)	(5,000)	(14,350.00)	(5,000)	0	0.00
SC77300 - Water System Inspections	(174,586)	(194,022)	(196,785)	(200,000)	(225,000.00)	(200,000)	0	0.00
SC78000 - Pmnt to CRMWA - M and O	(7,216,296)	(7,640,941)	(6,489,367)	(9,250,955)	(9,000,000.00)	(14,216,749)	(4,965,794)	34.93
90000 - Inter Reimbursements	0	0	(68,403)	0	(165,000.00)	0	0	Infini
SC90070 - Water Transmission	0	0	0	0	(150,000.00)	0	0	Infini

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Varianc
SC90090 - Surface Water Treatment	0	0	(68,403)	0	(15,000.00)	0	0	Infini

2025-26 Employee Distribution by Position

	FTE	Count
CC_52200 - Water Production	**12.00**	**12**
TRD802 - MASTER ELECTRICIAN	1.00	1
TRD805 - GROUNDWATER OPERATOR	1.00	1
TRD915 - ELECTRICIAN I	2.00	2
TRD959 - WELL FIELD O&M TECHNICIAN	7.00	7
TRD995 - WATER MECHANIC TECHNICIAN III	1.00	1
CC_52210 - Water Transmission	**10.00**	**10**
MGT911 - WATER MAINTENANCE SUPERVISOR - WT	1.00	1
TEC930 - INSTRUMENTATION ELECTRIC & CONTROL SPECIALIST	3.00	3
TRD915 - ELECTRICIAN I	1.00	1
TRD930 - UTILITY TECHNICIAN	1.00	1
TRD931 - UTILITY TECHNICIAN	1.00	1
TRD967 - WATER OPERATOR CONTROLLER I	1.00	1
TRD993 - WATER MECHANIC TECHNICIAN I	1.00	1
TRD995 - WATER MECHANIC TECHNICIAN III	1.00	1
CC_52220 - Surface Water Treatment	**29.00**	**29**
ADM175 - ASSISTANT WATER PRODUCTION SUPERINTENDENT	1.00	1
ADM320 - WATER PRODUCTION SUPERINTENDANT	1.00	1
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1

	FTE	Count
MGT320 - INSTRUMENTATION ELECTRIC & CONTROL MANAGER	1.00	1
MGT911 - WATER MAINTENANCE SUPERVISOR - WT	1.00	1
MGT942 - WATER OPERATIONS CONTROL SUPERVISOR	1.00	1
TEC320 - WATER COMPLIANCE TECHNICIAN	2.00	2
TRD800 - CHIEF ELECTRICIAN	1.00	1
TRD801 - WATER MAINTENANCE SUPERVISOR - SWT	1.00	1
TRD910 - CUSTODIAN I	1.00	1
TRD931 - UTILITY TECHNICIAN	3.00	3
TRD966 - TREATMENT PLANT OPERATOR II	1.00	1
TRD968 - WATER OPERATOR CONTROLLER II	10.00	10
TRD969 - WATER OPERATOR CONTROLLER III	1.00	1
TRD995 - WATER MECHANIC TECHNICIAN III	2.00	2
Grand Total	**51.00**	**51**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Water Distribution

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	10,222,545	4,861,905	12,074,910	13,029,561	9,313,288
Fixed Asset Transfers	0	(1,837,394)	0	0	0
Personal Services	3,073,221	2,895,627	3,479,969	3,203,576	3,501,412
Supplies	174,168	526,114	109,751	197,237	121,783
Contractual Services	3,803,448	3,371,697	1,896,322	2,598,618	1,824,357
Other Charges	3,390,459	76,514	6,788,868	6,830,130	4,065,736
Capital Outlay	0	(170,067)	0	0	0
Inter Reimbursements	(218,751)	(585)	(200,000)	200,000	(200,000)
Revenues	142,706	5,598,046	27,000	15,000	15,000
Job Participation Funding	0	69,243	0	0	0
Operating Revenues	0	5,188,339	0	0	0
Non-Oper Revenues	0	194,250	0	0	0
Other Financing Sources	142,706	146,214	27,000	15,000	15,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Provide safe, high-quality, and dependable water services to customers. Ensure a reliable service that meets customer needs while managing departmental resources transparently, responsibly, and cost-effectively.

Goals & Objectives

The Water Distribution Department is responsible for maintaining and repairing the city's vast water distribution network, which includes over 1,261 miles of water mains ranging from 2 to 48 inches in
diameter, 5,396 fire hydrants, 20,230 valves, and 79,235 service connections. To ensure efficient operations, the department follows the industry's best practices for infrastructure rehabilitation and emphasizes outstanding customer service through strong collaboration with both internal and external partners.

Programs of the Water Distribution Department

Water Distribution Administration

2026/27 Budget — 3% of Budget

Responsible for receiving and dispatching customer calls to field crews for Water and Wastewater. Utilizing tools such as the Cartegraph Asset Management platform to streamline communicating water and wastewater customer service requests establishing beginning-to-end customer service.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Admin staff work orders created	10,000	12,500	13,000
Water/Sewer Tap work orders created	464	550	600

Maintenance and Repair

2026/27 Budget — 91.7% of Budget

Maintain and repair the water distribution system to ensure uninterrupted service to customers – including fire hydrants that are essential to public safety. These frontline employees are often the
face of the City of Amarillo as they are the employees who respond in person to customer inquiries and speak face to face with customers. Maintenance employees are on call 24/7 to respond to emergency situations. Employees must maintain professional licenses through the Texas Commission on Environmental Quality (TCEQ).

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Main breaks	377	400	500
Damage by contractors	2	10	15
Fire hydrants repaired	69	100	125
Water valves worked	945	2,000	2,500

Construction Service Taps and Main Extensions

2026/27 Budget — 5% of Budget

Responsible for the installation of new water services from 1" to 4", fire lines, and new water mains. The Operations and Maintenance department covers the labor and equipment costs for new construction.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimate	2026/27 Projected
New water taps installed	104	50	25
Water taps abandoned	6	20	20

Winter Weather Operations

2026/27 Budget — 0.3% of Budget

Responsible for responding to Emergency Operations Center (EOC) emergencies and removing snow from city properties including City Hall, Civic Center, libraries, Globe News Center, and downtown streets when requested by the Street Department.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Snow removal events	1	1	2

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	9,313,288
Grand Total	**9,313,288**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_52230 - Water Distribution	(9,362,904)	(10,131,106)	736,141	(12,047,910)	(13,014,560.51)	(9,298,288)	2,749,622	-29.57%
Revenues	14,908	142,706	5,598,046	27,000	15,000.00	15,000	(12,000)	-80.00%
35300 - Construction Participations	0	0	5,188,339	0	0.00	0	0	Infinity
RC35420 - Owner Participation	0	0	5,188,339	0	0.00	0	0	Infinity
35400 - Construction Participati	0	0	69,243	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC35410 - Contractor Participation	0	0	26,646	0	0.00	0	0	Infinity
SC35420 - Owner Participation	0	0	42,597	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	194,250	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	194,250	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	14,908	142,706	146,214	27,000	15,000.00	15,000	(12,000)	-80.00%
RC37418 - Non City Damage Claim	14,908	38,608	32,714	0	0.00	0	0	Infinity
RC37435 - Sale of Scrap	0	104,098	113,500	27,000	15,000.00	15,000	(12,000)	-80.00%
Expenditures	(9,377,812)	(10,273,811)	(4,861,905)	(12,074,910)	(13,029,560.51)	(9,313,288)	2,761,622	-29.65%
41000 - Personnel Services	(2,386,805)	(2,878,560)	(2,895,627)	(3,409,969)	(2,964,012.64)	(3,431,412)	(21,443)	0.62%
SC41100 - Salaries and Wages	(1,591,022)	(1,887,429)	(1,660,627)	(2,050,441)	(1,662,911.56)	(2,161,131)	(110,690)	5.12%
SC41300 - Incentive	(29,331)	(16,991)	(53,895)	(34,200)	(49,840.46)	(34,800)	(600)	1.72%
SC41600 - Overtime Pay	0	0	(258,591)	0	0.00	0	0	Infinity
SC41605 - Scheduled Overtime	0	0	0	0	(53,960.00)	0	0	Infinity
SC41820 - Health Insurance	(363,620)	(413,932)	(385,077)	(559,561)	(559,561.00)	(533,371)	26,190	-4.91%
SC41900 - Life	(1,045)	(1,189)	0	(2,091)	0.00	0	2,091	Infinity
SC42010 - Life Insurance	0	0	(8,656)	(30,273)	(1,077.87)	(2,173)	28,100	-1,293.14%
SC42020 - Social Security	0	0	0	(129,426)	0.00	0	129,426	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(24,515)	(29,732)	0	0	(28,095.00)	(31,868)	(31,868)	100.00%
SC42110 - Social Security - OASDI	(104,778)	(125,043)	(105,891)	(398,580)	(120,129.00)	(136,284)	262,296	-192.46%
SC42111 - TMRS Adj (GASB 68)	17,299	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(41,866)	(51,454)	(31,758)	(50,731)	0.00	(53,416)	(2,685)	5.03%
SC42116 - OPEB Adj (GASB 75)	22,545	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(204,158)	(303,409)	(341,585)	0	(383,212.75)	(435,667)	(435,667)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(48,440.00)	0	0	Infinity
SC42300 - State Unemployment	(2,786)	(2,175)	0	(3,774)	0.00	0	3,774	Infinity
SC42400 - State Unemployment	(60,158)	(23,617)	(2,605)	(147,892)	(3,774.00)	(7,632)	140,260	-1,837.79%
SC42500 - Other Employee Benefits	0	0	11	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(46,618)	(600)	(50,611.00)	(32,870)	(32,270)	98.17%
SC42550 - Moving Expense	(2,314)	(2,322)	0	(2,400)	0.00	0	2,400	Infinity
SC42560 - Change in Sick and Annua	(1,055)	(21,266)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(926)	0	(2,400.00)	(2,200)	(2,200)	100.00%
SC42580 - Change in Sick and Annual	0	0	592	0	0.00	0	0	Infinity
41600 - Overtime Pay	(127,074)	(215,927)	0	(70,000)	(239,563.00)	(70,000)	0	0.00%
SC41620 - Unscheduled	(127,074)	(215,927)	0	(70,000)	(239,563.00)	(70,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51000 - Supplies	0	0	2	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	441	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(440)	0	0.00	0	0	Infinity
51100 - General Supplies	(276,954)	(172,196)	(523,634)	(105,911)	(193,730.00)	(117,911)	(12,000)	10.18%
SC51110 - Office Expense	(7,708)	(12,011)	(6,847)	(4,500)	(10,000.00)	(4,500)	0	0.00%
SC51120 - Safety Program	(3,414)	(3,753)	(1,200)	(10,000)	(5,500.00)	(10,000)	0	0.00%
SC51200 - Operating	(214,099)	(57,917)	(406,300)	(25,000)	(75,000.00)	(25,000)	0	0.00%
SC51250 - Janitor	(210)	(104)	0	(200)	(100.00)	(200)	0	0.00%
SC51300 - Clothing and Linen	(14,721)	(35,315)	(29,075)	(23,611)	(38,300.00)	(23,611)	0	0.00%
SC51350 - Chemical and Medical	(84)	(232)	(12,734)	(500)	(120.00)	(500)	0	0.00%
SC51700 - Education	(1,234)	(1,202)	(1,230)	(400)	(600.00)	(400)	0	0.00%
SC51850 - Minor Tools	(21,267)	(41,014)	(35,882)	(20,500)	(53,265.00)	(25,500)	(5,000)	19.61%
SC51970 - Software	0	0	(17,000)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	(10,150)	0	(595.00)	(7,000)	(7,000)	100.00%
SC52050 - Auto Parts	(14,218)	(20,646)	(3,215)	(20,000)	(10,000.00)	(20,000)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
SC52120 - Tires and Tubes Other	0	0	0	(200)	0.00	(200)	0	0.00%
SC54000 - Food	0	0	0	0	(250.00)	0	0	Infinity
53000 - Energy	(1,371)	(1,972)	(2,482)	(3,840)	(3,507.00)	(3,872)	(32)	0.83%
SC51800 - Fuel & Oil	(775)	(1,292)	(1,962)	(3,098)	(2,756.00)	(3,098)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53200 - Water and Sewer	(596)	(679)	(521)	(742)	(751.00)	(774)	(32)	4.13%
60000 - Contractual Services	(1,697,983)	(1,356,422)	(1,240,217)	(8,712)	(759,300.00)	(8,712)	0	0.00%
SC61200 - Postage	0	0	(10)	(112)	(100.00)	(112)	0	0.00%
SC61400 - Dues	0	0	0	(1,600)	(950.00)	(1,600)	0	0.00%
SC61410 - Tuition	(4,378)	(4,450)	(3,692)	(5,000)	(7,750.00)	(5,000)	0	0.00%
SC61415 - Safety Training	0	0	0	(2,000)	(500.00)	(2,000)	0	0.00%
SC62000 - Professional	(1,693,604)	(1,351,972)	(1,236,515)	0	(750,000.00)	0	0	Infinity
68000 - Repair and Maint Services	(1,189,758)	(1,497,968)	(1,131,226)	(822,362)	(854,635.00)	(830,362)	(8,000)	0.96%
SC68300 - R & M - Improvements	(772,820)	(991,099)	(473,083)	(400,000)	(442,000.00)	(400,000)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(28,348)	0	(3,000.00)	0	0	Infinity
SC68311 - R&M SRE Shop	0	0	(552)	0	0.00	0	0	Infinity
SC68312 - Other Improvement	(32,394)	(39,473)	(6,362)	(25,000)	(31,500.00)	(25,000)	0	0.00%
SC68316 - Sand, Gravel, Concrete	0	0	(1,331)	0	0.00	0	0	Infinity
SC68500 - R & M - Streets	(291,279)	(349,210)	(476,413)	(250,000)	(326,000.00)	(250,000)	0	0.00%
SC68610 - Office Equipment	(368)	0	0	(300)	0.00	(300)	0	0.00%
SC68650 - Shop Equipment	(70,757)	(85,299)	(100,381)	(143,862)	(42,135.00)	(143,862)	0	0.00%
SC68680 - Other Equipment	(22,140)	(32,732)	(12,651)	0	(9,900.00)	(8,000)	(8,000)	100.00%
SC68710 - Auto Repair & Maint	0	(154)	0	(3,200)	(100.00)	(3,200)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(32,105)	0	0.00	0	0	Infinity
69000 - Rentals	(875,755)	(949,058)	(1,000,253)	(1,065,248)	(984,682.80)	(985,283)	79,965	-8.12%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC69100 - Rental Land & Buildings	0	0	0	(100)	0.00	(100)	0	0.00%
SC69210 - Rental City Equipment	(875,755)	(949,058)	(1,000,253)	(1,064,648)	(984,682.80)	(984,683)	79,965	-8.12%
SC69220 - Rental Other Equipment	0	0	0	(500)	0.00	(500)	0	0.00%
70000 - Other Charges	(2,876,430)	(3,328,454)	(30,878)	(6,730,976)	(6,770,471.07)	(4,011,224)	2,719,752	-67.80%
SC72000 - Communication	0	0	(28,948)	(2,000)	(35,000.00)	(2,000)	0	0.00%
SC74000 - Printing and Binding	0	0	0	(500)	0.00	(500)	0	0.00%
SC75100 - Travel	(234)	0	(1,490)	(1,000)	(6,495.00)	(1,000)	0	0.00%
SC75300 - Meals and Local	(2,401)	(1,744)	(439)	(2,000)	(3,500.00)	(2,000)	0	0.00%
SC76000 - Depreciation	(2,873,796)	(3,326,710)	0	(6,725,476)	(6,725,476.07)	(4,005,724)	2,719,752	-67.90%
71000 - Insurance	(40,101)	(45,773)	(42,022)	(41,659)	(41,659.00)	(38,279)	3,380	-8.83%
SC71100 - Insurance and Bonds	(25,601)	(23,513)	(21,740)	(34,159)	(34,159.00)	(30,779)	3,380	-10.98%
SC71250 - Paid Claims	(14,500)	(22,260)	(20,282)	(7,500)	(7,500.00)	(7,500)	0	0.00%
77000 - Charges - Other	(16,233)	(16,233)	(3,614)	(16,233)	(18,000.00)	(16,233)	0	0.00%
SC77470 - Service Charges - Other	(16,233)	(16,233)	0	(16,233)	(18,000.00)	(16,233)	0	0.00%
SC78230 - Loss on Bad Debt	0	0	(3,614)	0	0.00	0	0	Infinity
85000 - Construction Services	0	0	170,068	0	0.00	0	0	Infinity
SC85150 - Contract Engineering #1	0	0	170,068	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
90000 - Inter Reimbursements	110,653	218,751	586	200,000	(200,000.00)	200,000	0	0.00%
SC90080 - Water Distribution	0	0	(1,760)	0	0.00	0	0	Infinity
SC90100 - Workorder Reimbursement	110,653	218,751	2,346	200,000	(200,000.00)	200,000	0	0.00%
92000 - Operating Transfers	0	(30,000)	0	0	0.00	0	0	Infinity
SC92125 - Municipal Garage	0	(30,000)	0	0	0.00	0	0	Infinity
93000 - Fixed Asset Transfers	0	0	1,837,394	0	0.00	0	0	Infinity
SC93010 - General Fixed Assets	0	0	1,837,409	0	0.00	0	0	Infinity
SC93020 - Water & Sewer	0	0	(15)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_52230 - Water Distribution	**53.00**	**53**
ADM330 - WATER AND SEWER SYSTEM SUPERINTENDANT	1.00	1
ADM331 - ASSISTANT WATER DISTRIBUTION SUPERINTENDENT	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	2.00	2
CLR405 - ADMINISTRATIVE ASSISTANT II	3.00	3
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT345 - WATER FOREPERSON I	9.00	9
MGT345 - WATER/SEWER FOREPERSON I	1.00	1
MGT930 - WATER AND SEWER SUPERVISOR II	4.00	4
TEC117 - PIPELAYER I	1.00	1
TEC118 - PIPEFITTER II	9.00	9

	FTE	Count
TEC118 - PIPELAYER II	2.00	2
TEC119 - PIPEFITTER III	8.00	8
TEC119 - PIPELAYER III	5.00	5
TRD060 - ELECTRICIAN II	1.00	1
TRD331 - UTILITY LOCATOR	4.00	4
TRD930 - UTILITY WORKER	1.00	1
Grand Total	**53.00**	**53**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Waste Water Collection

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	6,909,730	1,527,285	10,251,707	10,525,678	14,237,332
Personal Services	1,882,936	2,522,024	2,814,045	2,607,524	2,786,411
Supplies	1,181,660	482,550	547,059	572,604	514,950
Contractual Services	1,166,797	(1,517,570)	1,209,757	1,455,498	1,218,886
Other Charges	2,764,296	28,281	5,790,115	5,805,053	9,826,354
Capital Outlay	0	12,000	0	0	0
Inter Reimbursements	(85,959)	0	(109,269)	85,000	(109,269)
Revenues	4,192	2,946,203	0	0	0
Job Participation Funding	0	3,356	0	0	0
Operating Revenues	0	2,833,524	0	0	0
Non-Oper Revenues	0	105,004	0	0	0
Other Financing Sources	4,192	4,318	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

To operate and maintain the wastewater collection system efficiently and responsibly, with a focus on customer service, regulatory compliance, and public health protection through safe and accessible sewage transport.

Goals and Objectives

The Wastewater Collection Department oversees the operation and maintenance of the city's wastewater collection system, which includes 1,061 miles of sewer mains (ranging from 6 to 60 inches in diameter), 14,335 manholes, and 56 lift stations. The department carries out its mission by responding promptly to customer inquiries and systematically gathering system data. It follows the industry's best practices and prioritizes delivering exceptional customer service.

Completed in 2026, the Wastewater Master Plan introduced the Dynamic Planning Tool (DPT), a key resource for long-term infrastructure planning. The Dynamic Planning Tool (DPT) helps address evolving service area demands while ensuring alignment with regulatory and financial requirements. The Wastewater Collection Department uses this tool to plan major capital improvement projects and to pinpoint smaller infrastructure needs that can be integrated into day-to-day operations.

Programs

Maintenance and Repair

2026/27 Budget — 97% of Budget

Maintain and repair the wastewater collection system to ensure uninterrupted service to customers. These frontline employees are often the face of the City of Amarillo as they are the employees who respond in person to customer inquiries and speak face to face with customers. Maintenance employees are on call 24/7 to respond to emergency situations. Employees must maintain professional licenses through the Texas Commission on Environmental Quality (TCEQ).

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Sewer mains repairs	77	125	150
Sewer manholes adjusted	53	65	75
Miles of sewer cleaned	252	300	300
Total sewer calls received	776	800	850
Total sewer calls that were not stops	557	625	650
Lift station checks yearly	7,900	7,900	7,900

Construction Service Taps and Main Extensions

2026/27 Budget — 3% of Budget

Responsible for the installation of new sewer taps and new sewer mains. The department O&M covers the labor and equipment cost for new construction.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
New sewer taps installed	92	45	22
Sewer taps abandoned	6	20	20

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	14,237,332
Grand Total	**14,237,332**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_52240 - Waste Water Collections	(5,780,385)	(6,913,076)	1,418,918	(10,251,707)	(10,525,678.44)	(14,237,332)	(3,985,625)	27.99%
Revenues	(4,323)	4,192	2,946,203	0	0.00	0	0	Infinity
35300 - Construction Participations	0	0	2,833,524	0	0.00	0	0	Infinity
RC35420 - Owner Participation	0	0	2,833,524	0	0.00	0	0	Infinity
35400 - Construction Participati	0	0	3,356	0	0.00	0	0	Infinity
SC35420 - Owner Participation	0	0	3,356	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	105,004	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37400 - Miscellaneous Revenue	0	0	105,004	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	(4,323)	4,192	4,318	0	0.00	0	0	Infinity
RC37418 - Non City Damage Claim	0	4,192	4,318	0	0.00	0	0	Infinity
RC37465 - NBV Asset Disposal	(4,323)	0	0	0	0.00	0	0	Infinity
Expenditures	(5,776,062)	(6,917,267)	(1,527,285)	(10,251,707)	(10,525,678.44)	(14,237,332)	(3,985,625)	27.99%
41000 - Personnel Services	(1,504,987)	(1,798,856)	(2,522,024)	(2,779,045)	(2,487,188.12)	(2,751,411)	27,634	-1.00%
SC41100 - Salaries and Wages	(947,167)	(1,158,162)	(1,468,098)	(1,675,448)	(1,436,109.72)	(1,718,186)	(42,738)	2.49%
SC41300 - Incentive	(29,839)	(30,164)	(65,226)	(36,900)	(71,742.27)	(49,500)	(12,600)	25.45%
SC41600 - Overtime Pay	0	0	(121,214)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(257,917)	(273,500)	(327,368)	(429,344)	(429,344.00)	(397,663)	31,681	-7.97%
SC41900 - Life	(603)	(698)	0	(1,640)	0.00	0	1,640	Infinity
SC42010 - Life Insurance	0	0	(5,714)	(24,847)	(847.63)	(1,681)	23,166	-1,378.11%
SC42020 - Social Security	0	0	0	(106,237)	0.00	0	106,237	Infinity
SC42100 - Social Security - Medicare	(14,201)	(17,634)	0	0	(20,731.00)	(25,646)	(25,646)	100.00%
SC42110 - Social Security - OASDI	(60,723)	(75,400)	(90,130)	(327,161)	(96,332.22)	(109,670)	217,491	-198.31%
SC42111 - TMRS Adj (GASB 68)	10,413	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(25,103)	(30,855)	(29,941)	(41,641)	0.00	(42,981)	(1,340)	3.12%
SC42116 - OPEB Adj (GASB 75)	16,070	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(122,413)	(182,876)	(286,594)	0	(311,815.41)	(350,593)	(350,593)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(36,284.00)	0	0	Infinity
SC42300 - State Unemployment	(1,442)	(1,278)	0	(2,960)	0.00	0	2,960	Infinity
SC42400 - State Unemployment	(51,390)	(19,562)	(1,889)	(131,667)	(2,960.00)	(36,603)	95,064	-259.72%
SC42500 - Other Employee Benefits	0	0	7	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(49,363)	0	(79,821.87)	(17,688)	(17,688)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	(1,200)	0.00	0	1,200	Infinity
SC42560 - Change in Sick and Annua	(19,516)	(7,519)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(623)	0	(1,200.00)	(1,200)	(1,200)	100.00%
SC42580 - Change in Sick and Annual	0	0	(75,871)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(54,860)	(91,600)	0	(35,000)	(120,336.00)	(35,000)	0	0.00%
SC41620 - Unscheduled	(54,860)	(91,600)	0	(35,000)	(120,336.00)	(35,000)	0	0.00%
51000 - Supplies	0	0	2,909	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	2,909	0	0.00	0	0	Infinity
51100 - General Supplies	(296,562)	(945,900)	(317,464)	(290,545)	(371,700.00)	(303,645)	(13,100)	4.31%
SC51110 - Office Expense	(656)	(1,222)	(30)	(1,500)	(850.00)	(1,500)	0	0.00%
SC51120 - Safety Program	(5,823)	(1,055)	(2,484)	(7,500)	(8,300.00)	(7,500)	0	0.00%
SC51200 - Operating	(151,790)	(680,341)	(101,931)	(82,445)	(95,000.00)	(88,445)	(6,000)	6.78%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51250 - Janitor	(5)	(25)	0	(200)	(50.00)	(200)	0	0.00%
SC51300 - Clothing and Linen	(10,164)	(15,115)	(19,401)	(25,000)	(20,000.00)	(25,000)	0	0.00%
SC51350 - Chemical and Medical	(118,966)	(200,499)	(161,300)	(138,000)	(205,000.00)	(138,000)	0	0.00%
SC51850 - Minor Tools	(6,997)	(10,681)	(6,343)	(6,900)	(15,500.00)	(7,000)	(100)	1.43%
SC51970 - Software	0	0	(17,000)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	(22,820)	(5,652)	0	0.00	(7,000)	(7,000)	100.00%
SC52050 - Auto Parts	(2,161)	(14,144)	(3,322)	(27,000)	(20,000.00)	(27,000)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,500)	(7,000.00)	(1,500)	0	0.00%
SC52120 - Tires and Tubes Other	0	0	0	(500)	0.00	(500)	0	0.00%
53000 - Energy	(285,020)	(235,760)	(167,995)	(256,514)	(200,904.00)	(211,305)	45,209	-21.40%
SC51800 - Fuel & Oil	(1,997)	(22,016)	(535)	(1,000)	(577.00)	(1,000)	0	0.00%
SC53100 - Natural Gas	(8,355)	2,386	(4,291)	(5,141)	(3,180.00)	(3,403)	1,738	-51.07%
SC53150 - Electricity	(272,865)	(213,429)	(158,732)	(247,426)	(192,027.00)	(201,628)	45,798	-22.71%
SC53200 - Water and Sewer	(1,802)	(2,700)	(4,437)	(2,947)	(5,120.00)	(5,274)	(2,327)	44.12%
60000 - Contractual Services	(127,331)	(9,364)	2,734,636	(10,548)	(121,900.00)	(4,548)	6,000	-131.93%
SC61200 - Postage	(65)	(62)	(12)	(48)	(400.00)	(48)	0	0.00%
SC61400 - Dues	(1,190)	(2,600)	(6,326)	(2,500)	(1,500.00)	(2,500)	0	0.00%
SC61410 - Tuition	(7,974)	(6,701)	(8,182)	(8,000)	(20,000.00)	(2,000)	6,000	-300.00%
SC62000 - Professional	(118,102)	0	2,749,155	0	(100,000.00)	0	0	Infinity
64000 - CBDG	0	0	(6,356)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC64070 - Emergency Repairs Grant	0	0	(6,356)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(308,728)	(485,623)	(498,312)	(495,450)	(621,360.00)	(495,450)	0	0.00%
SC68300 - R & M - Improvements	(98,648)	(122,310)	(71,829)	(202,000)	(120,000.00)	(202,000)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(193,350)	0	(350,000.00)	0	0	Infinity
SC68311 - R&M SRE Shop	0	0	(552)	0	0.00	0	0	Infinity
SC68312 - Other Improvement	(112,743)	(181,218)	(59,758)	(212,500)	(60,000.00)	(212,500)	0	0.00%
SC68500 - R & M - Streets	(64,791)	(102,103)	(132,267)	(37,000)	(50,000.00)	(37,000)	0	0.00%
SC68650 - Shop Equipment	(11,486)	(5,958)	(11,961)	(13,550)	(8,200.00)	(13,550)	0	0.00%
SC68680 - Other Equipment	(18,441)	(73,070)	(25,172)	(29,400)	(30,000.00)	(29,400)	0	0.00%
SC68710 - Auto Repair & Maint	(2,619)	(965)	0	(1,000)	(1,960.00)	(1,000)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(2,555)	0	(1,200.00)	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	(867)	0	0.00	0	0	Infinity
69000 - Rentals	(618,348)	(671,809)	(712,399)	(703,759)	(712,237.72)	(718,888)	(15,129)	2.10%
SC69100 - Rental Land & Buildings	(729)	(753)	0	(1,000)	(350.00)	(1,000)	0	0.00%
SC69210 - Rental City Equipment	(617,619)	(671,056)	(702,759)	(702,759)	(711,887.72)	(717,888)	(15,129)	2.11%
SC69300 - Leased Computer Software	0	0	(9,640)	0	0.00	0	0	Infinity
70000 - Other Charges	(2,594,460)	(2,686,563)	(14,214)	(5,755,929)	(5,769,828.60)	(9,790,389)	(4,034,460)	41.21%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC72000 - Communication	0	0	(12,309)	0	(14,000.00)	0	0	Infinity
SC75100 - Travel	(4,094)	(4,365)	0	(3,000)	(2,200.00)	(3,000)	0	0.00%
SC75300 - Meals and Local	(3,305)	(2,276)	(1,905)	(1,800)	(2,500.00)	(1,800)	0	0.00%
SC76000 - Depreciation	(2,587,062)	(2,679,921)	0	(5,751,129)	(5,751,128.60)	(9,785,589)	(4,034,460)	41.23%
71000 - Insurance	(44,284)	(65,460)	(14,067)	(21,424)	(21,424.00)	(23,203)	(1,779)	7.67%
SC71100 - Insurance and Bonds	(44,284)	(62,960)	(14,067)	(19,424)	(19,424.00)	(21,203)	(1,779)	8.39%
SC71250 - Paid Claims	0	(2,500)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
77000 - Charges - Other	(12,162)	(12,291)	0	(12,762)	(13,800.00)	(12,762)	0	0.00%
SC77200 - License and Permits	0	(111)	0	(600)	(300.00)	(600)	0	0.00%
SC77470 - Service Charges - Other	(12,162)	(12,162)	0	(12,162)	(13,500.00)	(12,162)	0	0.00%
SC78250 - Inventory Over/Short	0	(18)	0	0	0.00	0	0	Infinity
81000 - Land Acquisition	0	0	(12,000)	0	0.00	0	0	Infinity
SC81100 - Land Acquisition costs	0	0	(12,000)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	70,681	85,959	0	109,269	(85,000.00)	109,269	0	0.00%
SC90100 - Workorder Reimbursement	70,681	85,959	0	100,000	(85,000.00)	100,000	0	0.00%
SC90160 - Other Departments	0	0	0	9,269	0.00	9,269	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_52240 - Waste Water Collections	**41.00**	**41**
ADM340 - ASSISTANT WASTEWATER COLLECTIONS SUPERINTENDENT	1.00	1
MGT346 - SEWER FOREPERSON I	5.00	5
MGT930 - WATER AND SEWER SUPERVISOR II	4.00	4
TEC117 - PIPEFITTER I	2.00	2
TEC118 - PIPEFITTER II	9.00	9
TEC119 - PIPEFITTER III	11.00	11
TEC340 - ODOR CONTROL TECHNICIAN	1.00	1
TEC930 - INSTRUMENTATION ELECTRIC & CONTROL SPECIALIST	1.00	1
TRD341 - SEWER MECHANIC I	3.00	3
TRD342 - LIFT STATION MAINTENANCE MECHANIC II	1.00	1
TRD541 - TRAINER - WASTEWATER/WATER	1.00	1
TRD957 - UTILITY MAINTENANCE MECHANIC III	2.00	2
Grand Total	**41.00**	**41**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Wastewater Treatment

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	11,690,355	11,893,483	12,561,866	13,746,505	15,216,086
Personal Services	3,648,975	3,808,879	3,851,996	3,972,209	3,917,059
Supplies	2,178,002	2,188,940	2,309,042	2,383,454	2,371,797
Contractual Services	2,426,965	5,115,989	2,890,138	3,745,152	2,852,778
Other Charges	3,436,413	779,676	3,510,690	3,645,690	6,074,452
Revenues	44,250	46,116	35,000	30,000	20,000
Non-Oper Revenues	0	666	0	0	0
Other Financing Sources	44,250	45,450	35,000	30,000	20,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Operate the Wastewater Treatment Plants in a safe, efficient, and reliable manner to ensure compliance with all applicable federal and state environmental regulations.

Goals & Objectives

The Wastewater Treatment Plants are committed to fiscal responsibility, civic pride, and the implementation of industry best practices. The department strategically allocates maintenance funds to assess and prioritize infrastructure repairs and replacements. Staff uphold a high standard of professionalism in maintaining equipment and facilities, contributing to community aesthetics, environmental protection, public health and safety, and regulatory compliance.

Emphasizing the delivery of high-quality effluent, the department integrates the best practices into all policies and procedures. The facility provides a reliable source of effluent water that consistently meets—and often exceeds—contractual requirements for industrial cooling. Additionally, the department promotes the responsible use of reclaimed water, reinforcing its commitment to environmental stewardship.

Regulated by the Texas Commission on Environmental Quality (TCEQ), the facility ensures compliance with state and federal water quality standards. Employees undergo extensive training and testing to earn professional licenses, ensuring operational excellence and regulatory adherence.

Programs of the Wastewater Treatment Department

Wastewater Treatment

2026/27 Budget — 100% of Budget

Provides wastewater treatment plant operations removing contaminants and organic matter, provides reclaimed water reuse to industry, as well as bio-solids disposal to residents, businesses, and industries, allowing the community to achieve an environmentally safe wastewater disposal system.

Hollywood Road:

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Violations of discharge permit	1	4	4
Treatment plant capacity – flow of million gallons per day (MGD)	12	12	12
Wastewater treated (MGD)	8.8	9.1	8.5
Reclaimed water to XCEL (MG)	700	900	900
Effluent to L. Tanglewood (MG)	2400	2,100	2100
Biosolids to landfill (Metric Tons)	1,500	1500	1400

River Road:

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Violations to discharge permit	0	0	0
Treatment plant capacity – flow of million gallons per day (MGD)	16	16	16
Wastewater treated (MGD)	9.5	9.5	9.5

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Reclaimed water to XCEL (MG)	1,450	1,500	1,500
Effluent to Creek (MG)	1,600	1,600	1,600

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	15,216,086
Grand Total	**15,216,086**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_52260 - River Road Water Reclamation	(4,215,374)	(4,537,202)	(5,079,176)	(4,613,336)	(5,318,958.17)	(5,078,538)	(465,202)	9.16%
Revenues	15,600	20,700	24,600	15,000	15,000.00	0	(15,000)	Infinity
37400 - Miscellaneous Revenue	15,600	20,700	24,600	15,000	15,000.00	0	(15,000)	Infinity
RC37406 - Sampling Survey Payments	15,600	20,700	24,600	15,000	15,000.00	0	(15,000)	Infinity
Expenditures	(4,230,974)	(4,557,902)	(5,103,776)	(4,628,336)	(5,333,958.17)	(5,078,538)	(450,202)	8.86%
41000 - Personnel Services	(1,254,488)	(1,460,481)	(1,815,451)	(1,715,919)	(1,681,899.62)	(1,718,686)	(2,767)	0.16%
SC41100 - Salaries and Wages	(791,626)	(910,927)	(915,944)	(1,103,115)	(989,538.42)	(1,056,219)	46,896	-4.44%
SC41300 - Incentive	(19,655)	(20,170)	(45,251)	(19,800)	(49,043.85)	(37,200)	(17,400)	46.77%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(257,056)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(222,863)	(237,121)	(218,265)	(230,669)	(230,669.00)	(249,551)	(18,882)	7.57%
SC41900 - Life	(485)	(537)	0	(1,025)	0.00	0	1,025	Infinity
SC42010 - Life Insurance	0	0	(4,024)	(16,303)	(559.35)	(1,025)	15,278	-1,490.54%
SC42020 - Social Security	0	0	0	(69,694)	0.00	0	69,694	Infinity
SC42100 - Social Security - Medicare	(13,646)	(15,626)	0	0	(17,980.00)	(15,886)	(15,886)	100.00%
SC42110 - Social Security - OASDI	(58,347)	(66,815)	(66,785)	(214,622)	(76,882.00)	(67,930)	146,692	-215.95%
SC42111 - TMRS Adj (GASB 68)	9,778	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(23,764)	(27,147)	(22,319)	(27,317)	0.00	(26,623)	694	-2.61%
SC42116 - OPEB Adj (GASB 75)	13,808	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(115,889)	(160,075)	(211,513)	0	(246,478.00)	(217,152)	(217,152)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(31,118.00)	0	0	Infinity
SC42300 - State Unemployment	(1,009)	(938)	0	(1,850)	0.00	0	1,850	Infinity
SC42400 - State Unemployment	(22,167)	(10,450)	(1,208)	(30,324)	(14,440.00)	(33,945)	(3,621)	10.67%
SC42500 - Other Employee Benefits	0	0	4	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(20,872)	0	(22,791.00)	(10,955)	(10,955)	100.00%
SC42550 - Moving Expense	(1,157)	(1,207)	0	(1,200)	0.00	0	1,200	Infinity
SC42560 - Change in Sick and Annua	(7,465)	(9,467)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42570 - Communications Allowance	0	0	(1,079)	0	(2,400.00)	(2,200)	(2,200)	100.00%
SC42580 - Change in Sick and Annual	0	0	(51,138)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(165,526)	(190,026)	0	(62,000)	(248,823.00)	(62,000)	0	0.00%
SC41620 - Unscheduled	(165,526)	(190,026)	0	(62,000)	(248,823.00)	(62,000)	0	0.00%
51100 - General Supplies	(307,281)	(327,090)	(439,683)	(257,500)	(401,865.00)	(260,000)	(2,500)	0.96%
SC51110 - Office Expense	(4,808)	(3,669)	(6,867)	(2,500)	(6,000.00)	(3,500)	(1,000)	28.57%
SC51115 - Employee Recognition Program	0	0	0	0	(50.00)	0	0	Infinity
SC51120 - Safety Program	0	0	(325)	0	0.00	0	0	Infinity
SC51200 - Operating	(59,317)	(69,711)	(88,216)	(34,000)	(90,000.00)	(34,000)	0	0.00%
SC51250 - Janitor	(750)	(1,128)	(6,429)	(1,000)	(4,000.00)	(1,000)	0	0.00%
SC51300 - Clothing and Linen	(9,910)	(16,881)	(22,427)	(8,000)	(19,500.00)	(8,000)	0	0.00%
SC51350 - Chemical and Medical	(224,516)	(223,962)	(260,834)	(200,000)	(275,000.00)	(200,000)	0	0.00%
SC51450 - Botany & Agrigulture	0	(35)	(33)	(1,000)	(200.00)	(500)	500	-100.00%
SC51700 - Education	(984)	(528)	(572)	(1,000)	(265.00)	(1,000)	0	0.00%
SC51850 - Minor Tools	(3,592)	(5,475)	(9,000)	(5,000)	(4,000.00)	(5,000)	0	0.00%
SC51950 - Minor Office Equipment	(1,832)	(1,805)	(2,486)	(500)	(900.00)	(1,000)	(500)	50.00%
SC51970 - Software	0	0	(37,000)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51980 - IT Hardware	0	0	(4,071)	0	0.00	(1,500)	(1,500)	100.00%
SC52050 - Auto Parts	(695)	(1,100)	0	(500)	(550.00)	(500)	0	0.00%
SC52120 - Tires and Tubes Other	(877)	(2,796)	(1,421)	(4,000)	(1,400.00)	(4,000)	0	0.00%
53000 - Energy	(728,416)	(568,481)	(534,997)	(632,276)	(640,317.00)	(675,764)	(43,488)	6.44%
SC51800 - Fuel & Oil	(38,617)	(23,250)	(26,558)	(21,782)	(17,676.00)	(21,782)	0	0.00%
SC53100 - Natural Gas	(54,461)	(25,551)	(26,954)	(26,307)	(10,430.00)	(11,160)	15,147	-135.73%
SC53150 - Electricity	(635,338)	(519,680)	(481,485)	(584,187)	(612,211.00)	(642,822)	(58,635)	9.12%
60000 - Contractual Services	(28,009)	(30,661)	(26,194)	(23,500)	(50,000.00)	(23,000)	500	-2.17%
SC61100 - Communications Billing	(190)	0	0	0	0.00	0	0	Infinity
SC61200 - Postage	(2,157)	0	(61)	(1,000)	(300.00)	(500)	500	-100.00%
SC61400 - Dues	(1,120)	(1,600)	(430)	(1,500)	(2,700.00)	(1,500)	0	0.00%
SC61410 - Tuition	(5,557)	(3,070)	(4,730)	(6,000)	(7,000.00)	(6,000)	0	0.00%
SC62000 - Professional	(18,986)	(25,991)	(20,973)	(15,000)	(21,000.00)	(15,000)	0	0.00%
SC69000 - Rentals	0	0	0	0	(19,000.00)	0	0	Infinity
67000 - Cleaning Services	(714)	(1,556)	(2,344)	(800)	(2,000.00)	(800)	0	0.00%
SC67320 - Extermination	(390)	(752)	(1,191)	(500)	(600.00)	(500)	0	0.00%
SC67500 - Laundry	(324)	(804)	(1,154)	(300)	(1,400.00)	(300)	0	0.00%
68000 - Repair and Maint Services	(632,342)	(732,865)	(1,993,673)	(918,500)	(1,200,550.00)	(918,500)	0	0.00%
SC68100 - R & M - Building	(54,885)	(29,471)	(78,166)	(40,000)	(200,000.00)	(40,000)	0	0.00%
SC68300 - R & M - Improvements	(511,970)	(629,336)	(1,861,812)	(750,000)	(800,000.00)	(750,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68310 - R & M Other Improvements	0	0	(6,468)	0	(75,000.00)	0	0	Infinity
SC68312 - Other Improvement	(40,205)	(47,017)	(8,340)	(100,500)	(100,000.00)	(100,500)	0	0.00%
SC68615 - Misc. Fuel Powered Equi	(1,176)	(395)	0	(1,500)	(300.00)	(1,500)	0	0.00%
SC68640 - Machinery	(5,395)	(18,181)	(25,317)	(15,000)	(16,000.00)	(15,000)	0	0.00%
SC68650 - Shop Equipment	0	0	(939)	(1,500)	(500.00)	(1,500)	0	0.00%
SC68680 - Other Equipment	(18,710)	(8,465)	(12,049)	(10,000)	(8,000.00)	(10,000)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(582)	0	0.00	0	0	Infinity
SC68900 - Repair & Maint Other	0	0	0	0	(750.00)	0	0	Infinity
69000 - Rentals	(121,444)	(142,095)	(156,739)	(152,986)	(183,398.52)	(166,399)	(13,413)	8.06%
SC69210 - Rental City Equipment	(120,594)	(141,582)	(152,131)	(151,986)	(165,398.52)	(165,399)	(13,413)	8.11%
SC69220 - Rental Other Equipment	(850)	(513)	(4,609)	(1,000)	(18,000.00)	(1,000)	0	0.00%
70000 - Other Charges	(794,961)	(762,077)	(6,261)	(742,790)	(752,040.03)	(1,130,341)	(387,551)	34.29%
SC72000 - Communication	(950)	0	(4,939)	0	(5,850.00)	0	0	Infinity
SC75100 - Travel	0	(76)	(970)	0	0.00	0	0	Infinity
SC75200 - Mileage	(71)	0	(274)	0	(3,000.00)	0	0	Infinity
SC75300 - Meals and Local	(194)	(1,533)	(78)	(700)	(1,100.00)	(700)	0	0.00%
SC76000 - Depreciation	(793,746)	(760,468)	0	(742,090)	(742,090.03)	(1,129,641)	(387,551)	34.31%
71000 - Insurance	(93,826)	(243,870)	(12,149)	(14,065)	(14,065.00)	(15,048)	(983)	6.53%
SC71100 - Insurance and	(93,826)	(243,870)	(12,149)	(14,065)	(14,065.00)	(15,048)	(983)	6.53%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Bonds								
77000 - Charges - Other	(103,966)	(98,700)	(116,285)	(108,000)	(159,000.00)	(108,000)	0	0.00%
SC77200 - License and Permits	(97,589)	(95,788)	(106,989)	(100,000)	(150,000.00)	(100,000)	0	0.00%
SC77730 - Solid Waste	(6,376)	(2,912)	(9,296)	(8,000)	(9,000.00)	(8,000)	0	0.00%
CC_52270 - Hollywood Road Wastewater Treatment	(5,959,750)	(7,125,436)	(6,768,191)	(7,913,530)	(8,397,547.01)	(10,117,548)	(2,204,018)	21.78%
Revenues	16,350	23,550	21,516	20,000	15,000.00	20,000	0	0.00%
37000 - Non-Operating Revenues	0	0	666	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	666	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	16,350	23,550	20,850	20,000	15,000.00	20,000	0	0.00%
RC37406 - Sampling Survey Payments	16,350	23,550	20,850	20,000	15,000.00	20,000	0	0.00%
Expenditures	(5,976,100)	(7,148,986)	(6,789,707)	(7,933,530)	(8,412,547.01)	(10,137,548)	(2,204,018)	21.74%
41000 - Personnel Services	(1,300,191)	(1,798,942)	(1,993,428)	(1,994,077)	(1,817,727.13)	(2,036,373)	(42,296)	2.08%
SC41100 - Salaries and Wages	(845,567)	(1,135,020)	(1,051,153)	(1,256,326)	(1,034,272.99)	(1,250,465)	5,861	-0.47%
SC41300 - Incentive	(18,996)	(21,425)	(59,436)	(22,200)	(59,812.25)	(43,500)	(21,300)	48.97%
SC41600 - Overtime Pay	0	0	(227,411)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(220,081)	(286,839)	(230,440)	(302,138)	(302,138.00)	(299,940)	2,198	-0.73%
SC41900 - Life	(531)	(676)	0	(1,230)	0.00	0	1,230	Infinity
SC42010 - Life Insurance	0	0	(4,922)	(18,594)	(617.63)	(1,230)	17,364	-1,411.71%
SC42020 - Social Security	0	0	0	(79,489)	0.00	0	79,489	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(13,917)	(19,024)	0	0	(18,152.00)	(18,814)	(18,814)	100.00%
SC42110 - Social Security - OASDI	(59,507)	(81,343)	(73,284)	(244,786)	(77,611.00)	(80,450)	164,336	-204.27%
SC42111 - TMRS Adj (GASB 68)	9,978	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(24,316)	(33,245)	(23,751)	(31,160)	0.00	(31,533)	(373)	1.18%
SC42116 - OPEB Adj (GASB 75)	13,601	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(118,575)	(196,789)	(232,794)	0	(254,924.65)	(257,179)	(257,179)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(32,044.61)	0	0	Infinity
SC42300 - State Unemployment	(1,414)	(1,502)	0	(2,220)	0.00	0	2,220	Infinity
SC42400 - State Unemployment	(23,631)	(13,191)	(1,378)	(32,334)	(2,220.00)	(4,355)	27,979	-642.46%
SC42500 - Other Employee Benefits	0	0	5	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(20,393)	0	(32,334.00)	(45,307)	(45,307)	100.00%
SC42550 - Moving Expense	(109)	(3,166)	0	(3,600)	0.00	0	3,600	Infinity
SC42560 - Change in Sick and Annua	2,873	(6,723)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,869)	0	(3,600.00)	(3,600)	(3,600)	100.00%
SC42580 - Change in Sick and Annual	0	0	(66,602)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(136,513)	(215,715)	0	(80,000)	(223,759.00)	(100,000)	(20,000)	20.00%
SC41620 - Unscheduled	(136,513)	(215,715)	0	(80,000)	(223,759.00)	(100,000)	(20,000)	20.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(603,673)	(538,262)	(639,454)	(598,500)	(613,400.00)	(662,600)	(64,100)	9.67%
SC51110 - Office Expense	(4,673)	(2,081)	(4,781)	(2,000)	(3,500.00)	(2,000)	0	0.00%
SC51200 - Operating	(52,140)	(48,835)	(53,705)	(35,000)	(38,000.00)	(55,000)	(20,000)	36.36%
SC51250 - Janitor	(3,319)	(4,376)	(3,408)	(4,000)	(3,500.00)	(4,000)	0	0.00%
SC51300 - Clothing and Linen	(15,946)	(17,363)	(21,070)	(17,600)	(22,000.00)	(21,600)	(4,000)	18.52%
SC51350 - Chemical and Medical	(487,801)	(452,689)	(505,013)	(520,000)	(535,000.00)	(520,000)	0	0.00%
SC51450 - Botany & Agrigulture	0	(69)	(467)	(500)	(150.00)	(500)	0	0.00%
SC51700 - Education	(468)	(562)	(504)	(500)	(250.00)	(500)	0	0.00%
SC51850 - Minor Tools	(18,901)	(5,128)	(3,075)	(6,000)	(4,500.00)	(6,000)	0	0.00%
SC51950 - Minor Office Equipment	(71)	(114)	(686)	(900)	(300.00)	(1,000)	(100)	10.00%
SC51970 - Software	0	0	(37,000)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	(5,778)	0	(1,200.00)	(40,000)	(40,000)	100.00%
SC52050 - Auto Parts	(13,794)	(1,678)	(189)	(500)	(650.00)	(500)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,500)	(850.00)	(1,500)	0	0.00%
SC52120 - Tires and Tubes Other	(6,560)	(5,368)	(3,777)	(10,000)	(3,500.00)	(10,000)	0	0.00%
53000 - Energy	(907,835)	(744,169)	(574,805)	(820,766)	(727,872.00)	(773,433)	47,333	-6.12%
SC51800 - Fuel & Oil	(44,445)	(50,432)	(24,920)	(39,837)	(29,367.00)	(39,837)	0	0.00%
SC53100 - Natural Gas	(35,002)	(20,583)	(21,318)	(21,625)	(8,284.00)	(8,864)	12,761	-143.96%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53150 - Electricity	(828,389)	(673,154)	(528,568)	(759,304)	(690,221.00)	(724,732)	34,572	-4.77%
60000 - Contractual Services	(131,273)	(516,496)	(1,748,277)	(478,450)	(603,575.00)	(536,550)	(58,100)	10.83%
SC61100 - Communications Billing	(2,485)	(2,090)	(2,280)	(2,400)	(2,500.00)	(2,400)	0	0.00%
SC61200 - Postage	(86)	(32)	0	(50)	(75.00)	(150)	(100)	66.67%
SC61300 - Advertising	0	(343)	0	0	0.00	0	0	Infinity
SC61400 - Dues	(1,050)	0	(715)	(1,000)	(4,000.00)	(4,000)	(3,000)	75.00%
SC61410 - Tuition	(9,867)	(10,283)	(9,067)	(10,000)	(12,000.00)	(15,000)	(5,000)	33.33%
SC62000 - Professional	(117,785)	(503,748)	(1,734,829)	(465,000)	(585,000.00)	(515,000)	(50,000)	9.71%
SC68313 - Repair and Maintenance Plumbing	0	0	(1,350)	0	0.00	0	0	Infinity
SC69000 - Rentals	0	0	(36)	0	0.00	0	0	Infinity
67000 - Cleaning Services	(1,476)	(1,604)	(3,231)	(1,550)	(3,400.00)	(4,550)	(3,000)	65.93%
SC67320 - Extermination	(408)	(507)	(2,277)	(600)	(2,200.00)	(3,600)	(3,000)	83.33%
SC67500 - Laundry	(1,068)	(1,097)	(954)	(950)	(1,200.00)	(950)	0	0.00%
68000 - Repair and Maint Services	(766,768)	(835,751)	(978,712)	(1,120,300)	(1,469,950.00)	(965,300)	155,000	-16.06%
SC68100 - R & M - Building	(67,869)	(80,212)	(50,605)	(50,000)	(85,000.00)	(50,000)	0	0.00%
SC68300 - R & M - Improvements	(497,614)	(458,511)	(818,248)	(350,000)	(465,000.00)	(350,000)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(40,487)	0	(225,000.00)	0	0	Infinity
SC68312 - Other Improvement	(144,262)	(242,637)	(20,227)	(320,000)	(350,000.00)	(320,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68610 - Office Equipment	(163)	0	0	(300)	(450.00)	(300)	0	0.00%
SC68615 - Misc. Fuel Powered Equi	(2,469)	(3,130)	(2,257)	(355,000)	(300,000.00)	(200,000)	155,000	-77.50%
SC68630 - Dumpster Boxes	(8,063)	(13,123)	(16,438)	(10,000)	(15,000.00)	(10,000)	0	0.00%
SC68640 - Machinery	(7,774)	(7,964)	(7,035)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC68650 - Shop Equipment	(6,313)	(2,957)	(1,872)	(5,000)	(1,500.00)	(5,000)	0	0.00%
SC68680 - Other Equipment	(14,220)	(13,190)	(4,790)	(15,000)	(14,500.00)	(15,000)	0	0.00%
SC68710 - Auto Repair & Maint	(18,020)	(14,027)	0	(10,000)	(8,500.00)	(10,000)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(16,752)	0	0.00	0	0	Infinity
69000 - Rentals	(148,761)	(166,280)	(206,817)	(194,052)	(232,278.76)	(237,679)	(43,627)	18.36%
SC69210 - Rental City Equipment	(133,682)	(164,848)	(193,080)	(193,052)	(230,678.76)	(236,679)	(43,627)	18.43%
SC69220 - Rental Other Equipment	(13,116)	(1,432)	(13,737)	(1,000)	(1,600.00)	(1,000)	0	0.00%
SC69300 - Leased Computer Software	(1,964)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	(1,130,941)	(1,374,719)	(7,065)	(1,924,760)	(1,934,510.12)	(4,050,331)	(2,125,571)	52.48%
RC78210 - Cash Over/Short	0	0	20	0	0.00	0	0	Infinity
SC72000 - Communication	0	0	(4,749)	(2,000)	(5,850.00)	(2,000)	0	0.00%
SC75100 - Travel	0	(502)	(1,928)	(4,000)	(2,500.00)	(4,000)	0	0.00%
SC75200 - Mileage	0	0	(364)	0	(7,500.00)	0	0	Infinity
SC75300 - Meals and Local	(348)	(817)	(44)	(500)	(400.00)	(500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC76000 - Depreciation	(1,130,592)	(1,373,400)	0	(1,918,260)	(1,918,260.12)	(4,043,831)	(2,125,571)	52.56%
71000 - Insurance	(136,508)	(313,751)	(12,788)	(16,075)	(16,075.00)	(15,732)	343	-2.18%
SC71100 - Insurance and Bonds	(136,508)	(313,751)	(12,788)	(16,075)	(16,075.00)	(15,732)	343	-2.18%
77000 - Charges - Other	(712,162)	(643,297)	(625,128)	(705,000)	(770,000.00)	(755,000)	(50,000)	6.62%
SC77200 - License and Permits	(65,518)	(104,963)	(66,535)	(70,000)	(120,000.00)	(70,000)	0	0.00%
SC77730 - Solid Waste	(646,644)	(538,333)	(558,593)	(635,000)	(650,000.00)	(685,000)	(50,000)	7.30%

2025-26 Employee Distribution by Position

	FTE	Count
CC_52260 - River Road Water Reclamation	**25.00**	**25**
ADM165 - WATER RECLAMATION FACILITY MANAGER	1.00	1
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
MGT701 - PROCESS CONTROL SHIFT FOREMAN	3.00	3
MGT910 - MAINTENANCE SUPERVISOR - WASTEWATER	1.00	1
MGT941 - OPERATIONS SUPERVISOR - WASTEWATER	1.00	1
TEC930 - INSTRUMENTATION ELECTRIC & CONTROL SPECIALIST	1.00	1
TEC942 - CHEMIST - TREATMENT PLANT	1.00	1
TRD910 - CUSTODIAN I	1.00	1
TRD930 - UTILITY WORKER	2.00	2
TRD951 - EQUIPMENT OPERATOR III	1.00	1
TRD957 - UTILITY MAINTENANCE MECHANIC III	3.00	3
TRD966 - TREATMENT PLANT OPERATOR III	5.00	5

	FTE	Count
TRD966 - WASTEWATER TREATMENT PLANT OPERATOR II	1.00	1
TRD966 - WASTEWATER TREATMENT PLANT OPERATOR III	3.00	3
CC_52270 - Hollywood Road Wastewater Treatment	**30.00**	**30**
ADM165 - WASTEWATER TREATMENT PLANT SUPERINTENDENT	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
MGT701 - PROCESS CONTROL SHIFT FOREMAN	3.00	3
MGT910 - MAINTENANCE SUPERVISOR - WASTEWATER	1.00	1
MGT941 - OPERATIONS SUPERVISOR - WASTEWATER	1.00	1
TEC930 - INSTRUMENTATION ELECTRIC & CONTROL SPECIALIST	1.00	1
TEC942 - CHEMIST - TREATMENT PLANT	1.00	1
TRD910 - CUSTODIAN I	1.00	1
TRD915 - ELECTRICIAN I	1.00	1
TRD930 - UTILITY WORKER	3.00	3
TRD950 - EQUIPMENT OPERATOR II	2.00	2
TRD951 - EQUIPMENT OPERATOR III	1.00	1
TRD957 - TREATMENT PLANT OPERATOR III	1.00	1
TRD957 - UTILITY MAINTENANCE MECHANIC III	3.00	3
TRD964 - TREATMENT PLANT OPERATOR I	1.00	1
TRD966 - TREATMENT PLANT OPERATOR III	6.00	6
TRD966 - WASTEWATER TREATMENT PLANT OPERATOR III	1.00	1
TRD991 - MECHANIC III - WASTEWATER	1.00	1
Grand Total	**55.00**	**55**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Environmental Lab

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	2,083,054	2,597,727	2,884,696	2,929,142	2,997,918
Personal Services	1,283,871	1,734,437	1,998,765	1,910,494	2,090,942
Supplies	321,465	405,896	249,989	280,577	251,123
Contractual Services	268,398	422,998	435,335	534,400	458,480
Other Charges	209,320	39,022	200,607	203,670	177,513
Capital Outlay	0	(6,368)	0	0	0
Inter Reimbursements	0	(30)	0	0	19,860
Total Operating Expense	0	1,772	0	0	0
Revenues	182,608	181,933	185,000	182,000	0
Operating Revenues	198,623	181,071	185,000	182,000	0
Non-Oper Revenues	0	0	0	0	0
Other Financing Sources	(16,014)	862	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Fulfill regulatory obligations and deliver essential analytical services to various city departments and divisions through the Environmental Quality Division. The mission is a unified effort to protect the well-being of citizens, the city, and the environment.

Goals & Objectives

The Environmental Lab takes pride in its professional staff, committed to upholding integrity and expertise. Accredited by the Texas Commission on Environmental Quality (TCEQ) and National Environmental Laboratory Accreditation Conference (NELAC) for bacteriology, the lab ensures data integrity through standardized performance protocols and staff training. Additionally, it manages a TCEQ-approved Pretreatment Program to regulate materials entering the wastewater system and oversees the Stormwater Quality Program, holding a TCEQ MS4 Permit to reduce pollution discharge during rainfall events. Additionally, the Household Hazardous Waste Program (HHW), further enhancing its pollution reduction initiatives, by removing potential pollutants from the waste streams ensuring appropriate and safe disposal.

The lab utilizes advanced technology and sophisticated instruments to ensure the safety of drinking water and wastewater management systems. The lab prioritizes excellent customer service, supporting citizens, city departments, private businesses, and economic development projects. It also plays a key role in infrastructure development by providing analysis and historical data on water and wastewater quality. Additionally, the lab monitors private industrial waste facilities for compliance with permits and oversees the Stormwater Quality Program, which mitigates sediment and debris runoff from construction and industrial sites through state-mandated inspections and plans.

Programs of the Environmental Lab Department

Administration and Support

2026/27 Budget - 10% of Budget

This program is responsible for completion of 20,581 required administrative documents including laboratory reports, credit card purchases, memos, deposits/cash reports, requisitions, payment vouchers, chemical inventory, and others as required by different work groups.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Administrative documents managed	20,581	21,198	21,900

Environmental Laboratory

2026/27 Budget - 41% of Budget

This program is an in-house central laboratory operation. Work includes approximately 69,000 parameter results within 18,000 samples with a commercial value of $1,904,000 per year. The laboratory is seeking to expand its scope of accreditation to better assist community and regional need for local laboratory services.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2025/26 Projected**
Total parameters analyzed	65,000	69,000	75,000

Industrial Waste/Pretreatment

2026/27 Budget - 14 % of Budget

This program administers 19 significant Industrial Waste Permits, ensuring timely and professional execution of monthly and semi-annual sampling, inspections, permitting, and reporting activities. All operations meet or exceed the requirements outlined in the TCEQ-approved Pretreatment Program.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Industries managed under permits	19	21	23

Stormwater Quality

2026/27 Budget - 21% of Budget

This program is responsible for the implementation and enforcement of the Stormwater Quality MS4 Permit, the Construction General Permit, and the Multi-Sector Industrial General Permit. The City's state and federal MS4 Permit is actively maintained and operates on a five-year renewal cycle. Routine monitoring is conducted on the city's primary playa lakes to assess pollution levels.

The Multi-Sector Industrial General Permit program oversees 237 regulated industrial facilities, which includes activities such as sampling, inspections, and compliance reporting. Additionally, the program monitors all residential and commercial construction projects to ensure compliance with MS4 requirements and conducts inspections at both industrial and construction sites.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Industrial and construction site inspections	1,751	4,000	4,500

Chemical Inventory

2026/27 Budget - 3% of Budget

This program manages 8,849 chemical items for city departments and generates the Texas Tier II Report annually. The Annual Chemical Inventory for city departments and divisions is conducted each year in December. The results of the 121 inventories are checked for accuracy and completeness to support generation of the primary Annual Texas Tier II Report. Interim Tier II Reports may be required at different times during the year. Performance for the Program is measured by time of response, completeness, and accuracy of the data presented to TCEQ. Attempts to reduce and consolidate reporting to items that are notable in their nature as a human health or environmental concern will reduce performance measures totals in the upcoming years.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total chemical items managed	8,372	7,994	8,200

NELAC Drinking Water Bacteriology

2026/27 Budget - 10% of Budget

9,332 drinking water samples are analyzed each year to protect over 250,000 people living in the upper Panhandle Region. We also serve regional bottled water companies. We maintain TCEQ NELAC accreditation for bacteriology and provide the state with all applicable reports in a timely and accurate manner. The laboratory applied for additional accreditation in February 2026 for the analysis of heterotrophic plate count (HPC) via Simplate method. This will likely increase sample volumes.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Total bacteriology samples processed	8,456	6,957	8,500

Household Hazardous Waste

2026/27 Budget – 1% of Budget

This team safely and responsibly manages approximately 4,990 pounds of chemical products delivered by residents annually and ensures compliance with all required state reporting. Products deemed safe for consumer reuse are recycled and made available to the public at no cost, while hazardous or prohibited materials are properly transported to a certified Hazardous Waste Disposal Facility.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Pounds of chemicals managed	4,753	4,990	5,240

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5200 - Water and Sewer System Fund	2,997,918
Grand Total	**2,997,918**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_52281 - Laboratory Administration Cost	(1,638,330)	(1,913,311)	(2,415,794)	(2,699,696)	(2,747,141.65)	(2,997,918)	(298,222)	9.95%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Center								
Revenues	133,786	182,608	181,933	185,000	182,000.00	0	(185,000)	Infinity
31400 - Licenses and Permits	138,006	198,623	181,071	185,000	182,000.00	0	(185,000)	Infinity
RC31615 - Grease Trap Permits	138,006	198,623	181,071	185,000	182,000.00	0	(185,000)	Infinity
37400 - Miscellaneous Revenue	(4,219)	(16,014)	862	0	0.00	0	0	Infinity
RC37465 - NBV Asset Disposal	(4,219)	(16,014)	862	0	0.00	0	0	Infinity
Expenditures	(1,772,116)	(2,095,919)	(2,597,727)	(2,884,696)	(2,929,141.65)	(2,997,918)	(113,222)	3.78%
41000 - Personnel Services	(1,080,369)	(1,283,036)	(1,734,437)	(1,978,765)	(1,885,289.21)	(2,070,942)	(92,177)	4.45%
SC41100 - Salaries and Wages	(708,217)	(842,013)	(1,065,528)	(1,297,571)	(1,206,520.24)	(1,332,742)	(35,171)	2.64%
SC41300 - Incentive	(24,196)	(26,355)	(45,509)	(41,400)	(45,900.14)	(42,300)	(900)	2.13%
SC41600 - Overtime Pay	0	0	(37,593)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(172,907)	(180,922)	(191,704)	(229,614)	(229,614.00)	(229,614)	0	0.00%
SC41900 - Life	(424)	(450)	0	(943)	0.00	0	943	Infinity
SC42010 - Life Insurance	0	0	(3,860)	(19,162)	(531.69)	(943)	18,219	-1,932.03%
SC42020 - Social Security	0	0	0	(81,937)	0.00	0	81,937	Infinity
SC42100 - Social Security - Medicare	(10,308)	(12,399)	0	0	(18,101.00)	(20,085)	(20,085)	100.00%
SC42110 - Social Security - OASDI	(44,078)	(53,017)	(64,245)	(250,330)	(77,396.00)	(85,873)	164,457	-191.51%
SC42111 - TMRS Adj (GASB 68)	7,391	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(17,995)	(21,338)	(21,096)	(32,113)	0.00	(33,657)	(1,544)	4.59%
SC42116 - OPEB Adj (GASB 75)	10,721	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(87,754)	(126,452)	(199,344)	0	(246,063.71)	(274,514)	(274,514)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(31,167.95)	0	0	Infinity
SC42300 - State Unemployment	(1,030)	(872)	0	(1,702)	0.00	0	1,702	Infinity
SC42400 - State Unemployment	(10,716)	(3,336)	(1,108)	(23,993)	(1,702.00)	(3,371)	20,622	-611.75%
SC42500 - Other Employee Benefits	0	0	4	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(3,354)	(3,017)	(10,173)	0	(18,065.86)	(37,843)	(37,843)	100.00%
SC42530 - Car Allowance	0	0	(4,129)	0	(9,026.62)	(9,000)	(9,000)	100.00%
SC42550 - Moving Expense	(709)	(473)	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	(16,793)	(12,392)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,019)	0	(1,200.00)	(1,000)	(1,000)	100.00%
SC42580 - Change in Sick and Annual	0	0	(88,133)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(4,060)	(13,700)	0	(20,000)	(25,205.00)	(20,000)	0	0.00%
SC41620 - Unscheduled	(4,060)	(13,700)	0	(20,000)	(25,205.00)	(20,000)	0	0.00%
51000 - Supplies	0	0	2,731	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	2,731	0	0.00	0	0	Infinity
51100 - General Supplies	(221,262)	(299,135)	(390,601)	(216,782)	(261,539.00)	(230,282)	(13,500)	5.86%
SC51110 - Office Expense	(11,514)	(18,772)	(29,233)	(11,764)	(40,800.00)	(11,764)	0	0.00%
SC51125 - Training	0	0	(114)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51200 - Operating	(107,722)	(151,258)	(143,039)	(93,500)	(100,000.00)	(93,500)	0	0.00%
SC51250 - Janitor	(5,047)	(6,632)	(6,616)	(5,000)	(3,200.00)	(5,000)	0	0.00%
SC51300 - Clothing and Linen	(5,038)	(6,468)	(6,411)	(5,818)	(10,465.00)	(5,818)	0	0.00%
SC51350 - Chemical and Medical	(88,096)	(107,244)	(186,813)	(96,000)	(94,964.00)	(96,000)	0	0.00%
SC51400 - Photographic	0	0	0	(100)	0.00	(100)	0	0.00%
SC51450 - Botany & Agrigulture	0	0	0	(100)	0.00	(100)	0	0.00%
SC51560 - Conservation Expenditures	0	0	(108)	0	0.00	0	0	Infinity
SC51700 - Education	(413)	(355)	(6,545)	(3,000)	(4,660.00)	(3,000)	0	0.00%
SC51850 - Minor Tools	(878)	(2,751)	1,114	0	(2,500.00)	(5,000)	(5,000)	100.00%
SC51950 - Minor Office Equipment	(2,554)	(4,191)	(7,654)	0	(4,200.00)	(8,500)	(8,500)	100.00%
SC51955 - Furniture	0	0	(4,754)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	0	0	(428)	0	0.00	0	0	Infinity
SC52050 - Auto Parts	0	(1,464)	0	(1,000)	(500.00)	(1,000)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(500)	(250.00)	(500)	0	0.00%
53000 - Energy	(32,878)	(22,156)	(18,027)	(32,207)	(18,918.00)	(19,841)	12,366	-62.33%
SC51800 - Fuel & Oil	0	0	(187)	0	0.00	0	0	Infinity
SC53100 - Natural Gas	(4,752)	(4,236)	(4,080)	(4,450)	(3,021.00)	(3,232)	1,218	-37.69%
SC53150 - Electricity	(25,339)	(14,295)	(12,693)	(23,800)	(11,745.00)	(12,332)	11,468	-92.99%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53200 - Water and Sewer	(2,787)	(3,625)	(1,066)	(3,957)	(4,152.00)	(4,277)	(320)	7.48%
55000 - Books and Periodicals	0	(174)	0	(1,000)	(120.00)	(1,000)	0	0.00%
SC55100 - Publications	0	(174)	0	(1,000)	(120.00)	(1,000)	0	0.00%
60000 - Contractual Services	(29,396)	(63,339)	(123,884)	(54,980)	(149,563.00)	(54,980)	0	0.00%
RC61200 - Postage	0	0	(414)	0	0.00	0	0	Infinity
SC61100 - Communications Billing	0	0	(8,671)	0	(2,480.00)	0	0	Infinity
SC61200 - Postage	(2,738)	(5,681)	(11,041)	(11,480)	(4,250.00)	(11,480)	0	0.00%
SC61300 - Advertising	0	0	0	(2,000)	(500.00)	(2,000)	0	0.00%
SC61400 - Dues	(3,115)	(2,225)	(2,772)	(4,000)	(3,833.00)	(4,000)	0	0.00%
SC61410 - Tuition	(3,332)	(4,945)	(3,690)	(7,500)	(3,500.00)	(7,500)	0	0.00%
SC62000 - Professional	(20,211)	(50,488)	(97,297)	(30,000)	(135,000.00)	(30,000)	0	0.00%
67000 - Cleaning Services	(1,070)	(1,241)	(740)	(1,050)	(800.00)	(1,050)	0	0.00%
SC67320 - Extermination	(462)	(484)	(168)	(700)	(300.00)	(700)	0	0.00%
SC67500 - Laundry	(608)	(757)	(572)	(350)	(500.00)	(350)	0	0.00%
68000 - Repair and Maint Services	(101,638)	(133,450)	(220,036)	(305,383)	(305,000.00)	(305,383)	0	0.00%
SC68100 - R & M - Building	(1,445)	(28,810)	(20,792)	(85,250)	(85,000.00)	(85,250)	0	0.00%
SC68300 - R & M - Improvements	(14,267)	(1,378)	(39,253)	(73,000)	(70,000.00)	(73,000)	0	0.00%
SC68312 - Other Improvement	0	0	0	(5,000)	(4,500.00)	(5,000)	0	0.00%
SC68610 - Office Equipment	0	0	(4,616)	(400)	(500.00)	(400)	0	0.00%
SC68680 - Other Equipment	(85,925)	(103,262)	(155,375)	(141,733)	(145,000.00)	(141,733)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
69000 - Rentals	(66,198)	(70,368)	(78,337)	(73,922)	(79,037.24)	(97,067)	(23,145)	23.84%
SC69210 - Rental City Equipment	(65,577)	(69,726)	(77,002)	(73,572)	(78,717.24)	(96,717)	(23,145)	23.93%
SC69220 - Rental Other Equipment	(621)	(641)	(1,335)	(350)	(320.00)	(350)	0	0.00%
70000 - Other Charges	(217,523)	(176,427)	(24,693)	(182,097)	(180,044.20)	(157,365)	24,732	-15.72%
SC72000 - Communication	(18,387)	(18,217)	(13,772)	(14,000)	(20,000.00)	(14,000)	0	0.00%
SC74000 - Printing and Binding	(586)	(530)	(6,983)	(6,000)	(2,500.00)	(6,000)	0	0.00%
SC75100 - Travel	0	0	(2,666)	(6,000)	(2,000.00)	(6,000)	0	0.00%
SC75300 - Meals and Local	(1,121)	(1,332)	(1,271)	(1,128)	(575.00)	(1,128)	0	0.00%
SC76000 - Depreciation	(197,429)	(156,347)	0	(154,969)	(154,969.20)	(130,237)	24,732	-18.99%
71000 - Insurance	(33,875)	(27,033)	(9,591)	(12,726)	(12,726.00)	(14,364)	(1,638)	11.40%
SC71100 - Insurance and Bonds	(33,875)	(27,033)	(9,591)	(12,726)	(12,726.00)	(14,364)	(1,638)	11.40%
77000 - Charges - Other	(3,737)	(5,861)	(4,738)	(5,784)	(10,900.00)	(5,784)	0	0.00%
SC77200 - License and Permits	(3,737)	(5,861)	(1,502)	(5,784)	(10,900.00)	(5,784)	0	0.00%
SC77430 - Administrative - Labora	0	0	(1,241)	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(1,995)	0	0.00	0	0	Infinity
85000 - Construction Services	0	0	6,368	0	0.00	0	0	Infinity
SC85110 - Contractor Payment #1	0	0	6,368	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
90000 - Inter Reimbursements	19,890	0	30	0	0.00	(19,860)	(19,860)	100.00%
SC90160 - Other Departments	19,890	0	30	0	0.00	(19,860)	(19,860)	100.00%
TEXP - Total Operating Expense	0	0	(1,772)	0	0.00	0	0	Infinity
SC51000 - Supplies	0	0	(1,772)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_52281 - Laboratory Administration Cost Center	**23.00**	**23**
ADM350 - ENVIRONMENTAL LAB MANAGER	1.00	1
CLR130 - ADMINISTRATIVE SUPERVISOR	1.00	1
MGT335 - Permit Compliance Manager	1.00	1
MGT581 - Water Utilities Program Manager	1.00	1
MGT582 - QUALITY CONTROL SUPERVISOR	1.00	1
PRF350 - ENVIRONMENTAL CHEMIST	2.00	2
PRF355 - Analytical Chemist	4.00	4
TEC005 - QUALITY CONTROL TECHNICIAN	1.00	1
TEC556 - COMPLIANCE INVESTIGATOR	5.00	5
TEC929 - COMPLIANCE COORDINATOR	2.00	2
TEC940 - MICROBIOLOGY	2.00	2
TEC944 - LABORATORY SERVICES COORDINATOR	1.00	1
TRD047 - CUSTODIAN II	1.00	1
Grand Total	**23.00**	**23**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Solid Waste Collection

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	16,264,530	16,862,812	15,643,915	16,728,551	15,954,318
Personal Services	7,372,385	7,474,990	7,814,388	7,970,956	7,691,728
Supplies	626,767	778,206	195,575	466,471	243,459
Contractual Services	7,759,693	7,139,322	7,541,495	8,152,731	7,920,654
Other Charges	505,685	1,423,124	92,457	91,224	98,477
Capital Outlay	0	0	0	0	0
Inter Reimbursements	0	47,169	0	47,169	0
Revenues	26,581,375	29,257,159	31,726,427	31,729,529	32,259,190
Operating Revenues	26,581,375	29,256,423	31,726,427	31,728,527	32,259,190
Non-Oper Revenues	0	737	0	917	0
Other Financing Sources	0	0	0	86	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Solid Waste Collection	16,264,530	16,862,812	15,643,915	16,728,551	15,954,318

Mission

The Solid Waste Collection Division's mission aligns with the pillars set forth by the City Council, focusing on Business-Friendly Community, Fiscal Responsibility and Infrastructure. We are dedicated to safely and efficiently collecting residential and commercial solid waste within Amarillo, adhering to state regulations and municipal

ordinances. By embracing technology and innovation we strive to become more efficient, sustainable and responsive. Our commitment to excellence ensures the health and safety of our community while delivering reliable service.

Goals & Objectives

The Solid Waste Collection Division utilizes a fully automated, containerized trash collection system for the majority of its residential and commercial customers. Funding was dedicated during the FY 24/25 budget to transition residents who still receive hand collection service to polycarts. That process has begun and is currently underway. The city also has a curbside collection program for the removal of bulky household items like furniture, appliances, and tree limbs. The division also operates a bulk alley cleanup program for the removal of illegal dumping in alleys.

Programs of Solid Waste Collection

Department Administration/Support

2026/27 Budget – 5% of Budget

Administration/Support is responsible for the management of the multi-faceted Solid Waste Collection Division.

Residential Collection Services

2026/27 Budget – 47% of Budget

The city provides residential collection using side-load dumpsters, curbside cart collection, as well as curb-side bag collection in neighborhoods without alleys.

Each 3-cubic-yard, side-loader dumpster for solid waste disposal, will generally serve three to five households. At present, there are approximately 18,000 of the 3-cubic-yard, side-loader dumpsters serving approximately 64,000 residences within the city limits.

Workload Indicators:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Single Family Residential Households - Dumpsters	59,369	67,500	70,100
Single Family Residential Households – Curbside Cart	6,432	8,600	8,800

Recycling Centers

2026/27 Budget – 1% of Budget

Four Household Collection Sites are cleaned and maintained. The centers accept used motor oil, oil filters, and aluminum cans. The recycling centers are cleaned, and the oil filters are removed at least twice per week by the Chipper Crew.

Big and Bulky Collection Crews and Roll-Off Sites

2026/27 Budget – 16% of Budget

The Curbside Big and Bulky program allows customers to contact the Solid Waste Collection Department to schedule pick-up of big and bulky items from their curb. Once a customer calls Solid Waste, they are given a date to set out their items and the crew collects the items from their curb. The city operates seven knuckle booms for curbside big/bulky collection. Two bulk alley cleanup crews remove illegal dumping from alleys. the Big and Bulky Collection Crews have finished all curbside requests, they divert their efforts to alleys as well. The city also has eight locations for residents to dispose of their bulky waste. The Roll-Offs are conveniently located at the Public Libraries and several City Parks. Each location has two or more Roll-Offs set for residential use.

Performance Measures:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Miles of alleys cleaned	650	650	900
Curbside big & bulky pick-up requests	36,797	37,900	38,950
Curbside service requests completed	35,664	37,000	38,900
Roll-off containers emptied	10,200	16,500	20,000

Brush Sites

2026/27 Budget – 3% of Budget

The city operates two brush sites for residents to dispose of their tree limbs and brush. The brush and limbs at these two locations are processed and transferred to the compost facility at the City of Amarillo Landfill. The brush sites provide organic material needed for the compost site at the landfill. The compost facility produces woodchips that are available for residents, this comes from utilizing the materials collected from the city's brush sites to grow this program. The compost site will allow the citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life of the Landfill.

Performance Measures:	**2024/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**
Total tons diverted from the Landfill (brush sites)	3,500	4,000	4,600

*Brush sites do not have scales; these numbers are from the scales located at the landfill.

Dumpster Repair and Replacement Operation

2026/27 Budget – 12% of Budget

The Solid Waste Collection Department operates a container repair and painting operation.

Performance Measures:	**204/25 Actuals**	**2025/26 Estimated**	**2026/27 Projected**

Dumpster service requests	4,000	240	200
Dumpsters repaired	2,800	1,400	1,000
Dumpsters replaced	1,400	2,400	3,000

Commercial Collection Services

2026/27 Budget – 16% of Budget

Commercial Collection Services serve approximately 3,316 business customers using either 8-cubic-yard front-loading containers or 3-cubic-yard side loading dumpsters. Smaller businesses and apartment complexes utilize the smaller 3-cubic-yard side-loading containers. Due to very competitive pricing from private commercial haulers with three-year term contracts and national chain service agreements, the commercial collection service has seen a decrease in customers and service from past years.

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	15,954,318
Grand Total	**15,954,318**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1431 - Solid Waste Collection	8,768,822	10,312,593	12,394,348	16,082,512	15,000,978.52	16,304,872	222,360	1.36%
Revenues	23,676,212	26,581,375	29,257,159	31,726,427	31,729,529.39	32,259,190	532,763	1.65%
33500 - Sanitation	23,637,500	26,537,868	29,016,073	31,651,427	31,074,345.76	32,184,190	532,763	1.66%
RC33510 - Collection and Disposal	16,842,636	18,285,708	19,493,980	20,256,639	20,213,242.93	20,864,338	607,699	2.91%
RC33512 - Comm Collection & Disposal Fee	6,548,138	7,946,321	9,191,747	10,637,127	10,475,643.89	10,956,241	319,114	2.91%
RC33515 - SW Commercial Permit Fees	183,840	252,279	251,864	693,611	289,692.00	293,611	(400,000)	-136.23%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC33530 - Recyclable	62,886	53,560	78,481	64,050	95,766.94	70,000	5,950	8.50%
35000 - Fines & Forfeitures	38,712	43,507	168,276	75,000	542,106.79	75,000	0	0.00%
RC35215 - Forfeited Disct-Sanitat	38,712	43,507	168,276	75,000	542,106.79	75,000	0	0.00%
35300 - Construction Participations	0	0	72,074	0	112,074.00	0	0	Infinity
RC35460 - Other Participation	0	0	72,074	0	112,074.00	0	0	Infinity
37109 - Interest Earnings	0	0	737	0	916.96	0	0	Infinity
RC37125 - Other Interest Income	0	0	737	0	916.96	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	0	0	85.88	0	0	Infinity
RC37140 - Returned Check Fees	0	0	0	0	85.88	0	0	Infinity
Expenditures	(14,907,389)	(16,268,783)	(16,862,812)	(15,643,915)	(16,728,550.87)	(15,954,318)	(310,403)	1.95%
41000 - Personnel Services	(6,228,616)	(6,664,258)	(7,474,990)	(7,784,388)	(7,940,956.00)	(7,661,728)	122,660	-1.60%
SC41100 - Salaries and Wages	(3,939,597)	(4,263,569)	(4,329,872)	(4,867,232)	(4,867,232.00)	(4,877,750)	(10,518)	0.22%
SC41300 - Incentive	(18,363)	(24,070)	0	(11,400)	(11,400.00)	(29,100)	(17,700)	60.82%
SC41600 - Overtime Pay	0	0	(682,989)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(1,021,896)	(1,049,407)	(1,024,222)	(1,092,445)	(1,092,445.00)	(1,121,029)	(28,584)	2.55%
SC41900 - Life	(2,518)	(2,728)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(18,851)	(4,797)	(4,797.00)	(4,797)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(62,797)	(70,773)	(76,971)	(70,804)	(70,804.00)	(71,171)	(367)	0.52%
SC42110 - Social Security - OASDI	(268,510)	(302,618)	(274,825)	(302,261)	(302,261.00)	(303,007)	(746)	0.25%
SC42115 - OPEB Funding	(110,079)	(122,719)	(86,579)	(118,471)	(118,471.00)	(118,756)	(285)	0.24%
SC42120 - TMRS	(536,801)	(725,678)	(813,128)	(930,817)	(930,817.00)	(968,644)	(37,827)	3.91%
SC42300 - State Unemployment	(7,040)	(6,094)	0	0	(8,738.00)	0	0	Infinity
SC42400 - State Unemployment	(256,966)	(92,539)	(6,389)	(381,961)	(373,223.00)	(117,196)	264,765	-225.92%
SC42500 - Other Employee Benefits	0	0	22	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,893)	(2,902)	(157,288)	(3,000)	(156,768.00)	(49,078)	(46,078)	93.89%
SC42530 - Car Allowance	0	0	(2,184)	0	(2,800.00)	0	0	Infinity
SC42550 - Moving Expense	(1,157)	(1,161)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(1,714)	(1,200)	(1,200.00)	(1,200)	0	0.00%
41600 - Overtime Pay	(567,953)	(712,016)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
SC41620 - Unscheduled	(567,953)	(712,016)	0	(30,000)	(30,000.00)	(30,000)	0	0.00%
51100 - General Supplies	(746,401)	(624,499)	(766,226)	(188,655)	(454,209.11)	(236,655)	(48,000)	20.28%
SC51110 - Office Expense	(14,864)	(14,676)	(4,436)	(10,000)	(8,000.00)	(8,000)	2,000	-25.00%
SC51115 - Employee Recognition Program	(454)	(578)	(703)	(4,440)	(4,440.00)	(4,440)	0	0.00%
SC51120 - Safety Program	(3,624)	(1,597)	(8,253)	(20,101)	(1,351.20)	(10,101)	10,000	-99.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51200 - Operating	(635,156)	(497,162)	(319,582)	(115,710)	(175,000.00)	(115,710)	0	0.00%
SC51250 - Janitor	0	0	(113)	0	(112.60)	0	0	Infinity
SC51300 - Clothing and Linen	(20,555)	(65,436)	(87,394)	(22,050)	(95,000.00)	(82,050)	(60,000)	73.13%
SC51350 - Chemical and Medical	0	(1,211)	0	(951)	0.00	(951)	0	0.00%
SC51610 - Recreation Supplies	0	0	(101)	0	(101.01)	0	0	Infinity
SC51750 - Recyclable	0	0	(10,484)	0	(47,000.00)	0	0	Infinity
SC51850 - Minor Tools	(22,086)	(17,405)	(10,636)	(3,600)	(9,500.00)	(3,600)	0	0.00%
SC51950 - Minor Office Equipment	(7,969)	(912)	(3,712)	0	(893.30)	0	0	Infinity
SC51955 - Furniture	0	0	(12,480)	0	(12,811.00)	0	0	Infinity
SC52050 - Auto Parts	(41,555)	(25,521)	(278,374)	(11,053)	(100,000.00)	(11,053)	0	0.00%
SC52110 - Tires and Tubes Buses	0	0	0	(375)	0.00	(375)	0	0.00%
SC52120 - Tires and Tubes Other	(137)	0	0	(375)	0.00	(375)	0	0.00%
SC52200 - Trash Bags	0	0	(29,959)	0	0.00	0	0	Infinity
53000 - Energy	(1,962)	(2,268)	(11,980)	(6,920)	(12,261.70)	(6,804)	116	-1.70%
SC51800 - Fuel & Oil	(1,465)	(1,966)	(6,158)	(6,489)	(6,060.00)	(6,489)	0	0.00%
SC53100 - Natural Gas	0	0	(5,638)	0	(5,901.70)	0	0	Infinity
SC53150 - Electricity	(497)	(302)	(184)	(431)	(300.00)	(315)	116	-36.83%
60000 - Contractual	(14,680)	(52,310)	(69,589)	(9,430)	(57,631.00)	(9,430)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Services								
SC61200 - Postage	(3,629)	(742)	(3,590)	(4,000)	(8,500.00)	(4,000)	0	0.00%
SC61400 - Dues	0	0	0	(530)	0.00	(530)	0	0.00%
SC61410 - Tuition	(2,247)	(2,267)	(2,868)	(3,000)	0.00	(3,000)	0	0.00%
SC61415 - Safety Training	0	0	0	(1,900)	0.00	(1,900)	0	0.00%
SC61600 - Unassigned	0	0	(49,131)	0	(49,131.00)	0	0	Infinity
SC62000 - Professional	(8,804)	(49,301)	(14,000)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	0	0	(243.00)	0	0	Infinity
SC63220 - Security Service Contra	0	0	0	0	(243.00)	0	0	Infinity
67000 - Cleaning Services	0	0	(42)	0	(275.00)	0	0	Infinity
SC67320 - Extermination	0	0	(42)	0	(275.00)	0	0	Infinity
68000 - Repair and Maint Services	(1,191,751)	(1,633,612)	(634,648)	(1,212,556)	(1,119,914.38)	(938,556)	274,000	-29.19%
SC68100 - R & M - Building	0	0	(598)	0	(598.00)	0	0	Infinity
SC68220 - Street Lights	0	0	0	0	(4,933.00)	0	0	Infinity
SC68300 - R & M - Improvements	(4,243)	(322)	(407)	(258)	(200.00)	(258)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(1,181)	0	(1,181.00)	0	0	Infinity
SC68318 - Lighting	0	0	(1,990)	0	(1,990.42)	0	0	Infinity
SC68500 - R & M - Streets	0	0	(555)	0	(554.52)	0	0	Infinity
SC68610 - Office Equipment	(362)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC68630 - Dumpster Boxes	(1,186,986)	(1,631,750)	(622,511)	(1,208,898)	(1,100,000.00)	(934,898)	274,000	-29.31%
SC68640 - Machinery	0	(1,541)	(3,122)	(1,900)	(1,300.00)	(1,900)	0	0.00%
SC68650 - Shop Equipment	(160)	0	(1,173)	(1,500)	(1,172.63)	(1,500)	0	0.00%
SC68680 - Other Equipment	0	0	(2,985)	0	(2,984.81)	0	0	Infinity
SC68720 - Auto Accident Repair	0	0	(126)	0	(5,000.00)	0	0	Infinity
69000 - Rentals	(5,567,212)	(6,073,771)	(6,435,043)	(6,319,509)	(6,974,667.68)	(6,972,668)	(653,159)	9.37%
SC69210 - Rental City Equipment	(5,567,212)	(6,073,771)	(6,414,372)	(6,313,509)	(6,752,667.68)	(6,752,668)	(439,159)	6.50%
SC69220 - Rental Other Equipment	0	0	0	0	(2,000.00)	0	0	Infinity
SC69300 - Leased Computer Software	0	0	(20,671)	(6,000)	(220,000.00)	(220,000)	(214,000)	97.27%
70000 - Other Charges	(1,030)	(502)	(727)	(1,780)	(546.75)	(1,780)	0	0.00%
RC78210 - Cash Over/Short	0	0	(73)	0	0.00	0	0	Infinity
SC72000 - Communication	(382)	(192)	0	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	0	0	(654)	0	(546.75)	0	0	Infinity
SC75100 - Travel	(502)	0	0	(1,780)	0.00	(1,780)	0	0.00%
SC75300 - Meals and Local	(146)	(310)	0	0	0.00	0	0	Infinity
71000 - Insurance	(83,243)	(100,726)	(83,175)	(90,677)	(90,677.00)	(96,697)	(6,020)	6.23%
SC71100 - Insurance and Bonds	(83,243)	(100,726)	(83,175)	(90,677)	(90,677.00)	(96,697)	(6,020)	6.23%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(504,848)	(404,959)	(1,339,222)	0	0.00	0	0	Infinity
SC77730 - Solid Waste	0	0	(395,047)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(504,848)	(404,959)	(944,175)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	306	139	(47,169)	0	(47,169.25)	0	0	Infinity
SC90040 - Solid Waste Disposl	0	0	(47,169)	0	(47,169.25)	0	0	Infinity
SC90160 - Other Departments	306	139	0	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1431 - Solid Waste Collection	**117.96**	**119**
ADM240 - SOLID WASTE SUPERINTENDENT	1.00	1
ADM241 - ASSISTANT SOLID WASTE SUPERINTENDENT	2.00	2
CLR220 - SOLID WASTE PROGRAM COORDINATOR	1.00	1
CLR400 - ADMINISTRATIVE ASSISTANT I	1.00	1
CLR410 - ADMINISTRATIVE ASSISTANT III	1.00	1
HRL930 - UTILITY WORKER - HRLY	0.96	2
MGT238 - SOLID WASTE CUSTOMER SERVICE COORDINATOR	1.00	1
MGT240 - SOLID WASTE SERVICE COORDINATOR	4.00	4
MGT241 - ROUTE SUPERVISOR	3.00	3
MGT260 - MAINTENANCE SHOP COORDINATOR	1.00	1
TEC560 - SOLIDE WASTE SERVICE TECHNICIAN	1.00	1

	FTE	Count
TEC915 - Assistant Solid Waste Service Coordinator	1.00	1
TRD240 - WELDER I	2.00	2
TRD241 - WELDER II	1.00	1
TRD930 - UTILITY WORKER	12.00	12
TRD953 - SOLID WASTE EQUIPMENT OPERATOR	79.00	79
TRD958 - ALLEY CLEAN-UP EQUIPMENT OPERATOR	6.00	6
Grand Total	**117.96**	**119**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Solid Waste Disposal

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	5,463,758	7,789,876	5,998,027	6,358,393	6,258,866
Personal Services	2,041,406	2,044,045	2,539,874	2,539,874	2,447,626
Supplies	416,264	274,038	230,872	407,468	230,370
Contractual Services	2,649,338	2,811,736	2,787,461	3,154,342	3,141,698
Other Charges	356,750	1,834,810	439,820	256,709	439,172
Inter Reimbursements	0	825,247	0	0	0
Revenues	4,230,370	4,324,384	4,351,899	5,426,850	4,972,899
Operating Revenues	4,321,698	4,387,169	4,400,000	5,512,128	5,021,000
Non-Oper Revenues	0	20	0	0	0
Other Financing Sources	(91,327)	(62,806)	(48,101)	(85,278)	(48,101)

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Solid Waste Disposal	5,463,758	7,789,876	5,998,027	6,358,393	6,258,866

Mission

The Solid Waste Disposal Division of Amarillo is committed to ensuring the safe and efficient processing, transportation, and disposal of solid waste in compliance with all applicable regulations. By aligning operations with City Council Pillars set forth, solid waste disposal enhances a business-friendly community with consistent, reliable services. Prioritizing infrastructure, we strive to maintain the highest standards of operation at our Transfer Station and Landfill facilities, contributing to citizens and businesses in Amarillo and neighboring communities.

Goals & Objectives

The Solid Waste Disposal department operates a Transfer Station that receives the refuse from commercial and residential collection vehicles. The Transfer Station is centrally located within the city limits of Amarillo, at the City Service Center, and reduces the overall transportation costs of hauling refuse to the Landfill. The Landfill strategic approach is to maintain compliance with federal and state environmental laws while serving the needs of the citizens of Amarillo through efficient waste disposal.

Programs of Solid Waste Disposal

Transfer Station

2026/27 Budget — 36% of Budget

The Transfer Station provides a central location to efficiently transfer refuse from the collection routes to the Landfill for disposal.

Landfill

2026/27 Budget — 64% of Budget

The Landfill weighs, compacts, and covers all incoming refuse. The Landfill recycles appliances, miscellaneous metals, used tires, etc. The facility must collect air samples, groundwater samples, surface water run-off samples, and water well samples to assure compliance with federal, state, and local permit operating regulations. The Amarillo Landfill has an expected life of approximately another 108 Years.

Solid Waste is actively pursuing ways to reduce, reuse and recycle to expand the Landfill's lifespan. One such effort is the composting site located at the landfill. The compost facility produces quality compost and woodchips is available for residents, this comes from utilizing the materials collected from the city's brush sites to grow this program. The compost site allows citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life of the Landfill.

A tire-shredding program is now being utilized at the Landfill. Prior to disposal, the tires are shredded two to three days out of the week. Approximately 50 - 150 tires are shredded per week. Once the tires are shredded the tire chips are placed in the Landfill, reducing the amount of space consumed. A decrease is expected due to the advertising of alternative tire disposal methods.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of Incoming Loads	58,577	68,400	69,800
Tons of Solid Waste Received	284,107	296,300	302,200
Used Tires Brought to Landfill (From Public and Transfer Station)	2,500	4,400	4,500

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Compaction Ratio [lb./cy]	1,100	1,167	1,200

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	6,258,866
Grand Total	**6,258,866**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1432 - Solid Waste Disposal	(1,525,668)	(1,236,721)	(3,465,492)	(1,646,128)	(931,543.45)	(1,285,967)	360,161	-28.01%
Revenues	3,577,894	4,230,375	4,324,384	4,351,899	5,426,850.00	4,972,899	621,000	12.49%
30400 - Gross Receipts Business Taxes	0	0	(448,817)	0	0.00	0	0	Infinity
RC30430 - Water Utility	0	0	(448,817)	0	0.00	0	0	Infinity
33500 - Sanitation	3,601,018	4,321,698	4,835,776	4,400,000	5,512,128.00	5,021,000	621,000	12.37%
RC33512 - Comm Collection & Disposal Fee	0	0	1,007	0	0.00	0	0	Infinity
RC33520 - Landfill Charges	3,600,942	4,290,936	4,813,658	4,400,000	5,512,128.00	5,000,000	600,000	12.00%
RC33530 - Recyclable	76	30,761	21,112	0	0.00	21,000	21,000	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
34000 - Utility Sales & Services	0	0	210	0	0.00	0	0	Infinity
RC34045 - Liq. Waste Disp. Fee	0	0	210	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	20	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	20	0	0.00	0	0	Infinity
37200 - Administrative Charges	21,936	(44,581)	(268)	0	0.00	0	0	Infinity
RC37231 - Bad Debt Exp/Recovery	21,936	(44,581)	(268)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	(45,061)	(46,741)	(62,537)	(48,101)	(85,278.00)	(48,101)	0	0.00%
RC37141 - Merchant Service Fees	(45,061)	(46,746)	(62,537)	(48,101)	(85,278.00)	(48,101)	0	0.00%
RC37410 - Miscellaneous Revenue	0	5	0	0	0.00	0	0	Infinity
Expenditures	(5,103,563)	(5,467,096)	(7,789,876)	(5,998,027)	(6,358,393.45)	(6,258,866)	(260,839)	4.17%
41000 - Personnel Services	(1,620,075)	(1,812,558)	(2,044,045)	(2,519,873)	(2,519,873.00)	(2,427,625)	92,248	-3.80%
SC41100 - Salaries and Wages	(999,050)	(1,148,959)	(1,094,796)	(1,539,041)	(1,539,041.00)	(1,502,470)	36,571	-2.43%
SC41300 - Incentive	(14,435)	(11,136)	0	(9,600)	(9,600.00)	(11,400)	(1,800)	15.79%
SC41600 - Overtime Pay	0	0	(261,494)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(267,805)	(287,106)	(285,588)	(395,796)	(395,796.00)	(400,718)	(4,922)	1.23%
SC41900 - Life	(642)	(700)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(5,133)	(1,558)	(1,558.00)	(1,558)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(16,785)	(19,434)	(30,934)	(22,455)	(22,455.00)	(21,953)	502	-2.29%
SC42110 - Social Security - OASDI	(70,466)	(82,822)	(74,867)	(94,561)	(94,561.00)	(92,250)	2,311	-2.51%
SC42115 - OPEB Funding	(28,744)	(33,669)	(23,359)	(37,063)	(37,063.00)	(36,554)	509	-1.39%
SC42120 - TMRS	(140,170)	(198,796)	(221,146)	(291,210)	(291,210.00)	(294,904)	(3,694)	1.25%
SC42300 - State Unemployment	(1,806)	(1,394)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(80,171)	(28,542)	(1,592)	(128,589)	(125,641.00)	(50,681)	77,908	-153.72%
SC42500 - Other Employee Benefits	0	0	6	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(45,141)	0	(2,948.00)	(15,137)	(15,137)	100.00%
41600 - Overtime Pay	(190,408)	(230,943)	0	(20,001)	(20,001.00)	(20,001)	0	0.00%
SC41620 - Unscheduled	(190,408)	(230,943)	0	(20,001)	(20,001.00)	(20,001)	0	0.00%
51000 - Supplies	0	0	2,644	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	2,644	0	0.00	0	0	Infinity
51100 - General Supplies	(261,268)	(302,957)	(191,362)	(125,156)	(307,461.00)	(125,156)	0	0.00%
SC51110 - Office Expense	(7,539)	(6,907)	(3,893)	(2,500)	(4,200.00)	(2,500)	0	0.00%
SC51115 - Employee Recognition Program	0	0	0	(1,800)	(1,800.00)	(1,800)	0	0.00%
SC51120 - Safety Program	(796)	(1,413)	(930)	(501)	(500.00)	(501)	0	0.00%
SC51125 - Training	0	0	(111)	0	(111.00)	0	0	Infinity
SC51200 - Operating	(158,007)	(84,347)	(80,048)	(91,460)	(80,000.00)	(91,460)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51250 - Janitor	(228)	(215)	(71)	(750)	(250.00)	(750)	0	0.00%
SC51300 - Clothing and Linen	(16,900)	(32,220)	(24,959)	(27,620)	(31,000.00)	(27,620)	0	0.00%
SC51350 - Chemical and Medical	0	(722)	(3,722)	(300)	(600.00)	(300)	0	0.00%
SC51750 - Recyclable	0	0	(5,610)	0	(40,000.00)	0	0	Infinity
SC51850 - Minor Tools	(2,982)	(2,920)	(2,660)	0	(9,000.00)	0	0	Infinity
SC52050 - Auto Parts	(74,816)	(174,213)	(69,359)	(150)	(140,000.00)	(150)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(75)	0.00	(75)	0	0.00%
53000 - Energy	(110,343)	(113,307)	(85,320)	(105,716)	(100,007.00)	(105,214)	502	-0.48%
SC51800 - Fuel & Oil	(4,793)	(22,751)	(6,606)	(10,532)	(10,003.00)	(10,532)	0	0.00%
SC53100 - Natural Gas	(13,691)	(13,352)	(10,177)	(14,028)	(12,096.00)	(12,943)	1,085	-8.38%
SC53150 - Electricity	(91,079)	(76,101)	(67,852)	(79,952)	(74,407.00)	(78,127)	1,825	-2.34%
SC53200 - Water and Sewer	(779)	(1,103)	(685)	(1,204)	(3,501.00)	(3,612)	(2,408)	66.67%
60000 - Contractual Services	(215,539)	(30,825)	(48,207)	(12,303)	(5,622.50)	(12,303)	0	0.00%
SC61100 - Communications Billing	0	0	(1,743)	0	(600.00)	0	0	Infinity
SC61200 - Postage	(5,602)	(7,413)	(1,336)	(432)	(600.00)	(432)	0	0.00%
SC61400 - Dues	(2,485)	0	0	(270)	(270.00)	(270)	0	0.00%
SC61410 - Tuition	(815)	(788)	(521)	(4,600)	(1,375.00)	(4,600)	0	0.00%
SC61412 - Training	0	0	(1,650)	0	(1,375.00)	0	0	Infinity
SC61415 - Safety Training	(1,100)	(550)	0	(501)	0.00	(501)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(205,537)	(22,074)	(42,957)	(6,500)	(1,402.50)	(6,500)	0	0.00%
63000 - Other Professional	(10,154)	(1,082)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(10,154)	(1,082)	0	0	0.00	0	0	Infinity
67000 - Cleaning Services	(1,876)	(1,897)	(1,862)	(650)	(1,000.00)	(650)	0	0.00%
SC67320 - Extermination	(1,876)	(1,897)	(1,862)	(650)	(1,000.00)	(650)	0	0.00%
68000 - Repair and Maint Services	(24,951)	(25,956)	(23,050)	(50,490)	(41,464.32)	(50,490)	0	0.00%
SC68100 - R & M - Building	0	(3,237)	0	(18,498)	0.00	(18,498)	0	0.00%
SC68300 - R & M - Improvements	(24,941)	(11,392)	(3,631)	(30,001)	(26,000.00)	(30,001)	0	0.00%
SC68318 - Lighting	0	0	(975)	0	(975.00)	0	0	Infinity
SC68615 - Misc. Fuel Powered Equi	0	0	(153)	0	(1,023.37)	0	0	Infinity
SC68640 - Machinery	0	(10,693)	(15,577)	(900)	(13,000.00)	(900)	0	0.00%
SC68650 - Shop Equipment	(11)	(632)	(1,901)	(900)	(200.00)	(900)	0	0.00%
SC68680 - Other Equipment	0	0	(627)	0	(80.00)	0	0	Infinity
SC68710 - Auto Repair & Maint	0	0	0	(191)	0.00	(191)	0	0.00%
SC68720 - Auto Accident Repair	0	0	(186)	0	(185.95)	0	0	Infinity
69000 - Rentals	(2,371,258)	(2,590,660)	(2,738,616)	(2,724,018)	(3,106,255.24)	(3,078,255)	(354,237)	11.51%
SC69210 - Rental City Equipment	(2,370,437)	(2,590,660)	(2,729,012)	(2,724,018)	(3,072,255.24)	(3,078,255)	(354,237)	11.51%
SC69220 - Rental Other Equipment	(821)	0	(9,604)	0	(34,000.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	(3,064)	(2,079)	(1,465)	(3,024)	(1,339.00)	(3,024)	0	0.00%
RC78210 - Cash Over/Short	0	0	(318)	0	0.00	0	0	Infinity
SC72000 - Communication	(2,918)	(1,918)	(768)	(1,824)	(960.00)	(1,824)	0	0.00%
SC75100 - Travel	0	0	(379)	(1,200)	0.00	(1,200)	0	0.00%
SC75300 - Meals and Local	(146)	(161)	0	0	0.00	0	0	Infinity
SC75400 - Travel	0	0	0	0	(379.00)	0	0	Infinity
71000 - Insurance	(31,226)	(20,696)	(33,432)	(23,576)	(23,576.00)	(22,928)	648	-2.83%
SC71100 - Insurance and Bonds	(31,226)	(20,696)	(33,432)	(23,576)	(23,576.00)	(22,928)	648	-2.83%
77000 - Charges - Other	(263,401)	(334,136)	(1,799,912)	(413,220)	(231,794.39)	(413,220)	0	0.00%
SC77200 - License and Permits	(242,396)	(333,693)	(177,626)	(393,220)	(230,286.02)	(393,220)	0	0.00%
SC77430 - Administrative - Labora	(21,139)	(1,409)	(3,153)	(20,000)	(1,508.37)	(20,000)	0	0.00%
SC77730 - Solid Waste	0	0	(1,153,008)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	134	966	459	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	0	0	(466,584)	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	0	0	(825,247)	0	0.00	0	0	Infinity
SC90040 - Solid Waste Disposl	0	0	(825,247)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1432 - Solid Waste Disposal	**39.48**	**40**

	FTE	Count
CLR130 - ADMINISTRATIVE SUPERVISOR	1.00	1
HRL251 - TRANSFER TRUCK DRIVER	0.48	1
HRL930 - UTILITY WORKER - HRLY	1.00	1
MGT250 - LANDFILL SUPERVISOR	1.00	1
MGT251 - ASSISTANT LANDFILL SUPERVISOR	1.00	1
MGT252 - TRANSFER STATION SUPERVISOR	1.00	1
MGT253 - ASSISTANT TRANSFER STATION SUPERVISOR	1.00	1
TEC150 - ENVIRONMENTAL COMPLIANCE TECHNICIAN	3.00	3
TRD250 - TRANSFER STATION OPERATOR	2.00	2
TRD252 - GATE ATTENDANT	2.00	2
TRD255 - DISPOSAL EQUIPMENT OPERATOR	9.00	9
TRD930 - UTILITY WORKER	6.00	6
TRD952 - SOLID WASTE EQUIPMENT OPERATOR I	10.00	10
TRD972 - TRANSFER STATION MAINTENANCE MECHANIC	1.00	1
Grand Total	**39.48**	**40**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Drainage Utility

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	8,330,695	10,030,875	9,927,283	8,354,022	10,253,191
Fixed Asset Transfers	(1,143)	(1,869,282)	0	0	0
Personal Services	1,762,497	1,941,916	2,212,359	1,914,123	2,188,834
Supplies	984,155	245,120	226,180	155,069	460,497
Contractual Services	1,225,795	2,366,649	2,111,395	1,902,893	2,194,161
Other Charges	2,528,205	4,085,591	2,961,942	1,921,063	2,877,357
Capital Outlay	0	(67,165)	0	0	0
Debt Service	1,806,862	2,460,874	2,415,407	2,460,874	2,532,342
Inter Reimbursements	0	(17)	0	0	0
Operating Transfers	24,324	867,190	0	0	0
Revenues	13,122,482	14,973,992	14,170,627	13,899,293	12,982,062
Operating Revenues	11,818,085	13,524,090	11,170,627	10,879,457	11,982,062
Non-Oper Revenues	1,304,397	1,449,902	1,000,000	1,019,836	1,000,000
Transfers In	0	0	2,000,000	2,000,000	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

The Drainage Utility Division of Amarillo is committed to upholding the pillars set forth by the City Council by prioritizing collaboration, efficiency, and exceptional customer service in managing the city's drainage system. Our mission is to work cooperatively with stakeholders to ensure the safety and

efficiency of the drainage infrastructure while serving our customers with respect, courtesy, and responsiveness.

We strive to identify and address drainage issues proactively, utilizing best practices and innovative solutions to mitigate flood risks. By fostering collaboration with residents, businesses, and other city departments, we aim to enhance the resilience of our drainage system and minimize the impact of adverse weather events.

Goals and Objectives

The Drainage Utility Division supports the City of Amarillo's Council pillars by maintaining and improving the City's stormwater infrastructure to ensure a safe and sustainable community. In support of Infrastructure and Public Safety, the division works to mitigate the risk of flooding, minimize erosion, and protect property through proactive maintenance and system upgrades.

By using data-driven assessments, prioritizing critical projects, and adopting cost-effective solutions, the division upholds Fiscal Responsibility. It also embraces Technology and Innovation by using inspection tools and system monitoring to improve performance.

The principal guidance documents that aid in the division's planning and operations are the City of Amarillo Drainage Utility Study (June 2019), the Martin Road Lake Storm Water Master Plan (November 2013), the Tee Anchor Drainage Master Plan (July 2014), the Storm Water Management Master Plan (April 1993), and the Storm Water Management Criteria Manual (April 1995).

Programs

Drainage Utility Administration/Support

2026/27 Budget - 18% of Budget

Provide administration and support to the drainage utility system through infrastructure planning, implementing best practices, and utilizing the city's safety programs.

Workload Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Number of Service Requests Received	340	326	333

Drainage Infrastructure and Maintenance

2026/27 Budget - 63% of Budget

Meet the infrastructure planning, safety programs, civic pride, and best practices initiatives of the City of Amarillo by inspecting, maintaining, and repairing the drainage system. Maintain the drainage system for operational efficiency and provide for the safest transport and removal of storm waters.

Performance Measures:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Storm Sewer Pipe Inspected, Cleaned, or Repaired (Linear Feet 898,339)	28,502	49,079	224,584
Drainage Channel Maintenance, Cleanup, Vegetation Control, and	251,865	306,068	278,966

Performance Measures:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Mowing (Linear Feet)			
Curb and Gutter Repair and Replacement (Linear Feet)	6,520	6,429	6,475
Concrete Alley Approach, Driveways, and Channels Repair and Replacement (Square Feet)	4,813	4,215	4,514
Drainage Inlets inspected, cleaned or repaired (3,955 inlets)	804	1,689	1,247
Manholes inspected, cleaned or repaired (642 manholes)	15	118	155

Environmental Maintenance

2026/27 Budget - 19% of Budget

Sweep streets regularly to improve customer service and reduce contaminants regulated by state and federal agencies. Cover approximately 20,000 centerline miles of curbed streets.

Performance Measures:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Central Business District Streets Swept (Curb Miles)	3,189	2,952	3,071
All Other Streets Swept (Curb Miles)	1,537	2,090	1,815
Street Sweeping Material and Debris Collected (Cubic Yards)	9,425	7,535	8,480

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD5600 - Drainage Utility Fund	10,253,191
Grand Total	**10,253,191**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_56100 - Drainage Utility	3,629,022	4,253,758	4,943,116	4,243,344	5,545,270.51	2,728,871	(1,514,473)	-55.50%
Revenues	8,838,615	13,122,482	14,973,992	14,170,627	13,899,292.58	12,982,062	(1,188,565)	-9.16%
34800 - Other	7,615,808	10,825,908	10,761,430	11,110,000	10,879,457.00	11,921,435	811,435	6.81%
RC34755 - Drainage Assessment	7,615,808	10,825,908	10,761,430	11,110,000	10,879,457.00	11,921,435	811,435	6.81%
35000 - Fines & Forfeitures	8,505	9,564	36,763	60,627	0.00	60,627	0	0.00%
RC35218 - Forfeited Disc.- Drainage	8,505	9,564	36,763	60,627	0.00	60,627	0	0.00%
35300 - Construction Participations	15,322	982,613	2,725,898	0	0.00	0	0	Infinity
RC35420 - Owner Participation	15,322	982,613	2,725,898	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	18	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	18	0	0.00	0	0	Infinity
37109 - Interest Earnings	1,198,980	1,304,397	1,449,884	1,000,000	1,019,835.58	1,000,000	0	0.00%
RC37110 - Interest Income	1,198,980	1,252,592	1,471,905	1,000,000	1,019,835.58	1,000,000	0	0.00%
RC37115 - Unrealized G/L	0	51,805	(22,021)	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	0	2,000,000	2,000,000.00	0	(2,000,000)	Infinity
RC39112 - Tsf In fr Garage	0	0	0	2,000,000	2,000,000.00	0	(2,000,000)	Infinity
Expenditures	(5,209,593)	(8,868,724)	(10,030,875)	(9,927,283)	(8,354,022.07)	(10,253,191)	(325,908)	3.18%
41000 - Personnel Services	(1,322,363)	(1,744,390)	(1,941,851)	(2,194,001)	(1,905,975.00)	(2,170,476)	23,525	-1.08%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41100 - Salaries and Wages	(879,293)	(1,030,148)	(1,012,291)	(1,351,386)	(1,241,430.00)	(1,306,286)	45,100	-3.45%
SC41300 - Incentive	(7,892)	(3,382)	(22,957)	(4,800)	(5,256.00)	(5,400)	(600)	11.11%
SC41500 - PFP	0	0	0	(4,603)	0.00	0	4,603	Infinity
SC41600 - Overtime Pay	0	0	(13,600)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(196,511)	(226,933)	(305,044)	(317,115)	(317,115.00)	(330,676)	(13,561)	4.10%
SC41840 - Health Insurance	0	0	(0)	0	0.00	0	0	Infinity
SC41900 - Life	(510)	(640)	0	(1,312)	0.00	0	1,312	Infinity
SC42010 - Life Insurance	0	0	(4,186)	(19,785)	(642.00)	(1,312)	18,473	-1,408.00%
SC42020 - Social Security	0	0	0	(84,602)	0.00	0	84,602	Infinity
SC42100 - Social Security - Medicare	(12,777)	(14,492)	0	0	(14,634.00)	(19,141)	(19,141)	100.00%
SC42110 - Social Security - OASDI	(54,633)	(61,964)	(66,238)	(260,536)	(62,572.00)	(81,843)	178,693	-218.34%
SC42111 - TMRS Adj (GASB 68)	7,543	0	(222,306)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(22,304)	(1,311)	(2,065)	(33,159)	0.00	(32,078)	1,081	-3.37%
SC42116 - OPEB Adj (GASB 75)	14,867	0	(11,637)	0	0.00	0	0	Infinity
SC42120 - TMRS	(109,401)	(389,359)	(208,957)	0	(206,766.00)	(261,638)	(261,638)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(25,957.00)	0	0	Infinity
SC42300 - State Unemployment	(1,207)	(1,368)	0	(2,367)	0.00	0	2,367	Infinity
SC42400 - State Unemployment	(45,687)	(15,612)	(1,639)	(105,936)	(1,909.00)	(110,503)	(4,567)	4.13%
SC42500 - Other Employee Benefits	0	0	6	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	(5,481)	(4,676)	(22,743)	(6,000)	(22,030.00)	(13,199)	(7,199)	54.54%
SC42530 - Car Allowance	0	0	(4,500)	0	(5,474.00)	(6,000)	(6,000)	100.00%
SC42550 - Moving Expense	(2,193)	(1,834)	0	(2,400)	0.00	0	2,400	Infinity
SC42560 - Change in Sick and Annua	(6,886)	7,330	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,862)	0	(2,190.00)	(2,400)	(2,400)	100.00%
SC42580 - Change in Sick and Annual	0	0	(40,831)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(28,359)	(10,778)	(65)	(18,358)	(8,148.00)	(18,358)	0	0.00%
SC41610 - Scheduled	0	0	0	0	(1,229.00)	0	0	Infinity
SC41620 - Unscheduled	(28,359)	(10,778)	(65)	(18,358)	(6,919.00)	(18,358)	0	0.00%
51000 - Supplies	0	0	3,694	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	3,694	0	0.00	0	0	Infinity
51100 - General Supplies	(141,143)	(869,255)	(75,779)	(74,103)	(48,564.00)	(271,103)	(197,000)	72.67%
SC51110 - Office Expense	(5,813)	(2,434)	(6,526)	(7,733)	(7,733.00)	(7,733)	0	0.00%
SC51115 - Employee Recognition Program	(518)	(1,355)	(767)	(1,280)	(1,280.00)	(1,780)	(500)	28.09%
SC51120 - Safety Program	(196)	(270)	(2,795)	(3,500)	(3,500.00)	(5,000)	(1,500)	30.00%
SC51200 - Operating	(122,771)	(845,818)	(41,037)	(39,640)	(16,166.00)	(33,290)	6,350	-19.07%
SC51250 - Janitor	(430)	(239)	(107)	(500)	0.00	(500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51300 - Clothing and Linen	(4,586)	(8,516)	(15,750)	(18,650)	(19,539.00)	(20,000)	(1,350)	6.75%
SC51350 - Chemical and Medical	(399)	(2,575)	0	(200)	(200.00)	(200)	0	0.00%
SC51850 - Minor Tools	(472)	(2,877)	(300)	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(1,442)	(1,167)	0	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(4,516)	(3,404)	(8,204)	(1,500)	(146.00)	(1,500)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
SC52120 - Tires and Tubes Other	0	(598)	(292)	(100)	0.00	(100)	0	0.00%
SC52300 - Unassigned	0	0	0	0	0.00	(200,000)	(200,000)	100.00%
53000 - Energy	(140,263)	(116,067)	(173,035)	(152,077)	(106,505.00)	(189,394)	(37,317)	19.70%
SC51800 - Fuel & Oil	(59,297)	(5,881)	(25,862)	(39,095)	(39,781.00)	(39,095)	0	0.00%
SC53100 - Natural Gas	(11,307)	(11,399)	(9,542)	(11,976)	(8,094.00)	(8,661)	3,315	-38.28%
SC53150 - Electricity	(66,240)	(94,382)	(136,510)	(96,457)	(54,102.00)	(136,974)	(40,517)	29.58%
SC53200 - Water and Sewer	(3,419)	(4,404)	(1,121)	(4,549)	(4,528.00)	(4,664)	(115)	2.47%
60000 - Contractual Services	(49,834)	(7,097)	(1,095,339)	(27,050)	(22,869.00)	(24,050)	3,000	-12.47%
SC61200 - Postage	(9)	(255)	(13)	(50)	(50.00)	(50)	0	0.00%
SC61300 - Advertising	0	(250)	0	0	0.00	0	0	Infinity
SC61410 - Tuition	(617)	(2,536)	(844)	(5,000)	0.00	(2,000)	3,000	-150.00%
SC62000 - Professional	(49,208)	(4,056)	(1,052,427)	(22,000)	(22,000.00)	(22,000)	0	0.00%
SC62001 - Legal	0	0	(12,172)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62006 - Engineering	0	0	(27,650)	0	0.00	0	0	Infinity
SC68000 - Repair and Maint Services	0	0	0	0	(819.00)	0	0	Infinity
SC69000 - Rentals	0	0	(2,233)	0	0.00	0	0	Infinity
67000 - Cleaning Services	0	0	(46)	0	0.00	0	0	Infinity
SC67320 - Extermination	0	0	(46)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(65,065)	(23,056)	(118,131)	(892,970)	(648,162.00)	(892,970)	0	0.00%
SC68100 - R & M - Building	(3,599)	0	(30)	(5,922)	(5,900.00)	0	5,922	Infinity
SC68300 - R & M - Improvements	(730)	(3,440)	(13,320)	(826,384)	(572,076.00)	(826,384)	0	0.00%
SC68310 - R & M Other Improvements	0	(3,245)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC68500 - R & M - Streets	(8,657)	0	(8,624)	(10,000)	(29,422.00)	(19,000)	(9,000)	47.37%
SC68610 - Office Equipment	(72)	(140)	(86)	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC68615 - Misc. Fuel Powered Equi	0	(891)	(3,129)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC68650 - Shop Equipment	0	(6,607)	(86)	(10,921)	(10,921.00)	(16,843)	(5,922)	35.16%
SC68660 - Audio/Video Equipment	(52,006)	(4,511)	(18,820)	(19,843)	(19,843.00)	(19,843)	0	0.00%
SC68680 - Other Equipment	0	(4,223)	(6,198)	(11,400)	(1,500.00)	(2,400)	9,000	-375.00%
SC68900 - Repair & Maint Other	0	0	(67,837)	0	0.00	0	0	Infinity
69000 - Rentals	(983,879)	(1,195,892)	(1,153,134)	(1,191,375)	(1,231,862.24)	(1,277,141)	(85,766)	6.72%
SC69100 - Rental Land &	(500)	(1,640)	(2,155)	(500)	(2,132.00)	(500)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Buildings								
SC69210 - Rental City Equipment	(983,379)	(1,091,501)	(1,141,339)	(1,136,875)	(1,216,641.24)	(1,222,641)	(85,766)	7.01%
SC69300 - Leased Computer Software	0	(102,751)	(9,640)	(54,000)	(13,089.00)	(54,000)	0	0.00%
70000 - Other Charges	(389,284)	(943,972)	(864,046)	(1,803,857)	(994,539.83)	(1,377,837)	426,020	-30.92%
SC72000 - Communication	(1,406)	(1,596)	(5,205)	(9,804)	(6,465.00)	(9,804)	0	0.00%
SC75100 - Travel	(2,786)	0	(603)	(6,000)	(9,600.00)	(6,000)	0	0.00%
SC75300 - Meals and Local	(195)	0	(238)	0	(851.00)	0	0	Infinity
SC75400 - Travel	0	0	0	0	(7,846.00)	(6,000)	(6,000)	100.00%
SC76000 - Depreciation	(384,897)	(942,376)	(858,000)	(1,788,053)	(969,777.83)	(1,356,033)	432,020	-31.86%
71000 - Insurance	(21,935)	(13,940)	(18,795)	(19,690)	(19,690.00)	(20,486)	(796)	3.89%
SC71100 - Insurance and Bonds	(21,935)	(13,940)	(18,795)	(19,690)	(19,690.00)	(20,486)	(796)	3.89%
77000 - Charges - Other	(1,222,450)	(1,570,293)	(3,202,750)	(1,138,395)	(906,833.00)	(1,479,034)	(340,639)	23.03%
SC77200 - License and Permits	(1,112)	(1,555)	0	(900)	0.00	(900)	0	0.00%
SC77450 - Administrative Other	(111,572)	(129,632)	(171,751)	(263,156)	(263,156.00)	(486,372)	(223,216)	45.89%
SC77610 - Information Technology - City	(43,693)	(45,971)	(48,111)	(53,677)	(53,677.00)	(59,045)	(5,368)	9.09%
SC77850 - Pymnt Lieu of Franch Tx	0	0	0	(590,000)	(590,000.00)	(590,000)	0	0.00%
SC77855 - Pymnt Lieu of Franch Tx - Drainage	0	0	(543,932)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77870 - Drainage Pmt in Lieu of Prop Tx	0	0	(402,500)	(230,662)	0.00	(342,717)	(112,055)	32.70%
SC78010 - Fiscal Agent Fees	0	0	(6,160)	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(1,066,072)	(1,393,135)	(2,030,296)	0	0.00	0	0	Infinity
84000 - Machinery & Equipment	0	0	67,166	0	0.00	0	0	Infinity
SC84100 - Auto-Rolling Stock & Equ	0	0	67,166	0	0.00	0	0	Infinity
89000 - Debt Service	(791,018)	(1,958,626)	(2,460,874)	(2,415,407)	(2,460,874.00)	(2,532,342)	(116,935)	4.62%
SC89200 - Bond Interest Payments	(708,516)	(1,800,142)	(2,460,874)	(2,412,907)	(2,460,874.00)	(2,529,842)	(116,935)	4.62%
SC89300 - Fiscal Agent Bond Fees	(86,800)	(6,720)	0	(2,500)	0.00	(2,500)	0	0.00%
SC89350 - Bond Issuance Costs	4,298	(151,764)	0	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	0	0	17	0	0.00	0	0	Infinity
SC90180 - Sales to Other Department	0	0	17	0	0.00	0	0	Infinity
92000 - Operating Transfers	(54,000)	(416,501)	(867,190)	0	0.00	0	0	Infinity
SC92005 - General Fund	0	0	(622,494)	0	0.00	0	0	Infinity
SC92080 - Capital Improvement	0	(392,177)	0	0	0.00	0	0	Infinity
SC92120 - Information Services	0	0	(54,000)	0	0.00	0	0	Infinity
SC92125 - Municipal Garage	0	(24,324)	(190,697)	0	0.00	0	0	Infinity
SC92130 - General Construction	(54,000)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
93000 - Fixed Asset Transfers	0	1,143	1,869,282	0	0.00	0	0	Infinity
SC93010 - General Fixed Assets	0	1,143	1,869,282	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_56100 - Drainage Utility	**32.00**	**32**
ADM090 - ASSISTANT DRAINAGE UTILITY SUPERINTENDANT	1.00	1
ADM105 - DRAINAGE UTILITY SUPERINTENDANT	1.00	1
CLR405 - ADMINISTRATIVE ASSISTANT II	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT224 - DRAINAGE UTILITY FOREPERSON	2.00	2
MGT224 - FOREPERSON	1.00	1
MGT225 - DRAINAGE UTILITY SUPERVISOR	2.00	2
TEC932 - STORM SEWER TECHNICIAN	1.00	1
TRD220 - EQUIPMENT OPERATOR IV	1.00	1
TRD221 - EQUIPMENT OPERATOR I	2.00	2
TRD222 - CONCRETE FINISHER	2.00	2
TRD930 - UTILITY WORKER	9.00	9
TRD950 - EQUIPMENT OPERATOR II	5.00	5
TRD951 - EQUIPMENT OPERATOR III	1.00	1
TRD960 - UTILITY OPERATOR	2.00	2
Grand Total	**32.00**	**32**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Development Services

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Development Services	**13,318,421**	**12,757,452**	**12,168,087**	**13,187,091**
FD1000 - General Fund	13,207,516	11,311,439	11,251,316	11,757,148
1410 - Public Works	2,617,123	596,304	663,209	592,679
1415 - Capital Projects & Development	2,080,734	1,854,781	1,684,092	1,844,234
1720 - Planning and Development Svcs	1,431,907	1,443,838	1,445,410	1,417,958
1740 - Building Safety	3,137,035	3,517,462	3,577,307	3,688,689
1750 - Environmental Health	2,413,063	2,394,412	2,394,243	2,710,792
1930 - Fire Marshal	1,527,653	1,504,642	1,487,056	1,502,796
FD2120 - Pool Safely Grant Fund	29,352	0	0	0
21200 - Pool Safely Grant	29,352	0	0	0
FD5200 - Water and Sewer System Fund	81,553	1,446,013	916,771	1,429,943
52115 - Capital Projects & Development	81,553	1,446,013	916,771	1,429,943
Grand Total	**13,318,421**	**12,757,452**	**12,168,087**	**13,187,091**

Public Works

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	605,534	2,617,123	596,304	663,209	592,679
Personal Services	634,025	633,809	637,288	637,288	634,276
Supplies	15,014	17,772	8,100	15,607	8,100
Contractual Services	11,110	1,975,777	3,900	6,631	3,900
Other Charges	6,118	4,948	7,749	3,682	7,136
Inter Reimbursements	(60,733)	(15,183)	(60,733)	0	(60,733)

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Public Works	605,534	2,617,123	596,304	663,209	592,679

Mission

The mission of the Public Works Department is to provide strategic leadership, administrative support, and efficient management. We aim to ensure the reliable delivery of essential services that uphold the highest standards of safety, sustainability, and community well-being. Guided by the City Council's pillars, we are committed to fostering a business-friendly community through streamlined infrastructure support, promoting transparent communication with the public and stakeholders, ensuring fiscal responsibility through efficient resource management, enhancing infrastructure to meet current and future needs and embracing technology and innovation to drive continuous improvement and operational excellence.

Goals & Objectives

The primary function of the Public Works Department is to provide administrative support and managerial direction to the five divisions within the Public Works Department, which are: Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets, and Traffic. The Public Works Department provides coordination, operational direction, and administrative support to these departments. These responsibilities include strategic planning, program coordination, contract management, quality, safety, and environmental systems, community outreach, and budget management. These functions are accomplished through the department's singular program of Administration & Support Services.

Programs of the Public Works Department

Administration and Support

2026/2027 Budget — 100% of Budget

Provide management and oversight to the departments of Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets, and Traffic.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Budgeted**	**2026/2027 Budgeted**
Number of Employees Supported	398	398	398

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	592,679
Grand Total	**592,679**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_1410 - Public Works	(427,053)	(611,897)	(2,617,123)	(596,304)	(663,208.55)	(592,679)	3,625	-0.61%
Expenditures	(427,053)	(611,897)	(2,617,123)	(596,304)	(663,208.55)	(592,679)	3,625	-0.61%
41000 - Personnel Services	(417,430)	(636,850)	(633,809)	(637,288)	(637,288.00)	(634,276)	3,012	-0.47%
SC41100 - Salaries and Wages	(299,609)	(458,638)	(442,066)	(434,808)	(434,808.00)	(443,791)	(8,983)	2.02%
SC41600 - Overtime Pay	0	0	(163)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(43,004)	(52,887)	(55,233)	(63,179)	(63,179.00)	(40,035)	23,144	-57.81%
SC41900 - Life	(100)	(111)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42010 - Life Insurance	0	0	(1,635)	(164)	(164.00)	(164)	0	0.00%
SC42100 - Social Security - Medicare	(4,357)	(6,631)	(11,650)	(6,442)	(6,442.00)	(6,575)	(133)	2.02%
SC42110 - Social Security - OASDI	(18,632)	(28,354)	(26,532)	(26,074)	(26,074.00)	(28,110)	(2,036)	7.24%
SC42115 - OPEB Funding	(7,476)	(11,446)	(7,665)	(10,793)	(10,793.00)	(11,018)	(225)	2.04%
SC42120 - TMRS	(36,456)	(67,897)	(77,788)	(84,811)	(84,811.00)	(89,861)	(5,050)	5.62%
SC42300 - State Unemployment	(224)	(292)	0	0	(296.00)	0	0	Infinity
SC42400 - State Unemployment	(791)	(1,006)	(179)	(1,617)	(1,321.00)	(588)	1,029	-175.00%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(4,698)	(6,875)	(3,158)	(6,000)	(6,000.00)	(4,534)	1,466	-32.33%
SC42530 - Car Allowance	0	0	(5,703)	0	0.00	(6,000)	(6,000)	100.00%
SC42550 - Moving Expense	(2,081)	(2,714)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,038)	(3,400)	(3,400.00)	(3,600)	(200)	5.56%
41600 - Overtime Pay	(1,258)	(2,883)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(1,258)	(2,883)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(14,210)	(15,494)	(17,772)	(8,100)	(15,607.41)	(8,100)	0	0.00%
SC51110 - Office Expense	(12,440)	(6,252)	(14,642)	(4,300)	(6,830.00)	(4,300)	0	0.00%
SC51115 - Employee Recognition Program	0	(879)	(628)	(800)	(800.00)	(800)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51125 - Training	0	0	(398)	0	0.00	0	0	Infinity
SC51200 - Operating	0	0	(70)	0	(70.50)	0	0	Infinity
SC51300 - Clothing and Linen	0	(209)	0	0	(660.92)	0	0	Infinity
SC51700 - Education	(848)	(499)	(2,033)	(3,000)	(1,333.00)	(3,000)	0	0.00%
SC51850 - Minor Tools	(45)	(480)	0	0	0.00	0	0	Infinity
SC51950 - Minor Office Equipment	(876)	(7,175)	0	0	(5,866.99)	0	0	Infinity
SC54000 - Food	0	0	0	0	(46.00)	0	0	Infinity
60000 - Contractual Services	(46,137)	(11,110)	(9,756)	(3,900)	(5,586.40)	(3,900)	0	0.00%
SC61200 - Postage	(15)	(38)	(19)	(100)	(300.00)	(100)	0	0.00%
SC61400 - Dues	(3,440)	(3,557)	(3,708)	(3,800)	(4,471.00)	(3,800)	0	0.00%
SC61405 - Subscriptions	0	0	0	0	(638.40)	0	0	Infinity
SC61410 - Tuition	(1,010)	(99)	(101)	0	0.00	0	0	Infinity
SC61412 - Training	0	0	(4,428)	0	0.00	0	0	Infinity
SC62000 - Professional	(41,672)	(7,416)	(1,500)	0	(177.00)	0	0	Infinity
68000 - Repair and Maint Services	(869)	0	(1,966,021)	0	(750.00)	0	0	Infinity
SC68100 - R & M - Building	0	0	(1,965,404)	0	(750.00)	0	0	Infinity
SC68300 - R & M - Improvements	0	0	(617)	0	0.00	0	0	Infinity
SC68610 - Office Equipment	(869)	0	0	0	0.00	0	0	Infinity
69000 - Rentals	0	0	0	0	(295.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC69300 - Leased Computer Software	0	0	0	0	(295.00)	0	0	Infinity
70000 - Other Charges	(5,533)	(3,179)	(3,030)	(4,400)	(332.74)	(4,400)	0	0.00%
SC72000 - Communication	(273)	0	0	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	(93)	(313)	(5)	(100)	(1.74)	(100)	0	0.00%
SC75100 - Travel	(4,095)	(2,573)	(2,392)	(4,200)	0.00	(4,200)	0	0.00%
SC75200 - Mileage	0	0	(137)	0	0.00	0	0	Infinity
SC75300 - Meals and Local	(1,073)	(293)	(496)	(100)	(331.00)	(100)	0	0.00%
71000 - Insurance	(2,327)	(2,939)	(1,918)	(3,349)	(3,349.00)	(2,736)	613	-22.40%
SC71100 - Insurance and Bonds	(2,327)	(2,939)	(1,918)	(3,349)	(3,349.00)	(2,736)	613	-22.40%
77000 - Charges - Other	(22)	(175)	0	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(22)	(175)	0	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	60,733	60,733	15,183	60,733	0.00	60,733	0	0.00%
SC90030 - Municipal Garage	60,733	60,733	15,183	60,733	0.00	60,733	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1410 - Public Works	**4.00**	**4**
ADM092 - PUBLIC WORKS MANAGER	1.00	1
ADM200 - DIRECTOR OF PUBLIC WORKS	1.00	1

	FTE	Count
ADM201 - ASSISTANT DIRECTOR OF PUBLIC WORKS	1.00	1
MGT560 - PROGRAM COORDINATOR	1.00	1
Grand Total	**4.00**	**4**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Capital Projects and Development

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	2,737,918	2,162,287	3,300,794	2,600,863	3,274,177
Personal Services	2,585,461	2,286,837	3,134,191	2,671,164	3,059,125
Supplies	91,724	38,489	156,207	40,913	158,207
Contractual Services	141,329	180,820	419,642	262,960	467,062
Other Charges	235,748	160,468	80,754	76,705	79,783
Inter Reimbursements	(316,343)	(504,327)	(490,000)	(450,879)	(490,000)
Revenues	143,475	324,240	195,063	203,392	233,763
Operating Revenues	132,177	323,870	178,867	203,002	217,567
Other Financing Sources	11,299	370	16,196	390	16,196

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Capital Projects and Development	1,933,013	2,080,734	1,854,781	1,684,092	1,844,234

Mission

Facilitate safe, well-planned community improvements. The Department acts with integrity, accountability, and transparency to provide the highest level of service for the production of well-planned, well-designed, safe, lasting, and useful infrastructure.

Goals & Objectives

CP&D Engineering is a full-service department made up of a team of professionals in the fields of surveying, drafting, GIS, project management, construction inspection, engineering, and administration.

CP&D Engineering provides Customer Service to the citizens of Amarillo, engineering services to other city departments, and regulatory oversight to private development. The department commits to the health, public safety, and welfare of the general population by ensuring compliance with laws and regulations governing the design and construction of public drinking water production and supply systems; public wastewater collection, treatment, and disposal systems; public stormwater infrastructure; public solid waste disposal systems; and the public right-of-way.

CP&D Engineering contributes to the overall efforts of the city's Infrastructure pillar and Business Friendly Community pillar by planning, designing, and constructing public improvements such as streets, drainage, water, and wastewater. CP&D Engineering embodies the Fiscal Responsibility pillar by initiating and evaluating the success of a multi-year citywide infrastructure plan—Community Investment Program (CIP). The CIP focuses on infrastructure planning, design, and construction utilizing best practices. That plan includes collecting and evaluating statistical data and maintaining licensed and certified design and project management staff to make recommendations on the maintenance, expansion, and funding of the infrastructure needs of the community.

CP&D Engineering strives for Excellence in Communication with the public, contractors, and private development partners. CP&D Engineering provides a safe work environment that encourages the growth of loyal employees who respect each other. The department holds the highest ethical standards and performs in ways that earn the trust of others by acknowledging that decisions affect all residents of Amarillo. The department was created in the 2015/16 fiscal year by combining the engineering functions from the Utilities and Engineering departments.

Programs of the CP&D Engineering Department

Department Administration/Support

2026/27 Budget — 23% of Budget

Provides oversight and management of the design and construction of capital projects and development for the city and its extraterritorial jurisdiction (ETJ). This program ensures best practices are used in the design process and construction of public infrastructure. Performance measures include meeting contractual processing times for project payments, change orders, and project acceptance letters.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Capital construction projects accepted	7	14	15
Active capital projects	73	47	60
Development infrastructure projects accepted	29	35	35
Engineering consultant contracts administered	40	26	35

Capital Project Planning

2026/27 Budget — 3% of Budget

Provides other departments with technical expertise for long-term planning and budgeting associated with their capital project needs. Provides guidance and expertise for management and elected officials to evaluate and prioritize projects in alignment with the long-term plans for the City. Develop and

present the Community Investment Program (CIP) that focuses on capital planning, design, and construction scheduling utilizing best practices and conforming to the strategic goals of the City as outlined by the elected officials.

Capital Improvement Projects	Estimated Number of Projects	Estimated Value of Projects
2025/2026 Capital Projects Proposed	58	$108,963,376

Capital Project Design

2026/27 Budget — 34% of Budget

Provides city departments with design and bidding phase services for capital projects, including land acquisition, the production of technical specifications, plans, detailed estimates, and contract documents.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Value of street projects designed	$19,775,000	$20,260,000	$40,610,000
Value of storm drainage projects designed	$5,000,000	$49,000,000	$8,000,000
Value of water main designed	$2,000,000	$14,000,000	$5,620,000
Value of sewer main designed	$2,500,000	$686,000	$17,670,000

Project Construction

2026/27 Budget — 26% of Budget

Provides construction phase services to other departments for the construction of capital and development projects including project management, payment recommendation, field inspection, and project testing.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Lane miles of arterial constructed	2	7	17
Miles of residential streets constructed	1.9	5.74	9.1
Lane miles of streets resurfaced	84	167	92
Miles of storm sewer constructed	2.62	3.66	12.72

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Miles of water main constructed	10.48	14.72	21.91
Miles of sewer main constructed	6.82	21.61	13.38

Development Services Administration

2026/27 Budget — 6% of Budget

Provides the public with services associated with planning for, establishing, and enforcing applicable laws and regulations for the design and construction of public infrastructure by private developers. This process includes maintaining the technical specifications for the construction of public infrastructure, flood plain administration, contract administration, review of technical documents, project inspection, and project testing.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Development construction plans reviewed	25	26	26
% reviewed on time	96%	97%	95%
Development drainage reports reviewed	18	10	10
% reviewed on time	98%	96%	95%

Right Of Way (ROW) Management

2026/27 Budget — 9% of Budget

Provides the management of the public ROW, which includes acquiring needed ROW, mapping existing and proposed infrastructure, and planning for and permitting construction in the public ROW. Utilizes best practices by collecting data on the use of the public ROW to develop and enforce fiscally responsible construction methods, keep the public informed, facilitate public safety, and plan for the future of public ROW.

**ROW Permits represent a minimum of 5 inspections each*

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
ROW permits issued	215	260	275
ROW permits closed	360	220	275
Construction easements and right-	10	18	20

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
of-way dedications			
Street Permits Inspected	669	697	750

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,844,234
FD5200 - Water and Sewer System Fund	1,429,943
Grand Total	**3,274,177**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1415 - Capital Projects & Development	(1,441,227)	(1,791,948)	(1,756,495)	(1,659,718)	(1,480,699.70)	(1,610,471)	49,247	-3.06%
Revenues	229,525	143,475	324,240	195,063	203,391.89	233,763	38,700	16.56%
31900 - Non-Business License & Permits	222,694	132,177	323,870	178,867	203,001.89	217,567	38,700	17.79%
RC32000 - Right of Way Permit	0	260	530	0	790.00	0	0	Infinity
RC32010 - Flood Plain Development Permit	1,020	200	420	1,000	400.00	1,000	0	0.00%
RC32020 - Commercial Sidewalk Waivers	1,600	0	0	1,600	0.00	1,600	0	0.00%
RC32030 - Residential	800	80	0	800	0.00	800	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Sidewalk Waivers								
RC32035 - Subdivision Improvement	0	0	0	1,596	0.00	1,596	0	0.00%
RC32040 - Drainage Report Fees	11,663	6,018	4,793	8,000	4,645.89	8,000	0	0.00%
RC32050 - Construction Plan Fees	203,979	117,799	304,877	150,000	190,666.00	188,700	38,700	20.51%
RC32060 - Construction Permit App Fee	250	1,070	0	2,000	0.00	2,000	0	0.00%
RC32070 - Network Nodes App Fee	3,382	6,750	7,000	13,496	6,500.00	13,496	0	0.00%
RC32080 - Annual Network Node Site Rent	0	0	6,250	375	0.00	375	0	0.00%
37200 - Administrative Charges	720	167	370	8,196	390.00	8,196	0	0.00%
RC37265 - Technology Fee	720	167	370	8,196	390.00	8,196	0	0.00%
37400 - Miscellaneous Revenue	6,111	11,131	0	8,000	0.00	8,000	0	0.00%
RC37448 - Private Develop/ETJ Engr Chrgs	6,111	11,131	0	8,000	0.00	8,000	0	0.00%
Expenditures	(1,670,752)	(1,935,423)	(2,080,734)	(1,854,781)	(1,684,091.59)	(1,844,234)	10,547	-0.57%
41000 - Personnel Services	(1,573,733)	(1,723,403)	(2,047,359)	(1,631,502)	(1,631,502.00)	(1,587,633)	43,869	-2.76%
SC41100 - Salaries and Wages	(1,102,120)	(1,210,564)	(1,424,893)	(1,115,986)	(1,115,986.00)	(1,070,026)	45,960	-4.30%
SC41300 - Incentive	(3,295)	(2,836)	0	(624)	(624.00)	(1,248)	(624)	50.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(11,464)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(217,733)	(206,834)	(220,200)	(176,639)	(176,639.00)	(175,056)	1,583	-0.90%
SC41900 - Life	(531)	(545)	(117)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,412)	(726)	(726.00)	(726)	0	0.00%
SC42100 - Social Security - Medicare	(15,604)	(17,222)	(20,698)	(16,256)	(16,256.00)	(15,611)	645	-4.13%
SC42110 - Social Security - OASDI	(66,367)	(73,581)	(80,113)	(67,521)	(67,521.00)	(66,474)	1,047	-1.58%
SC42115 - OPEB Funding	(27,053)	(29,229)	(26,224)	(27,240)	(27,240.00)	(26,171)	1,069	-4.08%
SC42120 - TMRS	(131,923)	(174,356)	(241,916)	(214,027)	(214,027.00)	(213,438)	589	-0.28%
SC42300 - State Unemployment	(1,220)	(1,484)	0	0	(1,254.00)	0	0	Infinity
SC42400 - State Unemployment	(2,406)	(1,358)	(1,570)	(8,115)	(6,861.00)	(2,497)	5,618	-224.99%
SC42500 - Other Employee Benefits	0	0	6	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(2,583)	(3,018)	(9,237)	(3,120)	(3,120.00)	(10,770)	(7,650)	71.03%
SC42530 - Car Allowance	0	0	(2,465)	0	0.00	(3,120)	(3,120)	100.00%
SC42540 - Uniform and Clothing Allowance	0	0	(1,182)	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(2,900)	(2,376)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,873)	(1,248)	(1,248.00)	(2,496)	(1,248)	50.00%
41600 - Overtime Pay	(10,394)	(7,903)	0	(6,000)	(6,000.00)	(6,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(10,394)	(7,903)	0	(6,000)	(6,000.00)	(6,000)	0	0.00%
51000 - Supplies	0	0	(140)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(128)	0	0.00	0	0	Infinity
51100 - General Supplies	(71,285)	(60,453)	(22,447)	(84,956)	(25,012.00)	(86,956)	(2,000)	2.30%
SC51110 - Office Expense	(24,427)	(24,659)	(15,299)	(24,000)	(15,647.00)	(24,000)	0	0.00%
SC51115 - Employee Recognition Program	(16)	(2,084)	(2,441)	(2,601)	(332.00)	(2,601)	0	0.00%
SC51125 - Training	(2,382)	(25,549)	(1,226)	(23,751)	(5,541.00)	(23,751)	0	0.00%
SC51200 - Operating	(38,689)	(1,301)	0	(1,500)	0.00	(1,500)	0	0.00%
SC51250 - Janitor	0	0	0	(51)	0.00	(51)	0	0.00%
SC51300 - Clothing and Linen	(2,664)	(5,757)	(1,083)	(5,000)	0.00	(5,000)	0	0.00%
SC51350 - Chemical and Medical	(15)	0	0	(51)	0.00	(51)	0	0.00%
SC51700 - Education	(1,483)	0	0	(9,951)	0.00	(9,951)	0	0.00%
SC51850 - Minor Tools	(336)	(1,103)	(2,161)	(2,000)	(3,231.00)	(4,000)	(2,000)	50.00%
SC51970 - Software	0	0	(128)	0	(151.00)	0	0	Infinity
SC51980 - IT Hardware	(1,273)	0	0	(15,000)	0.00	(15,000)	0	0.00%
SC52050 - Auto Parts	0	0	(110)	(1,000)	(110.00)	(1,000)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(51)	0.00	(51)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(3,903)	(1,647)	(6,892)	(54,999)	(7,128.07)	(54,999)	0	0.00%
SC61200 - Postage	(360)	(187)	(55)	(300)	(32.29)	(300)	0	0.00%
SC61400 - Dues	(3,543)	(1,460)	(275)	(7,000)	(691.00)	(7,000)	0	0.00%
SC61410 - Tuition	0	0	0	(2,400)	0.00	(2,400)	0	0.00%
SC61412 - Training	0	0	(3,327)	0	(3,085.40)	0	0	Infinity
SC61415 - Safety Training	0	0	0	(2,500)	0.00	(2,500)	0	0.00%
SC62000 - Professional	0	0	(3,235)	(42,799)	(3,319.38)	(42,799)	0	0.00%
68000 - Repair and Maint Services	(12,384)	(7,933)	(18,215)	(23,000)	(13,996.62)	(23,000)	0	0.00%
SC68300 - R & M - Improvements	(6,506)	(3,584)	(2,550)	(10,000)	(711.34)	(10,000)	0	0.00%
SC68610 - Office Equipment	0	0	(8)	(1,000)	(8.10)	(1,000)	0	0.00%
SC68620 - Computer Equipment	0	(599)	(80)	(1,000)	(64.50)	(1,000)	0	0.00%
SC68670 - Communications Equipmen	0	0	0	(1,000)	0.00	(1,000)	0	0.00%
SC68680 - Other Equipment	(5,878)	(3,750)	(15,577)	(10,000)	(13,212.68)	(10,000)	0	0.00%
69000 - Rentals	(63,102)	(66,257)	(72,570)	(144,570)	(145,863.08)	(176,863)	(32,293)	18.26%
SC69210 - Rental City Equipment	(63,102)	(66,257)	(69,570)	(69,570)	(95,863.08)	(101,863)	(32,293)	31.70%
SC69220 - Rental Other Equipment	0	0	(3,000)	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	0	0	0	(75,000)	(50,000.00)	(75,000)	0	0.00%
70000 - Other Charges	(9,100)	(7,298)	(1,882)	(11,000)	(2,559.70)	(11,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC72000 - Communication	(1,273)	0	0	(1,500)	0.00	(1,500)	0	0.00%
SC74000 - Printing and Binding	(1,240)	(130)	(21)	(500)	(163.76)	(500)	0	0.00%
SC75100 - Travel	(6,332)	(5,763)	(1,500)	(7,800)	0.00	(7,800)	0	0.00%
SC75200 - Mileage	0	0	(361)	0	(622.00)	0	0	Infinity
SC75300 - Meals and Local	(254)	(1,405)	0	(1,200)	(560.00)	(1,200)	0	0.00%
SC75400 - Travel	0	0	0	0	(1,213.94)	0	0	Infinity
71000 - Insurance	(16,873)	(17,635)	(17,264)	(18,754)	(18,754.00)	(17,783)	971	-5.46%
SC71100 - Insurance and Bonds	(16,873)	(17,635)	(17,264)	(18,754)	(18,754.00)	(17,783)	971	-5.46%
77000 - Charges - Other	(17,192)	(129,537)	(138,936)	(20,000)	(53,286.00)	(20,000)	0	0.00%
SC77200 - License and Permits	(15,902)	(129,502)	(138,936)	(20,000)	(53,286.00)	(20,000)	0	0.00%
SC78230 - Loss on Bad Debt	(1,290)	(35)	0	0	0.00	0	0	Infinity
90000 - Inter Reimbursements	107,214	86,643	244,971	140,000	220,009.88	140,000	0	0.00%
SC90180 - Sales to Other Department	107,214	86,643	244,971	140,000	220,009.88	140,000	0	0.00%
CC_52115 - Capital Projects & Development	(425,257)	(804,905)	(81,553)	(1,446,013)	(916,771.18)	(1,429,943)	16,070	-1.12%
Expenditures	(425,257)	(804,905)	(81,553)	(1,446,013)	(916,771.18)	(1,429,943)	16,070	-1.12%
41000 - Personnel Services	(717,996)	(856,001)	(239,478)	(1,496,689)	(1,023,514.00)	(1,465,492)	31,197	-2.13%
SC41100 - Salaries and Wages	(517,289)	(609,081)	(170,956)	(1,030,140)	(667,629.00)	(987,712)	42,428	-4.30%
SC41300 - Incentive	(567)	(593)	(625)	(576)	(1,046.00)	(1,152)	(576)	50.00%
SC41600 - Overtime Pay	0	0	(353)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41820 - Health Insurance	(93,121)	(93,061)	(23,042)	(153,052)	(153,052.00)	(161,589)	(8,537)	5.28%
SC41900 - Life	(221)	(233)	0	(627)	0.00	0	627	Infinity
SC42010 - Life Insurance	0	0	(1,963)	(15,002)	(290.00)	(627)	14,375	-2,292.66%
SC42020 - Social Security	0	0	0	(62,324)	0.00	0	62,324	Infinity
SC42100 - Social Security - Medicare	(7,295)	(8,625)	0	0	(9,549.00)	(14,416)	(14,416)	100.00%
SC42110 - Social Security - OASDI	(31,193)	(36,824)	(9,945)	(197,558)	(40,828.00)	(61,360)	136,198	-221.97%
SC42111 - TMRS Adj (GASB 68)	5,208	0	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(12,689)	(14,821)	(602)	(25,145)	0.00	(24,153)	992	-4.11%
SC42116 - OPEB Adj (GASB 75)	5,793	0	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(61,875)	(87,938)	(30,725)	0	(130,875.00)	(197,022)	(197,022)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(16,516.00)	0	0	Infinity
SC42300 - State Unemployment	(451)	(21)	0	(1,188)	0.00	0	1,188	Infinity
SC42400 - State Unemployment	0	0	(1)	(7,045)	(782.00)	(2,335)	4,710	-201.71%
SC42510 - Workers Compensation	(2,583)	(3,017)	(0)	(2,880)	0.00	(9,942)	(7,062)	71.03%
SC42530 - Car Allowance	0	0	(758)	0	(1,309.00)	(2,880)	(2,880)	100.00%
SC42550 - Moving Expense	(1,713)	(1,787)	0	(1,152)	0.00	0	1,152	Infinity
SC42570 - Communications Allowance	0	0	(507)	0	(1,638.00)	(2,304)	(2,304)	100.00%
41600 - Overtime Pay	0	(530)	0	0	(10,148.00)	0	0	Infinity
SC41610 - Scheduled	0	0	0	0	(2,228.00)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	0	(530)	0	0	(7,920.00)	0	0	Infinity
51100 - General Supplies	(48,336)	(31,270)	(15,902)	(71,251)	(15,900.65)	(71,251)	0	0.00%
SC51110 - Office Expense	(23,620)	(8,249)	(12,114)	(24,000)	(11,992.29)	(24,000)	0	0.00%
SC51115 - Employee Recognition Program	(16)	(2,218)	(417)	(2,600)	(317.48)	(2,600)	0	0.00%
SC51125 - Training	(8,129)	(16,996)	(256)	(23,750)	(420.00)	(23,750)	0	0.00%
SC51200 - Operating	(875)	0	(5)	(1,500)	0.00	(1,500)	0	0.00%
SC51250 - Janitor	0	0	0	(50)	0.00	(50)	0	0.00%
SC51300 - Clothing and Linen	(829)	(1,539)	(2,568)	(5,000)	(2,863.26)	(5,000)	0	0.00%
SC51350 - Chemical and Medical	0	0	0	(2,500)	0.00	(2,500)	0	0.00%
SC51700 - Education	(11,734)	(150)	0	(11,750)	0.00	(11,750)	0	0.00%
SC51850 - Minor Tools	(208)	(674)	(542)	0	(307.62)	0	0	Infinity
SC51980 - IT Hardware	(1,347)	0	0	0	0.00	0	0	Infinity
SC52050 - Auto Parts	(1,578)	(1,444)	0	(50)	0.00	(50)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(51)	0.00	(51)	0	0.00%
60000 - Contractual Services	(2,098)	(310)	(4,191)	(36,903)	(1,151.00)	(36,903)	0	0.00%
SC61200 - Postage	(98)	0	0	(300)	0.00	(300)	0	0.00%
SC61400 - Dues	(1,999)	(310)	(699)	(7,000)	(780.00)	(7,000)	0	0.00%
SC61410 - Tuition	0	0	0	(2,400)	0.00	(2,400)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	0	0	(3,492)	(27,203)	(371.00)	(27,203)	0	0.00%
68000 - Repair and Maint Services	(5,838)	(4,706)	(13,352)	(23,000)	(17,524.77)	(23,000)	0	0.00%
SC68300 - R & M - Improvements	(2,864)	0	0	(10,000)	(4,188.64)	(10,000)	0	0.00%
SC68610 - Office Equipment	(1,188)	(705)	(110)	(1,000)	(110.04)	(1,000)	0	0.00%
SC68620 - Computer Equipment	(870)	0	(80)	(1,000)	(64.49)	(1,000)	0	0.00%
SC68670 - Communications Equipmen	(36)	0	0	(1,000)	0.00	(1,000)	0	0.00%
SC68680 - Other Equipment	(881)	(4,001)	(13,162)	(10,000)	(13,161.60)	(10,000)	0	0.00%
69000 - Rentals	(57,876)	(60,476)	(65,600)	(137,170)	(77,296.52)	(152,297)	(15,127)	9.93%
SC69210 - Rental City Equipment	(57,876)	(60,476)	(65,600)	(62,170)	(77,296.52)	(77,297)	(15,127)	19.57%
SC69300 - Leased Computer Software	0	0	0	(75,000)	0.00	(75,000)	0	0.00%
70000 - Other Charges	(4,350)	(200)	(596)	(11,000)	(637.06)	(11,000)	0	0.00%
SC72000 - Communication	(1,048)	0	0	(1,500)	0.00	(1,500)	0	0.00%
SC74000 - Printing and Binding	0	0	0	(500)	0.00	(500)	0	0.00%
SC75100 - Travel	(3,301)	(200)	(596)	(7,800)	(637.06)	(7,800)	0	0.00%
SC75300 - Meals and Local	0	0	0	(1,200)	0.00	(1,200)	0	0.00%
77000 - Charges - Other	(39,161)	(81,113)	(1,790)	(20,000)	(1,468.16)	(20,000)	0	0.00%
SC77200 - License and Permits	(39,161)	(81,113)	(1,790)	(20,000)	(1,468.16)	(20,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
90000 - Inter Reimbursements	450,398	229,700	259,357	350,000	230,868.98	350,000	0	0.00%
SC90180 - Sales to Other Department	450,398	229,700	259,357	350,000	230,868.98	350,000	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_1415 - Capital Projects & Development	**17.16**	**33**
ADM067 - MANAGING DIRECTOR OF CAPITAL PROJECTS & DEVELOPMENT ENGINEERING	0.52	1
ADM210 - CITY ENGINEER	0.52	1
ADM211 - ASSISTANT CITY ENGINEER	1.04	2
CLR405 - ADMINISTRATIVE ASSISTANT II	0.52	1
CLR410 - ADMINISTRATIVE ASSISTANT III	0.52	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	1.04	2
CLR947 - ADMINISTRATIVE SPECIALIST I	0.52	1
MGT055 - PROJECT CONSTRUCTION SUPERVISOR	1.04	2
MGT560 - PROGRAM COORDINATOR	0.52	1
PRF040 - RESOURCE ADMINISTRATOR	0.52	1
PRF300 - CIVIL ENGINEER II	0.52	1
PRF303 - SENIOR PROJECTS COORDINATOR	1.04	2
PRF304 - CIVIL ENGINEER III	0.52	1
PRF304 - CIVIL ENGINEER III - PROFESSIONAL ENGINEER	0.52	1
TEC919 - PROJECT REPRESENTATIVE II	4.68	9
TEC921 - ENGINEERING ASSISTANT II	2.08	4
TEC923 - ENGINEERING DESIGN COORDINATOR	0.52	1
TEC925 - DEVELOPMENT SERVICES PROJECT COORDINATOR	0.52	1
CC_52115 - Capital Projects & Development	**15.84**	**33**

	FTE	Count
ADM067 - MANAGING DIRECTOR OF CAPITAL PROJECTS & DEVELOPMENT ENGINEERING	0.48	1
ADM210 - CITY ENGINEER	0.48	1
ADM211 - ASSISTANT CITY ENGINEER	0.96	2
CLR405 - ADMINISTRATIVE ASSISTANT II	0.48	1
CLR410 - ADMINISTRATIVE ASSISTANT III	0.48	1
CLR415 - ADMINISTRATIVE ASSISTANT IV	0.96	2
CLR947 - ADMINISTRATIVE SPECIALIST I	0.48	1
MGT055 - PROJECT CONSTRUCTION SUPERVISOR	0.96	2
MGT560 - PROGRAM COORDINATOR	0.48	1
PRF040 - RESOURCE ADMINISTRATOR	0.48	1
PRF300 - CIVIL ENGINEER II	0.48	1
PRF303 - SENIOR PROJECTS COORDINATOR	0.96	2
PRF304 - CIVIL ENGINEER III	0.48	1
PRF304 - CIVIL ENGINEER III - PROFESSIONAL ENGINEER	0.48	1
TEC919 - PROJECT REPRESENTATIVE II	4.32	9
TEC921 - ENGINEERING ASSISTANT II	1.92	4
TEC923 - ENGINEERING DESIGN COORDINATOR	0.48	1
TEC925 - DEVELOPMENT SERVICES PROJECT COORDINATOR	0.48	1
Grand Total	**33.00**	**66**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Planning

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,168,774	1,431,907	1,443,838	1,445,410	1,417,958
Personal Services	1,108,919	1,192,529	1,321,242	1,321,242	1,293,574
Supplies	9,888	12,712	9,406	4,961	9,406
Contractual Services	17,685	194,095	69,020	89,645	72,020
Other Charges	32,282	32,571	44,170	29,562	42,958
Revenues	156,989	254,184	182,212	159,961	195,810
Operating Revenues	138,269	243,565	179,640	155,689	191,163
Non-Oper Revenues	0	0	0	0	2,075
Other Financing Sources	18,720	0	2,572	4,273	2,572
Transfers In	0	10,619	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Planning	1,168,774	1,431,907	1,443,838	1,445,410	1,417,958

Mission

The Planning Department works to enhance the quality of life for City of Amarillo residents by providing services that encourage quality growth, development, and redevelopment in all areas within the city and its extraterritorial jurisdiction. The Department meets the needs of residents by

implementing Council-enacted ordinances for subdivisions, zoning, site development, neighborhood revitalization, and economic development.

The Planning Department's work is organized by the following four focus areas: Long-Range Planning, Current Planning, Grants, and Economic Development.

Goals & Objectives

The Planning Department is guided by the goals and objectives provided by Amarillo's Comprehensive Plan, *City Plan – Vision 2045,* adopted by City Council in June 2024. This document serves as the overall community vision and policy guide for directing growth and development.

The goal areas include Growth Management and Capacity, Place Making – Neighborhoods and Districts, Community Character, Mobility, and Parks and Cultural Resources.

The Planning Department is also responsible for administering and implementing a number of other Council-adopted plans, policies, and ordinances including the neighborhood plans, Downtown Strategic Action Plan, Downtown Urban Design Standards, zoning ordinance, subdivision ordinance, and economic incentive policies.

Most of the department's processes are required and/or guided by state law.

Key objectives for FY 2026/27 are provided below along with the associated Council Strategic Pillars:

- Continue Implementation of *City Plan – Vision 2045* including neighborhood plan updates and selected revisions of the zoning and subdivision ordinances for consistency with the community's vision for growth **(Communication, Fiscal Responsibility, Infrastructure, and Business Friendly Community);**
- Further development of proactive business recruitment and expansion efforts including marketing, site visits, TIRZ support, Business Improvement Grants, and Neighborhood Empowerment Zones **(Business-Friendly Community);**
- Excellent customer service related to development application processing that is timely, helpful, and transparent **(Communication, Business-Friendly Community);**
- Create and maintain datasets and analysis processes to further data driven decision making **(Technology and Innovation);**
- Enhance the Community Data Profile and Economic Development Dashboard with reliable, consistent, and accurate data **(Communication);**

- Enhancing integration and streamlining online permitting software (MGO) and economic development project management software **(Business-Friendly Community, Technology and Innovation);**
- Continued promotion of the Pre-Application Conference (PAC) process and incorporating the additional outreach to development community stakeholders to help advise on any needed changes to standards or policies **(Communication, Business-Friendly Community); and,**
- Work with other departments to secure one major infrastructure grant ($5M+) and three smaller ($50K+) grants benefiting any department priorities **(Infrastructure).**

Programs of the Planning Department

Planning and Development Services Administration/Support 2026/27 Budget — __% of Budget

This program provides for the management of staff and resources necessary to provide customer service to citizens and facilitate the development application review process. This program includes program administration, office supplies and equipment, professional development, and training.

Boards/Commissions Support 2026/27 Budget — __% of Budget

The Planning Department serves as a liaison to various development and economic development-related boards/commissions, public meetings, and public committees/groups as necessary to administer the review and approval of development-related applications. These include the Planning and Zoning Commission; Board of Review for Landmarks, Historic Districts, and Downtown Design; Tax Increment Reinvestment Zones #1, #2, and #3; Zoning Board of Adjustments; Neighborhood Plan Oversight Committee; and steering committees created for plan process oversight. Planning staff also facilitate public meetings for active neighborhood plans and regularly attend neighborhood association meetings for plan implementation support. Staff from all four areas support this program.

Performance Measures/Indicators:	**2024/25 Actual**	
P&Z meetings	23	
LHD&DD Board meetings	4	
ZBA meetings	2	
TIRZ#1 meetings	6	
TIRZ#2 meetings	3	
TIRZ#3 meetings	5	
Long-range planning public meetings and community engagement events	25	

Number of P&Z Commission staff reports	63	
Average # of days to create & distribute P&Z Commission packets	4	

Data
Development and Maintenance
2026/27
Budget — __% of Budget

Data
Development and Maintenance monitor and revise growth and development-related data such as the Community Profile and other data dashboards. It also ensures up-to-date mapping, including the city's official base map and other specialized mapping for transportation, spatial analysis, informational purposes, and annexations. Maintenance of these datasets and maps also provides support to other departments for data requests related to special projects, exhibits, and reports. Staff from all four areas may support this program.

Performance Measures/Indicators:	**2024/25 Actual**	

Number of map amendments or layer created	176	

Ordinance
Maintenance
2026/27
Budget — __% of Budget

Ordinance Maintenance monitors and
revises growth- and development-related policies and ordinances as necessary to implement current needs as recommended by development-related decision-making bodies. Staff from all four areas may
support this program.

Performance Measures/Indicators:	**2024/25** **Actual**	
Number of ordinance amendments	2	

Long-Range Planning

2026/27 Budget — __% of
Budget

Long-Range
Planning sets policies to guide growth, development, and investment. These plans are developed through citizen-driven processes utilizing extensive public engagement efforts. Long-Range Planning staff write plans, manage contracts, do citizen engagement, implement plan projects, and write/administer grants.

Performance Measures/Indicators:	**2024/25** **Actual**	
Area within city limit (square miles)	108.759	
Acres annexed	756.74	
Number of comprehensive plan updates/amendments	0	
Neighborhood Plans/Updates initiated	0	
Neighborhood Plans/Updates completed	0	

Other Plans initiated	0	
Other Plans completed	1 (SS4A)	
Grant applications submitted	13	
Grant applications awarded	6	
Grant dollar amount awarded	$1.6 M	

Current
Planning/Development Application Processing and Review
2026/27
Budget — __%
of Budget

Current
Planning/Development Application Processing and Review is the program for administering development-related applications and review processes by staff. This program includes review of applications for plats, site plans, rezonings, certificates of appropriateness, right-of-way licenses, and vacations and dedications. Current Planning staff are responsible for working with citizens to administer Council-enacted regulations within the zoning, subdivision, and other development-related ordinances.

Performance Measures/Indicators:	**2024/25 Actual**	**2 Es**
		In city Limits
Number of cases requiring public notice (zoning, replats, vacations, ZBA)	56	48
Number of subdivision plats processed	78	58
Number of residential lots	618	800
Number of commercial lots	53	36
Number of PAC meetings held	94	

Number of days to conduct completeness check	2	
Number of days to complete initial review of preliminary plans	12	
Number of days for initial plat comments	12	
Site plan cases reviewed	107	
Number of days for site plan initial review	12	

Economic Development 2026/27 Budget — _% of Budget

Economic Development staff handle economic development-related incentive requests for the City Council, Tax Increment Reinvestment Zones, and applications for state and federal programs needing city approval. Staff also handle economic development research, marketing materials, general requests for information on city development, economic development-related pages on the website, as well as other websites such as www.downtowntx.org to keep relevant Amarillo information listed and current. Staff coordinates with the AEDC on their projects needing city assistance.

Performance Measures/Indicators:	**2024/25 Actual**	
Taxable values	$20,718,000,000	
Number of new single-family permits	472	
Number of all new permits	598	
Total population	203,950	
Labor force	105,403	
Total taxable sales	$5,305,000,000	

Taxable sales per person (total population)	$26,011	
Business visits	25	
Unemployment Rate (March)	3.1%	
Total number of TIRZ #1 grants/rebates	2	
Total number of TIRZ #2 grants/rebates	1	
Total number of TIRZ #3 grants/rebates	0	
NEZ Applications Approved	1	
BIG Program Applications Approved	15	

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	1,417,958
Grand Total	**1,417,958**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1720 - Planning and Development Services Cost C	(677,559)	(1,011,786)	(1,177,723)	(1,261,626)	(1,285,448.52)	(1,222,148)	39,478	-3.23%
Revenues	141,021	156,989	254,184	182,212	159,961.28	195,810	13,598	6.94%
31400 - Licenses and Permits	60,680	79,153	165,763	102,678	94,154.58	103,398	720	0.70%
RC31780 - Right of Way License	57,010	75,628	75,654	95,436	90,422.58	95,436	0	0.00%
RC31790 - Right of Way License Ap	0	0	276	5,620	522.00	5,620	0	0.00%
RC31797 - FMV Pmts - Vacated Property	3,670	3,525	89,833	1,622	3,210.00	2,342	720	30.74%
33200 - General Government	(6,738)	59,116	60,872	76,962	61,534.00	87,765	10,803	12.31%
RC33210 - Zoning Platting Fees	(6,852)	59,116	59,872	76,866	61,534.00	87,669	10,803	12.32%
RC33230 - Sale	114	0	0	96	0.00	96	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
of City Publicatio								
RC33250 - Municipal Utility District (MUD) Fees	0	0	1,000	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	16,930	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	16,930	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	0	0	0.00	2,075	2,075	100.00%
RC37400 - Miscellaneous Revenue	0	0	0	0	0.00	2,075	2,075	100.00%
37400 - Miscellaneous Revenue	87,079	18,720	0	2,572	4,272.70	2,572	0	0.00%
RC37410 - Miscellaneous Revenue	87,079	18,720	0	2,572	4,272.70	2,572	0	0.00%
39100 - Operating Transfers In	0	0	10,619	0	0.00	0	0	Infinity
RC39635 - Tsf in Frm 2450	0	0	10,619	0	0.00	0	0	Infinity
Expenditures	(818,580)	(1,168,774)	(1,431,907)	(1,443,838)	(1,445,409.80)	(1,417,958)	25,880	-1.83%
41000 - Personnel Services	(741,283)	(1,108,919)	(1,192,529)	(1,321,242)	(1,321,242.00)	(1,293,574)	27,668	-2.14%
SC41100 - Salaries and Wages	(531,026)	(783,433)	(835,125)	(910,246)	(910,246.00)	(871,593)	38,653	-4.43%
SC41820 - Health Insurance	(83,933)	(113,227)	(118,075)	(123,638)	(123,638.00)	(131,556)	(7,918)	6.02%
SC41900 - Life	(194)	(268)	0	(451)	0.00	0	451	Infinity
SC42010 - Life Insurance	0	0	(3,130)	(13,471)	(451.00)	(492)	12,979	-2,638.01%
SC42020 - Social Security	0	0	0	(55,079)	0.00	0	55,079	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(7,624)	(11,269)	(13,521)	0	(13,471.00)	(12,848)	(12,848)	100.00%
SC42110 - Social Security - OASDI	(32,565)	(48,185)	(48,772)	(174,474)	(55,079.00)	(54,932)	119,542	-217.62%
SC42115 - OPEB Funding	(13,082)	(19,391)	(14,624)	(22,206)	(22,206.00)	(21,530)	676	-3.14%
SC42120 - TMRS	(63,792)	(114,768)	(140,192)	0	(174,474.00)	(175,603)	(175,603)	100.00%
SC42300 - State Unemployment	(554)	(486)	0	(888)	(888.00)	0	888	Infinity
SC42400 - State Unemployment	(1,205)	(707)	(548)	(1,889)	(1,889.00)	(1,761)	128	-7.27%
SC42500 - Other Employee Benefits	0	0	2	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(4,952)	(12,879)	(2,800)	(14,100)	(14,100.00)	(8,859)	5,241	-59.16%
SC42530 - Car Allowance	0	0	(10,645)	0	0.00	(12,000)	(12,000)	100.00%
SC42550 - Moving Expense	(2,357)	(4,307)	0	(4,800)	0.00	0	4,800	Infinity
SC42570 - Communications Allowance	0	0	(5,098)	0	(4,800.00)	(2,400)	(2,400)	100.00%
51000 - Supplies	0	0	(212)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(200)	0	0.00	0	0	Infinity
51100 - General Supplies	(9,591)	(9,888)	(12,500)	(9,406)	(4,960.85)	(9,406)	0	0.00%
SC51110 - Office Expense	(9,540)	(9,064)	(12,109)	(9,156)	(4,798.12)	(9,156)	0	0.00%
SC51115 - Employee	(50)	(179)	(111)	(250)	(32.48)	(250)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Recognition Program								
SC51200 - Operating	0	(646)	(281)	0	(130.25)	0	0	Infinity
60000 - Contractual Services	(20,733)	(16,756)	(110,102)	(19,020)	(23,160.89)	(19,020)	0	0.00%
RC69230 - Pedestrian Lighting	0	0	(17,484)	0	0.00	0	0	Infinity
SC61200 - Postage	(2,913)	(528)	(580)	(1,500)	(99.69)	(1,500)	0	0.00%
SC61300 - Advertising	(14,115)	(11,804)	0	(11,520)	(6,331.75)	(11,520)	0	0.00%
SC61305 - Marketing Support	0	0	0	0	(1,813.94)	0	0	Infinity
SC61400 - Dues	(3,705)	(4,267)	(10,303)	(5,000)	(2,213.81)	(5,000)	0	0.00%
SC62000 - Professional	0	(157)	(8,202)	(1,000)	(12,701.70)	(1,000)	0	0.00%
SC62003 - Construction	0	0	(73,534)	0	0.00	0	0	Infinity
68000 - Repair and Maint Services	(318)	0	0	(1,000)	0.00	(4,000)	(3,000)	75.00%
SC68610 - Office Equipment	(318)	0	0	(1,000)	0.00	(4,000)	(3,000)	75.00%
69000 - Rentals	(448)	(929)	(83,993)	(49,000)	(66,484.48)	(49,000)	0	0.00%
SC69230 - Pedestrian Lighting	0	0	0	0	(17,484.48)	0	0	Infinity
SC69300 - Leased Computer Software	(448)	(929)	(83,993)	(49,000)	(49,000.00)	(49,000)	0	0.00%
70000 - Other Charges	(9,194)	(18,702)	(14,794)	(28,801)	(16,193.58)	(28,801)	0	0.00%
SC74000 - Printing and Binding	(219)	(1,874)	0	(1,000)	(84.68)	(1,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75100 - Travel	(8,680)	(16,293)	(12,274)	(25,000)	(6,602.23)	(25,000)	0	0.00%
SC75200 - Mileage	0	0	(640)	(801)	(1,319.60)	(801)	0	0.00%
SC75300 - Meals and Local	(295)	(535)	(1,880)	(2,000)	(1,584.84)	(2,000)	0	0.00%
SC75400 - Travel	0	0	0	0	(6,602.23)	0	0	Infinity
71000 - Insurance	(4,655)	(4,115)	(5,115)	(7,368)	(7,368.00)	(6,156)	1,212	-19.69%
SC71100 - Insurance and Bonds	(4,655)	(4,115)	(5,115)	(7,368)	(7,368.00)	(6,156)	1,212	-19.69%
77000 - Charges - Other	(32,358)	(9,464)	(12,662)	(8,001)	(6,000.00)	(8,001)	0	0.00%
SC77110 - Filing Fees	(6,000)	(6,214)	(4,000)	(8,001)	(6,000.00)	(8,001)	0	0.00%
SC78230 - Loss on Bad Debt	(26,358)	(3,250)	(815)	0	0.00	0	0	Infinity
SC79000 - Other Marketing	0	0	(1,692)	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(6,155)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1720 - Planning and Development Services Cost C	**12.00**	**12**
ADM215 - ASSISTANT DIRECTOR OF PLANNING	1.00	1
ADM520 - DIRECTOR OF PLANNING	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1
MGT014 - Long Range Planning Manager	1.00	1
MGT525 - DEVELOPMENT LIAISON	1.00	1
PRF900 - SENIOR PLANNER	1.00	1
PRF901 - PLANNER I or II	1.00	1

	FTE	Count
PRF901 - PLANNING TECHNICIAN / PLANNER I / PLANNER II	1.00	1
PRF902 - PLANNER I	2.00	2
PRF904 - DEVELOPMENT ANALYST	1.00	1
PRF905 - GRANTS SPECIALIST	1.00	1
Grand Total	**12.00**	**12**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Building Safety

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	2,990,709	3,137,035	3,517,462	3,577,307	3,688,689
Personal Services	2,557,968	2,841,649	3,071,706	3,071,706	3,182,792
Supplies	24,095	35,006	68,377	68,892	53,377
Contractual Services	226,509	220,615	311,687	362,450	387,742
Other Charges	182,137	39,765	65,692	74,260	64,778
Revenues	3,611,423	3,952,302	4,677,219	5,716,992	4,701,840
Operating Revenues	3,605,868	3,849,944	4,503,979	5,484,502	4,633,600
Non-Oper Revenues	215,617	3,022	0	0	0
Other Financing Sources	(210,062)	99,335	173,240	232,490	68,240

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Building Safety	2,990,709	3,137,035	3,517,462	3,577,307	3,688,689

Mission

Promotes livability and ensures public health, safety, and welfare in the built environment.

Objectives & Goals

Building Safety's 35 full-time employees are dedicated to protecting public health, welfare, and life safety through timely and professional plan review, permitting, inspections, and Certificates of Occupancy, the Department helps ensure compliance with the City's adopted codes, ordinances, and regulations.

Building Safety staff remains committed to providing responsive customer service and guidance to homeowners, contractors, architects, engineers, developers, and the public regarding code requirements, permitting procedures, and construction standards. The Department also works collaboratively with stakeholders to resolve construction-related concerns and actively engages the community to encourage compliance before and throughout the development and construction process.

In addition, the Department administers Contractor Registration, Transient Business Licensing, Manufactured Home and RV Park Licensing, and investigations of work being performed without required permits (WWOP).

The Department also continues to support and convene the Construction Advisory and Appeals Commission.

Goals for FY 2026/2027

- Working with Office of Innovation and Engagement to make sure web page improvements/updates are regularly made.
- Working with staff and customers to make sure all are fully trained on upcoming software upgrades as MyPermitNow transitions to MGO Connect.
- Improve employee professional development training and retention through updated Pay for Certifications initiative.

Building Safety's mission and operational goals directly support the City Council's adopted Strategic Pillars by fostering a Business Friendly Community through efficient permitting and inspection services; promoting Communication by actively engaging with customers, stakeholders, and the community; and by embracing Technology and Innovation to improve service delivery and operational efficiency.

Programs of the Building Safety Department

Building Safety and Support

The Building Safety Department continues to enhance the level of service provided to the community through reduced plan review and permit processing times, placing an emphasis on thorough and consistent inspections, and ongoing efforts supporting community engagement and preservation. Department priorities remain focused on comprehensive training, professional development, and refining internal workflow processes to improve overall operational efficiency.

Continued enhancements have been made to the Building Safety webpage have helped to improve public access to departmental information, services and informational bulletins. Customer service improvements realized during FY2025/2026 were further supported by current and planned upgrades to permitting software (MGO Connect). Collaboration with the software vendor is anticipated to further streamline operations, enhance staff efficiency, and improve the overall customer service experience.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2025/26 Projected**
Percentage of ICC Certified Plan Reviewers & Inspectors	55%	60%	75%

Process Management: Plan Review and Permit Issuance

Process management initiatives continue to be refined and have contributed to measurable reductions in permit and plan review turnaround times. The Department remains committed to professional development and process improvement through ongoing staff training.

The “Master Plan” program allows high-volume builders to archive pre-approved plans that are frequently reused, reducing subsequent plan review times by approximately 80% while maintaining compliance with adopted codes and standards.

In support of customer service and operational efficiency, the Building Safety team continues to develop and refine spreadsheets, white papers, checklists, guides, and other user-friendly forms and applications designed to simplify requirements, improve consistency, and expedite the permitting process for residents, contractors, and design professionals.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Permits / Plan Review	5348	8250	8660
Trade permit issuance (MEP)	8609	8680	9115
Total value of construction permitted	$743,372,912.74	$536,000,000	$560,000,000
Provisional Permits Issued (all types)	68	60	65
Average calendar days to permit new residential	10	10	10
Average calendar days to permit all commercial	17	17	17

Process Management: Provisional Permits

Building Safety works closely with the City Marshal’s Office and property owners to address dangerous structures in a manner that promotes public safety, neighborhood stability, and community reinvestment. When property owners elect to restore a structure, the department facilitates the abatement process through provisional permitting and compliance with adopted codes and regulations. Once conditions have been met, a courtesy “pre-provisional permit” inspection is conducted prior to the provisional permit being issued.

Successful restoration efforts help eliminate blight, preserve residential and commercial building inventory, support neighborhood revitalization, and return viable properties to productive use and the tax roll. In cases where rehabilitation is not feasible, Building Safety supports the City Marshal’s Office throughout the condemnation and demolition process by issuing provisional demolition permits and conducting the required final inspections.

Inspection Services: Building/Site Inspection

Building Safety currently has two certified Combination Inspectors on staff and continues to encourage additional team members to pursue this professional designation. Combination Inspectors provide significant value to both the department and the development community by performing multiple trade inspections during a single site visit. This streamlined approach reduces the number of required inspections, improves scheduling efficiency, minimizes project delays, and helps contractors keep projects on schedule or ahead of completion timelines through comprehensive, all-inclusive inspections.

Performance Measures/Indicators:	2024/25 Actual	2025/26 Estimated	2026/27 Projected
Total Inspections	34,564	40,505	42,530

Working Without Required Permit (WWOP)

The Building Safety team continues to investigate complaints involving construction activity occurring without the required building and/or trade permits. A dedicated Permit Technician manages incoming complaints, issues notices of violation, and works directly with property owners and contractors to achieve compliance with adopted codes and regulations. The ability to assign dedicated trade inspectors to investigate potential WWOP violations is particularly constrained during peak inspection periods. Establishing a dedicated WWOP Inspector position is recommended to improve enforcement efforts, provide more timely response to complaints, and allow trade inspectors to remain focused on scheduled inspections. Emphasis is placed on education and voluntary compliance by guiding individuals through the steps necessary to obtain the appropriate permits and approvals. When necessary, enforcement measures may be pursued, including the filing of cases in Municipal Court, to ensure compliance and protect public health and safety.

Performance Measures/Indicators:	01/25 – 09/25 Actual	2025/26 Estimated	2026/27 Projected
WWOP Complaints Received/Investigated	461	615	676

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	3,688,689
Grand Total	**3,688,689**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1740 - Building Safety	18,928	631,286	815,266	1,159,757	2,139,684.74	1,013,151	(146,606)	-14.47%
Revenues	3,883,513	3,625,999	3,952,302	4,677,219	5,716,992.00	4,701,840	24,621	0.52%
31400 - Licenses and Permits	15,394	51,744	63,538	55,254	57,404.00	55,004	(250)	-0.45%
RC31710 - Electrical Contractors License	6,527	174	0	0	0.00	0	0	Infinity
RC31720 - Plumbers License & Reg	522	854	1,448	0	0.00	0	0	Infinity
RC31725 - Irrigation License & Reg	2,836	2,660	2,548	2,800	2,800.00	2,800	0	0.00%
RC31750 - Roofers License	1,740	6,247	10,339	6,600	9,000.00	6,600	0	0.00%
RC31755 - Commercial Roofers Registratio	5,074	3,691	4,487	3,900	3,900.00	3,900	0	0.00%
RC31760 - Builders/Contractors Li	(3,183)	37,893	44,716	40,200	40,200.00	40,200	0	0.00%
RC31775 - Tire Shop Registration	1,240	225	0	250	0.00	0	(250)	Infinity
RC31800 - Other Business Licenses	638	0	0	1,504	1,504.00	1,504	0	0.00%
31700 - Occupational and Business Licenses	0	0	64	0	0.00	0	0	Infinity
SC31760 - Builders/Contractors License	0	0	64	0	0.00	0	0	Infinity
31900 - Non-Business License & Permits	3,306,488	3,550,636	3,785,410	4,448,725	5,427,098.00	4,578,596	129,871	2.84%
RC31910 - Building Permits	2,685,712	2,912,695	3,002,982	3,750,000	4,735,648.00	3,862,500	112,500	2.91%
RC31920 - Electrical Permits	95,372	81,534	77,776	86,000	86,000.00	88,580	2,580	2.91%
RC31930 - Plumbing and Gas Permit	324,871	339,090	399,578	375,000	375,000.00	386,250	11,250	2.91%
RC31940 - Heating & Aircondng Per	145,641	174,881	190,529	185,000	173,036.00	180,250	(4,750)	-2.64%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC31960 - Mobile Home Park Permit	48,575	17,899	46,767	25,830	30,839.00	33,352	7,522	22.55%
RC31970 - Transient Business Perm	983	858	612	1,265	945.00	1,265	0	0.00%
RC31990 - After Hour Inspection Fees	5,334	23,680	47,520	25,630	25,630.00	26,399	769	2.91%
SC31910 - Building Permits	0	0	19,646	0	0.00	0	0	Infinity
33200 - General Government	5,700	3,488	500	0	0.00	0	0	Infinity
RC33220 - Zoning Board Appl Fees	5,500	3,488	500	0	0.00	0	0	Infinity
RC33227 - Credit Access Business App Fee	200	0	0	0	0.00	0	0	Infinity
36530 - Banquets and Meetings	0	0	432	0	0.00	0	0	Infinity
RC36533 - Business After Hours	0	0	432	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	136	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	136	0	0.00	0	0	Infinity
37109 - Interest Earnings	183,938	215,617	2,886	0	0.00	0	0	Infinity
RC37125 - Other Interest Income	183,938	215,617	2,886	0	0.00	0	0	Infinity
37200 - Administrative Charges	334,229	(204,078)	99,665	103,240	162,490.00	138,240	35,000	25.32%
RC37225 - Weed Collection	115,344	250	0	0	0.00	0	0	Infinity
RC37230 - Weed Mowing Services	85,760	150	0	0	0.00	0	0	Infinity
RC37231 - Bad Debt Exp/Recovery	23,594	(312,068)	(26,028)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37265 - Technology Fee	109,532	107,590	125,693	103,240	162,490.00	138,240	35,000	25.32%
37400 - Miscellaneous Revenue	37,763	8,593	(330)	70,000	70,000.00	(70,000)	(140,000)	200.00%
RC37141 - Merchant Service Fees	37,763	(5,583)	(330)	70,000	70,000.00	(70,000)	(140,000)	200.00%
RC37410 - Miscellaneous Revenue	0	14,176	0	0	0.00	0	0	Infinity
Expenditures	(3,864,584)	(2,994,714)	(3,137,035)	(3,517,462)	(3,577,307.26)	(3,688,689)	(171,227)	4.64%
41000 - Personnel Services	(2,618,704)	(2,550,925)	(2,841,649)	(3,041,241)	(3,041,241.00)	(3,152,327)	(111,086)	3.52%
SC41100 - Salaries and Wages	(1,793,323)	(1,760,859)	(1,914,133)	(2,037,351)	(2,037,351.00)	(2,080,373)	(43,022)	2.07%
SC41300 - Incentive	(25,855)	(25,661)	0	(27,300)	(27,300.00)	(27,600)	(300)	1.09%
SC41600 - Overtime Pay	0	0	(26,318)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(387,876)	(318,433)	(345,228)	(349,232)	(349,232.00)	(374,528)	(25,296)	6.75%
SC41900 - Life	(890)	(796)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(7,104)	(1,435)	(1,435.00)	(1,435)	0	0.00%
SC42100 - Social Security - Medicare	(25,693)	(25,096)	(65,289)	(30,073)	(30,073.00)	(30,684)	(611)	1.99%
SC42110 - Social Security - OASDI	(109,859)	(107,306)	(108,071)	(128,583)	(128,583.00)	(131,216)	(2,633)	2.01%
SC42115 - OPEB Funding	(44,886)	(43,812)	(34,364)	(50,400)	(50,400.00)	(51,428)	(1,028)	2.00%
SC42120 - TMRS	(218,897)	(258,613)	(319,056)	(395,971)	(395,971.00)	(419,466)	(23,495)	5.60%
SC42300 - State Unemployment	(2,030)	(1,466)	0	0	(2,590.00)	0	0	Infinity
SC42400 - State Unemployment	(2,059)	(1,515)	(1,628)	(11,596)	(9,006.00)	(5,133)	6,463	-125.91%
SC42500 - Other Employee Benefits	0	0	7	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	(5,242)	(4,847)	(12,337)	(6,000)	(6,000.00)	(21,164)	(15,164)	71.65%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42520 - Uniform/Clothing Allowan	0	0	0	0	(900.00)	0	0	Infinity
SC42530 - Car Allowance	0	0	(4,368)	0	0.00	(6,000)	(6,000)	100.00%
SC42540 - Uniform and Clothing Allowance	0	(618)	(670)	(900)	0.00	(900)	0	0.00%
SC42550 - Moving Expense	(2,097)	(1,903)	0	0	0.00	0	0	Infinity
SC42560 - Change in Sick and Annua	0	0	(227)	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(2,862)	(2,400)	(2,400.00)	(2,400)	0	0.00%
41600 - Overtime Pay	(20,671)	(9,743)	0	(30,465)	(30,465.00)	(30,465)	0	0.00%
SC41620 - Unscheduled	(20,671)	(9,743)	0	(30,465)	(30,465.00)	(30,465)	0	0.00%
51000 - Supplies	0	0	(12)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinity
51100 - General Supplies	(23,633)	(24,095)	(34,994)	(68,377)	(68,891.96)	(53,377)	15,000	-28.10%
SC51110 - Office Expense	(18,505)	(17,426)	(17,471)	(18,427)	(18,427.00)	(18,427)	0	0.00%
SC51115 - Employee Recognition Program	(240)	(208)	(135)	(2,300)	(2,300.00)	(2,300)	0	0.00%
SC51125 - Training	0	0	(1,131)	(15,000)	(15,000.00)	0	15,000	Infinity
SC51200 - Operating	(74)	(109)	(338)	0	(564.96)	0	0	Infinity
SC51300 - Clothing and Linen	(272)	(8)	(11)	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC51850 - Minor Tools	(104)	(918)	(139)	(2,300)	(2,300.00)	(2,300)	0	0.00%
SC51950 - Minor Office Equipment	(2,370)	(1,403)	0	(2,350)	(2,300.00)	(2,350)	0	0.00%
SC51970 - Software	0	0	0	(6,000)	(6,000.00)	(6,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51980 - IT Hardware	0	(3,393)	(15,768)	(16,000)	(16,000.00)	(16,000)	0	0.00%
SC52050 - Auto Parts	(1,700)	(511)	0	(1,750)	(1,750.00)	(1,750)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC52120 - Tires and Tubes Other	(367)	(120)	0	(1,750)	(1,750.00)	(1,750)	0	0.00%
53000 - Energy	(1,972)	0	0	0	0.00	0	0	Infinity
SC51800 - Fuel & Oil	(1,972)	0	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(184,085)	(106,848)	(94,972)	(76,043)	(101,750.53)	(91,043)	(15,000)	16.48%
SC61100 - Communications Billing	(10,353)	(10,369)	(13,945)	(16,393)	(16,393.00)	(16,393)	0	0.00%
SC61200 - Postage	(90,097)	(643)	(212)	(22,000)	(10,000.00)	(22,000)	0	0.00%
SC61300 - Advertising	(4,600)	(1,786)	0	(1,250)	(1,250.00)	(1,250)	0	0.00%
SC61400 - Dues	(3,613)	(6,251)	(4,133)	(7,400)	(7,400.00)	(7,400)	0	0.00%
SC61410 - Tuition	(13,210)	(16,535)	(5,595)	(19,000)	(19,000.00)	(19,000)	0	0.00%
SC61412 - Training	0	0	(6,087)	0	(4,374.53)	(15,000)	(15,000)	100.00%
SC62000 - Professional	(62,210)	(71,263)	(65,000)	(10,000)	(43,333.00)	(10,000)	0	0.00%
67000 - Cleaning Services	(192,427)	(1,305)	0	0	0.00	0	0	Infinity
SC67110 - Demolition Condemned Pro	(65,580)	0	0	0	0.00	0	0	Infinity
SC67400 - Weed Contractor Expense	(126,847)	(1,305)	0	0	0.00	0	0	Infinity
69000 - Rentals	(601,784)	(119,661)	(125,644)	(235,644)	(260,699.08)	(296,699)	(61,055)	20.58%
SC69210 - Rental City Equipment	(137,064)	(119,661)	(125,644)	(125,644)	(150,699.08)	(186,699)	(61,055)	32.70%
SC69230 - Pedestrian Lighting	11	0	0	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	(464,731)	0	0	(110,000)	(110,000.00)	(110,000)	0	0.00%
70000 - Other Charges	(6,794)	(11,749)	(13,552)	(37,000)	(49,226.69)	(37,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC75400 - Travel Expenditures	0	0	0	(35,000)	0.00	0	35,000	Infinity
RC78210 - Cash Over/Short	0	0	902	0	0.00	0	0	Infinity
SC75100 - Travel	(5,967)	(11,749)	(11,308)	0	(35,000.00)	(35,000)	(35,000)	100.00%
SC75200 - Mileage	(754)	0	(785)	0	(2,236.10)	0	0	Infinity
SC75300 - Meals and Local	(72)	0	(2,361)	(2,000)	(4,000.00)	(2,000)	0	0.00%
SC75400 - Travel	0	0	0	0	(7,990.59)	0	0	Infinity
71000 - Insurance	(19,783)	(21,750)	(21,101)	(21,433)	(21,433.00)	(20,519)	914	-4.45%
SC71100 - Insurance and Bonds	(19,783)	(21,750)	(21,101)	(21,433)	(21,433.00)	(20,519)	914	-4.45%
77000 - Charges - Other	(194,731)	(148,637)	(5,112)	(7,259)	(3,600.00)	(7,259)	0	0.00%
SC77100 - Court Costs	(17,199)	(20,166)	0	(7,259)	(3,500.00)	(7,259)	0	0.00%
SC77610 - Information Technology - City	(2,096)	0	0	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	(76)	4	(4,846)	0	0.00	0	0	Infinity
SC78211 - Temporary Change Fund	0	0	0	0	(100.00)	0	0	Infinity
SC78230 - Loss on Bad Debt	(175,360)	(128,476)	0	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(266)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1740 - Building Safety	**35.00**	**35**
ADM073 - DEPUTY BUILDING OFFICIAL	1.00	1
ADM510 - BUILDING OFFICIAL	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	1.00	1

	FTE	Count
CLR947 - ADMINISTRATIVE SPECIALIST I	1.00	1
TEC400 - PERMIT TECHNICIAN	5.00	5
TRD242 - ROOFING INSPECTOR	1.00	1
TRD451 - CHIEF MECHANICAL & PLUMBING INSPECTOR	1.00	1
TRD500 - COMMUNITY SAFETY INSPECTOR	2.00	2
TRD510 - PLUMBING INSPECTOR	4.00	4
TRD511 - BUILDING INSPECTOR I	4.00	4
TRD513 - CHIEF PLANS EXAMINER	1.00	1
TRD514 - ELECTRICAL INSPECTOR I	3.00	3
TRD515 - CHIEF ELECTRICAL INSPECTOR	1.00	1
TRD516 - CHIEF PLUMBING INSPECTOR	1.00	1
TRD525 - PLANS EXAMINER	7.00	7
TRD545 - CHIEF BUILDING INSPECTOR	1.00	1
Grand Total	**35.00**	**35**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Environmental Health

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	2,261,782	2,442,416	2,394,412	2,394,243	2,710,792
Personal Services	1,888,365	1,975,764	2,045,088	2,045,088	2,325,408
Supplies	50,569	35,368	38,717	39,253	42,500
Contractual Services	292,976	269,569	279,022	277,448	310,736
Other Charges	29,872	83,870	31,585	32,454	32,148
Operating Transfers	0	77,845	0	0	0
Revenues	1,722,260	2,234,041	1,765,186	1,737,880	2,000,549
Operating Revenues	1,721,056	2,142,699	1,770,682	1,740,630	2,004,549
Non-Oper Revenues	0	3,774	0	0	0
Other Financing Sources	1,204	9,723	(5,496)	(2,750)	(4,000)
Transfers In	0	77,845	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Environmental Health	2,224,141	2,413,063	2,394,412	2,394,243	2,710,792

Mission

Reduce or eliminate food, water, and vector-borne illnesses through various environmental health programs with an emphasis on education and community partnerships. Our highly trained staff identify and promote the conditions under which people can live in healthy communities and work to build and maintain positive relationships within the Amarillo Area Public Health District.

Goals & Objectives

The Environmental Health Department remains committed to protecting public health through effective regulatory oversight, education, community partnerships, and continuous operational improvement throughout the Amarillo Area Public Health District. As the district continues to experience economic and population growth, the department remains focused on maintaining efficient and responsive services while adapting to evolving state requirements and community needs.

The department continues to prioritize the recruitment, development, and retention of qualified Environmental Health professionals. Maintaining a skilled workforce is critical to meeting state-mandated responsibilities, internal performance standards, and the increasing service demands associated with regional growth and expanded regulatory requirements. To support the future workforce pipeline, the department will continue partnerships with local school districts, Amarillo College, and West Texas A&M University by providing educational outreach, training opportunities, and internships for prospective Environmental Health professionals.

In FY 26/27, the department will continue implementation and monitoring of SB 1008 adopted during the 89th Texas Legislative Session and evaluate its ongoing impacts to Environmental Health operations, permitting structures, and cost recovery efforts related to regulated food establishments. The department will continue identifying fiscally responsible strategies that maintain essential public health services while complying with state limitations related to permitting and fee structures.

Additionally, the department will implement changes associated with HB 2844, which transfers mobile food unit permitting authority to the Texas Department of State Health Services (DSHS). Through an interlocal agreement and cooperative partnership with DSHS, the department will continue conducting inspections of mobile food units operating within the Amarillo Area Public Health District. This collaboration will help ensure continuity of food safety oversight, regulatory compliance, and public health protection while minimizing disruptions to mobile food operators and the communities they serve.

The department will also continue implementation of the Amarillo Area Public Health District cost sharing initiative established in 2026. This initiative promotes equitable distribution of Environmental Health program costs among participating jurisdictions throughout the district while recognizing that these services provide broad public health benefits across the entire region. The department remains committed to responsible financial stewardship through cost recovery models, regional collaboration, and efficient allocation of public resources.

The department remains focused on identifying opportunities to improve operational efficiency through process evaluation, technology integration, staff development, and data-driven decision making. By improving workflows and maximizing available resources, the department seeks to maintain high-quality service delivery while reducing negative public health outcomes related to foodborne illness, waterborne illness, vector-borne disease, environmental hazards, and other public health threats.

In support of long-term program advancement, the department will continue working toward compliance with the Food and Drug Administration (FDA) Voluntary National Retail Food Regulatory Program Standards. Continued progress toward these standards strengthens program quality, supports consistency with national best practices, and improves opportunities for future external funding and program support.

Programs of the Environmental Health Department

Food Hygiene

2026/27 Budget — 55% of Budget

Conducts permitting and inspection of food establishments, to include wastewater pretreatment by use of grease traps, within the Amarillo Area Public Health District. Services include plan reviews, permitting, construction and compliance inspections, routine inspections, sanitary nuisance investigations, investigations of food and waterborne illness and complaints.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Complete food establishment plan reviews within ten calendar days	100%	100%	100%

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Investigate food and waterborne illnesses within one business day	100%	100%	100%
Conduct risk-based inspections on all food establishments	100%	100%	100%
Push proper grease trap maintenance guidelines to all permitted facilities at least two times a year	50%	100%	100%
Total number of completed inspections	5,500	5650	*5,500

***** Due to changes in Texas law under Senate Bill 1008 and House Bill 2844, local jurisdictions now have reduced authority to require permits and conduct routine inspections for certain establishments, resulting in a lower number of inspections within our jurisdiction.

Vector Control

2026/27 Budget — 17% of Budget

Provides treatment of mosquitoes and other disease-causing vectors within Amarillo limits.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Respond and treat valid complaints within one business day	100%	100%	100%
Establish an active mosquito trapping and surveillance program (# of sites)	12	15	18
Conduct surveillance and spray standing water at least two times per week during mosquito season (May-October)	100%	100%	100%
Total acreage treated (pre-treatment)	32	32	40
Total acreage treated (Larvaciding)	60	60	60

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Total acreage treated (Adulticiding)	15,000	61,000	*38,000

*Program is targeting more natural forms of mosquito control and aiming for a reduction in chemical application.

On-site Sewage Facilities (OSSF)

2026/27 Budget — 17% of Budget

Conducts permitting and inspection of on-site sewage facilities within the Amarillo Area Public Health District. Services include plan reviews, construction, and compliance inspections, permitting, and investigations of sanitary nuisance complaints.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Complete permit application review within seven business days	100%	100%	100%
Complete all inspection requests within one business day	100%	100%	100%
Investigate complaints within three business days	100%	100%	100%
Total number of new permits	600	575	*545

*Economic impacts lowering permit applications received.

Recreational Water

2026/27 Budget — 5% of Budget

Conducts services related to the permitting and inspection of public swimming pools within the Amarillo Area Public Health District. Services include plan reviews, construction, and compliance inspections, permitting, routine inspections, and investigations of waterborne illnesses and complaints.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Complete public swimming pool plan reviews within ten calendar days of request	100%	100%	100%

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Inspect all annual public pools at least two times per year	100%	75%	100%
Attend hotel owner meetings two times per year	100%	100%	100%
Attend apartment association meetings two times per year	100%	100%	100%
Total number of completed inspections	450	500	500

Administration and Support

2026/27 Budget — 4% of Budget

Manages and provides support to all staff to ensure appropriate and timely service delivery by assisting with data entry, customer interaction, technical guidance, and other administrative duties; furthermore, engaging the community and our partners to share resources and provide education and training on important public health and safety topics. Outreach includes program safety courses, association meetings, career days/fairs, and other community-based engagement and outreach presentations.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
All permit and license applications will be entered into the database within the same day of receipt	100%	100%	100%
Once permits and licenses have been processed, they will be sent to the permit/license holder within thirty days	100%	100%	100%
Attend at least two Panhandle Restaurant Association regular meetings to conduct education and/or updates	100%	100%	100%

Public Health Nuisances

2026/27 Budget — 1% of Budget

Investigates and mitigates threats to public health and the environment.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Investigate sanitary nuisances within three business days	100%	100%	100%
Issuing orders to reset water meters within one business day of resolution of sanitary nuisance	100%	100%	100%

Group Care

2026/27 Budget — 1% of Budget

Provides permitting and inspection of Day Care Centers and Foster/Adoption homes.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Conduct inspections within ten business days from request	100%	100%	100%
Conduct required reinspection's within three business days	100%	100%	100%
Conduct complaint investigations within three business days	100%	100%	100%

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	2,710,792
Grand Total	**2,710,792**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1750 - Environmental Health	(311,160)	(528,457)	(211,954)	(629,226)	(656,362.65)	(710,243)	(81,017)	11.41%
Revenues	1,625,134	1,699,368	2,201,109	1,765,186	1,737,880.00	2,000,549	235,363	11.76%
31400 - Licenses and Permits	1,221,127	1,251,494	1,501,384	1,280,682	1,176,140.00	1,456,249	175,567	12.06%
RC31510 - Alcoholic Beverages	89,850	0	0	0	0.00	0	0	Infinity
RC31610 - Retail Food Permits	974,515	1,089,880	1,377,127	1,159,182	1,061,140.00	1,149,449	(9,733)	-0.85%
RC31615 - Grease Trap Permits	0	0	1,885	0	0.00	176,175	176,175	100.00%
RC31620 - Food Safety Trainings	80,968	4,768	3,351	0	0.00	0	0	Infinity
RC31630 - Public Pool Permits	64,775	135,054	119,021	121,500	115,000.00	130,625	9,125	6.99%
RC31640 - Pool Safety Trainings	11,019	21,793	0	0	0.00	0	0	Infinity
31600 - Food Establishments	0	0	729	0	0.00	0	0	Infinity
SC31610 - Retail Food Permits	0	0	729	0	0.00	0	0	Infinity
31650 - Group Care	8,701	35,390	102,643	32,700	25,000.00	28,300	(4,400)	-15.55%
RC31650 - Group Care	8,701	35,390	102,584	32,700	25,000.00	28,300	(4,400)	-15.55%
SC31650 - Group Care	0	0	58	0	0.00	0	0	Infinity
31900 - Non-Business License & Permits	329,451	406,791	478,720	433,800	515,740.00	500,000	66,200	13.24%
RC31950 - Sewage	329,451	406,791	478,720	433,800	515,740.00	500,000	66,200	13.24%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Disposal Permits								
33300 - Public Safety and Health	97	0	0	0	0.00	0	0	Infinity
RC33370 - Water Sample Collection	97	0	0	0	0.00	0	0	Infinity
35300 - Construction Participations	0	0	1,594	0	0.00	0	0	Infinity
RC35460 - Other Participation	0	0	1,594	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	23,111	4,491	24,699	23,500	23,750.00	20,000	(3,500)	-17.50%
RC35610 - Grant In Aid – Federal	23,111	4,491	24,699	23,500	23,750.00	20,000	(3,500)	-17.50%
37000 - Non-Operating Revenues	0	0	3,774	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	3,774	0	0.00	0	0	Infinity
37200 - Administrative Charges	41,920	40	2,808	0	0.00	0	0	Infinity
RC37265 - Technology Fee	41,920	40	2,808	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	727	1,161	6,915	(5,496)	(2,750.00)	(4,000)	1,496	-37.40%
RC37140 - Returned Check Fees	0	0	(1,507)	0	0.00	0	0	Infinity
RC37141 - Merchant Service Fees	727	1,164	8,421	(5,496)	(2,750.00)	(4,000)	1,496	-37.40%
RC37410 - Miscellaneous	0	(3)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenue								
39100 - Operating Transfers In	0	0	77,845	0	0.00	0	0	Infinity
RC39370 - Tsf In fr Street Assessments	0	0	77,845	0	0.00	0	0	Infinity
Expenditures	(1,936,294)	(2,227,825)	(2,413,063)	(2,394,412)	(2,394,242.65)	(2,710,792)	(316,380)	11.67%
41000 - Personnel Services	(1,617,071)	(1,882,120)	(1,973,417)	(2,035,088)	(2,035,088.00)	(2,325,408)	(290,320)	12.48%
SC41100 - Salaries and Wages	(1,092,998)	(1,281,831)	(1,320,520)	(1,333,947)	(1,333,947.00)	(1,501,660)	(167,713)	11.17%
SC41300 - Incentive	(22,525)	(29,289)	0	(51,800)	(51,800.00)	(63,000)	(11,200)	17.78%
SC41600 - Overtime Pay	0	0	(7,262)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(247,267)	(242,640)	(248,374)	(234,386)	(234,386.00)	(265,468)	(31,082)	11.71%
SC41900 - Life	(514)	(554)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4,942)	(902)	(902.00)	(984)	(82)	8.33%
SC42100 - Social Security - Medicare	(15,436)	(18,217)	(54,922)	(19,646)	(19,646.00)	(22,635)	(2,989)	13.21%
SC42110 - Social Security - OASDI	(66,004)	(77,895)	(74,857)	(83,978)	(83,978.00)	(96,784)	(12,806)	13.23%
SC42115 - OPEB Funding	(27,487)	(31,814)	(24,184)	(32,926)	(32,926.00)	(37,934)	(5,008)	13.20%
SC42120 - TMRS	(134,039)	(189,478)	(224,994)	(258,694)	(258,694.00)	(309,405)	(50,711)	16.39%
SC42300 - State Unemployment	(1,162)	(1,052)	0	0	(1,628.00)	0	0	Infinity
SC42400 - State Unemployment	(1,540)	(901)	(1,320)	(6,209)	(4,581.00)	(3,526)	2,683	-76.09%
SC42500 - Other Employee Benefits	0	0	5	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42510 - Workers Compensation	(5,785)	(6,035)	(4,654)	(9,000)	(9,000.00)	(15,612)	(6,612)	42.35%
SC42530 - Car Allowance	0	0	(4,368)	0	0.00	(6,000)	(6,000)	100.00%
SC42550 - Moving Expense	(2,314)	(2,414)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(3,023)	(3,600)	(3,600.00)	(2,400)	1,200	-50.00%
41600 - Overtime Pay	(7,508)	(2,542)	0	(10,000)	(10,000.00)	0	10,000	Infinity
SC41620 - Unscheduled	(7,508)	(2,542)	0	(10,000)	(10,000.00)	0	10,000	Infinity
51100 - General Supplies	(54,599)	(50,744)	(35,109)	(38,500)	(39,230.00)	(42,500)	(4,000)	9.41%
SC51110 - Office Expense	(22,408)	(29,316)	(17,411)	(18,000)	(18,000.00)	(18,000)	0	0.00%
SC51115 - Employee Recognition Program	(793)	(1,438)	(753)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC51200 - Operating	(16,127)	0	0	0	0.00	0	0	Infinity
SC51300 - Clothing and Linen	(1,055)	(2,584)	(1,880)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC51850 - Minor Tools	(2,511)	(1,205)	(1,672)	(1,500)	(1,503.00)	(2,000)	(500)	25.00%
SC51960 - Printers	0	(567)	0	(1,000)	(1,727.00)	(2,000)	(1,000)	50.00%
SC51970 - Software	(1,208)	(2,837)	(3,574)	(4,000)	(4,000.00)	(4,500)	(500)	11.11%
SC51980 - IT Hardware	(7,998)	(12,623)	(9,819)	(10,000)	(10,000.00)	(12,000)	(2,000)	16.67%
SC52050 - Auto Parts	(2,419)	(175)	0	0	0.00	0	0	Infinity
SC52120 - Tires and Tubes Other	(79)	0	0	0	0.00	0	0	Infinity
53000 - Energy	(133)	0	(259)	(217)	(22.52)	0	217	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51800 - Fuel & Oil	(133)	0	(259)	(217)	(22.52)	0	217	Infinity
60000 - Contractual Services	(78,020)	(92,479)	(98,811)	(55,147)	(46,930.00)	(51,100)	4,047	-7.92%
SC61100 - Communications Billing	(8,827)	(10,219)	(10,398)	(10,500)	(10,500.00)	(11,500)	(1,000)	8.70%
SC61200 - Postage	(3,245)	(4,054)	(5,671)	(4,500)	(4,500.00)	(4,500)	0	0.00%
SC61400 - Dues	(4,037)	(4,777)	(5,804)	(6,500)	(6,500.00)	(6,500)	0	0.00%
SC61410 - Tuition	(15,120)	(20,048)	(30,268)	(30,000)	(20,000.00)	(20,000)	10,000	-50.00%
SC61412 - Training	0	0	(885)	0	(885.00)	0	0	Infinity
SC61415 - Safety Training	(7,943)	(400)	(45)	0	(45.00)	0	0	Infinity
SC62000 - Professional	(38,848)	(52,981)	(45,741)	(3,647)	(4,500.00)	(8,600)	(4,953)	57.59%
63000 - Other Professional	(2,475)	(541)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(2,475)	(541)	0	0	0.00	0	0	Infinity
67000 - Cleaning Services	(54,138)	(59,073)	(61,485)	(60,000)	(60,000.00)	(60,000)	0	0.00%
SC67320 - Extermination	(54,138)	(59,073)	(61,485)	(60,000)	(60,000.00)	(60,000)	0	0.00%
69000 - Rentals	(106,721)	(115,035)	(87,430)	(163,875)	(170,518.48)	(199,636)	(35,761)	17.91%
SC69210 - Rental City Equipment	(106,721)	(115,035)	(126,504)	(122,075)	(128,718.48)	(155,956)	(33,881)	21.72%
SC69300 - Leased Computer Software	0	0	39,074	(41,800)	(41,800.00)	(43,680)	(1,880)	4.30%
70000 - Other Charges	(4,698)	(12,984)	(11,707)	(16,750)	(16,750.00)	(17,000)	(250)	1.47%
RC78210 - Cash Over/Short	0	0	(41)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC74000 - Printing and Binding	(419)	(50)	(55)	(750)	(750.00)	(1,000)	(250)	25.00%
SC75100 - Travel	(4,231)	(11,668)	(8,949)	(15,000)	0.00	0	15,000	Infinity
SC75300 - Meals and Local	(48)	(1,266)	(2,662)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC75400 - Travel	0	0	0	0	(15,000.00)	(15,000)	(15,000)	100.00%
71000 - Insurance	(11,055)	(12,345)	(11,510)	(14,735)	(14,735.00)	(15,048)	(313)	2.08%
SC71100 - Insurance and Bonds	(11,055)	(12,345)	(11,510)	(14,735)	(14,735.00)	(15,048)	(313)	2.08%
76000 - Depreciation	0	0	(48,836)	0	0.00	0	0	Infinity
SC76650 - Amortization of Lease Computer	0	0	(48,836)	0	0.00	0	0	Infinity
77000 - Charges - Other	124	38	(6,654)	(100)	(968.65)	(100)	0	0.00%
SC77200 - License and Permits	0	0	(860)	0	0.00	0	0	Infinity
SC78040 - Interest Exp. Leased COmputer	0	0	(769)	0	(768.65)	0	0	Infinity
SC78210 - Cash Over/Short	124	38	(5,026)	(100)	(200.00)	(100)	0	0.00%
92000 - Operating Transfers	0	0	(77,845)	0	0.00	0	0	Infinity
SC92130 - General Construction	0	0	(77,845)	0	0.00	0	0	Infinity
CC_21200 - Pool Safety Grant Cost Center	0	1,577	3,579	0	0.00	0	0	Infinity
Revenues	0	44,683	32,932	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	44,683	32,932	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35610 - Grant In Aid – Federal	0	44,683	32,932	0	0.00	0	0	Infinity
Expenditures	0	(43,106)	(29,352)	0	0.00	0	0	Infinity
41000 - Personnel Services	0	(6,708)	(2,346)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	(4,604)	(1,595)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	(35)	0	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(1,010)	(329)	0	0.00	0	0	Infinity
SC41900 - Life	0	(2)	(0)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(6)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	0	(63)	(16)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	0	(269)	(94)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	(113)	(39)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	(609)	(267)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	0	(2)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinity
51100 - General Supplies	0	(2,455)	0	0	0.00	0	0	Infinity
SC51110 - Office Expense	0	(2,455)	0	0	0.00	0	0	Infinity
60000 - Contractual Services	0	(26,389)	(21,843)	0	0.00	0	0	Infinity
SC61410 - Tuition	0	0	(1,437)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	0	(26,389)	(6,913)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(13,493)	0	0.00	0	0	Infinity
70000 - Other Charges	0	(7,554)	(5,163)	0	0.00	0	0	Infinity
SC74000 - Printing and Binding	0	(4,582)	(4,415)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(2,972)	0	0	0.00	0	0	Infinity
SC75300 - Meals and Local	0	0	(748)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1750 - Environmental Health	**22.00**	**22**
ADM099 - DEPUTY ENVIRONMENTAL HEALTH DIRECTOR	1.00	1
ADM550 - DIRECTOR OF ENVIRONMENTAL HEALTH	1.00	1
CLR080 - ADMINISTRATIVE SPECIALIST II	1.00	1
CLR941 - ADMINISTRATIVE TECHNICIAN	2.00	2
MGT583 - ENVIRONMENTAL HEALTH PROGRAM MANAGER	4.00	4
PRF555 - SENIOR ENVIRONMENTAL HEALTH SPECIALIST	10.00	10
TEC555 - ENVIRONMENTAL TECHNICIAN	3.00	3
Grand Total	**22.00**	**22**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
CC_1750 - Environmental Health	2	2.00	G07	Environmental Health	true	TEC555 - ENVIRONMENTAL TECHNICIAN	90,022.00
	Total: $2	**Total: $2.00**					**Total: $90,022.00**

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Health and Human Services

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Health and Human Services	**27,423,495**	**29,458,314**	**30,864,596**	**31,915,189**
FD1000 - General Fund	230,787	317,938	311,810	324,529
1335 - Vital Statistics	230,787	317,938	311,810	324,529
FD2010 - CDBG Fund	1,388,568	1,400,052	1,423,995	1,675,233
20110 - Program Management	549,799	313,809	275,006	351,739
20115 - Code Enforcement	36,627	0	200,000	275,072
20125 - Rehab Support	287,922	255,205	239,414	252,683
20130 - Housing Rehab	106,320	232,885	114,545	160,602
20140 - Public Services	238,620	240,527	238,744	247,319
20150 - Emergency Shelter	44,508	0	0	0
20155 - Neighborhood Facilities	0	356,286	356,286	385,718
20165 - CARES Round 1	9,902	0	0	0
20180 - CARES Round 3	114,870	1,340	0	2,100
FD2020 - Housing	12,156,258	12,743,181	12,801,196	15,350,415
20210 - Housing Assistance	768,585	1,097,055	1,173,072	1,549,520
20230 - Housing Vouchers	10,994,158	10,624,704	10,850,267	13,800,000
20250 - 5 YEAR MAINSTREAM VOUCHER PROG	240,338	854,557	728,678	783
20265 - HOUSING EHV	153,177	166,865	49,179	112
FD2030 - Home Investment Partnership	1,197,514	2,101,251	1,843,851	1,998,960
20310 - Home Administration	109,979	68,554	837,323	132,588
20315 - General Fund Match	143,151	269,543	57,576	353,786
20320 - Home Projects	490,202	609,445	656,208	607,071
20335 - HOME-ARP Admin	34,584	141,219	29,915	159,933
20340 - HOME-ARP Project	419,599	1,012,490	262,829	745,582
FD2035 - Transformation Park	249,686	248,071	491,656	502,000
20350 - Transformation Park	249,686	248,071	491,656	502,000

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
FD2040 - Shelter Plus Care Fund	16,976	61,767	34,106	75,145
20400 - SHELTER PLUS CARE	16,976	61,767	34,106	75,145
FD2045 - Housing Stability Services	44,562	0	0	0
20450 - HSS - Admin	(34,786)	0	0	0
20451 - HSS-OUTREACH	69	0	0	0
20452 - HSS-Housing Navigation	15,553	0	0	0
20453 - HSS - Social Services	63,727	0	0	0
FD2050 - COC - Planning Fund	55,880	94,970	96,765	86,733
20500 - COC - Planning	55,880	94,970	96,765	86,733
FD2065 - Coming Home Project	553,454	734,652	660,703	773,266
20650 - Coming Home Project	195,064	286,883	187,562	256,398
20651 - CONTINUUM OF CARE	231,765	197,804	201,904	163,000
20652 - Coming Home United Way	40,191	41,444	68,071	77,095
20655 - Ending Homelessness	14,876	0	0	0
GR-000150 - AAF Mental Health Support	0	108,521	103,166	171,393
GR-20654 - Extreme Weather Assistance	71,558	100,000	100,000	105,380
FD2070 - TX Emergency Solutions Grants	144,709	103,569	111,755	149,152
20700 - TX Emergency Solutions Grant	15,241	0	47,789	0
20730 - 2023 TX Emergency Solutions Grant	129,468	103,569	63,966	149,152
FD2075 - HMIS	191,233	174,967	161,793	172,782
20750 - HMIS Capacity Building Project	(14,557)	0	77,473	0
20755 - HMIS	205,791	174,967	84,320	172,782
FD2140 - Opioid Settlement Fund	0	117,682	117,682	130,000
21400 - Opioid Settlement	0	117,682	117,682	130,000

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
FD2450 - COVID-19	1,716,213	1,467,487	273,227	50,000
24510 - COVID-19 Response	77,483	0	0	0
24530 - COVID-19 ARP	1,638,730	1,467,487	273,227	50,000
FD2470 - PREP Program	85,045	0	46,488	7,215
24710 - PREP Program	85,045	0	46,488	7,215
FD2500 - Public Health Fund	7,534,512	7,727,591	10,646,590	8,401,345
25011 - AHD Public Health	1,671,867	1,740,319	4,753,004	2,200,574
25012 - Refugee Health	561,428	185,170	185,170	79,567
25013 - IMM/Locals	603,873	547,898	547,898	585,662
25014 - HIV Prevention	263,797	231,390	231,390	252,279
25015 - Core Public Health	167,266	105,420	105,420	121,440
25016 - Hansen's	13,132	31,536	31,536	33,690
25017 - Healthy Texas Babies	134,365	118,181	118,181	158,969
25018 - DIS	390,398	319,931	319,931	338,137
25019 - Health Equity	81,804	0	0	1,050
25020 - Bioterrorism Grant	412,206	406,099	406,099	409,129
25021 - CMHG Grant	481,757	770,686	770,686	818,289
25023 - DSHS/LIDS-IMM/COVID-19	561,917	0	0	3,149
25024 - DSRIP IMMUNIZATIONS	364,608	406,721	406,721	408,969
25026 - Harrington CHF	75,980	0	0	1,352
25027 - Clinical Health Bridge Grant	324,957	286,334	286,334	302,338
25029 - COVID-19	70,273	0	0	0
25030 - Epidemiology	128,799	113,650	113,650	108,534
25035 - Local Tuberculosis - Federal	98,283	98,112	98,112	92,714
25045 - Local Tuberculosis - State	168,363	182,326	182,326	218,390
25070 - Public Health Infrastructure Grant (PHIG)	329,920	623,029	623,029	458,538
25095 - Women's Health Clinic	629,520	1,408,250	1,314,564	1,669,202
25100 - Vibrant Moms	0	152,539	152,539	139,373
FD2530 - WIC Grant Fund	1,858,098	2,165,136	1,842,978	2,218,414
25311 - WIC Administration	510,801	305,061	441,804	305,213

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
25312 - WIC Nutrition Education	669,964	682,623	525,989	730,600
25313 - WIC Breastfeeding	39,927	90,779	65,466	86,355
25314 - WIC Client Services	464,825	780,537	596,474	808,532
25315 - WIC IT	11,777	1,250	21,519	1,250
25316 - WIC Special-Extra	0	1,093	0	1,093
25317 - WIC Lactation Consultant	18,367	6,245	6,235	6,245
25318 - WIC Peer Counselor	15,203	111,907	78,395	105,694
25319 - WIC Vendor Operations	12,859	0	1,171	0
25320 - WIC Mentor	0	49,900	49,900	49,900
25321 - WIC Obesity	34,169	33,073	43,822	35,864
25322 - WIC R D Grant	29,527	72,668	10,357	72,668
25323 - WIC Summer Feeding	34	0	0	0
25324 - WIC Virtual Classes	5,429	30,000	0	15,000
25326 - WIC IPE	149	0	0	0
25327 - WIC Outreach Campaign	411	0	0	0
25328 - WIC Extra Funding Other	44,654	0	1,846	0
Grand Total	**27,423,495**	**29,458,314**	**30,864,596**	**31,915,189**

Vital Statistics

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	180,916	230,787	317,938	311,810	323,797
Personal Services	124,662	163,121	215,567	215,567	220,728
Supplies	15,265	22,324	38,701	38,701	38,701
Contractual Services	39,004	41,511	51,000	51,000	51,000
Other Charges	1,985	3,831	12,670	6,542	13,368
Revenues	262,752	264,381	294,000	246,643	294,000
Operating Revenues	254,813	256,862	285,000	246,643	285,000
Non-Oper Revenues	0	11,414	0	0	0
Other Financing Sources	7,939	(3,894)	9,000	0	9,000

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget
Vital Statistics	180,916	230,787	317,938	311,810	323,797

Mission

To provide the public with access to official and vital records in a courteous, professional, and legally compliant manner. We are committed to serving the best interests of the City of Amarillo by delivering efficient, innovative, and high-quality services with fairness and impartiality to all.

Strategic Approach

The Vital Statistics Department of the City of Amarillo is dedicated to preserving the integrity, accuracy, and security of birth and death records for individuals within Amarillo city limits and Potter County. Our mission is supported by a strategy that emphasizes timely service, legal compliance, and

exceptional customer care. We continuously seek to improve operational efficiency through staff development, the adoption of secure technologies, and proactive engagement with our community.

As part of the City's ongoing investment in modernization and service excellence, the Vital Statistics Department now operates from the newly constructed City Hall, which includes a state-of-the-art high-security vault. This facility—featuring concrete-reinforced walls and a controlled badge-access system with one-way entry and separate exit—ensures that vital records remain protected, confidential, and well-preserved for future generations.

An additional enhancement at the new location is a dedicated Acknowledgment of Paternity (AOP) room. This private, secure environment provides individuals with the dignity and confidentiality needed to complete sensitive legal documentation. The department currently has three certified staff members authorized to process AOP forms, two of whom are bilingual—ensuring both compliance and compassionate service to our diverse community.

To further improve record accuracy and service delivery, the department utilizes the **TxEVER** system (Texas Electronic Vital Events Registrar), a statewide electronic platform that allows real-time data entry, verification, and management of birth and death records. TxEVER enhances the integrity of our data and ensures full compliance with regulations established by the Texas Department of State Health Services.

We are proud to serve our community with a team of bilingual clerks and certified Deputy Registrars. Their cultural awareness, language skills, and technical expertise ensure every resident has equitable access to services and support in both English and Spanish.

For added convenience, the department continues to offer secure online record requests through **Permitium**, a user-friendly platform that enables remote access to vital documents. We also process traditional mail-in applications, providing multiple pathways to accommodate the varied needs of our residents. By integrating both digital and in-person service models, we uphold our commitment to efficient, inclusive, and accessible public service.

Programs of the Vital Statistics Department

Birth Records

2026/27 Budget — 48% of Budget

The Vital Statistics Division provides certified copies of birth records for individuals born within Texas. Our services also include certifying home birth records, processing record amendments, and administering acknowledgment of paternity (AOP) requests. We remain focused on timely, accurate, and respectful service delivery—balancing legal compliance with customer care.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Birth Records Issued	11,721	11,525	11,700
Attendance of annual conference	2	2	2
Deputy Registrar Certification	2	2	2

Death Records

2026/27 Budget — 28% of Budget

This program supports families, funeral homes, and legal entities by issuing certified copies of death records in compliance with local, state, and federal regulations. Services include issuing fetal death certificates, processing amendments, and granting burial transit permits—always with a commitment to confidentiality, accuracy, and compassion.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Death Records Issued	3,681	4,049	4,100

Attendance of annual conference	2	2	2
Death Registrar Certification	2	2	2

Qualified Applicant Determination

2026/27 Budget — 24% of Budget

This program ensures that vital records are released only to individuals who meet the legal qualifications outlined in Texas state law. By carefully verifying identity and eligibility, we safeguard the privacy of sensitive personal information.

Birth records remain confidential for 75 years, and death records for 25 years. During this time, only qualified applicants may request copies. These include the registrant, immediate family members, legal guardians, or legal representatives. In certain cases, government agencies or individuals with a direct legal interest may also qualify, in accordance with Section 181.11 of the Texas Health and Safety Code.

Performance Measures/Indicators:	**2024/25 Actual**	**2025/26 Estimated**	**2026/27 Projected**
Lobby Orders	13,419	13,570	13,600
Online Orders	2,164	2,186	2,200
Certificates Issued	15,583	15,756	15,800
Applications Denied	1,793	2,146	2,000

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD1000 - General Fund	323,797
Grand Total	**323,797**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_1335 - Vital Statistics	178,479	81,789	33,594	(23,938)	(65,167.00)	(29,797)	(5,859)	19.66%
Revenues	289,971	262,752	264,381	294,000	246,643.00	294,000	0	0.00%
33300 - Public Safety and Health	288,711	254,813	256,862	285,000	246,643.00	285,000	0	0.00%
RC33350 - Vital Statistic Fees	288,711	254,813	256,662	285,000	246,643.00	285,000	0	0.00%
RC33355 - Vital Statistics Surcha	0	0	200	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	11,414	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	11,414	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	1,260	7,939	(3,894)	9,000	0.00	9,000	0	0.00%
RC37141 - Merchant Service Fees	(4,554)	(3,766)	(3,894)	(3,000)	0.00	(3,000)	0	0.00%
RC37410 - Miscellaneous Revenue	5,814	11,704	0	12,000	0.00	12,000	0	0.00%
Expenditures	(111,491)	(180,963)	(230,787)	(317,938)	(311,810.00)	(323,797)	(5,859)	1.81%
41000 - Personnel Services	(61,569)	(124,709)	(163,121)	(215,567)	(215,567.00)	(220,728)	(5,161)	2.34%
SC41100 - Salaries and Wages	(39,797)	(81,451)	(106,094)	(141,871)	(141,871.00)	(141,401)	470	-0.33%
SC41300 - Incentive	0	0	0	0	0.00	(1,200)	(1,200)	100.00%
SC41820 - Health Insurance	(12,981)	(22,834)	(24,728)	(31,062)	(31,062.00)	(33,498)	(2,436)	7.27%
SC41900 - Life	(25)	(47)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(330)	(123)	(123.00)	(123)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(533)	(1,133)	(5,165)	(2,057)	(2,057.00)	(2,068)	(11)	0.53%
SC42110 - Social Security - OASDI	(2,280)	(4,845)	(6,450)	(8,796)	(8,796.00)	(8,842)	(46)	0.52%
SC42115 - OPEB Funding	(967)	(2,034)	(2,069)	(3,448)	(3,448.00)	(3,466)	(18)	0.52%
SC42120 - TMRS	(4,716)	(12,099)	(17,883)	(27,087)	(27,087.00)	(28,263)	(1,176)	4.16%
SC42300 - State Unemployment	(49)	(164)	0	0	(222.00)	0	0	Infinity
SC42400 - State Unemployment	(222)	(102)	(99)	(1,123)	(901.00)	(441)	682	-154.65%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(303)	0	0.00	(1,426)	(1,426)	100.00%
51100 - General Supplies	(11,723)	(15,265)	(22,324)	(38,701)	(38,701.00)	(38,701)	0	0.00%
SC51110 - Office Expense	(11,723)	(14,778)	(22,324)	(36,901)	(36,901.00)	(36,901)	0	0.00%
SC51950 - Minor Office Equipment	0	(487)	0	(1,800)	(1,800.00)	(1,800)	0	0.00%
60000 - Contractual Services	(2,607)	(2,316)	(2,988)	(4,000)	(4,000.00)	(4,000)	0	0.00%
SC61200 - Postage	(2,607)	(2,316)	(2,988)	(4,000)	(4,000.00)	(4,000)	0	0.00%
68000 - Repair and Maint Services	0	0	0	(7,000)	(7,000.00)	(7,000)	0	0.00%
SC68620 - Computer	0	0	0	(7,000)	(7,000.00)	(7,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Equipment								
69000 - Rentals	(34,942)	(36,689)	(38,523)	(40,000)	(40,000.00)	(40,000)	0	0.00%
SC69300 - Leased Computer Software	(34,942)	(36,689)	(38,523)	(40,000)	(40,000.00)	(40,000)	0	0.00%
70000 - Other Charges	0	(1,396)	(2,577)	(12,000)	(5,872.00)	(12,000)	0	0.00%
RC78210 - Cash Over/Short	0	0	368	0	0.00	0	0	Infinity
SC75100 - Travel	0	(1,396)	(2,945)	(12,000)	(3,000.00)	(12,000)	0	0.00%
SC75300 - Meals and Local	0	0	0	0	(400.00)	0	0	Infinity
SC75400 - Travel	0	0	0	0	(2,472.00)	0	0	Infinity
71000 - Insurance	(582)	(588)	(639)	(670)	(670.00)	(1,368)	(698)	51.02%
SC71100 - Insurance and Bonds	(582)	(588)	(639)	(670)	(670.00)	(1,368)	(698)	51.02%
77000 - Charges - Other	(69)	(1)	(615)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	(69)	(1)	(615)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_1335 - Vital Statistics	**3.00**	**3**
CLR075 - DEPUTY REGISTRAR	2.00	2
CLR450 - VITAL STATISTICS SUPERVISOR	1.00	1
Grand Total	**3.00**	**3**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Community Development

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	20,875,390	17,651,056	19,029,967	17,914,862	20,721,253
Program Expenses	0	0	19,500	0	0
Personal Services	2,151,791	2,415,304	3,081,423	2,539,612	3,103,317
Supplies	42,887	208,792	54,204	81,245	101,000
Contractual Services	12,694,650	12,778,533	14,821,103	13,977,610	16,387,797
Other Charges	450,194	619,018	980,487	919,341	1,005,889
Operating Transfers	5,535,867	1,629,410	0	297,054	50,000
Total Operating Expense	0	0	73,250	100,000	73,250
Revenues	21,304,781	16,420,776	17,722,492	18,670,223	20,674,855
Job Revenues	1,343	175	0	0	0
Operating Revenues	20,468,887	15,385,305	16,974,376	17,186,159	19,208,338
Non-Oper Revenues	516,944	269,429	134,000	90,224	141,200
Other Financing Sources	71,847	139,148	126,600	102,783	102,750
Transfers In	245,759	626,718	487,516	1,291,057	1,222,567

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Committed to
improving the community, alleviating poverty, and finding lasting solutions to homelessness.

Goals & Objectives

Community
Development is focused on three components to assist the Amarillo community in the goal to combat poverty and homelessness which includes housing, administration of federal and state grant programs, and homeless services.

Community
Development actively participates in the City's Strategic Pillars and Milestones. Specifically, Community Development has prioritized Pillar Two: Communications, focusing on customer service to internal and external partners. Pillar Four: Infrastructure in our ongoing partnerships with the Parks and Planning departments. Lastly, Pillar Five: Public Safety is a significant focus with the frontline work being undertaken by our Homeless Outreach team and our collaboration with Transformation Park.
Making contacts, cultivating positive relationships, and supporting law enforcement has contributed to a positive partnership to make our community safer.

Programs of the Community Development Department

Housing

2026/27 Budget — % of Budget

According to
the most recent U.S. Census Bureau data, Amarillo's estimated poverty rate was 15.8%, meaning nearly 32,000 residents live below the poverty line. Many households experience a cost burden—spending over 30% of their income on housing—or a severe cost burden, spending more than 50%. These challenges leave families just one emergency away from housing instability.

Amarillo's
Housing program was established to provide safe, decent, and sanitary housing for eligible low-income families while ensuring rents remain fair and reasonable. Housing has a positive impact on Strategic Pillar One: Business Friendly Community. Administering hundreds of new and ongoing vouchers not only benefits tenants but also helps local landlords grow and sustain their businesses.

The
Housing team experienced tangible successes in 2025. The Family Self-Sufficiency (FSS) Program celebrated the successful graduation of three participants who completed the voluntary five-year program focused on achieving economic independence. Through goal setting, financial coaching, and structured savings incentives, these participants made meaningful progress toward

self-sufficiency. As a result of their efforts, a combined total of $23,971 in escrow funds was earned by and distributed among the graduates, reflecting both their commitment and the program's impact in supporting long-term financial stability.

Additionally, the HUD-Veterans Affairs Supportive Housing (VASH) achieved a significant milestone by housing 148 more Veterans than in the previous year, reflecting our continued commitment to expanding access to stable, supportive housing. Through the effective utilization of VASH vouchers, we have strengthened our efforts to provide long-term housing stability for Veterans in our community. This progress underscores our dedication to honoring and supporting those who have served our nation by ensuring they have a safe and secure place to call home.

Program Allocations:	**2024/25 Actual**	
Administration	$986,975	
Housing assistance funds available	$11,209,764	

Performance Measures/Indicators:	**2024/25 Actual**	
Total Units/Vouchers Available	18,912	
Leased Units/Vouchers Issued	13,283	

VASH Units (Veterans)	1,336	

Entitlements
(HOME & CDBG)
2026/27 Budget
— % of Budget

Entitlement programs include CDBG (Community Development Block Grant) and the HOME Investment Partnership programs. In addition to the cost burden experienced by low-income households, ensuring safe housing that is in good repair is another demonstrated need in Amarillo. Nearly 65% percent of the total housing units were built prior to 1980, creating a need for rehabilitation of some units along with the construction of new, decent, and affordable units for low-income families.

A portion of the CDBG entitlement supports the CARE housing repair program, assisting elderly, disabled and other low-income homeowners, to provide critical home repairs enabling families to remain in their homes. CDBG also provides for needed demolition and clearance projects along with a variety of public services.

This year, Community Development completed two major community improvement projects that enhance accessibility and quality of life in Amarillo's neighborhoods. In October, we opened a new, accessible playground in Thompson Park, on the site of the former swimming pool. This vibrant recreational space was made possible through CDBG funding and in partnership with the Parks and Recreation Department.

Additionally, Community Development partnered with the Planning Department to complete a long-awaited sidewalk improvement project in the North Heights neighborhood. Community Development remains committed to using future CDBG funding to support infrastructure and accessibility improvements in additional neighborhoods within our designated target areas.

HOME funding supports low-income households by providing rental assistance with a focus on self-sufficiency and by financing the construction of new, affordable housing units. These efforts help address the critical need for safe, modern, and affordable housing in Amarillo. By expanding housing options and improving

housing quality, HOME-funded programs play a vital role in reducing poverty and enhancing the overall quality of life for residents.

Program Administration:

HOME	2024/25 Actual	2025/26
Represents 10% of maximum HOME Entitlement	$69,792	$67
HOME Match (25% required program match for CHDO and TBRA expenditures)	$286,271	$31

Program Allocations:

HOME	2024/25 Actual	20
Tenant Based Rental Assistance (TBRA)	$242,090.71	

CHDO New Construction	$249,226	

Performance

Measures/Indicators:

HOME **(Tenant Based Rental Assistance)*	**2024/25 Actual**	
TBRA- Households Assisted	54	
TBRA- Total number of people served	91	

-

HOME **(CHDO)*	**2024/25 Actual**	**2(**

CHDO- Houses Constructed	2	

Program Administration:

CDBG	2024/25 Actual	20
Represents 20% of maximum CDBG Entitlement	$302,789	

Program Allocations:

CDBG	2024/25 Actual	20
City Marshal	$36,626	
Public Services	$238,619	
Neighborhood Improvements	$1,410,023	

Owner Occupied Housing Improvements	$428,662	

Performance Measures/Indicators:

CDBG	2024/25 Actual	
Total Persons Assisted	**1,855**	
Demolition & Clearance	5	
CARE (Low Income Home Repairs)	6	
Public Services	1,844	
Neighborhood Improvements	0	

Homeless Services
(CoC, HMIS, ESG, & Coming Home, PREP Academy)

2026/27 Budget — % of Budget

The 2026 Point in Time count, which is a 24-hour snapshot of homelessness, revealed that Amarillo had 728 individuals experiencing homelessness on a single night in our community. This number was an increase of 87individuals from the 2025count. While the overall count increased +87, the data show that for the first time in four years, more people utilized shelter (418) than those unsheltered in places not meant for human habitation (310).

-

On April 23, 2026, Transformation Park celebrated its first anniversary as a safe, low-barrier shelter for many unsheltered people of the community. In its first year of operation, Transformation Park provided shelter for more than 300 unduplicated individuals, moved 82 residents into the cabin community, assisted 35% of cabin residents secure employment, and helped 13 residents transition into permanent housing or rehabilitation programs.

The Continuum of Care (C.O.C.) is a collaboration of all homeless service providers in the city of Amarillo. The C.O.C. is charged with developing a community plan to organize and deliver housing and services to meet the specific needs of people who are homeless as they move to stable housing and maximize self-sufficiency. The Community Development Department is the lead agency and collaborative applicant responsible for the C.O.C.. The mission of the C.O.C. is to build a stronger community through collaborative solutions to ensure homelessness is rare, brief, and non-recurring.

Another key component is the Community Development's management of the Homeless Management Information System (H.M.I.S.). HMIS is a locally administered, electronic data collection system that stores information about persons who access the homeless service systems in a Continuum of Care. It is very important for the C.O.C. to collect and share this data to strengthen the collaborative effort to end homelessness.

The Coming Home program is a homeless service program, adopted to assist those experiencing homelessness in Amarillo. Since November 2018, the Coming Home Program has served hundreds of individuals experiencing homelessness through supportive housing case management, outreach, and housing navigation services.

With the addition of HOME-ARP funding, Coming Home has expanded its scope to serve not only individuals experiencing homelessness, but also other qualifying

populations identified under the HOME-ARP guidelines. The HOME-ARP program has assisted 100 households since its initiation and has partnered with local organizations to provide services such as financial literacy classes and counseling.

The Extreme Weather Assistance Fund, approved by City Council, supported critical services during the 2025-2026 winter season. Through this funding, the program documented 536engagements, including transportation to emergency shelters and the distribution of essential cold-weather supplies. This life-saving outreach helped ensure that individuals at risk of severe injury or death from exposure were able to access shelter or receive the critical supplies needed to survive dangerously cold temperatures. Additionally, the funding enabled the Coming Home team to provide Shelter services during Winter Storm Fern at the Guyon Sanders Resource Center. The shelter reported an average of 100 individuals per night over 3 nights of activation.~~A~~

The Emergency Solutions Grant (ESG), funded by the Texas Department of Housing and Community Affairs (TDHCA), supports critical services for individuals experiencing homelessness or at risk of losing their housing. In Amarillo, ESG funding is used to provide targeted street outreach and rapid re-housing assistance, ensuring individuals are quickly identified and connected with stable housing solutions. Early intervention is essential to achieving positive outcomes and long-term housing stability. This year, Community Development received a continuing award in recognition of strong performance during the most recent grant cycle.

PREP 2.0 is a phased employment-readiness and workforce stabilization initiative designed to support individuals facing barriers to entering and maintaining employment, including those experiencing or exiting homelessness, individuals with justice involvement, limited recent work history, or other barriers to stability. The updated model builds on the original PREP Academy by providing a structured pathway that includes readiness and documentation support, job-readiness training, transitional work and stabilization opportunities, City Work Placement, and retention follow-up. Participants receive case management, workforce skill development, resume and interview preparation, support obtaining employment-related documents, and coaching to strengthen communication, reliability, and workplace readiness. Through partnerships such as Bridging the Gaps and City of Amarillo departments, participants can build recent work history, gain supported work experience, and prepare for long-term employment. PREP 2.0 supports individual growth while contributing to Amarillo's workforce development goals by helping participants move toward employment, housing stability, and self-sufficiency.

Each program and system work cooperatively to combat and prevent homelessness in Amarillo.

Funding Sources:

Coming Home	2024/25 Actual	2
General Funds	$168,224	
CDBG Funds	$119,309	
Street Outreach	$66,061	
CoC	$176,814	
HOME-ARP	$489,703	
CARES	$188,889	
United Way	$20,000	
UW Youth Cabinet	$4,650	

Extreme Weather Assistance	$100,000	
Amarillo Area Foundation	--	
Donations	$200	
Total	**$1,333,850**	

Performance Measures/Indicators:

Coming Home	**2024/25 Actual**	**20**
Clients Served	469	

Program Allocations:

Extreme Weather Assistance	2024/25 Actual	20
Outreach & Personal Services	$97,280	

Program Allocations:

HOME-ARP	2024/25 Actual	20
Administration	$41,028	
Project- Coming Home Supportive Services	$489,703	

Performance Measures/Indicators:

Households Served	2024/25 Actual	2025/2

HOME-ARP Supportive Services	28	

Program Allocations:

CoC/HMIS	2024/25 Actual	202
CoC Planning Grant	$41,540	
Homeless Management Information System (HMIS)	$163,151	
Coming Home	$176,814	
Permanent Supportive Housing (Shelter Plus Care)	$14,232	
Total	**$395,737**	

Program Allocations:

ESG	2024/25 Actual	202
Rapid Re-Housing	$61,208	
Street Outreach	$66,061	
Total	**$127,269**	

Performance Measures/Indicators:

Households Served	2024/25 Actual	
Rapid Re-Housing (ESG funded)	9	

Street Outreach (ESG funded)	95	
Street Outreach (all other)	234	220

Program Allocations:

PREP Academy	2024/25 Actual	202
United Way		
ARPA Funds	$79,640	

Performance Measures/Indicators:

PREP Academy	2024/25 Actual	
Clients Served	10	

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD2010 - CDBG Fund	1,667,550
FD2020 - Housing	15,345,293
FD2030 - Home Investment Partnership	1,998,228
FD2035 - Transformation Park	502,000
FD2040 - Shelter Plus Care Fund	75,145
FD2050 - COC - Planning Fund	86,733
FD2065 - Coming Home Project	667,155
FD2070 - TX Emergency Solutions Grants	149,152
FD2075 - HMIS	172,782
FD2450 - COVID-19	50,000
FD2470 - PREP Program	7,215
Grand Total	**20,721,253**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_20110 - Community Development Cost Center	2,035	0	(11,246)	31,894	101,967.00	25,373	(6,521)	-25.70%
Revenues	316,918	319,985	538,553	345,703	376,973.00	371,259	25,556	6.88%
35500 - Revenue from Other Agencies	316,918	319,985	412,864	345,703	345,703.00	354,759	9,056	2.55%
RC35610 - Grant In Aid – Federal	316,918	319,985	402,871	320,704	320,704.00	329,760	9,056	2.75%
RC35615 - Program Income	0	0	9,993	24,999	24,999.00	24,999	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37000 - Non-Operating Revenues	0	0	9,480	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	9,480	0	0.00	0	0	Infinit
37109 - Interest Earnings	0	0	45,294	0	0.00	0	0	Infinit
RC37125 - Other Interest Income	0	0	45,294	0	0.00	0	0	Infinit
37200 - Administrative Charges	0	0	87,567	0	0.00	0	0	Infinit
RC37225 - Weed Collection	0	0	60	0	0.00	0	0	Infinit
RC37230 - Weed Mowing Services	0	0	75	0	0.00	0	0	Infinit
RC37231 - Bad Debt Exp/Recovery	0	0	87,432	0	0.00	0	0	Infinit
37400 - Miscellaneous Revenue	0	0	(16,652)	0	0.00	0	0	Infinit
RC37460 - Gn/Lss on Prop Disposal	0	0	(16,652)	0	0.00	0	0	Infinit
39100 - Operating Transfers In	0	0	0	0	31,270.00	16,500	16,500	100.00%
RC39110 - Tsf In fr General Fund	0	0	0	0	31,270.00	0	0	Infinit
RC39131 - Tsf In fr Home	0	0	0	0	0.00	16,500	16,500	100.00%
Expenditures	(314,883)	(319,985)	(549,799)	(313,809)	(275,006.00)	(345,886)	(32,077)	9.27%
41000 - Personnel Services	(205,169)	(194,864)	(208,568)	(191,719)	(123,652.00)	(157,261)	34,458	-21.91%
SC41100 - Salaries and Wages	(143,171)	(136,684)	(191,969)	(139,103)	(88,948.00)	(112,207)	26,896	-23.97%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC4110H - Hourly	0	0	45,278	0	0.00	0	0	Infinit
SC41300 - Incentive	276	(378)	(1,732)	0	0.00	0	0	Infinit
SC41500 - PFP	0	0	0	1,261	0.00	0	(1,261)	Infinit
SC41600 - Overtime Pay	0	0	(5,345)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(29,238)	(21,475)	(38,133)	(10,561)	(5,715.00)	(8,343)	2,218	-26.59%
SC41840 - Health Insurance	0	0	24,056	0	0.00	0	0	Infinit
SC41900 - Life	(74)	(56)	(8)	(79)	0.00	0	79	Infinit
SC42010 - Life Insurance	0	0	(293)	(2,028)	(24.00)	(31)	1,997	-6,441.94%
SC42020 - Social Security	0	0	5,309	(8,459)	0.00	0	8,459	Infinit
SC42100 - Social Security - Medicare	(2,001)	(1,934)	(1,675)	0	(1,266.00)	(1,641)	(1,641)	100.00%
SC42110 - Social Security - OASDI	(8,555)	(8,269)	(13,573)	(26,736)	(5,415.00)	(7,021)	19,715	-280.80%
SC42115 - OPEB Funding	(3,516)	(2,918)	(8,901)	(3,398)	0.00	(2,753)	645	-23.43%
SC42120 - TMRS	(17,141)	(19,725)	(23,212)	0	(17,253.00)	(22,447)	(22,447)	100.00%
SC42125 - OPEB Funding	0	0	4,282	0	(2,195.00)	0	0	Infinit
SC42300 - State Unemployment	(264)	(194)	0	(143)	0.00	0	143	Infinit
SC42400 - State Unemployment	(233)	(220)	(296)	(457)	(66.00)	(634)	(177)	27.92%
SC42500 - Other Employee Benefits	0	0	0	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	(894)	(2,151)	(971)	(1,440)	(1,215.00)	(1,134)	306	-26.98%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42530 - Car Allowance	0	0	(582)	0	(1,111.00)	(750)	(750)	100.00%
SC42550 - Moving Expense	(358)	(861)	0	(576)	0.00	0	576	Infinit
SC42570 - Communications Allowance	0	0	(803)	0	(444.00)	(300)	(300)	100.00%
41600 - Overtime Pay	(524)	0	996	0	0.00	0	0	Infinit
SC41620 - Unscheduled	(524)	0	996	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(6,037)	0	(7,502.00)	(6,500)	(6,500)	100.00%
SC51100 - General Supplies	0	0	(12)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(6,025)	0	(7,502.00)	(6,500)	(6,500)	100.00%
51100 - General Supplies	(4,879)	(2,791)	(1,584)	(3,000)	(168.00)	0	3,000	Infinit
SC51110 - Office Expense	(4,879)	(2,791)	(1,584)	(3,000)	(168.00)	0	3,000	Infinit
60000 - Contractual Services	(31,337)	(36,168)	(103,967)	(24,500)	(82,548.00)	(65,000)	(40,500)	62.31%
RC67110 - Demolition Condemned Pro	0	0	(31,211)	0	0.00	0	0	Infinit
SC61200 - Postage	(2,392)	(81)	0	0	0.00	0	0	Infinit
SC61300 - Advertising	(18,080)	(8,109)	0	(8,500)	0.00	0	8,500	Infinit
SC61400 - Dues	(1,720)	(8,133)	0	(2,500)	0.00	0	2,500	Infinit
SC61410 - Tuition	(4,865)	0	0	0	0.00	0	0	Infinit
SC62000 - Professional	(4,280)	(19,846)	(7,879)	(13,500)	0.00	0	13,500	Infinit
SC67001 - Contractual - Grants	0	0	(64,878)	0	(82,548.00)	(65,000)	(65,000)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
64000 - CBDG	0	0	(647)	0	0.00	0	0	Infinit
SC64177 - Coming Home	0	0	(647)	0	0.00	0	0	Infinit
69000 - Rentals	0	0	3,732	0	0.00	(20,291)	(20,291)	100.00%
SC69210 - Rental City Equipment	0	0	0	0	0.00	(20,291)	(20,291)	100.00%
SC69300 - Leased Computer Software	0	0	3,732	0	0.00	0	0	Infinit
70000 - Other Charges	(9,021)	(4,166)	(74,664)	(7,000)	(13,474.00)	(1,000)	6,000	-600.00%
SC75100 - Travel	(8,801)	(3,917)	(2,769)	(6,000)	0.00	0	6,000	Infinit
SC75300 - Meals and Local	(220)	(249)	(828)	(1,000)	0.00	0	1,000	Infinit
SC77451 - Indirect Costs - Grants	0	0	(14,864)	0	(12,914.00)	0	0	Infinit
SC78231 - Other - Grants	0	0	(56,203)	0	(560.00)	(1,000)	(1,000)	100.00%
71000 - Insurance	(2,327)	(2,351)	(799)	(3,349)	(2,512.00)	(10,944)	(7,595)	69.40%
SC71100 - Insurance and Bonds	(2,327)	(2,351)	(799)	(3,349)	(2,512.00)	(10,944)	(7,595)	69.40%
76000 - Depreciation	0	0	(4,405)	(4,405)	0.00	(4,405)	0	0.00%
SC76650 - Amortization of Lease Computer	0	0	(4,405)	(4,405)	0.00	(4,405)	0	0.00%
77000 - Charges - Other	(61,627)	(79,645)	(153,856)	(79,836)	(45,150.00)	(80,485)	(649)	0.81%
SC77450 - Administrative Other	(12,978)	(28,645)	(2,845)	(20,166)	0.00	(14,848)	5,318	-35.82%
SC77610 - Information Technology - City	(48,571)	(51,000)	(13,336)	(59,670)	(45,150.00)	(65,637)	(5,967)	9.09%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78040 - Interest Exp. Leased COmputer	0	0	(341)	0	0.00	0	0	Infinit
SC78230 - Loss on Bad Debt	(78)	0	(135,977)	0	0.00	0	0	Infinit
SC79000 - Other Marketing	0	0	(1,357)	0	0.00	0	0	Infinit
CC_20112 - CDBG Program Income	0	24,996	0	0	0.00	0	0	Infinit
Revenues	0	24,996	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	0	24,996	0	0	0.00	0	0	Infinit
RC35615 - Program Income	0	24,996	0	0	0.00	0	0	Infinit
CC_20115 - Code Enforcement	(0)	(0)	10,439	0	0.00	(5,072)	(5,072)	100.00%
Revenues	206,670	174,479	47,066	0	200,000.00	270,000	270,000	100.00%
35500 - Revenue from Other Agencies	206,670	174,479	47,066	0	200,000.00	270,000	270,000	100.00%
RC35610 - Grant In Aid – Federal	187,499	131,061	47,066	0	200,000.00	270,000	270,000	100.00%
RC35615 - Program Income	19,171	43,418	0	0	0.00	0	0	Infinit
Expenditures	(206,670)	(174,479)	(36,627)	0	(200,000.00)	(275,072)	(275,072)	100.00%
41000 - Personnel Services	0	0	0	0	0.00	(68,544)	(68,544)	100.00%
SC41100 - Salaries and Wages	0	0	0	0	0.00	(43,915)	(43,915)	100.00%
SC41300 - Incentive	0	0	0	0	0.00	(474)	(474)	100.00%
SC41820 - Health Insurance	0	0	0	0	0.00	(10,251)	(10,251)	100.00%
SC42010 - Life Insurance	0	0	0	0	0.00	(41)	(41)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	0	0	0	0	0.00	(644)	(644)	100.00%
SC42110 - Social Security - OASDI	0	0	0	0	0.00	(2,752)	(2,752)	100.00%
SC42115 - OPEB Funding	0	0	0	0	0.00	(1,079)	(1,079)	100.00%
SC42120 - TMRS	0	0	0	0	0.00	(8,798)	(8,798)	100.00%
SC42400 - State Unemployment	0	0	0	0	0.00	(146)	(146)	100.00%
SC42510 - Workers Compensation	0	0	0	0	0.00	(444)	(444)	100.00%
60000 - Contractual Services	0	0	(21,672)	0	(200,000.00)	(200,000)	(200,000)	100.00%
SC67001 - Contractual - Grants	0	0	(21,672)	0	(200,000.00)	(200,000)	(200,000)	100.00%
67000 - Cleaning Services	(206,670)	(174,479)	(14,955)	0	0.00	0	0	Infinit
SC67110 - Demolition Condemned Pro	(206,670)	(174,479)	(14,955)	0	0.00	0	0	Infinit
77000 - Charges - Other	0	0	0	0	0.00	(6,528)	(6,528)	100.00%
SC77450 - Administrative Other	0	0	0	0	0.00	(6,528)	(6,528)	100.00%
CC_20116 - Code Inspector	4,588	0	0	0	0.00	0	0	Infinit
Expenditures	4,588	0	0	0	0.00	0	0	Infinit
41000 - Personnel Services	4,588	0	0	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	3,047	0	0	0	0.00	0	0	Infinit
SC41300 -	23	0	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Incentive								
SC41820 - Health Insurance	838	0	0	0	0.00	0	0	Infinit
SC41900 - Life	2	0	0	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	44	0	0	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	188	0	0	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	75	0	0	0	0.00	0	0	Infinit
SC42120 - TMRS	369	0	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	2	0	0	0	0.00	0	0	Infinit
CC_20125 - Rehab Support	6,707	0	41,363	(5,205)	10,586.00	(1,951)	3,254	-166.79%
Revenues	125,645	197,044	329,285	250,000	250,000.00	250,000	0	0.00%
35500 - Revenue from Other Agencies	125,645	197,044	329,285	250,000	250,000.00	250,000	0	0.00%
RC35610 - Grant In Aid – Federal	71,606	197,044	329,285	250,000	250,000.00	250,000	0	0.00%
RC35615 - Program Income	54,039	0	0	0	0.00	0	0	Infinit
Expenditures	(118,938)	(197,044)	(287,922)	(255,205)	(239,414.00)	(251,951)	3,254	-1.29%
41000 - Personnel Services	(86,549)	(138,913)	(178,012)	(210,656)	(201,173.00)	(220,329)	(9,673)	4.39%
SC41100 - Salaries and Wages	(64,045)	(108,540)	(119,475)	(147,935)	(147,239.00)	(150,513)	(2,578)	1.71%
SC4110H - Hourly	0	0	(14,384)	0	0.00	0	0	Infinit
SC41300 - Incentive	79	(231)	(1,015)	0	0.00	0	0	Infinit
SC41820 - Health	(8,246)	(4,446)	(2,889)	(17,297)	(10,947.00)	(19,027)	(1,730)	9.09%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Insurance								
SC41840 - Health Insurance	0	0	(4,256)	0	0.00	0	0	Infinit
SC41900 - Life	(39)	(39)	(16)	(103)	0.00	0	103	Infinit
SC42010 - Life Insurance	0	0	(714)	(2,167)	(47.00)	(112)	2,055	-1,834.82%
SC42020 - Social Security	0	0	(3,026)	(9,104)	0.00	0	9,104	Infinit
SC42100 - Social Security - Medicare	(909)	(1,550)	(1,121)	0	(2,097.00)	(2,194)	(2,194)	100.00%
SC42110 - Social Security - OASDI	(3,885)	(6,497)	(3,789)	(28,541)	(8,868.00)	(11,914)	16,627	-139.56%
SC42115 - OPEB Funding	(1,558)	(2,457)	(1,174)	(3,632)	(3,232.00)	(3,678)	(46)	1.25%
SC42120 - TMRS	(7,596)	(14,318)	(20,683)	0	(25,696.00)	(29,997)	(29,997)	100.00%
SC42125 - OPEB Funding	0	0	(1,835)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(102)	(109)	0	(183)	0.00	0	183	Infinit
SC42400 - State Unemployment	(100)	(369)	(197)	(140)	(157.00)	(540)	(400)	74.07%
SC42510 - Workers Compensation	(114)	(256)	(2,383)	(1,110)	(1,437.00)	(1,514)	(404)	26.68%
SC42530 - Car Allowance	0	0	(744)	0	(1,038.00)	(600)	(600)	100.00%
SC42550 - Moving Expense	(35)	(102)	0	(444)	0.00	0	444	Infinit
SC42570 - Communications Allowance	0	0	(311)	0	(415.00)	(240)	(240)	100.00%
51000 - Supplies	0	0	(2,244)	0	(125.00)	(2,500)	(2,500)	100.00%
SC51101 - Supplies - Grants	0	0	(2,244)	0	(125.00)	(2,500)	(2,500)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(2,034)	(2,767)	(98)	(3,400)	(99.00)	0	3,400	Infinit
SC51110 - Office Expense	(1,676)	(2,767)	(98)	(3,400)	(99.00)	0	3,400	Infinit
SC51200 - Operating	(358)	0	0	0	0.00	0	0	Infinit
60000 - Contractual Services	(1,076)	(1,069)	(19,464)	(1,000)	0.00	(1,000)	0	0.00%
RC62000 - Professional	0	0	0	0	0.00	1,000	1,000	100.00%
SC62000 - Professional	(1,076)	(1,069)	(497)	(1,000)	0.00	(1,000)	0	0.00%
SC67001 - Contractual - Grants	0	0	(18,967)	0	0.00	(1,000)	(1,000)	100.00%
64000 - CBDG	0	0	(18,570)	0	0.00	0	0	Infinit
SC64100 - Lead Paint Test	0	0	(18,570)	0	0.00	0	0	Infinit
69000 - Rentals	(16,605)	(26,996)	(33,087)	(7,086)	(11,327.00)	0	7,086	Infinit
SC69210 - Rental City Equipment	(16,605)	(26,996)	(33,087)	(7,086)	(11,327.00)	0	7,086	Infinit
70000 - Other Charges	(1,971)	(39)	(25,630)	(4,000)	(21,061.00)	0	4,000	Infinit
SC72000 - Communication	0	(39)	0	0	0.00	0	0	Infinit
SC75100 - Travel	(1,971)	0	0	(4,000)	0.00	0	4,000	Infinit
SC77451 - Indirect Costs - Grants	0	0	(21,552)	0	(20,833.00)	0	0	Infinit
SC78231 - Other - Grants	0	0	(4,078)	0	(228.00)	0	0	Infinit
71000 - Insurance	(582)	(1,176)	(266)	(1,340)	(1,005.00)	(1,368)	(28)	2.05%
SC71100 - Insurance and Bonds	(582)	(1,176)	(266)	(1,340)	(1,005.00)	(1,368)	(28)	2.05%
77000 - Charges - Other	(10,120)	(26,083)	(10,551)	(27,723)	(4,624.00)	(26,754)	969	-3.62%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	(5,595)	(20,420)	(8,442)	(22,165)	0.00	(20,640)	1,525	-7.39%
SC77610 - Information Technology - City	(4,525)	(5,663)	(2,109)	(5,558)	(4,624.00)	(6,114)	(556)	9.09%
CC_20130 - Housing Rehab	1,933	0	(3,943)	3,115	121,455.00	5,764	2,649	45.96%
Revenues	533,270	69,578	102,378	236,000	236,000.00	166,000	(70,000)	-42.17%
35300 - Construction Participations	101,180	0	0	0	0.00	0	0	Infinit
RC35420 - Owner Participation	101,180	0	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	432,090	69,578	102,378	236,000	236,000.00	166,000	(70,000)	-42.17%
RC35610 - Grant In Aid – Federal	428,007	66,400	99,378	236,000	236,000.00	166,000	(70,000)	-42.17%
RC35615 - Program Income	4,083	3,178	3,000	0	0.00	0	0	Infinit
Expenditures	(531,337)	(69,578)	(106,320)	(232,885)	(114,545.00)	(160,236)	72,649	-45.34%
41000 - Personnel Services	(56,007)	(53,877)	(61,880)	(62,292)	(64,348.00)	(72,066)	(9,774)	13.56%
SC41100 - Salaries and Wages	(37,313)	(34,935)	(28,115)	(40,040)	(42,744.00)	(46,405)	(6,365)	13.72%
SC4110H - Hourly	0	0	(10,527)	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(3,191)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(10,449)	(10,420)	(2,531)	(10,354)	(8,796.00)	(10,354)	0	0.00%
SC41840 - Health Insurance	0	0	(6,750)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	(29)	(26)	(6)	(41)	0.00	0	41	Infinit
SC42010 - Life Insurance	0	0	(136)	(581)	(22.00)	(41)	540	-1,317.07%
SC42020 - Social Security	0	0	(579)	(2,482)	0.00	0	2,482	Infinit
SC42100 - Social Security - Medicare	(520)	(487)	(400)	0	(603.00)	(673)	(673)	100.00%
SC42110 - Social Security - OASDI	(2,223)	(2,082)	(1,182)	(7,645)	(2,579.00)	(3,555)	4,090	-115.05%
SC42115 - OPEB Funding	(907)	(849)	(217)	(973)	0.00	(1,128)	(155)	13.74%
SC42120 - TMRS	(4,425)	(4,989)	(7,142)	0	(8,236.00)	(9,197)	(9,197)	100.00%
SC42125 - OPEB Funding	0	0	(795)	0	(1,039.00)	0	0	Infinit
SC42300 - State Unemployment	(79)	(49)	0	(74)	0.00	0	74	Infinit
SC42400 - State Unemployment	(61)	(40)	(49)	(102)	(51.00)	(249)	(147)	59.04%
SC42510 - Workers Compensation	0	0	(259)	0	(278.00)	(464)	(464)	100.00%
41600 - Overtime Pay	(27)	0	(792)	0	0.00	0	0	Infinit
SC41620 - Unscheduled	(27)	0	(792)	0	0.00	0	0	Infinit
51000 - Supplies	0	0	0	0	(114.00)	(500)	(500)	100.00%
SC51101 - Supplies - Grants	0	0	0	0	(114.00)	(500)	(500)	100.00%
51100 - General Supplies	(505)	0	(100)	(500)	0.00	0	500	Infinit
SC51110 - Office Expense	(505)	0	(100)	(500)	0.00	0	500	Infinit
60000 - Contractual Services	0	0	(35,545)	(500)	(42,904.00)	(80,200)	(79,700)	99.38%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	0	0	(100)	(500)	0.00	0	500	Infinit
SC67001 - Contractual - Grants	0	0	(35,445)	0	(42,904.00)	(80,200)	(80,200)	100.00%
64000 - CBDG	(317,451)	(7,193)	(578)	(137,361)	0.00	0	137,361	Infinit
SC64070 - Emergency Repairs Grant	(216,271)	(7,193)	(578)	(137,361)	0.00	0	137,361	Infinit
SC64080 - Owner Expenses	(101,180)	0	0	0	0.00	0	0	Infinit
64900 - Home Projects	(153,869)	0	0	(25,000)	0.00	0	25,000	Infinit
SC64910 - Owner Rehab	(153,869)	0	0	(25,000)	0.00	0	25,000	Infinit
70000 - Other Charges	0	0	(5,670)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(5,650)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(20)	0	0.00	0	0	Infinit
71000 - Insurance	0	(588)	0	(670)	(502.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	0	(588)	0	(670)	(502.00)	(684)	(14)	2.05%
77000 - Charges - Other	(3,478)	(7,920)	(1,756)	(6,562)	(6,677.00)	(6,786)	(224)	3.30%
SC77450 - Administrative Other	(3,478)	(7,920)	(1,756)	(6,562)	(6,677.00)	(6,786)	(224)	3.30%
CC_20140 - Public Services	0	(0)	(72,608)	0	0.00	0	0	Infinit
Revenues	279,631	243,504	166,011	240,527	238,744.00	247,319	6,792	2.75%
35500 - Revenue from Other Agencies	279,631	243,504	166,011	240,527	238,744.00	247,319	6,792	2.75%
RC35610 - Grant In Aid –	279,631	243,504	166,011	240,527	238,744.00	247,319	6,792	2.75%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Federal								
Expenditures	(279,631)	(243,504)	(238,620)	(240,527)	(238,744.00)	(247,319)	(6,792)	2.75%
41000 - Personnel Services	0	0	(1,315)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	0	0	(865)	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(204)	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(1)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	0	0	(11)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	0	0	(49)	0	0.00	0	0	Infinit
SC42120 - TMRS	0	0	(150)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(21)	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(15)	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(119,310)	(15,432)	(118,481.00)	(123,660)	(108,228)	87.52%
SC61327 - Miscellaneous	0	0	0	(15,432)	0.00	0	15,432	Infinit
SC67001 - Contractual - Grants	0	0	(119,310)	0	(118,481.00)	(123,660)	(123,660)	100.00%
64000 - CBDG	(253,297)	(221,935)	(117,995)	(177,719)	(120,263.00)	(123,659)	54,060	-43.72%
SC64030 - Interfaith Hunger	(25,000)	0	0	0	0.00	0	0	Infinit
SC64040 - Title 4-A Child Care	(75,000)	0	0	0	0.00	0	0	Infinit
SC64041 - GSRC	(42,000)	0	0	(37,296)	0.00	0	37,296	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC64042 - GSRC helping the homeless	(26,344)	(55,000)	0	0	0.00	0	0	Infinit
SC64050 - Martha's Home	0	(23,500)	0	(20,160)	0.00	0	20,160	Infinit
SC64055 - Don Harrington Discovery	(4,969)	0	0	0	0.00	0	0	Infinit
SC64060 - Food NET Program - PRPC	(15,000)	(21,809)	0	0	0.00	0	0	Infinit
SC64177 - Coming Home	(64,984)	(121,625)	(117,995)	(120,263)	(120,263.00)	(123,659)	(3,396)	2.75%
64500 - Emergency Shelter Grant	0	0	0	(27,216)	0.00	0	27,216	Infinit
SC64520 - Another Chance House	0	0	0	(10,080)	0.00	0	10,080	Infinit
SC64630 - Salvation Army	0	0	0	(17,136)	0.00	0	17,136	Infinit
64700 - Neighborhood Facilities	(26,334)	(21,569)	0	(20,160)	0.00	0	20,160	Infinit
SC64724 - Maverick Club	0	0	0	(20,160)	0.00	0	20,160	Infinit
SC64767 - Maverick Club-After School	(26,334)	(21,569)	0	0	0.00	0	0	Infinit
CC_20150 - Emergency Shelter	2,012	0	20,938	0	0.00	0	0	Infinit
Revenues	464,482	33,712	65,446	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	464,482	33,712	65,446	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	464,482	33,712	65,446	0	0.00	0	0	Infinit
Expenditures	(462,470)	(33,712)	(44,508)	0	0.00	0	0	Infinit
41000 - Personnel Services	(48,026)	(1,226)	(37,180)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41100 - Salaries and Wages	(33,628)	(792)	(27,539)	0	0.00	0	0	Infinit
SC41300 - Incentive	(53)	(10)	(97)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(6,416)	(242)	(791)	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(852)	0	0.00	0	0	Infinit
SC41900 - Life	(12)	(1)	(3)	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(182)	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(781)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(467)	(11)	(198)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(1,995)	(48)	(849)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(832)	(19)	(338)	0	0.00	0	0	Infinit
SC42120 - TMRS	(4,056)	(102)	(4,638)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(347)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(20)	(1)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	(389)	0	(0)	0	0.00	0	0	Infinit
SC42530 - Car Allowance	0	0	(443)	0	0.00	0	0	Infinit
SC42550 - Moving Expense	(156)	0	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42570 - Communications Allowance	0	0	(120)	0	0.00	0	0	Infinit
51100 - General Supplies	(114)	0	0	0	0.00	0	0	Infinit
SC51110 - Office Expense	(114)	0	0	0	0.00	0	0	Infinit
53000 - Energy	(78,396)	(8,696)	0	0	0.00	0	0	Infinit
SC53250 - Project Utilities	(78,396)	(8,696)	0	0	0.00	0	0	Infinit
60000 - Contractual Services	0	(827)	0	0	0.00	0	0	Infinit
SC62000 - Professional	0	(827)	0	0	0.00	0	0	Infinit
64500 - Emergency Shelter Grant	(333,054)	(22,783)	0	0	0.00	0	0	Infinit
SC64520 - Another Chance House	(121,903)	0	0	0	0.00	0	0	Infinit
SC64530 - Martha's Home	(211,151)	(22,783)	0	0	0.00	0	0	Infinit
70000 - Other Charges	0	0	(5,038)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(5,038)	0	0.00	0	0	Infinit
77000 - Charges - Other	(2,882)	(180)	(2,290)	0	0.00	0	0	Infinit
SC77450 - Administrative Other	(2,882)	(180)	(2,290)	0	0.00	0	0	Infinit
CC_20155 - Neighborhood Facilities	0	844	0	0	0.00	0	0	Infinit
Revenues	295,975	100,000	0	356,286	356,286.00	385,718	29,432	7.63%
35500 - Revenue from Other Agencies	295,975	100,000	0	356,286	356,286.00	385,718	29,432	7.63%
RC35610 - Grant In Aid –	295,975	100,000	0	356,286	356,286.00	385,718	29,432	7.63%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Federal								
Expenditures	(295,975)	(99,156)	0	(356,286)	(356,286.00)	(385,718)	(29,432)	7.63%
60000 - Contractual Services	0	0	0	(178,143)	(178,143.00)	(192,859)	(14,716)	7.63%
SC64700 - Neighborhood Facilities	0	0	0	(178,143)	(178,143.00)	(192,859)	(14,716)	7.63%
64000 - CBDG	0	(100,000)	0	(178,143)	(178,143.00)	(192,859)	(14,716)	7.63%
SC64020 - Family Support Services	0	(100,000)	0	0	0.00	0	0	Infinit
SC64180 - Amarillo Activity Youth Center	0	0	0	(178,143)	(178,143.00)	(192,859)	(14,716)	7.63%
64700 - Neighborhood Facilities	(295,975)	844	0	0	0.00	0	0	Infinit
SC64713 - Morning Star	(45,975)	0	0	0	0.00	0	0	Infinit
SC64724 - Maverick Club	(250,000)	0	0	0	0.00	0	0	Infinit
SC64754 - Catholic Charities-Window Repl	0	844	0	0	0.00	0	0	Infinit
CC_20165 - CARES Round 1	0	0	1,381	0	0.00	0	0	Infinit
Revenues	0	5,165	11,284	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	0	5,165	11,284	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	0	5,165	11,284	0	0.00	0	0	Infinit
Expenditures	0	(5,165)	(9,902)	0	0.00	0	0	Infinit
41000 - Personnel Services	0	(5,165)	(9,902)	0	0.00	0	0	Infinit
SC41100 - Salaries and	0	(3,510)	(5,536)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Wages								
SC4110H - Hourly	0	0	(2,397)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(8)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	0	(862)	(1)	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(158)	0	0.00	0	0	Infinit
SC41900 - Life	0	(2)	0	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(18)	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(81)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	0	(48)	(91)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	0	(204)	(249)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	0	(85)	(0)	0	0.00	0	0	Infinit
SC42120 - TMRS	0	(454)	(1,345)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(18)	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinit
CC_20180 - CARES Round 3	10,196	0	(2,710)	(1,340)	0.00	(1,368)	(28)	2.05%
Revenues	180,758	63,490	112,159	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	180,758	63,490	112,159	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	180,758	63,490	112,159	0	0.00	0	0	Infinit
Expenditures	(170,562)	(63,490)	(114,870)	(1,340)	0.00	(1,368)	(28)	2.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(160,331)	(55,353)	(103,259)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	(106,128)	(38,624)	(48,435)	0	0.00	0	0	Infinit
SC4110H - Hourly	0	0	(18,670)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(1,198)	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(2,102)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(30,169)	(7,365)	(4,130)	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(11,856)	0	0.00	0	0	Infinit
SC41900 - Life	(65)	(18)	(7)	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(194)	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(841)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(1,468)	(550)	(538)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(6,279)	(2,352)	(1,527)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(2,579)	(939)	(381)	0	0.00	0	0	Infinit
SC42120 - TMRS	(12,579)	(5,348)	(11,657)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(1,274)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(1,064)	(97)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	(60)	(58)	0	0.00	0	0	Infinit
SC42510 - Workers	0	0	(389)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Compensation								
41600 - Overtime Pay	0	0	950	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	0	950	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(1)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(1)	0	0.00	0	0	Infinit
70000 - Other Charges	0	0	(9,572)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(9,572)	0	0.00	0	0	Infinit
71000 - Insurance	0	0	0	(1,340)	0.00	(1,368)	(28)	2.05%
SC71100 - Insurance and Bonds	0	0	0	(1,340)	0.00	(1,368)	(28)	2.05%
77000 - Charges - Other	(10,232)	(8,137)	(2,987)	0	0.00	0	0	Infinit
SC77450 - Administrative Other	(10,232)	(8,137)	(2,987)	0	0.00	0	0	Infinit
CC_20210 - Housing Assistance	302,167	243,862	2,915,988	(53,055)	(122,627.84)	(305,048)	(251,993)	82.61%
Revenues	1,056,319	1,089,823	3,684,573	1,044,000	1,050,444.00	1,239,350	195,350	15.76%
35500 - Revenue from Other Agencies	988,899	939,754	3,555,259	935,000	935,220.00	1,127,150	192,150	17.05%
RC35610 - Grant In Aid – Federal	988,899	939,754	3,555,259	935,000	935,220.00	1,127,150	192,150	17.05%
RC35632 - Portables - Voucher	0	0	0	0	0.00	0	0	Infinit
37000 - Non-Operating Revenues	0	0	1,977	0	0.00	0	0	Infinit
RC37400 - Miscellaneous	0	0	1,977	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenue								
37109 - Interest Earnings	59,206	99,504	93,943	84,000	90,224.00	91,200	7,200	7.89%
RC37110 - Interest Income	59,206	99,504	93,943	84,000	90,224.00	91,200	7,200	7.89%
37400 - Miscellaneous Revenue	8,214	50,565	33,394	25,000	25,000.00	21,000	(4,000)	-19.05%
RC37130 - Discounts Earned	0	3	0	0	0.00	0	0	Infinit
RC37414 - HAP Fraud Recoveries	8,214	50,562	31,345	25,000	25,000.00	21,000	(4,000)	-19.05%
SC37400 - Miscellaneous Revenue	0	0	2,049	0	0.00	0	0	Infinit
Expenditures	(754,152)	(845,961)	(768,585)	(1,097,055)	(1,173,071.84)	(1,544,398)	(447,343)	28.97%
41000 - Personnel Services	(456,520)	(452,072)	(566,869)	(631,853)	(723,748.84)	(937,216)	(305,363)	32.58%
SC41100 - Salaries and Wages	(318,081)	(310,170)	(367,314)	(430,185)	(488,366.31)	(632,254)	(202,069)	31.96%
SC4110H - Hourly	0	0	699	0	0.00	0	0	Infinit
SC41300 - Incentive	(197)	(427)	(9,012)	0	(7,043.71)	(1,200)	(1,200)	100.00%
SC41500 - PFP	0	0	0	1,260	0.00	0	(1,260)	Infinit
SC41600 - Overtime Pay	0	0	(336)	0	(352.31)	0	0	Infinit
SC41605 - Scheduled Overtime	0	0	0	0	(141.70)	0	0	Infinit
SC41615 - Unscheduled Overtime	0	0	0	0	(786.97)	0	0	Infinit
SC41820 - Health Insurance	(67,677)	(65,729)	(91,870)	(76,256)	(76,256.00)	(113,811)	(37,555)	33.00%
SC41840 - Health	0	0	5,748	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Insurance								
SC41900 - Life	(201)	(192)	(47)	(396)	0.00	0	396	Infinit
SC42010 - Life Insurance	0	0	(1,273)	(6,219)	(285.96)	(1,034)	5,185	-501.45%
SC42020 - Social Security	0	0	928	(26,591)	0.00	0	26,591	Infinit
SC42100 - Social Security - Medicare	(4,433)	(4,328)	(3,480)	0	(6,905.39)	(8,657)	(8,657)	100.00%
SC42110 - Social Security - OASDI	(18,957)	(18,476)	(19,098)	(80,887)	(29,526.47)	(37,001)	43,886	-118.61%
SC42115 - OPEB Funding	(7,750)	(7,278)	(9,917)	(10,424)	0.00	(14,502)	(4,078)	28.12%
SC42120 - TMRS	(37,792)	(43,359)	(65,913)	0	(90,446.62)	(118,284)	(118,284)	100.00%
SC42125 - OPEB Funding	0	0	585	0	(11,811.51)	0	0	Infinit
SC42300 - State Unemployment	(577)	(462)	0	(714)	0.00	0	714	Infinit
SC42400 - State Unemployment	(243)	(1,282)	(558)	(1,441)	(1,106.42)	(3,245)	(1,804)	55.59%
SC42510 - Workers Compensation	(437)	(264)	(5,932)	0	(10,427.37)	(5,968)	(5,968)	100.00%
SC42530 - Car Allowance	0	0	0	0	(208.64)	(900)	(900)	100.00%
SC42550 - Moving Expense	(175)	(106)	0	0	0.00	0	0	Infinit
SC42570 - Communications Allowance	0	0	(81)	0	(83.46)	(360)	(360)	100.00%
41600 - Overtime Pay	(25)	(833)	294	0	293.52	0	0	Infinit
SC41620 - Unscheduled	(25)	(833)	294	0	293.52	0	0	Infinit
51000 - Supplies	0	0	(9,426)	0	(12,500.00)	(12,500)	(12,500)	100.00%
SC51101 - Supplies - Grants	0	0	(9,426)	0	(12,500.00)	(12,500)	(12,500)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(17,577)	(14,348)	(4,852)	(15,000)	0.00	0	15,000	Infinit
SC51110 - Office Expense	(17,577)	(14,163)	(4,355)	(15,000)	0.00	0	15,000	Infinit
SC51950 - Minor Office Equipment	0	(186)	(497)	0	0.00	0	0	Infinit
60000 - Contractual Services	(86,310)	(191,534)	(81,110)	(70,000)	(47,000.00)	(97,000)	(27,000)	27.84%
RC64800 - Housing Assistance Payment	0	0	(58)	0	0.00	0	0	Infinit
SC61200 - Postage	(18,874)	(23,113)	(5,024)	(20,000)	0.00	0	20,000	Infinit
SC61400 - Dues	(400)	(4,295)	(768)	(5,000)	0.00	0	5,000	Infinit
SC61410 - Tuition	(4,865)	0	0	0	0.00	0	0	Infinit
SC62000 - Professional	(62,171)	(164,126)	(26,244)	(45,000)	0.00	0	45,000	Infinit
SC63000 - Other Professional	0	0	(228)	0	0.00	0	0	Infinit
SC64800 - Housing Assistance Payment	0	0	611	0	0.00	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	(60)	0	0.00	0	0	Infinit
SC67001 - Contractual - Grants	0	0	(49,339)	0	(47,000.00)	(97,000)	(97,000)	100.00%
64800 - Housing Assistance Payment	(9,281)	0	0	0	0.00	0	0	Infinit
SC64810 - Housing Assistance Payme	(9,281)	0	0	0	0.00	0	0	Infinit
69000 - Rentals	(6,428)	(6,749)	(13,902)	0	(19,914.52)	(25,915)	(25,915)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC69210 - Rental City Equipment	(6,428)	(6,749)	(13,902)	0	(19,914.52)	(25,915)	(25,915)	100.00%
70000 - Other Charges	(12,654)	(3,967)	(45,513)	(10,000)	0.00	0	10,000	Infinit
SC72000 - Communication	0	(78)	0	0	0.00	0	0	Infinit
SC75100 - Travel	(12,614)	(3,836)	(3,547)	(10,000)	0.00	0	10,000	Infinit
SC75300 - Meals and Local	(40)	(52)	(79)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(41,887)	0	0.00	0	0	Infinit
71000 - Insurance	(5,818)	(5,878)	(2,398)	(7,368)	(7,368.00)	(9,576)	(2,208)	23.06%
SC71100 - Insurance and Bonds	(5,818)	(5,878)	(2,398)	(7,368)	(7,368.00)	(9,576)	(2,208)	23.06%
77000 - Charges - Other	(159,539)	(170,581)	(44,809)	(362,834)	(362,834.00)	(462,191)	(99,357)	21.50%
SC77450 - Administrative Other	(112,691)	(120,023)	(30,593)	(305,282)	(305,282.00)	(398,884)	(93,602)	23.47%
SC77610 - Information Technology - City	(46,848)	(50,558)	(14,157)	(57,552)	(57,552.00)	(63,307)	(5,755)	9.09%
SC79000 - Other Marketing	0	0	(59)	0	0.00	0	0	Infinit
CC_20230 - Housing Vouchers	(125,685)	(71,039)	(4,990,189)	0	96,312.00	0	0	Infinit
Revenues	9,306,743	9,789,329	6,003,969	10,624,704	10,946,579.00	13,800,000	3,175,296	23.01%
35000 - Fines & Forfeitures	215	578	(793)	0	0.00	0	0	Infinit
RC35217 - FSS Escrow Forfeitures	215	578	(793)	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	9,270,831	9,785,085	6,004,414	10,624,704	10,946,579.00	13,800,000	3,175,296	23.01%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35610 - Grant In Aid – Federal	9,270,831	9,785,085	6,004,414	10,624,704	10,946,579.00	13,800,000	3,175,296	23.01%
37000 - Non-Operating Revenues	0	0	523	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	523	0	0.00	0	0	Infinit
37400 - Miscellaneous Revenue	35,697	3,666	(175)	0	0.00	0	0	Infinit
RC37414 - HAP Fraud Recoveries	35,697	3,666	(175)	0	0.00	0	0	Infinit
Expenditures	(9,432,428)	(9,860,368)	(10,994,158)	(10,624,704)	(10,850,267.00)	(13,800,000)	(3,175,296)	23.01%
60000 - Contractual Services	0	0	(10,970,227)	0	0.00	0	0	Infinit
RC64800 - Housing Assistance Payment	0	0	(458)	0	0.00	0	0	Infinit
SC64800 - Housing Assistance Payment	0	0	(10,969,769)	0	0.00	0	0	Infinit
64800 - Housing Assistance Payment	(9,415,667)	(9,846,660)	0	(10,599,704)	(10,821,767.00)	(13,770,000)	(3,170,296)	23.02%
SC64810 - Housing Assistance Payme	(9,415,667)	(9,846,660)	0	(10,599,704)	(10,821,767.00)	(13,770,000)	(3,170,296)	23.02%
77000 - Charges - Other	(16,761)	(13,708)	(23,931)	(25,000)	(28,500.00)	(30,000)	(5,000)	16.67%
SC77460 - Admin Other Governments	(16,761)	(13,708)	(23,931)	(25,000)	(28,500.00)	(30,000)	(5,000)	16.67%
CC_20250 - 5 Year Mainstream Voucher Prog	(8,307)	64,283	582,997	(9,970)	110,889.00	(783)	9,187	-1,173.31%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	872,087	962,105	823,335	844,587	839,567.00	0	(844,587)	Infinit
35500 - Revenue from Other Agencies	871,866	961,794	822,900	844,587	839,567.00	0	(844,587)	Infinit
RC35610 - Grant In Aid – Federal	871,866	961,794	822,900	844,587	839,567.00	0	(844,587)	Infinit
37400 - Miscellaneous Revenue	221	311	435	0	0.00	0	0	Infinit
RC37414 - HAP Fraud Recoveries	221	311	435	0	0.00	0	0	Infinit
Expenditures	(880,394)	(897,822)	(240,338)	(854,557)	(728,678.00)	(783)	853,774	-109,038.83%
41000 - Personnel Services	(59,311)	(117,853)	(55,276)	(71,499)	(11,564.00)	(783)	70,716	-9,031.42%
SC41100 - Salaries and Wages	(39,453)	(76,494)	(35,761)	(46,287)	0.00	0	46,287	Infinit
SC41300 - Incentive	0	0	(755)	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(11)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(11,390)	(23,515)	(4,302)	(11,564)	(11,564.00)	0	11,564	Infinit
SC41840 - Health Insurance	0	0	(4,989)	0	0.00	0	0	Infinit
SC41900 - Life	(23)	(53)	(9)	(50)	0.00	0	50	Infinit
SC42010 - Life Insurance	0	0	(221)	(672)	0.00	0	672	Infinit
SC42020 - Social Security	0	0	(923)	(2,871)	0.00	0	2,871	Infinit
SC42100 - Social Security - Medicare	(531)	(1,043)	(257)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(2,269)	(4,462)	(1,097)	(8,837)	0.00	(783)	8,054	-1,028.61%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(959)	(2,189)	(398)	(1,125)	0.00	0	1,125	Infinit
SC42120 - TMRS	(4,675)	(10,090)	(6,058)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(488)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(12)	(7)	0	(93)	0.00	0	93	Infinit
SC42400 - State Unemployment	0	0	(8)	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(0)	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(185,062)	0	0.00	0	0	Infinit
SC64800 - Housing Assistance Payment	0	0	(185,062)	0	0.00	0	0	Infinit
64800 - Housing Assistance Payment	(821,083)	(779,969)	0	(748,500)	(682,556.00)	0	748,500	Infinit
SC64810 - Housing Assistance Payme	(821,083)	(779,969)	0	(748,500)	(682,556.00)	0	748,500	Infinit
77000 - Charges - Other	0	0	0	(34,558)	(34,558.00)	0	34,558	Infinit
SC77450 - Administrative Other	0	0	0	(34,558)	(34,558.00)	0	34,558	Infinit
CC_20265 - HOUSING EHV	9,096	25,412	15,594	17,759	(11,996.00)	(112)	(17,871)	15,956.25%
Revenues	198,960	188,866	168,771	184,624	82,683.00	0	(184,624)	Infinit
35500 - Revenue from Other Agencies	198,960	188,866	168,547	184,624	82,683.00	0	(184,624)	Infinit
RC35610 - Grant In Aid – Federal	198,960	188,866	168,547	184,624	82,683.00	0	(184,624)	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37400 - Miscellaneous Revenue	0	0	224	0	0.00	0	0	Infinit
RC37414 - HAP Fraud Recoveries	0	0	224	0	0.00	0	0	Infinit
Expenditures	(189,864)	(163,454)	(153,177)	(166,865)	(94,679.00)	(112)	166,753	-148,886.61%
41000 - Personnel Services	(21,014)	(3,072)	(5,530)	(10,022)	(1,446.00)	(112)	9,910	-8,848.21%
SC41100 - Salaries and Wages	(13,851)	(1,939)	(3,583)	(6,630)	0.00	0	6,630	Infinit
SC41300 - Incentive	(65)	0	(235)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(4,098)	(682)	(12)	(1,446)	(1,446.00)	0	1,446	Infinit
SC41840 - Health Insurance	0	0	(739)	0	0.00	0	0	Infinit
SC41900 - Life	(9)	(1)	0	(5)	0.00	0	5	Infinit
SC42010 - Life Insurance	0	0	(1)	(96)	0.00	0	96	Infinit
SC42020 - Social Security	0	0	(5)	(411)	0.00	0	411	Infinit
SC42100 - Social Security - Medicare	(189)	(25)	(46)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(809)	(108)	(157)	(1,266)	0.00	(112)	1,154	-1,030.36%
SC42115 - OPEB Funding	(338)	(47)	(1)	(161)	0.00	0	161	Infinit
SC42120 - TMRS	(1,649)	(269)	(661)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(90)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(7)	0	0	(7)	0.00	0	7	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(147,647)	0	0.00	0	0	Infinit
SC64800 - Housing Assistance Payment	0	0	(147,647)	0	0.00	0	0	Infinit
64800 - Housing Assistance Payment	(168,850)	(160,896)	0	(152,000)	(42,890.00)	0	152,000	Infinit
SC64810 - Housing Assistance Payme	(168,850)	(160,896)	0	(152,000)	(42,890.00)	0	152,000	Infinit
70000 - Other Charges	0	0	0	0	(45,500.00)	0	0	Infinit
SC78231 - Other - Grants	0	0	0	0	(45,500.00)	0	0	Infinit
77000 - Charges - Other	0	513	0	(4,843)	(4,843.00)	0	4,843	Infinit
SC77450 - Administrative Other	0	513	0	(4,843)	(4,843.00)	0	4,843	Infinit
CC_20310 - Home Administration	1,574	0	(35,953)	(838)	(769,606.66)	(64,770)	(63,932)	98.71%
Revenues	82,756	86,477	74,026	67,716	67,716.00	67,452	(264)	-0.39%
35500 - Revenue from Other Agencies	82,756	86,477	69,793	67,716	67,716.00	67,452	(264)	-0.39%
RC35610 - Grant In Aid – Federal	82,756	86,477	69,793	67,716	67,716.00	67,452	(264)	-0.39%
37000 - Non-Operating Revenues	0	0	2,108	0	0.00	0	0	Infinit
RC37400 - Miscellaneous Revenue	0	0	2,108	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
37400 - Miscellaneous Revenue	0	0	2,125	0	0.00	0	0	Infinit
SC37400 - Miscellaneous Revenue	0	0	2,125	0	0.00	0	0	Infinit
Expenditures	(81,182)	(86,477)	(109,979)	(68,554)	(837,322.66)	(132,222)	(63,668)	48.15%
41000 - Personnel Services	(69,016)	(70,752)	(137,459)	(56,306)	(831,979.18)	(112,385)	(56,079)	49.90%
SC41100 - Salaries and Wages	(47,561)	(46,814)	(146,194)	(35,909)	(607,740.80)	(75,962)	(40,053)	52.73%
SC4110H - Hourly	0	0	64,192	0	0.00	0	0	Infinit
SC41300 - Incentive	0	(168)	(2,544)	(180)	(5,669.78)	0	180	Infinit
SC41600 - Overtime Pay	0	0	(6,331)	0	(12,105.17)	0	0	Infinit
SC41605 - Scheduled Overtime	0	0	0	0	(313.01)	0	0	Infinit
SC41615 - Unscheduled Overtime	0	0	0	0	(7,971.01)	0	0	Infinit
SC41820 - Health Insurance	(10,669)	(12,401)	(62,368)	(9,501)	(9,501.00)	(12,528)	(3,027)	24.16%
SC41840 - Health Insurance	0	0	44,245	0	0.00	0	0	Infinit
SC41900 - Life	(28)	(30)	(17)	(30)	0.00	0	30	Infinit
SC42010 - Life Insurance	0	0	(579)	(523)	(298.88)	(69)	454	-657.97%
SC42020 - Social Security	0	0	4,403	(2,238)	0.00	0	2,238	Infinit
SC42100 - Social Security - Medicare	(667)	(658)	(358)	0	(8,702.28)	(1,102)	(1,102)	100.00%
SC42110 - Social Security - OASDI	(2,853)	(2,814)	(10,887)	(6,891)	(37,208.39)	(4,709)	2,182	-46.34%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(1,164)	(1,107)	(7,948)	(878)	0.00	(1,845)	(967)	52.41%
SC42120 - TMRS	(5,674)	(6,661)	(17,632)	0	(117,082.36)	(15,055)	(15,055)	100.00%
SC42125 - OPEB Funding	0	0	5,531	0	(14,641.15)	0	0	Infinit
SC42300 - State Unemployment	(46)	(49)	0	(52)	0.00	0	52	Infinit
SC42400 - State Unemployment	(29)	(39)	(132)	(104)	(1,535.87)	(355)	(251)	70.70%
SC42510 - Workers Compensation	(224)	(8)	(554)	0	(8,474.73)	(760)	(760)	100.00%
SC42530 - Car Allowance	0	0	(214)	0	(575.84)	0	0	Infinit
SC42550 - Moving Expense	(101)	(3)	0	0	0.00	0	0	Infinit
SC42570 - Communications Allowance	0	0	(69)	0	(158.91)	0	0	Infinit
41600 - Overtime Pay	0	0	0	0	6,396.52	0	0	Infinit
SC41620 - Unscheduled	0	0	0	0	6,396.52	0	0	Infinit
51000 - Supplies	0	0	(342)	0	0.00	(3,500)	(3,500)	100.00%
SC51101 - Supplies - Grants	0	0	(342)	0	0.00	(3,500)	(3,500)	100.00%
51100 - General Supplies	(1,858)	(31)	(125)	(1,108)	0.00	0	1,108	Infinit
SC51110 - Office Expense	(1,858)	(31)	(125)	(1,108)	0.00	0	1,108	Infinit
60000 - Contractual Services	(1,796)	(827)	45,585	0	(600.00)	0	0	Infinit
SC61300 - Advertising	(970)	0	0	0	0.00	0	0	Infinit
SC62000 - Professional	(827)	(827)	(4,373)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC67001 - Contractual - Grants	0	0	49,958	0	(600.00)	0	0	Infinit
70000 - Other Charges	0	0	(9,024)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(5,625)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(3,398)	0	0.00	0	0	Infinit
71000 - Insurance	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(7,929)	(14,280)	(8,348)	(10,470)	(10,470.00)	(15,653)	(5,183)	33.11%
SC77450 - Administrative Other	(4,235)	(10,401)	(7,339)	(5,932)	(5,932.00)	(10,661)	(4,729)	44.36%
SC77610 - Information Technology - City	(3,694)	(3,879)	(1,009)	(4,538)	(4,538.00)	(4,992)	(454)	9.09%
CC_20315 - General Fund Match	0	69	153,797	49,749	225,625.00	132,423	82,674	62.43%
Revenues	147,071	156,271	296,947	319,292	283,201.00	485,843	166,551	34.28%
39100 - Operating Transfers In	147,071	156,271	296,947	319,292	283,201.00	485,843	166,551	34.28%
RC39110 - Tsf In fr General Fund	147,071	156,271	296,947	319,292	283,201.00	485,843	166,551	34.28%
Expenditures	(147,071)	(156,202)	(143,151)	(269,543)	(57,576.00)	(353,420)	(83,877)	23.73%
41000 - Personnel Services	(112,626)	(123,343)	(122,758)	(230,418)	(15,001.00)	(280,497)	(50,079)	17.85%
SC41100 - Salaries and Wages	(77,409)	(87,729)	(69,087)	(165,525)	0.00	(191,515)	(25,990)	13.57%
SC4110H - Hourly	0	0	(12,250)	0	0.00	0	0	Infinit
SC41300 - Incentive	(92)	(254)	(324)	(420)	0.00	0	420	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(6,641)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(16,254)	(13,617)	0	(15,001)	(15,001.00)	(25,154)	(10,153)	40.36%
SC41840 - Health Insurance	0	0	(11,689)	0	0.00	0	0	Infinit
SC41900 - Life	(37)	(38)	0	(111)	0.00	0	111	Infinit
SC42010 - Life Insurance	0	0	(36)	(2,417)	0.00	(101)	2,316	-2,293.07%
SC42020 - Social Security	0	0	(26)	(10,259)	0.00	0	10,259	Infinit
SC42100 - Social Security - Medicare	(1,157)	(1,233)	(1,198)	0	0.00	(2,791)	(2,791)	100.00%
SC42110 - Social Security - OASDI	(4,947)	(5,273)	(3,948)	(31,802)	0.00	(14,760)	17,042	-115.46%
SC42115 - OPEB Funding	(2,034)	(2,156)	0	(4,047)	0.00	(4,679)	(632)	13.51%
SC42120 - TMRS	(9,922)	(12,655)	(15,180)	0	0.00	(38,167)	(38,167)	100.00%
SC42125 - OPEB Funding	0	0	(2,121)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(70)	(49)	0	(206)	0.00	0	206	Infinit
SC42400 - State Unemployment	0	(27)	(10)	0	0.00	(355)	(355)	100.00%
SC42510 - Workers Compensation	(502)	(223)	0	(450)	0.00	(1,925)	(1,475)	76.62%
SC42530 - Car Allowance	0	0	(201)	0	0.00	(750)	(750)	100.00%
SC42550 - Moving Expense	(201)	(89)	0	(180)	0.00	0	180	Infinit
SC42570 - Communications Allowance	0	0	(47)	0	0.00	(300)	(300)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41600 - Overtime Pay	(5,526)	0	0	0	(12,750.00)	0	0	Infinit
SC41620 - Unscheduled	(5,526)	0	0	0	(12,750.00)	0	0	Infinit
51000 - Supplies	0	0	(451)	0	(3,500.00)	(4,500)	(4,500)	100.00%
SC51101 - Supplies - Grants	0	0	(451)	0	(3,500.00)	(4,500)	(4,500)	100.00%
51100 - General Supplies	(5,152)	(1,507)	(332)	(4,300)	0.00	0	4,300	Infinit
SC51110 - Office Expense	(5,152)	(1,507)	0	(4,300)	0.00	0	4,300	Infinit
SC51200 - Operating	0	0	(332)	0	0.00	0	0	Infinit
60000 - Contractual Services	(1,470)	(8,985)	(18,578)	(12,500)	(4,500.00)	(12,500)	0	0.00%
SC62000 - Professional	(1,470)	(8,985)	0	(12,500)	0.00	0	12,500	Infinit
SC67001 - Contractual - Grants	0	0	(18,578)	0	(4,500.00)	(12,500)	(12,500)	100.00%
70000 - Other Charges	(15,207)	(4,235)	(1,031)	(1,000)	(500.00)	(28,886)	(27,886)	96.54%
SC75100 - Travel	(13,479)	(4,117)	0	0	0.00	0	0	Infinit
SC75300 - Meals and Local	(1,728)	(118)	(413)	(1,000)	0.00	0	1,000	Infinit
SC78231 - Other - Grants	0	0	(619)	0	(500.00)	(28,886)	(28,886)	100.00%
71000 - Insurance	0	0	0	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	0	0	0	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(7,089)	(18,131)	0	(20,655)	(20,655.00)	(26,353)	(5,698)	21.62%
SC77450 - Administrative Other	(7,089)	(18,131)	0	(20,655)	(20,655.00)	(26,353)	(5,698)	21.62%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_20320 - Home Projects	13,943	(1,586)	(1,636)	0	0.00	0	0	Infinit
Revenues	864,808	1,077,342	488,566	609,445	656,208.00	607,071	(2,374)	-0.39%
35500 - Revenue from Other Agencies	864,041	1,075,999	488,391	609,445	656,208.00	607,071	(2,374)	-0.39%
RC35610 - Grant In Aid – Federal	757,808	1,073,665	488,391	609,445	656,208.00	607,071	(2,374)	-0.39%
RC35615 - Program Income	106,233	2,334	0	0	0.00	0	0	Infinit
35600 - Grant Funding	767	1,343	175	0	0.00	0	0	Infinit
RC35616 - HP-recaptured funds	767	1,343	175	0	0.00	0	0	Infinit
Expenditures	(850,865)	(1,078,928)	(490,202)	(609,445)	(656,208.00)	(607,071)	2,374	-0.39%
60000 - Contractual Services	0	0	(307,022)	0	(656,208.00)	(607,071)	(607,071)	100.00%
SC64800 - Housing Assistance Payment	0	0	1,115	0	0.00	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	(80,914)	0	(465,000.00)	(372,166)	(372,166)	100.00%
SC67001 - Contractual - Grants	0	0	(227,223)	0	(191,208.00)	(234,905)	(234,905)	100.00%
64900 - Home Projects	(844,502)	(1,075,008)	(148,283)	(609,445)	0.00	0	609,445	Infinit
SC64913 - CHDO Admin	(62,813)	(43,261)	0	(33,858)	0.00	0	33,858	Infinit
SC64914 - CHDO	(81,484)	(149,699)	(36,977)	(101,574)	0.00	0	101,574	Infinit
SC64922 - Housing Rehab Assistance	(700,205)	(882,047)	(111,307)	(474,013)	0.00	0	474,013	Infinit
70000 - Other Charges	0	0	(34,896)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC78231 - Other - Grants	0	0	(34,896)	0	0.00	0	0	Infinit
77000 - Charges - Other	2,157	(3,920)	0	0	0.00	0	0	Infinit
SC78230 - Loss on Bad Debt	2,157	(3,920)	0	0	0.00	0	0	Infinit
92000 - Operating Transfers	(8,521)	0	0	0	0.00	0	0	Infinit
SC92005 - General Fund	(8,521)	0	0	0	0.00	0	0	Infinit
CC_20335 - HOME-ARP Admin	0	0	6,445	8,031	125,085.00	5,067	(2,964)	-58.50%
Revenues	0	8,002	41,029	149,250	155,000.00	165,000	15,750	9.55%
35500 - Revenue from Other Agencies	0	8,002	41,029	149,250	155,000.00	165,000	15,750	9.55%
RC35610 - Grant In Aid – Federal	0	8,002	41,029	149,250	155,000.00	165,000	15,750	9.55%
Expenditures	0	(8,002)	(34,584)	(141,219)	(29,915.00)	(159,933)	(18,714)	11.70%
41000 - Personnel Services	0	(3,170)	(21,977)	(120,484)	(8,240.00)	(136,025)	(15,541)	11.43%
SC41100 - Salaries and Wages	0	(2,068)	(14,524)	(86,747)	0.00	(88,133)	(1,386)	1.57%
SC4110H - Hourly	0	0	(2,343)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(310)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	0	(592)	(201)	(8,240)	(8,240.00)	(18,869)	(10,629)	56.33%
SC41900 - Life	0	(1)	(4)	(69)	0.00	0	69	Infinit
SC42010 - Life Insurance	0	0	(89)	(1,257)	0.00	(69)	1,188	-1,721.74%
SC42020 - Social Security	0	0	(360)	(5,378)	0.00	0	5,378	Infinit
SC42100 - Social Security - Medicare	0	(28)	(153)	0	0.00	(1,279)	(1,279)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	0	(121)	(546)	(16,563)	0.00	(6,932)	9,631	-138.94%
SC42115 - OPEB Funding	0	(50)	(145)	(2,107)	0.00	(2,142)	(35)	1.63%
SC42120 - TMRS	0	(308)	(2,846)	0	0.00	(17,468)	(17,468)	100.00%
SC42125 - OPEB Funding	0	0	(269)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	0	0	0	(123)	0.00	0	123	Infinit
SC42400 - State Unemployment	0	0	(45)	0	0.00	(251)	(251)	100.00%
SC42510 - Workers Compensation	0	0	(142)	0	0.00	(882)	(882)	100.00%
51000 - Supplies	0	0	(72)	0	0.00	(2,000)	(2,000)	100.00%
SC51101 - Supplies - Grants	0	0	(72)	0	0.00	(2,000)	(2,000)	100.00%
51100 - General Supplies	0	0	0	(500)	0.00	0	500	Infinit
SC51110 - Office Expense	0	0	0	(500)	0.00	0	500	Infinit
60000 - Contractual Services	0	(3,500)	(11,194)	(7,560)	(9,000.00)	(9,100)	(1,540)	16.92%
SC62000 - Professional	0	(3,500)	0	(7,560)	0.00	0	7,560	Infinit
SC67001 - Contractual - Grants	0	0	(11,194)	0	(9,000.00)	(9,100)	(9,100)	100.00%
70000 - Other Charges	0	(1,332)	(335)	0	0.00	0	0	Infinit
SC75100 - Travel	0	(1,332)	0	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(335)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	0	0	(1,006)	(12,675)	(12,675.00)	(12,808)	(133)	1.04%
SC77450 - Administrative Other	0	0	(1,006)	(12,675)	(12,675.00)	(12,808)	(133)	1.04%
CC_20340 - HOME-ARP Project	0	0	69,253	(63,860)	513,195.00	144,418	208,278	144.22%
Revenues	0	0	488,852	948,630	781,500.00	890,000	(58,630)	-6.59%
35500 - Revenue from Other Agencies	0	0	488,852	948,630	781,500.00	890,000	(58,630)	-6.59%
RC35610 - Grant In Aid – Federal	0	0	488,852	948,630	781,500.00	890,000	(58,630)	-6.59%
Expenditures	0	0	(419,599)	(1,012,490)	(268,305.00)	(745,582)	266,908	-35.80%
41000 - Personnel Services	0	0	(336,591)	(801,547)	(104,886.00)	(576,528)	225,019	-39.03%
SC41100 - Salaries and Wages	0	0	(172,283)	(537,316)	0.00	(366,911)	170,405	-46.44%
SC4110H - Hourly	0	0	(52,482)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(3,801)	(954)	0.00	(1,320)	(366)	27.73%
SC41600 - Overtime Pay	0	0	255	0	0.00	0	0	Infinit
SC41820 - Health Insurance	0	0	(17,055)	(104,886)	(104,886.00)	(83,990)	20,896	-24.88%
SC41840 - Health Insurance	0	0	(33,352)	0	0.00	0	0	Infinit
SC41900 - Life	0	0	(36)	(481)	0.00	0	481	Infinit
SC42010 - Life Insurance	0	0	(1,072)	(7,806)	0.00	(303)	7,503	-2,476.24%
SC42020 - Social Security	0	0	(4,017)	(33,370)	0.00	0	33,370	Infinit
SC42100 - Social Security - Medicare	0	0	(1,950)	0	0.00	(5,341)	(5,341)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	0	0	(5,322)	(102,771)	0.00	(31,943)	70,828	-221.73%
SC42115 - OPEB Funding	0	0	(1,626)	(13,083)	0.00	(8,949)	4,134	-46.20%
SC42120 - TMRS	0	0	(36,473)	0	0.00	(72,980)	(72,980)	100.00%
SC42125 - OPEB Funding	0	0	(3,232)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	0	0	0	(880)	0.00	0	880	Infinit
SC42400 - State Unemployment	0	0	(597)	0	0.00	(1,109)	(1,109)	100.00%
SC42510 - Workers Compensation	0	0	(3,548)	0	0.00	(3,682)	(3,682)	100.00%
41600 - Overtime Pay	0	0	5,314	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	0	5,314	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(37,514)	0	0.00	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	(3,000)	0	0.00	0	0	Infinit
SC67001 - Contractual - Grants	0	0	(34,514)	0	0.00	0	0	Infinit
70000 - Other Charges	0	0	(13,088)	(120,000)	(67,000.00)	(120,000)	0	0.00%
SC74100 - Community Outreach	0	0	(24)	(120,000)	0.00	0	120,000	Infinit
SC77451 - Indirect Costs - Grants	0	0	(12,573)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(491)	0	(67,000.00)	(120,000)	(120,000)	100.00%
71000 - Insurance	0	0	0	(7,368)	(7,368.00)	0	7,368	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC71100 - Insurance and Bonds	0	0	0	(7,368)	(7,368.00)	0	7,368	Infinit
77000 - Charges - Other	0	0	(37,720)	(83,575)	(83,575.00)	(49,054)	34,521	-70.37%
SC77450 - Administrative Other	0	0	(37,720)	(83,575)	(83,575.00)	(49,054)	34,521	-70.37%
92000 - Operating Transfers	0	0	0	0	(5,476.00)	0	0	Infinit
SC92010 - Other Grant Funds	0	0	0	0	(5,476.00)	0	0	Infinit
CC_20350 - Transformation Park Cost Center	0	0	314	98,933	697.00	0	(98,933)	Infinit
Revenues	362,561	0	250,000	347,004	492,353.00	502,000	154,996	30.88%
35300 - Construction Participations	0	0	0	167,004	0.00	0	(167,004)	Infinit
RC35465 - Capital Contributions	0	0	0	167,004	0.00	0	(167,004)	Infinit
36520 - Contract Income	0	0	0	180,000	0.00	0	(180,000)	Infinit
RC36522 - City Contract Income	0	0	0	180,000	0.00	0	(180,000)	Infinit
39100 - Operating Transfers In	362,561	0	250,000	0	492,353.00	502,000	502,000	100.00%
RC39110 - Tsf In fr General Fund	0	0	250,000	0	492,353.00	502,000	502,000	100.00%
RC39350 - Tsf In from Gen Construc	362,561	0	0	0	0.00	0	0	Infinit
Expenditures	(362,561)	0	(249,686)	(248,071)	(491,656.00)	(502,000)	(253,929)	50.58%
41000 - Personnel Services	0	0	0	(166,783)	0.00	0	166,783	Infinit
SC41100 - Salaries and Wages	0	0	0	(131,112)	0.00	0	131,112	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	0	0	0	(24)	0.00	0	24	Infinit
SC42010 - Life Insurance	0	0	0	(1,896)	0.00	0	1,896	Infinit
SC42020 - Social Security	0	0	0	(8,124)	0.00	0	8,124	Infinit
SC42110 - Social Security - OASDI	0	0	0	(17,052)	0.00	0	17,052	Infinit
SC42115 - OPEB Funding	0	0	0	(3,192)	0.00	0	3,192	Infinit
SC42300 - State Unemployment	0	0	0	(48)	0.00	0	48	Infinit
SC42400 - State Unemployment	0	0	0	(5,335)	0.00	0	5,335	Infinit
51000 - Supplies	0	0	(287)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(287)	0	0.00	0	0	Infinit
51100 - General Supplies	0	0	(160,067)	(11,796)	0.00	0	11,796	Infinit
SC51110 - Office Expense	0	0	(3)	(11,796)	0.00	0	11,796	Infinit
SC51200 - Operating	0	0	(158,766)	0	0.00	0	0	Infinit
SC51980 - IT Hardware	0	0	(1,298)	0	0.00	0	0	Infinit
53000 - Energy	0	0	(12,289)	0	(50,537.00)	(61,000)	(61,000)	100.00%
SC53150 - Electricity	0	0	(12,289)	0	(46,000.00)	(48,000)	(48,000)	100.00%
SC53200 - Water and Sewer	0	0	0	0	(4,537.00)	(13,000)	(13,000)	100.00%
60000 - Contractual Services	(180,000)	0	0	(27,492)	0.00	0	27,492	Infinit
SC61200 - Postage	0	0	0	(504)	0.00	0	504	Infinit
SC61300 - Advertising	0	0	0	(996)	0.00	0	996	Infinit
SC61400 - Dues	0	0	0	(996)	0.00	0	996	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(180,000)	0	0	(24,996)	0.00	0	24,996	Infinit
63000 - Other Professional	0	0	0	(5,004)	0.00	0	5,004	Infinit
SC63140 - Audit Fee	0	0	0	(5,004)	0.00	0	5,004	Infinit
68000 - Repair and Maint Services	0	0	(55,712)	0	(20,119.00)	(20,000)	(20,000)	100.00%
SC68100 - R & M - Building	0	0	(1,449)	0	(20,119.00)	(20,000)	(20,000)	100.00%
SC68300 - R & M - Improvements	0	0	(35,214)	0	0.00	0	0	Infinit
SC68620 - Computer Equipment	0	0	(19,049)	0	0.00	0	0	Infinit
69000 - Rentals	0	0	(21,331)	0	(421,000.00)	(421,000)	(421,000)	100.00%
SC69300 - Leased Computer Software	0	0	(21,331)	0	0.00	0	0	Infinit
SC69550 - GTM Lease Expense	0	0	0	0	(421,000.00)	(421,000)	(421,000)	100.00%
70000 - Other Charges	0	0	0	(17,496)	0.00	0	17,496	Infinit
SC74000 - Printing and Binding	0	0	0	(2,496)	0.00	0	2,496	Infinit
SC75100 - Travel	0	0	0	(3,000)	0.00	0	3,000	Infinit
SC75300 - Meals and Local	0	0	0	(12,000)	0.00	0	12,000	Infinit
78500 - Program Expenses	0	0	0	(19,500)	0.00	0	19,500	Infinit
SC78535 - Program Expense - Job Training	0	0	0	(7,500)	0.00	0	7,500	Infinit
SC78540 - Appreciation Lunches	0	0	0	(12,000)	0.00	0	12,000	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
81000 - Land Acquisition	(182,561)	0	0	0	0.00	0	0	Infinit
SC81100 - Land Acquisition costs	(182,561)	0	0	0	0.00	0	0	Infinit
CC_20400 - Shelter Plus Cost Center	377	0	12	12,213	0.04	0	(12,213)	Infinit
Revenues	74,717	34,994	16,988	73,980	34,106.00	75,145	1,165	1.55%
35500 - Revenue from Other Agencies	74,717	34,994	16,988	73,980	34,106.00	75,145	1,165	1.55%
RC35610 - Grant In Aid – Federal	74,717	34,994	16,988	73,980	34,106.00	75,145	1,165	1.55%
Expenditures	(74,340)	(34,994)	(16,976)	(61,767)	(34,105.96)	(75,145)	(13,378)	17.80%
41000 - Personnel Services	(2,053)	(678)	(672)	(1,446)	(626.96)	(1,477)	(31)	2.10%
SC41100 - Salaries and Wages	(1,362)	(454)	(425)	(1,193)	(403.81)	(1,202)	(9)	0.75%
SC41300 - Incentive	0	0	(31)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(399)	(126)	(91)	(104)	(104.00)	(104)	0	0.00%
SC41900 - Life	(1)	(0)	0	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(0)	(7)	(0.18)	0	7	Infinit
SC42020 - Social Security	0	0	0	(32)	0.00	0	32	Infinit
SC42100 - Social Security - Medicare	(18)	(6)	(6)	0	(5.51)	(8)	(8)	100.00%
SC42110 - Social Security - OASDI	(75)	(25)	(26)	(98)	(23.59)	(41)	57	-139.02%
SC42115 - OPEB Funding	(33)	(11)	(11)	(12)	0.00	(13)	(1)	7.69%
SC42120 - TMRS	(161)	(54)	(82)	0	(80.05)	(103)	(103)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	0	0	(9.82)	0	0	Infinit
SC42300 - State Unemployment	(2)	0	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	(2)	(1)	0	0	0.00	(1)	(1)	100.00%
SC42510 - Workers Compensation	0	0	0	0	0.00	(5)	(5)	100.00%
60000 - Contractual Services	0	0	(16,304)	0	(33,326.00)	(73,296)	(73,296)	100.00%
SC64800 - Housing Assistance Payment	0	0	(16,304)	0	0.00	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	0	0	(33,326.00)	(73,296)	(73,296)	100.00%
64800 - Housing Assistance Payment	(72,287)	(34,316)	0	(60,168)	0.00	0	60,168	Infinit
SC64810 - Housing Assistance Payme	(72,287)	(34,316)	0	(60,168)	0.00	0	60,168	Infinit
77000 - Charges - Other	0	0	0	(153)	(153.00)	(372)	(219)	58.87%
SC77450 - Administrative Other	0	0	0	(153)	(153.00)	(372)	(219)	58.87%
CC_20450 - HSS Cost Center	(0)	0	34,786	0	0.00	0	0	Infinit
Revenues	55,660	47,346	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	55,660	47,346	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	55,660	47,346	0	0	0.00	0	0	Infinit
Expenditures	(55,660)	(47,346)	34,786	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	0	0	30,728	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	0	0	(2,065)	0	0.00	0	0	Infinit
SC4110H - Hourly	0	0	31,012	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	69	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(2,982)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	0	0	(9,078)	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	11,580	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	6	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	424	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	0	0	222	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	0	0	(745)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	0	0	(1,100)	0	0.00	0	0	Infinit
SC42120 - TMRS	0	0	2,012	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	1,381	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	0	(8)	0	0.00	0	0	Infinit
41600 - Overtime Pay	0	0	4,058	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	0	4,058	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(6,228)	(136)	0	0	0.00	0	0	Infinit
SC51110 - Office Expense	(6,228)	(136)	0	0	0.00	0	0	Infinit
69000 - Rentals	(20,779)	(24,335)	0	0	0.00	0	0	Infinit
SC69210 - Rental City Equipment	(20,779)	(24,335)	0	0	0.00	0	0	Infinit
77000 - Charges - Other	(28,654)	(22,875)	0	0	0.00	0	0	Infinit
SC77450 - Administrative Other	(27,856)	(21,736)	0	0	0.00	0	0	Infinit
SC77610 - Information Technology - City	(798)	(1,140)	0	0	0.00	0	0	Infinit
CC_20451 - Coming Home Project	2,066	(0)	(69)	0	5,476.00	0	0	Infinit
Revenues	60,118	78,740	0	0	5,476.00	0	0	Infinit
35500 - Revenue from Other Agencies	60,118	78,740	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	60,118	78,740	0	0	0.00	0	0	Infinit
39100 - Operating Transfers In	0	0	0	0	5,476.00	0	0	Infinit
RC39131 - Tsf In fr Home	0	0	0	0	5,476.00	0	0	Infinit
Expenditures	(58,051)	(78,740)	(69)	0	0.00	0	0	Infinit
41000 - Personnel Services	(58,051)	(78,711)	(69)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	(43,452)	(55,399)	0	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(4,512)	(9,909)	0	0	0.00	0	0	Infinit
SC41900 - Life	(26)	(33)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(613)	(769)	0	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(2,623)	(3,288)	0	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(1,056)	(1,347)	0	0	0.00	0	0	Infinit
SC42120 - TMRS	(5,149)	(7,629)	0	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(621)	(330)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	(6)	0	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(69)	0	0.00	0	0	Infinit
41600 - Overtime Pay	0	(30)	0	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	(30)	0	0	0.00	0	0	Infinit
CC_20452 - HSS-Housing Navigation	686	0	(15,553)	0	0.00	0	0	Infinit
Revenues	91,855	94,984	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	91,855	94,984	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	91,855	94,984	0	0	0.00	0	0	Infinit
Expenditures	(91,169)	(94,984)	(15,553)	0	0.00	0	0	Infinit
41000 - Personnel Services	(91,169)	(94,984)	(14,424)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	(60,437)	(63,261)	(3,546)	0	0.00	0	0	Infinit
SC4110H - Hourly	0	0	(4,464)	0	0.00	0	0	Infinit
SC41300 - Incentive	(501)	(481)	(102)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(1,863)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(15,414)	(15,684)	0	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(1,764)	0	0.00	0	0	Infinit
SC41900 - Life	(38)	(39)	0	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(4)	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(64)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(847)	(884)	(85)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(3,620)	(3,779)	(186)	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(1,481)	(1,531)	0	0	0.00	0	0	Infinit
SC42120 - TMRS	(7,221)	(8,978)	(1,896)	0	0.00	0	0	Infinit
SC42125 - OPEB Funding	0	0	(259)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(1,611)	(97)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	(249)	(10)	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(180)	0	0.00	0	0	Infinit
41600 - Overtime Pay	0	0	(1,129)	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	0	(1,129)	0	0.00	0	0	Infinit
CC_20453 - HSS - Social Services	7,648	(0)	(63,727)	0	0.00	0	0	Infinit
Revenues	312,299	483,526	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
35500 - Revenue from Other Agencies	312,299	483,526	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	312,299	483,526	0	0	0.00	0	0	Infinit
Expenditures	(304,651)	(483,526)	(63,727)	0	0.00	0	0	Infinit
41000 - Personnel Services	(304,640)	(483,524)	(60,768)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	(204,679)	(325,007)	(10,393)	0	0.00	0	0	Infinit
SC4110H - Hourly	0	0	(23,664)	0	0.00	0	0	Infinit
SC41300 - Incentive	(117)	(1,967)	(393)	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(7,590)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(50,401)	(77,991)	0	0	0.00	0	0	Infinit
SC41840 - Health Insurance	0	0	(9,019)	0	0.00	0	0	Infinit
SC41900 - Life	(135)	(196)	0	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	10	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(360)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(2,753)	(4,421)	(259)	0	0.00	0	0	Infinit
SC42110 - Social Security - OASDI	(11,772)	(18,953)	34	0	0.00	0	0	Infinit
SC42115 - OPEB Funding	(4,977)	(7,845)	0	0	0.00	0	0	Infinit
SC42120 - TMRS	(24,270)	(46,088)	(7,544)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	(1,031)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(5,534)	(680)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	(1)	(376)	(48)	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(511)	0	0.00	0	0	Infinit
41600 - Overtime Pay	(11)	(2)	(2,930)	0	0.00	0	0	Infinit
SC41620 - Unscheduled	(11)	(2)	(2,930)	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(28)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(28)	0	0.00	0	0	Infinit
CC_20500 - COC Cost Center	0	(0)	1,183	1,865	270.21	10,102	8,237	81.54%
Revenues	52,912	30,277	57,063	96,835	97,035.00	96,835	0	0.00%
35500 - Revenue from Other Agencies	52,912	30,277	57,063	96,835	96,835.00	96,835	0	0.00%
RC35610 - Grant In Aid – Federal	52,912	30,277	57,063	96,835	96,835.00	96,835	0	0.00%
37400 - Miscellaneous Revenue	0	0	0	0	200.00	0	0	Infinit
RC37420 - Donations	0	0	0	0	200.00	0	0	Infinit
Expenditures	(52,912)	(30,277)	(55,880)	(94,970)	(96,764.79)	(86,733)	8,237	-9.50%
41000 - Personnel Services	(29,507)	(26,956)	(38,442)	(80,860)	(64,906.79)	(60,955)	19,905	-32.66%
SC41100 - Salaries and Wages	(20,518)	(18,348)	(25,592)	(55,902)	(45,186.38)	(42,830)	13,072	-30.52%
SC41300 - Incentive	(30)	(159)	(389)	(300)	(1,122.86)	0	300	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(70)	0	(70.47)	0	0	Infinit
SC41820 - Health Insurance	(4,219)	(3,974)	(5,753)	(8,119)	(5,278.00)	(4,762)	3,357	-70.50%
SC41900 - Life	(9)	(10)	(3)	(52)	0.00	0	52	Infinit
SC42010 - Life Insurance	0	0	(89)	(815)	(16.78)	(29)	786	-2,710.34%
SC42020 - Social Security	0	0	0	(3,485)	0.00	0	3,485	Infinit
SC42100 - Social Security - Medicare	(285)	(260)	(240)	0	(646.52)	(621)	(621)	100.00%
SC42110 - Social Security - OASDI	(1,218)	(1,110)	(1,391)	(10,729)	(2,764.61)	(2,655)	8,074	-304.11%
SC42115 - OPEB Funding	(505)	(451)	(507)	(1,366)	0.00	(1,041)	325	-31.22%
SC42120 - TMRS	(2,461)	(2,637)	(4,407)	0	(8,483.17)	(8,490)	(8,490)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(1,033.20)	0	0	Infinit
SC42300 - State Unemployment	(7)	0	0	(92)	0.00	0	92	Infinit
SC42400 - State Unemployment	(34)	(7)	(0)	0	(42.80)	(99)	(99)	100.00%
SC42510 - Workers Compensation	(159)	0	(0)	0	(262.00)	(428)	(428)	100.00%
SC42550 - Moving Expense	(63)	0	0	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(168)	0	(400.00)	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(168)	0	(400.00)	0	0	Infinit
51100 - General Supplies	(1,333)	(155)	(91)	0	0.00	0	0	Infinit
SC51110 - Office Expense	(1,333)	(155)	(91)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(4,500)	(2,828)	(13,144)	(5,600)	(22,350.00)	(20,000)	(14,400)	72.00%
SC62000 - Professional	(4,500)	(2,828)	(8,800)	(5,600)	0.00	0	5,600	Infinit
SC67001 - Contractual - Grants	0	0	(4,344)	0	(22,350.00)	(20,000)	(20,000)	100.00%
70000 - Other Charges	(17,572)	(337)	(1,247)	0	(598.00)	0	0	Infinit
SC75100 - Travel	(17,572)	0	0	0	0.00	0	0	Infinit
SC75300 - Meals and Local	0	(337)	0	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(1,041)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(207)	0	(598.00)	0	0	Infinit
77000 - Charges - Other	0	0	(2,788)	(8,510)	(8,510.00)	(5,778)	2,732	-47.28%
SC77450 - Administrative Other	0	0	(2,788)	(8,510)	(8,510.00)	(5,778)	2,732	-47.28%
CC_20650 - Coming Home	4	(196,708)	(189,934)	2,104	390,886.64	36,716	34,612	94.27%
Revenues	170,719	660	5,130	288,987	578,449.00	292,383	3,396	1.16%
35500 - Revenue from Other Agencies	0	0	0	120,263	120,263.00	123,659	3,396	2.75%
RC35610 - Grant In Aid – Federal	0	0	0	120,263	120,263.00	123,659	3,396	2.75%
37400 - Miscellaneous Revenue	2,500	660	5,130	500	0.00	500	0	0.00%
RC37410 - Miscellaneous Revenue	0	3	0	0	0.00	0	0	Infinit
RC37420 -	2,500	657	5,130	500	0.00	500	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Donations								
39100 - Operating Transfers In	168,219	0	0	168,224	458,186.00	168,224	0	0.00%
RC39110 - Tsf In fr General Fund	168,219	0	0	168,224	458,186.00	168,224	0	0.00%
Expenditures	(170,715)	(197,368)	(195,064)	(286,883)	(187,562.36)	(255,667)	31,216	-12.21%
41000 - Personnel Services	(16,405)	(25,396)	(98,000)	(117,976)	(10,145.00)	(101,798)	16,178	-15.89%
SC41100 - Salaries and Wages	(11,201)	(18,531)	(86,827)	(75,459)	(6,807.00)	(65,657)	9,802	-14.93%
SC4110H - Hourly	0	0	23,540	0	0.00	0	0	Infinit
SC41300 - Incentive	0	(48)	(832)	(150)	(12.00)	(150)	0	0.00%
SC41600 - Overtime Pay	0	0	(3,914)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(2,615)	(2,770)	(37,669)	(18,917)	(1,301.00)	(14,253)	4,664	-32.72%
SC41840 - Health Insurance	0	0	23,513	0	0.00	0	0	Infinit
SC41900 - Life	(6)	(8)	(3)	(73)	0.00	0	73	Infinit
SC42010 - Life Insurance	0	0	(98)	(1,095)	(3.00)	(47)	1,048	-2,229.79%
SC42020 - Social Security	0	0	1,810	(4,688)	0.00	0	4,688	Infinit
SC42100 - Social Security - Medicare	(159)	(265)	(561)	0	(86.00)	(955)	(955)	100.00%
SC42110 - Social Security - OASDI	(681)	(1,133)	(4,766)	(14,435)	(366.00)	(4,079)	10,356	-253.89%
SC42115 - OPEB Funding	(284)	(333)	(4,070)	(1,836)	0.00	(1,600)	236	-14.75%
SC42120 - TMRS	(1,385)	(2,200)	(10,316)	0	(1,352.00)	(13,043)	(13,043)	100.00%
SC42125 - OPEB Funding	0	0	2,621	0	(166.00)	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(73)	(97)	0	(127)	0.00	0	127	Infinit
SC42400 - State Unemployment	(1)	(10)	(129)	(1,196)	0.00	(1,357)	(161)	11.86%
SC42510 - Workers Compensation	0	0	(300)	0	(52.00)	(657)	(657)	100.00%
41600 - Overtime Pay	(487)	0	1,146	0	0.00	0	0	Infinit
SC41620 - Unscheduled	(487)	0	1,146	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(4,964)	0	(5,500.00)	(6,500)	(6,500)	100.00%
SC51101 - Supplies - Grants	0	0	(4,964)	0	(5,500.00)	(6,500)	(6,500)	100.00%
51100 - General Supplies	(12,135)	(8,383)	(3,136)	(6,500)	0.00	0	6,500	Infinit
SC51110 - Office Expense	(12,193)	(8,383)	(2,945)	(4,500)	0.00	0	4,500	Infinit
SC51300 - Clothing and Linen	58	0	0	(2,000)	0.00	0	2,000	Infinit
SC51980 - IT Hardware	0	0	(191)	0	0.00	0	0	Infinit
60000 - Contractual Services	(18,492)	(5,701)	(7,949)	(5,000)	(7,500.00)	(4,500)	500	-11.11%
SC62000 - Professional	(18,492)	(5,701)	(3,618)	(5,000)	0.00	0	5,000	Infinit
SC64800 - Housing Assistance Payment	0	0	(1,752)	0	(2,000.00)	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	0	0	0.00	(2,000)	(2,000)	100.00%
SC67001 - Contractual - Grants	0	0	(2,578)	0	(5,500.00)	(2,500)	(2,500)	100.00%
64800 - Housing Assistance Payment	(621)	(5,329)	0	(4,000)	0.00	0	4,000	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC64810 - Housing Assistance Payme	(621)	(5,329)	0	(4,000)	0.00	0	4,000	Infinit
69000 - Rentals	(59,795)	(66,981)	(92,355)	(92,358)	(90,246.36)	(90,246)	2,112	-2.34%
SC69210 - Rental City Equipment	(59,795)	(66,981)	(92,355)	(92,358)	(90,246.36)	(90,246)	2,112	-2.34%
70000 - Other Charges	(32,893)	(20,971)	38,383	(17,000)	(27,000.00)	(14,000)	3,000	-21.43%
SC74100 - Community Outreach	(27,080)	(14,531)	(259)	(4,000)	0.00	0	4,000	Infinit
SC75100 - Travel	(5,813)	(6,440)	(3,461)	(13,000)	0.00	0	13,000	Infinit
SC77451 - Indirect Costs - Grants	0	0	0	0	(12,000.00)	0	0	Infinit
SC78231 - Other - Grants	0	0	42,103	0	(15,000.00)	(14,000)	(14,000)	100.00%
71000 - Insurance	(5,237)	(5,878)	(2,131)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%
SC71100 - Insurance and Bonds	(5,237)	(5,878)	(2,131)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%
77000 - Charges - Other	(24,649)	(29,757)	(26,057)	(42,709)	(45,831.00)	(37,255)	5,454	-14.64%
SC77450 - Administrative Other	0	0	(823)	(12,428)	(15,550.00)	(3,946)	8,482	-214.95%
SC77610 - Information Technology - City	(24,649)	(29,757)	(22,959)	(30,281)	(30,281.00)	(33,309)	(3,028)	9.09%
SC79000 - Other Marketing	0	0	(2,274)	0	0.00	0	0	Infinit
93000 - Fixed Asset Transfers	0	(28,971)	0	0	0.00	0	0	Infinit
SC93010 - General Fixed Assets	0	(28,971)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_20651 - Coming Home Project	4,325	(0)	(45,285)	(4,270)	(8,370.00)	30,534	34,804	113.98%
Revenues	170,807	170,882	186,479	193,534	193,534.00	193,534	0	0.00%
35500 - Revenue from Other Agencies	170,807	170,882	186,479	193,534	193,534.00	193,534	0	0.00%
RC35610 - Grant In Aid – Federal	170,807	170,882	186,479	193,534	193,534.00	193,534	0	0.00%
Expenditures	(166,482)	(170,882)	(231,765)	(197,804)	(201,904.00)	(163,000)	34,804	-21.35%
41000 - Personnel Services	(137,120)	(136,969)	(134,111)	(141,977)	(141,256.00)	(109,139)	32,838	-30.09%
SC41100 - Salaries and Wages	(93,720)	(92,284)	(68,576)	(93,316)	(93,816.00)	(69,711)	23,605	-33.86%
SC4110H - Hourly	0	0	(20,814)	0	0.00	0	0	Infinit
SC41300 - Incentive	(63)	(458)	(1,631)	(96)	(258.00)	(180)	(84)	46.67%
SC41600 - Overtime Pay	0	0	(80)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(21,736)	(21,508)	(4,027)	(20,801)	(19,100.00)	(15,528)	5,273	-33.96%
SC41840 - Health Insurance	0	0	(15,194)	0	0.00	0	0	Infinit
SC41900 - Life	(55)	(51)	(9)	(83)	0.00	0	83	Infinit
SC42010 - Life Insurance	0	0	(282)	(1,354)	(42.00)	(58)	1,296	-2,234.48%
SC42020 - Social Security	0	0	(1,161)	(5,793)	0.00	0	5,793	Infinit
SC42100 - Social Security - Medicare	(1,320)	(1,284)	(851)	0	(1,268.00)	(1,013)	(1,013)	100.00%
SC42110 - Social Security - OASDI	(5,643)	(5,489)	(2,869)	(17,835)	(5,422.00)	(5,915)	11,920	-201.52%
SC42115 - OPEB Funding	(2,279)	(2,217)	(465)	(2,269)	0.00	(1,697)	572	-33.71%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(11,113)	(13,593)	(15,483)	0	(17,930.00)	(13,853)	(13,853)	100.00%
SC42125 - OPEB Funding	0	0	(1,703)	0	(2,122.00)	0	0	Infinit
SC42300 - State Unemployment	(1,193)	(49)	0	(144)	0.00	0	144	Infinit
SC42400 - State Unemployment	0	(36)	(103)	(286)	(111.00)	(485)	(199)	41.03%
SC42510 - Workers Compensation	0	0	(864)	0	(1,187.00)	(699)	(699)	100.00%
41600 - Overtime Pay	0	(16)	(424)	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	(16)	(424)	0	0.00	0	0	Infinit
51000 - Supplies	0	0	(48)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(48)	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(36,471)	0	(45,696.00)	(45,696)	(45,696)	100.00%
SC64800 - Housing Assistance Payment	0	0	(5,328)	0	0.00	0	0	Infinit
SC64816 - HAP Stands - Grants	0	0	(30,264)	0	(45,696.00)	(45,696)	(45,696)	100.00%
SC67001 - Contractual - Grants	0	0	(879)	0	0.00	0	0	Infinit
64800 - Housing Assistance Payment	(29,361)	(33,897)	(873)	(40,875)	0.00	0	40,875	Infinit
SC64810 - Housing Assistance Payme	(29,361)	(33,897)	0	(40,875)	0.00	0	40,875	Infinit
SC64815 - HAP Portability-In	0	0	(873)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	0	0	(57,368)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(854)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(56,514)	0	0.00	0	0	Infinit
77000 - Charges - Other	0	0	(2,470)	(14,952)	(14,952.00)	(8,165)	6,787	-83.12%
SC77450 - Administrative Other	0	0	(2,470)	(14,952)	(14,952.00)	(8,165)	6,787	-83.12%
CC_20652 - Coming Home United Way	4,131	10,434	(7,091)	59,656	9,512.00	4,155	(55,501)	-1,335.76%
Revenues	18,100	24,656	33,100	101,100	77,583.00	81,250	(19,850)	-24.43%
35500 - Revenue from Other Agencies	0	8,005	6,000	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	0	8,005	6,000	0	0.00	0	0	Infinit
37400 - Miscellaneous Revenue	18,100	16,651	27,100	101,100	77,583.00	81,250	(19,850)	-24.43%
RC37420 - Donations	18,100	16,651	27,100	101,100	77,583.00	81,250	(19,850)	-24.43%
Expenditures	(13,969)	(14,222)	(40,191)	(41,444)	(68,071.00)	(77,095)	(35,651)	46.24%
41000 - Personnel Services	(13,969)	(13,138)	(39,139)	(31,980)	(62,207.00)	(70,823)	(38,843)	54.85%
SC41100 - Salaries and Wages	(10,905)	(9,022)	(22,919)	(23,101)	(40,618.00)	(46,587)	(23,486)	50.41%
SC4110H - Hourly	0	0	(2,726)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	(5)	(193)	0	(57.00)	(330)	(330)	100.00%
SC41600 - Overtime Pay	0	0	(36)	0	0.00	0	0	Infinit
SC41820 - Health	0	(1,886)	(461)	(2,071)	(9,750.00)	(8,822)	(6,751)	76.52%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Insurance								
SC41840 - Health Insurance	0	0	(5,978)	0	0.00	0	0	Infinit
SC41900 - Life	(7)	(5)	(1)	(25)	0.00	0	25	Infinit
SC42010 - Life Insurance	0	0	(45)	(335)	(22.00)	(43)	292	-679.07%
SC42020 - Social Security	0	0	(134)	(1,432)	0.00	0	1,432	Infinit
SC42100 - Social Security - Medicare	(158)	(127)	(326)	0	(562.00)	(680)	(680)	100.00%
SC42110 - Social Security - OASDI	(675)	(545)	(1,258)	(4,411)	(2,401.00)	(3,300)	1,111	-33.67%
SC42115 - OPEB Funding	(265)	(219)	(52)	(561)	(988.00)	(1,140)	(579)	50.79%
SC42120 - TMRS	(1,292)	(1,329)	(4,424)	0	(7,788.00)	(9,300)	(9,300)	100.00%
SC42125 - OPEB Funding	0	0	(572)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(667)	0	0	(44)	0.00	0	44	Infinit
SC42400 - State Unemployment	0	0	(13)	0	(21.00)	(152)	(152)	100.00%
SC42510 - Workers Compensation	0	0	0	0	0.00	(469)	(469)	100.00%
51000 - Supplies	0	0	(419)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(419)	0	0.00	0	0	Infinit
51100 - General Supplies	0	(454)	(109)	(3,600)	0.00	0	3,600	Infinit
SC51300 - Clothing and Linen	0	(454)	(109)	(3,600)	0.00	0	3,600	Infinit
70000 - Other Charges	0	(631)	(249)	(2,500)	(2,500.00)	(1,250)	1,250	-100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC74100 - Community Outreach	0	(631)	(173)	(2,500)	0.00	0	2,500	Infinit
SC78231 - Other - Grants	0	0	(76)	0	(2,500.00)	(1,250)	(1,250)	100.00%
77000 - Charges - Other	0	0	(274)	(3,364)	(3,364.00)	(5,022)	(1,658)	33.01%
SC77450 - Administrative Other	0	0	(274)	(3,364)	(3,364.00)	(5,022)	(1,658)	33.01%
CC_20655 - Ending Homelessness	2,343	0	0	0	0.00	0	0	Infinit
Revenues	0	47,987	14,876	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	0	47,987	14,876	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	0	47,987	14,876	0	0.00	0	0	Infinit
Expenditures	2,343	(47,987)	(14,876)	0	0.00	0	0	Infinit
41000 - Personnel Services	2,343	(39,265)	(12,686)	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	1,577	(26,086)	(8,459)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	(194)	(76)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	419	(6,421)	(1,982)	0	0.00	0	0	Infinit
SC41900 - Life	1	(16)	(5)	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(110)	0	0.00	0	0	Infinit
SC42020 - Social Security	0	0	(516)	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	23	(363)	0	0	0.00	0	0	Infinit
SC42110 - Social Security -	96	(1,551)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
OASDI								
SC42115 - OPEB Funding	38	(639)	(207)	0	0.00	0	0	Infinit
SC42120 - TMRS	189	(3,916)	(1,272)	0	0.00	0	0	Infinit
SC42400 - State Unemployment	0	(79)	0	0	0.00	0	0	Infinit
SC42510 - Workers Compensation	0	0	(60)	0	0.00	0	0	Infinit
64800 - Housing Assistance Payment	0	(8,722)	(2,190)	0	0.00	0	0	Infinit
SC64860 - Homeless Assistance-Financial	0	(600)	0	0	0.00	0	0	Infinit
SC64870 - Homeless Assistance-Rental	0	(5,410)	(1,260)	0	0.00	0	0	Infinit
SC64880 - Homelessness Prevention Financial	0	(2,064)	0	0	0.00	0	0	Infinit
SC64890 - Homelessness Prevention Rental	0	(648)	(930)	0	0.00	0	0	Infinit
CC_20700 - ESG Cost Center	32,160	0	(15,241)	0	(47,789.37)	0	0	Infinit
Revenues	156,622	19,011	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	156,622	19,011	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	156,622	19,011	0	0	0.00	0	0	Infinit
Expenditures	(124,462)	(19,011)	(15,241)	0	(47,789.37)	0	0	Infinit
41000 - Personnel Services	(62,450)	(2,064)	(15,313)	0	(47,861.26)	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41100 - Salaries and Wages	(44,727)	(1,692)	(15,998)	0	(33,080.55)	0	0	Infinit
SC4110H - Hourly	0	0	1,809	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	178	0	(416.26)	0	0	Infinit
SC41600 - Overtime Pay	0	0	(612)	0	(201.24)	0	0	Infinit
SC41820 - Health Insurance	(7,419)	0	(8,038)	0	(4,640.28)	0	0	Infinit
SC41840 - Health Insurance	0	0	7,363	0	0.00	0	0	Infinit
SC41900 - Life	(25)	(1)	0	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(2)	0	(18.48)	0	0	Infinit
SC42020 - Social Security	0	0	784	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(633)	(24)	31	0	(466.73)	0	0	Infinit
SC42110 - Social Security - OASDI	(2,708)	(104)	(104)	0	(1,995.36)	0	0	Infinit
SC42115 - OPEB Funding	(1,087)	(41)	(756)	0	0.00	0	0	Infinit
SC42120 - TMRS	(5,300)	(201)	(641)	0	(6,194.22)	0	0	Infinit
SC42125 - OPEB Funding	0	0	673	0	(817.58)	0	0	Infinit
SC42300 - State Unemployment	(514)	0	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	(36)	(1)	(0)	0	(30.56)	0	0	Infinit
41600 - Overtime Pay	0	0	72	0	71.89	0	0	Infinit
SC41620 - Unscheduled	0	0	72	0	71.89	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(6,393)	0	0	0	0.00	0	0	Infinit
SC51110 - Office Expense	(6,393)	0	0	0	0.00	0	0	Infinit
64500 - Emergency Shelter Grant	(49,928)	(16,502)	0	0	0.00	0	0	Infinit
SC64620 - Homelessness Prevention	(49,928)	(13,371)	0	0	0.00	0	0	Infinit
SC64656 - ESG HMIS	0	(3,131)	0	0	0.00	0	0	Infinit
71000 - Insurance	(1,164)	(49)	0	0	0.00	0	0	Infinit
SC71100 - Insurance and Bonds	(1,164)	(49)	0	0	0.00	0	0	Infinit
77000 - Charges - Other	(4,527)	(396)	0	0	0.00	0	0	Infinit
SC77610 - Information Technology - City	(4,527)	(396)	0	0	0.00	0	0	Infinit
CC_20715 - TX ESG CARES 2	8,397	0	0	0	0.00	0	0	Infinit
Revenues	86,397	0	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	86,397	0	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	86,397	0	0	0	0.00	0	0	Infinit
Expenditures	(78,000)	0	0	0	0.00	0	0	Infinit
64500 - Emergency Shelter Grant	(78,000)	0	0	0	0.00	0	0	Infinit
SC64662 - RR Rental	(75,412)	0	0	0	0.00	0	0	Infinit
SC64663 - RR Financial	(2,588)	0	0	0	0.00	0	0	Infinit
CC_20725 - 2021 TX Emergency Solutions Grant	0	0	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	0	30,341	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	0	30,341	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	0	30,341	0	0	0.00	0	0	Infinit
Expenditures	0	(30,341)	0	0	0.00	0	0	Infinit
64500 - Emergency Shelter Grant	0	(30,341)	0	0	0.00	0	0	Infinit
SC64620 - Homelessness Prevention	0	(26,655)	0	0	0.00	0	0	Infinit
SC64656 - ESG HMIS	0	(3,686)	0	0	0.00	0	0	Infinit
CC_20730 - 2023 TX Emergency Solutions Grant	0	1,653	46,293	443	39,996.00	(33,482)	(33,925)	101.32%
Revenues	0	133,916	175,762	104,012	103,962.00	115,670	11,658	10.08%
35500 - Revenue from Other Agencies	0	133,916	175,762	104,012	103,962.00	115,670	11,658	10.08%
RC35610 - Grant In Aid – Federal	0	133,916	175,762	104,012	103,962.00	115,670	11,658	10.08%
Expenditures	0	(132,263)	(129,468)	(103,569)	(63,966.00)	(149,152)	(45,583)	30.56%
41000 - Personnel Services	0	(69,597)	(52,065)	(43,883)	(3,837.00)	(87,986)	(44,103)	50.13%
SC41100 - Salaries and Wages	0	(47,058)	(26,223)	(30,932)	0.00	(56,456)	(25,524)	45.21%
SC4110H - Hourly	0	0	(1,809)	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(1,559)	0	0.00	0	0	Infinit
SC41600 - Overtime Pay	0	0	(57)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	0	(10,904)	(3,650)	(3,837)	(3,837.00)	(13,325)	(9,488)	71.20%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41840 - Health Insurance	0	0	(7,363)	0	0.00	0	0	Infinit
SC41900 - Life	0	(28)	(8)	(32)	0.00	0	32	Infinit
SC42010 - Life Insurance	0	0	(194)	(449)	0.00	(52)	397	-763.46%
SC42020 - Social Security	0	0	(784)	(1,918)	0.00	0	1,918	Infinit
SC42100 - Social Security - Medicare	0	(649)	(397)	0	0.00	(819)	(819)	100.00%
SC42110 - Social Security - OASDI	0	(2,775)	(1,778)	(5,906)	0.00	(4,024)	1,882	-46.77%
SC42115 - OPEB Funding	0	(1,129)	(328)	(752)	0.00	(1,372)	(620)	45.19%
SC42120 - TMRS	0	(6,999)	(7,241)	0	0.00	(11,191)	(11,191)	100.00%
SC42125 - OPEB Funding	0	0	(673)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	0	(49)	0	(57)	0.00	0	57	Infinit
SC42400 - State Unemployment	0	(6)	(1)	0	0.00	(183)	(183)	100.00%
SC42510 - Workers Compensation	0	0	(1)	0	0.00	(564)	(564)	100.00%
41600 - Overtime Pay	0	0	(72)	0	0.00	0	0	Infinit
SC41620 - Unscheduled	0	0	(72)	0	0.00	0	0	Infinit
51100 - General Supplies	0	(5,081)	0	0	0.00	0	0	Infinit
SC51110 - Office Expense	0	(5,081)	0	0	0.00	0	0	Infinit
60000 - Contractual Services	0	0	(47,438)	0	(50,023.00)	(49,730)	(49,730)	100.00%
SC64816 - HAP Stands - Grants	0	0	(43,362)	0	(50,023.00)	(49,730)	(49,730)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC67001 - Contractual - Grants	0	0	(4,076)	0	0.00	0	0	Infinit
64500 - Emergency Shelter Grant	0	(52,689)	(14,825)	(54,430)	0.00	0	54,430	Infinit
SC64620 - Homelessness Prevention	0	(52,689)	(13,784)	(50,023)	0.00	0	50,023	Infinit
SC64651 - Street Outreach	0	0	0	(4,407)	0.00	0	4,407	Infinit
SC64656 - ESG HMIS	0	0	(1,041)	0	0.00	0	0	Infinit
70000 - Other Charges	0	0	(10,925)	0	(4,850.00)	(4,850)	(4,850)	100.00%
SC74100 - Community Outreach	0	0	(5,906)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(5,019)	0	(4,850.00)	(4,850)	(4,850)	100.00%
71000 - Insurance	0	(539)	(532)	(639)	(639.00)	0	639	Infinit
SC71100 - Insurance and Bonds	0	(539)	(532)	(639)	(639.00)	0	639	Infinit
77000 - Charges - Other	0	(4,357)	(3,611)	(4,617)	(4,617.00)	(6,586)	(1,969)	29.90%
SC77450 - Administrative Other	0	0	(316)	(4,617)	(4,617.00)	(6,586)	(1,969)	29.90%
SC77610 - Information Technology - City	0	(4,357)	(3,295)	0	0.00	0	0	Infinit
CC_20750 - HMIS Cost Center	0	0	14,557	0	(77,472.99)	0	0	Infinit
Expenditures	0	0	14,557	0	(77,472.99)	0	0	Infinit
41000 - Personnel Services	0	0	(5,592)	0	(77,472.99)	0	0	Infinit
SC41100 - Salaries and Wages	0	0	(12,437)	0	(52,856.22)	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC4110H - Hourly	0	0	9,516	0	0.00	0	0	Infinit
SC41300 - Incentive	0	0	(426)	0	(3,106.25)	0	0	Infinit
SC41600 - Overtime Pay	0	0	0	0	(70.46)	0	0	Infinit
SC41820 - Health Insurance	0	0	(9,067)	0	(4,945.34)	0	0	Infinit
SC41840 - Health Insurance	0	0	7,684	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	271	0	(23.31)	0	0	Infinit
SC42020 - Social Security	0	0	435	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	0	0	43	0	(787.42)	0	0	Infinit
SC42110 - Social Security - OASDI	0	0	(848)	0	(3,367.22)	0	0	Infinit
SC42115 - OPEB Funding	0	0	(785)	0	0.00	0	0	Infinit
SC42120 - TMRS	0	0	(685)	0	(10,612.98)	0	0	Infinit
SC42125 - OPEB Funding	0	0	709	0	(1,235.53)	0	0	Infinit
SC42400 - State Unemployment	0	0	(0)	0	(94.90)	0	0	Infinit
SC42510 - Workers Compensation	0	0	0	0	(373.36)	0	0	Infinit
70000 - Other Charges	0	0	20,149	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(0)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	20,149	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_20755 - HMIS	3,394	0	(14,213)	(1,941)	88,706.00	244	2,185	895.49%
Revenues	156,591	125,501	191,577	173,026	173,026.00	173,026	0	0.00%
35500 - Revenue from Other Agencies	156,591	125,501	191,577	173,026	173,026.00	173,026	0	0.00%
RC35610 - Grant In Aid – Federal	156,591	125,501	191,577	173,026	173,026.00	173,026	0	0.00%
Expenditures	(153,197)	(125,501)	(205,791)	(174,967)	(84,320.00)	(172,782)	2,185	-1.26%
41000 - Personnel Services	(81,856)	(81,438)	(60,720)	(77,617)	0.00	(15,789)	61,828	-391.59%
SC41100 - Salaries and Wages	(57,154)	(55,248)	(30,506)	(48,765)	0.00	(9,387)	39,378	-419.50%
SC4110H - Hourly	0	0	(9,516)	0	0.00	0	0	Infinit
SC41300 - Incentive	(110)	(261)	(414)	(300)	0.00	(126)	174	-138.10%
SC41600 - Overtime Pay	0	0	(147)	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(11,815)	(12,548)	(1,661)	(13,807)	0.00	(2,174)	11,633	-535.10%
SC41840 - Health Insurance	0	0	(7,684)	0	0.00	0	0	Infinit
SC41900 - Life	(23)	(31)	(5)	(48)	0.00	0	48	Infinit
SC42010 - Life Insurance	0	0	(387)	(712)	0.00	(8)	704	-8,800.00%
SC42020 - Social Security	0	0	(435)	(3,042)	0.00	0	3,042	Infinit
SC42100 - Social Security - Medicare	(786)	(776)	(482)	0	0.00	(138)	(138)	100.00%
SC42110 - Social Security - OASDI	(3,359)	(3,316)	(1,084)	(9,368)	0.00	(1,420)	7,948	-559.72%
SC42115 - OPEB Funding	(1,397)	(1,315)	(185)	(1,192)	0.00	(231)	961	-416.02%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42120 - TMRS	(6,814)	(7,923)	(7,251)	0	0.00	(1,885)	(1,885)	100.00%
SC42125 - OPEB Funding	0	0	(709)	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(64)	0	0	(89)	0.00	0	89	Infinit
SC42400 - State Unemployment	(81)	(20)	(40)	(294)	0.00	(325)	(31)	9.54%
SC42510 - Workers Compensation	(183)	0	(215)	0	0.00	(95)	(95)	100.00%
SC42550 - Moving Expense	(69)	0	0	0	0.00	0	0	Infinit
51000 - Supplies	0	0	0	0	(800.00)	3,000	3,000	100.00%
SC51100 - General Supplies	0	0	0	0	0.00	4,500	4,500	100.00%
SC51101 - Supplies - Grants	0	0	0	0	(800.00)	(1,500)	(1,500)	100.00%
51100 - General Supplies	(898)	(11,683)	(207)	(4,500)	0.00	(4,500)	0	0.00%
SC51110 - Office Expense	(898)	(11,683)	(114)	(4,500)	0.00	(4,500)	0	0.00%
SC51200 - Operating	0	0	(93)	0	0.00	0	0	Infinit
60000 - Contractual Services	(47,657)	(1,273)	(94,818)	(66,720)	(63,890.00)	(135,000)	(68,280)	50.58%
SC62000 - Professional	(47,657)	(1,273)	(49,843)	(66,720)	0.00	0	66,720	Infinit
SC64816 - HAP Stands - Grants	0	0	(2,998)	0	0.00	0	0	Infinit
SC67001 - Contractual - Grants	0	0	(41,978)	0	(63,890.00)	(135,000)	(135,000)	100.00%
70000 - Other Charges	(11,675)	(7,393)	(39,902)	(6,500)	0.00	(6,500)	0	0.00%
SC72000 - Communication	0	0	114	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC75100 - Travel	(11,675)	(7,393)	(4,991)	(6,500)	0.00	(6,500)	0	0.00%
SC75300 - Meals and Local	0	0	(560)	0	0.00	0	0	Infinit
SC77451 - Indirect Costs - Grants	0	0	(7,938)	0	0.00	0	0	Infinit
SC78231 - Other - Grants	0	0	(26,527)	0	0.00	0	0	Infinit
71000 - Insurance	(1,164)	(588)	(533)	0	0.00	0	0	Infinit
SC71100 - Insurance and Bonds	(1,164)	(588)	(533)	0	0.00	0	0	Infinit
77000 - Charges - Other	(9,947)	(23,127)	(9,610)	(19,630)	(19,630.00)	(13,993)	5,637	-40.28%
SC77450 - Administrative Other	(626)	(11,971)	(1,456)	(8,178)	(8,178.00)	(1,396)	6,782	-485.82%
SC77610 - Information Technology - City	(9,322)	(11,156)	(8,154)	(11,452)	(11,452.00)	(12,597)	(1,145)	9.09%
CC_24530 - Covid - 19 ARP Cost Center	830,561	572,126	273,747	(1,417,487)	(18,351.00)	0	1,417,487	Infinit
Revenues	3,182,103	6,107,993	1,912,477	50,000	273,227.00	50,000	0	0.00%
35500 - Revenue from Other Agencies	2,732,446	5,690,553	1,796,373	0	273,227.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	2,732,446	5,690,553	1,796,373	0	273,227.00	0	0	Infinit
37109 - Interest Earnings	449,657	417,440	116,104	50,000	0.00	50,000	0	0.00%
RC37110 - Interest Income	449,657	417,440	116,104	50,000	0.00	50,000	0	0.00%
Expenditures	(2,351,542)	(5,535,867)	(1,638,730)	(1,467,487)	(291,578.00)	(50,000)	1,417,487	-2,834.97%
60000 - Contractual Services	0	0	(9,319)	(1,467,487)	0.00	0	1,467,487	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	0	0	(9,319)	(1,467,487)	0.00	0	1,467,487	Infinit
92000 - Operating Transfers	(2,351,542)	(5,535,867)	(1,629,410)	0	(291,578.00)	(50,000)	(50,000)	100.00%
SC92120 - Information Services	(982,328)	(1,708,193)	(571,663)	0	(252,489.00)	0	0	Infinit
SC92130 - General Construction	(1,332,806)	(3,738,186)	(953,114)	0	0.00	0	0	Infinit
SC92195 - Trf to 2090 Court Security	0	0	(55,087)	0	(18,518.00)	0	0	Infinit
SC92205 - Trf to 2470	(36,408)	(89,488)	(49,547)	0	(20,571.00)	(50,000)	(50,000)	100.00%
CC_24531 - ARP - Fire Paramedic	2,211	0	0	0	0.00	0	0	Infinit
Revenues	203,587	518,966	0	0	0.00	0	0	Infinit
35500 - Revenue from Other Agencies	203,587	518,966	0	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	203,587	518,966	0	0	0.00	0	0	Infinit
Expenditures	(201,376)	(518,966)	0	0	0.00	0	0	Infinit
41000 - Personnel Services	(38,795)	(107,130)	0	0	0.00	0	0	Infinit
SC41100 - Salaries and Wages	(571)	(5,993)	0	0	0.00	0	0	Infinit
SC41300 - Incentive	(7)	(9)	0	0	0.00	0	0	Infinit
SC41820 - Health Insurance	(125)	(29,081)	0	0	0.00	0	0	Infinit
SC41900 - Life	(0)	(68)	0	0	0.00	0	0	Infinit
SC42100 - Social Security - Medicare	(2,261)	(5,417)	0	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(3,916)	(9,323)	0	0	0.00	0	0	Infinit
SC42130 - FRRF Total	(31,882)	(57,239)	0	0	0.00	0	0	Infinit
SC42300 - State Unemployment	(32)	0	0	0	0.00	0	0	Infinit
41600 - Overtime Pay	(160,588)	(377,649)	0	0	0.00	0	0	Infinit
SC41620 - Unscheduled	(160,588)	(377,649)	0	0	0.00	0	0	Infinit
51100 - General Supplies	(1,993)	0	0	0	0.00	0	0	Infinit
SC51200 - Operating	(1,993)	0	0	0	0.00	0	0	Infinit
60000 - Contractual Services	0	(34,186)	0	0	0.00	0	0	Infinit
SC61410 - Tuition	0	(34,186)	0	0	0.00	0	0	Infinit
CC_24710 - PREP Program Cost Center	1,551	0	50,028	0	(25,917.49)	42,785	42,785	100.00%
Revenues	36,408	89,488	135,073	0	20,571.00	50,000	50,000	100.00%
35500 - Revenue from Other Agencies	0	0	55,302	0	0.00	0	0	Infinit
RC35610 - Grant In Aid – Federal	0	0	55,302	0	0.00	0	0	Infinit
39100 - Operating Transfers In	36,408	89,488	79,771	0	20,571.00	50,000	50,000	100.00%
RC39635 - Tsf in Frm 2450	36,408	89,488	79,771	0	20,571.00	50,000	50,000	100.00%
Expenditures	(34,857)	(89,488)	(85,045)	0	(46,488.49)	(7,215)	(7,215)	100.00%
41000 - Personnel Services	(24,619)	(64,080)	(74,936)	0	(39,640.21)	0	0	Infinit
SC41100 - Salaries and Wages	(19,070)	(50,061)	(52,146)	0	(29,861.62)	0	0	Infinit
SC41300 - Incentive	0	0	(1,056)	0	(362.46)	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(1,997)	0	(743.85)	0	0	Infinit
SC41820 - Health Insurance	(2,570)	(6,100)	(7,945)	0	(1,849.78)	0	0	Infinit
SC41900 - Life	(5)	(13)	(4)	0	0.00	0	0	Infinit
SC42010 - Life Insurance	0	0	(254)	0	(9.14)	0	0	Infinit
SC42100 - Social Security - Medicare	(270)	(707)	(434)	0	(417.33)	0	0	Infinit
SC42110 - Social Security - OASDI	(473)	(2,471)	(2,876)	0	(1,784.51)	0	0	Infinit
SC42115 - OPEB Funding	(197)	(549)	(929)	0	0.00	0	0	Infinit
SC42120 - TMRS	(958)	(3,247)	(6,585)	0	(3,447.43)	0	0	Infinit
SC42125 - OPEB Funding	0	0	0	0	(452.25)	0	0	Infinit
SC42300 - State Unemployment	(689)	(541)	0	0	0.00	0	0	Infinit
SC42400 - State Unemployment	(386)	(390)	(138)	0	(148.13)	0	0	Infinit
SC42510 - Workers Compensation	0	0	(574)	0	(563.71)	0	0	Infinit
41600 - Overtime Pay	(26)	0	0	0	367.20	0	0	Infinit
SC41620 - Unscheduled	(26)	0	0	0	367.20	0	0	Infinit
51000 - Supplies	0	0	(1,254)	0	0.00	0	0	Infinit
SC51101 - Supplies - Grants	0	0	(1,254)	0	0.00	0	0	Infinit
51100 - General Supplies	(926)	(794)	(61)	0	0.00	0	0	Infinit
SC51110 - Office Expense	(926)	(768)	(61)	0	0.00	0	0	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51200 - Operating	0	(27)	0	0	0.00	0	0	Infinit
60000 - Contractual Services	(180)	(13,750)	(1,654)	0	0.00	0	0	Infinit
SC62000 - Professional	(180)	(13,750)	(1,654)	0	0.00	0	0	Infinit
69000 - Rentals	(9,106)	(6,749)	(7,140)	0	(7,215.48)	(7,215)	(7,215)	100.00%
SC69210 - Rental City Equipment	(9,106)	(6,749)	(7,140)	0	(7,215.48)	(7,215)	(7,215)	100.00%
71000 - Insurance	0	(4,115)	0	0	0.00	0	0	Infinit
SC71100 - Insurance and Bonds	0	(4,115)	0	0	0.00	0	0	Infinit
CC_GR-000150 - AAF Mental Health Support	0	0	0	(35,271)	(3,166.00)	(71,393)	(36,122)	50.60%
Revenues	0	0	0	73,250	100,000.00	100,000	26,750	26.75%
35500 - Revenue from Other Agencies	0	0	0	73,250	100,000.00	100,000	26,750	26.75%
RC36100 - Grants - County	0	0	0	73,250	100,000.00	100,000	26,750	26.75%
Expenditures	0	0	0	(108,521)	(103,166.00)	(171,393)	(62,872)	36.68%
41000 - Personnel Services	0	0	0	(32,105)	0.00	(93,604)	(61,499)	65.70%
SC41100 - Salaries and Wages	0	0	0	(24,788)	0.00	(63,486)	(38,698)	60.96%
SC41300 - Incentive	0	0	0	0	0.00	(420)	(420)	100.00%
SC41820 - Health Insurance	0	0	0	0	0.00	(9,266)	(9,266)	100.00%
SC41900 - Life	0	0	0	(30)	0.00	0	30	Infinit
SC42010 - Life Insurance	0	0	0	(359)	0.00	(58)	301	-518.97%
SC42020 - Social Security	0	0	0	(1,537)	0.00	0	1,537	Infinit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	0	0	0	0	0.00	(927)	(927)	100.00%
SC42110 - Social Security - OASDI	0	0	0	(4,733)	0.00	(4,381)	352	-8.03%
SC42115 - OPEB Funding	0	0	0	(602)	0.00	(1,553)	(951)	61.24%
SC42120 - TMRS	0	0	0	0	0.00	(12,666)	(12,666)	100.00%
SC42300 - State Unemployment	0	0	0	(56)	0.00	0	56	Infinit
SC42400 - State Unemployment	0	0	0	0	0.00	(209)	(209)	100.00%
SC42510 - Workers Compensation	0	0	0	0	0.00	(638)	(638)	100.00%
77000 - Charges - Other	0	0	0	(3,166)	(3,166.00)	(4,539)	(1,373)	30.25%
SC77450 - Administrative Other	0	0	0	(3,166)	(3,166.00)	(4,539)	(1,373)	30.25%
TEXP - Total Operating Expense	0	0	0	(73,250)	(100,000.00)	(73,250)	0	0.00%
SC41000 - Personal Services	0	0	0	(73,250)	(100,000.00)	(73,250)	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
CC_20110 - Community Development Cost Center	**1.20**	**4**
ADM504 - MANAGING DIRECTOR OF COMMUNITY DEVELOPMENT	0.25	1
ADM560 - DEPUTY COMMUNITY DEVELOPMENT DIRECTOR	0.20	1
CLR185 - GRANT MONITOR	0.50	1

	FTE	Count
MGT145 - FINANCIAL ACCOUNTANT - GRANT COMPLIANCE SPECIALIST	0.25	1
CC_20115 - Code Enforcement	**0.99**	**2**
CLR185 - GRANT MONITOR	0.79	1
MGT150 - GRANT MANAGER	0.20	1
CC_20125 - Rehab Support	**2.72**	**5**
ADM504 - MANAGING DIRECTOR OF COMMUNITY DEVELOPMENT	0.20	1
CLR150 - ADMINISTRATIVE COORDINATOR	0.30	1
MGT145 - FINANCIAL ACCOUNTANT - GRANT COMPLIANCE SPECIALIST	0.22	1
TRD086 - INSPECTION LEAD	1.00	1
TRD556 - REHAB INSPECTOR II	1.00	1
CC_20130 - Housing Rehab	**1.00**	**1**
CLR185 - GRANT MONITOR	1.00	1
CC_20210 - Housing Assistance	**12.29**	**13**
ADM504 - MANAGING DIRECTOR OF COMMUNITY DEVELOPMENT	0.30	1
CLR030 - CASE WORKER	5.00	5
CLR415 - ADMINISTRATIVE ASSISTANT IV	1.00	1
MGT140 - HCV MANAGER (HOUSING)	1.00	1
MGT146 - ASSISTANT HOUSING MANAGER	0.99	1
PRF175 - HOUSING NAVIGATOR	1.00	1
PRF705 - CASE MANAGER - SOCIAL WORKER	1.00	1
TRD085 - INSPECTOR	2.00	2
CC_20310 - Home Administration	**1.71**	**3**
CLR185 - GRANT MONITOR	0.35	1
MGT150 - GRANT MANAGER	0.36	1
PRF175 - HOUSING NAVIGATOR	1.00	1
CC_20315 - General Fund Match	**2.43**	**7**
ADM504 - MANAGING DIRECTOR OF COMMUNITY DEVELOPMENT	0.25	1
ADM560 - DEPUTY COMMUNITY DEVELOPMENT DIRECTOR	0.51	1

	FTE	Count
CLR150 - ADMINISTRATIVE COORDINATOR	0.30	1
CLR185 - GRANT MONITOR	0.65	2
MGT145 - FINANCIAL ACCOUNTANT - GRANT COMPLIANCE SPECIALIST	0.35	1
MGT150 - GRANT MANAGER	0.37	1
CC_20335 - HOME-ARP Admin	**1.70**	**4**
ADM560 - DEPUTY COMMUNITY DEVELOPMENT DIRECTOR	0.12	1
CLR150 - ADMINISTRATIVE COORDINATOR	0.40	1
CLR185 - GRANT MONITOR	1.00	1
MGT145 - FINANCIAL ACCOUNTANT - GRANT COMPLIANCE SPECIALIST	0.18	1
CC_20340 - HOME-ARP Project	**7.55**	**12**
CLR575 - PEER SUPPORT SPECIALIST	0.60	1
MGT010 - COMING HOME PROGRAM COORDINATOR	0.20	1
MGT015 - LEAD CASE MANAGER	1.45	2
PRF175 - HOUSING NAVIGATOR	0.75	1
PRF705 - CASE MANAGER - SOCIAL WORKER	4.55	7
CC_20400 - Shelter Plus Cost Center	**0.01**	**1**
MGT146 - ASSISTANT HOUSING MANAGER	0.01	1
CC_20500 - COC Cost Center	**0.67**	**3**
ADM560 - DEPUTY COMMUNITY DEVELOPMENT DIRECTOR	0.17	1
CLR185 - GRANT MONITOR	0.50	2
CC_20650 - Coming Home	**1.10**	**3**
MGT010 - COMING HOME PROGRAM COORDINATOR	0.55	1
PRF705 - CASE MANAGER - SOCIAL WORKER	0.55	2
CC_20651 - Coming Home Project	**1.35**	**5**
MGT010 - COMING HOME PROGRAM COORDINATOR	0.20	1
MGT015 - LEAD CASE MANAGER	0.30	1

	FTE	Count
PRF175 - HOUSING NAVIGATOR	0.25	1
PRF705 - CASE MANAGER - SOCIAL WORKER	0.60	2
CC_20652 - Coming Home United Way	**1.03**	**4**
CLR575 - PEER SUPPORT SPECIALIST	0.48	2
PRF705 - CASE MANAGER - SOCIAL WORKER	0.55	2
CC_20730 - 2023 TX Emergency Solutions Grant	**1.24**	**5**
CLR575 - PEER SUPPORT SPECIALIST	0.20	1
MGT015 - LEAD CASE MANAGER	0.25	1
MGT150 - GRANT MANAGER	0.07	1
PRF705 - CASE MANAGER - SOCIAL WORKER	0.72	2
CC_20755 - HMIS	**0.21**	**1**
CLR185 - GRANT MONITOR	0.21	1
CC_GR-000150 - AAF Mental Health Support	**1.42**	**2**
CLR575 - PEER SUPPORT SPECIALIST	0.72	1
PRF705 - CASE MANAGER - SOCIAL WORKER	0.70	1
Grand Total	**38.62**	**75**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Public Health

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	7,707,412	7,534,512	7,845,273	10,751,768	8,500,184
Personal Services	3,822,089	4,391,938	4,842,505	7,762,998	5,014,866
Supplies	829,734	742,100	907,097	894,557	960,309
Contractual Services	2,556,534	948,683	987,507	990,454	1,310,212
Other Charges	499,055	1,451,776	990,482	986,077	1,084,797
Inter Reimbursements	0	14	0	0	0
Operating Transfers	0	0	117,682	117,682	130,000
Revenues	7,562,723	7,548,785	6,948,300	6,937,800	7,070,486
Operating Revenues	7,308,813	5,501,139	5,224,637	5,224,637	5,334,505
Non-Oper Revenues	103,108	474,145	117,500	107,000	117,500
Other Financing Sources	150,802	175,400	90,380	90,380	90,380
Transfers In	0	1,398,101	1,515,783	1,515,783	1,528,101

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Promoting and protecting health while preventing disease with integrity and compassion for our community.

Vision

We believe in equitable health for all.

Goals and Objectives

Amarillo Public Health (APH) receives primary local funding through the Amarillo Hospital District, which supports essential public health activities not otherwise funded through Federal, State, or local grants. These funds allow the department to maintain critical infrastructure, respond to emerging public health needs, and sustain services that protect the health and safety of the community.

APH collaborates with the Texas Department of State Health Services to manage budgets, work plans, and deliverables for more than 20 grants. Additional support from private granting agencies strengthens targeted programs and creates opportunities for future funding partnerships. Through these funding sources, APH fulfills responsibilities under Texas law and local ordinances while implementing innovative, community-focused public health strategies.

The department also receives limited revenue through service fees. Fees are intentionally kept low to maintain access to care and services for the community while balancing operational needs.

APH prioritizes fiscal responsibility, communication, preparedness, and public safety. The department continues to strengthen public health outcomes through technology, innovation, collaboration, and investment in public health infrastructure.

Programs of Amarillo Public Health

Administration/Support

2026/27 Budget

Public Health Administration provides oversight of daily operations and support for departmental activities, with a workforce of 56 public health professionals supporting nearly 20 grants and multiple public health initiatives.

The Director of Public Health also serves as the Amarillo Area Public Health District Director. In 2019, the Amarillo Area Public Health District expanded to include Timbercreek Canyon, Lake Tanglewood, Bishop Hills, and Palisades. The Cooperative Agreement was updated in both 2019 and 2023 to support regional collaboration and public health coordination.

Communicable Disease

2026/27 Budget

The Communicable Disease Program conducts epidemiology, public health follow-up, provider coordination, outbreak response, and community education. More than 88 conditions are reportable to APH under Texas law, with approximately 45 or more conditions reported annually.

Program staff investigate each report to ensure patient and community safety, provide education and treatment recommendations, identify contacts when necessary, and respond to outbreaks. APH also leads PanIC, the Panhandle Infection Control group, supporting regional collaboration and preparedness.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Total number of cases worked	1,062	900	900
Number of Notifiable Conditions Investigated	502	475	475
Disease investigations are reported to the Texas Department of State Health Services within the required time. (State average 82%)	90%	95%	95%

Reported January – December and Perinatal Hep B reported Sept-Aug

Immunization

2026/27 Budget

The Immunization Program provides adult and childhood vaccinations through both clinic-based and mobile services, conducts outreach and education, and performs school and daycare immunization compliance assessments.

The mobile clinic targets shelters, low-income housing areas, community centers, and public events to increase access to vaccines. APH provides a full range of recommended immunizations, including vaccines for Hepatitis A and B, DTaP, Polio, Flu, MMR, HPV, Meningococcal disease, COVID-19, Rabies, and others, totaling 19 vaccine types.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Patients seen	5958	7,000	7,000
Vaccines given	20514	20,000	20,000
Number of Outreach Events	100	160	160
Total Number of Vaccinations at Outreach Events	828	1300	1300

Reported October – September

Refugee Health

2026/27 Budget

The Refugee Health Program provides comprehensive health screenings for newly arrived refugees within 90 days of arrival, including tuberculosis testing, medical history review, physical assessments, immunizations, referrals, and assistance with medical documentation for immigration processes.

Although changes in federal policy are expected to reduce refugee arrivals, APH remains committed to supporting current refugee populations as long as services are needed. Funding for this program remains uncertain.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
VOLAG capacity for Primary Refugee arrival	250	0	0
Primary refugees: health screening within 90 days of arrival (%)	91%*	0	0
Green card assistance	212	150	75

Reported October –September

*Texas had a waiver from the Office of Refugee Resettlement to see clients within 365 days of arrival during this reporting period. Under that metric, 100% of clients were seen within their determined eligibility period.

Tuberculosis/Hansen's Control

2026/27 Budget

The Tuberculosis Control Program provides testing, treatment, case management, public health follow-up, and community education for both active and latent tuberculosis cases.

In 2017, APH opened the first Hansen's Disease clinic in the Texas Panhandle. Grant funding obtained through the Texas Department of State Health Services in 2018 supports continued care coordination and medication management for Hansen's Disease patients across the region.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
TB skin tests were placed	622	650	650
Latent Tuberculosis patients seen in clinic	82	100	100
Latent Tuberculosis therapy completion rate	92%	85%	85
Active Tuberculosis patients seen in clinic	4	5	5
Active Tuberculosis therapy completion rate	100%	100%	100

Reported October –September

STD/HIV Prevention and Treatment

2026/27 Budget

The STD/HIV Program operates a full-service clinic providing testing, treatment, disease intervention, outreach, and public health follow-up services.

The program focuses on increasing testing and education among high-risk populations while identifying trends that contribute to disease transmission. Public health follow-up has identified increased use of anonymous dating applications and unprotected sexual activity as contributing factors in local disease spread. APH utilizes both traditional outreach methods and social media platforms to provide education and increase awareness.

Expanded testing efforts continue to identify previously undiagnosed cases, allowing earlier treatment and reducing transmission within the community.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Patients seen in STD clinic	1950	2,000	2,000
Patients tested through HIV Outreach	2,030	1,900	1,900

Testing numbers reported October - September

Public Health Preparedness

2026/27 Budget

The Public Health Preparedness Program conducts all-hazards preparedness planning, training, response coordination, and public education

The team works closely with local, State, and Federal partners to develop emergency plans and conduct exercises ranging from tabletop discussions to full-scale response operations.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Whole Community Preparedness Outreach: Individuals Reached	722	1000	1000
Preparedness training, exercises, and live responses	17	20	20
Preparedness meetings with local, regional, and state agencies	28	50	50

Public Health Promotions

2026/27 Budget

The Public Health Promotions Program continues to expand as grant opportunities become available. Through coalition building, assessment, and strategic planning, the Healthy Amarillo Women initiative works to strengthen community resources that support families and improve long-term health outcomes.

The department also participates in the Community and Clinical Health Bridge grant, supporting efforts to reduce obesity and chronic disease in Potter and Randall Counties.

In response to community needs identified in 2019, APH began providing portable cribs to local homeless shelters to support infant safe sleep practices and reduce sleep-related infant deaths. The program has since expanded to serve families throughout the entire community, with APH continuing to secure grant funding to increase access to safe sleep resources and education.

APH also maintains five certified Child Passenger Safety Technicians who provide car seat inspections, education, and installation assistance for families throughout the community. APH operates a Safe Kids Program focused on preventing unintentional childhood injuries through coalition development, education, and community action. This team also serves as the operational arm of the Panhandle Child Fatality Review Team.

In collaboration with Texas Tech University Health Sciences Center, APH also participates in the Vibrant Moms Project, which focuses on improving maternal health outcomes through education, support services, and community partnership initiatives designed to strengthen maternal and infant health in the region.

	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Number of car seats inspected	41	60	60
Number of new car seats installed	548	500	500
Number of cribs provided to families	151	175	175
Individuals completing the RESET program	36	35	35
Participants in Walk With Ease	12	40	40
Total garden production	1700 pieces	1000	1000

Health Informatics

2026/27 Budget

Health Informatics is an expanding field within healthcare that includes electronic medical records, health information exchange, billing, HIPAA privacy and security, provider credentialing, staff development and training, data analysis, and quality improvement. Focused on technology, efficiency, and innovation, the Health Informatics team supports departmental operations through the following functions:

- Coordinates electronic medical record activities for the department and serves as backup to the Local Responsible Party for information privacy and security.
- Establish and oversee departmental billing practices.
- Maintains the department's pharmacy license and CLIA certification.
- Provides staff onboarding support and coordinates the Learning Management System (LMS).
- Conducts and coordinates program evaluations and quality assurance activities.
- Supports the department with logistics, IT training, administrative support, data analysis, and communication coordination.

Women's Health

2026/27 Budget

The Women's Health Clinic opened on April 22, 2025, following funding approval by the Amarillo City Council during FY24. The clinic was established to improve access to preventive and wellness healthcare services for women in the community.

Services provided include Pap testing for cervical cancer screening, mammogram referrals for breast cancer screening, STD/HIV testing and treatment, contraception services, and pregnancy testing. The team also provides resource navigation for pregnant patients, including assistance with Medicaid enrollment and referrals to prenatal care providers.

Amarillo Public Health looks forward to continued growth of the Women's Health Program as community needs and funding opportunities evolve.

Performance Measures/Indicators:	**2024/2025 Actual**	**2025/2026 Estimated**	**2026/2027 Projected**
Patients seen in Women's Health	76	1000	1000
Pregnant patients referred to prenatal care	7	200	200
Number of clients enrolled in Pregnancy Medicaid	23		

Community Mental Health

2026/27 Budget

Amarillo Public Health received the Community Mental Health Grant in March 2020. From March 2020 through September 2024, APH partnered with Family Support Services to provide program services. APH recognizes and appreciates the foundation and support Family Support Services provided in establishing the LOSS Team.

In September 2024, APH transitioned the program back under direct public health operations. Texas Health and Human Services substantially increased funding in recognition of the program's impact, allowing APH to expand services for survivors of suicide loss.

The Community Mental Health Grant supports the LOSS Team, which stands for Local Outreach to Survivors of Suicide (LOSS). The LOSS Team partners with local law enforcement agencies to respond directly on scene when there has been a death from suicide. The LOSS Team provides immediate emotional support, hope, resources, scene restoration assistance, and connections to counseling services for survivors.

The team also facilitates monthly survivor grief support groups and ongoing outreach efforts. Research shows survivors of suicide loss are seven times more likely to die by suicide themselves. Historically, survivors may wait an average of 4.5 years before reaching out for local support services. Following intervention from the LOSS Team, survivors are connecting with resources in approximately 39 days, significantly improving opportunities for support and recovery.

	2024/2025 Actual	2025/2026 Estimated	2026/2027 Projected
Grief Groups Held	14	24	35
Survivors Served	208	150	175
Response Calls	30	25	30

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD2140 - Opioid Settlement Fund	130,000
FD2500 - Public Health Fund	8,370,184
Grand Total	**8,500,184**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_21400 - Opioid Settlement Cost Center	0	73,040	305,109	(107,182)	(117,682.00)	(119,500)	(12,318)	10.31%
Revenues	0	73,040	305,109	10,500	0.00	10,500	0	0.00%
37000 - Non-Operating Revenues	0	0	294,261	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	294,261	0	0.00	0	0	Infinity
37109 - Interest Earnings	0	12,723	10,848	10,500	0.00	10,500	0	0.00%
RC37110 - Interest Income	0	12,723	10,848	10,500	0.00	10,500	0	0.00%
37400 - Miscellaneous Revenue	0	60,318	0	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	0	60,318	0	0	0.00	0	0	Infinity
Expenditures	0	0	0	(117,682)	(117,682.00)	(130,000)	(12,318)	9.48%
92000 - Operating Transfers	0	0	0	(117,682)	(117,682.00)	(130,000)	(12,318)	9.48%
SC92010 - Other Grant Funds	0	0	0	(117,682)	(117,682.00)	(130,000)	(12,318)	9.48%
CC_25011 - Public Health Cost Center	(1,683,779)	(172,944)	237,878	423,181	(2,576,999.73)	1,498,287	1,075,106	71.76%
Revenues	1,532,561	1,510,283	1,909,745	2,163,500	2,163,500.00	3,681,601	1,518,101	41.23%
32800 - Intergovernmental Revenues	1,270,580	1,360,234	1,403,205	2,000,000	2,000,000.00	2,060,000	60,000	2.91%
RC32806 - Health Dept Part.-AHD	1,270,580	1,360,234	1,403,205	2,000,000	2,000,000.00	2,060,000	60,000	2.91%
35500 - Revenue from Other Agencies	0	18,863	280,219	0	0.00	60,000	60,000	100.00%
RC35610 - Grant In Aid – Federal	0	0	278,814	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35615 - Program Income	0	0	1,405	0	0.00	0	0	Infinity
RC35620 - Medicaid Reim	0	18,863	0	0	0.00	60,000	60,000	100.00%
37000 - Non-Operating Revenues	0	0	(1,592)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	(1,592)	0	0.00	0	0	Infinity
37109 - Interest Earnings	225,195	90,386	170,628	107,000	107,000.00	107,000	0	0.00%
RC37110 - Interest Income	225,195	90,386	170,628	107,000	107,000.00	107,000	0	0.00%
37200 - Administrative Charges	0	0	(7)	0	0.00	0	0	Infinity
RC37250 - Indirect Cost Reimbursem	0	0	(7)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	36,786	40,800	57,290	56,500	56,500.00	56,500	0	0.00%
RC37130 - Discounts Earned	0	0	0	0	0.00	0	0	Infinity
RC37141 - Merchant Service Fees	0	0	(781)	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	86	36	0	0	0.00	0	0	Infinity
RC37420 - Donations	0	4,683	6,330	2,500	2,500.00	2,500	0	0.00%
RC37421 - TB Testing	0	0	5,459	8,000	8,000.00	8,000	0	0.00%
RC37422 - Immunizations	5,916	4,897	4,262	7,000	7,000.00	7,000	0	0.00%
RC37431 - Patient Fees	24,086	24,590	27,053	25,000	25,000.00	25,000	0	0.00%
RC37434 - Titers Fee	4,766	4,327	3,932	3,500	3,500.00	3,500	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37436 - Pregnancy Test Fee	180	350	150	300	300.00	300	0	0.00%
RC37437 - Trichomoniasis Test Fee	1,753	1,918	1,029	3,200	3,200.00	3,200	0	0.00%
RC37438 - Tspot Fee	0	0	252	7,000	7,000.00	7,000	0	0.00%
RC37450 - Discount Earned	0	0	5,199	0	0.00	0	0	Infinity
RC37460 - Gn/Lss on Prop Disposal	0	0	4,405	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	0	0	0.00	1,398,101	1,398,101	100.00%
RC39110 - Tsf In fr General Fund	0	0	0	0	0.00	1,398,101	1,398,101	100.00%
Expenditures	(3,216,340)	(1,683,226)	(1,671,867)	(1,740,319)	(4,740,499.73)	(2,183,314)	(442,995)	20.29%
41000 - Personnel Services	(789,396)	(880,041)	400,870	(790,960)	(3,805,138.73)	(1,170,884)	(379,924)	32.45%
SC41100 - Salaries and Wages	(552,837)	(621,681)	82,872	(517,439)	(2,659,752.40)	(792,496)	(275,057)	34.71%
SC4110H - Hourly	0	0	205,791	0	0.00	0	0	Infinity
SC41300 - Incentive	(5,942)	(4,330)	14,654	0	(28,747.62)	(1,800)	(1,800)	100.00%
SC41615 - Unscheduled Overtime	0	0	0	0	(181.14)	0	0	Infinity
SC41820 - Health Insurance	(90,809)	(87,889)	(363,828)	(104,108)	(309,752.11)	(105,332)	(1,224)	1.16%
SC41840 - Health Insurance	0	0	422,474	0	0.00	0	0	Infinity
SC41900 - Life	(205)	(211)	(56)	(274)	0.00	0	274	Infinity
SC42010 - Life Insurance	0	0	(2,441)	(7,639)	(1,159.68)	(440)	7,199	-1,636.14%
SC42020 - Social Security	0	0	(0)	(32,496)	215.19	0	32,496	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(7,746)	(8,683)	(1,093)	0	(37,727.79)	(11,717)	(11,717)	100.00%
SC42110 - Social Security - OASDI	(33,122)	(37,126)	16,466	(100,584)	(159,249.25)	(50,102)	50,482	-100.76%
SC42115 - OPEB Funding	(13,846)	(16,526)	(52,677)	(12,803)	0.00	(19,638)	(6,835)	34.80%
SC42120 - TMRS	(67,781)	(91,528)	34,239	0	(500,964.89)	(160,165)	(160,165)	100.00%
SC42125 - OPEB Funding	0	0	55,780	0	(64,622.04)	0	0	Infinity
SC42300 - State Unemployment	(458)	(437)	0	(495)	0.00	0	495	Infinity
SC42400 - State Unemployment	(7,393)	(1,973)	(742)	(5,732)	(5,349.48)	(7,312)	(1,580)	21.61%
SC42510 - Workers Compensation	(5,785)	(6,035)	(2,961)	(5,850)	(22,809.43)	(8,082)	(2,232)	27.62%
SC42530 - Car Allowance	0	0	(4,368)	0	(6,743.55)	(9,000)	(9,000)	100.00%
SC42550 - Moving Expense	(3,472)	(3,621)	(204)	(3,540)	0.00	0	3,540	Infinity
SC42570 - Communications Allowance	0	0	(3,037)	0	(8,294.54)	(4,800)	(4,800)	100.00%
41600 - Overtime Pay	(1,765)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(1,765)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(140,422)	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	4,445	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	(605)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(137,602)	0	0.00	0	0	Infinity
SC51416 - Vaccines	0	0	(6,660)	0	0.00	0	0	Infinity
51100 - General Supplies	(70,127)	(104,082)	(51,228)	(88,900)	(88,900.00)	(88,900)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(13,916)	(26,101)	(15,651)	(20,000)	(20,000.00)	(20,000)	0	0.00%
SC51200 - Operating	(32,055)	(51,677)	(31,334)	(35,000)	(35,000.00)	(35,000)	0	0.00%
SC51300 - Clothing and Linen	0	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51350 - Chemical and Medical	(17,171)	(15,196)	(4,218)	(27,000)	(27,000.00)	(27,000)	0	0.00%
SC51410 - Vaccines	(5,652)	(9,835)	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC52050 - Auto Parts	(1,333)	(1,272)	(25)	(1,200)	(1,200.00)	(1,200)	0	0.00%
SC52050.LABOR - Auto Parts Labor	0	0	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
53000 - Energy	(54,596)	(46,580)	(8,620)	(48,271)	(35,731.00)	(37,386)	10,885	-29.12%
SC51800 - Fuel & Oil	(1,649)	(922)	(27)	(48)	(48.00)	(48)	0	0.00%
SC53100 - Natural Gas	(13,281)	(11,902)	(1,330)	(12,504)	0.00	0	12,504	Infinity
SC53150 - Electricity	(32,973)	(27,529)	(5,377)	(28,922)	(29,228.00)	(30,689)	(1,767)	5.76%
SC53200 - Water and Sewer	(6,693)	(6,227)	(1,885)	(6,797)	(6,455.00)	(6,649)	148	-2.23%
60000 - Contractual Services	(37,341)	(135,435)	(299,484)	(166,500)	(166,500.00)	(169,130)	(2,630)	1.56%
SC61100 - Communications Billing	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC61200 - Postage	(1,962)	(690)	(221)	(2,200)	(2,200.00)	(2,200)	0	0.00%
SC61400 - Dues	(5,475)	(7,170)	(851)	(7,430)	(7,430.00)	(7,430)	0	0.00%
SC61410 - Tuition	0	0	0	(5,000)	(5,000.00)	(7,000)	(2,000)	28.57%
SC62000 - Professional	(29,905)	(127,575)	(163,789)	(149,370)	(149,370.00)	(150,000)	(630)	0.42%
SC67001 - Contractual -	0	0	(134,623)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Grants								
63000 - Other Professional	(4,949)	(866)	0	0	0.00	0	0	Infinity
SC63210 - Armored Car Service	(4,949)	(866)	0	0	0.00	0	0	Infinity
69000 - Rentals	(95,105)	(96,790)	(95,878)	(101,147)	(104,094.00)	(109,094)	(7,947)	7.28%
SC69100 - Rental Land & Buildings	(1,796)	(1,922)	(1,280)	0	0.00	0	0	Infinity
SC69210 - Rental City Equipment	(23,486)	(25,074)	(27,866)	(26,147)	(29,094.00)	(29,094)	(2,947)	10.13%
SC69300 - Leased Computer Software	(69,823)	(69,794)	(66,732)	(75,000)	(75,000.00)	(80,000)	(5,000)	6.25%
70000 - Other Charges	(7,576)	(31,302)	(903,512)	(27,000)	(27,000.00)	(30,000)	(3,000)	10.00%
SC75100 - Travel	(4,095)	(26,839)	(4,510)	(20,000)	(20,000.00)	(20,000)	0	0.00%
SC75200 - Mileage	(234)	(233)	(109)	(2,000)	(2,000.00)	(5,000)	(3,000)	60.00%
SC75300 - Meals and Local	(3,246)	(4,230)	(4,526)	(5,000)	(5,000.00)	(5,000)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(40,545)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(853,821)	0	0.00	0	0	Infinity
71000 - Insurance	(17,177)	(26,753)	(9,991)	(29,663)	(29,663.00)	(18,406)	11,257	-61.16%
SC71100 - Insurance and Bonds	(17,177)	(26,753)	(9,991)	(29,663)	(29,663.00)	(18,406)	11,257	-61.16%
76000 - Depreciation	0	0	(4,405)	(4,405)	0.00	(4,405)	0	0.00%
SC76650 - Amortization of Lease Computer	0	0	(4,405)	(4,405)	0.00	(4,405)	0	0.00%
77000 - Charges - Other	(427,400)	(361,377)	(559,198)	(483,473)	(483,473.00)	(555,109)	(71,636)	12.90%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77200 - License and Permits	(60)	0	0	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC77450 - Administrative Other	(88,621)	(10,032)	(17,504)	(71,400)	(71,400.00)	(101,929)	(30,529)	29.95%
SC77500 - DSHS Other	(77)	0	0	0	0.00	0	0	Infinity
SC77610 - Information Technology - City	(334,614)	(351,345)	(365,399)	(411,073)	(411,073.00)	(452,180)	(41,107)	9.09%
SC78040 - Interest Exp. Leased COmputer	0	0	(341)	0	0.00	0	0	Infinity
SC78210 - Cash Over/Short	(0)	0	18	0	0.00	0	0	Infinity
SC78230 - Loss on Bad Debt	(4,028)	0	(175,972)	0	0.00	0	0	Infinity
92000 - Operating Transfers	0	0	(0)	0	0.00	0	0	Infinity
SC92010 - Other Grant Funds	0	0	(0)	0	0.00	0	0	Infinity
93000 - Fixed Asset Transfers	(1,710,906)	0	0	0	0.00	0	0	Infinity
SC93010 - General Fixed Assets	(1,710,906)	0	0	0	0.00	0	0	Infinity
CC_25012 - Refugee Health	11,601	10,677	(114,971)	6,567	6,567.00	21,896	15,329	70.01%
Revenues	575,735	830,688	446,457	191,737	191,737.00	100,000	(91,737)	-91.74%
32800 - Intergovernmental Revenues	2,659	12,204	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	2,659	12,204	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	573,076	818,485	446,457	191,737	191,737.00	100,000	(91,737)	-91.74%
RC35610 - Grant	573,076	818,485	446,457	191,737	191,737.00	100,000	(91,737)	-91.74%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
In Aid – Federal								
Expenditures	(564,134)	(820,011)	(561,427)	(185,170)	(185,170.00)	(78,104)	107,066	-137.08%
41000 - Personnel Services	(326,419)	(367,888)	(388,558)	(114,542)	(114,542.00)	(3,980)	110,562	-2,777.94%
SC41100 - Salaries and Wages	(241,719)	(271,448)	(269,233)	(70,364)	(70,364.00)	0	70,364	Infinity
SC4110H - Hourly	0	0	(10,847)	0	0.00	0	0	Infinity
SC41300 - Incentive	(140)	957	(5,082)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(29,413)	(30,712)	(7,447)	(20,708)	(20,708.00)	0	20,708	Infinity
SC41840 - Health Insurance	0	0	(22,565)	0	0.00	0	0	Infinity
SC41900 - Life	(88)	(96)	(22)	(55)	(55.00)	0	55	Infinity
SC42010 - Life Insurance	0	0	(940)	(1,020)	(1,020.00)	0	1,020	Infinity
SC42020 - Social Security	0	0	0	(4,362)	(4,362.00)	0	4,362	Infinity
SC42100 - Social Security - Medicare	(3,333)	(3,716)	(2,064)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(14,252)	(15,890)	(13,631)	(13,434)	(13,434.00)	(1,191)	12,243	-1,027.96%
SC42115 - OPEB Funding	(5,895)	(6,902)	(1,605)	(1,710)	(1,710.00)	0	1,710	Infinity
SC42120 - TMRS	(28,618)	(38,779)	(48,207)	0	0.00	0	0	Infinity
SC42125 - OPEB Funding	0	0	(5,142)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(163)	(194)	0	(100)	(100.00)	0	100	Infinity
SC42400 - State Unemployment	(2,797)	(1,108)	(170)	(2,789)	(2,789.00)	(2,789)	0	0.00%
SC42510 - Workers Compensation	0	0	(1,602)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(736)	0	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(736)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(130,069)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(35,109)	0	0.00	0	0	Infinity
SC51416 - Vaccines	0	0	(94,960)	0	0.00	0	0	Infinity
51100 - General Supplies	(163,898)	(397,006)	(4,198)	(53,400)	(53,400.00)	(50,000)	3,400	-6.80%
SC51110 - Office Expense	(532)	(2,114)	(604)	0	0.00	0	0	Infinity
SC51200 - Operating	(723)	(1,135)	(398)	(1,000)	(1,000.00)	(500)	500	-100.00%
SC51350 - Chemical and Medical	(2,727)	(35,597)	(3,196)	(2,400)	(2,400.00)	(3,500)	(1,100)	31.43%
SC51410 - Vaccines	(159,916)	(358,160)	0	(50,000)	(50,000.00)	(46,000)	4,000	-8.70%
60000 - Contractual Services	(35,230)	(42,629)	(18,031)	(5,000)	(5,000.00)	(16,888)	(11,888)	70.39%
SC62000 - Professional	(35,230)	(42,629)	(7,581)	(5,000)	(5,000.00)	(16,888)	(11,888)	70.39%
SC67001 - Contractual - Grants	0	0	(10,450)	0	0.00	0	0	Infinity
70000 - Other Charges	0	(5,944)	(13,166)	0	0.00	(3,500)	(3,500)	100.00%
SC75100 - Travel	0	(5,944)	0	0	0.00	(3,000)	(3,000)	100.00%
SC75200 - Mileage	0	0	0	0	0.00	(500)	(500)	100.00%
SC77451 - Indirect Costs - Grants	0	0	(12,420)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(746)	0	0.00	0	0	Infinity
71000 - Insurance	(1,164)	(2,351)	(639)	(1,279)	(1,279.00)	(2,736)	(1,457)	53.25%
SC71100 - Insurance and Bonds	(1,164)	(2,351)	(639)	(1,279)	(1,279.00)	(2,736)	(1,457)	53.25%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(36,687)	(4,194)	(6,767)	(10,949)	(10,949.00)	(1,000)	9,949	-994.90%
SC77450 - Administrative Other	(36,687)	(4,194)	(6,767)	(10,349)	(10,349.00)	0	10,349	Infinity
SC77550 - Office Supplies- USCRI	0	0	0	(600)	(600.00)	(1,000)	(400)	40.00%
CC_25013 - IMM/Locals	15,367	4,917	(215,741)	(266,969)	(266,969.00)	(302,538)	(35,569)	11.76%
Revenues	445,819	377,079	388,132	280,929	280,929.00	280,929	0	0.00%
32800 - Intergovernmental Revenues	139,391	24,160	6,036	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	139,391	24,160	6,036	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	242,976	255,218	273,546	261,049	261,049.00	261,049	0	0.00%
RC35610 - Grant In Aid – Federal	242,976	255,218	273,546	261,049	261,049.00	261,049	0	0.00%
37400 - Miscellaneous Revenue	63,452	97,701	108,550	19,880	19,880.00	19,880	0	0.00%
RC37141 - Merchant Service Fees	(1,798)	(2,309)	(608)	0	0.00	0	0	Infinity
RC37422 - Immunizations	65,249	100,010	109,157	19,880	19,880.00	19,880	0	0.00%
Expenditures	(430,452)	(372,162)	(603,873)	(547,898)	(547,898.00)	(583,467)	(35,569)	6.10%
41000 - Personnel Services	(376,473)	(360,995)	(610,127)	(480,041)	(480,041.00)	(513,789)	(33,748)	6.57%
SC41100 - Salaries and Wages	(250,601)	(247,429)	(376,007)	(307,668)	(307,668.00)	(321,338)	(13,670)	4.25%
SC4110H - Hourly	0	0	(35,078)	0	0.00	0	0	Infinity
SC41300 - Incentive	(1,627)	(1,076)	(7,297)	(1,200)	(1,200.00)	(1,800)	(600)	33.33%
SC41820 - Health Insurance	(67,195)	(51,146)	(13,813)	(77,350)	(77,350.00)	(79,786)	(2,436)	3.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41840 - Health Insurance	0	0	(69,375)	0	0.00	0	0	Infinity
SC41900 - Life	(142)	(132)	(36)	(287)	(287.00)	0	287	Infinity
SC42010 - Life Insurance	0	0	(1,090)	(4,480)	(4,480.00)	(287)	4,193	-1,460.98%
SC42020 - Social Security	0	0	0	(19,151)	(19,151.00)	0	19,151	Infinity
SC42100 - Social Security - Medicare	(3,446)	(3,460)	(3,116)	0	0.00	(4,702)	(4,702)	100.00%
SC42110 - Social Security - OASDI	(14,733)	(14,795)	(20,262)	(58,971)	(58,971.00)	(25,337)	33,634	-132.75%
SC42115 - OPEB Funding	(6,129)	(6,122)	(1,705)	(7,507)	(7,507.00)	(7,881)	(374)	4.75%
SC42120 - TMRS	(29,841)	(35,599)	(71,031)	0	0.00	(64,283)	(64,283)	100.00%
SC42125 - OPEB Funding	0	0	(8,319)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(335)	(307)	0	(518)	(518.00)	0	518	Infinity
SC42400 - State Unemployment	(2,423)	(843)	(366)	(2,909)	(2,909.00)	(3,933)	(1,024)	26.04%
SC42510 - Workers Compensation	0	0	(2,003)	0	0.00	(3,242)	(3,242)	100.00%
SC42550 - Moving Expense	0	(86)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(630)	0	0.00	(1,200)	(1,200)	100.00%
51000 - Supplies	0	0	(9,073)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(9,073)	0	0.00	0	0	Infinity
51100 - General Supplies	(4,846)	(3,924)	(2,289)	(11,000)	(11,000.00)	(11,000)	0	0.00%
SC51110 - Office Expense	(1,223)	(397)	(502)	(4,000)	(4,000.00)	(4,000)	0	0.00%
SC51200 - Operating	(387)	(577)	(696)	(4,000)	(4,000.00)	(4,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51350 - Chemical and Medical	(3,236)	(2,950)	(1,092)	(3,000)	(3,000.00)	(3,000)	0	0.00%
60000 - Contractual Services	0	0	(262)	(900)	(900.00)	(900)	0	0.00%
SC62000 - Professional	0	0	0	(900)	(900.00)	(900)	0	0.00%
SC67001 - Contractual - Grants	0	0	(262)	0	0.00	0	0	Infinity
70000 - Other Charges	(3,755)	(777)	25,763	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC75100 - Travel	(1,772)	(539)	(280)	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC75200 - Mileage	0	0	(180)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC75300 - Meals and Local	(1,983)	(237)	0	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(5,182)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	31,405	0	0.00	0	0	Infinity
71000 - Insurance	(2,909)	(2,351)	(640)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
SC71100 - Insurance and Bonds	(2,909)	(2,351)	(640)	(3,349)	(3,349.00)	(4,104)	(755)	18.40%
77000 - Charges - Other	(42,469)	(4,115)	(7,230)	(49,608)	(49,608.00)	(50,674)	(1,066)	2.10%
SC77450 - Administrative Other	(42,469)	(4,115)	(7,230)	(43,350)	(43,350.00)	(44,416)	(1,066)	2.40%
SC77500 - DSHS Other	0	0	0	(6,258)	(6,258.00)	(6,258)	0	0.00%
90000 - Inter Reimbursements	0	0	(14)	0	0.00	0	0	Infinity
SC90170 - Grant Fund Reimbursement	0	0	(14)	0	0.00	0	0	Infinity
CC_25014 - HIV Prevention	6,844	5,326	(86,158)	11,292	11,292.00	3,818	(7,474)	-195.76%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	246,057	243,249	177,639	242,682	242,682.00	255,000	12,318	4.83%
32800 - Intergovernmental Revenues	5,306	9,500	479	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	5,306	9,500	479	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	240,750	233,750	177,160	125,000	125,000.00	125,000	0	0.00%
RC35610 - Grant In Aid – Federal	240,750	233,750	177,160	125,000	125,000.00	125,000	0	0.00%
39100 - Operating Transfers In	0	0	0	117,682	117,682.00	130,000	12,318	9.48%
RC39560 - Tsf In fr Spec Rev	0	0	0	117,682	117,682.00	130,000	12,318	9.48%
Expenditures	(239,213)	(237,924)	(263,797)	(231,390)	(231,390.00)	(251,182)	(19,792)	7.88%
41000 - Personnel Services	(204,181)	(208,869)	(237,642)	(190,381)	(190,381.00)	(196,864)	(6,483)	3.29%
SC41100 - Salaries and Wages	(139,697)	(145,534)	(120,781)	(117,895)	(117,895.00)	(119,586)	(1,691)	1.41%
SC4110H - Hourly	0	0	(30,993)	0	0.00	0	0	Infinity
SC41300 - Incentive	(360)	(692)	(3,741)	(600)	(600.00)	(600)	0	0.00%
SC41820 - Health Insurance	(31,890)	(26,528)	(6,269)	(35,163)	(35,163.00)	(35,163)	0	0.00%
SC41840 - Health Insurance	0	0	(35,129)	0	0.00	0	0	Infinity
SC41900 - Life	(95)	(93)	(18)	(123)	(123.00)	0	123	Infinity
SC42010 - Life Insurance	0	0	(462)	(1,719)	(1,719.00)	(123)	1,596	-1,297.56%
SC42020 - Social Security	0	0	0	(7,347)	(7,347.00)	0	7,347	Infinity
SC42100 - Social Security - Medicare	(1,967)	(1,994)	(1,168)	0	0.00	(1,743)	(1,743)	100.00%
SC42110 - Social Security - OASDI	(8,410)	(8,525)	(7,371)	(22,624)	(22,624.00)	(9,457)	13,167	-139.23%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(3,403)	(3,681)	(711)	(2,880)	(2,880.00)	(2,921)	(41)	1.40%
SC42120 - TMRS	(16,568)	(20,849)	(26,308)	0	0.00	(23,821)	(23,821)	100.00%
SC42125 - OPEB Funding	0	0	(3,017)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(240)	(146)	0	(222)	(222.00)	0	222	Infinity
SC42400 - State Unemployment	(1,550)	(828)	(157)	(1,808)	(1,808.00)	(2,249)	(441)	19.61%
SC42510 - Workers Compensation	0	0	(1,517)	0	0.00	(1,201)	(1,201)	100.00%
51000 - Supplies	0	0	(9,305)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(9,305)	0	0.00	0	0	Infinity
51100 - General Supplies	(9,850)	(21,675)	(5,767)	(17,400)	(17,400.00)	(23,283)	(5,883)	25.27%
SC51110 - Office Expense	(1,760)	(996)	(1,882)	(1,200)	(1,200.00)	(2,000)	(800)	40.00%
SC51200 - Operating	(375)	(200)	(561)	(1,200)	(1,200.00)	(2,000)	(800)	40.00%
SC51350 - Chemical and Medical	(7,715)	(20,479)	(3,324)	(15,000)	(15,000.00)	(19,283)	(4,283)	22.21%
60000 - Contractual Services	0	0	(262)	0	0.00	(2,000)	(2,000)	100.00%
SC61300 - Advertising	0	0	0	0	0.00	(1,000)	(1,000)	100.00%
SC62000 - Professional	0	0	0	0	0.00	(1,000)	(1,000)	100.00%
SC67001 - Contractual - Grants	0	0	(262)	0	0.00	0	0	Infinity
70000 - Other Charges	0	(338)	(7,285)	(3,000)	(3,000.00)	(8,600)	(5,600)	65.12%
SC75100 - Travel	0	(338)	0	(2,500)	(2,500.00)	(6,000)	(3,500)	58.33%
SC75200 - Mileage	0	0	0	(500)	(500.00)	(2,600)	(2,100)	80.77%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77451 - Indirect Costs - Grants	0	0	(6,796)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(490)	0	0.00	0	0	Infinity
71000 - Insurance	(2,327)	(2,351)	(479)	(2,009)	(2,009.00)	(2,052)	(43)	2.10%
SC71100 - Insurance and Bonds	(2,327)	(2,351)	(479)	(2,009)	(2,009.00)	(2,052)	(43)	2.10%
77000 - Charges - Other	(22,854)	(4,691)	(3,055)	(18,600)	(18,600.00)	(18,383)	217	-1.18%
SC77450 - Administrative Other	(22,854)	(2,381)	(3,055)	(17,199)	(17,199.00)	(16,982)	217	-1.28%
SC77500 - DSHS Other	0	(2,310)	0	(1,401)	(1,401.00)	(1,401)	0	0.00%
CC_25015 - Core Public Health	7,931	3,464	(50,262)	6,324	6,324.00	(9,330)	(15,654)	167.78%
Revenues	111,928	114,795	117,005	111,744	111,744.00	111,744	0	0.00%
32800 - Intergovernmental Revenues	12,621	5,206	1,801	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	12,621	5,206	1,801	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	99,307	109,590	115,204	111,744	111,744.00	111,744	0	0.00%
RC35610 - Grant In Aid – Federal	99,307	109,590	115,204	111,744	111,744.00	111,744	0	0.00%
Expenditures	(103,997)	(111,332)	(167,266)	(105,420)	(105,420.00)	(121,074)	(15,654)	12.93%
41000 - Personnel Services	(87,089)	(109,486)	(161,524)	(95,070)	(95,070.00)	(102,500)	(7,430)	7.25%
SC41100 - Salaries and Wages	(63,827)	(78,555)	(113,122)	(63,947)	(63,947.00)	(69,403)	(5,456)	7.86%
SC41300 - Incentive	72	320	(3,438)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(8,751)	(10,277)	(2,616)	(10,354)	(10,354.00)	(8,283)	2,071	-25.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41840 - Health Insurance	0	0	(11,349)	0	0.00	0	0	Infinity
SC41900 - Life	(22)	(26)	(6)	(30)	(30.00)	0	30	Infinity
SC42010 - Life Insurance	0	0	(307)	(941)	(941.00)	(33)	908	-2,751.52%
SC42020 - Social Security	0	0	0	(4,021)	(4,021.00)	0	4,021	Infinity
SC42100 - Social Security - Medicare	(868)	(1,134)	(930)	0	0.00	(1,020)	(1,020)	100.00%
SC42110 - Social Security - OASDI	(3,712)	(4,850)	(5,999)	(12,381)	(12,381.00)	(5,460)	6,921	-126.76%
SC42115 - OPEB Funding	(1,611)	(2,198)	(497)	(1,576)	(1,576.00)	(1,710)	(134)	7.84%
SC42120 - TMRS	(7,066)	(11,446)	(19,908)	0	0.00	(13,946)	(13,946)	100.00%
SC42125 - OPEB Funding	0	0	(2,308)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(49)	(49)	0	(56)	(56.00)	0	56	Infinity
SC42400 - State Unemployment	(207)	(65)	(49)	(864)	(864.00)	(981)	(117)	11.93%
SC42510 - Workers Compensation	0	0	(272)	0	0.00	(704)	(704)	100.00%
SC42550 - Moving Expense	(1,048)	(1,207)	0	(900)	(900.00)	0	900	Infinity
SC42570 - Communications Allowance	0	0	(722)	0	0.00	(960)	(960)	100.00%
41600 - Overtime Pay	(1,505)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(1,505)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(422)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(422)	0	0.00	0	0	Infinity
51100 - General Supplies	(1,283)	(9)	0	(1,100)	(1,100.00)	(2,778)	(1,678)	60.40%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	(1,283)	(9)	0	(600)	(600.00)	(1,389)	(789)	56.80%
SC51200 - Operating	0	0	0	(500)	(500.00)	(1,389)	(889)	64.00%
70000 - Other Charges	(1,420)	0	(2,979)	0	0.00	(6,320)	(6,320)	100.00%
SC75100 - Travel	(1,323)	0	0	0	0.00	(5,650)	(5,650)	100.00%
SC75200 - Mileage	(97)	0	0	0	0.00	(670)	(670)	100.00%
SC77451 - Indirect Costs - Grants	0	0	(1,504)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(1,475)	0	0.00	0	0	Infinity
71000 - Insurance	(1,746)	(588)	(320)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(1,746)	(588)	(320)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(10,954)	(1,248)	(2,022)	(8,580)	(8,580.00)	(8,792)	(212)	2.41%
SC77450 - Administrative Other	(10,454)	(1,248)	(2,022)	(8,580)	(8,580.00)	(8,792)	(212)	2.41%
SC77500 - DSHS Other	(500)	0	0	0	0.00	0	0	Infinity
CC_25016 - Hansen's	364	314	(11)	804	804.00	(1,350)	(2,154)	159.56%
Revenues	13,982	12,075	13,122	32,340	32,340.00	32,340	0	0.00%
32800 - Intergovernmental Revenues	348	348	149	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	348	348	149	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	13,634	11,726	12,973	32,340	32,340.00	32,340	0	0.00%
RC35610 - Grant In Aid – Federal	13,634	11,726	12,973	32,340	32,340.00	32,340	0	0.00%
Expenditures	(13,617)	(11,761)	(13,132)	(31,536)	(31,536.00)	(33,690)	(2,154)	6.39%
41000 - Personnel	(9,172)	(9,801)	(8,941)	(8,721)	(8,721.00)	(9,603)	(882)	9.18%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Services								
SC41100 - Salaries and Wages	(6,245)	(6,718)	(5,934)	(6,613)	(6,613.00)	(6,067)	546	-9.00%
SC41300 - Incentive	(0)	2	(181)	0	0.00	(60)	(60)	100.00%
SC41820 - Health Insurance	(1,519)	(1,481)	(372)	0	0.00	(1,284)	(1,284)	100.00%
SC41840 - Health Insurance	0	0	(863)	0	0.00	0	0	Infinity
SC41900 - Life	(3)	(3)	(1)	(5)	(5.00)	0	5	Infinity
SC42010 - Life Insurance	0	0	(22)	(96)	(96.00)	(5)	91	-1,820.00%
SC42020 - Social Security	0	0	0	(410)	(410.00)	0	410	Infinity
SC42100 - Social Security - Medicare	(80)	(86)	(17)	0	0.00	(89)	(89)	100.00%
SC42110 - Social Security - OASDI	(342)	(367)	(383)	(1,262)	(1,262.00)	(492)	770	-156.50%
SC42115 - OPEB Funding	(152)	(167)	(41)	(161)	(161.00)	(149)	12	-8.05%
SC42120 - TMRS	(748)	(965)	(1,036)	0	0.00	(1,214)	(1,214)	100.00%
SC42125 - OPEB Funding	0	0	(90)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(5)	0	0	(7)	(7.00)	0	7	Infinity
SC42400 - State Unemployment	(78)	(17)	(0)	(167)	(167.00)	(182)	(15)	8.24%
SC42510 - Workers Compensation	0	0	0	0	0.00	(61)	(61)	100.00%
51000 - Supplies	0	0	(42)	0	0.00	(150)	(150)	100.00%
RC51200 - Operating	0	0	0	0	0.00	(150)	(150)	100.00%
SC51101 - Supplies - Grants	0	0	(42)	0	0.00	0	0	Infinity
51100 - General Supplies	0	(66)	(151)	(369)	(369.00)	(369)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51110 - Office Expense	0	(61)	(141)	0	0.00	0	0	Infinity
SC51200 - Operating	0	(5)	(10)	0	0.00	0	0	Infinity
SC51350 - Chemical and Medical	0	0	0	(369)	(369.00)	(369)	0	0.00%
60000 - Contractual Services	(2,171)	(1,781)	(1,266)	(17,000)	(17,000.00)	(17,000)	0	0.00%
SC62000 - Professional	(2,171)	(1,781)	(562)	(17,000)	(17,000.00)	(17,000)	0	0.00%
SC67001 - Contractual - Grants	0	0	(703)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC63430 - Public Health	0	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
70000 - Other Charges	(1,243)	0	(2,557)	(3,160)	(3,160.00)	(4,250)	(1,090)	25.65%
SC75100 - Travel	(1,243)	0	(2,472)	(2,950)	(2,950.00)	(4,000)	(1,050)	26.25%
SC75200 - Mileage	0	0	0	(210)	(210.00)	(250)	(40)	16.00%
SC77451 - Indirect Costs - Grants	0	0	(135)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	51	0	0.00	0	0	Infinity
77000 - Charges - Other	(1,033)	(112)	(176)	(786)	(786.00)	(818)	(32)	3.91%
SC77450 - Administrative Other	(1,033)	(112)	(176)	(786)	(786.00)	(818)	(32)	3.91%
CC_25017 - Healthy Texas Babies	2,725	2,737	(47,482)	(33,181)	(33,181.00)	(73,603)	(40,422)	54.92%
Revenues	84,187	99,219	86,883	85,000	85,000.00	85,000	0	0.00%
32800 - Intergovernmental Revenues	1,604	11,984	767	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC32806 - Health Dept Part.-AHD	1,604	11,984	767	0	0.00	0	0	Infinity
35300 - Construction Participations	0	2,000	0	0	0.00	0	0	Infinity
RC35460 - Other Participation	0	2,000	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	82,583	85,235	86,116	85,000	85,000.00	85,000	0	0.00%
RC35610 - Grant In Aid – Federal	82,583	85,235	86,116	85,000	85,000.00	85,000	0	0.00%
Expenditures	(81,462)	(96,483)	(134,365)	(118,181)	(118,181.00)	(158,603)	(40,422)	25.49%
41000 - Personnel Services	(64,055)	(84,619)	(128,777)	(98,254)	(98,254.00)	(106,659)	(8,405)	7.88%
SC41100 - Salaries and Wages	(52,210)	(59,978)	(87,625)	(65,530)	(65,530.00)	(70,183)	(4,653)	6.63%
SC41300 - Incentive	0	0	(1,087)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(10,027)	(3,232)	(12,790)	(12,790.00)	(12,790)	0	0.00%
SC41840 - Health Insurance	0	0	(14,019)	0	0.00	0	0	Infinity
SC41900 - Life	(23)	(25)	(6)	(41)	(41.00)	0	41	Infinity
SC42010 - Life Insurance	0	0	(231)	(950)	(950.00)	(41)	909	-2,217.07%
SC42020 - Social Security	0	0	0	(4,063)	(4,063.00)	0	4,063	Infinity
SC42100 - Social Security - Medicare	(765)	(837)	(684)	0	0.00	(1,018)	(1,018)	100.00%
SC42110 - Social Security - OASDI	(3,272)	(3,581)	(4,401)	(12,511)	(12,511.00)	(5,460)	7,051	-129.14%
SC42115 - OPEB Funding	(1,282)	(1,471)	(376)	(1,592)	(1,592.00)	(1,705)	(113)	6.63%
SC42120 - TMRS	(6,253)	(8,581)	(15,065)	0	0.00	(13,910)	(13,910)	100.00%
SC42125 - OPEB Funding	0	0	(1,750)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(83)	(49)	0	(74)	(74.00)	0	74	Infinity
SC42400 - State Unemployment	(167)	(69)	(49)	(703)	(703.00)	(850)	(147)	17.29%
SC42510 - Workers Compensation	0	0	(253)	0	0.00	(702)	(702)	100.00%
41600 - Overtime Pay	(562)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(562)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(667)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(667)	0	0.00	0	0	Infinity
51100 - General Supplies	(6,349)	(8,333)	(1,409)	(4,620)	(4,620.00)	(36,218)	(31,598)	87.24%
SC51110 - Office Expense	(4,883)	(5,677)	(58)	(500)	(500.00)	(700)	(200)	28.57%
SC51200 - Operating	(1,466)	(2,656)	(1,351)	(4,120)	(4,120.00)	(4,120)	0	0.00%
SC51350 - Chemical and Medical	0	0	0	0	0.00	(31,398)	(31,398)	100.00%
60000 - Contractual Services	(855)	(496)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
SC62000 - Professional	(855)	(496)	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
70000 - Other Charges	(1,766)	(2,070)	(1,640)	(1,468)	(1,468.00)	(1,550)	(82)	5.29%
SC75100 - Travel	(1,373)	(1,807)	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
SC75200 - Mileage	(393)	(263)	0	(268)	(268.00)	(350)	(82)	23.43%
SC77451 - Indirect Costs - Grants	0	0	(1,203)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(437)	0	0.00	0	0	Infinity
71000 - Insurance	(582)	0	(266)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and	(582)	0	(266)	(670)	(670.00)	(684)	(14)	2.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Bonds								
77000 - Charges - Other	(7,293)	(965)	(1,605)	(11,169)	(11,169.00)	(11,492)	(323)	2.81%
SC77450 - Administrative Other	(7,293)	(965)	(1,605)	(8,869)	(8,869.00)	(9,192)	(323)	3.51%
SC77500 - DSHS Other	0	0	0	(2,300)	(2,300.00)	(2,300)	0	0.00%
CC_25018 - DIS	11,306	9,437	(95,843)	(136,722)	(136,722.00)	(15,891)	120,831	-760.37%
Revenues	430,700	325,784	294,555	183,209	183,209.00	320,417	137,208	42.82%
32800 - Intergovernmental Revenues	35,180	10,068	4,478	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	35,180	10,068	4,478	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	395,521	315,717	290,077	183,209	183,209.00	320,417	137,208	42.82%
RC35610 - Grant In Aid – Federal	395,521	315,717	290,077	183,209	183,209.00	320,417	137,208	42.82%
Expenditures	(419,394)	(316,348)	(390,398)	(319,931)	(319,931.00)	(336,308)	(16,377)	4.87%
41000 - Personnel Services	(276,299)	(304,909)	(374,445)	(271,536)	(271,536.00)	(274,683)	(3,147)	1.15%
SC41100 - Salaries and Wages	(178,849)	(200,771)	(217,464)	(177,883)	(177,883.00)	(183,996)	(6,113)	3.32%
SC4110H - Hourly	0	0	(30,272)	0	0.00	0	0	Infinity
SC41300 - Incentive	(4,431)	(3,761)	(7,091)	0	0.00	(600)	(600)	100.00%
SC41820 - Health Insurance	(53,322)	(50,836)	(10,694)	(39,264)	(39,264.00)	(27,245)	12,019	-44.11%
SC41840 - Health Insurance	0	0	(43,037)	0	0.00	0	0	Infinity
SC41900 - Life	(108)	(112)	(26)	(164)	(164.00)	0	164	Infinity
SC42010 - Life Insurance	0	0	(752)	(2,579)	(2,579.00)	(164)	2,415	-1,472.56%
SC42020 - Social Security	0	0	0	(11,028)	(11,028.00)	0	11,028	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(2,496)	(2,749)	(1,856)	0	0.00	(2,677)	(2,677)	100.00%
SC42110 - Social Security - OASDI	(10,674)	(11,755)	(12,355)	(33,962)	(33,962.00)	(14,456)	19,506	-134.93%
SC42115 - OPEB Funding	(4,454)	(4,978)	(1,200)	(4,322)	(4,322.00)	(4,486)	(164)	3.66%
SC42120 - TMRS	(21,743)	(29,355)	(43,174)	0	0.00	(36,587)	(36,587)	100.00%
SC42125 - OPEB Funding	0	0	(4,902)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(221)	(194)	0	(296)	(296.00)	0	296	Infinity
SC42400 - State Unemployment	0	(397)	(202)	(2,038)	(2,038.00)	(2,626)	(588)	22.39%
SC42510 - Workers Compensation	0	0	(1,420)	0	0.00	(1,846)	(1,846)	100.00%
51000 - Supplies	0	0	(1,694)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(1,694)	0	0.00	0	0	Infinity
51100 - General Supplies	(17,668)	(2,290)	(1,561)	(5,600)	(5,600.00)	(8,064)	(2,464)	30.56%
SC51110 - Office Expense	(14,491)	(11)	(261)	(2,400)	(2,400.00)	(3,032)	(632)	20.84%
SC51200 - Operating	(1,988)	(2,279)	(1,300)	(1,200)	(1,200.00)	(3,032)	(1,832)	60.42%
SC51350 - Chemical and Medical	(1,189)	0	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
60000 - Contractual Services	(60,428)	0	(135)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC62000 - Professional	(60,428)	0	(135)	(1,000)	(1,000.00)	(1,000)	0	0.00%
70000 - Other Charges	(2,835)	(3,909)	(7,386)	(8,400)	(8,400.00)	(8,000)	400	-5.00%
SC75100 - Travel	(2,835)	(3,909)	0	(7,000)	(7,000.00)	(6,000)	1,000	-16.67%
SC75200 - Mileage	0	0	0	(1,400)	(1,400.00)	(2,000)	(600)	30.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77451 - Indirect Costs - Grants	0	0	(7,386)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(0)	0	0.00	0	0	Infinity
71000 - Insurance	0	(1,764)	0	(2,679)	(2,679.00)	(3,420)	(741)	21.67%
SC71100 - Insurance and Bonds	0	(1,764)	0	(2,679)	(2,679.00)	(3,420)	(741)	21.67%
77000 - Charges - Other	(56,907)	(3,476)	(5,178)	(30,716)	(30,716.00)	(41,141)	(10,425)	25.34%
SC77450 - Administrative Other	(31,148)	(3,476)	(5,178)	(24,516)	(24,516.00)	(23,587)	929	-3.94%
SC77500 - DSHS Other	(25,759)	0	0	(6,200)	(6,200.00)	(17,554)	(11,354)	64.68%
84000 - Machinery & Equipment	(5,257)	0	0	0	0.00	0	0	Infinity
SC84500 - Office Machines & Equipm	(5,257)	0	0	0	0.00	0	0	Infinity
CC_25019 - Health Equity	3,611	3,237	(26,243)	0	0.00	(684)	(684)	100.00%
Revenues	203,708	181,122	55,561	0	0.00	0	0	Infinity
32800 - Intergovernmental Revenues	6,065	3,825	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	6,065	3,825	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	197,643	177,297	55,561	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	197,643	177,297	55,561	0	0.00	0	0	Infinity
Expenditures	(200,096)	(177,885)	(81,804)	0	0.00	(684)	(684)	100.00%
41000 - Personnel Services	(108,491)	(139,731)	(78,234)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(76,175)	(100,555)	(52,277)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	0	560	(1,664)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(14,671)	(14,306)	(3,653)	0	0.00	0	0	Infinity
SC41840 - Health Insurance	0	0	(6,594)	0	0.00	0	0	Infinity
SC41900 - Life	(7)	(38)	(6)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(238)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(1,036)	(1,364)	(184)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(4,428)	(5,832)	(2,599)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(1,877)	(2,476)	(443)	0	0.00	0	0	Infinity
SC42120 - TMRS	(9,151)	(14,401)	(9,129)	0	0.00	0	0	Infinity
SC42125 - OPEB Funding	0	0	(859)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(97)	(97)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	(15)	(15)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(79)	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(1,048)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(494)	0	0.00	0	0	Infinity
51100 - General Supplies	(4,692)	(16)	(99)	0	0.00	0	0	Infinity
SC51110 - Office Expense	(4,657)	(16)	0	0	0.00	0	0	Infinity
SC51200 - Operating	(35)	0	(99)	0	0.00	0	0	Infinity
60000 - Contractual Services	(74,570)	(35,355)	(150)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(74,570)	(35,355)	0	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(150)	0	0.00	0	0	Infinity
70000 - Other Charges	(62)	(602)	(1,449)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(602)	0	0	0.00	0	0	Infinity
SC75200 - Mileage	(62)	0	0	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(1,449)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	0	0	0.00	0	0	Infinity
71000 - Insurance	0	(588)	0	0	0.00	(684)	(684)	100.00%
SC71100 - Insurance and Bonds	0	(588)	0	0	0.00	(684)	(684)	100.00%
77000 - Charges - Other	(12,281)	(1,593)	(1,871)	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(12,141)	(1,593)	(1,871)	0	0.00	0	0	Infinity
SC77500 - DSHS Other	(140)	0	0	0	0.00	0	0	Infinity
CC_25020 - Bioterrorism Grant	12,736	6,994	(120,183)	(221,724)	(221,724.00)	(151,223)	70,501	-46.62%
Revenues	360,540	365,305	292,023	184,375	184,375.00	256,077	71,702	28.00%
32800 - Intergovernmental Revenues	108,598	131,082	13,230	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	108,598	131,082	13,230	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	251,942	234,223	278,792	184,375	184,375.00	256,077	71,702	28.00%
RC35610 - Grant In Aid – Federal	251,942	234,223	278,792	184,375	184,375.00	256,077	71,702	28.00%
Expenditures	(347,803)	(358,311)	(412,206)	(406,099)	(406,099.00)	(407,300)	(1,201)	0.29%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
41000 - Personnel Services	(303,573)	(344,596)	(463,212)	(355,648)	(355,648.00)	(357,486)	(1,838)	0.51%
SC41100 - Salaries and Wages	(212,042)	(245,249)	(284,437)	(238,709)	(238,709.00)	(232,456)	6,253	-2.69%
SC4110H - Hourly	0	0	(24,625)	0	0.00	0	0	Infinity
SC41300 - Incentive	(178)	490	(9,953)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(45,096)	(41,121)	(11,696)	(43,852)	(43,852.00)	(43,852)	0	0.00%
SC41840 - Health Insurance	0	0	(49,260)	0	0.00	0	0	Infinity
SC41900 - Life	(93)	(89)	(24)	(164)	(164.00)	0	164	Infinity
SC42010 - Life Insurance	0	0	(851)	(3,461)	(3,461.00)	(164)	3,297	-2,010.37%
SC42020 - Social Security	0	0	0	(14,801)	(14,801.00)	0	14,801	Infinity
SC42100 - Social Security - Medicare	(2,956)	(3,421)	(2,496)	0	0.00	(3,387)	(3,387)	100.00%
SC42110 - Social Security - OASDI	(12,640)	(14,627)	(15,821)	(45,576)	(45,576.00)	(18,527)	27,049	-146.00%
SC42115 - OPEB Funding	(5,193)	(5,022)	(1,374)	(5,802)	(5,802.00)	(5,678)	124	-2.18%
SC42120 - TMRS	(25,143)	(35,190)	(54,390)	0	0.00	(46,310)	(46,310)	100.00%
SC42125 - OPEB Funding	0	0	(5,902)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(195)	(146)	0	(296)	(296.00)	0	296	Infinity
SC42400 - State Unemployment	(35)	(51)	(201)	(2,987)	(2,987.00)	(3,575)	(588)	16.45%
SC42510 - Workers Compensation	0	0	(795)	0	0.00	(2,337)	(2,337)	100.00%
SC42550 - Moving Expense	0	(172)	0	0	0.00	0	0	Infinity
SC42570 - Communications	0	0	(1,386)	0	0.00	(1,200)	(1,200)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Allowance								
41600 - Overtime Pay	(1,483)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(1,483)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(585)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(585)	0	0.00	0	0	Infinity
51100 - General Supplies	(962)	(951)	(536)	(2,600)	(2,600.00)	(2,600)	0	0.00%
SC51110 - Office Expense	(551)	(922)	(139)	(600)	(600.00)	(600)	0	0.00%
SC51200 - Operating	(412)	(28)	(398)	(2,000)	(2,000.00)	(2,000)	0	0.00%
60000 - Contractual Services	0	(120)	(385)	0	0.00	0	0	Infinity
SC62000 - Professional	0	(120)	(589)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	204	0	0.00	0	0	Infinity
69000 - Rentals	(1,838)	(2,574)	(1,398)	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC69100 - Rental Land & Buildings	(1,838)	(2,574)	(1,398)	(2,500)	(2,500.00)	(2,500)	0	0.00%
70000 - Other Charges	(2,005)	(3,164)	60,808	(8,070)	(8,070.00)	(8,070)	0	0.00%
SC75100 - Travel	(2,005)	(3,164)	(146)	(7,400)	(7,400.00)	(7,400)	0	0.00%
SC75200 - Mileage	0	0	0	(670)	(670.00)	(670)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(4,407)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	65,361	0	0.00	0	0	Infinity
71000 - Insurance	(2,327)	(2,351)	(640)	(2,679)	(2,679.00)	(3,420)	(741)	21.67%
SC71100 - Insurance and Bonds	(2,327)	(2,351)	(640)	(2,679)	(2,679.00)	(3,420)	(741)	21.67%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(35,615)	(4,555)	(6,257)	(34,602)	(34,602.00)	(33,224)	1,378	-4.15%
SC77450 - Administrative Other	(34,417)	(3,928)	(5,871)	(32,102)	(32,102.00)	(30,724)	1,378	-4.49%
SC77500 - DSHS Other	(1,198)	(627)	(386)	(2,500)	(2,500.00)	(2,500)	0	0.00%
CC_25021 - CMHG Grant	0	3,595	(119,034)	22,805	22,805.00	(24,798)	(47,603)	191.96%
Revenues	104,084	98,937	362,723	793,491	793,491.00	793,491	0	0.00%
32800 - Intergovernmental Revenues	6,644	3,595	149	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	6,644	3,595	149	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	97,440	95,342	362,574	793,491	793,491.00	793,491	0	0.00%
RC35610 - Grant In Aid – Federal	97,440	95,342	362,574	793,491	793,491.00	793,491	0	0.00%
Expenditures	(104,084)	(95,342)	(481,757)	(770,686)	(770,686.00)	(818,289)	(47,603)	5.82%
41000 - Personnel Services	0	(3,882)	(326,237)	(324,090)	(324,090.00)	(369,742)	(45,652)	12.35%
SC41100 - Salaries and Wages	0	(2,837)	(215,428)	(226,805)	(226,805.00)	(252,174)	(25,369)	10.06%
SC4110H - Hourly	0	0	(11,648)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(2,771)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(342)	(7,112)	(31,062)	(31,062.00)	(33,498)	(2,436)	7.27%
SC41840 - Health Insurance	0	0	(30,320)	0	0.00	0	0	Infinity
SC41900 - Life	0	(2)	(21)	(164)	(164.00)	0	164	Infinity
SC42010 - Life Insurance	0	0	(689)	(3,288)	(3,288.00)	(306)	2,982	-974.51%
SC42020 - Social Security	0	0	0	(14,062)	(14,062.00)	0	14,062	Infinity
SC42100 - Social Security -	0	(40)	(1,961)	0	0.00	(3,549)	(3,549)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Medicare								
SC42110 - Social Security - OASDI	0	(170)	(10,852)	(42,705)	(42,705.00)	(20,123)	22,582	-112.22%
SC42115 - OPEB Funding	0	(69)	(1,119)	(5,512)	(5,512.00)	(5,949)	(437)	7.35%
SC42120 - TMRS	0	(423)	(39,013)	0	0.00	(48,511)	(48,511)	100.00%
SC42125 - OPEB Funding	0	0	(4,358)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	0	0	0	(296)	(296.00)	0	296	Infinity
SC42400 - State Unemployment	0	0	(271)	(196)	(196.00)	(784)	(588)	75.00%
SC42510 - Workers Compensation	0	0	(584)	0	0.00	(2,448)	(2,448)	100.00%
SC42570 - Communications Allowance	0	0	(89)	0	0.00	(2,400)	(2,400)	100.00%
51000 - Supplies	0	0	(7,251)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(7,251)	0	0.00	0	0	Infinity
51100 - General Supplies	0	(6,109)	(1,966)	(102,516)	(102,516.00)	(91,688)	10,828	-11.81%
SC51110 - Office Expense	0	(6,109)	(1,966)	(2,400)	(2,400.00)	(36,688)	(34,288)	93.46%
SC51200 - Operating	0	0	0	(100,116)	(100,116.00)	(55,000)	45,116	-82.03%
60000 - Contractual Services	(104,084)	(84,356)	(51,347)	(245,000)	(245,000.00)	(197,000)	48,000	-24.37%
SC62000 - Professional	(104,084)	(84,356)	(5,336)	(245,000)	(245,000.00)	(197,000)	48,000	-24.37%
SC67001 - Contractual - Grants	0	0	(46,011)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	(80,000)	0	0.00	0	0	Infinity
SC63430 - Public Health	0	0	(80,000)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	0	(950)	(4,366)	(20,700)	(20,700.00)	(20,700)	0	0.00%
SC75100 - Travel	0	(950)	0	(14,000)	(14,000.00)	(14,000)	0	0.00%
SC75200 - Mileage	0	0	(919)	(6,700)	(6,700.00)	(6,700)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(3,447)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(0)	0	0.00	0	0	Infinity
77000 - Charges - Other	0	(44)	(10,589)	(78,380)	(78,380.00)	(139,159)	(60,779)	43.68%
SC77450 - Administrative Other	0	(44)	(4,561)	(29,244)	(29,244.00)	(31,024)	(1,780)	5.74%
SC77500 - DSHS Other	0	0	(6,028)	(49,136)	(49,136.00)	(108,135)	(58,999)	54.56%
CC_25022 - Workforce	8,200	0	0	0	0.00	0	0	Infinity
Revenues	444,323	358,268	0	0	0.00	0	0	Infinity
32800 - Intergovernmental Revenues	28,691	7,694	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	28,691	7,694	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	415,632	350,574	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	415,632	350,574	0	0	0.00	0	0	Infinity
Expenditures	(436,123)	(358,268)	0	0	0.00	0	0	Infinity
41000 - Personnel Services	(256,723)	(350,574)	0	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	(97,872)	0	0	0.00	0	0	Infinity
SC41300 - Incentive	(213,499)	(181,805)	0	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	(8,351)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41900 - Life	0	(22)	0	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(3,214)	(4,018)	0	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(13,743)	(17,180)	0	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	(2,378)	0	0	0.00	0	0	Infinity
SC42120 - TMRS	(26,267)	(38,948)	0	0	0.00	0	0	Infinity
51100 - General Supplies	(622)	0	0	0	0.00	0	0	Infinity
SC51110 - Office Expense	(384)	0	0	0	0.00	0	0	Infinity
SC51200 - Operating	(238)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	(25,490)	0	0	0	0.00	0	0	Infinity
SC75100 - Travel	(25,490)	0	0	0	0.00	0	0	Infinity
77000 - Charges - Other	(153,288)	(7,694)	0	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(28,691)	(3,997)	0	0	0.00	0	0	Infinity
SC77500 - DSHS Other	(124,597)	(3,697)	0	0	0.00	0	0	Infinity
CC_25023 - DSHS/LIDS-IMM/COVID-19	13,074	8,966	(121,763)	0	0.00	(2,052)	(2,052)	100.00%
Revenues	4,072,862	2,483,246	440,153	0	0.00	0	0	Infinity
32800 - Intergovernmental Revenues	9,302	11,167	4,017	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	9,302	11,167	4,017	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	4,063,560	2,472,079	436,136	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	4,063,560	2,472,079	436,136	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Expenditures	(4,059,788)	(2,474,279)	(561,917)	0	0.00	(2,052)	(2,052)	100.00%
41000 - Personnel Services	(309,562)	(315,135)	(204,711)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(214,147)	(213,455)	(120,051)	0	0.00	0	0	Infinity
SC4110H - Hourly	0	0	(18,254)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	400	(1,321)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(47,977)	(49,201)	(12,823)	0	0.00	0	0	Infinity
SC41840 - Health Insurance	0	0	(17,071)	0	0.00	0	0	Infinity
SC41900 - Life	(115)	(102)	(25)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(728)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(2,896)	(2,830)	(434)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(12,384)	(12,101)	(6,720)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(5,229)	(5,397)	(1,315)	0	0.00	0	0	Infinity
SC42120 - TMRS	(25,448)	(30,668)	(23,285)	0	0.00	0	0	Infinity
SC42125 - OPEB Funding	0	0	(1,975)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(244)	(243)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(74)	(330)	(57)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(369)	0	0.00	0	0	Infinity
SC42550 - Moving Expense	(1,048)	(1,207)	0	0	0.00	0	0	Infinity
SC42570 - Communications Allowance	0	0	(283)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51000 - Supplies	0	0	(170)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(170)	0	0.00	0	0	Infinity
51100 - General Supplies	(42,929)	(16,054)	(17,304)	0	0.00	0	0	Infinity
SC51110 - Office Expense	(10,135)	(4,949)	(4,874)	0	0.00	0	0	Infinity
SC51200 - Operating	(29,384)	(10,826)	(12,430)	0	0.00	0	0	Infinity
SC51350 - Chemical and Medical	(3,409)	(280)	0	0	0.00	0	0	Infinity
60000 - Contractual Services	(3,671,277)	(2,134,142)	(333,019)	0	0.00	0	0	Infinity
RC62000 - Professional	0	0	(31,990)	0	0.00	0	0	Infinity
SC62000 - Professional	(3,671,277)	(2,134,142)	(223,662)	0	0.00	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(77,367)	0	0.00	0	0	Infinity
70000 - Other Charges	(496)	(3,592)	(836)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(1,686)	0	0	0.00	0	0	Infinity
SC75200 - Mileage	(496)	(1,906)	(620)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(3)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(213)	0	0.00	0	0	Infinity
71000 - Insurance	(582)	(1,764)	(160)	0	0.00	(2,052)	(2,052)	100.00%
SC71100 - Insurance and Bonds	(582)	(1,764)	(160)	0	0.00	(2,052)	(2,052)	100.00%
77000 - Charges - Other	(34,942)	(3,593)	(5,716)	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(34,942)	(3,593)	(5,716)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_25024 - DSRIP Immunizations	744	(37,009)	(17,523)	(392,721)	(392,721.00)	(394,603)	(1,882)	0.48%
Revenues	232,244	222,076	347,085	14,000	14,000.00	14,000	0	0.00%
32800 - Intergovernmental Revenues	217,834	219,367	345,958	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	217,834	219,367	345,958	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	14,410	2,709	1,128	14,000	14,000.00	14,000	0	0.00%
RC37141 - Merchant Service Fees	(95)	0	0	0	0.00	0	0	Infinity
RC37422 - Immunizations	14,505	2,709	1,128	14,000	14,000.00	14,000	0	0.00%
Expenditures	(231,500)	(259,085)	(364,608)	(406,721)	(406,721.00)	(408,603)	(1,882)	0.46%
41000 - Personnel Services	(24,190)	(39,846)	(55,787)	(51,406)	(51,406.00)	(53,327)	(1,921)	3.60%
SC41100 - Salaries and Wages	(19,629)	(31,913)	(29,465)	(31,200)	(31,200.00)	(31,200)	0	0.00%
SC4110H - Hourly	0	0	(7,223)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	(43)	(970)	0	0.00	(600)	(600)	100.00%
SC41820 - Health Insurance	(151)	0	0	(10,354)	(10,354.00)	(10,354)	0	0.00%
SC41840 - Health Insurance	0	0	(8,188)	0	0.00	0	0	Infinity
SC41900 - Life	(17)	(25)	(6)	(41)	(41.00)	0	41	Infinity
SC42010 - Life Insurance	0	0	(140)	(452)	(452.00)	(41)	411	-1,002.44%
SC42020 - Social Security	0	0	0	(1,934)	(1,934.00)	0	1,934	Infinity
SC42100 - Social Security - Medicare	(284)	(463)	(297)	0	0.00	(461)	(461)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	(1,216)	(1,981)	(1,890)	(5,957)	(5,957.00)	(2,500)	3,457	-138.28%
SC42115 - OPEB Funding	(477)	(777)	(203)	(758)	(758.00)	(773)	(15)	1.94%
SC42120 - TMRS	(2,326)	(4,565)	(6,545)	0	0.00	(6,303)	(6,303)	100.00%
SC42125 - OPEB Funding	0	0	(658)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(87)	(61)	0	(74)	(74.00)	0	74	Infinity
SC42400 - State Unemployment	(2)	(18)	(90)	(636)	(636.00)	(777)	(141)	18.15%
SC42510 - Workers Compensation	0	0	(112)	0	0.00	(318)	(318)	100.00%
51000 - Supplies	0	0	(305,127)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(262,227)	0	0.00	0	0	Infinity
SC51416 - Vaccines	0	0	(42,900)	0	0.00	0	0	Infinity
51100 - General Supplies	(204,006)	(218,197)	0	(350,000)	(350,000.00)	(350,000)	0	0.00%
SC51410 - Vaccines	(204,006)	(218,197)	0	(350,000)	(350,000.00)	(350,000)	0	0.00%
60000 - Contractual Services	(14)	0	0	0	0.00	0	0	Infinity
SC62000 - Professional	(14)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(2,680)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(2,307)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(373)	0	0.00	0	0	Infinity
71000 - Insurance	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(2,708)	(454)	(749)	(4,645)	(4,645.00)	(4,592)	53	-1.15%
SC77450 - Administrative Other	(2,708)	(454)	(749)	(4,645)	(4,645.00)	(4,592)	53	-1.15%
CC_25026 - Harrington CHF	2,233	1,628	(19,683)	0	0.00	(987)	(987)	100.00%
Revenues	68,167	55,746	56,298	0	0.00	0	0	Infinity
32800 - Intergovernmental Revenues	0	1,628	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	0	1,628	0	0	0.00	0	0	Infinity
35300 - Construction Participations	68,167	52,159	56,298	0	0.00	0	0	Infinity
RC35460 - Other Participation	68,167	52,159	56,298	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	1,959	0	0	0.00	0	0	Infinity
RC37420 - Donations	0	1,959	0	0	0.00	0	0	Infinity
Expenditures	(65,933)	(54,118)	(75,980)	0	0.00	(987)	(987)	100.00%
41000 - Personnel Services	(49,238)	(50,900)	(72,918)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(34,075)	(40,674)	(45,125)	0	0.00	0	0	Infinity
SC4110H - Hourly	0	0	(11,746)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(645)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(7,767)	0	0	0	0.00	0	0	Infinity
SC41900 - Life	(23)	(25)	(6)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(173)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(469)	(590)	(458)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(2,004)	(2,522)	(2,998)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(828)	(1,016)	(254)	0	0.00	0	0	Infinity
SC42120 - TMRS	(4,024)	(5,823)	(9,760)	0	0.00	0	0	Infinity
SC42125 - OPEB Funding	0	0	(1,122)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(49)	(49)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	(202)	(49)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(583)	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(8)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(8)	0	0.00	0	0	Infinity
51100 - General Supplies	(11,121)	(2,074)	0	0	0.00	0	0	Infinity
SC51110 - Office Expense	(2,623)	(2,074)	0	0	0.00	0	0	Infinity
SC51200 - Operating	(8,498)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	(564)	(2,110)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(564)	0	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(2,110)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(0)	0	0.00	0	0	Infinity
71000 - Insurance	0	0	0	0	0.00	(987)	(987)	100.00%
SC71100 - Insurance and Bonds	0	0	0	0	0.00	(987)	(987)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(5,574)	(580)	(944)	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(5,574)	(580)	(944)	0	0.00	0	0	Infinity
CC_25027 - Clinical Health Bridge Grant	7,622	6,269	(71,376)	(36,334)	(36,334.00)	(51,606)	(15,272)	29.59%
Revenues	249,825	231,362	253,581	250,000	250,000.00	250,000	0	0.00%
32800 - Intergovernmental Revenues	1,598	7,445	1,777	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	1,598	7,445	1,777	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	248,227	223,918	251,804	250,000	250,000.00	250,000	0	0.00%
RC35610 - Grant In Aid – Federal	248,227	223,918	251,804	250,000	250,000.00	250,000	0	0.00%
Expenditures	(242,203)	(225,094)	(324,957)	(286,334)	(286,334.00)	(301,606)	(15,272)	5.06%
41000 - Personnel Services	(179,388)	(193,632)	(275,669)	(218,415)	(218,415.00)	(233,249)	(14,834)	6.36%
SC41100 - Salaries and Wages	(126,208)	(135,936)	(188,860)	(150,203)	(150,203.00)	(155,403)	(5,200)	3.35%
SC41300 - Incentive	(828)	(981)	(4,591)	0	0.00	(900)	(900)	100.00%
SC41820 - Health Insurance	(24,549)	(23,408)	(6,075)	(23,144)	(23,144.00)	(24,697)	(1,553)	6.29%
SC41840 - Health Insurance	0	0	(26,300)	0	0.00	0	0	Infinity
SC41900 - Life	(52)	(52)	(13)	(87)	(87.00)	0	87	Infinity
SC42010 - Life Insurance	0	0	(547)	(2,178)	(2,178.00)	(88)	2,090	-2,375.00%
SC42020 - Social Security	0	0	0	(9,312)	(9,312.00)	0	9,312	Infinity
SC42100 - Social Security - Medicare	(1,786)	(1,919)	(1,451)	0	0.00	(2,266)	(2,266)	100.00%
SC42110 - Social Security - OASDI	(7,637)	(8,204)	(9,832)	(28,678)	(28,678.00)	(12,233)	16,445	-134.43%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(3,087)	(3,406)	(896)	(3,650)	(3,650.00)	(3,797)	(147)	3.87%
SC42120 - TMRS	(15,133)	(19,599)	(32,835)	0	0.00	(30,979)	(30,979)	100.00%
SC42125 - OPEB Funding	0	0	(3,743)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(107)	(97)	0	(157)	(157.00)	0	157	Infinity
SC42400 - State Unemployment	0	(30)	(99)	(1,006)	(1,006.00)	(1,322)	(316)	23.90%
SC42510 - Workers Compensation	0	0	(429)	0	0.00	(1,564)	(1,564)	100.00%
51000 - Supplies	0	0	(639)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(639)	0	0.00	0	0	Infinity
51100 - General Supplies	(3,298)	(3,167)	(373)	(2,720)	(2,720.00)	(2,720)	0	0.00%
SC51110 - Office Expense	(2,943)	(2,867)	(174)	(250)	(250.00)	(250)	0	0.00%
SC51200 - Operating	(355)	(300)	(199)	(2,470)	(2,470.00)	(2,470)	0	0.00%
60000 - Contractual Services	(37,145)	(21,568)	(37,500)	(37,500)	(37,500.00)	(37,500)	0	0.00%
SC62000 - Professional	(37,145)	(21,568)	(9,375)	(37,500)	(37,500.00)	(37,500)	0	0.00%
SC67001 - Contractual - Grants	0	0	(28,125)	0	0.00	0	0	Infinity
70000 - Other Charges	(955)	(418)	(4,177)	(2,900)	(2,900.00)	(2,900)	0	0.00%
SC75100 - Travel	0	0	0	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC75200 - Mileage	(955)	(418)	(139)	(1,400)	(1,400.00)	(1,400)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(2,580)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(1,457)	0	0.00	0	0	Infinity
71000 - Insurance	(1,164)	(1,176)	(160)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC71100 - Insurance and Bonds	(1,164)	(1,176)	(160)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%
77000 - Charges - Other	(20,253)	(5,133)	(6,441)	(23,459)	(23,459.00)	(23,869)	(410)	1.72%
SC77450 - Administrative Other	(20,253)	(2,207)	(3,707)	(19,709)	(19,709.00)	(20,119)	(410)	2.04%
SC77500 - DSHS Other	0	(2,926)	(2,733)	(3,750)	(3,750.00)	(3,750)	0	0.00%
CC_25029 - COVID-19	3,795	154	(29,942)	0	0.00	0	0	Infinity
Revenues	137,989	60,768	40,331	0	0.00	0	0	Infinity
32800 - Intergovernmental Revenues	9,821	8,992	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	9,821	8,992	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	128,167	51,776	40,331	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	128,167	51,776	40,331	0	0.00	0	0	Infinity
Expenditures	(134,194)	(60,615)	(70,273)	0	0.00	0	0	Infinity
41000 - Personnel Services	(105,856)	(56,263)	(66,248)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(72,815)	(38,387)	(39,459)	0	0.00	0	0	Infinity
SC4110H - Hourly	0	0	(5,994)	0	0.00	0	0	Infinity
SC41300 - Incentive	(455)	(171)	(94)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(16,527)	(8,487)	(3,242)	0	0.00	0	0	Infinity
SC41840 - Health Insurance	0	0	(6,213)	0	0.00	0	0	Infinity
SC41900 - Life	(40)	(21)	(8)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(226)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(1,035)	(544)	(242)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(4,424)	(2,324)	(1,912)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(1,781)	(885)	(379)	0	0.00	0	0	Infinity
SC42120 - TMRS	(8,682)	(5,332)	(7,584)	0	0.00	0	0	Infinity
SC42125 - OPEB Funding	0	0	(703)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(97)	0	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	(111)	(9)	0	0.00	0	0	Infinity
SC42510 - Workers Compensation	0	0	(184)	0	0.00	0	0	Infinity
51100 - General Supplies	(15,298)	(2,144)	0	0	0.00	0	0	Infinity
SC51110 - Office Expense	(14,811)	(2,144)	0	0	0.00	0	0	Infinity
SC51350 - Chemical and Medical	(488)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(1,607)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(808)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(799)	0	0.00	0	0	Infinity
71000 - Insurance	(1,164)	(1,567)	(799)	0	0.00	0	0	Infinity
SC71100 - Insurance and Bonds	(1,164)	(1,567)	(799)	0	0.00	0	0	Infinity
77000 - Charges - Other	(11,875)	(640)	(1,619)	0	0.00	0	0	Infinity
SC77450 - Administrative	(11,875)	(640)	(1,619)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Other								
CC_25030 - Epidemiology	3,623	3,323	(46,921)	(28,650)	(28,650.00)	(23,168)	5,482	-23.66%
Revenues	107,893	106,707	81,878	85,000	85,000.00	85,000	0	0.00%
32800 - Intergovernmental Revenues	24,377	26,604	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	24,377	26,604	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	83,516	80,103	81,878	85,000	85,000.00	85,000	0	0.00%
RC35610 - Grant In Aid – Federal	83,516	80,103	81,878	85,000	85,000.00	85,000	0	0.00%
Expenditures	(104,270)	(103,384)	(128,799)	(113,650)	(113,650.00)	(108,168)	5,482	-5.07%
41000 - Personnel Services	(92,743)	(101,637)	(129,200)	(97,857)	(97,857.00)	(93,207)	4,650	-4.99%
SC41100 - Salaries and Wages	(66,722)	(72,915)	(89,800)	(65,049)	(65,049.00)	(61,003)	4,046	-6.63%
SC41300 - Incentive	0	520	(922)	0	0.00	(600)	(600)	100.00%
SC41820 - Health Insurance	(10,509)	(11,274)	(3,232)	(12,790)	(12,790.00)	(10,354)	2,436	-23.53%
SC41840 - Health Insurance	0	0	(12,081)	0	0.00	0	0	Infinity
SC41900 - Life	(25)	(25)	(6)	(41)	(41.00)	0	41	Infinity
SC42010 - Life Insurance	0	0	(273)	(943)	(943.00)	(41)	902	-2,200.00%
SC42020 - Social Security	0	0	0	(4,033)	(4,033.00)	0	4,033	Infinity
SC42100 - Social Security - Medicare	(950)	(1,022)	(624)	0	0.00	(893)	(893)	100.00%
SC42110 - Social Security - OASDI	(4,064)	(4,371)	(4,452)	(12,420)	(12,420.00)	(4,920)	7,500	-152.44%
SC42115 - OPEB Funding	(1,628)	(1,868)	(455)	(1,581)	(1,581.00)	(1,497)	84	-5.61%
SC42120 - TMRS	(7,911)	(10,381)	(15,350)	0	0.00	(12,210)	(12,210)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	(1,715)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(49)	(49)	0	(74)	(74.00)	0	74	Infinity
SC42400 - State Unemployment	(885)	(251)	(98)	(926)	(926.00)	(1,073)	(147)	13.70%
SC42510 - Workers Compensation	0	0	(193)	0	0.00	(616)	(616)	100.00%
41600 - Overtime Pay	(274)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(274)	0	0	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(220)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(220)	0	0.00	0	0	Infinity
51100 - General Supplies	(205)	0	(99)	(1,359)	(1,359.00)	(1,359)	0	0.00%
SC51110 - Office Expense	0	0	0	(1,109)	(1,109.00)	(1,109)	0	0.00%
SC51200 - Operating	(205)	0	(99)	(250)	(250.00)	(250)	0	0.00%
70000 - Other Charges	0	0	2,884	(4,930)	(4,930.00)	(4,930)	0	0.00%
SC75100 - Travel	0	0	0	(4,775)	(4,775.00)	(4,775)	0	0.00%
SC75200 - Mileage	0	0	0	(155)	(155.00)	(155)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(2,927)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	5,812	0	0.00	0	0	Infinity
71000 - Insurance	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(582)	(588)	(266)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(10,466)	(1,159)	(1,897)	(8,834)	(8,834.00)	(7,988)	846	-10.59%
SC77450 - Administrative	(10,466)	(1,159)	(1,897)	(8,834)	(8,834.00)	(7,988)	846	-10.59%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Other								
CC_25035 - Local Tuberculosis - Federal	6,526	(773)	(41,448)	(98,112)	(98,112.00)	(52,594)	45,518	-86.55%
Revenues	118,194	96,862	56,835	0	0.00	39,754	39,754	100.00%
32800 - Intergovernmental Revenues	66,531	55,957	12,860	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	66,531	55,957	12,860	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	51,663	40,904	43,974	0	0.00	39,754	39,754	100.00%
RC35610 - Grant In Aid – Federal	51,663	40,904	43,974	0	0.00	39,754	39,754	100.00%
Expenditures	(111,668)	(97,635)	(98,283)	(98,112)	(98,112.00)	(92,348)	5,764	-6.24%
41000 - Personnel Services	(98,857)	(95,953)	(120,722)	(89,374)	(89,374.00)	(84,350)	5,024	-5.96%
SC41100 - Salaries and Wages	(71,035)	(68,031)	(79,734)	(59,199)	(59,199.00)	(54,211)	4,988	-9.20%
SC41300 - Incentive	0	(43)	(2,622)	0	0.00	(540)	(540)	100.00%
SC41820 - Health Insurance	(12,279)	(11,110)	(3,232)	(12,790)	(12,790.00)	(11,511)	1,279	-11.11%
SC41840 - Health Insurance	0	0	(14,019)	0	0.00	0	0	Infinity
SC41900 - Life	(28)	(25)	(6)	(41)	(41.00)	0	41	Infinity
SC42010 - Life Insurance	0	0	(222)	(858)	(858.00)	(36)	822	-2,283.33%
SC42020 - Social Security	0	0	0	(3,670)	(3,670.00)	0	3,670	Infinity
SC42100 - Social Security - Medicare	(994)	(955)	(614)	0	0.00	(794)	(794)	100.00%
SC42110 - Social Security - OASDI	(4,249)	(4,082)	(4,020)	(11,303)	(11,303.00)	(4,397)	6,906	-157.06%
SC42115 - OPEB Funding	(1,730)	(1,727)	(365)	(1,439)	(1,439.00)	(1,330)	109	-8.20%
SC42120 - TMRS	(8,460)	(9,774)	(13,857)	0	0.00	(10,852)	(10,852)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42125 - OPEB Funding	0	0	(1,593)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(49)	(49)	0	(74)	(74.00)	0	74	Infinity
SC42400 - State Unemployment	(34)	(158)	(49)	0	0.00	(132)	(132)	100.00%
SC42510 - Workers Compensation	0	0	(389)	0	0.00	(547)	(547)	100.00%
41600 - Overtime Pay	(736)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(736)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	24,161	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(1,208)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	25,369	0	0.00	0	0	Infinity
71000 - Insurance	(582)	(588)	(160)	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	(582)	(588)	(160)	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	(11,493)	(1,094)	(1,561)	(8,068)	(8,068.00)	(7,314)	754	-10.31%
SC77450 - Administrative Other	(11,493)	(1,094)	(1,561)	(8,068)	(8,068.00)	(7,314)	754	-10.31%
CC_25045 - Local Tuberculosis - State	1,457	(3,233)	(69,102)	(61,859)	(61,859.00)	(136,945)	(75,086)	54.83%
Revenues	162,014	163,249	99,261	120,467	120,467.00	80,713	(39,754)	-49.25%
32800 - Intergovernmental Revenues	87,984	87,351	22,986	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	87,984	87,351	22,986	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	64,585	62,837	73,614	120,467	120,467.00	80,713	(39,754)	-49.25%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35610 - Grant In Aid – Federal	64,585	62,837	73,614	120,467	120,467.00	80,713	(39,754)	-49.25%
37000 - Non-Operating Revenues	0	0	(1)	0	0.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	(1)	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	9,445	13,061	2,661	0	0.00	0	0	Infinity
RC37141 - Merchant Service Fees	(95)	0	0	0	0.00	0	0	Infinity
RC37421 - TB Testing	8,265	9,628	2,661	0	0.00	0	0	Infinity
RC37438 - Tspot Fee	1,275	3,434	0	0	0.00	0	0	Infinity
Expenditures	(160,557)	(166,482)	(168,363)	(182,326)	(182,326.00)	(217,658)	(35,332)	16.23%
41000 - Personnel Services	(104,129)	(125,292)	(180,781)	(136,254)	(136,254.00)	(169,822)	(33,568)	19.77%
SC41100 - Salaries and Wages	(75,467)	(89,784)	(117,158)	(93,067)	(93,067.00)	(118,468)	(25,401)	21.44%
SC4110H - Hourly	0	0	(9,794)	0	0.00	0	0	Infinity
SC41300 - Incentive	(5)	32	(3,433)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(12,485)	(13,890)	(3,549)	(14,455)	(14,455.00)	(11,389)	3,066	-26.92%
SC41840 - Health Insurance	0	0	(13,724)	0	0.00	0	0	Infinity
SC41900 - Life	(39)	(43)	(10)	(69)	(69.00)	0	69	Infinity
SC42010 - Life Insurance	0	0	(343)	(1,349)	(1,349.00)	(87)	1,262	-1,450.57%
SC42020 - Social Security	0	0	0	(5,770)	(5,770.00)	0	5,770	Infinity
SC42100 - Social Security - Medicare	(996)	(1,192)	(1,016)	0	0.00	(1,718)	(1,718)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	(4,259)	(5,098)	(6,234)	(17,769)	(17,769.00)	(8,920)	8,849	-99.20%
SC42115 - OPEB Funding	(1,848)	(2,243)	(562)	(2,262)	(2,262.00)	(2,879)	(617)	21.43%
SC42120 - TMRS	(8,922)	(12,853)	(22,000)	0	0.00	(23,480)	(23,480)	100.00%
SC42125 - OPEB Funding	0	0	(2,389)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(83)	(97)	0	(126)	(126.00)	0	126	Infinity
SC42400 - State Unemployment	(25)	(124)	(102)	(1,387)	(1,387.00)	(1,696)	(309)	18.22%
SC42510 - Workers Compensation	0	0	(466)	0	0.00	(1,185)	(1,185)	100.00%
51000 - Supplies	0	0	(2,405)	0	0.00	0	0	Infinity
SC51100 - General Supplies	0	0	1	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(2,405)	0	0.00	0	0	Infinity
51100 - General Supplies	(5,911)	(1,570)	(1,096)	(8,376)	(8,376.00)	(8,500)	(124)	1.46%
SC51110 - Office Expense	(825)	(330)	(215)	(1,000)	(1,000.00)	(1,000)	0	0.00%
SC51200 - Operating	0	0	(298)	(500)	(500.00)	(500)	0	0.00%
SC51350 - Chemical and Medical	(3,029)	(1,240)	(583)	(1,876)	(1,876.00)	(2,000)	(124)	6.20%
SC51410 - Vaccines	(2,057)	0	0	(5,000)	(5,000.00)	(5,000)	0	0.00%
60000 - Contractual Services	(37,252)	(36,643)	(29,105)	(21,460)	(21,460.00)	(20,200)	1,260	-6.24%
SC61200 - Postage	(70)	0	0	(200)	(200.00)	(200)	0	0.00%
SC62000 - Professional	(37,183)	(36,643)	(4,717)	(21,260)	(21,260.00)	(20,000)	1,260	-6.30%
SC67001 - Contractual - Grants	0	0	(24,388)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	(663)	(373)	47,496	(2,600)	(2,600.00)	(3,200)	(600)	18.75%
SC75100 - Travel	0	0	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
SC75200 - Mileage	(663)	(373)	(324)	(1,400)	(1,400.00)	(2,000)	(600)	30.00%
SC77451 - Indirect Costs - Grants	0	0	(1,847)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	49,667	0	0.00	0	0	Infinity
71000 - Insurance	(1,164)	(1,176)	(160)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%
SC71100 - Insurance and Bonds	(1,164)	(1,176)	(160)	(1,340)	(1,340.00)	(1,368)	(28)	2.05%
77000 - Charges - Other	(11,437)	(1,428)	(2,312)	(12,296)	(12,296.00)	(14,568)	(2,272)	15.60%
SC77450 - Administrative Other	(11,437)	(1,428)	(2,312)	(12,296)	(12,296.00)	(14,568)	(2,272)	15.60%
CC_25070 - Public Health Infrastructure Grant	0	898	(63,285)	15,757	15,757.00	43,539	27,782	63.81%
Revenues	0	33,719	266,635	638,786	638,786.00	501,711	(137,075)	-27.32%
32800 - Intergovernmental Revenues	0	1,591	0	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	0	1,591	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	32,128	266,635	638,786	638,786.00	501,711	(137,075)	-27.32%
RC35610 - Grant In Aid – Federal	0	32,128	266,635	638,786	638,786.00	501,711	(137,075)	-27.32%
Expenditures	0	(32,821)	(329,920)	(623,029)	(623,029.00)	(458,172)	164,857	-35.98%
41000 - Personnel Services	0	(31,675)	(317,413)	(569,709)	(569,709.00)	(452,744)	116,965	-25.83%
SC41100 - Salaries and Wages	0	(21,488)	(202,565)	(392,793)	(392,793.00)	(286,912)	105,881	-36.90%
SC4110H - Hourly	0	0	(9,316)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41300 - Incentive	0	(101)	(5,183)	0	0.00	(1,800)	(1,800)	100.00%
SC41820 - Health Insurance	0	(4,426)	0	(59,972)	(59,972.00)	(64,073)	(4,101)	6.40%
SC41840 - Health Insurance	0	0	(42,369)	0	0.00	0	0	Infinity
SC41900 - Life	0	(11)	0	(287)	(287.00)	0	287	Infinity
SC42010 - Life Insurance	0	0	(104)	(5,713)	(5,713.00)	(205)	5,508	-2,686.83%
SC42020 - Social Security	0	0	0	(24,427)	(24,427.00)	0	24,427	Infinity
SC42100 - Social Security - Medicare	0	(305)	(2,331)	0	0.00	(4,222)	(4,222)	100.00%
SC42110 - Social Security - OASDI	0	(1,303)	(11,050)	(75,225)	(75,225.00)	(24,719)	50,506	-204.32%
SC42115 - OPEB Funding	0	(536)	0	(9,574)	(9,574.00)	(7,074)	2,500	-35.34%
SC42120 - TMRS	0	(3,217)	(37,471)	0	0.00	(57,698)	(57,698)	100.00%
SC42125 - OPEB Funding	0	0	(5,233)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	0	(97)	0	(518)	(518.00)	0	518	Infinity
SC42400 - State Unemployment	0	(190)	(284)	0	0.00	(730)	(730)	100.00%
SC42510 - Workers Compensation	0	0	(1,144)	0	0.00	(2,911)	(2,911)	100.00%
SC42550 - Moving Expense	0	0	0	(1,200)	(1,200.00)	0	1,200	Infinity
SC42570 - Communications Allowance	0	0	(363)	0	0.00	(2,400)	(2,400)	100.00%
51100 - General Supplies	0	0	0	(894)	(894.00)	(1,894)	(1,000)	52.80%
SC51110 - Office Expense	0	0	0	(894)	(894.00)	(894)	0	0.00%
SC51200 - Operating	0	0	0	0	0.00	(1,000)	(1,000)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
70000 - Other Charges	0	0	(12,507)	(350)	(350.00)	(350)	0	0.00%
SC75200 - Mileage	0	0	0	(350)	(350.00)	(350)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(12,503)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(4)	0	0.00	0	0	Infinity
71000 - Insurance	0	(784)	0	(670)	(670.00)	(684)	(14)	2.05%
SC71100 - Insurance and Bonds	0	(784)	0	(670)	(670.00)	(684)	(14)	2.05%
77000 - Charges - Other	0	(362)	0	(51,406)	(51,406.00)	(2,500)	48,906	-1,956.24%
SC77450 - Administrative Other	0	(362)	0	(51,406)	(51,406.00)	0	51,406	Infinity
SC77500 - DSHS Other	0	0	0	0	0.00	(2,500)	(2,500)	100.00%
CC_25095 - Women's Health Clinic Cost Center	0	0	828,257	(10,149)	83,536.68	(1,669,202)	(1,659,053)	99.39%
Revenues	0	0	1,457,776	1,398,101	1,398,101.00	0	(1,398,101)	Infinity
32800 - Intergovernmental Revenues	0	0	51,881	0	0.00	0	0	Infinity
RC32806 - Health Dept Part.-AHD	0	0	51,881	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	2,017	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	2,017	0	0.00	0	0	Infinity
37400 - Miscellaneous Revenue	0	0	5,778	0	0.00	0	0	Infinity
RC37431 - Patient Fees	0	0	1,990	0	0.00	0	0	Infinity
RC37436 - Pregnancy Test	0	0	230	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Fee								
RC37437 - Trichomoniasis Test Fee	0	0	776	0	0.00	0	0	Infinity
RC37488 - Women's Health Exam	0	0	2,620	0	0.00	0	0	Infinity
RC37489 - Contraception	0	0	162	0	0.00	0	0	Infinity
39100 - Operating Transfers In	0	0	1,398,101	1,398,101	1,398,101.00	0	(1,398,101)	Infinity
RC39110 - Tsf In fr General Fund	0	0	1,398,101	1,398,101	1,398,101.00	0	(1,398,101)	Infinity
Expenditures	0	0	(629,520)	(1,408,250)	(1,314,564.32)	(1,669,202)	(260,952)	15.63%
41000 - Personnel Services	0	0	(591,662)	(846,813)	(753,127.32)	(739,202)	107,611	-14.56%
SC41100 - Salaries and Wages	0	0	(394,000)	(590,648)	(514,816.22)	(492,146)	98,502	-20.01%
SC41300 - Incentive	0	0	(16,485)	(8,393)	(13,779.56)	(9,492)	(1,099)	11.58%
SC41820 - Health Insurance	0	0	(72,317)	(71,868)	(71,868.00)	(81,146)	(9,278)	11.43%
SC41900 - Life	0	0	(9)	(405)	(405.00)	0	405	Infinity
SC42010 - Life Insurance	0	0	(510)	(8,685)	(210.53)	(308)	8,377	-2,719.81%
SC42020 - Social Security	0	0	0	(37,141)	(211.78)	0	37,141	Infinity
SC42100 - Social Security - Medicare	0	0	(2,996)	0	(6,730.25)	(7,275)	(7,275)	100.00%
SC42110 - Social Security - OASDI	0	0	(23,303)	(114,382)	(30,832.34)	(31,101)	83,281	-267.78%
SC42115 - OPEB Funding	0	0	(9,858)	(14,558)	0.00	(12,190)	2,368	-19.43%
SC42120 - TMRS	0	0	(70,622)	0	(97,446.55)	(99,425)	(99,425)	100.00%
SC42125 - OPEB Funding	0	0	0	0	(12,782.34)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	0	0	0	(733)	0.00	0	733	Infinity
SC42400 - State Unemployment	0	0	(17)	0	(385.26)	(1,103)	(1,103)	100.00%
SC42510 - Workers Compensation	0	0	(1,544)	0	(3,659.49)	(5,016)	(5,016)	100.00%
51000 - Supplies	0	0	(3,951)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(3,951)	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	(33,352)	(202,437)	(202,437.00)	(230,000)	(27,563)	11.98%
SC51110 - Office Expense	0	0	(8,021)	(2,400)	(2,400.00)	(5,000)	(2,600)	52.00%
SC51200 - Operating	0	0	(554)	(50,000)	(50,000.00)	(50,000)	0	0.00%
SC51350 - Chemical and Medical	0	0	0	(150,037)	(150,037.00)	(175,000)	(24,963)	14.26%
SC51955 - Furniture	0	0	(24,777)	0	0.00	0	0	Infinity
60000 - Contractual Services	0	0	(460)	(359,000)	(359,000.00)	(700,000)	(341,000)	48.71%
SC61400 - Dues	0	0	(360)	0	0.00	0	0	Infinity
SC62000 - Professional	0	0	0	(359,000)	(359,000.00)	(700,000)	(341,000)	48.71%
SC67001 - Contractual - Grants	0	0	(100)	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(95)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(95)	0	0.00	0	0	Infinity
CC_25100 - Vibrant Moms	0	0	0	9,900	9,900.00	32,836	22,936	69.85%
Revenues	0	0	0	162,439	162,439.00	172,209	9,770	5.67%
35500 - Revenue from Other Agencies	0	0	0	162,439	162,439.00	172,209	9,770	5.67%
RC35610 - Grant	0	0	0	162,439	162,439.00	172,209	9,770	5.67%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
In Aid – Federal								
Expenditures	0	0	0	(152,539)	(152,539.00)	(139,373)	13,166	-9.45%
41000 - Personnel Services	0	0	0	(103,434)	(103,434.00)	(82,775)	20,659	-24.96%
SC41100 - Salaries and Wages	0	0	0	(78,647)	(78,647.00)	(60,208)	18,439	-30.63%
SC41300 - Incentive	0	0	0	(799)	(799.00)	0	799	Infinity
SC41820 - Health Insurance	0	0	0	0	0.00	(2,071)	(2,071)	100.00%
SC41900 - Life	0	0	0	(59)	(59.00)	0	59	Infinity
SC42010 - Life Insurance	0	0	0	(1,160)	(1,160.00)	(49)	1,111	-2,267.35%
SC42020 - Social Security	0	0	0	(4,948)	(4,948.00)	0	4,948	Infinity
SC42100 - Social Security - Medicare	0	0	0	0	0.00	(876)	(876)	100.00%
SC42110 - Social Security - OASDI	0	0	0	(15,266)	(15,266.00)	(5,101)	10,165	-199.27%
SC42115 - OPEB Funding	0	0	0	(1,943)	(1,943.00)	(1,468)	475	-32.36%
SC42120 - TMRS	0	0	0	0	0.00	(11,980)	(11,980)	100.00%
SC42300 - State Unemployment	0	0	0	(102)	(102.00)	0	102	Infinity
SC42400 - State Unemployment	0	0	0	0	0.00	(177)	(177)	100.00%
SC42510 - Workers Compensation	0	0	0	(150)	(150.00)	(605)	(455)	75.21%
SC42550 - Moving Expense	0	0	0	(360)	(360.00)	0	360	Infinity
SC42570 - Communications Allowance	0	0	0	0	0.00	(240)	(240)	100.00%
51000 - Supplies	0	0	0	(4,735)	(4,735.00)	(4,000)	735	-18.38%
SC51100 - General Supplies	0	0	0	(4,735)	(4,735.00)	(4,000)	735	-18.38%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	0	0	0	(800)	(800.00)	(9,400)	(8,600)	91.49%
SC51200 - Operating	0	0	0	(800)	(800.00)	(9,400)	(8,600)	91.49%
60000 - Contractual Services	0	0	0	(27,000)	(27,000.00)	(33,500)	(6,500)	19.40%
SC61400 - Dues	0	0	0	0	0.00	(1,500)	(1,500)	100.00%
SC62000 - Professional	0	0	0	(27,000)	(27,000.00)	(32,000)	(5,000)	15.63%
70000 - Other Charges	0	0	0	(7,250)	(7,250.00)	(7,500)	(250)	3.33%
SC75100 - Travel	0	0	0	(7,250)	(7,250.00)	(7,500)	(250)	3.33%
77000 - Charges - Other	0	0	0	(9,320)	(9,320.00)	(2,198)	7,122	-324.02%
SC77450 - Administrative Other	0	0	0	(9,320)	(9,320.00)	(2,198)	7,122	-324.02%

2025-26 Employee Distribution by Position

	FTE	Count
CC_25011 - Public Health Cost Center	**10.75**	**11**
ADM580 - ASSISTANT DIRECTOR OF PUBLIC HEALTH	2.00	2
ADM581 - DIRECTOR OF PUBLIC HEALTH	1.00	1
CLR235 - PUBLIC HEALTH TECHNICIAN	2.00	2
CLR581 - DISEASE INTERVENTION SPECIALIST	2.00	2
MGT145 - FINANCIAL ACCOUNTANT - GRANT COMPLIANCE SPECIALIST	1.00	1
MGT580 - PROGRAM MANAGER	1.75	2
PRF581 - PUBLIC HEALTH PROGRAM SPECIALIST - HEALTH INFOMATICS	1.00	1
CC_25013 - IMM/Locals	**7.00**	**7**
CLR235 - Public Health Techician	1.00	1
CLR235 - PUBLIC HEALTH TECHNICIAN	1.00	1

	FTE	Count
CLR581 - DISEASE INTERVENTION SPECIALIST	2.00	2
MGT580 - PROGRAM MANAGER	1.00	1
PRF572 - REGISTERED NURSE	1.00	1
PRF910 - LICENSED VOCATIONAL NURSE	1.00	1
CC_25014 - HIV Prevention	**3.00**	**3**
CLR581 - DISEASE INTERVENTION SPECIALIST	3.00	3
CC_25015 - Core Public Health	**0.80**	**1**
MGT580 - PROGRAM MANAGER	0.80	1
CC_25016 - Hansen's	**0.10**	**2**
MGT580 - PROGRAM MANAGER	0.00	1
PRF572 - REGISTERED NURSE	0.10	1
CC_25017 - Healthy Texas Babies	**1.00**	**1**
PRF150 - HEALTH PLANNER	1.00	1
CC_25018 - DIS	**4.00**	**4**
CLR235 - PUBLIC HEALTH TECHNICIAN	1.00	1
CLR581 - DISEASE INTERVENTION SPECIALIST	2.00	2
MGT580 - PROGRAM MANAGER	1.00	1
CC_25020 - Bioterrorism Grant	**4.00**	**4**
CLR235 - PUBLIC HEALTH TECHNICIAN	1.00	1
MGT580 - PROGRAM MANAGER	2.00	2
PRF581 - PUBLIC HEALTH PROGRAM SPECIALIST (SNS)	1.00	1
CC_25021 - CMHG Grant	**4.00**	**4**
MGT580 - PROGRAM MANAGER	1.00	1
PRF150 - HEALTH PLANNER	1.00	1
PRF150 - PUBLIC HEALTH EDUCATOR/PLANNER	1.00	1
PRF581 - PUBLIC HEALTH PROGRAM SPECIALIST	1.00	1
CC_25024 - DSRIP Immunizations	**1.00**	**1**
CLR235 - Public Health Techician	1.00	1
CC_25027 - Clinical Health Bridge Grant	**2.15**	**3**
MGT580 - PROGRAM MANAGER	0.15	1

	FTE	Count
PRF150 - HEALTH PLANNER	2.00	2
CC_25030 - Epidemiology	**1.00**	**1**
PRF650 - EPIDEMIOLOGIST	1.00	1
CC_25035 - Local Tuberculosis - Federal	**0.90**	**1**
PRF572 - REGISTERED NURSE	0.90	1
CC_25045 - Local Tuberculosis - State	**2.10**	**3**
CLR235 - PUBLIC HEALTH TECHNICIAN	1.00	1
MGT580 - PROGRAM MANAGER	0.10	1
PRF572 - REGISTERED NURSE	1.00	1
CC_25070 - Public Health Infrastructure Grant	**5.00**	**5**
CLR235 - Public Health Techician	1.00	1
MGT561 - PUBLIC HEALTH PROGRAM COORDINATOR	1.00	1
MGT580 - PROGRAM MANAGER	2.00	2
PRF572 - REGISTERED NURSE	1.00	1
CC_25071 - Family Planning	**1.50**	**2**
CLR581 - DISEASE INTERVENTION SPECIALIST	1.00	1
MGT561 - PUBLIC HEALTH PROGRAM COORDINATOR	0.50	1
CC_25095 - Women's Health Clinic Cost Center	**7.50**	**8**
CLR581 - DISEASE INTERVENTION SPECIALIST	2.00	2
MGT561 - PUBLIC HEALTH PROGRAM COORDINATOR	0.50	1
MGT580 - PROGRAM MANAGER	1.00	1
PRF150 - HEALTH PLANNER	1.00	1
PRF572 - REGISTERED NURSE	2.00	2
PRF605 - NURSE PRACTITIONER	1.00	1
CC_25100 - Vibrant Moms	**1.20**	**2**
CLR581 - DISEASE INTERVENTION SPECIALIST	1.00	1
MGT580 - PROGRAM MANAGER	0.20	1
Grand Total	**57.00**	**63**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

Women, Infants, and Children

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	1,485,572	1,858,098	2,165,136	1,842,978	2,205,337
Fixed Asset Transfers	0	0	0	0	0
Personal Services	1,129,374	1,398,580	1,408,735	1,152,225	1,469,764
Supplies	79,060	59,528	298,584	237,293	295,678
Contractual Services	7,601	2,829	145,698	147,648	145,698
Other Charges	269,537	397,161	312,119	305,813	294,197
Revenues	1,570,122	2,108,306	2,145,224	2,044,323	2,145,224
Operating Revenues	1,570,122	2,103,587	2,145,224	2,044,323	2,145,224
Other Financing Sources	0	4,719	0	0	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

Mission

Safeguard the health of low- and moderate-income women, infants, and children (up to age five) who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Strategic Approach

The mission and role of the WIC Nutrition program serves low- and moderate-income families, provides health screenings, nutritious foods to supplement their diets, and referrals to health care and social service agencies. Participation in the WIC program is associated

with a reduction in the number of poor birth outcomes and a reduction in the amount spent on Medicaid costs. Participation in the WIC program supports cognitive development, helping children to enter kindergarten ready to learn.

The WIC Nutrition Program is federally funded by USDA through a grant to the State of Texas. The state administers the program and contracts with the City of Amarillo to provide services in accordance with state and federal guidelines. The WIC Nutrition Program delivers the highest quality services with integrity and with respect to the WIC-eligible population. The department serves an average of 6,310 participants per month or 75,719 participants per year. The department has an operating budget of $2.5 million. Additionally, the department oversees $7.5 million in food benefit issuances.

There are two major types of nutrition risks recognized for WIC eligibility: medically based risks such as anemia, underweight, history of pregnancy complications, or poor pregnancy outcomes; and dietary risks, such as inappropriate nutrition/feeding practices or failure to meet the current Dietary Guidelines for Americans. Women, infants, and children at nutrition risk have a much greater risk of experiencing health problems.

Programs of the WIC Department

Administration

2026/27 Budget

This program provides the administrative expertise for the administration of all aspects of the WIC Nutrition Program in accordance with federal and state regulations and internal policies and procedures.

Education

2026/27 Budget

This program is responsible for delivering nutrition education to participants enrolled in the WIC Nutrition Program according to state and federal regulations. The Nutrition Education section provides concise, accurate, and up-to-date nutrition education to participants through individual or group nutrition counseling sessions along with printed nutrition education materials. It is the goal of the WIC Nutrition Education section to provide nutrition education that will address the specific categorical and dietary needs of the participants at a level they can easily understand, and in a language that is common to them. Nutrition education is provided through nutrition Zoom cooking classes, nutrition classes, Zoom gardening classes, Zoom breastfeeding classes, individual nutrition counseling, and online classes available through the state web site. The Zoom classes in cooking, gardening, and breastfeeding provided by the department are popular with WIC participants. This form of nutrition education offers participants an opportunity to learn by participating more actively in education classes and thus retaining and applying more nutrition information/principals in their lives.

Performance Measures/Indicators:	**2023/2024 Actual**	**2024/25 Actual**	**2025/26 Actual**
Strive to maintain percentage of WIC participants receiving nutrition education above 95% (state standard)	100%	100%	100%
Annual number of families receiving nutrition education and	68,265	73,851	75,719

counseling services at the time of benefit issuance			

Breastfeeding Education

2026/27 Budget

This program is responsible for providing breastfeeding information, education, and support to pregnant women and breastfeeding women enrolled in the WIC Nutrition Program, as well as those in the public requesting such. Services are provided by Breastfeeding Educators, Lactation Consultants, and Peer Counselors.

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Actual**
Percent of infants enrolled in WIC that are breastfed.	44%	44%	47%
Number of breastfeeding women receiving breastfeeding counseling/education	7,853	8,148	8,655

Client Services

2026/27 Budget

This program provides support for the delivery of services to WIC participants in the most efficient, timely, accurate, professional, and pleasant manner possible. These support services include performing anthropometric body measurements and plotting results on growth grids; assessing eligibility for the program based on financial, residency, medical/nutritional factors; computer data entry of participant information; issuance of program benefits; scheduling certification and nutrition education appointments; copying/reproduction of materials; filing; and telephone and reception activities. In July 2024 the
state WIC Program rolled out the myWIC app that allows WIC Participants to upload their financial documents prior to their appointments and enables WIC staff to complete the financial eligibility portion of the WIC certification as a measure of streamlining service and reducing the length of time the appointment takes. However, if participants can't upload their documents via the app, the WIC staff are happy to assist them in the clinic. The myWIC app can also be utilized by the WIC participants to check for WIC approved food products in the grocery store, view their benefit balances, take online nutrition classes, make/change appointments, and receive personal messages from the WIC Nutritionists concerning their individual case. During 2026 State of Texas WIC is moving from an off-line to an on-line system with full implementation being July 1, 2026. Having an on-line system offers many additional features such as being able to change and update clients' food benefits without them having to come to the clinic for such things as formula prescription changes as well as being able to load benefits for clients that have completed on-line classes.

The COVID-19 pandemic had a severe impact on the overall caseload for the department, creating a 20% drop in caseload from Jan. 2020 to March 2021. The department is proud to report that caseload grew by 19% from 2022 to 2024 and grew by an additional 8% during 2025, resulting in a caseload that has returned to rates higher than the department was at right before the pandemic. During 2026 the caseload stabilized and had a slight decrease. The decrease is attributed to the declining birth rate in Amarillo, the high employment rate in Amarillo, and the rise in average income in Amarillo.

Performance Measures/Indicators:	**2023/24 Actual**	**2024/25 Actual**	**2025/26 Actual**
Percentage of total caseload that is infancts	26%	26%	25%
Percentage of total caseload that is children	47%	47%	48%
Percentage of total caseload that is women	27%	27%	27%
Average number of participants served monthly	5,689	6,154	6,310
Total number of WIC participants receiving food benefits annually	68,265	73,851	77,719
Percentage change from previous year	+7%	+8%	+2.5%

2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD2530 - WIC Grant Fund	2,205,337
Grand Total	**2,205,337**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	**FY2023-24 Actual**	**FY2024-25 Actual**	**FY2025-26 Budget**	**FY2025-26 Revised Estimate**	**FY2026-27 Budget**	**Variance**	**Variance %**
CC_25311 - WIC Cost Center	6,420	(4,012)	(47,339)	(14,010)	(141,843.01)	(8,308)	5,702	-68.63%
Revenues	285,291	458,815	463,463	291,051	299,961.00	291,051	0	0.00%
35500 - Revenue from Other Agencies	284,796	458,815	458,743	291,051	299,961.00	291,051	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35610 - Grant In Aid – Federal	284,796	458,815	458,743	291,051	299,961.00	291,051	0	0.00%
37400 - Miscellaneous Revenue	495	0	4,720	0	0.00	0	0	Infinity
RC37410 - Miscellaneous Revenue	495	0	0	0	0.00	0	0	Infinity
RC37460 - Gn/Lss on Prop Disposal	0	0	4,720	0	0.00	0	0	Infinity
Expenditures	(278,871)	(462,827)	(510,801)	(305,061)	(441,804.01)	(299,359)	5,702	-1.90%
41000 - Personnel Services	(159,755)	(306,811)	(408,585)	(175,846)	(317,867.01)	(205,767)	(29,921)	14.54%
SC41100 - Salaries and Wages	(123,920)	(207,994)	(389,076)	(105,726)	(222,324.24)	(144,947)	(39,221)	27.06%
SC4110H - Hourly	0	0	128,088	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(5,209)	0	0.00	0	0	Infinity
SC41500 - PFP	0	(21,447)	0	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(26,941)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(8,514)	(21,582)	(47,479)	(32,064)	(32,064.00)	(14,069)	17,995	-127.91%
SC41900 - Life	(31)	(54)	(17)	(152)	(54.90)	0	152	Infinity
SC42010 - Life Insurance	0	0	(1,058)	(1,538)	(3,166.07)	(104)	1,434	-1,378.85%
SC42020 - Social Security	0	0	(0)	(6,561)	(13,379.37)	0	6,561	Infinity
SC42100 - Social Security - Medicare	(1,753)	(3,242)	(2,039)	0	0.00	(2,102)	(2,102)	100.00%
SC42110 - Social Security - OASDI	(7,494)	(13,858)	(17,870)	(27,965)	(41,292.38)	(8,987)	18,978	-211.17%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(3,030)	(5,047)	(5,421)	(2,567)	(5,433.64)	(3,522)	(955)	27.12%
SC42120 - TMRS	(14,777)	(32,516)	(41,150)	0	0.00	(28,728)	(28,728)	100.00%
SC42300 - State Unemployment	(50)	(692)	0	(129)	(152.41)	0	129	Infinity
SC42400 - State Unemployment	(185)	(378)	(800)	856	0.00	(362)	(1,218)	336.46%
SC42510 - Workers Compensation	0	0	387	0	0.00	(2,946)	(2,946)	100.00%
41600 - Overtime Pay	(784)	(996)	3,257	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(784)	(996)	3,257	0	0.00	0	0	Infinity
51000 - Supplies	0	0	(4,835)	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	1,972	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(6,807)	0	0.00	0	0	Infinity
51100 - General Supplies	(552)	(45)	(788)	(21,307)	(21,290.00)	(21,307)	0	0.00%
SC51110 - Office Expense	(316)	(30)	(267)	(6,750)	(6,750.00)	(6,750)	0	0.00%
SC51115 - Employee Recognition Program	0	0	0	(990)	(990.00)	(990)	0	0.00%
SC51200 - Operating	(7)	(15)	(307)	(11,900)	(11,900.00)	(11,900)	0	0.00%
SC51700 - Education	(228)	0	(215)	(1,667)	(1,650.00)	(1,667)	0	0.00%
53000 - Energy	0	0	(2,256)	0	0.00	0	0	Infinity
SC53100 - Natural Gas	0	0	(684)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53150 - Electricity	0	0	(1,007)	0	0.00	0	0	Infinity
SC53200 - Water and Sewer	0	0	(564)	0	0.00	0	0	Infinity
60000 - Contractual Services	(1,732)	(1,425)	(1,028)	(3,732)	(3,846.00)	(3,732)	0	0.00%
SC61200 - Postage	0	0	0	(482)	(500.00)	(482)	0	0.00%
SC61300 - Advertising	0	0	0	(446)	(446.00)	(446)	0	0.00%
SC61400 - Dues	(325)	(200)	(1,044)	(1,500)	(1,500.00)	(1,500)	0	0.00%
SC61410 - Tuition	(1,407)	(1,225)	0	(821)	(800.00)	(821)	0	0.00%
SC62000 - Professional	0	0	0	(483)	(600.00)	(483)	0	0.00%
SC67001 - Contractual - Grants	0	0	16	0	0.00	0	0	Infinity
69000 - Rentals	0	0	3,998	0	0.00	0	0	Infinity
SC69300 - Leased Computer Software	0	0	3,998	0	0.00	0	0	Infinity
70000 - Other Charges	(3,420)	(5,395)	(70,051)	(14,730)	(14,075.00)	(14,730)	0	0.00%
SC75100 - Travel	(3,420)	(5,395)	(200)	(12,872)	(12,050.00)	(12,872)	0	0.00%
SC75200 - Mileage	0	0	0	(1,858)	(2,025.00)	(1,858)	0	0.00%
SC75300 - Meals and Local	0	0	200	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(75,253)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	5,202	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
71000 - Insurance	(32,293)	(46,493)	0	(53,620)	(53,620.00)	(24,092)	29,528	-122.56%
SC71100 - Insurance and Bonds	(32,293)	(46,493)	0	(53,620)	(53,620.00)	(24,092)	29,528	-122.56%
76000 - Depreciation	0	0	(4,720)	(4,720)	0.00	(4,720)	0	0.00%
SC76650 - Amortization of Lease Computer	0	0	(4,720)	(4,720)	0.00	(4,720)	0	0.00%
77000 - Charges - Other	(80,335)	(101,661)	(25,747)	(31,106)	(31,106.00)	(25,011)	6,095	-24.37%
SC77450 - Administrative Other	(20,992)	(39,351)	(25,382)	(22,140)	(22,140.00)	(25,011)	(2,871)	11.48%
SC77610 - Information Technology - City	(59,343)	(62,310)	0	(8,966)	(8,966.00)	0	8,966	Infinity
SC78040 - Interest Exp. Leased COmputer	0	0	(365)	0	0.00	0	0	Infinity
93000 - Fixed Asset Transfers	0	0	(47)	0	0.00	0	0	Infinity
SC93020 - Water & Sewer	0	0	(47)	0	0.00	0	0	Infinity
CC_25312 - WIC Nutrition Education	(50,466)	(113,098)	(143,090)	(2,174)	154,459.58	(47,768)	(45,594)	95.45%
Revenues	372,494	376,756	526,873	680,449	680,449.00	680,449	0	0.00%
35500 - Revenue from Other Agencies	372,494	376,756	526,873	680,449	680,449.00	680,449	0	0.00%
RC35610 - Grant In Aid – Federal	372,494	376,756	526,873	680,449	680,449.00	680,449	0	0.00%
Expenditures	(422,960)	(489,853)	(669,964)	(682,623)	(525,989.42)	(728,217)	(45,594)	6.26%
41000 - Personnel Services	(340,519)	(410,551)	(515,663)	(475,549)	(309,411.22)	(514,422)	(38,873)	7.56%
SC41100 - Salaries and	(257,518)	(279,822)	(283,137)	(292,206)	(187,011.11)	(362,367)	(70,161)	19.36%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Wages								
SC4110H - Hourly	0	0	(109,988)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(8,843)	0	0.00	0	0	Infinity
SC41500 - PFP	0	(26,452)	0	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(6,040)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(32,501)	(43,985)	(29,807)	(80,161)	(80,161.00)	(35,172)	44,989	-127.91%
SC41900 - Life	(86)	(82)	(17)	(391)	(42.43)	0	391	Infinity
SC42010 - Life Insurance	0	0	(965)	(4,236)	(2,777.27)	(258)	3,978	-1,541.86%
SC42020 - Social Security	0	0	0	(18,120)	(9,399.99)	0	18,120	Infinity
SC42100 - Social Security - Medicare	(3,777)	(4,502)	(2,532)	0	0.00	(5,254)	(5,254)	100.00%
SC42110 - Social Security - OASDI	(12,492)	(14,364)	(14,621)	(74,461)	(26,855.90)	(22,467)	51,994	-231.42%
SC42115 - OPEB Funding	(5,058)	(5,165)	(6,135)	(7,107)	(2,944.18)	(8,806)	(1,699)	19.29%
SC42120 - TMRS	(28,383)	(36,089)	(49,845)	0	0.00	(71,821)	(71,821)	100.00%
SC42300 - State Unemployment	(313)	(13)	0	(448)	(219.34)	0	448	Infinity
SC42400 - State Unemployment	(392)	(78)	(31)	1,581	0.00	(906)	(2,487)	274.50%
SC42510 - Workers Compensation	0	0	(3,702)	0	0.00	(7,371)	(7,371)	100.00%
41600 - Overtime Pay	(9,612)	(12,699)	(441)	0	(10,513.20)	0	0	Infinity
SC41620 - Unscheduled	(9,612)	(12,699)	(441)	0	(10,513.20)	0	0	Infinity
51000 - Supplies	0	0	(17)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC51101 - Supplies - Grants	0	0	(17)	0	0.00	0	0	Infinity
51100 - General Supplies	(10,600)	(1,959)	(90)	(94,530)	(94,419.00)	(94,530)	0	0.00%
SC51110 - Office Expense	(393)	(478)	(75)	(6,957)	(6,846.00)	(6,957)	0	0.00%
SC51200 - Operating	(9,673)	(694)	(15)	(22,255)	(22,255.00)	(22,255)	0	0.00%
SC51400 - Photographic	0	0	0	(250)	(250.00)	(250)	0	0.00%
SC51450 - Botany & Agrigulture	0	0	0	(4,200)	(4,200.00)	(4,200)	0	0.00%
SC51452 - B & A - General	0	0	0	(4,200)	(4,200.00)	(4,200)	0	0.00%
SC51456 - B & A - Bedding Plants	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC51458 - B & A - Fertilizer	0	0	0	(2,800)	(2,800.00)	(2,800)	0	0.00%
SC51462 - B & A - Chemicals	0	0	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
SC51700 - Education	(505)	(787)	0	(44,668)	(44,668.00)	(44,668)	0	0.00%
SC54000 - Food	(29)	0	0	(5,500)	(5,500.00)	(5,500)	0	0.00%
53000 - Energy	(9,744)	(10,019)	0	(10,635)	(9,737.00)	(10,169)	466	-4.58%
SC53100 - Natural Gas	(2,272)	(2,269)	0	(2,383)	0.00	0	2,383	Infinity
SC53150 - Electricity	(5,275)	(5,083)	0	(5,341)	(6,953.00)	(7,301)	(1,960)	26.85%
SC53200 - Water and Sewer	(2,196)	(2,667)	0	(2,911)	(2,784.00)	(2,868)	43	-1.50%
60000 - Contractual Services	(4,116)	(3)	(1,148)	(19,692)	(19,692.00)	(19,692)	0	0.00%
SC61200 - Postage	(6)	(3)	0	(1,742)	(1,742.00)	(1,742)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61300 - Advertising	0	0	0	(1,050)	(1,050.00)	(1,050)	0	0.00%
SC61400 - Dues	(70)	0	0	(2,800)	(2,800.00)	(2,800)	0	0.00%
SC61410 - Tuition	(4,040)	0	(948)	(13,350)	(13,350.00)	(13,350)	0	0.00%
SC62000 - Professional	0	0	0	(750)	(750.00)	(750)	0	0.00%
SC67001 - Contractual - Grants	0	0	(200)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	0	(2,800)	(2,800.00)	(2,800)	0	0.00%
SC63400 - Employee Medical	0	0	0	(2,800)	(2,800.00)	(2,800)	0	0.00%
70000 - Other Charges	(2,541)	0	(103,710)	(24,075)	(24,075.00)	(24,075)	0	0.00%
SC74000 - Printing and Binding	0	0	0	(3,800)	(3,800.00)	(3,800)	0	0.00%
SC75100 - Travel	(2,541)	0	(1,812)	(17,775)	(17,775.00)	(17,775)	0	0.00%
SC75200 - Mileage	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC75300 - Meals and Local	0	0	(200)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(69,316)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(32,382)	0	0.00	0	0	Infinity
71000 - Insurance	0	0	(23,143)	0	0.00	0	0	Infinity
SC71100 - Insurance and Bonds	0	0	(23,143)	0	0.00	0	0	Infinity
77000 - Charges - Other	(45,828)	(54,622)	(25,752)	(55,342)	(55,342.00)	(62,529)	(7,187)	11.49%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	(45,828)	(54,622)	(25,752)	(55,342)	(55,342.00)	(62,529)	(7,187)	11.49%
CC_25313 - WIC Breastfeeding	1,736	0	4,296	(358)	24,955.40	4,066	4,424	108.80%
Revenues	58,708	55,825	44,223	90,421	90,421.00	90,421	0	0.00%
35500 - Revenue from Other Agencies	58,708	55,825	44,223	90,421	90,421.00	90,421	0	0.00%
RC35610 - Grant In Aid – Federal	58,708	55,825	44,223	90,421	90,421.00	90,421	0	0.00%
Expenditures	(56,972)	(55,825)	(39,927)	(90,779)	(65,465.60)	(86,355)	4,424	-5.12%
41000 - Personnel Services	(45,635)	(40,139)	(30,358)	(64,036)	(38,133.43)	(58,792)	5,244	-8.92%
SC41100 - Salaries and Wages	(33,998)	(26,978)	(21,314)	(40,973)	(24,259.73)	(41,413)	(440)	1.06%
SC4110H - Hourly	0	0	(1,326)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(422)	0	0.00	0	0	Infinity
SC41500 - PFP	0	(2,145)	0	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(570)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(4,204)	(4,225)	(2,072)	(9,161)	(9,161.00)	(4,020)	5,141	-127.89%
SC41900 - Life	(15)	(10)	(2)	(33)	(4.19)	0	33	Infinity
SC42010 - Life Insurance	0	0	(96)	(587)	(356.60)	(30)	557	-1,856.67%
SC42020 - Social Security	0	0	0	(2,542)	(1,305.81)	0	2,542	Infinity
SC42100 - Social Security - Medicare	(497)	(422)	(221)	0	0.00	(600)	(600)	100.00%
SC42110 - Social Security - OASDI	(1,922)	(1,555)	(1,192)	(9,746)	(2,704.73)	(2,568)	7,178	-279.52%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	(769)	(580)	(347)	(998)	(313.73)	(1,006)	(8)	0.80%
SC42120 - TMRS	(4,141)	(4,215)	(2,796)	0	0.00	(8,208)	(8,208)	100.00%
SC42300 - State Unemployment	(37)	(0)	0	(23)	(27.64)	0	23	Infinity
SC42400 - State Unemployment	(52)	(8)	(0)	27	0.00	(104)	(131)	125.96%
SC42510 - Workers Compensation	0	0	0	0	0.00	(843)	(843)	100.00%
41600 - Overtime Pay	(981)	(679)	(320)	0	(589.17)	0	0	Infinity
SC41620 - Unscheduled	(981)	(679)	(320)	0	(589.17)	0	0	Infinity
51100 - General Supplies	(2,347)	(9,670)	(709)	(9,029)	(9,029.00)	(9,029)	0	0.00%
SC51110 - Office Expense	(2)	0	0	(1,980)	(1,980.00)	(1,980)	0	0.00%
SC51200 - Operating	(2,345)	(9,670)	(709)	(4,168)	(4,168.00)	(4,168)	0	0.00%
SC51400 - Photographic	0	0	0	(850)	(850.00)	(850)	0	0.00%
SC51700 - Education	0	0	0	(2,031)	(2,031.00)	(2,031)	0	0.00%
60000 - Contractual Services	(1,885)	0	0	(4,588)	(4,588.00)	(4,588)	0	0.00%
SC61200 - Postage	(1,435)	0	0	(612)	(612.00)	(612)	0	0.00%
SC61400 - Dues	0	0	0	(1,076)	(1,076.00)	(1,076)	0	0.00%
SC61410 - Tuition	(450)	0	0	(2,900)	(2,900.00)	(2,900)	0	0.00%
70000 - Other Charges	0	0	(6,186)	(6,800)	(6,800.00)	(6,800)	0	0.00%
SC74000 - Printing and	0	0	0	(300)	(300.00)	(300)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Binding								
SC75100 - Travel	0	0	0	(5,800)	(5,800.00)	(5,800)	0	0.00%
SC75200 - Mileage	0	0	0	(700)	(700.00)	(700)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(6,186)	0	0.00	0	0	Infinity
77000 - Charges - Other	(6,123)	(5,336)	(2,355)	(6,326)	(6,326.00)	(7,146)	(820)	11.47%
SC77450 - Administrative Other	(6,123)	(5,336)	(2,355)	(6,326)	(6,326.00)	(7,146)	(820)	11.47%
CC_25314 - WIC Client Services	(849)	(969)	70,388	(3,022)	181,040.67	(26,177)	(23,155)	88.46%
Revenues	451,486	457,425	535,214	777,515	777,515.00	777,515	0	0.00%
35500 - Revenue from Other Agencies	451,486	457,425	535,214	777,515	777,515.00	777,515	0	0.00%
RC35610 - Grant In Aid – Federal	451,486	457,425	535,214	777,515	777,515.00	777,515	0	0.00%
37400 - Miscellaneous Revenue	0	0	(0)	0	0.00	0	0	Infinity
RC37450 - Discount Earned	0	0	(0)	0	0.00	0	0	Infinity
Expenditures	(452,335)	(458,394)	(464,825)	(780,537)	(596,474.33)	(803,692)	(23,155)	2.88%
41000 - Personnel Services	(336,636)	(370,306)	(342,625)	(615,226)	(430,877.56)	(631,999)	(16,773)	2.65%
SC41100 - Salaries and Wages	(240,840)	(251,879)	(230,351)	(383,079)	(265,583.29)	(445,194)	(62,115)	13.95%
SC4110H - Hourly	0	0	(14,815)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(1,180)	0	(527.36)	0	0	Infinity
SC41500 - PFP	0	(21,447)	0	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41600 - Overtime Pay	0	0	(7,973)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(46,028)	(40,386)	(37,543)	(98,483)	(98,483.00)	(43,212)	55,271	-127.91%
SC41900 - Life	(106)	(91)	(16)	(501)	(76.24)	0	501	Infinity
SC42010 - Life Insurance	0	0	(912)	(5,553)	(3,856.77)	(317)	5,236	-1,651.74%
SC42020 - Social Security	0	0	0	(23,753)	(13,938.89)	0	23,753	Infinity
SC42100 - Social Security - Medicare	(3,448)	(3,916)	(2,396)	0	0.00	(6,455)	(6,455)	100.00%
SC42110 - Social Security - OASDI	(11,819)	(13,477)	(11,294)	(95,416)	(44,009.43)	(27,602)	67,814	-245.69%
SC42115 - OPEB Funding	(4,881)	(4,813)	(4,016)	(9,300)	(3,924.71)	(10,818)	(1,518)	14.03%
SC42120 - TMRS	(28,781)	(34,163)	(32,077)	0	0.00	(88,237)	(88,237)	100.00%
SC42300 - State Unemployment	(371)	(48)	0	(597)	(477.87)	0	597	Infinity
SC42400 - State Unemployment	(361)	(86)	(53)	1,456	0.00	(1,113)	(2,569)	230.82%
SC42510 - Workers Compensation	0	0	(0)	0	0.00	(9,051)	(9,051)	100.00%
41600 - Overtime Pay	(7,181)	(6,243)	(1,586)	0	(3,508.77)	0	0	Infinity
SC41620 - Unscheduled	(7,181)	(6,243)	(1,586)	0	(3,508.77)	0	0	Infinity
51000 - Supplies	0	0	(9,492)	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	5,186	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(14,678)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
51100 - General Supplies	(26,808)	(13,011)	(5,231)	(46,940)	(46,940.00)	(46,940)	0	0.00%
SC51110 - Office Expense	(10,079)	(9,210)	(3,030)	(15,900)	(15,900.00)	(15,900)	0	0.00%
SC51200 - Operating	(11,642)	(2,659)	(2,201)	(8,840)	(8,840.00)	(8,840)	0	0.00%
SC51350 - Chemical and Medical	0	(1,143)	0	(18,400)	(18,400.00)	(18,400)	0	0.00%
SC51410 - Vaccines	0	0	0	(3,200)	(3,200.00)	(3,200)	0	0.00%
SC51700 - Education	0	0	0	(600)	(600.00)	(600)	0	0.00%
SC51950 - Minor Office Equipment	(5,087)	0	0	0	0.00	0	0	Infinity
53000 - Energy	(20,429)	(19,787)	(4,716)	(20,969)	(17,746.00)	(18,529)	2,440	-13.17%
SC53100 - Natural Gas	(4,613)	(4,607)	(1,390)	(4,840)	0.00	0	4,840	Infinity
SC53150 - Electricity	(11,194)	(10,735)	(2,175)	(11,277)	(12,491.00)	(13,116)	(1,839)	14.02%
SC53200 - Water and Sewer	(4,622)	(4,446)	(1,151)	(4,852)	(5,255.00)	(5,413)	(561)	10.36%
60000 - Contractual Services	(21)	(100)	(3,445)	(7,839)	(7,839.00)	(7,839)	0	0.00%
SC61200 - Postage	(21)	(100)	0	(936)	(936.00)	(936)	0	0.00%
SC61300 - Advertising	0	0	0	(500)	(500.00)	(500)	0	0.00%
SC61410 - Tuition	0	0	0	(3,903)	(3,903.00)	(3,903)	0	0.00%
SC62000 - Professional	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC67001 - Contractual - Grants	0	0	(3,445)	0	0.00	0	0	Infinity
63000 - Other Professional	0	0	0	(100)	(100.00)	(100)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC63400 - Employee Medical	0	0	0	(100)	(100.00)	(100)	0	0.00%
67000 - Cleaning Services	(9,748)	0	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC67600 - Temporary Labor	(9,748)	0	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
68000 - Repair and Maint Services	(6,575)	0	0	(12,457)	(12,457.00)	(12,457)	0	0.00%
SC68100 - R & M - Building	(6,575)	0	0	(3,542)	(3,542.00)	(3,542)	0	0.00%
SC68610 - Office Equipment	0	0	0	(1,200)	(1,200.00)	(1,200)	0	0.00%
SC68620 - Computer Equipment	0	0	0	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC68690 - R & M - WIC Roof Repair	0	0	0	(2,715)	(2,715.00)	(2,715)	0	0.00%
SC68691 - R & M - WIC Painting	0	0	0	(2,000)	(2,000.00)	(2,000)	0	0.00%
70000 - Other Charges	0	0	(76,028)	(5,507)	(5,507.00)	(5,507)	0	0.00%
SC75100 - Travel	0	0	0	(3,335)	(3,335.00)	(3,335)	0	0.00%
SC75200 - Mileage	0	0	0	(2,172)	(2,172.00)	(2,172)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(76,028)	0	0.00	0	0	Infinity
77000 - Charges - Other	(44,937)	(48,947)	(21,748)	(67,999)	(67,999.00)	(76,821)	(8,822)	11.48%
SC77450 - Administrative Other	(44,937)	(48,947)	(21,748)	(67,999)	(67,999.00)	(76,821)	(8,822)	11.48%
93000 - Fixed Asset Transfers	0	0	47	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC93020 - Water & Sewer	0	0	47	0	0.00	0	0	Infinity
CC_25315 - WIC IT	(0)	0	(38)	0	(21,518.65)	0	0	Infinity
Revenues	23,005	19,531	11,739	1,250	0.00	1,250	0	0.00%
35500 - Revenue from Other Agencies	23,005	19,531	11,739	1,250	0.00	1,250	0	0.00%
RC35610 - Grant In Aid – Federal	23,005	19,531	11,739	1,250	0.00	1,250	0	0.00%
Expenditures	(23,005)	(19,531)	(11,777)	(1,250)	(21,518.65)	(1,250)	0	0.00%
51000 - Supplies	0	0	(6,420)	0	(10,974.26)	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(6,420)	0	(10,974.26)	0	0	Infinity
51100 - General Supplies	(23,005)	(19,531)	(4,597)	(1,250)	(10,544.39)	(1,250)	0	0.00%
SC51110 - Office Expense	0	0	0	0	(623.10)	0	0	Infinity
SC51200 - Operating	(1,298)	(4,086)	(304)	(1,250)	(9,921.29)	(1,250)	0	0.00%
SC51950 - Minor Office Equipment	(11,387)	(15,445)	(4,293)	0	0.00	0	0	Infinity
SC51980 - IT Hardware	(10,320)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(760)	0	0.00	0	0	Infinity
SC72000 - Communication	0	0	(760)	0	0.00	0	0	Infinity
CC_25316 - WIC Special-Extra	0	0	0	0	0.00	0	0	Infinity
Revenues	0	0	0	1,093	0.00	1,093	0	0.00%
35500 - Revenue from Other Agencies	0	0	0	1,093	0.00	1,093	0	0.00%
RC35610 - Grant In Aid – Federal	0	0	0	1,093	0.00	1,093	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Expenditures	0	0	0	(1,093)	0.00	(1,093)	0	0.00%
70000 - Other Charges	0	0	0	(1,093)	0.00	(1,093)	0	0.00%
SC75100 - Travel	0	0	0	(1,093)	0.00	(1,093)	0	0.00%
CC_25317 - WIC Lactation Consultant	485	0	1,851	0	10.00	0	0	Infinity
Revenues	15,804	16,512	20,218	6,245	6,245.00	6,245	0	0.00%
35500 - Revenue from Other Agencies	15,804	16,512	20,218	6,245	6,245.00	6,245	0	0.00%
RC35610 - Grant In Aid – Federal	15,804	16,512	20,218	6,245	6,245.00	6,245	0	0.00%
Expenditures	(15,320)	(16,512)	(18,367)	(6,245)	(6,235.00)	(6,245)	0	0.00%
41000 - Personnel Services	(11,161)	(12,729)	(14,025)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(7,400)	(8,299)	(7,771)	0	0.00	0	0	Infinity
SC4110H - Hourly	0	0	(556)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(1,636)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(1,953)	(2,017)	(1,599)	0	0.00	0	0	Infinity
SC41900 - Life	(3)	(4)	(0)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(24)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(112)	(135)	(102)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(481)	(576)	(529)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(203)	(245)	(226)	0	0.00	0	0	Infinity
SC42120 - TMRS	(992)	(1,452)	(1,582)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(5)	0	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(11)	(2)	(0)	0	0.00	0	0	Infinity
41600 - Overtime Pay	(973)	(1,760)	(355)	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(973)	(1,760)	(355)	0	0.00	0	0	Infinity
51100 - General Supplies	(4)	0	0	(1,650)	(1,650.00)	(1,650)	0	0.00%
SC51110 - Office Expense	(4)	0	0	(50)	(50.00)	(50)	0	0.00%
SC51200 - Operating	0	0	0	(200)	(200.00)	(200)	0	0.00%
SC51350 - Chemical and Medical	0	0	0	(150)	(150.00)	(150)	0	0.00%
SC51700 - Education	0	0	0	(1,250)	(1,250.00)	(1,250)	0	0.00%
60000 - Contractual Services	(225)	0	0	(845)	(835.00)	(845)	0	0.00%
SC61400 - Dues	0	0	0	(470)	(470.00)	(470)	0	0.00%
SC61410 - Tuition	(225)	0	0	(375)	(365.00)	(375)	0	0.00%
70000 - Other Charges	(1,365)	0	(3,370)	(3,750)	(3,750.00)	(3,750)	0	0.00%
SC75100 - Travel	(1,365)	0	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC75200 - Mileage	0	0	0	(250)	(250.00)	(250)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(3,370)	0	0.00	0	0	Infinity
77000 - Charges - Other	(1,591)	(2,023)	(616)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	(1,591)	(2,023)	(616)	0	0.00	0	0	Infinity
CC_25318 - WIC Peer Counselor	1,123	0	1,723	(302)	33,209.84	5,911	6,213	105.11%
Revenues	28,391	23,645	16,927	111,605	111,605.00	111,605	0	0.00%
35500 - Revenue from Other Agencies	28,391	23,645	16,927	111,605	111,605.00	111,605	0	0.00%
RC35610 - Grant In Aid – Federal	28,391	23,645	16,927	111,605	111,605.00	111,605	0	0.00%
Expenditures	(27,268)	(23,645)	(15,203)	(111,907)	(78,395.16)	(105,694)	6,213	-5.88%
41000 - Personnel Services	(23,758)	(20,691)	(11,817)	(50,911)	(17,286.33)	(44,092)	6,819	-15.47%
SC41100 - Salaries and Wages	(14,719)	(14,228)	(7,193)	(32,985)	(8,081.83)	(31,060)	1,925	-6.20%
SC4110H - Hourly	0	0	(400)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(352)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(5,801)	(3,156)	(1,917)	(6,871)	(6,871.00)	(3,015)	3,856	-127.89%
SC41900 - Life	(11)	(6)	(1)	(5)	(4.41)	0	5	Infinity
SC42010 - Life Insurance	0	0	(24)	(482)	(113.60)	(22)	460	-2,090.91%
SC42020 - Social Security	0	0	0	(2,042)	(485.67)	0	2,042	Infinity
SC42100 - Social Security - Medicare	(196)	(196)	(78)	0	0.00	(450)	(450)	100.00%
SC42110 - Social Security - OASDI	(837)	(838)	(425)	(7,686)	(1,521.70)	(1,926)	5,760	-299.07%
SC42115 - OPEB Funding	(364)	(225)	(179)	(799)	(202.22)	(755)	44	-5.83%
SC42120 - TMRS	(1,777)	(2,037)	(1,248)	0	0.00	(6,156)	(6,156)	100.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42300 - State Unemployment	(30)	0	0	(21)	(5.90)	0	21	Infinity
SC42400 - State Unemployment	(22)	(5)	(0)	(20)	0.00	(78)	(58)	74.36%
SC42510 - Workers Compensation	0	0	0	0	0.00	(630)	(630)	100.00%
41600 - Overtime Pay	(131)	(57)	(34)	0	(112.83)	0	0	Infinity
SC41620 - Unscheduled	(131)	(57)	(34)	0	(112.83)	0	0	Infinity
51100 - General Supplies	0	0	0	(1,628)	(1,628.00)	(1,628)	0	0.00%
SC51110 - Office Expense	0	0	0	(300)	(300.00)	(300)	0	0.00%
SC51200 - Operating	0	0	0	(1,328)	(1,328.00)	(1,328)	0	0.00%
60000 - Contractual Services	(225)	0	0	(44,188)	(44,188.00)	(44,188)	0	0.00%
SC61200 - Postage	0	0	0	(48)	(48.00)	(48)	0	0.00%
SC61300 - Advertising	0	0	0	(40,490)	(40,490.00)	(40,490)	0	0.00%
SC61400 - Dues	0	0	0	(350)	(350.00)	(350)	0	0.00%
SC61410 - Tuition	(225)	0	0	(3,300)	(3,300.00)	(3,300)	0	0.00%
70000 - Other Charges	0	0	(2,730)	(10,426)	(10,426.00)	(10,426)	0	0.00%
SC75100 - Travel	0	0	0	(9,626)	(9,626.00)	(9,626)	0	0.00%
SC75200 - Mileage	0	0	0	(800)	(800.00)	(800)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(2,730)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
77000 - Charges - Other	(3,154)	(2,896)	(622)	(4,754)	(4,754.00)	(5,360)	(606)	11.31%
SC77450 - Administrative Other	(3,154)	(2,896)	(622)	(4,754)	(4,754.00)	(5,360)	(606)	11.31%
CC_25319 - WIC Vendor Operations	0	0	(12,859)	0	(0.00)	0	0	Infinity
Revenues	0	0	0	0	1,170.78	0	0	Infinity
35500 - Revenue from Other Agencies	0	0	0	0	1,170.78	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	0	0	0	1,170.78	0	0	Infinity
Expenditures	0	0	(12,859)	0	(1,170.78)	0	0	Infinity
41000 - Personnel Services	0	0	(10,479)	0	(993.40)	0	0	Infinity
SC41100 - Salaries and Wages	0	0	(7,272)	0	(697.57)	0	0	Infinity
SC41600 - Overtime Pay	0	0	(171)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	(1,378)	0	(84.72)	0	0	Infinity
SC41900 - Life	0	0	0	0	(0.21)	0	0	Infinity
SC42010 - Life Insurance	0	0	(2)	0	(10.08)	0	0	Infinity
SC42100 - Social Security - Medicare	0	0	(105)	0	(43.10)	0	0	Infinity
SC42110 - Social Security - OASDI	0	0	(359)	0	(141.37)	0	0	Infinity
SC42115 - OPEB Funding	0	0	(144)	0	(16.14)	0	0	Infinity
SC42120 - TMRS	0	0	(1,047)	0	0.00	0	0	Infinity
SC42300 - State	0	0	0	0	(0.21)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Unemployment								
41600 - Overtime Pay	0	0	0	0	(15.72)	0	0	Infinity
SC41620 - Unscheduled	0	0	0	0	(15.72)	0	0	Infinity
70000 - Other Charges	0	0	(2,380)	0	(161.66)	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(2,380)	0	(161.66)	0	0	Infinity
CC_25320 - WIC Mentor	0	0	0	0	0.00	0	0	Infinity
Revenues	0	0	0	49,900	49,900.00	49,900	0	0.00%
35500 - Revenue from Other Agencies	0	0	0	49,900	49,900.00	49,900	0	0.00%
RC35610 - Grant In Aid – Federal	0	0	0	49,900	49,900.00	49,900	0	0.00%
Expenditures	0	0	0	(49,900)	(49,900.00)	(49,900)	0	0.00%
60000 - Contractual Services	0	0	0	(37,400)	(37,400.00)	(37,400)	0	0.00%
SC61200 - Postage	0	0	0	(162)	(162.00)	(162)	0	0.00%
SC62000 - Professional	0	0	0	(37,238)	(37,238.00)	(37,238)	0	0.00%
70000 - Other Charges	0	0	0	(12,500)	(12,500.00)	(12,500)	0	0.00%
SC75100 - Travel	0	0	0	(7,500)	(7,500.00)	(7,500)	0	0.00%
SC75200 - Mileage	0	0	0	(5,000)	(5,000.00)	(5,000)	0	0.00%
CC_25321 - WIC Obesity	180	(2,908)	20,550	(46)	(16,766.06)	(2,837)	(2,791)	98.38%
Revenues	60,813	15,045	54,719	33,027	27,056.18	33,027	0	0.00%
35500 - Revenue from Other Agencies	60,813	15,045	54,719	33,027	27,056.18	33,027	0	0.00%
RC35610 - Grant In Aid –	60,813	15,045	54,719	33,027	27,056.18	33,027	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Federal								
Expenditures	(60,633)	(17,953)	(34,169)	(33,073)	(43,822.24)	(35,864)	(2,791)	7.78%
41000 - Personnel Services	(11,625)	(14,759)	(23,715)	(12,167)	(22,475.33)	(14,692)	(2,525)	17.19%
SC41100 - Salaries and Wages	(8,231)	(10,188)	(16,344)	(7,282)	(15,624.91)	(10,353)	(3,071)	29.66%
SC4110H - Hourly	0	0	(318)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(361)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(1,414)	(1,892)	(2,136)	(2,290)	(2,290.00)	(1,005)	1,285	-127.86%
SC41900 - Life	(3)	(4)	(1)	0	(4.18)	0	0	Infinity
SC42010 - Life Insurance	0	0	(61)	(101)	(225.42)	0	101	Infinity
SC42020 - Social Security	0	0	0	(461)	(963.93)	0	461	Infinity
SC42100 - Social Security - Medicare	(128)	(152)	(180)	0	0.00	(150)	(150)	100.00%
SC42110 - Social Security - OASDI	(537)	(650)	(1,020)	(1,945)	(2,978.23)	(642)	1,303	-202.96%
SC42115 - OPEB Funding	(217)	(266)	(415)	(182)	(387.48)	(252)	(70)	27.78%
SC42120 - TMRS	(1,078)	(1,606)	(2,878)	0	0.00	(2,052)	(2,052)	100.00%
SC42300 - State Unemployment	(4)	0	0	35	(1.18)	0	(35)	Infinity
SC42400 - State Unemployment	(13)	(1)	(0)	59	0.00	(26)	(85)	326.92%
SC42510 - Workers Compensation	0	0	0	0	0.00	(212)	(212)	100.00%
41600 - Overtime Pay	(868)	(739)	(522)	0	(440.91)	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC41620 - Unscheduled	(868)	(739)	(522)	0	(440.91)	0	0	Infinity
51000 - Supplies	0	0	(151)	0	0.00	0	0	Infinity
SC51101 - Supplies - Grants	0	0	(151)	0	0.00	0	0	Infinity
51100 - General Supplies	(46,541)	(291)	(848)	(13,335)	(13,335.00)	(13,335)	0	0.00%
SC51110 - Office Expense	0	0	0	(302)	(302.00)	(302)	0	0.00%
SC51200 - Operating	(46,541)	(103)	(848)	(7,033)	(7,033.00)	(7,033)	0	0.00%
SC54000 - Food	0	(188)	0	(6,000)	(6,000.00)	(6,000)	0	0.00%
67000 - Cleaning Services	0	0	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
SC67600 - Temporary Labor	0	0	0	(3,500)	(3,500.00)	(3,500)	0	0.00%
70000 - Other Charges	0	0	(7,436)	(2,550)	(2,550.00)	(2,550)	0	0.00%
SC75100 - Travel	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC75200 - Mileage	0	0	0	(50)	(50.00)	(50)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(7,436)	0	0.00	0	0	Infinity
77000 - Charges - Other	(1,598)	(2,164)	(1,496)	(1,521)	(1,521.00)	(1,787)	(266)	14.89%
SC77450 - Administrative Other	(1,598)	(2,164)	(1,496)	(1,521)	(1,521.00)	(1,787)	(266)	14.89%
CC_25322 - WIC R D Grant	84,590	118,523	68,955	0	(10,357.00)	0	0	Infinity
Revenues	88,200	119,804	98,482	72,668	0.00	72,668	0	0.00%
35500 - Revenue from Other Agencies	88,200	119,804	98,482	72,668	0.00	72,668	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC35610 - Grant In Aid – Federal	88,200	119,804	98,482	72,668	0.00	72,668	0	0.00%
Expenditures	(3,610)	(1,281)	(29,527)	(72,668)	(10,357.00)	(72,668)	0	0.00%
41000 - Personnel Services	(1,896)	0	(22,650)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(1,446)	0	(17,119)	0	0.00	0	0	Infinity
SC4110H - Hourly	0	0	(113)	0	0.00	0	0	Infinity
SC41300 - Incentive	0	0	(468)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(279)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(134)	0	(1,561)	0	0.00	0	0	Infinity
SC41900 - Life	(0)	0	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(4)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(21)	0	(257)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(89)	0	(666)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(35)	0	(267)	0	0.00	0	0	Infinity
SC42120 - TMRS	(171)	0	(1,915)	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	0	(62,311)	0.00	(62,311)	0	0.00%
SC52300 - Unassigned	0	0	0	(62,311)	0.00	(62,311)	0	0.00%
60000 - Contractual	(1,275)	(1,281)	0	(5,057)	(5,057.00)	(5,057)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Services								
SC61400 - Dues	(1,235)	(1,281)	0	(2,657)	(2,657.00)	(2,657)	0	0.00%
SC61410 - Tuition	(40)	0	0	(2,400)	(2,400.00)	(2,400)	0	0.00%
70000 - Other Charges	(200)	0	(6,877)	(5,300)	(5,300.00)	(5,300)	0	0.00%
SC75100 - Travel	(200)	0	0	(5,300)	(5,300.00)	(5,300)	0	0.00%
SC77451 - Indirect Costs - Grants	0	0	(6,877)	0	0.00	0	0	Infinity
77000 - Charges - Other	(239)	0	0	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(239)	0	0	0	0.00	0	0	Infinity
CC_25323 - WIC Summer Feeding	288	(0)	(0)	0	0.00	0	0	Infinity
Revenues	37,316	5,653	34	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	37,316	5,653	34	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	37,316	5,653	34	0	0.00	0	0	Infinity
Expenditures	(37,028)	(5,653)	(34)	0	0.00	0	0	Infinity
41000 - Personnel Services	(17,529)	(1,704)	(27)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	(10,644)	(728)	(4)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(14)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(1,353)	(157)	(4)	0	0.00	0	0	Infinity
SC41900 - Life	(3)	(0)	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(0)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42100 - Social Security - Medicare	(371)	(57)	(0)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(1,529)	(226)	(1)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(606)	(90)	(0)	0	0.00	0	0	Infinity
SC42120 - TMRS	(3,007)	(445)	(3)	0	0.00	0	0	Infinity
SC42200 - Tuition Reimbursement	0	0	0	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(12)	(1)	0	0	0.00	0	0	Infinity
SC42400 - State Unemployment	(6)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(15,320)	(3,256)	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(15,320)	(3,256)	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(8)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(8)	0	0.00	0	0	Infinity
77000 - Charges - Other	(4,179)	(692)	0	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(4,179)	(692)	0	0	0.00	0	0	Infinity
CC_25324 - WIC Virtual Classes	(1,324)	0	13,594	0	0.00	15,000	15,000	100.00%
Revenues	96,060	1,148	19,023	30,000	0.00	30,000	0	0.00%
35500 - Revenue from Other Agencies	96,060	1,148	19,023	30,000	0.00	30,000	0	0.00%
RC35610 - Grant In Aid –	96,060	1,148	19,023	30,000	0.00	30,000	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Federal								
Expenditures	(97,385)	(1,148)	(5,429)	(30,000)	0.00	(15,000)	15,000	-100.00%
41000 - Personnel Services	(38,261)	0	(3,553)	(15,000)	0.00	0	15,000	Infinity
SC41100 - Salaries and Wages	(28,082)	0	(2,129)	(15,000)	0.00	0	15,000	Infinity
SC4110H - Hourly	0	0	(572)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(13)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	(4,009)	0	(327)	0	0.00	0	0	Infinity
SC41900 - Life	(9)	0	0	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(1)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	(397)	0	(26)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	(1,698)	0	(112)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	(688)	0	(46)	0	0.00	0	0	Infinity
SC42120 - TMRS	(3,355)	0	(328)	0	0.00	0	0	Infinity
SC42300 - State Unemployment	(24)	0	0	0	0.00	0	0	Infinity
41600 - Overtime Pay	(228)	0	0	0	0.00	0	0	Infinity
SC41620 - Unscheduled	(228)	0	0	0	0.00	0	0	Infinity
51100 - General Supplies	(39,628)	(1,148)	0	(15,000)	0.00	(15,000)	0	0.00%
SC51200 - Operating	(31,578)	(1,148)	0	(300)	0.00	(300)	0	0.00%
SC54000 - Food	(8,050)	0	0	(14,700)	0.00	(14,700)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
67000 - Cleaning Services	(13,670)	0	0	0	0.00	0	0	Infinity
SC67600 - Temporary Labor	(13,670)	0	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(1,876)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(1,876)	0	0.00	0	0	Infinity
77000 - Charges - Other	(5,597)	0	0	0	0.00	0	0	Infinity
SC77450 - Administrative Other	(5,597)	0	0	0	0.00	0	0	Infinity
CC_25326 - WIC IPE	0	0	(149)	0	0.00	0	0	Infinity
Revenues	72,147	0	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	72,147	0	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	72,147	0	0	0	0.00	0	0	Infinity
Expenditures	(72,147)	0	(149)	0	0.00	0	0	Infinity
41000 - Personnel Services	0	0	(100)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	0	(69)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	(12)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(0)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	0	0	(1)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	0	0	(4)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	0	0	(2)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	0	(12)	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(49)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(49)	0	0.00	0	0	Infinity
92000 - Operating Transfers	(72,147)	0	0	0	0.00	0	0	Infinity
SC92130 - General Construction	(72,147)	0	0	0	0.00	0	0	Infinity
CC_25327 - WIC Outreach Campaign	0	0	(411)	0	0.00	0	0	Infinity
Revenues	98,808	0	0	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	98,808	0	0	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	98,808	0	0	0	0.00	0	0	Infinity
Expenditures	(98,808)	(0)	(411)	0	0.00	0	0	Infinity
41000 - Personnel Services	0	0	(319)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	0	(227)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	(31)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(0)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	0	0	(3)	0	0.00	0	0	Infinity
SC42110 - Social Security - OASDI	0	0	(14)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42115 - OPEB Funding	0	0	(6)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	0	(39)	0	0.00	0	0	Infinity
60000 - Contractual Services	(98,808)	(0)	0	0	0.00	0	0	Infinity
SC61300 - Advertising	(98,808)	(0)	0	0	0.00	0	0	Infinity
70000 - Other Charges	0	0	(92)	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(92)	0	0.00	0	0	Infinity
CC_25328 - WIC Extra Funding Other	0	2,463	272,737	0	(1,846.00)	0	0	Infinity
Revenues	0	19,964	317,391	0	0.00	0	0	Infinity
35500 - Revenue from Other Agencies	0	19,964	317,391	0	0.00	0	0	Infinity
RC35610 - Grant In Aid – Federal	0	19,964	317,391	0	0.00	0	0	Infinity
Expenditures	0	(17,501)	(44,654)	0	(1,846.00)	0	0	Infinity
41000 - Personnel Services	0	0	(14,663)	0	0.00	0	0	Infinity
SC41100 - Salaries and Wages	0	0	(11,067)	0	0.00	0	0	Infinity
SC41600 - Overtime Pay	0	0	(267)	0	0.00	0	0	Infinity
SC41820 - Health Insurance	0	0	(985)	0	0.00	0	0	Infinity
SC42010 - Life Insurance	0	0	(2)	0	0.00	0	0	Infinity
SC42100 - Social Security - Medicare	0	0	(160)	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC42110 - Social Security - OASDI	0	0	(492)	0	0.00	0	0	Infinity
SC42115 - OPEB Funding	0	0	(179)	0	0.00	0	0	Infinity
SC42120 - TMRS	0	0	(1,510)	0	0.00	0	0	Infinity
SC42400 - State Unemployment	0	0	(0)	0	0.00	0	0	Infinity
51100 - General Supplies	0	(3,600)	(19,376)	0	0.00	0	0	Infinity
SC51200 - Operating	0	(3,600)	(19,376)	0	0.00	0	0	Infinity
60000 - Contractual Services	0	(4,792)	(1,206)	0	(1,846.00)	0	0	Infinity
SC61410 - Tuition	0	(4,792)	(836)	0	(1,846.00)	0	0	Infinity
SC67001 - Contractual - Grants	0	0	(370)	0	0.00	0	0	Infinity
70000 - Other Charges	0	(9,109)	(9,410)	0	0.00	0	0	Infinity
SC75100 - Travel	0	(9,109)	0	0	0.00	0	0	Infinity
SC77451 - Indirect Costs - Grants	0	0	(4,208)	0	0.00	0	0	Infinity
SC78231 - Other - Grants	0	0	(5,202)	0	0.00	0	0	Infinity

2025-26 Employee Distribution by Position

	FTE	Count
CC_25311 - WIC Cost Center	**6.72**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.14	1
ADM585 - DIRECTOR OF WIC	0.14	1

	FTE	Count
CLR003 - INTAKE SPECIALIST	0.28	2
CLR006 - ENROLLMENT SPECIALIST	0.42	3
CLR025 - CLINIC MANAGER	0.14	1
CLR630 - OFFICE MANAGER	0.14	1
PRF215 - NUTRITION HEALTH EDUCATOR	0.14	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	0.42	3
PRF225 - NUTRITION SPECIALIST	0.28	2
PRF230 - NUTRITION OUTREACH SPECIALIST	0.14	1
PRF235 - NUTRITION CARE SPECIALIST	0.28	2
PRF585 - NUTRITIONIST I	0.28	2
PRF586 - NUTRITIONIST II	0.28	2
PRF587 - NUTRITIONIST III	0.14	1
PRF588 - NUTRITIONIST IV	0.14	1
PRF630 - NEB SPECIALIST	0.14	1
TEC160 - WIC TECHNICIAN IV	0.14	1
TEC162 - WIC TECHNICIAN V	0.14	1
TEC450 - GREENHOUSE TECHNICIAN	0.14	1
TEC570 - DIETITIAN I	0.28	2
TEC571 - DIETITIAN II	0.14	1
TEC585 - NUTRITION TECHNICIAN I	0.14	1
TEC586 - NUTRITION TECHNICIAN II	0.14	1
TEC587 - WIC TECHNICIAN I	0.70	5
TEC588 - NUTRITION TECHNICIAN III	0.42	3
TEC589 - NUTRITION TECHNICIAN IV	0.14	1
TEC590 - WIC TECHNICIAN II	0.56	4
TEC591 - WIC TECHNICIAN III	0.28	2
CC_25312 - WIC Nutrition Education	**16.80**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.35	1
ADM585 - DIRECTOR OF WIC	0.35	1
CLR003 - INTAKE SPECIALIST	0.70	2
CLR006 - ENROLLMENT SPECIALIST	1.05	3
CLR025 - CLINIC MANAGER	0.35	1
CLR630 - OFFICE MANAGER	0.35	1

	FTE	Count
PRF215 - NUTRITION HEALTH EDUCATOR	0.35	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	1.05	3
PRF225 - NUTRITION SPECIALIST	0.70	2
PRF230 - NUTRITION OUTREACH SPECIALIST	0.35	1
PRF235 - NUTRITION CARE SPECIALIST	0.70	2
PRF585 - NUTRITIONIST I	0.70	2
PRF586 - NUTRITIONIST II	0.70	2
PRF587 - NUTRITIONIST III	0.35	1
PRF588 - NUTRITIONIST IV	0.35	1
PRF630 - NEB SPECIALIST	0.35	1
TEC160 - WIC TECHNICIAN IV	0.35	1
TEC162 - WIC TECHNICIAN V	0.35	1
TEC450 - GREENHOUSE TECHNICIAN	0.35	1
TEC570 - DIETITIAN I	0.70	2
TEC571 - DIETITIAN II	0.35	1
TEC585 - NUTRITION TECHNICIAN I	0.35	1
TEC586 - NUTRITION TECHNICIAN II	0.35	1
TEC587 - WIC TECHNICIAN I	1.75	5
TEC588 - NUTRITION TECHNICIAN III	1.05	3
TEC589 - NUTRITION TECHNICIAN IV	0.35	1
TEC590 - WIC TECHNICIAN II	1.40	4
TEC591 - WIC TECHNICIAN III	0.70	2
CC_25313 - WIC Breastfeeding	**1.92**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.04	1
ADM585 - DIRECTOR OF WIC	0.04	1
CLR003 - INTAKE SPECIALIST	0.08	2
CLR006 - ENROLLMENT SPECIALIST	0.12	3
CLR025 - CLINIC MANAGER	0.04	1
CLR630 - OFFICE MANAGER	0.04	1
PRF215 - NUTRITION HEALTH EDUCATOR	0.04	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	0.12	3
PRF225 - NUTRITION SPECIALIST	0.08	2

	FTE	Count
PRF230 - NUTRITION OUTREACH SPECIALIST	0.04	1
PRF235 - NUTRITION CARE SPECIALIST	0.08	2
PRF585 - NUTRITIONIST I	0.08	2
PRF586 - NUTRITIONIST II	0.08	2
PRF587 - NUTRITIONIST III	0.04	1
PRF588 - NUTRITIONIST IV	0.04	1
PRF630 - NEB SPECIALIST	0.04	1
TEC160 - WIC TECHNICIAN IV	0.04	1
TEC162 - WIC TECHNICIAN V	0.04	1
TEC450 - GREENHOUSE TECHNICIAN	0.04	1
TEC570 - DIETITIAN I	0.08	2
TEC571 - DIETITIAN II	0.04	1
TEC585 - NUTRITION TECHNICIAN I	0.04	1
TEC586 - NUTRITION TECHNICIAN II	0.04	1
TEC587 - WIC TECHNICIAN I	0.20	5
TEC588 - NUTRITION TECHNICIAN III	0.12	3
TEC589 - NUTRITION TECHNICIAN IV	0.04	1
TEC590 - WIC TECHNICIAN II	0.16	4
TEC591 - WIC TECHNICIAN III	0.08	2
CC_25314 - WIC Client Services	**20.64**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.43	1
ADM585 - DIRECTOR OF WIC	0.43	1
CLR003 - INTAKE SPECIALIST	0.86	2
CLR006 - ENROLLMENT SPECIALIST	1.29	3
CLR025 - CLINIC MANAGER	0.43	1
CLR630 - OFFICE MANAGER	0.43	1
PRF215 - NUTRITION HEALTH EDUCATOR	0.43	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	1.29	3
PRF225 - NUTRITION SPECIALIST	0.86	2
PRF230 - NUTRITION OUTREACH SPECIALIST	0.43	1
PRF235 - NUTRITION CARE SPECIALIST	0.86	2
PRF585 - NUTRITIONIST I	0.86	2
PRF586 - NUTRITIONIST II	0.86	2

	FTE	Count
PRF587 - NUTRITIONIST III	0.43	1
PRF588 - NUTRITIONIST IV	0.43	1
PRF630 - NEB SPECIALIST	0.43	1
TEC160 - WIC TECHNICIAN IV	0.43	1
TEC162 - WIC TECHNICIAN V	0.43	1
TEC450 - GREENHOUSE TECHNICIAN	0.43	1
TEC570 - DIETITIAN I	0.86	2
TEC571 - DIETITIAN II	0.43	1
TEC585 - NUTRITION TECHNICIAN I	0.43	1
TEC586 - NUTRITION TECHNICIAN II	0.43	1
TEC587 - WIC TECHNICIAN I	2.15	5
TEC588 - NUTRITION TECHNICIAN III	1.29	3
TEC589 - NUTRITION TECHNICIAN IV	0.43	1
TEC590 - WIC TECHNICIAN II	1.72	4
TEC591 - WIC TECHNICIAN III	0.86	2
CC_25318 - WIC Peer Counselor	**1.44**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.03	1
ADM585 - DIRECTOR OF WIC	0.03	1
CLR003 - INTAKE SPECIALIST	0.06	2
CLR006 - ENROLLMENT SPECIALIST	0.09	3
CLR025 - CLINIC MANAGER	0.03	1
CLR630 - OFFICE MANAGER	0.03	1
PRF215 - NUTRITION HEALTH EDUCATOR	0.03	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	0.09	3
PRF225 - NUTRITION SPECIALIST	0.06	2
PRF230 - NUTRITION OUTREACH SPECIALIST	0.03	1
PRF235 - NUTRITION CARE SPECIALIST	0.06	2
PRF585 - NUTRITIONIST I	0.06	2
PRF586 - NUTRITIONIST II	0.06	2
PRF587 - NUTRITIONIST III	0.03	1
PRF588 - NUTRITIONIST IV	0.03	1
PRF630 - NEB SPECIALIST	0.03	1
TEC160 - WIC TECHNICIAN IV	0.03	1

	FTE	Count
TEC162 - WIC TECHNICIAN V	0.03	1
TEC450 - GREENHOUSE TECHNICIAN	0.03	1
TEC570 - DIETITIAN I	0.06	2
TEC571 - DIETITIAN II	0.03	1
TEC585 - NUTRITION TECHNICIAN I	0.03	1
TEC586 - NUTRITION TECHNICIAN II	0.03	1
TEC587 - WIC TECHNICIAN I	0.15	5
TEC588 - NUTRITION TECHNICIAN III	0.09	3
TEC589 - NUTRITION TECHNICIAN IV	0.03	1
TEC590 - WIC TECHNICIAN II	0.12	4
TEC591 - WIC TECHNICIAN III	0.06	2
CC_25321 - WIC Obesity	**0.48**	**48**
ADM055 - ASSISTANT WIC DIRECTOR	0.01	1
ADM585 - DIRECTOR OF WIC	0.01	1
CLR003 - INTAKE SPECIALIST	0.02	2
CLR006 - ENROLLMENT SPECIALIST	0.03	3
CLR025 - CLINIC MANAGER	0.01	1
CLR630 - OFFICE MANAGER	0.01	1
PRF215 - NUTRITION HEALTH EDUCATOR	0.01	1
PRF220 - NUTRITION HEALTH INFORMATION COUNSELOR	0.03	3
PRF225 - NUTRITION SPECIALIST	0.02	2
PRF230 - NUTRITION OUTREACH SPECIALIST	0.01	1
PRF235 - NUTRITION CARE SPECIALIST	0.02	2
PRF585 - NUTRITIONIST I	0.02	2
PRF586 - NUTRITIONIST II	0.02	2
PRF587 - NUTRITIONIST III	0.01	1
PRF588 - NUTRITIONIST IV	0.01	1
PRF630 - NEB SPECIALIST	0.01	1
TEC160 - WIC TECHNICIAN IV	0.01	1
TEC162 - WIC TECHNICIAN V	0.01	1
TEC450 - GREENHOUSE TECHNICIAN	0.01	1
TEC570 - DIETITIAN I	0.02	2
TEC571 - DIETITIAN II	0.01	1

	FTE	Count
TEC585 - NUTRITION TECHNICIAN I	0.01	1
TEC586 - NUTRITION TECHNICIAN II	0.01	1
TEC587 - WIC TECHNICIAN I	0.05	5
TEC588 - NUTRITION TECHNICIAN III	0.03	3
TEC589 - NUTRITION TECHNICIAN IV	0.01	1
TEC590 - WIC TECHNICIAN II	0.04	4
TEC591 - WIC TECHNICIAN III	0.02	2
Grand Total	**48.00**	**288**

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

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Public Improvement Districts

	2024-25 Actual	2025-26 Budget	2025-26 Revised Estimate	2026-27 Dept Req
Public Improvement Districts	**1,970,361**	**6,509,051**	**2,139,869**	**4,029,552**
FD2700 - Greenways at Hillside Fund	459,606	1,031,552	1,057,785	1,026,936
27100 - Greenways at Hillside	459,606	1,031,552	1,057,785	1,026,936
FD2705 - Pinnacle PID	82,789	1,194,913	27,994	194,326
27050 - Pinnacle PID	82,789	1,194,913	27,994	194,326
FD2710 - Heritage Hills PID Fund	202,323	635,010	103,409	671,932
27110 - Heritage Hills PID	202,323	635,010	103,409	671,932
FD2730 - Colonies	538,955	2,525,400	367,004	1,597,287
27300 - Colonies	538,955	2,525,400	367,004	1,597,287
FD2740 - Tutbury Public Imprv Dist	14,816	33,517	33,109	34,719
27400 - Tutbury Imprv Dist	14,816	33,517	33,109	34,719
FD2750 - Point West PID	134,555	86,502	89,861	94,931
27510 - Points West PID	134,555	86,502	89,861	94,931
FD2760 - Quail Creek Public Improv Dist	5,921	12,883	13,616	14,674
27610 - Quail Creek PID	5,921	12,883	13,616	14,674
FD2770 - Vineyards PID	19,304	588,720	237,289	91,468
27710 - Vineyards PID	19,304	588,720	237,289	91,468
FD2790 - Town Square PID	512,092	400,554	209,802	303,279
27900 - Town Square PID	512,092	400,554	209,802	303,279
Grand Total	**1,970,361**	**6,509,051**	**2,139,869**	**4,029,552**

Public Improvement District

	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY2025-26 Revised Estimate	FY2026-27 Budget
Expenditures	3,362,868	1,970,361	6,509,051	2,139,869	4,029,552
Supplies	830,715	(106,716)	884,193	768,982	882,985
Contractual Services	1,159,908	1,106,307	1,315,614	567,657	1,339,724
Other Charges	130,863	158,095	153,764	151,264	172,477
Capital Outlay	340,295	544,494	3,066,210	455,000	544,271
Operating Transfers	901,086	268,181	1,089,270	196,966	1,090,095
Revenues	3,429,708	3,481,632	6,136,585	2,005,506	3,858,562
Proceeds from Debt	0	0	2,500,000	500,000	0
Operating Revenues	3,237,122	3,322,979	3,636,585	1,452,428	3,858,562
Non-Oper Revenues	192,587	158,653	0	53,078	0

Total Covered through General Revenues

	FY 2023-24 Actual	FY 2024-25 Actual	FY 2025-26 Budget	FY2025-26 Revised Estimate	FY 2026-27 Budget

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2026/27 Expenditures by Funding Source

	FY2026-27 Budget
FD2700 - Greenways at Hillside Fund	1,026,936

	FY2026-27 Budget
FD2705 - Pinnacle PID	194,326
FD2710 - Heritage Hills PID Fund	671,932
FD2730 - Colonies	1,597,287
FD2740 - Tutbury Public Imprv Dist	34,719
FD2750 - Point West PID	94,931
FD2760 - Quail Creek Public Improv Dist	14,674
FD2770 - Vineyards PID	91,468
FD2790 - Town Square PID	303,279
Grand Total	**4,029,552**

2025-26 Department Request by Business Unit

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
CC_27050 - Pinnacle PID Cost Center	102,293	12,527	51,214	(72,319)	(27,994.00)	(16,430)	55,889	-340.16%
Revenues	129,697	135,904	134,004	1,122,594	0.00	171,632	(950,962)	-554.07%
30300 - Property Taxes Current Year Levy	121,354	123,855	122,604	122,594	0.00	171,632	49,038	28.57%
RC30311 - Collec Randall County A	121,354	123,855	122,604	122,594	0.00	171,632	49,038	28.57%
30320 - Prior Year's Levy	17	179	0	0	0.00	0	0	Infinity
RC30322 - Prior Year Collec Randa	17	179	0	0	0.00	0	0	Infinity
30330 - Penalty and Int-Delinquent Tax	0	0	440	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	0	0	440	0	0.00	0	0	Infinity
37109 - Interest Earnings	8,326	11,871	10,960	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37110 - Interest Income	8,326	11,871	10,960	0	0.00	0	0	Infinity
39800 - Proceeds from LTerm Debt	0	0	0	1,000,000	0.00	0	(1,000,000)	Infinity
RC39810 - Proceeds from LT Debt	0	0	0	1,000,000	0.00	0	(1,000,000)	Infinity
Expenditures	(27,404)	(123,378)	(82,789)	(1,194,913)	(27,994.00)	(188,062)	1,006,851	-535.38%
51000 - Supplies	0	0	8,073	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	8,073	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	(1,450)	(5,720)	0.00	(5,720)	0	0.00%
SC51452 - B & A - General	0	0	0	(2,080)	0.00	(2,080)	0	0.00%
SC51454 - B & A - Trees	0	0	(1,450)	(3,640)	0.00	(3,640)	0	0.00%
53000 - Energy	(24,681)	(15,012)	(6,454)	(18,501)	(18,953.00)	(15,561)	2,940	-18.89%
SC53150 - Electricity	0	(946)	(1,811)	(3,432)	0.00	(1,940)	1,492	-76.91%
SC53200 - Water and Sewer	(24,681)	(14,067)	(4,643)	(15,069)	(18,953.00)	(13,621)	1,448	-10.63%
60000 - Contractual Services	(1,934)	(31,148)	(30,684)	(27,139)	0.00	(26,597)	542	-2.04%
SC61200 - Postage	0	(309)	(73)	(108)	0.00	(79)	29	-36.71%
SC61300 - Advertising	(116)	(421)	0	(379)	0.00	(259)	120	-46.33%
SC62000 - Professional	(832)	(832)	(5,269)	(902)	0.00	(892)	10	-1.12%
SC62015 - PID Management Fees (private)	(986)	(29,587)	(25,341)	(25,750)	0.00	(25,367)	383	-1.51%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
67000 - Cleaning Services	0	(45,275)	(44,184)	(44,254)	0.00	(44,254)	0	0.00%
SC67600 - Temporary Labor	0	(45,275)	(44,184)	(44,254)	0.00	(44,254)	0	0.00%
68000 - Repair and Maint Services	0	(28,104)	(2,091)	(7,800)	0.00	(7,800)	0	0.00%
SC68300 - R & M - Improvements	0	(25,493)	0	(5,200)	0.00	(5,200)	0	0.00%
SC68312 - Other Improvement	0	(2,611)	0	0	0.00	0	0	Infinity
SC68400 - R & M - Irrigation	0	0	(2,091)	(2,600)	0.00	(2,600)	0	0.00%
77000 - Charges - Other	(788)	(3,838)	(5,999)	(11,541)	(9,041.00)	(8,431)	3,110	-36.89%
SC77450 - Administrative Other	(788)	(3,838)	(5,758)	(9,041)	(9,041.00)	(5,931)	3,110	-52.44%
SC78010 - Fiscal Agent Fees	0	0	0	(2,500)	0.00	(2,500)	0	0.00%
SC79050 - Advertising	0	0	(241)	0	0.00	0	0	Infinity
83000 - Improve Other than Building	0	0	0	(1,000,000)	0.00	0	1,000,000	Infinity
SC83200 - Improvement	0	0	0	(1,000,000)	0.00	0	1,000,000	Infinity
92000 - Operating Transfers	0	0	0	(79,958)	0.00	(79,699)	259	-0.32%
SC92150 - Cert of Obligation	0	0	0	(79,958)	0.00	(79,699)	259	-0.32%
CC_27100 - Greenways at Hillside Cost Center	(59,893)	27,532	501,365	36,344	(3,531.00)	73,063	36,719	50.26%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Revenues	752,580	920,542	960,971	1,067,896	1,054,254.00	1,099,366	31,470	2.86%
30300 - Property Taxes Current Year Levy	730,967	902,012	946,833	1,067,896	1,043,113.00	1,099,366	31,470	2.86%
RC30311 - Collec Randall County A	730,967	902,012	946,833	1,067,896	1,043,113.00	1,099,366	31,470	2.86%
30330 - Penalty and Int-Delinquent Tax	1,737	1,967	2,764	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	1,737	1,967	2,764	0	0.00	0	0	Infinity
37109 - Interest Earnings	19,877	16,562	11,374	0	11,141.00	0	0	Infinity
RC37110 - Interest Income	19,877	16,562	11,374	0	11,141.00	0	0	Infinity
Expenditures	(812,473)	(893,010)	(459,606)	(1,031,552)	(1,057,785.00)	(1,026,303)	5,249	-0.51%
51000 - Supplies	0	0	147,671	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	147,671	0	0.00	0	0	Infinity
51100 - General Supplies	(12,413)	(8,121)	(14,059)	(19,477)	(20,450.00)	(19,477)	0	0.00%
SC51450 - Botany & Agrigulture	(12,413)	(8,121)	(7,219)	(19,477)	(20,450.00)	(19,477)	0	0.00%
SC51454 - B & A - Trees	0	0	(6,840)	0	0.00	0	0	Infinity
53000 - Energy	(251,896)	(273,928)	(62,983)	(279,324)	(293,290.00)	(293,290)	(13,966)	4.76%
SC53150 - Electricity	(4,817)	(3,972)	(4,003)	(4,324)	(4,540.00)	(4,540)	(216)	4.76%
SC53200 - Water and Sewer	(247,079)	(269,956)	(58,980)	(275,000)	(288,750.00)	(288,750)	(13,750)	4.76%
60000 - Contractual Services	(29,714)	(37,500)	(32,858)	(55,948)	(57,600.00)	(58,579)	(2,631)	4.49%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC61200 - Postage	0	(490)	(1,139)	(607)	(637.00)	(637)	(30)	4.71%
SC61300 - Advertising	(1,314)	(262)	0	(1,337)	(1,403.00)	(1,403)	(66)	4.70%
SC61600 - Unassigned	(9,681)	(8,822)	0	(21,640)	(22,722.00)	(21,640)	0	0.00%
SC62000 - Professional	(8,536)	(8,560)	(8,624)	(9,465)	(9,939.00)	(9,939)	(474)	4.77%
SC62015 - PID Management Fees (private)	(10,183)	(19,367)	(23,095)	(22,899)	(22,899.00)	(24,960)	(2,061)	8.26%
67000 - Cleaning Services	(157,834)	(162,776)	(166,205)	(182,528)	(182,528.00)	(182,528)	0	0.00%
SC67600 - Temporary Labor	(157,834)	(162,776)	(166,205)	(182,528)	(182,528.00)	(182,528)	0	0.00%
68000 - Repair and Maint Services	(99,562)	(143,609)	(142,268)	(192,844)	(202,486.00)	(203,904)	(11,060)	5.42%
SC68300 - R & M - Improvements	(27,730)	(31,283)	(29,501)	(52,128)	(54,734.00)	(52,128)	0	0.00%
SC68310 - R & M Other Improvements	0	0	(44,720)	0	0.00	0	0	Infinity
SC68312 - Other Improvement	(41,180)	(71,628)	(43,732)	(100,776)	(105,815.00)	(100,776)	0	0.00%
SC68314 - Metal Products	0	0	(2,607)	0	0.00	0	0	Infinity
SC68318 - Lighting	0	(2,650)	0	(2,500)	(2,625.00)	(6,000)	(3,500)	58.33%
SC68400 - R & M - Irrigation	(30,651)	(38,048)	(21,708)	(37,440)	(39,312.00)	(45,000)	(7,560)	16.80%
77000 - Charges - Other	(29,480)	(52,580)	(53,889)	(44,381)	(44,381.00)	(46,475)	(2,094)	4.51%
SC77450 - Administrative	(29,480)	(52,580)	(53,632)	(41,881)	(41,881.00)	(43,975)	(2,094)	4.76%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Other								
SC77470 - Service Charges - Other	0	0	1	0	0.00	0	0	Infinity
SC78010 - Fiscal Agent Fees	0	0	0	(2,500)	(2,500.00)	(2,500)	0	0.00%
SC79050 - Advertising	0	0	(258)	0	0.00	0	0	Infinity
83000 - Improve Other than Building	(35,000)	(66,221)	(35,000)	(105,000)	(105,000.00)	(70,000)	35,000	-50.00%
SC83200 - Improvement	(35,000)	(66,221)	(35,000)	(105,000)	(105,000.00)	(70,000)	35,000	-50.00%
92000 - Operating Transfers	(196,575)	(148,275)	(100,016)	(152,050)	(152,050.00)	(152,050)	0	0.00%
SC92170 - Trsf to Debt Service	(196,575)	(148,275)	(100,016)	(152,050)	(152,050.00)	(152,050)	0	0.00%
CC_27110 - Heritage Hills PID Cost Center	598,794	(41,346)	339,696	(130,566)	(103,409.00)	(163,272)	(32,706)	20.03%
Revenues	1,785,332	532,978	542,018	504,444	0.00	504,444	0	0.00%
30300 - Property Taxes Current Year Levy	475,438	482,029	503,849	504,444	0.00	504,444	0	0.00%
RC30311 - Collec Randall County A	475,438	482,029	503,849	504,444	0.00	504,444	0	0.00%
30330 - Penalty and Int-Delinquent Tax	3,067	804	1,493	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	3,067	804	1,493	0	0.00	0	0	Infinity
37109 - Interest Earnings	56,826	50,144	36,676	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC37110 - Interest Income	56,826	50,144	36,676	0	0.00	0	0	Infinity
39800 - Proceeds from LTerm Debt	1,250,000	0	0	0	0.00	0	0	Infinity
RC39810 - Proceeds from LT Debt	1,250,000	0	0	0	0.00	0	0	Infinity
Expenditures	(1,186,538)	(574,323)	(202,323)	(635,010)	(103,409.00)	(667,716)	(32,706)	4.90%
51000 - Supplies	0	0	58,381	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	58,381	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	(2,385)	(15,000)	0.00	(15,750)	(750)	4.76%
SC51450 - Botany & Agrigulture	0	0	(475)	0	0.00	0	0	Infinity
SC51452 - B & A - General	0	0	0	(5,000)	0.00	(5,250)	(250)	4.76%
SC51454 - B & A - Trees	0	0	(1,910)	(10,000)	0.00	(10,500)	(500)	4.76%
53000 - Energy	(27,264)	(60,158)	(23,042)	(72,000)	(88,516.00)	(85,500)	(13,500)	15.79%
SC53150 - Electricity	0	(504)	(282)	(2,000)	0.00	(500)	1,500	-300.00%
SC53200 - Water and Sewer	(27,264)	(59,654)	(22,760)	(70,000)	(88,516.00)	(85,000)	(15,000)	17.65%
60000 - Contractual Services	(7,165)	(25,743)	(34,730)	(37,383)	0.00	(38,692)	(1,309)	3.38%
SC61200 - Postage	0	(461)	(951)	(240)	0.00	(252)	(12)	4.76%
SC61300 - Advertising	(1,357)	(763)	0	(1,143)	0.00	(1,200)	(57)	4.75%
SC62000 - Professional	(5,808)	(6,592)	(6,642)	(8,000)	0.00	(8,400)	(400)	4.76%
SC62015 - PID	0	(17,927)	(27,136)	(28,000)	0.00	(28,840)	(840)	2.91%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Management Fees (private)								
67000 - Cleaning Services	(85,216)	(102,655)	(109,830)	(76,400)	0.00	(76,400)	0	0.00%
SC67600 - Temporary Labor	(85,216)	(102,655)	(109,830)	(76,400)	0.00	(76,400)	0	0.00%
68000 - Repair and Maint Services	(11,835)	(13,132)	(12,090)	(66,824)	0.00	(70,165)	(3,341)	4.76%
SC68300 - R & M - Improvements	(7,932)	(7,280)	(8,838)	(56,216)	0.00	(59,027)	(2,811)	4.76%
SC68400 - R & M - Irrigation	(3,904)	(5,852)	(3,252)	(10,608)	0.00	(11,138)	(530)	4.76%
77000 - Charges - Other	(2,364)	(9,758)	(18,052)	(14,893)	(14,893.00)	(15,638)	(745)	4.76%
SC77450 - Administrative Other	(2,364)	(9,758)	(17,805)	(14,893)	(14,893.00)	(15,638)	(745)	4.76%
SC79050 - Advertising	0	0	(247)	0	0.00	0	0	Infinity
83000 - Improve Other than Building	(1,052,694)	(274,074)	0	(261,210)	0.00	(274,271)	(13,061)	4.76%
SC83200 - Improvement	(1,052,694)	(274,074)	0	(261,210)	0.00	(274,271)	(13,061)	4.76%
92000 - Operating Transfers	0	(88,803)	(60,575)	(91,300)	0.00	(91,300)	0	0.00%
SC92170 - Trsf to Debt Service	0	(88,803)	(60,575)	(91,300)	0.00	(91,300)	0	0.00%
CC_27300 - Colonies Cost Center	(728,384)	(118,234)	924,220	5,835	(367,004.00)	932,951	927,116	99.37%
Revenues	4,369,154	1,469,302	1,463,175	2,531,235	0.00	2,531,235	0	0.00%
30300 - Property Taxes Current Year Levy	1,291,341	1,421,962	1,427,262	1,531,235	0.00	1,531,235	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC30311 - Collec Randall County A	1,291,341	1,421,962	1,427,262	1,531,235	0.00	1,531,235	0	0.00%
30330 - Penalty and Int-Delinquent Tax	2,568	4,162	3,764	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	2,568	4,162	3,764	0	0.00	0	0	Infinity
37109 - Interest Earnings	75,245	43,178	32,149	0	0.00	0	0	Infinity
RC37110 - Interest Income	75,245	43,178	32,149	0	0.00	0	0	Infinity
39800 - Proceeds from LTerm Debt	3,000,000	0	0	1,000,000	0.00	1,000,000	0	0.00%
RC39810 - Proceeds from LT Debt	3,000,000	0	0	1,000,000	0.00	1,000,000	0	0.00%
Expenditures	(5,097,538)	(1,587,536)	(538,955)	(2,525,400)	(367,004.00)	(1,598,284)	927,116	-58.01%
51000 - Supplies	0	0	142,533	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	142,533	0	0.00	0	0	Infinity
51100 - General Supplies	(109,627)	(226,606)	(98,841)	(80,000)	0.00	(80,000)	0	0.00%
SC51454 - B & A - Trees	(78,864)	(38,690)	(49,391)	(65,000)	0.00	(65,000)	0	0.00%
SC51456 - B & A - Bedding Plants	(30,763)	(187,916)	(49,450)	(15,000)	0.00	(15,000)	0	0.00%
53000 - Energy	(228,975)	(224,874)	(59,181)	(245,551)	(300,800.00)	(318,547)	(72,996)	22.92%
SC53150 - Electricity	(16,606)	(12,512)	(13,322)	(22,377)	(13,256.00)	(22,377)	0	0.00%
SC53200 - Water and Sewer	(212,369)	(212,362)	(45,858)	(223,174)	(287,544.00)	(296,170)	(72,996)	24.65%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
60000 - Contractual Services	(60,461)	(71,376)	(90,468)	(87,599)	0.00	(87,599)	0	0.00%
SC61200 - Postage	0	(476)	(917)	(520)	0.00	(520)	0	0.00%
SC61300 - Advertising	(1,864)	(520)	0	(2,601)	0.00	(2,601)	0	0.00%
SC62000 - Professional	(18,727)	(7,424)	(7,513)	(8,653)	0.00	(8,653)	0	0.00%
SC62015 - PID Management Fees (private)	(39,870)	(62,956)	(82,038)	(75,825)	0.00	(75,825)	0	0.00%
67000 - Cleaning Services	(136,956)	(247,523)	(161,254)	(200,000)	0.00	(200,000)	0	0.00%
SC67600 - Temporary Labor	(136,956)	(247,523)	(161,254)	(200,000)	0.00	(200,000)	0	0.00%
68000 - Repair and Maint Services	(26,715)	(112,175)	(101,980)	(125,000)	0.00	(125,000)	0	0.00%
SC68300 - R & M - Improvements	(13,703)	(78,261)	(74,107)	(100,000)	0.00	(100,000)	0	0.00%
SC68400 - R & M - Irrigation	(13,012)	(33,914)	(27,874)	(25,000)	0.00	(25,000)	0	0.00%
71000 - Insurance	(255)	(261)	(266)	(1,731)	(1,731.00)	(1,619)	112	-6.92%
SC71100 - Insurance and Bonds	(255)	(261)	(266)	(1,731)	(1,731.00)	(1,619)	112	-6.92%
77000 - Charges - Other	(36,479)	(40,714)	(61,907)	(64,473)	(64,473.00)	(64,473)	0	0.00%
SC77450 - Administrative Other	(36,479)	(40,714)	(61,666)	(64,473)	(64,473.00)	(64,473)	0	0.00%
SC79050 - Advertising	0	0	(241)	0	0.00	0	0	Infinity
83000 - Improve Other than	(4,043,881)	0	0	(1,000,000)	0.00	0	1,000,000	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
Building								
SC83200 - Improvement	(4,043,881)	0	0	(1,000,000)	0.00	0	1,000,000	Infinity
92000 - Operating Transfers	(454,188)	(664,008)	(107,591)	(721,046)	0.00	(721,046)	0	0.00%
SC92150 - Cert of Obligation	(454,188)	(664,008)	(107,591)	(721,046)	0.00	(721,046)	0	0.00%
CC_27400 - Tutbury Improvement District Cost Center	(11,902)	(10,709)	14,807	(4,717)	(3,353.00)	13,373	18,090	135.27%
Revenues	16,403	20,012	29,622	28,800	29,756.00	48,000	19,200	40.00%
30300 - Property Taxes Current Year Levy	16,296	18,696	28,800	28,800	28,800.00	48,000	19,200	40.00%
RC30311 - Collec Randall County A	16,296	18,696	28,800	28,800	28,800.00	48,000	19,200	40.00%
30330 - Penalty and Int-Delinquent Tax	0	70	0	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	0	70	0	0	0.00	0	0	Infinity
37109 - Interest Earnings	107	1,246	822	0	956.00	0	0	Infinity
RC37110 - Interest Income	107	1,246	822	0	956.00	0	0	Infinity
Expenditures	(28,305)	(30,722)	(14,816)	(33,517)	(33,109.00)	(34,627)	(1,110)	3.21%
51000 - Supplies	0	0	3,330	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	3,330	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	0	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC51454 - B & A - Trees	0	0	0	(3,000)	(3,000.00)	(3,000)	0	0.00%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
53000 - Energy	(3,629)	(4,219)	(1,024)	(4,603)	(4,573.00)	(4,787)	(184)	3.84%
SC53150 - Electricity	(434)	(345)	(362)	(430)	(391.00)	(447)	(17)	3.80%
SC53200 - Water and Sewer	(3,195)	(3,875)	(662)	(4,173)	(4,182.00)	(4,340)	(167)	3.85%
60000 - Contractual Services	(1,080)	(7,433)	(287)	(658)	(590.00)	(9,691)	(9,033)	93.21%
SC61200 - Postage	0	(304)	(52)	(17)	(17.00)	(18)	(1)	5.56%
SC61300 - Advertising	(840)	(246)	0	(381)	(381.00)	(400)	(19)	4.75%
SC62000 - Professional	(240)	(6,883)	(234)	(260)	(192.00)	(273)	(13)	4.76%
SC62015 - PID Management Fees (private)	0	0	0	0	0.00	(9,000)	(9,000)	100.00%
67000 - Cleaning Services	(7,081)	(7,843)	(10,566)	(10,000)	(9,690.00)	(9,690)	310	-3.20%
SC67600 - Temporary Labor	(7,081)	(7,843)	(10,566)	(10,000)	(9,690.00)	(9,690)	310	-3.20%
68000 - Repair and Maint Services	(15,698)	(6,129)	(1,161)	(12,000)	(12,000.00)	(4,040)	7,960	-197.03%
SC68300 - R & M - Improvements	(15,559)	(1,609)	0	(3,000)	(3,000.00)	(3,000)	0	0.00%
SC68312 - Other Improvement	0	0	0	(8,000)	(8,000.00)	0	8,000	Infinity
SC68400 - R & M - Irrigation	(139)	(4,520)	(1,161)	(1,000)	(1,000.00)	(1,040)	(40)	3.85%
77000 - Charges - Other	(818)	(5,097)	(5,108)	(3,256)	(3,256.00)	(3,419)	(163)	4.77%
SC77450 - Administrative Other	(818)	(5,097)	(4,856)	(3,256)	(3,256.00)	(3,419)	(163)	4.77%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC79050 - Advertising	0	0	(252)	0	0.00	0	0	Infinity
CC_27510 - Points West PID Cost Center	24,329	(42,486)	(71,013)	(34,502)	(35,159.00)	(24,080)	10,422	-43.28%
Revenues	63,849	66,399	63,541	52,000	54,702.00	70,000	18,000	25.71%
30300 - Property Taxes Current Year Levy	52,922	52,000	52,000	52,000	50,375.00	70,000	18,000	25.71%
RC30310 - Collec Potter County As	52,922	52,000	52,000	52,000	50,375.00	70,000	18,000	25.71%
30330 - Penalty and Int-Delinquent Tax	0	0	26	0	0.00	0	0	Infinity
RC30331 - Potter County Assessor	0	0	26	0	0.00	0	0	Infinity
37109 - Interest Earnings	10,927	14,399	11,515	0	4,327.00	0	0	Infinity
RC37110 - Interest Income	10,927	14,399	11,515	0	4,327.00	0	0	Infinity
Expenditures	(39,520)	(108,885)	(134,555)	(86,502)	(89,861.00)	(94,080)	(7,578)	8.05%
51000 - Supplies	0	0	18,521	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	18,521	0	0.00	0	0	Infinity
53000 - Energy	(23,924)	(9,659)	(5,436)	(16,176)	(22,947.00)	(22,537)	(6,361)	28.22%
SC53150 - Electricity	(1,810)	(1,361)	(1,526)	(2,416)	(515.00)	(2,537)	(121)	4.77%
SC53200 - Water and Sewer	(22,114)	(8,298)	(3,910)	(13,760)	(22,432.00)	(20,000)	(6,240)	31.20%
60000 - Contractual Services	(283)	(2,582)	(333)	(455)	(455.00)	(478)	(23)	4.81%
SC61200 - Postage	0	(303)	(53)	(18)	(18.00)	(19)	(1)	5.26%
SC61300 - Advertising	(51)	(257)	0	(437)	(437.00)	(459)	(22)	4.79%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC62000 - Professional	(232)	(2,022)	(280)	0	0.00	0	0	Infinity
67000 - Cleaning Services	(12,200)	(24,016)	(136,724)	(46,000)	(46,000.00)	(46,000)	0	0.00%
SC67600 - Temporary Labor	(12,200)	(24,016)	(136,724)	(46,000)	(46,000.00)	(46,000)	0	0.00%
68000 - Repair and Maint Services	(415)	(67,544)	(4,312)	(15,495)	(12,083.00)	(16,270)	(775)	4.76%
SC68300 - R & M - Improvements	0	(53,697)	0	(2,295)	(2,295.00)	(2,410)	(115)	4.77%
SC68312 - Other Improvement	0	0	0	(8,000)	(8,000.00)	(8,400)	(400)	4.76%
SC68400 - R & M - Irrigation	(415)	(13,847)	(4,312)	(5,200)	(1,788.00)	(5,460)	(260)	4.76%
77000 - Charges - Other	(2,697)	(5,084)	(6,271)	(8,376)	(8,376.00)	(8,795)	(419)	4.76%
SC77450 - Administrative Other	(1,496)	(5,084)	(6,013)	(8,376)	(8,376.00)	(8,795)	(419)	4.76%
SC78230 - Loss on Bad Debt	(1,201)	0	0	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(258)	0	0.00	0	0	Infinity
CC_27610 - Quail Creek PID Cost Center	(788)	(1,665)	5,723	167	(566.00)	1,884	1,717	91.14%
Revenues	10,182	11,660	11,644	13,050	13,050.00	15,950	2,900	18.18%
30300 - Property Taxes Current Year Levy	10,182	11,660	11,600	13,050	13,050.00	15,950	2,900	18.18%
RC30310 - Collec Potter County As	10,182	11,660	11,600	13,050	13,050.00	15,950	2,900	18.18%
30330 - Penalty and Int-Delinquent Tax	0	0	44	0	0.00	0	0	Infinity

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
RC30331 - Potter County Assessor	0	0	44	0	0.00	0	0	Infinity
Expenditures	(10,969)	(13,325)	(5,921)	(12,883)	(13,616.00)	(14,066)	(1,183)	8.41%
51000 - Supplies	0	0	3,204	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	3,204	0	0.00	0	0	Infinity
53000 - Energy	(3,873)	(3,945)	(1,493)	(5,474)	(6,289.00)	(6,497)	(1,023)	15.75%
SC53150 - Electricity	(307)	(255)	(265)	(271)	(258.00)	(285)	(14)	4.91%
SC53200 - Water and Sewer	(3,566)	(3,690)	(1,228)	(5,203)	(6,031.00)	(6,212)	(1,009)	16.24%
60000 - Contractual Services	(795)	(1,318)	(331)	(1,189)	(1,189.00)	(1,263)	(74)	5.86%
SC61200 - Postage	0	(306)	(59)	(22)	(22.00)	(23)	(1)	4.35%
SC61300 - Advertising	(555)	(772)	0	(1,167)	(1,167.00)	(1,225)	(58)	4.73%
SC62000 - Professional	(240)	(240)	(272)	0	0.00	(15)	(15)	100.00%
67000 - Cleaning Services	(3,612)	(3,541)	(4,875)	(4,500)	(4,500.00)	(4,500)	0	0.00%
SC67600 - Temporary Labor	(3,612)	(3,541)	(4,875)	(4,500)	(4,500.00)	(4,500)	0	0.00%
68000 - Repair and Maint Services	(1,745)	0	0	(1,082)	(1,000.00)	(1,136)	(54)	4.75%
SC68300 - R & M - Improvements	(1,243)	0	0	(1,082)	(1,000.00)	(1,136)	(54)	4.75%
SC68400 - R & M - Irrigation	(502)	0	0	0	0.00	0	0	Infinity
77000 - Charges - Other	(944)	(4,522)	(2,427)	(638)	(638.00)	(670)	(32)	4.78%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC77450 - Administrative Other	(944)	(4,522)	(2,180)	(638)	(638.00)	(670)	(32)	4.78%
SC79050 - Advertising	0	0	(247)	0	0.00	0	0	Infinity
CC_27710 - Vineyards PID Cost Center	2,766	(7,686)	2,215	(8,970)	342,461.00	24,020	32,990	137.34%
Revenues	11,697	21,660	21,519	579,750	579,750.00	114,750	(465,000)	-405.23%
30300 - Property Taxes Current Year Levy	11,697	21,660	21,375	79,750	79,750.00	114,750	35,000	30.50%
RC30310 - Collec Potter County As	11,697	21,660	21,375	79,750	79,750.00	114,750	35,000	30.50%
30330 - Penalty and Int-Delinquent Tax	0	0	144	0	0.00	0	0	Infinity
RC30331 - Potter County Assessor	0	0	144	0	0.00	0	0	Infinity
39800 - Proceeds from LTerm Debt	0	0	0	500,000	500,000.00	0	(500,000)	Infinity
RC39810 - Proceeds from LT Debt	0	0	0	500,000	500,000.00	0	(500,000)	Infinity
Expenditures	(8,931)	(29,346)	(19,304)	(588,720)	(237,289.00)	(90,730)	497,990	-548.87%
51000 - Supplies	0	0	1,830	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	1,830	0	0.00	0	0	Infinity
51100 - General Supplies	0	0	0	(1,103)	(1,500.00)	(1,158)	(55)	4.75%
SC51450 - Botany & Agrigulture	0	0	0	(1,103)	(1,500.00)	(1,158)	(55)	4.75%
53000 - Energy	(3,796)	(4,194)	(539)	(3,254)	(2,248.00)	(3,873)	(619)	15.98%
SC53150 - Electricity	(549)	(322)	(341)	(546)	(443.00)	(573)	(27)	4.71%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53200 - Water and Sewer	(3,247)	(3,873)	(198)	(2,708)	(1,805.00)	(3,300)	(592)	17.94%
60000 - Contractual Services	(2,103)	(3,293)	(2,694)	(2,864)	(2,706.00)	(3,008)	(144)	4.79%
SC61200 - Postage	0	(376)	(346)	(102)	(102.00)	(107)	(5)	4.67%
SC61300 - Advertising	(223)	(604)	0	(310)	(292.00)	(326)	(16)	4.91%
SC62000 - Professional	(1,880)	(2,312)	(2,348)	(2,452)	(2,312.00)	(2,575)	(123)	4.78%
67000 - Cleaning Services	(2,535)	(16,510)	(15,697)	(31,325)	(31,325.00)	(31,325)	0	0.00%
SC67600 - Temporary Labor	(2,535)	(16,510)	(15,697)	(31,325)	(31,325.00)	(31,325)	0	0.00%
68000 - Repair and Maint Services	0	0	0	(2,164)	(1,500.00)	(2,272)	(108)	4.75%
SC68300 - R & M - Improvements	0	0	0	(2,164)	(1,500.00)	(2,272)	(108)	4.75%
77000 - Charges - Other	(497)	(5,349)	(2,204)	(3,094)	(3,094.00)	(3,094)	0	0.00%
SC77450 - Administrative Other	(497)	(5,099)	(1,963)	(3,094)	(3,094.00)	(3,094)	0	0.00%
SC78230 - Loss on Bad Debt	0	(250)	0	0	0.00	0	0	Infinity
SC79050 - Advertising	0	0	(241)	0	0.00	0	0	Infinity
83000 - Improve Other than Building	0	0	0	(500,000)	(150,000.00)	0	500,000	Infinity
SC83200 - Improvement	0	0	0	(500,000)	(150,000.00)	0	500,000	Infinity
92000 - Operating Transfers	0	0	0	(44,916)	(44,916.00)	(46,000)	(1,084)	2.36%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC92150 - Cert of Obligation	0	0	0	(44,916)	(44,916.00)	(46,000)	(1,084)	2.36%
CC_27900 - Town Square PID Cost Center	230,030	246,295	(256,955)	(163,738)	64,192.00	(66,090)	97,648	-147.75%
Revenues	230,818	251,500	255,138	236,816	273,994.00	236,816	0	0.00%
30300 - Property Taxes Current Year Levy	191,392	195,717	195,693	236,816	237,340.00	236,816	0	0.00%
RC30311 - Collec Randall County A	191,392	195,717	195,693	236,816	237,340.00	236,816	0	0.00%
30330 - Penalty and Int-Delinquent Tax	2,595	597	4,288	0	0.00	0	0	Infinity
RC30332 - Randall County Assessor	2,595	597	4,288	0	0.00	0	0	Infinity
37000 - Non-Operating Revenues	0	0	0	0	15,218.00	0	0	Infinity
RC37400 - Miscellaneous Revenue	0	0	0	0	15,218.00	0	0	Infinity
37109 - Interest Earnings	36,831	55,186	55,157	0	21,436.00	0	0	Infinity
RC37110 - Interest Income	36,831	55,186	55,157	0	21,436.00	0	0	Infinity
Expenditures	(789)	(5,205)	(512,092)	(400,554)	(209,802.00)	(302,906)	97,648	-32.24%
51000 - Supplies	0	0	59	0	0.00	0	0	Infinity
RC53200 - Water and Sewer	0	0	59	0	0.00	0	0	Infinity
53000 - Energy	0	0	0	(115,010)	(6,416.00)	(57,506)	57,504	-100.00%
SC53150 - Electricity	0	0	0	(11,287)	(460.00)	(5,644)	5,643	-99.98%

	FY2022-23 Actual	FY2023-24 Actual	FY2024-25 Actual	FY2025-26 Budget	FY25-26 Revised Estimate	FY2026-27 Budget	Variance	Variance %
SC53200 - Water and Sewer	0	0	0	(103,723)	(5,956.00)	(51,862)	51,861	-100.00%
60000 - Contractual Services	(624)	(1,295)	(685)	(1,977)	(2,005.00)	(2,076)	(99)	4.77%
SC61200 - Postage	0	(307)	(71)	(77)	(77.00)	(81)	(4)	4.94%
SC61300 - Advertising	(88)	(428)	0	(760)	(760.00)	(798)	(38)	4.76%
SC62000 - Professional	(536)	(560)	(614)	(1,140)	(1,168.00)	(1,197)	(57)	4.76%
67000 - Cleaning Services	0	0	0	(48,215)	0.00	(24,108)	24,107	-100.00%
SC67600 - Temporary Labor	0	0	0	(48,215)	0.00	(24,108)	24,107	-100.00%
68000 - Repair and Maint Services	0	0	0	(33,971)	0.00	(17,835)	16,136	-90.47%
SC68300 - R & M - Improvements	0	0	0	(33,971)	0.00	(17,835)	16,136	-90.47%
77000 - Charges - Other	(164)	(3,910)	(1,972)	(1,381)	(1,381.00)	(1,381)	0	0.00%
SC77450 - Administrative Other	(164)	(3,910)	(1,725)	(1,381)	(1,381.00)	(1,381)	0	0.00%
SC79050 - Advertising	0	0	(247)	0	0.00	0	0	Infinity
83000 - Improve Other than Building	0	0	(509,494)	(200,000)	(200,000.00)	(200,000)	0	0.00%
SC83200 - Improvement	0	0	(509,494)	(200,000)	(200,000.00)	(200,000)	0	0.00%

2025-26 Employee Distribution by Position

	FTE	Count
Grand Total		

New Positions

Budget Component	Count ($)	FTE ($)	Grade	Narrative Group	New Position	Position	Salary ($)
No data available in table							
	Total: $0	**Total: $0.00**					**Total: $0.00**

CITY OF AMARILLO
2026/2027 RECAPITULATION OF RECOMMENDED PERSONNEL AUTHORITY

GENERAL FUND DEPARTMENTS	Business Unit		PERMANENT POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	PART-TIME POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	TOTAL POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	From Recon
Amarillo Emergency Comm. Cntr.	1270		62.0	66.0	62.00	62.0	62.0	2.0	2.0	2.0	2.0	2.0	64.0	68.0	64.0	64.0	64.0	64.00
Animal Management and Welfare	1710		45.0	45.0	45.00	45.0	45.0	3.0	3.0	3.0	3.0	3.0	48.0	48.0	48.0	48.0	48.0	48.00
Benefits	1340		2.0	3.0	3.00	3.0	3.0	1.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.0	3.0	3.00
Building Safety	1740		35.0	35.0	35.00	35.0	35.0	0.0	0.0	0.0	0.0	0.0	35.0	35.0	35.0	35.0	35.0	35.00
Capital Projects Development and Eng.	1415		18.0	17.7	16.20	16.2	16.2	1.0	1.0	1.0	1.0	1.0	19.0	18.7	17.2	17.2	17.2	17.20
Central Stores	1345		7.0	7.0	0.00	0.0	0.0	0.0	0.0	0.0	0.0	0.0	7.0	7.0	0.0	0.0	0.0	-
City Attorney	1210		10.0	10.0	10.00	10.0	10.0	0.0	0.0	0.0	0.0	0.0	10.0	10.0	10.0	10.0	10.0	10.00
City Manager	1020		10.0	6.0	6.00	8.0	7.0	1.0	0.0	0.0	0.0	0.0	11.0	6.0	6.0	8.0	7.0	7.00
City Marshal	1690		23.0	24.0	23.00	24.0	24.0	0.0	0.0	0.0	0.0	0.0	23.0	24.0	23.0	24.0	24.0	24.00
City Secretary	1220		3.0	3.0	3.00	3.0	3.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.0	3.0	3.00
Civic Center Administration	1241		5.0	5.0	5.00	5.0	7.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	5.0	5.0	7.0	7.00
Civic Center Box Office	1248		3.0	3.0	3.00	3.0	3.0	9.0	9.0	9.0	9.0	9.0	12.0	12.0	12.0	12.0	12.0	12.00
Civic Center Operations	1243		22.0	22.0	22.00	22.0	22.0	0.0	0.0	0.0	0.0	0.0	22.0	22.0	22.0	22.0	22.0	22.00
Civic Center Sports	1245		3.0	3.0	3.00	3.0	3.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.0	3.0	3.00
Custodial Operations	1251		30.0	30.0	30.00	30.0	30.0	0.0	0.0	0.0	0.0	0.0	30.0	30.0	30.0	30.0	30.0	30.00
Emergency Management	1232		5.0	6.5	6.50	6.5	6.5	0.0	0.0	0.0	0.0	0.0	5.0	6.5	6.5	6.5	6.5	6.50
Environmental Health	1750		21.0	21.0	22.00	22.0	22.0	0.0	0.0	0.0	0.0	0.0	21.0	21.0	22.0	22.0	22.0	22.00
Facilities Maintenance	1252		31.0	29.0	29.00	29.0	29.0	0.0	0.0	0.0	0.0	0.0	31.0	29.0	29.0	29.0	29.0	29.00
Finance	1315		24.0	25.0	27.00	28.0	28.0	3.0	3.0	3.0	3.0	3.0	27.0	28.0	30.0	31.0	31.0	31.00
Fire	1910		295.0	300.0	303.00	304.0	304.0	0.0	0.0	0.0	0.0	0.0	295.0	300.0	303.0	304.0	304.0	304.00
Fire Marshal	1930		9.0	8.0	8.00	8.0	8.0	0.0	0.0	0.0	0.0	0.0	9.0	8.0	8.0	8.0	8.0	8.00
Fire Civilian Personnel	1940		10.0	10.0	10.00	11.0	11.0	1.0	1.0	1.0	1.0	1.0	11.0	11.0	11.0	12.0	12.0	12.00
Globe News Center	1249		3.0	3.0	3.00	3.0	3.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.0	3.0	3.00
Golf	1811		22.0	22.0	22.00	22.0	22.0	69.0	68.0	68.0	68.0	68.0	91.0	90.0	90.0	90.0	90.0	90.00
Human Resources	1110		10.0	9.0	9.0	9.0	9.0	2.0	2.0	1.0	1.0	1.0	12.0	11.0	10.0	10.0	10.0	10.00
Internal Audit	1330		0.0	0.0	3.0	3.0	3.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.00
Judicial	1040		3.0	3.0	3.00	3.0	3.0	1.0	1.0	1.0	1.0	1.0	4.0	4.0	4.0	4.0	4.0	4.00
Library	1260		58.0	60.2	60.20	60.2	55.2	19.0	16.0	17.0	17.0	17.0	77.0	76.2	77.2	77.2	72.2	72.20
Mayor and Council	1011		0.0	0.0	0.00	0.0	0.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.00
Municipal Court	1305		20.0	20.0	20.00	18.0	18.0	3.0	3.0	3.0	3.0	3.0	23.0	23.0	23.0	21.0	21.0	21.00
Office of Civil Hearings	1306		1.0	1.0	1.00	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.00
Office of Engagement & Innovation	1023		8.0	9.0	10.00	11.0	11.0	0.0	0.0	0.0	0.0	0.0	8.0	9.0	10.0	11.0	11.0	11.00
Parks and Recreation	1820	1880	78.0	78.0	78.00	86.0	78.0	164.0	165.0	165.0	157.0	152.0	242.0	243.0	243.0	243.0	230.0	230.00
Planning and Development Services	1720		9.0	11.0	11.00	11.0	11.0	0.0	0.0	1.0	1.0	1.0	9.0	11.0	12.0	12.0	12.0	12.00
Police	1610		376.0	380.0	378.00	379.0	379.0	0.0	0.0	0.0	0.0	0.0	376.0	380.0	378.0	379.0	379.0	379.00
Police Professional Staff	1640		69.0	74.0	74.00	76.0	70.0	9.0	9.0	9.0	9.0	8.0	78.0	83.0	83.0	85.0	78.0	78.00
Public Works (previously Engineering)	1410		5.0	5.0	4.00	4.0	4.0	0.0	0.0	0.0	0.0	0.0	5.0	5.0	4.0	4.0	4.0	4.00
Purchasing	1325		9.0	10.0	9.00	9.0	9.0	0.0	0.0	1.0	1.0	1.0	9.0	10.0	10.0	10.0	10.0	10.00
Risk Management	1120		3.0	3.0	3.00	3.0	3.0	0.0	0.0	0.0	0.0	0.0	3.0	3.0	3.0	3.0	3.0	3.00
Solid Waste Collection	1431		113.0	113.0	117.00	117.0	117.0	2.0	2.0	2.0	2.0	2.0	115.0	115.0	119.0	119.0	119.0	119.00
Solid Waste Disposal	1432		38.0	38.0	36.00	38.0	38.0	2.0	2.0	2.0	2.0	2.0	40.0	40.0	38.0	40.0	40.0	40.00
Street	1420		90.0	87.0	85.00	85.0	85.0	4.0	4.0	4.0	4.0	4.0	94.0	91.0	89.0	89.0	89.0	89.00
Traffic	1731		23.0	23.0	22.00	23.0	23.0	44.0	44.0	44.0	43.0	43.0	67.0	67.0	66.0	66.0	66.0	66.00
Transit	1761	1764	69.0	69.0	69.00	69.0	69.0	0.0	0.0	0.0	0.0	0.0	69.0	69.0	69.0	69.0	69.0	69.00
Vital Statistics	1335		1.0	2.0	3.00	3.0	3.0	0.0	0.0	0.0	0.0	0.0	1.0	2.0	3.0	3.0	3.0	3.00
Total General Fund			**1,681**	**1,699**	**1,692**	**1,710.9**	**1,692.9**	**346**	**341**	**343**	**334**	**328**	**2,027**	**2,040**	**2,035**	**2,044.9**	**2,020.9**	**2,020.9**

CITY OF AMARILLO
2026/2027 RECAPITULATION OF RECOMMENDED PERSONNEL AUTHORITY

WATER & SEWER UTILITIES	Business Unit		PERMANENT POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	PART-TIME POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	TOTAL POSITIONS ACTUAL 2023	ACTUAL 2024	ACTUAL 2025	REVISED 2026	BUDGET 2027	From Recon
Director of Utilities	52110		8.0	8.0	14.0	14.0	14.0	0.0	0.0	0.0	0.0	0.0	8.0	8.0	14.0	14.0	14.0	14.00
Capital Projects and Development Eng	52115		16.3	16.3	14.8	14.8	14.8	0.0	1.0	1.0	1.0	1.0	16.3	17.3	15.8	15.8	15.8	15.80
Environmental Laboratory	52281		18.0	18.0	22.0	23.0	23.0	0.0	0.0	0.0	0.0	0.0	18.0	18.0	22.0	23.0	23.0	23.00
Hollywood Road Wastewater Trtmnt	52270		25.0	25.0	27.0	30.0	30.0	2.0	0.0	0.0	0.0	0.0	27.0	25.0	27.0	30.0	30.0	30.00
River Road Reclamation	52260		21.0	21.0	22.0	25.0	25.0	2.0	0.0	0.0	0.0	0.0	23.0	21.0	22.0	25.0	25.0	25.00
Utility Billing	52100		67.0	67.0	72.0	73.0	73.0	3.0	6.0	8.0	8.0	8.0	70.0	73.0	80.0	81.0	81.0	81.00
Wastewater Collection	52240		38.0	38.0	40.0	41.0	41.0	0.0	0.0	0.0	0.0	0.0	38.0	38.0	40.0	41.0	41.0	41.00
Water Distribution	52230		61.0	61.0	53.0	53.0	53.0	0.0	0.0	0.0	0.0	0.0	61.0	61.0	53.0	53.0	53.0	53.00
Water Production	52200		9.0	9.0	12.0	12.0	12.0	0.0	0.0	0.0	0.0	0.0	9.0	9.0	12.0	12.0	12.0	12.00
Water Transmission	52210		9.0	9.0	10.0	10.0	10.0	0.0	0.0	0.0	0.0	0.0	9.0	9.0	10.0	10.0	10.0	10.00
Water Treatment	52220		29.0	29.0	29.0	29.0	29.0	0.0	0.0	0.0	0.0	0.0	29.0	29.0	29.0	29.0	29.0	29.00
Total Water & Sewer Utility			301.3	301.3	315.8	324.8	324.8	7.0	7.0	9.0	9.0	9.0	308.3	308.3	324.8	333.8	333.8	333.80
Airport	54110		71.0	70.0	74.0	75.0	75.0	0.0	0.0	0.0	0.0	0.0	71.0	70.0	74.0	75.0	75.0	75.00
Drainage Utility	56100		32.0	32.0	32.0	32.0	32.0	0.0	0.0	0.0	0.0	0.0	32.0	32.0	32.0	32.0	32.0	32.00
Information Technology	62010	62034	36.0	43.0	40.0	43.0	43.0	1.0	0.0	0.0	0.0	0.0	37.0	43.0	40.0	43.0	43.0	43.00
Fleet Services	61110		45.0	45.0	45.0	46.0	46.0	0.0	0.0	0.0	0.0	0.0	45.0	45.0	45.0	46.0	46.0	46.00
Self Insurance	63125		4.0	4.0	4.0	4.0	4.0	0.0	0.0	0.0	0.0	0.0	4.0	4.0	4.0	4.0	4.0	4.00
Special Revenue	20110	26710	146.5	144.5	143.5	144.5	144.5	3.0	3.0	3.0	3.0	3.0	149.5	147.5	146.5	147.5	147.5	147.50
TOTAL			**2,316.8**	**2,339.2**	**2,346.2**	**2,380.2**	**2,362.2**	**357**	**351**	**355**	**346**	**340**	**2,674**	**2,690**	**2,701**	**2,726.19**	**2,702.16**	**2,702.20**