



AWARD for OUTSTANDING
ACHIEVEMENT
Popular Annual
Financial Reporting

City of Amarillo, Texas

POPULAR ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
SEPTEMBER 30, 2025



JUNE 2026



FROM THE CITY MANAGER

Grayson Path



To Amarillo residents:

The City of Amarillo (COA) is pleased to present the Popular Annual Financial Report (PAFR) for the fiscal year ended September 30, 2025.

What is the PAFR? Think of the PAFR as a city yearbook – a snapshot of how the city managed taxpayer money for the past fiscal year. The PAFR is a detailed, concise and easy-to-read breakdown of city revenue (property taxes, sales taxes) and city expenses categorized into the many services the city provides, including streets/traffic, water and sewer and solid waste.

For example, want to know the number of COA water and sewer customers? It is in the PAFR. Want to know the number of licenses and permits issued by the city in the past fiscal year? It is in the PAFR.

City government in Amarillo is built on the foundation of transparency. This is one of the city’s highest priorities. And the PAFR is an example of this commitment. The PAFR provides a clear and accessible overview of the city’s financial performance and helps residents better understand the management of taxpayer-funded public resources.

The COA is proud to have earned the Government Finance Officers Association (GFOA) Award for Outstanding Achievement in Popular Annual Financial Reporting (PAFR) for 13 consecutive years. This achievement recognizes the city’s ongoing commitment to transparency and excellence in keeping the public informed of how the city allocates taxpayer funds.

The PAFR is more than just data and numbers. The PAFR reflects the Amarillo community. The financial data contained in the PAFR shows the community’s priorities and resource allocation.

The city is vast and diverse and provides a multitude of services to residents and businesses across the city, from water service to trash pickup to maintaining public safety with a strong financial commitment to the Amarillo Police Department, the Amarillo Fire Department and other first responders.

We invite the Amarillo community to explore and review the PAFR and let us know of any questions or feedback. Use it as a guide for a quick, convenient and meaningful look into how the city proudly serves residents.

Grayson Path
City Manager

CITY FACTS

Population 204,690
Per Capita Personal Income \$64,930

Public Safety

Annual police services.....126,011
Annual fire services23,519
Number of fire stations13
Number of fire hydrants 4,675

Physical

Miles of streets.....1,071.45
Number of street lights 10,932
Signalized intersections276
Miles of storm sewers 167.06

Airport

Number of airlines 3
Scheduled daily flights17
Annual passengers 412,189

Culture & Recreation

Number of libraries 5
Civic Center (ft²) 410,000
Globe News Center (ft²) 70,000
Park acreage..... 2,935
Municipal swimming pools 4
Tennis courts.....26
Tennis Center attendance 33,530
Soccer fields 18
Jogging trail mileage 33.24
Rifle Range attendance5,673

Solid Waste Management

Residential customers 67,614
Commercial customers4,701
Landfill acreage662
Tons of waste collected 159,769
Tons of waste landfill 293,940

Municipal Water Utility

Average daily prod. (gal) 46,077,807
Water distribution miles1208.42
Number of water wells..... 129
Wastewater plants..... 2

Transit

Number of buses/vans 33
Miles of fixed route 577,117
Fixed route passengers238,632
Demand response passengers 50,270

Purchasing

Number of purchase orders1,507
Local businesses utilized 37%



Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the finances of the City in a manner similar to a private-sector business.

The statement of net position presents information on all of the City's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The statement of activities presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will not result in cash flows until future fiscal periods (e.g., uncollected taxes).

The change in net position is not reported here, but is the difference of total revenues and total expense. This year net position decreased by \$9.6 million. Revenues continued to remain strong, with sales tax up by \$2.6 million to \$80.1 million for FY 24-25.

The property tax base showed continued growth, pushing forward to \$26.4 billion up from \$22.6 billion the previous year, and an increase of \$3.5 million in property taxes over the prior year.

Water and Sewer revenues were comparable to prior years, with metered sales at \$101 million.

The City did see investment earnings stay comparable to previous years at \$10.9 million. During FY 24-25, the City granted a 4% pay increase for police, 3% for fire personnel, and 2% merit-based raises for civilian employees.

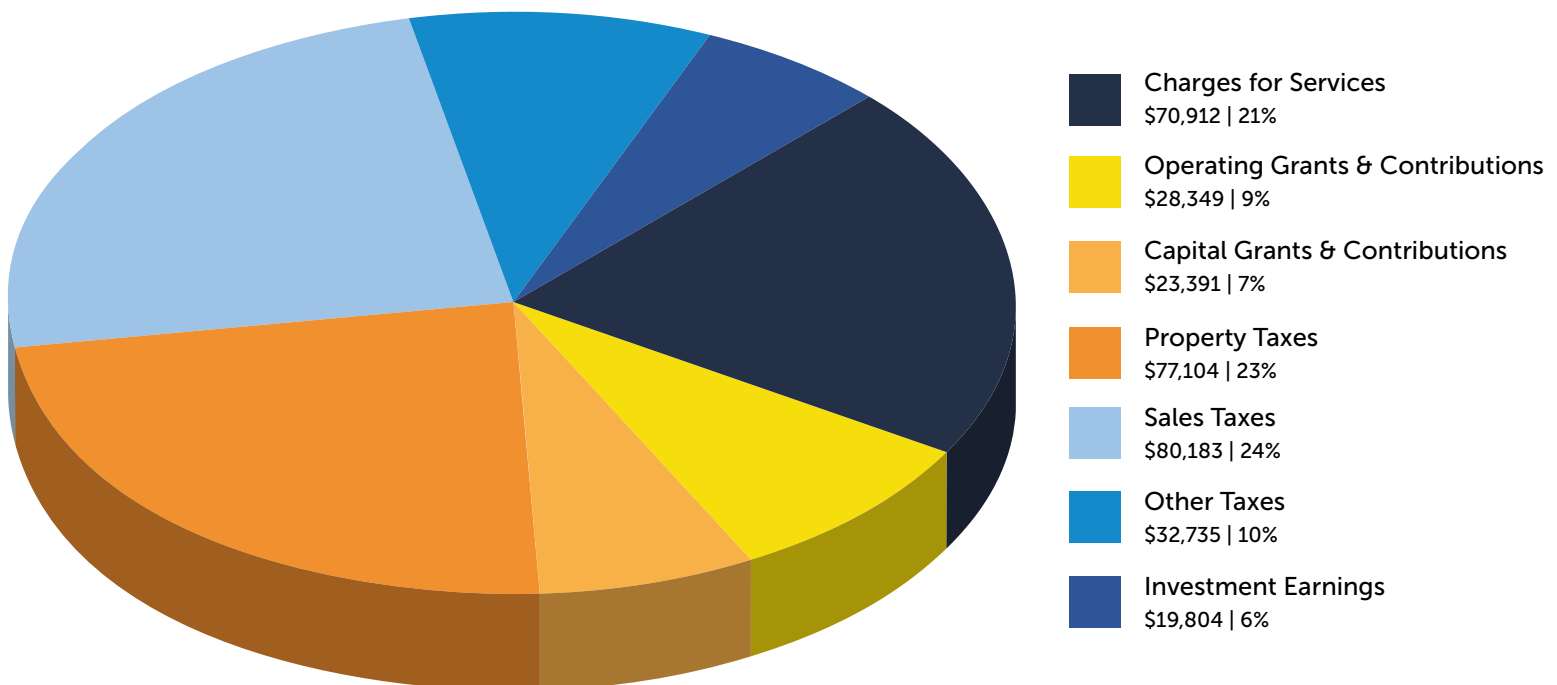
Citywide Net Position

Citywide Net Position (in thousands)	FYE 9/30/2025	FYE 9/30/2024	FYE 9/30/2023
Current Assets	\$ 376,137	\$ 412,395	\$ 366,209
Noncurrent and Capital Assets	1,832,374	1,730,370	1,656,833
Total Assets	\$ 2,208,511	\$ 2,142,765	\$ 2,023,042
Deferred Outflows of Resources	\$ 54,371	\$ 75,055	\$ 82,059
Current Liabilities	\$ 176,091	\$ 132,533	\$ 114,711
Noncurrent Liabilities	774,096	771,081	703,431
Total Liabilities	\$ 950,187	\$ 903,614	\$ 818,142
Deferred Inflows of Resources	\$ 46,932	\$ 38,940	\$ 34,751
Net Position			
Net Investment in Capital Assets	\$ 1,164,805	\$ 1,051,633	\$ 1,030,607
Restricted	44,570	51,864	54,025
Unrestricted	56,261	171,769	167,576
Total Net Position	\$ 1,265,636	\$ 1,275,266	\$ 1,252,208

Revenue

CITYWIDE REVENUES *(in thousands)*

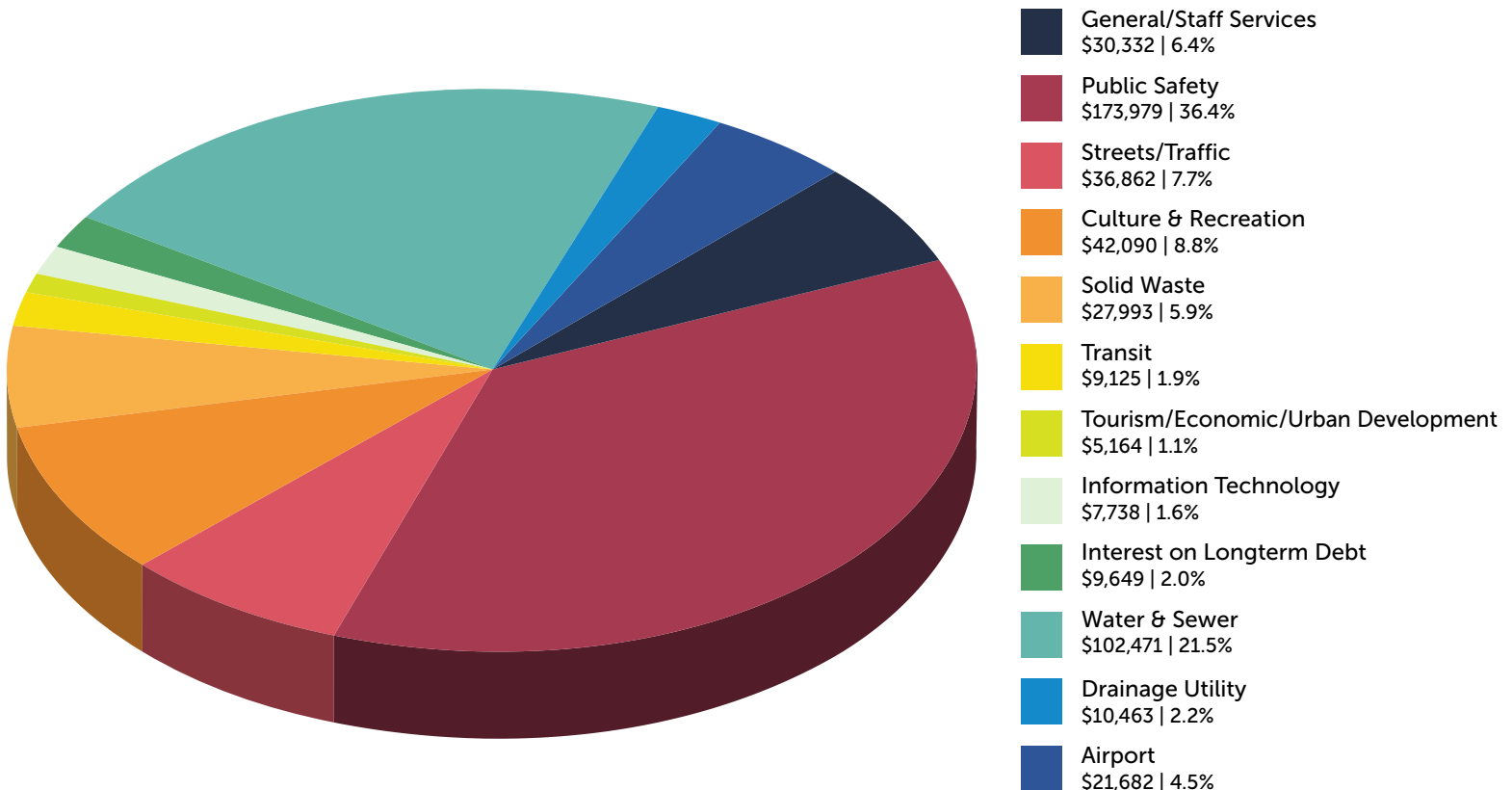
	FYE 9/30/2025	FYE 9/30/2024	FYE 9/30/2023
Charges for Services	\$ 70,912	\$ 197,681	\$ 178,144
Operating Grants & Contributions	28,349	40,834	37,728
Capital Grants & Contributions	23,391	37,143	30,311
Property Taxes	77,104	73,600	69,754
Sales Taxes	80,183	77,539	75,393
Other Taxes	32,735	30,770	32,503
Investment Earnings	19,804	16,089	22,798
Insurance Recovery/Cost	-	-	-
Settlement Proceeds	-	-	5,000
Total	\$ 332,478	\$ 473,656	\$ 370,128



Expenses

CITYWIDE EXPENSES (*in thousands*)

	FYE 9/30/2025	FYE 9/30/2024	FYE 9/30/2023
General/Staff Services	\$ 30,332	\$ 28,510	\$ 22,129
Public Safety	173,979	163,321	124,430
Streets/Traffic	36,862	33,629	28,781
Culture & Recreation	42,090	39,689	33,379
Solid Waste	27,993	25,429	21,776
Transit	9,125	7,749	6,023
Tourism/Economic/Urban Development	5,164	22,228	22,120
Info. Technology	7,738	6,385	6,081
Interest on L/T Debt	9,649	8,197	8,261
Water & Sewer	102,471	95,687	82,765
Drainage Utility	10,463	8,225	5,217
Airport	21,682	19,977	18,773
Total	\$ 477,548	\$ 459,026	\$ 379,735



Governmental

PAFR INFORMATION

General Fund

Statement Of Revenues, Expenditures
& Changes In Fund Balance

	FYE 9/30/2025	FYE 9/30/2024
REVENUES		
Taxes	\$ 176,595,340	\$ 167,510,885
License & Permits	6,405,179	5,435,219
Interfund Revenues	25,000	960,481
Intergovernmental Revenues	2,796,539	6,309,049
Citizen Contributions	2,408	6,641
Charges for Services	56,958,591	49,578,653
Fines & Forfeitures	4,420,596	3,568,369
Investment Earnings	6,122,726	6,856,623
Other Rentals & Commissions	1,616,358	739,335
Miscellaneous	5,871,021	286,305
Total Revenues	\$ 260,813,758	\$ 241,251,560
EXPENDITURES		
General Government	\$ 7,194,118	\$ 6,588,854
Staff Services	15,115,703	16,260,683
Public Safety & Health	145,878,234	124,241,584
Streets, Traffic, & Engineering	20,240,451	19,269,667
Culture & Recreation	28,009,272	26,142,576
Solid Waste	22,574,668	21,736,017
Transit	6,821,259	5,696,261
Information Technology	5,523,043	6,385,290
Economic Development/Tourism	4,439,747	3,282,683
Capital Outlay	7,827,151	241,210
Total Expenditures	\$ 263,623,646	\$ 229,844,825
Excess of Revenues Over Expenditures	\$ (2,809,888)	\$ 11,406,735
OTHER FINANCING SOURCES		
Transfers In	\$ 6,886,091	\$ 2,226,115
Transfers Out	(25,938,102)	(17,295,296)
Net Change in Fund Balance	\$ (19,052,011)	(\$ 3,662,446)
Fund Balance - Beginning	\$ 69,697,342	\$ 73,359,788
Fund Balance - Ending	\$ 47,835,443	\$ 69,697,342

DEFINITIONS

Net position represents the City's assets less liabilities.

Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings attributable to the acquisition, construction or improvement of those assets.

Restricted net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. For 2025, this category consists of \$13.8 million restricted for debt service, \$6.9 million for Tax Increment Financing, and \$23.7 million restricted for other purposes such as grants.

Unrestricted net position is the remaining net position of the City after subtracting net investment in capital assets and restricted net position.

Charges for services represent fees paid by individuals, businesses, or other governments who purchase, use or directly benefit from the goods and services the City provides. For 2025, the largest items in this category include \$101 million for water and wastewater charges, \$34 million in solid waste charges, \$11 million in drainage utility charges, and \$16 million in airport charges.

Operating grants and contributions are grants and contributions that may be used to finance the regular operations of the City.

Capital grants and contributions involve a capital asset of the City and may not be used for operating purposes.

Fund balance is the net position of a governmental fund (difference between assets and liabilities).

Capital outlay represents the acquisition or contraction of capital assets in the governmental funds. For governmental fund accounting, capital assets are expensed when purchased or constructed through the line item capital outlay.

Other financing sources (uses) represent increases (decreases) in the fund balances of a governmental fund other than revenue (expenditures). Examples include transfers between funds within the City bond proceeds.

Depreciation is the allocation of the cost of using a capital asset over the assets estimated useful life.

Capital contributions are funds and/or assets contributed to the City specifically for the acquisition, construction or improvement of capital assets.



Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: government funds, proprietary funds, and fiduciary funds. This report presents only the operating statements of the general fund, the water and sewer fund, the drainage utility fund, and the airport fund. For information on the other funds, as well as more detailed information on the funds presented here, a copy of the City's Annual Comprehensive Financial Report may be obtained from the Finance Department at the Amarillo City Hall, 623 S Johnson St., Amarillo, TX 79101 or online at amarillo.gov.

Government Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Accordingly, these statements do not reflect capital assets or long-term debt, and they report capital outlay as opposed to depreciation and report proceeds and principal reductions of long-term debt as sources and expenditures which increase or decrease fund balance. Such statements are useful in evaluating a government's near-term financial requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

In addition to a general fund, the City maintains special revenue funds, two debt service funds, ten capital projects funds, and one permanent fund. Included in this special newsletter is the general fund statement of revenues, expenditures, and changes in fund balance with comparative data from fiscal year ending September 30, 2024. Largest of the City's funds, the general fund accounts for the majority of the City services, including police, fire, street maintenance, solid waste collection and disposal, traffic, parks, library, transit, and administrative services.

General Fund revenues increased \$19.6 million over the prior year. Property tax revenues increased \$5.1 million due to increases in taxable values while the overall property tax rate decreased by \$0.01433. Sales tax increased \$2.0 million and continues to see growth into the new fiscal year. Hotel Occupancy Taxes increased \$0.9 million, while Gross receipts business taxes increased \$1.0 million, and unrestricted investment earnings decreased \$0.7 million due to a decrease in interest rates.

Proprietary Funds

The City maintains three different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The City uses enterprise funds to account for its water and sewer system, the drainage utility system, and for its international airport. Internal service funds are an accounting device used to accumulate and allocate costs internally among a governmental entity's various functions. The City uses internal service funds to account for its fleet of vehicles, its management information systems, and its general and employee health self-insured programs.

Proprietary funds provide the same type information as the government-wide financial statements, only in more detail. The water and sewer fund, drainage utility fund, and airport fund statements of revenues, expenditures and changes in net position are presented in this special newsletter with comparative data from fiscal year ending September 30, 2025.

Utilities

Water & Sewer Fund

Statement Of Revenues, Expenses & Changes In Net Position

	FYE 9/30/2025	FYE 9/30/2024
OPERATING REVENUES		
Utility Sales and Service	\$ 99,174,553	\$ 100,995,540
Tap Fees and Frontage Charges	318,014	344,278
Rents and Miscellaneous	1,327,759	997,944
Total Operating Revenues	\$ 100,820,326	\$ 102,337,762
OPERATING EXPENSES		
Salaries, Wages and Fringe Benefits	\$ 18,561,644	\$ 21,721,381
Supplies	5,931,260	3,754,181
Fuel and Power	5,279,192	5,697,249
Contractual Services	18,560,119	13,974,259
Water Authority Charges	6,489,366	7,640,941
Other Charges	16,841,986	16,620,247
Depreciation	17,774,518	16,656,739
Total Operating Expenses	\$ 89,438,085	\$ 86,064,997
Operating Income (Loss)	\$ 11,382,241	\$ 16,272,765
Total Non-Operating Revenues (Expenses)	(\$ 9,091,418)	\$ 2,378,772
Income before Contributions and Transfers	\$ 2,290,823	\$ 18,651,537
Capital Contributions	9,054,738	7,135,455
Net Transfers from (to) Other Funds	(5,907,976)	(2,494,357)
Change in Net Position	\$ 5,437,585	\$ 23,292,635
Net Position - Beginning Of Year	\$ 600,747,520	\$ 577,454,885
Net Position- End Of Year	\$ 606,185,105	\$ 600,747,520



Number Of City Water & Sewer Customers		
FYE	WATER	SEWER
2016	72,272	69,999
2017	72,348	70,071
2018	73,136	70,661
2019	70,277	69,446
2020	71,892	70,464
2021	71,559	70,672
2022	72,213	71,183
2023	72,617	71,616
2024	72,320	71,616
2025	72,812	72,143



A Unique Combination for a Unique Park

Thanks to a unique partnership, the City of Amarillo (COA) opened its second inclusive playground for children and adults of all abilities in October 2025.

Thompson Park Playground offers a special design for those with physical, sensory, cognitive and developmental needs. The goal is to promote social interaction and ensure every individual can participate in active play. The playground features ramps, roller slides and transfer platforms that are accessible for wheelchair use.

The playground was funded thanks to a unique collaboration between the COA Parks and Recreation Department and the COA Community Development Department, which helped obtain a grant and bond totaling approximately \$1.97 million.

Thompson Park Playground joins the AMBUCS inclusive playground at John Ward Memorial Park. This playground has been open for almost a decade. The city approved a \$132,000 resurfacing project for the playground, one of the most popular parks in the city, in March 2025.

Utilities



Drainage & Utility Fund

Statement Of Revenues, Expenses & Changes In Net Position

	FYE 9/30/2025	FYE 9/30/2024
OPERATING REVENUES		
Drainage Utility Assessments	\$ 10,884,571	\$ 10,825,908
Forfeited Discounts	-	9,564
Total Operating Revenues	\$ 10,884,571	\$ 10,835,472
OPERATING EXPENSES		
Salaries, Wages, and Fringe Benefits	\$ 1,942,350	\$ 1,755,165
Supplies	252,509	985,319
Contractual Services	2,367,116	1,226,046
Other Charges	2,578,297	1,584,686
Depreciation	861,799	714,895
Total Operating Expenses	\$ 8,002,071	\$ 6,266,111
Operating Income (Loss)	\$ 2,882,500	\$ 4,569,361
Total Non-Operating Revenues (Expenses)	(\$ 1,006,661)	(\$ 654,229)
Income (loss) before Contributions and Transfers	\$ 1,875,839	3,915,132
Capital Contributions	2,725,898	2,200,324
Net Transfers from (to) Other Funds	(867,190)	(24,324)
Change in Net Position	\$ 3,734,547	\$ 6,091,132
Net Position - Beginning Of Year	\$ 38,120,722	\$ 32,029,590
Net Position- End Of Year	\$ 41,855,269	\$ 38,120,722

A New Look for a Historic Neighborhood

A historic Amarillo neighborhood is getting a new look thanks to the guidance and participation of residents and city programs committed to neighborhood revitalization.

The Barrio Streetscape Project is a \$6.1 million project, funded by grants through the City of Amarillo Planning Department, bringing an array of improvements to the Barrio's 10th Avenue, including lighting improvements (new streetlamps), bike racks, ADA-accessible sidewalks, benches, trees and public art.

The project is a high priority of the Barrio Neighborhood Plan and Recognized Neighborhood Association, which includes an 11-member resident board focused on neighborhood improvements such as infrastructure, fostering cultural identity and safety and development.

The City of Amarillo has several long-term plans to promote growth and revitalization in specific neighborhoods, including the North Heights Neighborhood Plan, the San Jacinto Neighborhood Plan and the Eastridge Neighborhood Plan. Each neighborhood has a board comprised of residents who live in that respective neighborhood.



Airport

Airport Fund

Statement Of Revenues, Expenses & Changes In Net Position

	FYE 9/30/2025	FYE 9/30/2024
OPERATING REVENUES		
Airfield Fees and Commissions	\$ 1,462,785	\$ 1,411,624
Terminal Building Revenue	10,556,731	11,414,304
Other Building Revenue	2,092,853	1,987,726
Total Operating Revenues	\$ 14,112,369	\$ 14,813,654
OPERATING EXPENSES		
Salaries, Wages, and Fringe Benefits	\$ 7,119,588	\$ 6,403,972
Supplies	1,278,177	729,730
Fuel and Power	184,290	663,660
Contractual Services	3,233,422	2,398,890
Other Charges	3,901,878	3,956,817
Depreciation	5,734,829	6,159,434
Total Operating Expenses	\$ 21,452,184	\$ 20,312,503
Operating Income (Loss)	(\$ 7,339,815)	(\$ 5,498,849)
Total Non-Operating Revenues (Expenses)	\$ 6,765,923	\$ 5,230,857
Net loss before Contributions and Transfers	(\$ 573,892)	(\$ 267,992)
Capital Contributions	-	(910,961)
Net Transfers from (to) Other Funds	(93,120)	(1,515)
Change in Net Position	(\$ 667,012)	(\$ 1,180,468)
Net Position - Beginning Of Year	\$ 94,034,005	\$ 95,214,473
Net Position- End Of Year	\$ 93,366,993	\$ 94,034,005



A Historic First for First Responders

Amarillo City Council approved the most significant pay increase for the Amarillo Police Department (APD) and the Amarillo Fire Department (AFD) in decades in September of 2024, with hikes of up to 19 percent for AFD and 16 percent for APD.

The pay raises, part of the 2024-2025 fiscal year budget, were part of the council's public safety priority. Council members approved the increases to help address staffing issues and to provide more competitive salaries compared to first responders in cities of equal size.

APD officers received raises ranging from 6 percent to 16 percent based on rank. AFD firefighters received pay increases between 8 percent and 19 percent.

City council further emphasized its commitment to public safety in the 2025/206 fiscal year budget, with a 4 percent raise for APD and a 3 percent raise for AFD.

Employment



Principal Employers

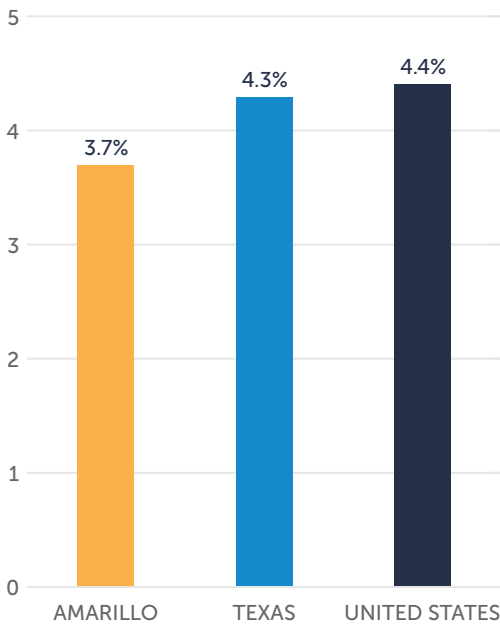
EMPLOYERS	EMPLOYEES
Amarillo Independent School District.....	4,674
CNS Pantex.....	4,626
Tyson Foods Inc.....	3,800
BSA Health Systems.....	3,000
City of Amarillo.....	2,414
Texas Tech Health Sciences Center.....	1,901
Canyon ISD.....	1,700
Xcel Energy.....	1,431
Northwest Texas Healthcare.....	1,350
Affiliated Foods.....	1,257
Toot'n Totum.....	743
Bell Helicopter.....	600
Walmart Supercenters.....	400

S&P Global Rating

Amarillo continues to receive a AA+ to AAA debt rating from Standard & Poor's rating service on general obligation debt, water and sewer revenue bond debt and drainage utility debt. These high ratings allow the City to enjoy favorable interest rates on the issuance of debt.

Unemployment Rates

% (seasonally adjusted)



SOURCE: U.S. Bureau of Labor Statistics; Texas Workforce Commission.

GAAP Notice

While this presentation does not conform to Generally Accepted Accounting Principles (GAAP), the purpose of these statements is to provide the citizen with a selection of the information contained within the City's Annual Comprehensive Financial Report (ACFR). Component unit information has been excluded from this presentation in order to focus on the primary government. The City's accounting policies do conform to GAAP as set forth by the Governmental Accounting Standards Board. The City's separately prepared and audited ACFR offers a complete description of the City's significant accounting policies and other disclosures required by GAAP, as well as a more detailed analysis of the City's financial position. A copy of the ACFR can be obtained at the Finance Department at Amarillo City Hall (623 S Johnson St.) or on the City website at amarillo.gov.



MAYOR AND CITY COUNCIL

Cole Stanley, Mayor
Tim Reid, Place 1
Don Tipps, Place 2
David Prescott, Place 3
Les Simpson, Place 4

CITY MANAGEMENT

Grayson Path, City Manager
Andrew Freeman, Deputy City Manager
Rich Gagnon, Assistant City Manager
& Chief Technology Officer
Donny Hooper, Assistant City Manager
& Public Infrastructure Director
Lola Ogunremi, Chief Financial Officer

CITY OFFICIALS

Stephanie Coggins, City Secretary
Thomas Hover, Chief of Police
Michael Kashuba, Director of Parks & Recreation
Missy Laird, Chief Information Officer
Jason Mays, Fire Chief
Bryan McWilliams, City Attorney
Katrina Owens, Director of Finance
Kristen Wolbach, Director of Engagement & Innovation

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