

City of Amarillo, Texas

ANNUAL BUDGET
FISCAL YEAR 2022-2023



Texas Local Government Code Section 102.007 Notice

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,587,957 which is a 2.62 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$740,251.

The record vote of each member of the governing body by name voting on the adoption of the budget as follows:

FOR: Mayor Ginger Nelson, Councilmember Cole Stanley, Councilmember Freda Powell, Councilmember Howard Smith

AGAINST: None

PRESENT and not voting: None

ABSENT: Councilmember Eddy Sauer

The municipal property tax rates for the preceding year and current year are as follows:

	Preceding Fiscal Year	Current Fiscal Year
Property Tax Rate	\$0.44334	\$0.40628
No-New-Revenue Tax Rate	\$0.38884	\$0.39694
No-New-Revenue Maintenance and Operations Tax Rate	\$0.33839	\$0.32565
Voter-Approval Tax Rate	\$0.44334	\$0.49086
Debt Tax Rate	\$0.07911	\$0.07549

The total amount of debt obligation as follows:

	Principal	Interest
City of Amarillo Debt Obligation		
2010 Certificate of Obligation	\$73,000	\$20,483
2017 Refunded General Obligation	1,505,000	325,800
2017 General Obligation	625,000	663,944
2017 Certificate of Obligation	550,000	131,150
2018 General Obligation	620,000	730,964
2020 Certificate of Obligation	135,000	212,719
2020 General Obligation	130,000	211,169
2020 Tax Notes	490,000	62,600
2021 General Obligation	1,495,000	1,310,350
2022 Tax & Revenue Notes	2,265,000	250,333
2022 Certificate of Obligation	0	306,950
2022A Tax Notes	0	11,624,029
	7,888,000	15,850,491
Fiscal Agent Fees		7,500
Debt Service Reserve Funds		(555,000)
Total Debt Obligation		\$23,190,991



ANNUAL BUDGET

October 1, 2022 – September 30, 2023

CITY OF AMARILLO, TX

MAYOR

Ginger Nelson

CITY COUNCIL

Cole Stanley

Eddy Sauer

Freda Powell

Howard Smith

CITY MANAGER

Jared Miller



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Amarillo
Texas**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

**CITY OF AMARILLO
ANNUAL BUDGET**

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City of Amarillo

Reader's Guide

This reader's guide describes the structure of the City of Amarillo's annual budget book and outlines its content. The budget is designed to present budget information in a structured and engaging way. It is designed to help all users from residents, media, and city officials easily understand and participate in the budget deliberations. The budget is used by elected officials and city staff in the course of their regular job duties.

The Budget's foundation is the City of Amarillo's Mission, Vision, and Core Value statements (included in the Entity and Basis of Account). The budget also is directly aligned to the City Counsel adopted **2018 Future Vision – BluePrint for Amarillo** that established a long-term strategic vision for the city.

There are extensive details in the budget. To help mitigate the high level of detail, certain sections of the budget contain summary information. These summaries give a good overarching picture of the budget, the budget process, the organization, and the community.

The 2022-2023 Budget

This document is a description of the approved budget for 2022-2023 and contains introductory sections including the Transmittal Letter and Policy Statements, budget changes, and discussions on future priorities. That is followed by the Entity and Basis of Account which includes the City of Amarillo's Mission, Vision, and Core Values.

Community Profile

- Demographics
- Profile
- Geographic and climate information
- Historic timeline
- Economic data
- Quality of life
- School districts and higher education
- Parks and recreation
- Municipal services and administration
- Enhancement projects

Summary Section

- City organizational chart
- Summary of funds including resources and expenditures
- Data graphs including revenues, tax collections, property values, and expenditures
- Three-year history of revenue by fund by revenue expenditure and category
- Comparison of current and previous year budget
- Comparison of last year's actual expense listed by department by fund and by expenditure category by fund including narrative about those
- Explanation table of the relationships of fund structure to organization structure
- Budget comparison by organization by fund

Capital Projects

- Major capital acquisitions
- Impact of projects on operating budget

Debt Service

- Current bond obligations
- Future bond issues

City of Amarillo

Reader's Guide

Department Budgets

Budget appropriations are presented by department and program. Each section's narrative includes the department's mission followed by goals and objectives. Then the allocations are detailed by the program along with performance measures and how it aligns to the **BluePrint for Amarillo's** strategic pillars and initiatives.



October 1, 2022

Honorable Mayor Ginger Nelson and Members of Amarillo City Council
601 S. Buchanan Street
Amarillo, TX 79101

Dear Mayor Nelson and Members of the City Council:

Transmitted herewith is the City of Amarillo Annual Budget for Fiscal Year 2022/2023 (Budget). The Budget is balanced in accordance with the Amarillo City Charter and laws of the State of Texas.

The Budget totals approximately \$490.8 million, with \$308.1 million approved for operation and maintenance functions, \$114.4 million in capital, and \$68.3 million for required debt service payments. The annual Budget is the most important policy document for consideration by the Council. It identifies required funding to deliver more than 250 programs and services to the citizens of Amarillo.

The 2022/2023 Annual Operating Budget is presented to Council as a program-based budget, i.e., the various programs offered by City departments are presented with program descriptions and performance measures to define the level and quality of services delivered to Amarillo citizens. The Budget represents maintenance of current service levels for the more than 250 programs funded by the City. All programs have a demonstrated connection to the **BluePrint for Amarillo** and supporting Council pillars.

The City has rebounded well from the COVID-19 pandemic in most areas; however, rising costs in several vital areas including commodities, materials, supplies, construction, and attracting and retaining personnel have placed challenges on the budget process. Key areas of focus in the 2022/2023 Budget include addressing aging infrastructure throughout City operations, attracting and retaining a skilled labor force, and rising costs in most operational areas.

The Budget reflects revenues in line with pre-COVID-19 numbers, with slight increases, and rate increases in certain areas to support the rising costs of doing business and aging infrastructure. On the expenditure side, the Budget includes enhancements that focus on funding for critical capital projects, pay enhancements for personnel to help in attracting and retaining employees, and amounts to cover increased costs of doing business. Details of the consolidated budget are as follows.

CONSOLIDATED BUDGET

Our 2022/2023 Budget is \$490.8 million, which is an increase of 17.0%, or \$71.3 million, as compared to our 2021/2022 Budget of \$419.5 million.

The areas of specific increase/decrease in the Budget are:

Budget Category	FY 2021/2022	FY 2022/2023	% Change
General Fund Operating	\$ 209,291,084	\$ 239,300,951	14.3%
Water & Sewer Operating	54,970,455	58,614,367	6.6%
Capital Improvement Projects	95,670,179	114,352,664	19.5%
Special Revenue Operating	32,796,287	39,875,546	21.6%
Fleet Services Operating	11,530,069	12,530,989	8.7%
Insurance Operating	39,378,618	39,801,333	1.1%
Debt Service	47,821,067	68,298,159	42.8%
Airport Operating	12,751,670	14,188,377	11.3%
Drainage Utility Operating	3,807,218	3,940,026	3.5%
Information Technology Operating	7,479,721	9,046,519	20.9%
Capital Improvement Transfers	3,214,718	3,216,767	0.1%
LESS: Interfund Transfers	(99,181,032)	(112,335,250)	13.3%
TOTAL BUDGET	\$ 419,530,054	\$ 490,830,448	17.0%

Municipal government is a service business and the predominant expense category in the Budget is always personnel and the associated salary and benefit expenses. Personnel costs comprise 33%, or \$198.6 million, of the 2022/2023 net Budget. Personnel costs in the Budget are 10.2% more than the prior year budget due to salary increases and reclassifications described below. The increase in personnel costs accounts for most of the increase in each operating budget noted above. The Budget also reflects a 10% increase in medical insurance costs related to increasing claims and insurance costs.

The second largest category in the Budget is Capital Improvement Projects at \$114.4 million, or 23.2% of the Budget. Capital Improvement Projects reflect a 16.6% increase from the prior year and include major

street and traffic administration projects, funding for a new fire station, funding for landfill cell development, funding for parks and Recreation assets and facilities, water and sewer system projects, drainage utility system projects, airport projects that are eligible for additional federal funding, and more. The Capital Improvement Program section provided in the budget document provides more details of the proposed projects.

Debt Service accounts for just over 13.6%, or \$68.3 million, of the net Budget. Debt service expenditures include all funds with outstanding debt. The Debt Service category includes a 42.8% increase which is due to the debt service related to bonds issued in FY2022 for the City Hall renovation, athletic field lighting, a planned additional bond issue in the Water and Sewer fund for water rights and system expansion and repairs, a small bond issue for the landfill cell development, and additional bonds for drainage system improvements.

Special Revenue operating costs have increased 66.4% due to additional grant/relief funding availability from the CARES Act and American Rescue Plan to help address costs and revenue loss associated with COVID-19.

Property and Sales Taxes

Taxable property values remain strong with an over 13% increase for the 2022 tax year, when comparing 2022 certified values to the 2021 certified values. The total 2022/2023 approved tax rate is \$0.40628 per \$100 taxable value versus the 2021/2022 rate of \$0.44334. A historical review of the rate reflects that the City Council increased the property tax rate by \$0.01 to \$0.32009 for the 2011/2012 and 2012/2013 fiscal years after three years with the same property tax rate, by \$0.02 in the 2013/2014 fiscal year, by \$0.005 in the 2014/2015 fiscal year, and by \$0.00563 to \$0.35072 for the 2015/2016 and 2016/2017 fiscal years. The rate increases associated with 2017/2018 and 2018/2019 were directly related to the debt service portion of the tax rate. City Council increased the operations and maintenance portion of the tax rate in 2019/2020 by \$0.01750 in addition to increasing the debt service portion of the tax rate. In 2020/2021, the debt service portion of the tax rate was the only portion of the tax rate increased. In 2021/2022, City Council increased the property tax rate by \$0.047 to \$0.44334.

Sales tax is the City's largest revenue source. Amarillo has long enjoyed a history of steadily increasing sales tax, which has offset the City's low property tax rate. The City's sales tax rebounded well from the effects of COVID-19. The Budget includes sales tax at an increase of \$7.0 million over the current year original budget of \$61.0 million. The sales tax revenue budget for next year has been normalized to sales tax collection experience for the past two years since COVID.

Sales tax and property tax revenues make up the largest percentage of funding for General Fund operations. However, each revenue source alone, property tax or sales tax, is not sufficient to fund the budgets for Public Safety. Therefore, the City must rely on multiple revenue sources to support General Fund operations.

Franchise Fees, User Fees and Charges

During 2016, the City initiated a \$140 million five-year Community Investment Program with corresponding rate increases for water and sewer and drainage. For water and sewer rates, there was a 3% rate increase in 2016/2017, 2017/2018, and 2018/2019 to fund the first three years of the program. The 2019/2020 Budget included a 7% water and sewer rate increase, which funded the addition of automated metering infrastructure (4%) and provided for an increase in operating and maintenance (3%). The 2020/2021 Budget included the fourth year of the planned 3% rate increases. The 2021/2022 Budget included the final year of the original five-year Community Investment Program with a 3% rate increase for water and sewer infrastructure and a 2% rate increase for maintenance and operations to cover

increases in operational costs. The 2022/2023 budget includes a 10% water and sewer rate increase to cover inflation and additional debt issuances described above. The water rate structure is designed so that customers who only use water for domestic purposes still have very reasonable rates. A residential 10,000-gallon water user will have a monthly water and sewer bill of approximately \$93.25, an increase of \$8.48, which is low compared to other Texas cities. For drainage rates, there have been 4% rate increases for the past five years for the capital costs related to the five-year Community Investment Program. The 2022/2023 budget includes a 6% drainage fee increase to cover inflation and the additional debt issuance described above. The drainage fee increase will increase the average monthly residential charge by \$0.18.

The Budget also includes an increase in the Solid Waste rates of 14%. Residential customers will see a slight increase in their monthly bill, which for the average customer will be \$2.82. The additional funding will be used to cover increased operational costs related to the solid waste program and debt service related to the landfill cell development project noted above.

Other areas with fee increases include Parks and Recreation, Civic Center, Building Safety, Environmental Health, Fire Marshal, and Golf. The fee increases in each area are needed to adjust for increases in the Consumer Price Index (CPI) to cover the related cost of providing goods or services.

Employee Staffing

The 2022/2023 Budget consists of 2,307 permanent and 351 part-time employee positions. Permanent positions have increased by 29 positions over the current year and part-time positions have increased by 1. Several of the changes are reclassifications of current positions to better meet departmental needs. New positions include Building Safety employees to enhance customer service and to address the increased construction in our area, 15 fire fighter positions in preparation for a new fire station staffing needs, 4 police officer positions for additional operations support, and a few other positions in various departments to support operations. Below is a summary of the staffing changes for permanent positions for the 2022/23 Budget:

Position Title	Department	Full Time
AIRPORT LAND & BUSINESS DEVELOPMENT COORD	AIRPORT OPERATIONS	1
ANIMAL MANAGEMENT & WELFARE VETERINARIAN	ANIMAL MANAGEMENT & WELFARE	-1
RESCUE MANAGER	ANIMAL MANAGEMENT & WELFARE	1
RESCUE SPECIALIST	ANIMAL MANAGEMENT & WELFARE	1
COMMUNITY SAFETY INSPECTOR	BUILDING SAFETY	3
PROJECT REPRESENTATIVE II	CAPITAL PROJECTS & DEVELOPMENT	0.4
PROJECT REPRESENTATIVE II	CAPITAL PROJECTS & DEVELOPMENT	0.6
PROJECT MANAGER	CITY MANAGER	1
PRODUCTION TECH	CIVIC CENTER OPERATIONS	1
ASSISTANT PROPERTY & EVIDENCE MGR	CIVILIAN PERSONNEL	1
HEALTH SPECIALIST I	ENVIRONMENTAL HEALTH	1
FIRE INVESTIGATOR I	FIRE MARSHAL	1

FIRE INVESTIGATOR II	FIRE MARSHAL	-1
PLANS EXAMINER	FIRE MARSHAL	1
FIREFIGHTER	FIRE OPERATIONS	15
DISTRICT FIRE CHIEF – EMS	FIRE OPERATIONS	1
ADMINISTRATIVE ASST. II	FLEET SERVICES OPERATIONS	1
PAINT & BODY REPAIRER	FLEET SERVICES OPERATIONS	-1
CASE WORKER	HSS - Social Services	0.5
HR GENERALIST	HUMAN RESOURCES	1
311 CUSTOMER SERVICE REP II	IT TELECOM	-1
311 CUSTOMER SERVICE SUPERV	IT TELECOM	-2
CASE WORKER	LIBRARY	0.5
DEPUTY COURT CLERK II	MUNICIPAL COURT	-1
INNOVATION COORDINATOR	OFFICE OF PUBLIC COMMUNICATION	1
POLICE OFFICER	POLICE	4
UTILITY WORKER	SOLID WASTE COLLECTION	-2
UTILITY WORKER	SOLID WASTE DISPOSAL	-3
UTILITY WORKER	STREET DEPARTMENT	-1
PLANNER I	TRANSIT ADMINISTRATION	1
311 CUSTOMER SERVICE REP II	UTILITIES OFFICE	2
311 CUSTOMER SERVICE SUPERV	UTILITIES OFFICE	1
ASSISTANT PROGRAM COORDINATOR	WARFORD ACTIVITY CENTER	2
CUSTODIAN I	WARFORD ACTIVITY CENTER	-1
		29

Employee Compensation

- 1) 5% pay increase for civilian employees as pay-for-performance
- 2) 5% pay increase for Police and Fire employees
- 3) an annual leave buy back option for eligible tenured employees

The total cost of the pay plan improvements noted above and related benefits, along with funding to address specific positions throughout the organization, is what makes up the 10.4% overall increase in the costs associated with personnel. The budget also includes funding for discretionary retention pay, given to employees based on longevity during the holiday season, and a 10% increase in medical insurance costs to cover increasing claims and other insurance costs.

Capital Improvement Program

The 2022/2023 capital improvement program budget is \$114.4 million - \$33.0 million in general government capital projects, \$59.2 million in water and sewer system projects, \$6.3 million in airport projects, \$8.9 million in drainage system projects, and \$7.0 million in fleet services projects. The general government projects are funded from excess operational funds, property taxes, and solid waste collection fees related to the landfill cell development project. The water and sewer and drainage system projects are funded through the rate increases and excess operational funds planned for capital improvements. The airport projects are funded with excess operational funds planned for capital projects and grant money received from the FAA. The fleet services projects are funded with excess operational funds planned for capital.

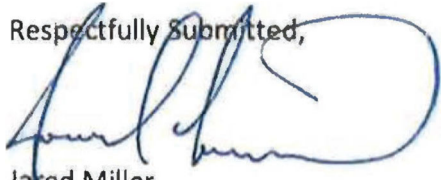
Future Priorities

The 2022/2023 Budget has prioritized enhancements to compensation to employees, funding of capital projects including rising construction costs, and increased costs of commodities, materials, and supplies. Going forward, the City will need to identify additional budget dollars to address the maintenance of aging city facilities and aging infrastructure throughout the City, including streets.

Conclusion

Thank you each for your leadership of our City. I appreciate the extensive time and effort you undertake to study and understand the complexities of the varied operations of our organization. Your vision, guidance and service are invaluable and truly make Amarillo a great community! I want to thank you for the comprehensive review of the 2022/2023 Budget process and thank the entire management team for their hard work in preparing the annual Budget. Difficult choices were made to ensure we can efficiently and effectively manage our resources to address Council pillars and to continue our commitment to serve the citizens of Amarillo.

Respectfully Submitted,



Jared Miller
City Manager

CITY OF AMARILLO

ENTITY AND BASIS OF ACCOUNTING

DEFINITION AND SCOPE OF THE ENTITY

The City of Amarillo was chartered in 1913 as authorized by a statute enacted by the Texas Legislature that year. It was the first city in Texas, and the fifth city in the United States, to adopt the commission-manager form of government. The principal governmental services of the City include: public safety and health, streets, sanitation, culture-recreation, mass transit operations, planning and zoning, and general administrative services. In addition, the City maintains the water and sewer system and the airport. For financial statement presentation, the City of Amarillo is considered the primary governmental unit for other reporting entities; however, none of those entities have been included in this budget presentation.

MISSION

Create the best environment possible for every Amarillo resident to find and achieve their potential for greatness.

OUR VISION

Building on our heritage, our vision for Amarillo is that of a community that is cohesive and competitive. These objectives will be met through developing the following:

Healthy, Vibrant Community: Where people feel safe, basic human needs are met, diverse educational opportunities are available, diversity is cultivated, citizens are interested, informed, and involved, the environment is clean and aesthetically appealing, and the arts, culture and recreational offerings flourish.

Sustainable, Diverse Economy: Where educational opportunities support and promote economic development, existing businesses are nurtured, the environment supports new business development, the community links globally and older neighborhoods remain vital.

Orderly Growth: Where regular investment in existing infrastructure and neighborhoods sustain their vitality, proper planning for new infrastructure projects and strengthens our quality of life and promotes economic development, national resources are sustained, and the essential values and visions of the community remain intact.

OUR CORE VALUES

- **Honesty and Integrity:** Commit to the highest standard of ethical and legal behavior.
- **Excellent Customer Service:** Recognize that we exist for our customers.
- **High Performance:** Instill pride and professionalism in the workplace and the community; demonstrate the quality and value of our work and results.
- **Openness and Teamwork:** Work together toward common goals, building on each other's strengths.
- **Respect for Diversity:** Cultivate a public awareness and appreciation for diversity within our community and organization.
- **Forward Thinking:** Identify trends, anticipate problems and develop innovative and cost-effective solutions; recognize that today's public policy decisions will determine tomorrow's community.

CITY OF AMARILLO

LONG RANGE GOALS AND ACTION STRATEGIES

The goals and recommended action strategies that follow were created by City Council along with the City Managers. Named 'BluePrint for Amarillo', the Council Pillars were authorized by City Council in March 2018. BluePrint for Amarillo sets the strategic direction the City of Amarillo will take in terms of focus, priorities and allocation of resources. By following a Community Engagement model, City staff will develop the processes to pursue the BluePrint for Amarillo's objectives in a way that can be measured. Many of the pillars are already underway while others require further staff evaluation or participation with partners in the private sector, educational institutions and other community groups.

City Council Pillars: Vision for the Future of Amarillo
• Public Safety • Economic Development and Redevelopment • Civic Pride • Highly Educated Population • Fiscal Responsibility • Customer Service • Excellence in Communication • Transportation

PUBLIC SAFETY

Amarillo is among the safest cities in the nation and our police, fire, emergency medical, and emergency management statistics demonstrate leadership in each discipline. Our first responders are recognized throughout the nation as some of the most professional, most highly trained, and best equipped, offering training to other first responders on the best practices to build safer communities.

Our community is committed to enhancing public safety to ensure that Amarillo is regarded as one of the safest communities in the nation. To meet this objective, our community leaders have recognized that we must build innovative and enhanced public safety programs to address critical issues that are instrumental to building a safer community. Focus must be placed on addressing the City Council framework for public safety by...

- Reducing our City's crime rate, domestic violence rate, and traffic accidents, especially those resulting in fatalities;
- Implementing neighborhood policing programs in disadvantaged areas of the community; and
- Addressing budget issues within public safety departments to meet the demands of a growing community.

In addition to the core elements of the public safety pillar, our community must continue to make strides in addressing the hub issue of poverty that contributes to health and disease issues, drug and alcohol abuse, domestic violence, and child abuse. Even though poverty rates have improved nationally and statewide, they continue to be a significant and generational issue for portions of our community. Addressing the hub issue of poverty through enhanced educational attainment, positive social programs, and living wage job opportunities will have a dramatic impact on enhancing public safety's ability to address framework objectives.

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ECONOMIC DEVELOPMENT AND REDEVELOPMENT

Amarillo is the heart of the Panhandle – a pioneering ag-tech, life science, and manufacturing region that elevates businesses and families through quality education, infrastructure, and a multigenerational lifestyle.

The following strategic priorities are established to facilitate achieving the pillar objectives...

- Infrastructure: Amarillo is an attractive city – with infrastructure, planning and support systems in place that make it easy for businesses to grow and residents to get around.
- Innovation: Amarillo is a global center for agricultural and life science research – recognized for its pioneering spirit and culture of entrepreneurship.
- Quality of Life: Amarillo is a family-friendly community – rooted in Western heritage but offering modern housing, cultural, and recreational options for all ages.
- Marketing Amarillo: Residents of Amarillo celebrate their community, which is recognized as a top destination for businesses and skilled workers and their families.

CIVIC PRIDE

Every Amarillo citizen proudly owns our city and participates to identify and solve community problems. Citizens are empowered to innovate and implement their own solutions.

The following strategic priorities are established to facilitate achieving the pillar objectives...

- Improve Community Appearance and Beautification: We are proud of our community with a focus on improving community appearance and promoting beautification.
- Embrace Culture, Arts, and Recreation: Our community embraces the diversity of our neighborhoods, promoting unique experiences that highlight art, entertainment, and recreation.
- Increase Volunteerism: Encourage citizens to participate through philanthropy, volunteerism, or getting involved in City government.
- Enhance Health and Wellness: As a community we recognize disparities in the health and wellness of our citizens. We aspire to be more proactive in addressing these disparities by promoting healthy behaviors, improving infant health, and reducing risky sexual behavior and teen pregnancy rates in our community.
- Reduce Poverty: As previously listed, our community must continue to address the hub issue of poverty. As part of Civic Pride, our community must embrace positive social programs that assist in reducing poverty rates and ending homelessness.

HIGHLY EDUCATED POPULATION

Every Amarillo citizen values learning, especially post-high school learning. We create unique, local learning opportunities, and students come from around the world to study and live in Amarillo.

As a community we hold that educational attainment is the pathway to unlocking Amarillo's potential. Nearly every piece of research on the topic holds that the more formal education you have, the more opportunity that exists for you over time. Promoting educational attainment will reduce poverty and enhance workforce development, positioning Amarillo for future growth. Our community is committed to the goal of every Amarillo citizen earning their high school diploma or equivalent. Further, we are committed to partnering with the No Limits No Excuses program to promote postsecondary educational opportunities to fuel our community's future success.

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This pillar encompasses two major components: an external focus on improving educational attainment in the community at large and an internal focus on expanding opportunities for City of Amarillo employees to achieve goals related to education and professional development.

FISCAL RESPONSIBILITY

Amarillo responsibly manages its finances and resources with transparency.

The following strategic priorities are established to facilitate achieving the pillar objective...

- Enhance transparency and accountability in the stewardship of public funds.
- The City budget serves as a policy document for the City Council. Annual review and revision by City Council allow the City to address Council priorities during the budget process.
- Financial policies are the framework for the fiscal management of the City of Amarillo. The City of Amarillo strives for best practices in financial policies.
- Budget process that ensures effective communication to the City of Amarillo citizens.
- Budget process that addresses budget challenges and opportunities, allowing the City to adapt quickly to changing economic and financial conditions.

CUSTOMER SERVICE

Our city lives by the Golden Rule. Every citizen, student, employee, business, non-profit organization and school applies the Golden Rule to achieve excellence in customer service. Businesses model their training by Amarillo standards.

The following strategic priorities are established to facilitate achieving the pillar objective...

- Identify who our customers are, and the unique needs of each group.
- Develop a customer service motto/slogan to be used organization-wide.
- Establish a benchmark and evaluate our organization against the benchmark.
- Utilize technology to ensure effective and efficient customer service experiences.
- Initiate customer service trainings to encourage consistent customer experiences across the organization and provide customized trainings to address specific departmental needs.
- Create processes and policies that facilitate clear communication with all customers, including follow-up after customer service encounters.

EXCELLENCE IN COMMUNICATION

Amarilloans constantly think about improving communication and innovate new methods for communication, which leads to success in problem-solving and leadership opportunities.

The following strategic priorities are established to facilitate achieving the pillar objective...

- Communication: Enhance communication to be proactive and prompt, building relationships with media partners and key stakeholders, to get accurate and timely information to the public.
- Marketing: Develop a marketing capability to produce quality multi-media products that enhances communication and promotes City programs.

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- Networking: Build relationships, applying innovative methods as needed, to better communicate our community's message to the public and beyond.
- Technology: Utilize technology to enhance our messaging and create a communications ecosystem that promotes our community.

TRANSPORTATION

Amarillo embraces its aeronautics history and focuses on developing the best transportation systems for its citizens.

The following strategic priorities are established to facilitate achieving the pillar objective...

- Community Focused Customer Service: Communicate with the community to learn from past success and strive to meet current and future needs.
- Management Best Practices: Efficiently manage the existing transportation system and be prepared to implement future plans.
- Long-Term Planning: Address the future needs and future liabilities of the community and make the best use of existing and proposed capital funding.
- Economic Development: Identify opportunities for the transportation network to provide for community growth and mutual benefit to the private and public sectors.
- Community Mobility: Consider all aspects of the transportation network and coordinate the interaction of the largest to the smallest infrastructure to the benefit of the community.

BASIS OF PRESENTATION - FUND ACCOUNTING

Fund Accounting:

The City's accounting and financial reporting are in accordance with methods prescribed by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA). The accounting policies of the City of Amarillo conform to generally-accepted accounting principles applicable to governmental entities. Accordingly, the accounts of the City are organized on the basis of funds and account groups. Each fund is considered a separate accounting entity. Funds are used in governmental accounting to segregate sources and uses of monies. The operations of each fund are accounted for with a separate set of accounts. The fiduciary funds are not included in the budget since they are not subject to appropriation and are governed by a separate trust document or board. In addition to the above-described fund accounting structure, we make several adjustments to build the entity-wide financial statements required by GASB statement 34 (GASB 34).

Governmental Funds:

General Fund: The General Fund is the general operating fund of the City and the City's most significant fund. It is used to account for all financial resources except those that are required to be accounted for in another fund. Most common City functions such as public safety, parks, library and administration are contained in the General Fund. Temporary grant programs that will ultimately have to be funded by the General Fund are included in the General Fund. These temporary grant programs usually provide full or partial funding of the program for a few years and are then incorporated into their normal General Fund budget.

Special Revenue Funds: Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted for specified purposes. They are used mainly to budget and account for grants made to the City. Special Revenue Funds are also used to account for the transactions of the

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Public Improvement Districts (PID) organized in the city since those funds are earmarked for a specific purpose. The Court Technology Fund and the Court Security Fund are both Special Revenue Funds since their revenue can only be spent for a specific purpose. Special Revenue Funds also include our Housing Assistance Program, along with the Emergency Shelter and Supportive Housing, the Community Development Block Grant, the Summer Lunch Program, the Coming Home Program, the Police Seized Property Funds, other law enforcement grants, the law enforcement and firefighter training grants, the Home Program, Urban Transportation Planning Grants, Public Health and Women, Infants & Children grants, and the Emergency Management Pantex Agreement in Principle (AIP) grant. The above grant funds are not subject to appropriation. The budget will be negotiated with the granting agency and accepted by the governing body when they approve the grant contract. The grant budgets are estimates presented to gain a better understanding of the City's entire financial picture. The PID budgets along with the Court Technology Fund, the Court Security Fund, the Coming Home Program, and the Police Seized Property Fund are subject to appropriation and approved by the City Council in the budget process.

Debt Service Fund: The Debt Service Fund is used to account for accumulation of resources for, and the payment of, general long-term debt-related costs. The City has three debt service funds. The General Obligation Bonds and our 2010 and 2017 Certificates of Obligation are supported by annual property tax assessments. The Certificates of Obligation Bonds issued for Public Improvement District improvements are supported by annual PID assessments and are reported in the Debt Service Fund. This City has used Certificates of Obligations to rebuild a golf course. Annual debt service associated with this bond is supported by golf revenue. Enterprise Funds debt obligation are recorded in, and provided by, revenues from that fund's business activities. Accordingly, Certificates of Obligation issued for Enterprise Fund activities are not budgeted in the Debt Service Fund. For additional information, we also include the payment schedule for the Enterprise Fund debt. However, Enterprise Fund bonded debt is budgeted and paid in the respective Enterprise Fund.

In keeping with our policy of funding long-term obligations on an annual basis, we have a separate debt service fund to provide for our sick leave and annual leave obligation.

Capital Projects Funds: Capital Projects Funds are used to account for financial resources to be used for the acquisitions or construction of major capital improvements and facilities. Approved Capital Projects are detailed in the Capital Projects section of the budget and include the General Construction Fund, the Street Improvement Fund, the Civic Center Improvement Fund, the Golf Course Improvement Fund, the Bivins Improvement Fund, the Animal Shelter Improvement Fund, and the Solid Waste Improvement Fund. Capital projects for Proprietary Funds (Enterprise and Internal Service Funds) would be budgeted in those individual funds.

Proprietary Funds:

Enterprise Funds: Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business. The intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges, or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income, if appropriate, should be accounted separately for capital maintenance, public policy, management control, accountability or other purposes. Enterprise Funds are used to account for the activities in the airport, the drainage utility, and the water and sewer system.

Internal Service Funds: Internal Service Funds are used to account for the financing of goods or services, on a cost-reimbursement basis, for agencies of the City or for other governments. Internal

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Service Funds are used to account for the activities of the Fleet Services, Information Technology and the City's self-insurance activities.

Basis of Accounting/Budgeting:

The basis of accounting refers to revenues, expenditures or expenses being recognized in accounts and reported in the financial statements. All governmental funds listed above are accounted for using the modified accrual basis for financial reporting and for budget purposes. With the modified accrual basis of accounting, revenues are recognized when they become measurable and available as current assets. For example, sales taxes are considered "measurable" when in the hands of the State Comptroller and are recognized as revenue at that time. Other major revenues that are subject to accrual include utility franchise taxes, intergovernmental revenues, interest, rentals, and intercity charges. Waste collection fees are recorded as revenue when billed. Major revenues that cannot be accrued include hotel occupancy taxes, licenses, permits, fines and forfeitures. Property taxes projected to be collected within 60 days after year-end are considered to be available in the current fiscal year.

For a governmental fund, capital would be recorded as expenditure in the governmental fund and recorded as an asset in the general fixed assets group of accounts. On the entity-wide financial statements required by GASB 34, we would recognize the depreciation on the general fixed assets in their corresponding activity. GASB 34 requires several adjustments to full accrual accounting and has a consolidated view by activity without regard to fund type. In the governmental funds (above), expenditures are recognized when the related liability is incurred; however, budgets are encumbered when contracts are awarded. Governmental funds accumulated unpaid vacation and sick pay are recorded as liabilities on the entity-wide financial statements and not at the fund level.

All proprietary funds listed above are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred. The liability for compensated absences is recorded as an operating expense when incurred and reported as a liability on the balance sheet for the applicable fund. In a proprietary fund, a capital expenditure would be recorded as an asset on the balance sheet of the proprietary fund and depreciated over its useful life.

As previously mentioned, we used the modified accrual method for both accounting and budgeting in the governmental funds. However, we operate with two types of capital budgets: nominal capital and capital projects. Nominal capital is defined as capital items under \$25,000. The nominal capital is budgeted in a department's operational budget in both governmental and proprietary funds. For a governmental fund, nominal capital would be recorded as an expenditure in the governmental fund and recorded as an asset in the general fixed assets group of accounts.

For the proprietary funds, we also budget nominal capital and depreciation in the operating budget of the department. The large capital purchases are budgeted in the capital projects budget. Depreciation is estimated on existing assets and large projects anticipated to be in service in the upcoming year. In determining proprietary funds available resources, both the nominal capital (which is included in the operating budgets) and capital projects would be shown as expenditures. However, depreciation would be shown as a reduction of expenditure since it is a non-cash item. As previously mentioned, all capital items (both nominal capital and capital projects) would be recorded as assets on the balance sheet of the proprietary fund and depreciated over their useful life for accounting purposes.

It should be noted that the budget of a proprietary fund is a management tool as opposed to a legally adopted appropriation of funds. For lack of a better term, the budgets of the proprietary funds are a hybrid, using elements of full accrual and elements of modified accrual. Like the modified accrual, capital purchases are budgeted, but depreciation is also budgeted (full accrual). We feel this method of budgeting proprietary funds gives management the control to manage the departmental expenditures.

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Another important difference in our method of accounting and budgeting is in the fiduciary funds. We do not budget fiduciary funds since they are not available for appropriation by our governing body. A trust document or other governing body governs fiduciary funds.

FINANCIAL POLICIES

The purpose of the City of Amarillo's financial policies is to establish and maintain effective long-term management of the City's financial resources. As a result of the City's financial policies, the City should be able to retain a sound financial condition, retain favorable bond rating to provide future generations with the ability to borrow capital at favorable interest rates, and balance the needs of communities with their ability to pay. A more detailed explanation of the City of Amarillo's Financial Policies will follow the summary below.

SUMMARY OF FINANCIAL POLICIES

- Maintain a balanced budget
- Maintain an adequate tax rate comparable with similar cities
- Maintain budgetary control over revenue and expenditures
- Stabilize rates and fees
- Charge user fees to cover at least a portion of the cost of a service
- Provide reserves for unforeseen items
- Charge administrative services to grants and proprietary funds
- Process General Fund payments from the Water and Sewer System
- Only request grant funding when the purpose of the grant is consistent with the goals of the City of Amarillo
- Plan and make capital acquisitions in an orderly fashion
- Provide debt financing when needed
- Adhere to a prudent Investment Policy
- Make annual provisions of long-term obligations
- Maintain a minimum number of funds to report the activities of the City of Amarillo

Balanced Budget:

The City of Amarillo will develop a balanced budget for all funds subject to appropriation. Current resources (current revenues plus appropriated reserves) will equal or exceed budgeted expenditures. Long-term debt will not be used to fund current operating expenses. Moreover, non-recurring resources will only be used to fund non-recurring expenditures.

Tax Rate:

The tax rate should be comparable with similarly sized Texas cities and should be adequate to produce the revenues needed for traditional City services included in the City of Amarillo's General Fund. Also, the City strives not to exceed the rollback rate as computed in the Truth in Taxation calculations. The City grants an \$8,600 / age 65 exemption or disability exemption. Moreover taxes are frozen for age 65 or disability.

Annual Budget and Budgetary Control:

The City will prepare a detailed budget for public hearings that delineates the sources and uses of funds. The City will be prudent in preparing the annual budget. The City will seek to prepare a conservative budget where revenue estimates are reasonably attainable and not aggressive. Expense budgets should also be reasonable, but should also provide for unforeseen expenditures. Year-end excess of revenue over expenditures not needed

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for reserve requirements will be used to finance the City's capital requirements in subsequent years in accordance with the City's pay-as-you-go financing of capital. The City will establish and maintain a traditional line-item budget as one of management's means of monitoring both revenue and expenditures throughout the fiscal year.

Rate Stability:

The City strives to not have large rate increases in taxes or other user fees and charges. When possible, large rate increases should be anticipated and phased-in gradually to be less burdensome on our constituents.

User Fees:

In order to minimize the cost of services to our citizens in the form of property taxes, user fees will be used to recoup the cost of services to the extent economically possible where the levels of desired city services are beyond basic city services. When it is not practical to offset the entire cost of a service with user fees, the City will charge a fee for the service to partially offset the cost. The City will also consider annual CPI adjustments in order to minimize the impact of changes to user fees. While not restricted to the budget process, user fees are reviewed as a part of the budget process.

The City will adopt annual utility rates that will generate revenues adequate to provide for operations of the system including depreciation, legal requirements of bond covenants, capital replacement and expansion of the system.

Reserves:

The City seeks to maintain reserves, which should be sufficient to provide financing for capital or special projects and meet unforeseen contingencies such as lawsuits, tax roll tie-ups, fluctuations in sales tax, receipts from the city-owned utilities, and other fiscal emergencies. While many cities enjoy the stability of the majority of the revenues being generated by property taxes, most of the City of Amarillo's revenues are heavily dependent on the local economy (e.g., sales tax) and/or are weather-related (utility charges and franchise taxes). The City of Amarillo has enjoyed overall growth in its revenues. However, due to the potential volatility of the City's major revenue sources, the overall revenue and corresponding fund balances are more vulnerable than that of a city that is more dependent on property taxes as its major revenue source. Accordingly, the target reserve balance for the General Fund would be about three months of the current operating budget. For proprietary funds, the target reserve balance would be three months of the operating budget plus at least one year's capital. If large capital needs are anticipated in the near future, reserves may be accumulated to provide for at least a portion of the needed financing. For the Public Improvement Districts maintained by the City, the long-term reserve would also be at least three months operating expenses and could also have a capital replacement reserve. General Fund balances greater than needed for the purposes stated above are transferred to Capital Projects funds in our normal budgetary process to provide for current and future capital needs.

In calculating reserves, the City of Amarillo uses "Available Funds" as opposed to Fund Balance. With Available Funds, the City only includes those items readily convertible to cash, less liabilities and encumbrances. The main items excluded from Available Funds would be inventories and unrealized changes in the value of investments. Inventories should remain at about the same levels from year to year and would not be available for appropriation. The City generally holds investments to maturity and temporary increases or decreases in the value of these investments are not germane to the budget process. Since the calculation is different from Fund Balance, the actual beginning of the year calculation is included on the "Summary of Resources and Expenditures" presentation.

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General and Administrative Charges:

The General Fund should be compensated by all enterprise funds and internal services funds for the administrative services provided, such as management, finance, personnel and other general administrative costs. Also, to the extent allowable by the granting agency, the City will recoup all allowable indirect costs to compensate the City for administration of the various grant programs. For grants, the administrative fee takes the form of indirect costs. These costs are derived from our indirect cost allocation plan, which is developed in accordance with Federal Cost Principles for allocating overhead costs. For City functions, the administrative fees are derived from a modified version of our Indirect Cost Allocation Plan. The Indirect Cost Plan is modified to recognize the General Government Expense, which is mainly the Mayor and City Council portion, along with the administrative costs associated with the Mayor and City Council. The Mayor and City Council set policy for the entire organization and these costs are recognized in our modified Indirect Cost Plan.

General Fund Payments from the Water and Sewer Utility and the Drainage Utility:

The Water and Sewer Utility is operated in a manner similar to a Public Utility. Accordingly, the Water and Sewer Utility makes corresponding payments to the City of Amarillo General Fund that a private utility would be required to make. The Water and Sewer Utility makes payments in lieu of tax payments for property taxes and franchise taxes. Consistent with our above policy on administrative charges, the Water and Sewer Utility also reimburses the City for administrative costs associated with the Water and Sewer Utility.

The payment in lieu of property tax is calculated on the estimated property value of the Water and Sewer System at the current tax rate including the half percent sales tax in lieu of property tax rate. The payment in lieu of franchise tax is calculated in a similar manner as our telephone franchise tax, which is a per line charge. The Water and Sewer Utility pays the General Fund a per account charge on each water and sewer account monthly. The rate is adjusted annually for increases in inflation as measured by the Consumer Price Index and any increase in water and sewer rates. The account charge reduces weather-related fluctuations in payments and makes the payment more predictable for both the General Fund and the Water and Sewer Utility.

It should be noted that the Drainage Utility pays an administrative fee to the City as well.

Grant-in-Aid Policy:

The securing and/or approval of federal and state assistance will be based on the following criteria:

- What benefit does the project have to the community?
- What will be the future impact to the city due to acceptance of the funding, and what is the level of local funding?
- How does the project relate to current operations and/or other future plans of the organization?
- With very few exceptions, grants are expected to pay their fair share of overall City administrative costs in the form of the indirect cost rate.

Capital Acquisition/Improvement Policy:

The City will plan and budget for the replacement of equipment and capital assets as the need arises. Minor capital replacement items will be planned for and provided in the department's operating budget. Capital replacements should be limited to items that are no longer functional, unable to be repaired, not economically repairable, or a safety hazard. Once the item is replaced, it is generally sold by auction.

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Planning for major capital improvements is on a five-year basis and is updated annually. The City uses pay-as-you-go financing of capital acquisitions where feasible. When debt is needed to finance capital assets, the City strives to schedule bond issues so that level payments are made each year over the life of the issue and the term of the financing does not exceed the useful life to the asset.

The City of Amarillo prioritizes the funding of capital improvement projects on the basis of a five-year Capital Improvement Plan. A capital improvement is any expenditure for the purchase, construction, replacement, expansion, or major renovation of the physical assets of the city when the project is relatively expensive (\$25,000 or greater), long-term and permanent. Some common examples are streets, libraries, traffic signal systems, fire stations, additional trucks, and water and sewer lines. Capital needs of less than \$25,000 (minor replacement items) are provided for in the department's annual operating budget. The approved projects for the first year of the five-year capital improvement program are incorporated in the City's budget in the "Capital Projects" section of the budget. The functions of the Capital Improvement Program are as follows:

1. Planning for the eventual replacement of capital items and estimating the cost of replacement;
2. Scheduling all capital projects over a fixed period with appropriate planning and implementation;
3. Budgeting priority projects and developing revenue sources for proposed improvements;
4. Coordinating the activities of various departments in meeting project schedules;
5. Monitoring and evaluating the progress of capital projects; and
6. Informing the public of projected capital improvements.

The following questions are considered when justifying a project:

1. What is the relationship of the project to the progress of the entire city?
2. Is this project part of a large program? How does the project relate to the goals of the program?
3. How many citizens will be helped by it? How many citizens will be harmed or inconvenienced if the project is not considered?
4. Will it add to the value of the surrounding area? Will it increase the valuations of local property?
5. Will it increase the efficiency of the performance of a service? Will it reduce the ongoing costs of a service or facility?
6. Will it provide a service required for economic development of the community? What improvements would be of the most value in attracting commercial and industrial firms?
7. Is this project required to complete a major public improvement?
8. Will rapid urban growth in the area of the proposed project increase the costs of land acquisition if the project is deferred?
9. Is the project well identified by the citizens? Does it have established voter appeal?

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10. Is the project needed to protect public health or safety?

Consistent with the City's philosophy on user fees, the City passes a portion of the cost of extending utilities and improvements in subdivisions to developers of the subdivisions rather than to the general public. Additionally, where the levels of desired city services are beyond the norm for a subdivision, Public Improvement Districts have been created to provide enhanced services without burdening the entire community.

Capitalization Policy:

Factors to be considered in determining items to be capitalized are as follows:

1. The expected normal useful life is greater than one year.
2. The item has a unit cost of \$5,000 or more. Unit cost should include any charges for freight or installation.
3. The capital cost of an integrated system, such as a personal computer, should be capitalized as one unit, including all the applicable costs to make the unit function properly.

Debt Policies:

The City of Amarillo prefers to finance capital acquisitions and improvements on a pay-as-you-go basis. Generally, year-end excess of revenue over expenditures are earmarked for future capital needs and transferred to capital project funds in our governmental funds during the budgetary process. For proprietary funds, the excess of current revenues over operating expenses and debt service will be used for capital expenditures. When capital needs exceed funding of a pay-as-you-go basis, debt will be issued. The City will not use long-term debt to finance current operations. The level of indebtedness the City can reasonably expect to incur is analyzed to make sure that the City's high credit standing is not jeopardized. Accordingly, long-term debt will be used only for capital projects (replacements, expansions, improvements, and acquisitions). Short-term debt will be used only as interim financing for projects that will result in capital improvements.

When debt is issued, the City of Amarillo will employ competent financial advisors and bond counsel. The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis. The general policy of the City is to establish debt repayment schedules that use level annual principal and interest payments. The City will not enter into derivative transactions. The financing of the project should not exceed the useful life of the improvement. However, maturity schedules can be modified in a refinancing to level out debt service payments, including extending maturities. The capital acquisition or improvement should benefit future citizens. Where possible, the City will use self-supporting bonds instead of General Obligations Bonds to finance projects. However, the City will issue combination tax and revenue Certificates of Obligations as a credit enhancement to what would otherwise be a revenue bond. All debt will be soundly financed by conservatively projecting revenue sources utilized to pay debt. For revenue bonds, the net revenues available for debt service should be at least 1.25 times the average annual principal and interest requirements of the revenue bonds. The City will structure debt repayment schedules to achieve level debt service payments and avoid debt that provides for balloon payments. The City of Amarillo maintains a good rapport and communication with bondholders and rating agencies at all times and follows a policy of full disclosure on every financial report. Currently, all bonded debt for the City's Water and Sewer System and the Drainage Utility Fund is solely supported by the revenues of the Water and Sewer System and the Drainage Utility Fund respectively. The Certificates of Obligation debt issued for the Public Improvement Districts are fully supported by Public Improvement District assessments.

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The City prefers to maintain its records in its electronic document management system. The City will maintain the following records for as long as the bonds are outstanding plus three years after the final redemption date of the bonds:

- Basic records relating to the bond transaction (including the trust indenture, loan agreements, and bond counsel opinion);
- Documentation evidencing expenditure of bond proceeds;
- Documentation evidencing use of bond-financed property by public and private sources (i.e., copies of management contracts and research agreements);
- Documentation evidencing all sources of payment or security for the bonds; and
- Documentation pertaining to any investment of bond proceeds (including the purchase and sale of securities, SLGs subscriptions, yield calculations for each class of investments, actual investment income received the investment of proceeds, guaranteed investment contracts, and rebate calculations).

The City will issue debt so that the proceeds from the issuance reasonably match the amount needed to fund the project, including reserve requirements and issuance costs. Accordingly, the City will utilize premiums and/or discounts on various serial maturities to meet its funding goal. However, Recovery Zone Development Bonds and Recovery Zone Facilities Bonds will be issued at par. Other Build America Bonds (BABs) will be issued at par or at a discount. The limitation on premiums on Recovery Zones Bonds will be provided in all offering documents of the proposed bonds. Before a bond offer is presented to the City Council, the City Financial Advisor and Bond Counsel will review the offer for compliance with all applicable laws and regulation. Advance refunding and forward delivery refunding transactions for savings should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. Current refunding transactions issued for savings should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 2%. From time to time, the City may also issue refunding debt for purposes of restructuring debt, changing covenants, and/or changing the repayment source of the bonds. Such purpose should be specifically recognized by City Council.

Issuance costs, and a reasonably required reserve, can be paid from bond proceeds. In determining a reasonably required reserve fund for purposes of this provision, the rules under § 148(d)(2) will apply. The balance of bond proceeds can only be used for capital (as defined in Treas. Reg. § 1.150-1(b)). An eligible financing of capital expenditures includes a reimbursement of capital expenditures under the reimbursement rules contained in Treas. Reg. §1.150-2.

Up to 2% of the proceeds from the Build America Bonds will be used for issuance costs and a reasonably required reserve fund could be funded from the bond proceeds. In determining a reasonably required reserve fund for purposes of this provision, the rules under §148(d)(2) will apply. The balance of the proceeds (100%) will only be used for capital improvements (as defined in Treas. Reg. §1.150-1(b)). An eligible financing of capital expenditures includes a reimbursement of capital expenditures under the reimbursement rules contained in Treas. Reg. §1.150-2.

Bonds will only be issued in an amount that can reasonably be spent within the three-year temporary period. The project manager will receive monthly reports on the spending progress to comply with this rule.

The City will hire a competent firm to calculate the arbitrage rebate annually and prepare timely filings with the IRS. The corresponding liability, if any, will be adjusted annually on the City's financial statements for the proprietary funds and be recorded as a GASB 34 adjustment in the Government Wide Financial Statements, if material. The firm will also monitor the spending on all issues that still have bond proceeds for yield restriction.

The refundable credit reported on Form 8038-CP will be prepared by the City and submitted to the IRS. The City intends to issue fixed rate debt. Accordingly, the 8038-CP will be filed at least 45 days before the applicable

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interest payment date, but not earlier than 90 days before the applicable interest payment date. The City will be listed in part 1 of the 8038-CP to receive the payment and will elect to have the funds electronically deposited into the debt service account.

Deposits and Investment Policies:

State statutes govern the City's investment policies, as well as the City's own written investment policy and strategy. In accordance with state law and the City Investment Policy, the City's investment objectives are to preserve capital, provide liquidity, and maximize earnings within the constraints of capital preservation and liquidity. City funds are deposited in FDIC-insured banks located within the city. All funds held at the City's authorized depository are fully collateralized with securities held by a third party.

Permissible investments include the following:

1. Time deposits, certificates of deposit, other interest bearing accounts, and bank money market accounts at the City of Amarillo's authorized depository, not to exceed the amount of collateral pledged by the depository.
2. Time deposits and certificates of deposit held outside the City depository with full FDIC insurance.
3. Certificates of deposits purchased through the Certificate of Deposit Account Registry Service (CDARS).
4. Obligations of the United States or its agencies and instrumentalities. The investment in agencies and instrumentalities is limited to 70% plus any unused portion of the taxable municipal securities limit below.
5. No-load money market mutual funds that are continuously rated AAA or AA+ by at least one nationally recognized rating agency, have a dollar-weighted average stated maturity of 90 days or less, and seek to maintain a stable net asset value of \$1 per share.
6. Taxable municipal securities rated not less than AA, or its equivalent, by a nationally recognized rating agency or rated AAA insured. The total investment in taxable municipal securities would be limited to 10% of the portfolio.

The City will not employ any investment strategy that is inherently risky and will not invest in any securities that are inherently risky. Prohibited securities include mortgage-backed securities that pay only interest, mortgage-backed securities that pay only principal, obligations where the interest rate is determined by an index that adjusts opposite to changes in a market index, obligations related to foreign currency or foreign market interest rates or indices and obligations with maturities greater than 5 years.

In accordance with GASB Statement 31, interest income will be recorded in the related fund that holds the investment. Accordingly, capital project funds will report interest income derived from investments in the capital project fund that holds the investment. However, capital project funds that rely solely on General Fund transfers for funding will transfer all interest income to the General Fund (the actual source of the funding) annually.

Interfund Transfers:

Departments within the same fund may not charge each other for work performed. However, the department requesting the work is responsible for buying the material. Interfund charges are only made if the charge is significant.

Pension Plans and Other Long-term Liabilities:

To insure there will be adequate funds available and future generations will not be overburdened, the City of Amarillo will provide funding on an annual basis for pension obligations and other long-term obligations.

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Pension costs will be provided for annually in the budget process based on actual actuarial estimates. The City will strive to amortize the Actuarial Accrued Unfunded Liability (AAUL) over no more than 30 years. However, the City could use the 40-year amortization period permitted under state law to amortize the AAUL in an effort to reduce significant rate fluctuations. The provision for pension cost is recorded on an accrual basis.

The provision for accumulated unpaid vacation and sick pay will also be recognized and funded on an annual basis. The funds accumulated for the Governmental Funds' portion of unpaid vacation and sick pay will be recorded in the Debt Service Funds. Amounts needed to fund the General Fund portion of the liability for sick and annual leave liability are transferred from the General Fund as a part of the budgetary process. For proprietary funds, the liability for unpaid vacation and sick leave will be reflected on the individual fund's balance sheet and the proprietary fund will provide for the future obligation on an annual basis through the fund's charge structure. The cost of both the pension and the obligation for unpaid vacation and sick leave would be funded over the career of the employee earning the benefit instead of at termination.

The City of Amarillo administers a multi-employer agent, defined benefit post-employment health plan (Plan). The Plan provides for medical insurance of eligible retirees and their dependents through the City's group health insurance plan, which covers both active and retired members. In January 2013, the City began prefunding a portion of its Other Postemployment Benefits (OPEB) liability via an irrevocable multi-employer agent OPEB trust (PEB Trust) in addition to pay-as-you-go costs. Assets in the PEB Trust can only be used to fund other postemployment benefits, such as medical costs for eligible retirees and any eligible spouse or children. The City increased the rate of prefunding contributions for 2017 to 2.43% of payroll. The City continues to fund the PEB Trust at the same level for the 2021/2022 fiscal year. This contribution is budgeted at a department level.

Number of Funds:

The City seeks to have the minimum number of funds necessary to account for the financial activities of the City. Government resources are allocated to, and accounted for in, individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. When possible, the City of Amarillo will separate activities into different departments within a fund as opposed to setting up a new fund.

BUDGET PROCESS

The City uses a traditional line item budget approach, giving the highest level of detail and accountability. The 2022/2023 Annual Operating Budget is presented to Council as a Program Budget, i.e. the various programs offered by City departments is presented with program descriptions and performance measures to define the level and quality of services delivered to Amarillo citizens. The proposed Budget represents maintenance of current service levels for the more than 250 programs funded by the City. All programs have a demonstrated connection to BluePrint Amarillo and supporting Council Pillars.

The Government Funds above are prepared on a modified accrual basis. The budgets of Proprietary Funds above are prepared on an accrual basis. In the budget process, City departments present a base budget and supplement to the base budget. The base budget is the funding needed to continue programs and departments at their current service level. Supplements to the base budget represent program additions, enhancements, or capital requests including new and replacement capital. The City Council adheres to the following procedures in establishing the budget:

1. Under the City Charter, the City Manager is responsible for preparing and recommending a budget for the City Council's consideration. The City Manager, working with staff in all departments, reviews and evaluates the base budget and supplemental requests to determine whether they fulfill City Council's goals and objectives, improve management effectiveness, improve service to our citizens or increase productivity. The proposed budget that the City Manager submits to the City Council includes

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recommendations for the program of services the City should provide and which can be financed by the City's projected revenue for the budget year.

2. The proposed 2022/2023 budget was filed July 12, 2022, which was more than 30 days prior to the scheduled adoption of the property tax rate. The proposed budget is available for public inspection. The City Council considers the City Manager's recommended budget in multiple work sessions and public hearings. The media is always represented and the public is welcome at all the budget work sessions. Public hearings are conducted to provide for citizen comments. Additional or supplemental information is available upon request.
3. The budget for the next fiscal year is legally enacted by the City Council through passage of an ordinance prior to October 1. Annual budgets are legally adopted for all governmental funds. The budgets for the Capital Project Funds and other special projects are adopted for specific projects rather than on a fiscal year basis. The proprietary funds budgets are not legal appropriations, but instead they are a financial plan for management purposes. The grant budgets are not formally adopted until the City Council approves the granting agency's contract. Estimates of grant funding are included to present an estimate of all funds available to the City of Amarillo in the budget.
4. Expenditures may not legally exceed appropriations at the fund level for each legally adopted annual operating budget. The City Manager may transfer appropriation balances from one expenditure account to another within a department or fund. The City Manager may also increase revenue and expenditure budgets by a corresponding amount when unanticipated outside funding is received. This adjustment must have no net effect on a fund's budget. The City Council must approve revisions that alter total expenditures of a fund. Under the City's budget ordinance, the City Council has authority to make such changes in the budget as it deems warranted.
5. At the close of each fiscal year, any unencumbered appropriation balance will lapse or revert to the undesignated fund balance. However, the encumbered appropriation balance in the Capital Projects Funds does not lapse at a year-end. At the end of each project, Capital Project budgets lapse.

BUDGET POLICIES AND GUIDELINES

Annual budgets are prepared for all funds except trust funds. Trust fund revenues and expenditures are governed by the trust requirements. The City of Amarillo utilizes a decentralized operating and capital budget process in preparing the budget. All departments have an opportunity to participate in the budget process. In conjunction with the preparation of the operating budget, all departments also submit a five-year capital plan of anticipated capital needs. The first year of the capital plan becomes the approved capital budget.

In preparing the budget, the City will identify major policy issues and provide for the City Council to annually review and determine the budget policies. Such policies will be incorporated by management in preparing the annual budget and determining the City's financial policies. The following are those policies and guidelines:

1. The City will consider the long-term aspirational goals of the Council approved Pillars of Success when prioritizing each department's mission and budget needs.
2. The City will annually undergo a detailed analysis of departmental budgets focusing on each department's mission and operational programs.
3. The City will consider innovative changes and other methods to offer services to the citizens and to increase efficiencies in its operations and the budget.

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4. The City will annually review its current level of service to the citizens.
5. The City will maintain a diversified revenue system with a stable source of income.
6. The City will maintain a property tax rate adequate to produce the revenues for City services included in the City of Amarillo's General Fund according to best practices.
7. To the extent economically possible, services that are based on a user-fee concept should make every effort to be self-supported by those fees.

The City will adopt an annual balanced budget in the context of a long-term financial plan and maintain adequate reserve levels.

REVENUE/EXPENDITURE PROJECTIONS

All department heads are required to carefully monitor departmental expenditures and revenues throughout the year. The applicable department heads are very familiar with the revenues and expenditures related to their operations and are in the best position to make the revenue/expenditure estimate. All revenue sources are examined annually and individual department heads are responsible for revenue projections on revenue sources under their control. The goal in revenue estimates is that the estimate must be reasonably attainable based on historic data and trends. Department heads receive a three-year history by month and are required to estimate the revenue for the balance of the current year and next year on a month-by-month basis. All revenue estimates are reviewed by the Finance Department for reasonableness and are subject to revision.

Department heads are also responsible for expenditure estimates of their departments. Salary information and three years' historical expenditure data are provided to the department head at budget preparation. In estimating departmental expenses, department heads base their estimate on historical data adjusted for trends and possible rate increases. All expenditure projections are reviewed by the Finance Department for mathematical accuracy and by the City Manager for propriety.

AVAILABLE FUNDS OR FUNDS AVAILABLE FOR APPROPRIATION

Not all of the fund balance is available for appropriation. A portion of fund balance may be in inventories or prepaid expenses. If these assets were expected to remain at about the same level at the end of the year, they would not be available for appropriation. Since the City historically holds investments to maturity, temporary gains or losses from investment activity are excluded from available funds. Accordingly, we make a separate calculation of the available funds for every fund. The calculation includes cash, investments, and other assets which expect to be converted to cash during the next fiscal year. All liabilities that the above calculated assets will be used to satisfy are deducted along with any outstanding encumbrances at year-end to arrive at the funds available for appropriation. For capital projects funds, we also reduce available funds for the estimated remaining expenditure balances of all construction in progress. For each fund we have included a separate calculation of the available funds.

Citizen Input to the Budget:

In addition to individual citizen input, the City uses various citizen boards as a means of obtaining direct citizen involvement. These citizen boards participate in the budget process of their respective functional area. Before actual budget hearings, the City prepares and files with the City Secretary, a detailed line-item budget as a means of providing our citizens with budgetary information. The proposed budget is also available on the City's website. The City has multiple budget workshops with the City Council that are open to the public. State law

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requires the City to publish various tax rates and fund balances in the local newspapers before any public hearings on the budget. During the 86th Texas Legislative Session, Senate Bill 2 was passed bringing extensive changes to the truth-in-taxation process. If a proposed tax rate is an increase over the no-new-revenue rate (the rate that would produce the same amount of taxes if applied to the same properties taxed in both years, formerly known as the effective tax rate), the City Council must have a meeting to discuss the proposed tax rate and have a public hearing on the tax rate. If a proposed tax rate is greater than the voter-approval rate, formally known as the rollback rate, the City is required to hold an election on the tax rate. Since the City of Amarillo budget and tax rate are formally approved by ordinance, the City Council must have two meetings to consider the ordinances on the budget and tax rate. The City also publishes two public notices in the local newspaper and includes the notices on the City's website.

Moreover, the City Council directly solicits citizen input on the budget and other matters of interest through a monthly Council Connect session. Many of the citizen's requests and concerns are incorporated in the budget.

BUDGET PRIORITIES AND SHORT-TERM INITIATIVES

Service Levels/Demands and Staffing Changes:

The Budget addresses the BluePrint Amarillo Council priority of Employee Compensation. The Budget includes dollars to fund 5% raises for the Police and Fire Department and 5% raises for civilian employees as pay-for-performance, based on annual evaluations. It also provides for the continuation of longevity, holiday vouchers, and discretionary retention pay for civilian employees. The total cost of the pay plan improvements and benefits, along with funding to address specific positions throughout the organization, is 10.4% overall increase in the costs associated with personnel.. Most of the cost (\$4.6 million) is in the General Fund. Of the total \$7.5 million, \$3.2 million will address wages for positions that have been historically hard-to-fill, require a skilled trade, commercial driving positions and a minimum wage increase.

The 2022/2022 Budget consists of 2,307 permanent and 351 part-time employee positions. Permanent positions have increased by 29 positions over the current year and part-time positions have decreased by 1. Several of the changes are reclassifications of current positions to better meet departmental needs. New positions include Building Safety employees to enhance customer service and to address the increased construction in our area, 15 fire fighter positions in preparation for a new fire station staffing needs, 4 police officer positions for additional operations support, and a few other positions in various departments to support operations.

Below is a summary of the staffing changes for the 2022/2023 Budget:

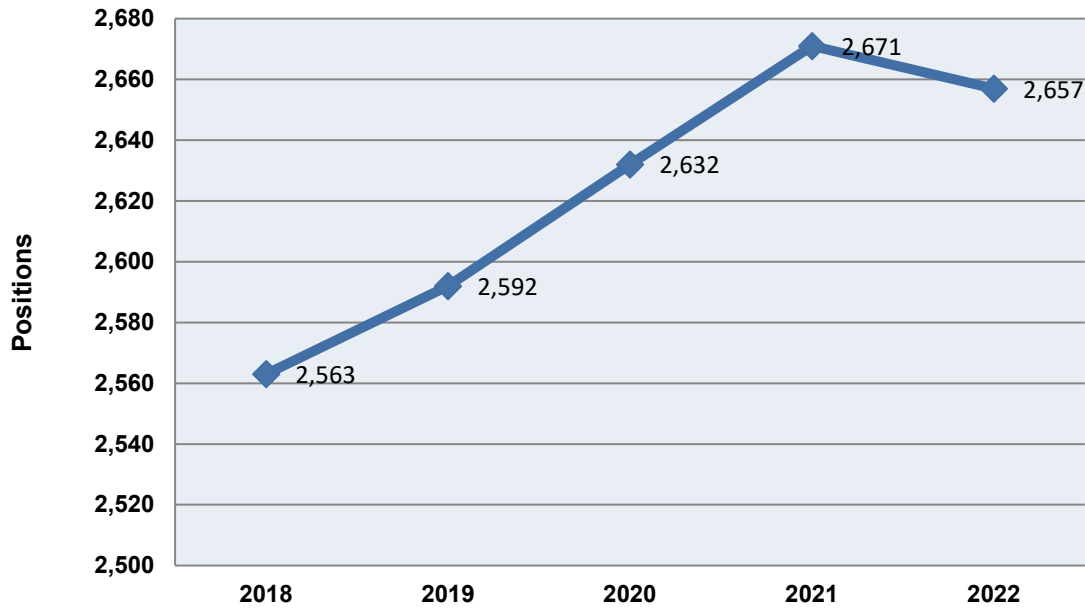
Position	Department	Full Time
AIRPORT LAND & BUSINESS DEVELOPMENT COORD	AIRPORT OPERATIONS	1
ANIMAL MANAGEMENT & WELFARE VETERINARIAN	ANIMAL MANAGEMENT & WELFARE	-1
RESCUE MANAGER	ANIMAL MANAGEMENT & WELFARE	1
RESCUE SPECIALIST	ANIMAL MANAGEMENT & WELFARE	1
COMMUNITY SAFETY INSPECTOR	BUILDING SAFETY	3
PROJECT REPRESENTATIVE II	CAPITAL PROJECTS & DEVELOPMENT	0.4
PROJECT REPRESENTATIVE II	CAPITAL PROJECTS & DEVELOPMENT	0.6

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PROJECT MANAGER	CITY MANAGER	1
PRODUCTION TECH	CIVIC CENTER OPERATIONS	1
ASSISTANT PROPERTY & EVIDENCE MGR	CIVILIAN PERSONNEL	1
HEALTH SPECIALIST I	ENVIRONMENTAL HEALTH	1
FIRE INVESTIGATOR I	FIRE MARSHAL	1
FIRE INVESTIGATOR II	FIRE MARSHAL	-1
PLANS EXAMINER	FIRE MARSHAL	1
FIREFIGHTER	FIRE OPERATIONS	15
DISTRICT FIRE CHIEF – EMS	FIRE OPERATIONS	1
ADMINISTRATIVE ASST. II	FLEET SERVICES OPERATIONS	1
PAINT & BODY REPAIRER	FLEET SERVICES OPERATIONS	-1
CASE WORKER	HSS - Social Services	0.5
HR GENERALIST	HUMAN RESOURCES	1
311 CUSTOMER SERVICE REP II	IT TELECOM	-1
311 CUSTOMER SERVICE SUPERV	IT TELECOM	-2
CASE WORKER	LIBRARY	0.5
DEPUTY COURT CLERK II	MUNICIPAL COURT	-1
INNOVATION COORDINATOR	OFFICE OF PUBLIC COMMUNICATION	1
POLICE OFFICER	POLICE	4
UTILITY WORKER	SOLID WASTE COLLECTION	-2
UTILITY WORKER	SOLID WASTE DISPOSAL	-3
UTILITY WORKER	STREET DEPARTMENT	-1
PLANNER I	TRANSIT ADMINISTRATION	1
311 CUSTOMER SERVICE REP II	UTILITIES OFFICE	2
311 CUSTOMER SERVICE SUPERV	UTILITIES OFFICE	1
ASSISTANT PROGRAM COORDINATOR	WARFORD ACTIVITY CENTER	2
CUSTODIAN I	WARFORD ACTIVITY CENTER	-1
		29

In total, staffing has increased by 118 positions from 2,539 in 2016/2017 to 2,657 in 2022/2023. Over the past several years, Public Safety has been a priority for the City Council. Of the 1118 new positions graphed below, fifteen are additional Fire personnel, fourteen are Animal Management & Welfare, and twelve are sworn and civilian staff for the Police Department. Below is a graph of total staffing:

Total Staffing



Employee Compensation:

Employee compensation is always a budgetary issue. The City of Amarillo is a service-based organization and must recruit and retain dependable employees to accomplish its mission. For 2022/2023 compensation changes include: 5.0% pay increase for Fire and Police sworn positions and 5.0% pay increase for civilian employees as pay-for-performance, based on annual evaluations.

Below is a recap of prior budget year pay increases

2022/2023	5.00%
2021/2022	2.00%
2020/2021	2.00%
2019/2020	2.00%
2018/2019	1.00% Employees were eligible for a 1% lump sum payment
2017/2018	1.00%
2016/2017	0.00% Employees were eligible for a 1% lump sum payment
2015/2016	2.00%
2014/2015	2.75%
2013/2014 public safety	3.75%
2013/2014 civilians	3.50%
2012/2013	2.75%
2011/2012	2.00%
2010/2011	2.00%
2009/2010	0.00%

For 2016/2017 & 2018/2019, the City identified one-time dollars to fund a 1% pay adjustment for all employees. This adjustment was in the form of a lump sum payment and did not increase the base pay rates. The additional

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increases in 2013/2014 above the 2012/2013 rate were funded by a 1 cent property tax increase approved by the City Council. In 2010/2011 and 2011/2012, the City approved a 2% employee pay raise. Moreover, top management was excluded from the 2010/2011 increases. The City had to forgo employee raises in the 2009/2010 budget. The only way the City could afford raises in the 2010/2011 budget was to revise the TMRS benefit. The City dropped the retiree COLA in the 2010/2011 budget, which saved the City about \$2.1 million in the 2010/2011 budget and helped fund a 2% pay raise.

Through all the challenging years, the City was able to maintain all current incentive pays such as CDL driver pay, welder certification pay, and bilingual pay, giving employees opportunities to earn additional money. With the implementation of a new pay schedule, the City has adjusted the current incentive pays to only include those pays that are over and above the requirement of the positions. The City has also kept the Discretionary Retention Pay (DRP) for civilian employees, which is similar to longevity pay for police officers and firefighters. The City has shift differential pay for evenings, nights and weekend shifts. Employees that work on holidays can also receive double-time pay.

Benefits:

The City has a valuable benefit package. Police officers and firefighters start their career with three weeks paid vacation and can earn up to five weeks. Civilian employees start their career with two weeks of vacation time and can earn up to five weeks. Employees will earn additional vacation days for each year of service. Moreover, employees are allowed to use up to three days per year of their accumulated sick leave for personal time off. The City also recognizes ten holidays per year as well as a "floating holiday" that can be used at an employee's discretion with supervisory approval.

Civilian employees receive 12 sick days per year. Unused sick days can be banked and used in the future. Civilian employees can accumulate up to 60 sick days. Police officers and firefighters receive 15 sick days per year and can bank unused days without limit.

All full-time employees are covered by very good retirement plans. Firefighters have their own plan and other full-time employees are covered in the Texas Municipal Retirement System (TMRS). The City was notified that the annual required contribution to TMRS would be over 23% in January 2010. Most of the over 800 TMRS cities saw similar increases. TMRS was allowing cities to phase-in the new rates over an eight-year phase-in period. The City's TMRS rate was scheduled to increase from 17.83% in 2010 to 18.83% in 2011. The City estimated that it would cost approximately an additional \$2.1 million. The City dropped the repeating COLA and the repeating Updated Service Credit in 2011 causing the City's TMRS rate to drop to 14.09%. The repeating COLA was a great benefit for retirees; however, the City does not believe dropping the repeating COLA will significantly hurt efforts to attract and retain employees. Amarillo is isolated in terms of competing TMRS cities and attracts most employees from the private sector. The City's benefit package is still appealing compared to the private sector.

In 2011, the Texas Legislature combined the three TMRS funds into one fund with a resulting decrease in contributions. The City's 2012 rate would have decreased to less than 10%; however, the City kept the rate at 14% in the budget to be able to provide for future enhancements. The TMRS rate was scheduled to drop again in 2013 to 8.75%. With the decrease in TMRS rate in 2013 the City added five-year vesting and restored the repeating updated service credits, helping active employees. The City believes these changes will help attract and retain active employees. These revisions increased the TMRS rate to 12.04% of pay, which left 1.96% of pay to start funding a post-retirement health care benefit in 2013. The 2014 TMRS rate dropped slightly to 11.57% leaving 2.43% for the post-retirement healthcare benefit. In 2021 the TMRS rate was 12.32%. For calendar year 2022, the City's TMRS rate decreased slightly to 11.85% and the City continues to fund 2.43% for the post-retirement healthcare benefit (OPEB).

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The City has historically provided subsidized health insurance to retirees. The City has funded this benefit on a pay-as-you-go basis. The GASB Statement 45 calculation forced cities to cost this benefit, but not fund it. However, there are obvious benefits to prefunding of the benefit. Any benefit that is prefunded is less costly since earnings can be used to offset the cost of the benefit. With the funded option, a city can use a higher discount rate in calculating the benefit, which reflects the decreased cost of funding the benefit. In January 2013, the City began prefunding a portion of its Other Postemployment Benefits (OPEB) liability via an irrevocable multi-employer agent OPEB trust (PEB Trust) in addition to pay-as-you-go costs. Assets in the PEB Trust can only be used to fund other postemployment benefits, such as medical costs for eligible retirees and any eligible spouse or children. The City increased the rate of prefunding contributions for 2017 to 2.43% of payroll. The City continues to fund the PEB Trust at the same level for the 2022/2023 fiscal year.

Part-time employees contribute to a deferred compensation plan in lieu of social security. Full-time employees also have the option of contributing to a deferred compensation plan in addition to their retirement. All full-time employees, except police and fire, are covered by social security.

Full-time employees are covered by the City's health plan. The health insurance plan is one of the better plans offered in the community. A \$1,500 deductible is one of the lower deductibles in the area. Moreover, the City has always strived to keep the plan affordable to the employees.

This is the eighth year of an employee-only clinic: CityCare. Any person on the health plan can go to the clinic without a co-pay. While the \$1,500 deductible is low for a hospital stay, it was a barrier to primary care for many of the lower paid employees. The clinic has been good for both the employees and the City. CityCare gave all employees, and their dependents on the health plan, access to primary care. The cost of CityCare has been less than the reasonable and customary cost of the services provided. Most importantly, it has helped improve the quality of life for many employees and has boosted morale. CityCare has also been an important employee recruiting and retention tool, especially of lower paid employees.

The City started a safety footwear program the same year as the clinic. The City has large self-insurance retention (\$1.5 million) on Worker's Compensation claims and slip-and-fall injuries had been significant in number. The safety footwear program ensures field employees have the proper footwear for their job. Slip-and-fall injuries have decreased, and the City feels it is directly attributable to the safety footwear program. The cost of the safety footwear program is funded by the City's Self-Insurance Fund and is estimated to cost approximately \$103,500 in 2022/2023.

Insurance and Self-Insurance:

The City is self-insured for many lines of coverage and usually has large self-insurance retentions and high deductibles when insurance is purchased. Health insurance, including dental, is in one fund (Employee Insurance Fund) and other exposures are accounted for in a separate fund (Risk Management Fund). The strategy is to manage cost and assume some of the risk while being self-insured. While we do have large deductibles and self-insurance retentions, we do have sufficient coverage to protect the organization.

Historically, the City has made significant changes to control costs that has shifted some of the medical cost to the employee that included raising the employee's annual deductible, increasing the annual out-of-pocket maximum amount, increasing insurance premiums, and conducting dependent eligibility audits. In addition, the City has negotiated and put in place cost-saving contracts with local facilities/providers for hospital, physician and lab services and pharmacy. Beginning in July 2014, the City entered into a wrap network that implemented lower negotiated rates for healthcare services outside of the City's local network.

Through 2015, the City continued to see claims increasing on average by 10% in the last four years. The Employee Insurance Fund ended the 2014/2015 budget year with approximately \$31,060 in reserves. This

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amount was well below the targeted reserve balance of \$5 million. In addition to the premiums assessed to City departments, employees, and retirees; the City transferred additional funds into the Health Insurance Fund during the 2014/2015 year.

As a result of the rising claims costs, the City reviewed the financial stability of the Employee Insurance Fund in 2015. The outcome of the review resulted in the City deciding to issue a Request for Proposal (RFP) in July 2015 in search of a third-party administrator (TPA) for the medical, dental, and flexible spending plans. The City anticipated that a national carrier would have more favorable discounts with network providers and offer other cost saving measures in the City's efforts to control rising costs to the medical plan. The RFP was awarded to Aetna Life Insurance Company for the administration of the medical and dental plans with an effective date of January 1, 2016. This change moved the administration of these benefits from being performed in-house by the Benefits Department to an outside vendor. The Flexible Spending Accounts began being managed with the same effective date by ASI in 2016. Administration of the pharmacy benefit continued with Maxor Pharmacy through this transition to Aetna. At the end of the 2015/2016 fiscal year, which was the first year with Aetna, the City had a \$5.1 million net reduction in health plan costs. This reduction was primarily driven by a decrease in medical claims from \$24.2 to \$18 million and the onset of the contract with Aetna.

Claims have remained consistent since the initial reduction corresponding with the beginning of the Aetna contract. Nevertheless, the total claims are increasing year-over-year, with the ever-increasing cost of healthcare. For the 2018/2019 fiscal year, medical claims rose to \$21 million due to an increase of high cost claims that year. Extracting these high cost claims, total expenses have remained flat as compared to previous years. To fund these increases the City included a seven percent employer health plan increase as well as a two percent employee premium increase. The City ended the 2018/2019 fiscal year with \$8 million in reserves, well over the \$5 million target. For the 2019/2020 fiscal year, the City's claims decreased slightly from the previous year to \$20.8 million, down \$190,000. Due to the COVID-19 Pandemic, the City experienced lower than expected medical claims due to medical procedures and/or regular medical care being delayed or cancelled in 2020/2021, which should result in the City coming in under the budget of \$23.4 million.

Overall, the City is pleased with the cost saving measures resulting from the change to Aetna during the last five years. However, as the City is in the last extension on the Aetna contract for calendar year 2020, the City is aware of the realities of healthcare costs in the current market. The City has been working with a healthcare consultant to ensure that the next contract is negotiated fairly and with cost control and savings in mind. The City is also evaluating the current benefit plans to ensure any recommended changes meet the needs of employees, pre-65 retirees and their family members while controlling healthcare costs. After, an extensive search, the City approved a three-year contract (starting in 2022 and ending in 2024) with a renewal option for two additional one-year term with Aetna.

The City Care Clinic has been a great benefit to employees where it offers free services to the enrolled members under the medical plan. With the rising cost in healthcare for both the employer and employee the use of the Clinic offers another option for employees for their primary care physician (PCP) services including preventive care. This is a great alternative to employees who have not established a PCP and were getting healthcare only by visiting an Urgent Care facility or the Emergency Room (ER). The City Care Clinic is funded out of the Employee Health Insurance fund and it costs approximately \$750,000 each year to operate the clinic for employees.

In keeping with our general philosophy of an incremental approach to medical rate increases, the City increased the employer contribution by 15% in October 2014 and the employee/retiree portion by 15% in January 2015. Deductibles and out-of-pocket amounts remained the same for fiscal year 2015/2016 and increased to \$1,500 for the 2017 year. On January 1, 2015, all Medicare eligible retirees and their eligible spouses enrolled in the medical plan (age 65 and older) were moved off the City's medical plan and onto a Medicare Supplemental plan. This benefit provides an annual amount into the retiree and eligible spouse's Health Reimbursement Account

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(HRA) to use for reimbursement of Medicare premiums and eligible healthcare expenses. For 2019, the employer contribution was increased by 7% and the employee premiums by 2%. For 2020/2021, the budget did not include a cost increase on either the employee or employer side. The City is pleased that the 2021/2022 budget does not include a cost increase on the employee side, however, it does include a 5% increase on the employer side.

Beginning in 2022, the City will offer a second option (buy up plan) to employees for medical coverage. The new medical plan option features a co-pay for outpatient services that are not subject to the \$1,500 deductible associated with the original plan. Employees opting for the medical buy up plan will have a cost increase from 5% for employee-only benefits, to 20% for employee plus spouse, children, or family. The employer contribution will increase by 5%, which is the same for both plan options.

To protect against catastrophic claims under the medical plan, the City has stop loss coverage with a \$750,000 deductible that must be met each calendar year. Thus, if a claim crossed into the next year, two deductibles would apply. Therefore, the specific stop loss would only protect the plan for catastrophic claims. The City does not have aggregate stop loss coverage, which would attach after total claims reached a certain point.

The dental plan is entirely employee funded. Like the medical plan, rates increased by 15% for the 2015/2016 fiscal year and again by 10% in 2017. However, premiums for 2017/2018 through 2021/2022 remained flat. Beginning in 2022, the City will offer a second option (buy up plan) to employees for dental coverage. The buy up plan option for dental coverage includes orthodontia benefits for adults. Employees opting for the dental buy up plan will see a cost increase of 10%. For employees who chose the original plan option, there is no increase in cost over the previous year. As with other health related costs, the City believes that the long-term trend is related to higher costs.

Since 2005/2006 fiscal year, there had not been the need to transfer monies from the General Fund to the Risk Management Fund. In 2021/2022, the Risk Management Fund had revenues of \$11.8 million and expenditures of \$8.4 million. For the 2022/2023 budget, the City is estimating revenues of \$8.7 million and \$9.0 million in expenditures. The largest line of coverage in the Risk Management Fund is workers compensation. The City budgeted \$3.0 million for workers compensation claims in 2022/2023 plus another \$1.1 million for insurance, protective clothing, safety, and other costs. The workers comp rates multiplied by the workers comp payroll should produce revenues of about \$3.1 million in 2022/2023. The City has a self-insurance retention of \$1.5 million per worker's comp occurrence with full statutory limits. Therefore, the City should not receive a workers comp claim back once it has been transferred to the insurance carrier.

During 2017, the City transferred the administration of the workers compensation claims to a third-party administrator (TPA); however, the City will remain self-insured for funding purposes. The insurance coverage, along with healthy reserves, should be sufficient for workers comp claims. General Liability, Auto Liability, and Auto Physical Damage combined are budgeted at \$1.7 million in 2022/2023. The City has purchased police officer and cyber liability insurance. The police liability coverage protects both the City and the officer. Most of the insurance purchased is for property insurance. Property insurance has a \$250,000 per occurrence deductible. During the 2018 renewal, the City's deductible for wind and/or hail damage was adjusted to 5% of the total insured value of the property per location, subject to a minimum \$1,000,000 deductible per occurrence. During the 2020 renewal, the premium increased 120% from the last renewal. This is the reality of the current property insurance market and the City is cognizant of the increased cost of coverage. The City is currently reviewing the property carried on the policy and is working towards bolstering reserves in the case of a catastrophic loss. The City is also working with a dedicated broker to evaluate policy renewal dates to increase opportunities to secure more favorable coverage premiums.

Street Maintenance:

Street maintenance came to the forefront as a major budgetary issue in 2011/2012. In fact, most of the tax increase in the 2011/2012 budget was for streets. The Council became increasingly concerned that deferred maintenance of streets would result in spending significantly more for street repairs in the future. This increased funding was maintained in the Street Department budgets for the subsequent years. During November 2016 the City voters approved \$89 million in bond funding to address street infrastructure and improvements. Moreover, in the 2019/2020 budget, part of the property tax increase was allocated to be used to increase funding for street maintenance. This funding continued in the 2020/2021 budget, but due to budgetary restraints brought about by the COVID-19 Pandemic, the street overlay project for 2019/2020 was cancelled. Going forward with the end of the voter approved bond issuances for street improvements in 2021, the City has budgeted \$2.3 million in 2022/2023 for various street resurfacing.

Capital Improvement Program:

The Capital Improvement Program is one of the most important parts of the budget and the budgetary process. The City has historically funded capital projects on a pay-as-you-go basis, with budgetary surpluses being earmarked to fund the Capital Improvement Program. With the pay-as-you-go philosophy of capital improvements, it is very important to identify and anticipate future capital needs so that they can be provided for in an orderly fashion. In conjunction with the budget, we update the five-year capital program. The first year of the five-year program becomes the capital budget. As more fully discussed in the Capital Improvement section, the Capital Improvement Program addresses various needs in the community. Like most cities, we have an aging infrastructure and many of the projects in the Capital Projects Budgets are much needed replacements. In the short-term, we should see some reduced maintenance costs, as they relate to the infrastructure that was replaced. However, with the continued deterioration of the aging system, there will not be any staff or budget reductions from the replacement of the aging infrastructure. Any savings in staff time or materials will be utilized on other aging infrastructure. In 2016 the Council called for a \$340 million general obligation bond election on November 8, 2016. The bond election included seven propositions: Streets, Public Safety, Municipal Facilities, Neighborhood Parks, Civic Center improvements, Fleet Services, and Athletic Facilities. This was the first general obligation election since 2001 when the voters approved expansion to the City library facilities. Voters approved Propositions 1 and 2 for Streets and Public Safety with \$109 million. The ability to issue voter approved debt has allowed the City to begin addressing aging infrastructure and will provide budgetary relief to future budgets.

General Capital – The General Construction fund includes \$23 million in projects. The City's ability to fund pay-as-you-go capital has been severely limited in the last several fiscal years due to budgetary constraints in the General Fund. Of the \$23 million, \$10 million is from 2022 General Obligation (GO), \$0.2 million is covered by State or Federal Grants, \$7.4 is covered by other outside sources, \$30,000 from the Photo Traffic Enforcement Fund, and the remaining \$9.2 million from General Fund cash funding. Projects approved include funding of \$3.5 million for various Park Maintenance projects, the participation of \$2.3 million in a Public Private Partnership for the development of a Multi-Sport Youth Athletic Complex, \$7 million for the selection and implementation of a new financial ERP software, \$2.2 million for various facilities improvements, The \$10 million in funding from 2022 General Obligation (GO) is to address the rehabilitation of the Athletic Fields including the lighting and other related equipment.

With voter approval of \$109.5 million to address street and public safety infrastructure, the City will issue these bonds over a five-year period with the first issue in April 2017 of \$21.2 million, the second issue in July 2018 of \$22.1 million, and the third issue in May 2020 of \$8.1 million. The City made the final issuance of \$52.9 million in January 2021 and it provided the final funding for Proposition 1 for street infrastructure.

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Water and Sewer Capital - The Utilities Fund includes \$59.2 million in capital projects, including \$28.5 million in bond funding. The City Council has approved a 3% rate increase to fund the capital program. The five-year plan is to be funded with annual 3% rate increases. 2021/2022 is the final year of the original five-year plan. The implementation of an Advanced Metering Infrastructure (AMI) project will begin in Spring 2022. These meters are commonly known as radio-read. The project will see the creation of the infrastructure necessary to support the meters, and the replacement of all City meters. Amarillo now has nearly 1,400 miles of water mains in the City and an additional 1,030 miles of wastewater mains. The City's water and wastewater systems are very robust and have excellent capacity. Efforts will continue to focus on addressing aging infrastructure and ensuring future capacity.

Airport Capital – The Airport includes \$6.3 million to address infrastructure and other Airport operation's needs. FAA Grants will be covered \$2.6 million. The largest project is \$5.8 million for Parking Facility Expansion and Rehabilitation Phase I.

Drainage Utility Capital - The \$8.9 million in drainage improvement projects will fund targeted drainage improvements along with maintenance and extensions to the storm sewer drainage system. There is a 4% rate increase that was approved. This is the fifth year of the five planned 4% rate increases to support a five-year capital improvement plan.

Other Capital - Projects include \$2.3 million to fund the overlay of various streets, \$2.4 in civic center facility improvements, \$8 million for routine replacements of rolling stock and computer equipment.

COMMENTARY ON MAJOR REVENUE CATEGORIES

Property Taxes:

The maximum tax rate provided by City Charter is \$1.80, of which \$1.30 may be levied for general purposes; the remaining \$.50 may be used only for waterworks purposes. The Potter-Randall Appraisal District assesses taxes. The City of Amarillo has contracted with both Potter and Randall Counties to collect taxes. Taxes are due October 1, and become delinquent February 1. Delinquent taxes are subject from 12% to 18% per annum interest plus a penalty of 5% to 10% and attorney fees in accordance with statutes.

In the 2019 Legislative Session the Texas Legislature passed Senate Bill 2. This legislation reformed the system of property taxation in Texas in three primary ways: 1) lowering the tax rate the City can adopt without voter approval and requiring a mandatory election to go above the lowered rate; 2) making numerous changes to the procedures by which the City adopts a tax rate; and 3) making several changes to the property tax appraisal process. These changes did not affect the 2019/2020 budget or tax rate setting process but did affect the 2020/2021 and 2021/2022 budget and tax rate setting processes.

The property tax implementation process begins with the calculation of and publication of tax rates. A taxing entity in Texas must calculate their no-new-revenue tax rate (formerly the effective tax rate) and voter-approval tax rate (formerly the rollback rate). The no-new-revenue tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year, based on a tax rate that would produce the same amount of taxes if applied to the same properties in both years. Although the actual calculation is more complex, a taxing unit's no-new-revenue tax rate generally is equal to the last year's taxes divided by the current taxable value of properties that were also on the tax roll last year. The resulting tax rate, used for comparison only, shows relation between the last year's revenue and the current year's values. Generally, if property values rise, the no-new-revenue tax rate will decrease; however, there are other factors affecting the no-new-revenue tax rate calculation. Changes in the tax status of property, tax refunds, and changes in exemption will also affect the rate. The voter-approval tax rate is a calculated maximum rate allowed by law without voter approval. The rate divides the overall property taxes into two categories, maintenance and operation (M&O) and debt service.

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The tax rate provides cities with about the same amount of tax revenue it spent the previous year for day-to-day operations plus and extra three and a half percent for operations and sufficient funds to pay debts in the coming year. The debt rate portion of the rate is the current year's debt payments divided by the current year's property values.

Taxing units are required to publish and file their calculated no-new-revenue and voter-approval tax rates along with the proposed tax rate. After the taxing unit publishes the required notice, taxpayers must have the opportunity to express their views on tax increases at hearings. A public hearing is required, and notice of the hearing must be published in the newspaper and on the City's website. The tax rate ordinance requires two readings to pass. After the second reading, the governing body must ratify the tax rate. A taxing unit must adopt its tax rate before September 30 or the 60th day after the taxing unit receives the certified appraisal roll. The taxing unit is required to hold an election to approve the tax rate on the next uniform election date if it adopts a tax rate that exceeds the voter-approval rate. If the proposal passes, the tax rate for the current year is the rate that was adopted. If it fails, the taxing unit may not adopt a tax rate that exceeds the voter-approval tax rate.

In addition to being a significant revenue source, property taxes have been the most stable revenue source. Property tax has a very high collection rate on the current role. Over the last ten years, collection rates have varied from 98% to 99% of the current role. Combining the delinquent collections with the current collections, total collections approach 100%. Property taxes are also received early in the fiscal year; most of property tax is collected by the end of December or early January.

Property taxes increased in 2011/2012 to \$0.32009. In 2012/2013, the City kept the same tax rate of \$0.32009. For 2013/2014, the City Council approved a 2 cent property tax increase bringing the rate up to \$0.34009. In 2014/2015, the rate was increased to \$0.34509. In 2015/2016, the rate was increased to \$0.35072. This increase helped fund additional police officers. For the 2016/2017 fiscal year the City tax rate remained the same as the prior year at \$0.35072. For the 2017/2018 fiscal year the tax rate increased to \$0.36364 with the increase in the rate related to \$21.2 million General Obligation Bonds issued in April 2017. This bond issue was the first of five planned annual bond issues related to the November 2016 bond election where the voters approved \$109 million in projects to address streets and public safety. For the 2018/2019 fiscal year the tax rate increased to \$0.36838 with the increase in the rate related to a \$22.1 million General Obligation Bonds issued in July 2018. For the 2019/2020 fiscal year the tax rate increased to \$0.38851 with the increase in the rate related to a 1.75 cent increase in the operations and maintenance (O&M) rate and a 0.263 cent increase in the interest and sinking (I&S) rate for a total increase of 2.013 cents. The increased O&M rate funded additional personnel in the Fire and Animal Management and Welfare departments directly related to the voter-approved Proposition 2 Public Safety projects. Additionally, the increased O&M rate also provides for more funding for street improvement and maintenance. The increase in the I&S rate is directly related to the City's debt service on the voter-approved bond projects. For the 2020/2021 fiscal year the tax rate increased to \$0.39681 with the increase again related to debt service on the voter-approved bond projects as well as debt service on the Thompson Pool replacement project and the South Johnson Street property purchase. For the 2021/2022 the tax rate will increase to \$0.4433 (voter-approval tax rate), after a failed election to approve the City's proposed rate of \$0.48404. In 2022/2023 the tax rate will decrease to \$0.40628. The proposed tax rate would have generated an additional \$1.5 million, and was planned to fund additional capital for Parks & Recreation, Public Safety personnel and equipment, other personnel wage increases and street improvements.

The goal is to stage increases over time to be less burdensome on the citizens. However, it should be noted that even with the increase in the current year, Amarillo residents still enjoy one of the lowest tax rates as compared to major cities in Texas.

The citizens voted in a tax freeze for taxpayers age 65 and above and disabled taxpayers. The first year of the freeze was 2007, which set a cap on the amount of taxes the individual will pay for the rest of their life so long as they remain in their home. The freeze also transfers to a surviving spouse for the rest of their life so long as they

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remain in the same home and are at least age 55 at the time of the death of their spouse. For 2022/2023, the taxable property value subject to tax levy is \$13.7 billion. The amount subject to levy excludes the property value of homes that have frozen taxes since they are not subject to levy. The total taxable value is \$16.6 billion, which is up over last year's value of \$14.6 billion. The tax rate of \$0.40628 per \$100 valuation will produce a total levy of \$62.9 million in 2022/2023 including the frozen taxes of \$7.1 million. The City should collect \$61.9 million with a collection rate of 98.5%. Also, based on a tax rate \$0.40628, the City will transfer taxes of \$447,498 to the Tax Increment Reinvestment Zone (TIRZ) Number 1 and \$80,348 to TIRZ #2.

Sales Taxes:

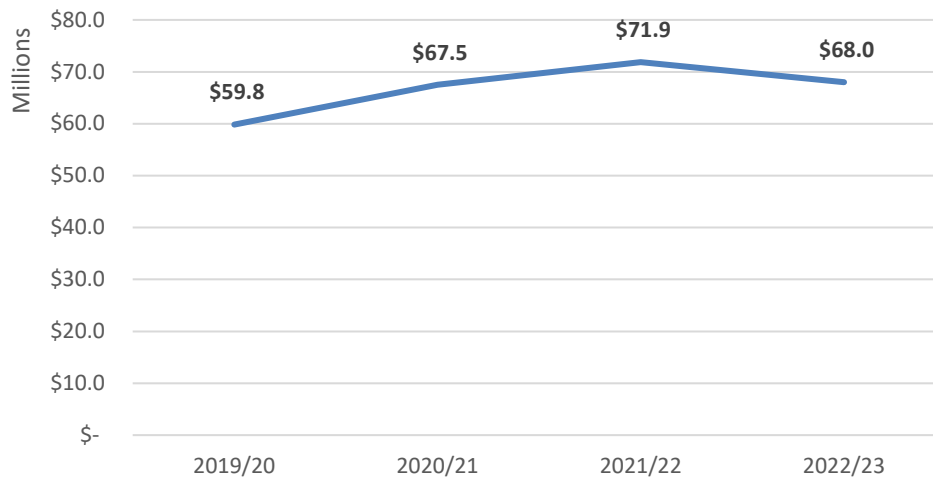
On November 7, 1989, the Amarillo voters approved a 1% increase in the local sales tax. One-half percent (1/2%) of the increase took effect April 1, 1990. The 1/2% increase from April 1, 1990 is to promote economic development in the City of Amarillo. The Amarillo Economic Development Corporation was created to manage the 1/2% sales tax for economic development. The 1/2% sales tax for economic development is not included in the City of Amarillo's budget. The other 1/2% increase in the sales tax was approved by the voters to reduce property taxes in the City of Amarillo. The 1/2% sales tax increase to reduce property taxes was effective October 1, 1990. The 1/2% increase in sales tax used to offset property taxes is reflected in the City's 1990/1991 Budget. Currently, the total sales tax rate in Amarillo is 8.25%, which is the maximum sales tax rate allowed in the State of Texas. The State of Texas' portion of the sales tax is 6.25%, and the local portion of the sales tax is 2%.

Sales tax is the City's most significant single revenue source and provides 30.2% of the General Fund's revenue. Unfortunately, the sales tax is not as predictable as the property tax. Sales tax is a more volatile revenue source. Because of the size of sales tax revenue, small percentage changes in collection can make significant changes in overall General Fund total revenue.

While the sales tax has been a relatively consistent increasing revenue source for the City, it decreased with the recession during 2008 and 2009. Since that time sales tax revenue seems to have stabilized. The 2014/2015 and 2015/2016 years were record years in terms of sales tax receipts while 2016/2017 experienced a slight dip. The 2017/2018 year experienced a rebound coming in approximately 3.3% above 2016/2017 and at a new record. The 2018/2019 year set yet another record coming in 3.1% above 2017/2018. Going into the 2019/2020 fiscal year the City budgeted a 2.5% increase in sales tax bringing the budget up to \$60.3 million. However, with the onset of the COVID-19 Pandemic the City saw year-over-year decreases in each month starting in April 2020 with the largest decrease being 8.95% in June 2020. The City is pleased to report that sales tax receipts began to rebound, and August 2020 receipts were 6.87% over the prior year. The City revised the 2019/2020 estimate down from the original budget to \$58.9 million. With the future still uncertain, the City decided to leave the 2020/2021 budget flat with the revised estimate for 2019/2020 at \$58.9 million. The actual sales tax receipts for 2019/2020 came in higher than anticipated at \$60.5 million, and 2020/2021 receipts were at \$74.1 million. The 2021/2022 budget for sales tax is estimated at \$72.9 million. The 2022/23 budget for sales tax is \$69.0 million. . The City will closely monitor the monthly receipts and will be able to quickly react to budget versus actual performance as the fiscal year progresses. As Sales Tax is our largest single source of revenue in the General Fund any changes in collections versus budget can have sweeping effects on our ability to provide city services. A graph of the sales tax collections follows below.

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Sales Tax



Gross Receipts Business Taxes:

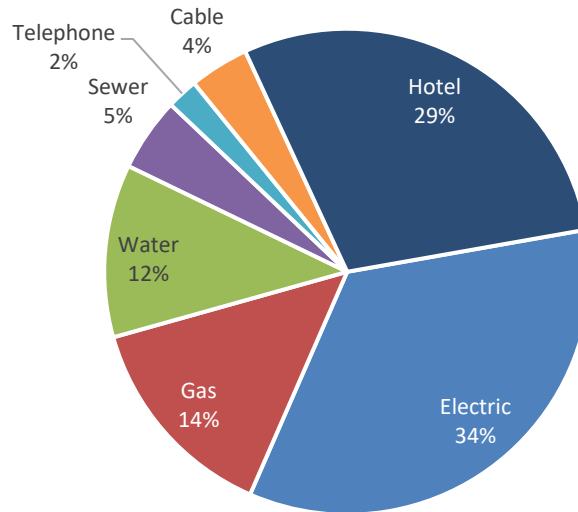
Gross receipts business taxes are franchise fees imposed on the various public utilities and the hotel occupancy tax revenue. The revenues are based on a three-year average of receipts adjusted for current trends. The current franchise taxes on the gas, electricity and cable television are 5% of gross receipts. The franchise tax on cable television does not include installation charges. The City receives a per-line fee on land line telephone service. The hotel occupancy tax is a 7% room tax on non-permanent residents with an additional 2% tax for the Amarillo-Potter Events Venue District. The Amarillo-Potter Events Venue District portion of the Hotel Tax Revenue is not reflected in the City of Amarillo's budget.

Another legislative change during the 2019 Texas Legislative Session negatively affected the City's Franchise fee revenues. Senate Bill 1152 is related to telecommunications and cable television providers. The legislation authorizes a cable or phone company to stop paying the lesser of its state cable franchise or telephone access line fees.

Overall, 2022/23 gross business taxes of \$31.2 million are estimated to increase compared to the revised 2021/2022 projection of \$30.1 million: an increase 3.5%. During the 2018/2019 year the City saw a decrease in electric utility franchise tax from \$8.8 million to \$8.2 million. This was due to a mild summer and low fuel costs. Revenue for 2019/2020 came in at \$7.6 million, with a slight rebound to \$7.7 million for the 2020/2021 fiscal year. The decrease for 2019/2020 was due to continued low fuel cost and another mild summer. Furthermore, the shelter-in-place mandate related to the COVID-19 Pandemic also played a role. We are expecting the franchise tax on the natural gas utility to increase to \$3.6 million for 2021/2022 compared to a revised 2020/2021 estimate of \$3.5 million. A payment in lieu of franchise tax is imposed on the City's Water and Sewer Utility. The payment in lieu of franchise tax is a monthly per account charge. The \$3.96 monthly water payment in lieu of franchise fee will generate about \$6.4 million in 2022/2023; the \$3.68 monthly sewer payment in lieu of franchise fee will generate about \$1.3 million in 2022/2023. We had increased our 2019/2020 budget for the telephone utility franchise tax slightly to \$0.9 million. 2020/2021 revenues are estimated at \$0.7 million and the 2021/2022 budget will remain flat. Overall, we have been experiencing decreases in the number of phone lines as customers switch to cell phones as well as new limitations on collections due to recent State legislative actions. However, the decrease in collections was less than anticipated. While Cable TV appears fairly stable, we are also concerned with the Cable TV franchise tax as satellite TV and streaming services gain in popularity. Receipts for 2020/2021 franchise tax on the Cable TV trailed the original budget of \$1.8 million. For the 2021/2022 year we have forecasted revenue at \$1.6 million, with a 2022/2023 budget of \$1.6 million. Below is a breakdown of the City's gross receipt business tax revenues by category:

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Gross Receipt Business Tax



In 1998, the City's telephone franchise tax revenue calculation was changed. The assessment method changed from a gross receipts charge to a per line charge for business and residential lines. The net result of the change was a decrease in expected revenues of about \$462,000. This decrease is permanent and future telephone franchise tax revenue will mainly increase with additional lines. Unfortunately, the line count has dropped with the shift towards and the growth in wireless communications. Moreover, as discussed earlier legislative changes during the 2019 Texas Legislative Session have further limited our ability to collect telephone franchise tax. The changes allow a cable company to pay only the greater of their cable TV or telephone utility franchise tax. Due to these changes, we adjusted our assumptions going forward. This decrease is permanent. The electricity franchise tax would also be handled in a similar manner to the per line charge for telephone utility beginning in 2002; however, the Texas Panhandle was exempted from the change for five years. The exemption was extended due to the lack of competing electric companies in the Panhandle. However, our citizens enjoy better rates in the regulated environment than most of the State in the deregulated environment. We expect that eventually, the electricity franchise tax revenue will be converted to a per kilowatt-hour charge. While the full effect of the change in the electric franchise tax has not been determined, the resulting franchise tax receipts should not change significantly. Consistent with the above fixed unit franchise tax, the City has also modified its franchise fee on the Water and Sewer Utility. Beginning in the 2001/2002 fiscal year, the City changed to a per account charge. The 2021/2022 franchise tax will be \$3.96 for each water account and \$3.68 for each sewer account. The change in franchise tax for water and sewer resulted in a more predictable revenue stream for the General Fund and a more predictable expense estimate for the Water and Sewer Utility. The water and sewer franchise tax is no longer weather related; however, two of the more significant franchise taxes are still weather related. Both the electric franchise tax and the gas franchise tax is weather dependent and also vary with the fuel costs.

Hotel occupancy tax (HOT) revenue has been steadily increasing and more hotel properties have been added to our city. Actual 2012/2013 revenue was up to \$5.7 million, \$5.9 million for 2013/2014, \$6.3 million for 2014/2015, and \$6.8 million for 2015/2016. We experienced a slight dip in hotel tax revenue for 2016/2017 at \$6.6 million but saw a rebound in 2017/2018 to \$6.9 million and a continued increase into 2018/2019 to \$7.2 million. Going into 2019/2020 we had budgeted a 3.0% increase over the prior year as we had been experiencing year-over-year increases. However, with the onset of the COVID-19 Pandemic we began to see the occupancy rates and HOT receipts decline. Beginning in February 2020, the City experienced year-over-year declines in each month's receipts. These declines hit hard through the normally busy summer months, with the

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low point in occupancy percentages hitting in April 2020. Since that point we have seen occupancy rates and receipts rebound and even begin exceeding pre-pandemic levels in early 2020/2021. With this unprecedented decrease in HOT revenues the City had to make cuts to programs funded through these revenues to maintain proper funding of debt service supported by HOT revenues. These include the subsidy to the City's Civic Center, additional capital for the Civic Center, and funding for the Convention and Visitors Council (CVC). The City went from an original HOT budget of \$6.4 million down to \$4.7 million with most cuts being made to additional capital for the Civic Center and the CVC's budget. As the pandemic continued and events were cancelled, the subsidy required for the Amarillo Civic Center increased. While the City did see a significant decrease in HOT revenue, we are pleased to say that we are still able to make all required bond payments for the multi-purpose events venue and downtown parking garage using HOT receipts and debt service reserves as originally planned. HOT revenues rebounded in 2020/2021 with an estimated total of \$6.9 million. We recognize the uncertainty still surrounding the COVID-19 Pandemic and are closely monitoring both receipts and occupancy rates for local hotels. For 2022/2023 the City has budgeted \$9.1 million. Budgets for the use of HOT revenues have been reset and can be quickly scaled back based on budget versus actual performance if needed. We are cognizant of our annual debt service requirements using the HOT receipts in addition to other needs for the funds going forward for continued CVC and Civic Center operations. The Hotel Occupancy Tax is a significant single revenue source, but as discussed above, its use is limited. Hotel Occupancy Tax receipts can only be spent on items related to convention and tourist-type activities. The HOT funds are used for our contract with the Chamber of Commerce for promoting convention and tourism in the city (CVC). Beginning in 2020/2021, the contract with the Chamber of Commerce for convention and tourism activities was not renewed. Instead, the City is creating a standalone entity that will handle the promotion of convention and tourism in the city, the Convention and Visitor's Bureau (CVB). The HOT also offsets the operating loss at our Civic Center complex and provides funds for capital at the complex. The City has an incentive agreement with the developer of the Convention Center Hotel to rebate local hotel occupancy taxes; the City anticipates \$1,009,872 in rebates for the 2022/2023 fiscal year. Our current estimates are that the City still should be able to cover any operating loss at the Civic Center Complex, but the revenue source would have to grow to provide additional capital.

Business and Non-Business Licenses and Permits:

Most of the revenues recorded in the business and non-business licenses and permits relate to the construction industry and food and beverage industry. We experienced a record breaking year in 2012/2013 in construction due to a hail storm that damaged thousands of roofs in the City. In years since the peak, revenue has been returning to a more normal level. Overall, we expect business and non-business licenses and permits to decrease compared to our revised estimates for 2021/2022. The construction industry has remained strong since the onset of the COVID-19 Pandemic. All these fees combined are not a significant source of revenue for the City. There were a few minor rate increases in Building Safety fees but no significant revenue changes. In recent years, with other budget challenges, the City Council has made cost recovery a priority for developmental services departments. These rate increases are related to the implementation of this strategy and the City's focus on improving the customer service experience.

Governmental Revenues:

Government revenues are a significant revenue source to the City. Our governmental revenues include grants and cost sharing activities with other governmental entities. For the General Fund, the most significant governmental revenue is federal and state assistance for our Transit Department. State funding is expected to be at \$527,498. Federal transit assistance is expected to increase to \$3.4 million. Under our normal cost sharing arrangement, we continue to receive about 80% of those funds through our operating assistance grant. However, beginning in the 2019/2020 fiscal year in response to the COVID-19 Pandemic, the Federal Transit Administration allowed us to receive 100% reimbursement for operating and maintenance costs during the pandemic. We expect this increased funding to last through the end of 2022/2023. In the past, the transit system was accounted for in an enterprise fund. After further review, the transit system was merged into the General Fund. The transit system did not truly belong in an enterprise fund; the transit system was not self-supporting and it is the City's policy to only have the minimum number of funds necessary to

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account for the City's financial activities. Another governmental revenue for the General Fund is from the school districts using a total of 16 officers in the School Liaison Program, this is up two from last fiscal year at the request of Amarillo ISD. With this program, the schools pay the officers' salary during the school year and the City pays the salaries during the summer. The School Districts' share of the program is expected to be \$1.4 million in 2022/2023.

Most of the Public Health Department is grant funded. The Amarillo Hospital District (AHD) provides the local portion of the Public Health funding. Next year, we do not expect any reimbursement from the Hospital District. The Hospital District will instead be providing intergovernmental transfers as a match for the Public Health Delivery System Reform Incentive Payments (DSRIP) program. We anticipate these dollars will fund both the DSRIP program and the local portion of Public Health costs. For 2019/20 Public Health received \$3.2 million, for the 2020/2021 fiscal year, Public Health received \$2.9 million and for the 2021/2022 fiscal year, Public Health received \$2.9 million. These dollars are directly related to the expected deliverables of the DSRIP program. Public Health has seen increasing reserves with funding from the DSRIP project, however we are entering the last year of funding for this project. Going forward these reserves will be used to continue this project.

Most of our governmental revenues are grant funds contained in the Special Revenue Funds. The grant funding is for a variety of different programs and activities including Housing, Community Development, Public Health, and special police initiatives. Our most significant grants are from the Department of Housing and Urban Development (HUD). The HUD grants include our Community Development Block Grant Program (CDBG), HOME Investment Partnership program, and various Housing programs. Overall, revenues recorded in the Special Revenue Funds are anticipated to increase from \$35.9 million in 2021/2022 to \$53.9 million in 2022/2023. Several of the increases seen previously were related to additional funding awarded by the Federal and State government in response to the COVID-19 Pandemic. We are estimating decrease funding levels for Community Development Block Grant at \$3.5 million for 2021/2022, and budget for 2022/2023 reflects normal revenues of \$1.6 million.

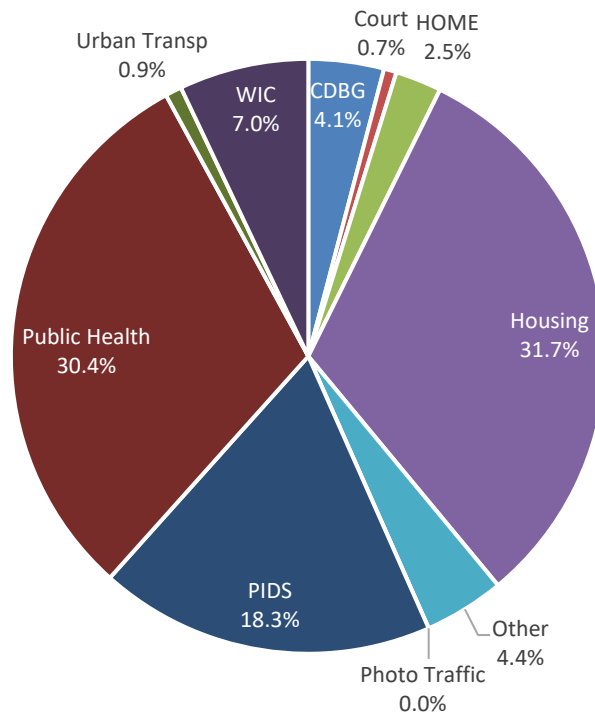
Law enforcement grants are expected to remain flat at \$180,832 in 2021/2022 to \$176,376 in 2022/2023. Our Women, Infant, and Children (WIC) nutrition grant includes a slight increase from \$2.2 million in 2021/2022 to \$3.3 million in 2022/2023. Urban transportation planning remains flat at \$0.35 million for 2021/2022 to a budgeted amount of \$0.35 million for 2022/2023.

While not a significant portion of the Special Revenue Fund budget, we currently have eight Public Improvement Districts with a combined 2022/2023 budget of \$7.1 million. These districts were created to provide special landscaping amenities to the residents of these subdivisions. PID revenue is increasing for next year due to new plats brought on during the current year and assessment increases. The assessments fund the operation and maintenance of the PIDs along with any related debt service.

The Court Security Fund was created in 2003/2004 to pay for the Municipal Court bailiffs; a three-dollar fee, which is added to offenses, funds these positions. The fee was intended to produce some surplus over the cost of bailiffs, which would be used for security improvements at the Court; however, in the past few fiscal years, the fee has not produced enough to cover the costs of the bailiffs. The Court Technology Fund collects a four-dollar fee on offenses and is used to fund technology improvements at the Court. These revenues are estimated to be mostly flat for 2022/2023.

The Police Department's Seized Property Fund is being used for the operations portion of our local narcotics task force. The salaries and officers are included in the Police Department budget in the General Fund; the other operating costs are funded from seized property. Seized funds are received from the courts and are difficult to estimate. A graph of the budgeted governmental revenues included in the Special Revenue Funds follows.

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Public Safety and Health:

We are anticipating Public Safety and Health revenue to remain flat at \$3.2 million for 2022/2023. The reimbursement from the Airport to the General Fund for fire protection, which is the largest single revenue source in this category and makes up over half the revenue, will remain flat at \$2.1 million in 2022/2023. The reimbursement is calculated from our Cost Allocation Plan. Warrant fees are expected to remain flat at \$0.4 million. Warrant production has been one of the priorities of our Municipal Court and Police Department. In 2003/2004, we outsourced warrant collection. A 30% collection fee is added to the cost of the warrant and paid by the defendant, which covers the cost of collection. During 2014/2015 the City moved the warrant collection in house, warrant collections have remained strong and the cost to the defendants is reduced as there is no associated 30% collection fee. The Vital Statistics function (maintenance of birth and death records) is the third largest revenue source in the Public Safety and Health category. Our revised current year estimate is \$275,000 and we are expecting Vital Statistics revenues to increase slightly to \$285,000 for 2022/2023. The Vital Statistics revenue is one of our best revenue sources because of the low cost associated with collecting this revenue. Warrant fees are very labor intensive to process and collect.

Sanitation:

The sanitation revenues represent user charges for collection and disposal of solid waste. Sanitation revenues also provide for the budgetary transfer to our Solid Waste Improvement Fund to provide for ongoing capital costs at the city landfill. Over the next five years, these annual landfill improvements are expected to average close to \$1.0 million. In 2006/2007, we budgeted \$8.0 million to begin opening a new cell at our landfill and making improvements in our transfer station. In 2007/2008, another \$2.5 million was budgeted for the liner at the new cell. With the 2016/2017 \$5.5 million gas collection and control system project; the City's ability to support this level of capital expenditure will necessitate larger transfers in the future. For 2017/2018 through 2018/2019 the City has been allocating approximately \$1.0 million a year for additional improvements and expansion. With the budget constraints brought about by the COVID-19 Pandemic, the transfer for the 2019/2020 through 2022/2023 fiscal years have been reallocated to address other needs. While this deferral allowed us to free up funds for other uses in the General Capital funds, we will still have to come up with additional funding for future landfill expansion. The City is currently looking into alternative options for funding future expansions including the issuance of debt.

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Sanitation charges are billed along with the water and sewer charges to residential and commercial customers. Residential customers receive twice-a-week service year-round. Service varies with commercial accounts and can be as much as six pick-ups per week. Landfill charges are collected at the landfill or are separately billed. Sanitation revenues decreased from 2014/2015 to 2015/2016 due to landfill revenues going back to a normal level after the 2013 hailstorm. Since monthly billing is fixed, the revenue is very predictable. The 2022/2023 budget includes a 5% rate increase for residential collection which will be used to fund a new residential roll-off program. The landfill tipping fees will remain flat. We expect the increased utilization as well as increased rates to bring in slightly increased revenues in 2022/2023.

The graph that follows shows the trend of sanitation collections.

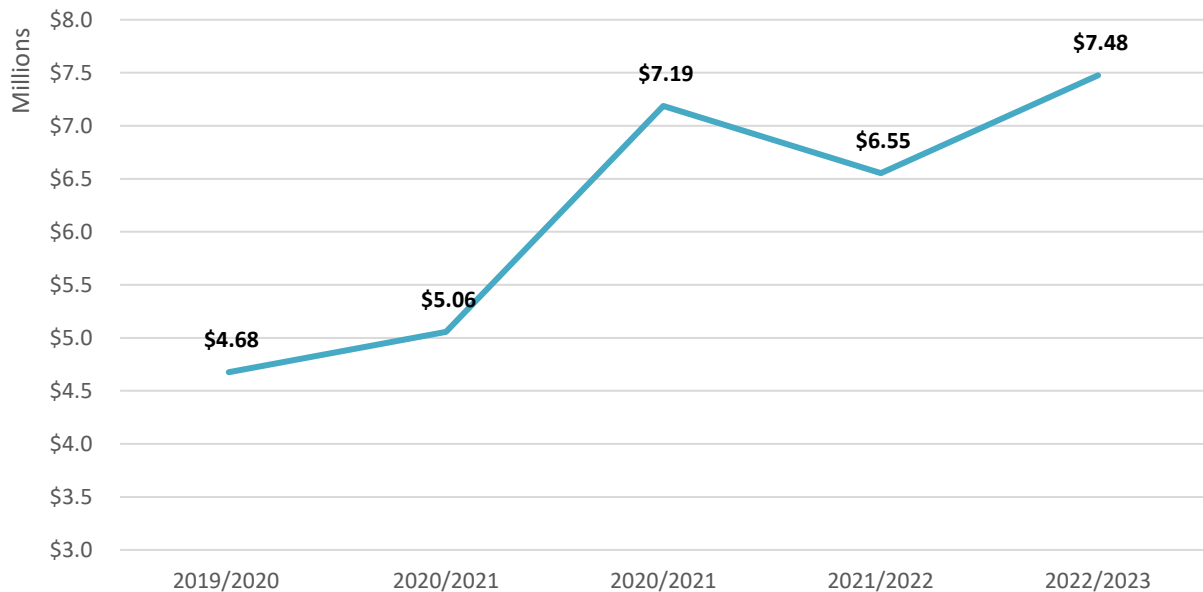


Culture and Recreation:

The culture and recreation revenue category consists of revenues from City-sponsored activities. Civic Center charges and various golf course revenues are the major sources of revenue in this category. The City owns and operates a convention center complex, which includes the Civic Center and the Globe News Center, as well as two 36-hole golf courses. The balance of this culture and recreation category is made up of participant fees and library late charges. Prior to 2019/2020 we had been experiencing slight annual decreases. However, with the onset of the COVID-19 Pandemic and the related stay-at-home orders, we had to shut down all our culture and recreation facilities including our golf courses and Civic Center Complex. In addition to these closures, due to the budget restraints brought about by the Pandemic as well as social distancing requirements, we did not open any of our outdoor swimming pools for the 2020 Summer season. The golf courses and Civic Center complex, as well as libraries and other recreation facilities, reopened in 2020/2021 at full capacity. Revenues in 2021/2022 came in at \$6.6 million and in 2022/2023 revenues are anticipated to reach \$7.5 million. We do recognize that the COVID-19 Pandemic is still a fluid situation, but the design of our culture and recreation programs allows us to make adjustments to staffing and supplies as we go thus helping to offset any loss of revenues we may experience related to future stay-at-home orders or COVID-19 prevention measures. A graph of culture and recreation revenue follows.

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Culture & Recreation



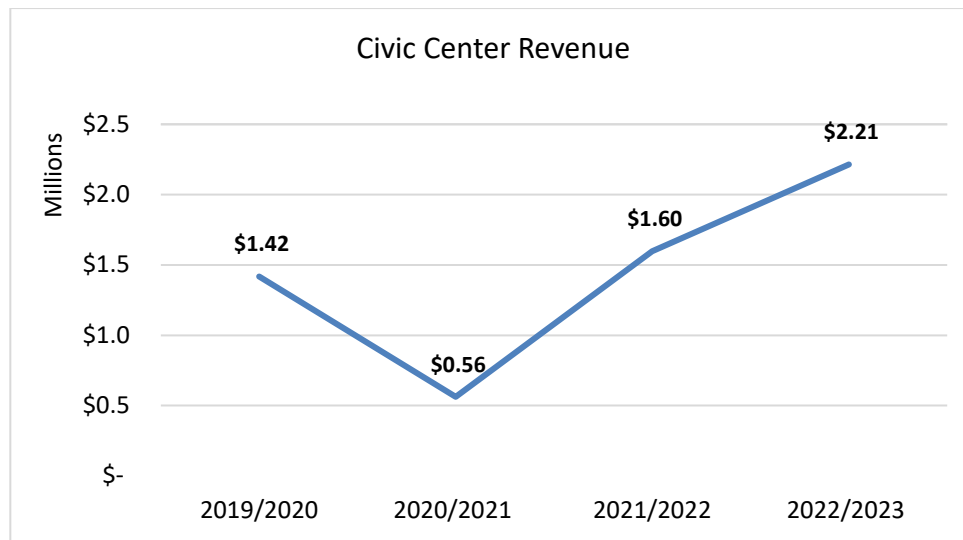
The combined golf fees make up the largest portion of culture and recreation revenue. In 2017/2018, the City focused on reducing the General Fund subsidy to the golf course program. The City took over direct operation of the Golf Courses from our contractors in the 2017/2018 fiscal year, in this process several changes to the fee structure have been made and the impact these changes would have were difficult to project. The City has been working with a committee to revamp the Golf Courses offerings and fee structure. As discussed above, with the onset of the COVID-19 Pandemic and the associated stay-at-home orders, the City had to shut down operations at both of our golf courses in 2020. Both complexes have since reopened at full capacity and have been experiencing higher than normal rounds and attendance. We believe this is due to the outside nature of golf and several initiatives introduced by the City to help drive interest in non-peak times including “happy hour” specials. We have also made important changes to the structure of the golf operations, especially on the maintenance side, moving to utilize more seasonal staff than permeant at significant savings to the City. With these changes in mind, we expect golf revenue in 2021/2022 to increase to \$3.59 million and to remain mostly flat in 2022/2023 with a slight increase to \$3.76 million. We also expect to see an almost 41% decrease in the General Fund subsidy for golf versus 2018/2019.

Golf Revenue



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Civic Center revenue is the next largest revenue source in culture and recreation revenue. The Civic Center complex revenue is comprised of revenues from the Globe News Center for the Performing Arts, Auditorium, Coliseum and exhibit area rentals at the Civic Center, commissions on novelties and concessions, box office charges and advertising revenue. Again, as mentioned above, the Civic Center operations are another area that has had significant impacts from the COVID-19 Pandemic. The Amarillo Civic Center complex was closed for approximately four months in 2020 and several events were cancelled or postponed as a result. While the complex is now open at full capacity, we continue to experience cancellations and postponements of events. With this in mind, we have increased our revised estimate for 2021/2022 to \$1.6 million. We do anticipate the collections to rebound in 2022/2023 to \$2.21 million, but not to reach pre-pandemic levels. Rental rates were increased by 20% in both 2011/2012 and 2012/2013. The purpose of these increases was to free up hotel tax to be used for a proposed ball park, which will also host other events. A graph of Civic Center revenue follows.

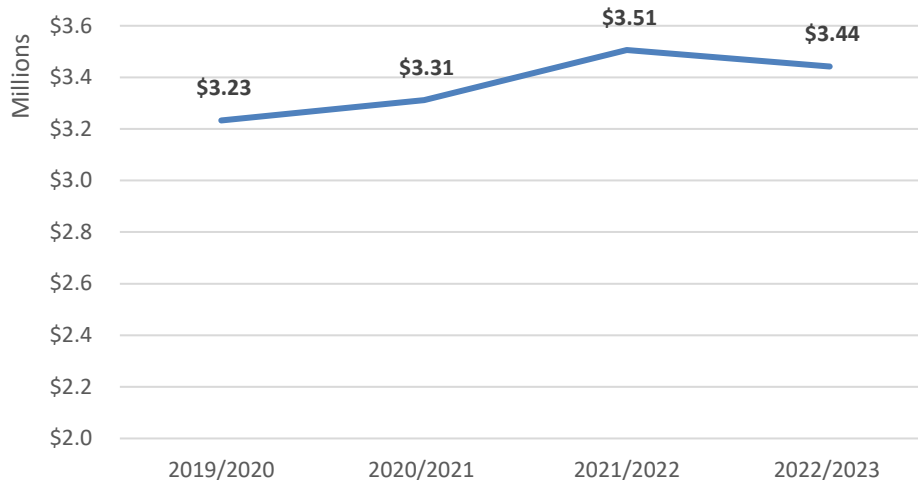


Fines and Forfeitures:

Fines and forfeitures for 2020/2021 are estimated to increase slightly over 2019/2020 but come in lower than the previous years. Most of the fines and forfeitures are related to traffic violations with the major revenue source being traffic fines. The City has an internal collection program. In 2003/2004, we added \$3 to each ticket for the Court Security Fund; this fee should generate about \$87,000 next year. The Court Security Fund will partially pay for the bailiffs at the court. In addition to the \$3 Court Security Fund, we added \$4 on each ticket for the Court Technology Fund. The Court purchased and installed new court software in 2009/2010. The Court Technology Fund paid for the upgrade and the ongoing maintenance. The Court Technology Fund generates about \$110,600 from the \$4 fee on each ticket. Both the Security Fund and Court Technology Fund are accounted for in the Special Revenue Funds. We have been experiencing a year-over-year decline in fines and forfeitures collected through our Municipal Court over the last several fiscal years. Due to legislative changes and an increased emphasis on criminal justice reform our ability to collect revenue on tickets and violations has been decreasing each year. We expect this trend to continue. As the revenues collected by our Municipal Court decrease, we anticipate continuing to find ways to streamline our collections and reduce related operating costs as needed. Additionally, the large decrease in collections in 2019/2020 can be partially attributed to the COVID-19 Pandemic. The Municipal Court was closed for several months during 2020 with collections on outstanding items continuing only over the phone or online. Additionally, our annual warrant round-up was cancelled which is usually a significant boost to our collections. A graph of the court related revenue excluding the Security Fund and Court technology Fund follows.

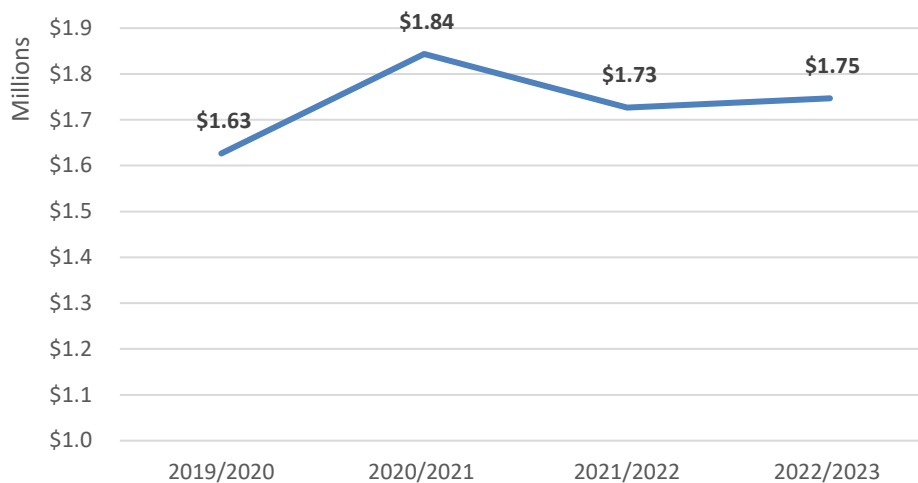
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Fines and Forfeitures



Forfeited discounts are the next largest single revenue source in the Fines and Forfeitures category. Water, sewer, sanitation, and drainage charges incur a late fee if they are not paid on time. If a payment is three or more days late a 10% late fee is added to the account. Once an account reaches 63 days delinquent a \$25 penalty is added to the account and then another once it is 93 days delinquent. After 93 days, the City reserves the right to disconnect service for non-payment. Payment arrangements can be made before this occurs and customers are always encouraged to reach out if they are having trouble paying their bills. The purpose of these late fees is to encourage prompt payment of the bill and reduce bad debt losses. For 2022/2023, we are anticipating \$1.75 million in forfeited discounts, compared to \$1.73 million in 2021/2022. During 2020 because of the COVID-19 Pandemic, the City waived late fees starting in March 2020 through August 2020. A graph of forfeited discounts revenue follows and reflects the lower collection value for the 2019/2020 fiscal year.

Forfeited Discount

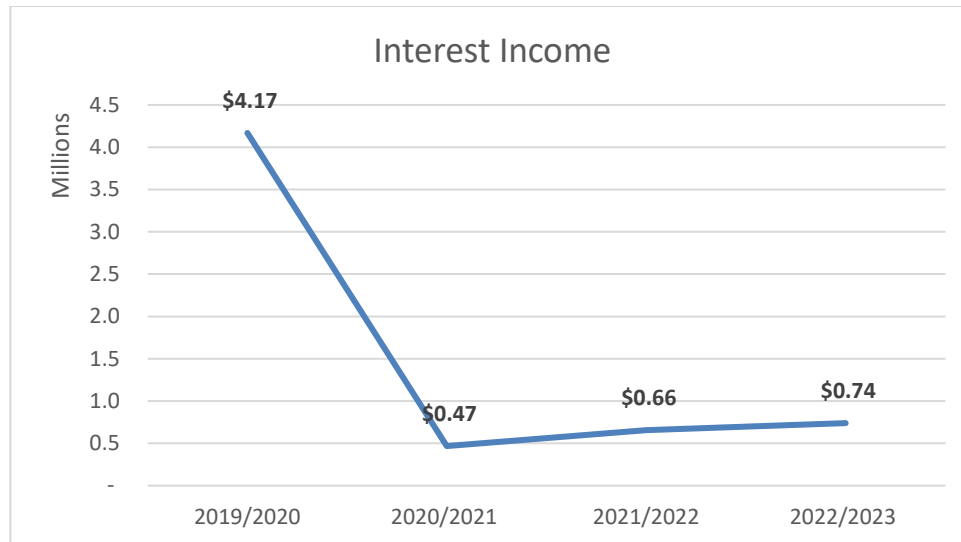


Interest Earnings:

In the past, interest earnings were a significant revenue source to all funds. In 2018/2019, \$8.0 million was generated in investment income. The City portfolio has a short-weighted average maturity and is dependent on short-term interest rates which have been very low but were showing signs of increase until the onset of the COVID-19 Pandemic. Thus, interest earnings were beginning to see an increase. In investing City funds, our objectives are to preserve capital, to

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provide liquidity, and maximize return within the constraints of capital preservation and liquidity. Short-term rates have been at historic lows, and we anticipate them to continue to stay low over the next year. We are anticipating interest income of \$737,346 in 2022/2023, compared to our revised estimate of \$657,485.00 in 2020/2021. Interest earnings for the 2018/2019 fiscal year are higher than earnings in 2019/2020 and beyond, because the City had significant bond proceeds during this time period and as the funds are spent the earnings are decreasing with the lower amount of investments. The above-mentioned investment income projections can be seen in the graph below.



General Fund Administrative Charges, Miscellaneous and Other Revenue:

General Fund administrative charges consist mainly of charges to internal operations like water, sewer, airport, drainage, and grants, but also include charges for the administration of our weed enforcement program and collection fees for state court costs. The most significant revenue items in the administrative charges are the revenues derived from the City's Indirect Cost Allocation Plan. The administrative charge to Water and Sewer, Airport, and Drainage are derived from the Indirect Cost Plan. The actual indirect cost reimbursement to the General Fund represents the various grant portion of General Fund overhead. Airport administrative charges will hold at \$144,784 in 2022/2023. Water and Sewer administrative fees will also hold at \$1,851,075 in 2022/2023, the same amount charged in 2021/2022. Indirect costs charged to City activities and grants will decrease from \$2,815,909 in 2021/2022 to \$2,638,185 in 2022/2023. As a general rule, indirect cost changes are exacerbated by annual carryover adjustments. If an over or under recovery occurs, the indirect cost is adjusted to the new calculated cost and the over or under recovery is also applied. Applying the carryover adjustment results in full cost recovery, but it can also cause large variations in recoveries on an annual basis.

The payment in lieu of property tax imposed on the Water and Sewer Utility is a significant revenue source in this category. The payment in lieu of property tax is increasing due to the increase in the plant and equipment in our Water and Sewer Fund; the payment in lieu of property tax will increase to \$4,757,736 next year. The Event District has agreed to pay the City a management fee for the operation of the Venue District addition to the Civic Center. The Event District operating revenue is budgeted at \$4,116,543 for 2022/2023, which includes Vehicle Rental Tax of \$1,061,874 and Hotel Occupancy Tax of \$2,885,349. This is up from \$398,004 in 2021/2022. 2020/2021.

Operating Transfers:

An equity transfer involves the closing of a fund and the transfer of the closed fund's entire fund balance to

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another fund. Operating transfers involve the transfer of assets from one fund to another in the normal course of the fund's operations. Historically, the interest income from Capital Project Funds that relied on the General Fund for support was recorded as General Fund Income. The City adopted GASB Statement 31, which requires investment income to be reported in the fund that held the investment.

Utility Sales and Service:

Utility sales and service is a major revenue source to the City of Amarillo. Water meter sales and sewer charges make up 95% of total water and sewer revenue. Water and sewer revenues are very difficult to predict because they are so weather dependent. With the exception of the minimum or base charge, water sales are completely based on consumption. Moreover, we utilize an increasing block structure to encourage water conservation. The increasing block structure creates additional consumption-based revenue, which makes it more difficult to estimate. Sewer revenue is somewhat more predictable since the residential charge is set for the year based on the winter water consumption. However, sewer commercial accounts are based on water consumption each month, usually with a separate meter for irrigation. When estimating water and sewer charges, we use a normal year of about 16 billion gallons in sales as opposed to trying to anticipate high or low consumption. Water and sewer charges are billed monthly and are very collectable. However, since the revenue is consumption-driven, it can vary significantly.

Our water and sewer system has a great deal of needs. We are in the process of upgrading our aging water and sewer infrastructure. Moreover, we added a new water supply to the City in 2010/2011; the first new supply in about 50 years. Consistent with our incremental approach, we have been raising water and sewer rates over the last several years. In 2001/2002 and 2003/2004, Water and Sewer Utility revenue had a 5% increase in water and sewer rates. Our 2006/2007 rate increase was expected to generate about an 8% increase in water and sewer revenue. The 2006/2007 rate increase had two components. First, all water and sewer rates would increase by 6% effective October 1, 2006. Also effective October 1, 2006, we added a third tier to our residential rate structure and commercial irrigation meters were put under the residential rate structure to encourage conservation. However, both components of the rate increase were very volume dependent.

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The 2007/2008 rate structure was designed to generate a 10% water and sewer increase in a normal year. The third tier rate (added in 2006/2007) had been effective in deterring large consumption and was left alone. However, a new rate structure was put in place to be less sensitive to changes in volumes.

Like 2007/2008, the 2008/2009 rate structure was also designed to generate a 10% water and sewer increase in a normal year and encourage conservation. In fact, many residential customers did not even see an increase.

For 2008/2009, we also redesigned our sewer structure. The new sewer minimum charge was raised but included the treatment of the first 3 thousand gallons of wastewater. The new sewer rate structure was very comparable to our new water rate structure where the minimum bill also includes the first 3 thousand gallons of water. Another change in the rate structure was that we began having a commercial and residential rate for treating wastewater. Treating commercial wastewater is more difficult and more corrosive on our system than treating household wastewater. Therefore, beginning in 2008/2009, the rate was \$1.35 per thousand gallons for commercial wastewater and \$1.25 per thousand gallons for residential wastewater after the first 3 thousand gallons. Commercial accounts are billed for their sewer volume based on their water consumptions. Residential customer's sewer usage is estimated from a winter average of water usage. As with water, the low volume customers saw less of an increase.

Water and sewer customers that use more water, incurred most of the rate increase in 2008/2009. While the new structure encouraged conservation, our revenue system became more volume dependent. The paradox of conservation is that if conservation actually works, the system has revenue shortfalls and additional rate increases are needed.

The 2008/2009 rate increase was only a portion of the rate increase needed for the new well field project and to provide more internal capital for infrastructure improvements. We were able to obtain favorable financing from the Texas Water Development Board and issued \$38,885,000 in bonds for a portion of the well field project. The average interest rate was 2.09%. However, the sheer size of the issue called for a 10% rate increase. The rate increase was applied across the board in 2009/2010 and all customers saw the 10% increase.

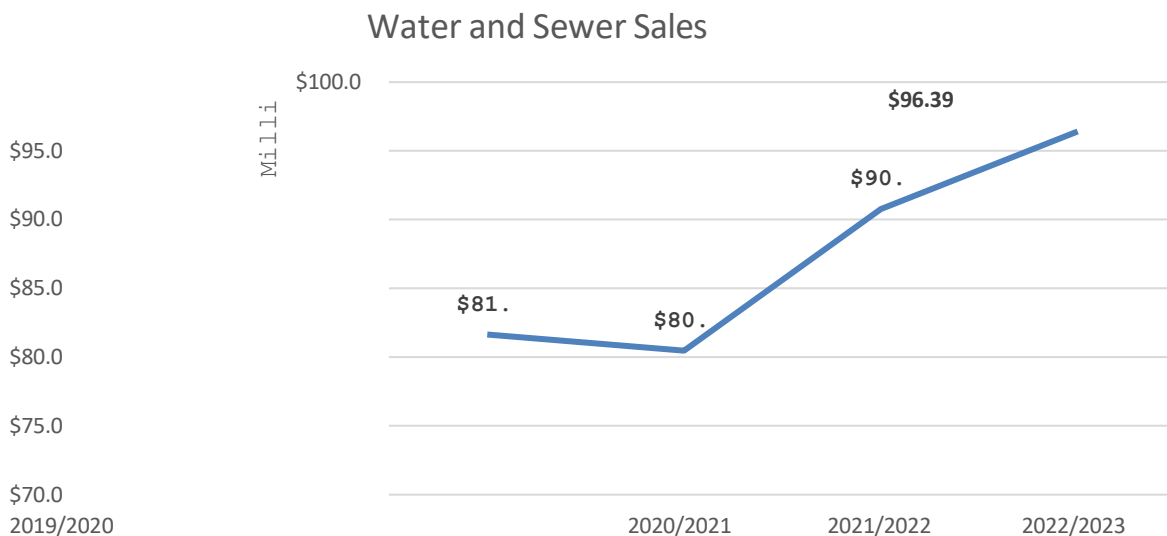
The City was successful in obtaining the balance of the Potter County Well Field project (\$47.4 million) from Texas Water Development Board (TWDB) at a very attractive interest rate (1.97%) for twenty-year debt. Moreover, the City obtained another \$18 million in funding from the Texas Water Development Board for improvements at the Osage Treatment Plant at 0%, again for twenty-year debt. While the interest rates are very attractive, the borrowing still has to be repaid. Therefore, we had another 10% rate increase in 2010/2011.

We had a great opportunity in 2010/2011. The Canadian River Municipal Water Authority (CRMWA) purchased over 213 thousand acres in water rights from Mesa water. Most of the water rights were contiguous with CRMWA's holdings in Roberts County. Since the holdings are contiguous, future development of the holdings can take advantage of existing infrastructure. While purchasing water rights is expensive, developing the rights is even more costly. However, the portion in Ochiltree County was contiguous with the City of Amarillo's water rights. In fact, CRMWA would have to cross the City of Amarillo's water rights to develop the field. Thus, it made more sense for the City of Amarillo to own the Ochiltree County water rights than CRMWA and the City purchased the rights from CRMWA. The City issued \$16.3 million in Water and Sewer bonds to purchase the Ochiltree County water rights from CRMWA and the City's portion of the CRMWA debt is another \$38.1 million. This transaction necessitated another rate increase. In total, we needed an 11% rate increase to service the debt. In order to avoid another double-digit rate increase, the debt was structured so that we could have a 6% increase in 2011/2012 and another 5% increase in 2012/2013.

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We included a 2% increase in water rates for the 2013/2014 year. The City issued approximately \$8.4 million in bonds through the TWDB to fund the Lift Station #7 reconstruction and improvement project. This rate increase will be used to fund the debt service. During the 2015/2016 fiscal year the City implemented at 3% rate increase to fund additional debt associated with the Arden Road transmission line project. For the 2016/2017, 2017/2018, and 2018/2019 fiscal years the City has increased rates by 3% anticipating approximately \$28 million in bond issues to fund capital projects. In the 2019/2020 fiscal year the City increased rates by 7%. Of that, 4% of the increase was to issue bonds for the implementation of the Advanced Metering Infrastructure (AMI) project to modernize the City's metering infrastructure by purchasing radio-read meters and constructing the related infrastructure. The remaining 3% was a general operations and maintenance increase to help offset increased operating costs of the system. In 2021/2022 the City has increased rates by 3% anticipating \$28.5 million in bond issues to fund capital projects.

While the rate increases have been substantial, we are still staging the increases in an attempt to be less burdensome on our customers. Even with the above rate increases, our citizens enjoy some of the lowest water and sewer rates in the State. The following chart graphs the actual water and sewer sales for 2019/2020 and 2020/2021 as well as the sales for 2021/2022 and 2022/2023. Rainfall has a significant impact on the water usage. Actual precipitation for the 2017/2018 year is the 12th driest year on record (records go back to 1892), whereas the rainfall for the 2018/2019 fiscal year is the 21st wettest on record. The change in revenue was \$78.8 million to \$72.7 million for these two years. The 2019/2020 year had a hot, dry summer driving increases in revenue as opposed to 2018/2019. However, because of the COVID-19 Pandemic and the related stay-at-home orders, we experienced lower than normal commercial demand. This lower demand on the commercial side was partially offset by increased residential consumption but not totally. 2022/2023 revenues are projected to be \$96.39 million, up slightly from 2021/2022 revenues of \$90.75 million. We projected our 2022/2023 budget at \$96.39 million which reflects anticipated usage over 2021/2022 budget plus the 6% rate increase.



Airfield Revenues:

Airfield revenues include fees charged for use of the airfield. Landing fee revenue is the now the second largest revenue source in this category. Landing fees are based on the number of flights and the weight of the aircraft. Overall, we are estimating an increase in landing fees from \$600,000 in 2021/2022 to \$750,000 in 2022/2023. In 2008/2009, we began charging a Passenger Facility Charge (PFC) of \$4.50. The PFC is one of the Airport's most significant revenues. The PFC generated about \$1.40 million in revenue in 2013/2014, \$1.35 million in 2014/2015, \$1.32 million in 2015/2016, \$1.22 million in 2016/2017, \$1.30 million in 2017/2018, \$1.40 million in 2018/2019, \$0.8 million in 2019/2020, \$978,215 in 2020/2021, and \$1,327,703 in 2021/2022.

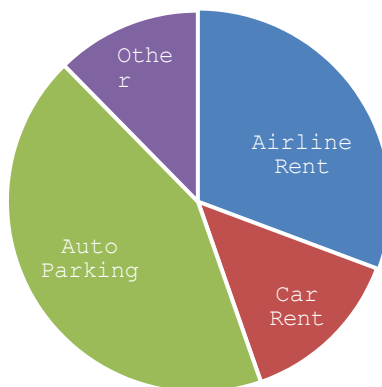
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The PFC is expected to generate \$1,360,000 in 2022/2023. The PFC will be used to service the debt on the \$17.4 million bond issue in 2008/2009 for terminal improvements. The 2021/2022 and 2022/2023 numbers for both landing fees and PFC collections are trending up towards pre-pandemic numbers. Decreased revenues in 2019/2020 and 2020/2021 were due to the decrease in air travel caused by the COVID-19 Pandemic. Flight schedules by the major carriers in and out of Amarillo's airport and airports worldwide decreased significantly as demand decreased due to government restrictions and passenger comfort levels. We expect it to take several years for activity to increase back to pre-pandemic levels. The Federal Aviation Administration, as part of the CARES Act, awarded the City of Amarillo \$7.8 million to help maintain the operations and maintenance of the airport through the COVID-19 Pandemic.

Terminal Building Revenue:

Terminal building revenue is the Airport's most significant revenue source and contains terminal rentals and commissions for the vendors that utilize the airport terminal. The auto parking concession is included in terminal building revenue. The airline rental revenue also includes the cost of Airport Security Service. The Airport has negotiated an increase in fees to reflect increases in cost. Historically, the parking concession has been our most significant single source of operating income. Depending on the year, either airline rental income or airport parking revenue is the number one revenue source. Next year, we expect airline rentals to be \$2.856 million. With the construction (during 2014/2015) of a common facility to service all the rental cars, and car rental customers are charged \$3 on car rentals to pay for the facility. We estimate Customer Facility Charge revenue at approximately \$582,000 for 2022/2023. Parking revenue is budgeted at \$4 million for 2022/2023 which is a sharp increase from the 2021/2022 revised estimate of \$2.1 million. The restaurant and bar located inside the terminal generate about \$149,000 in revenue. Car rental revenue is expected to be \$0.7 million in 2020/2021 as well as 2021/2022. Again, as mentioned above due to the decrease in travel demand from the COVID-19 Pandemic, these revenue sources have increased as compared to prior years. We do anticipate that it will take several years to return to pre-pandemic levels of demand. A graph of terminal building revenue follows.

Terminal Building Revenues



Other Building and Grounds Revenue:

Other building and grounds revenue is a significant airport revenue source. Most leases have provisions to increase with the Consumer Price Index on some periodic basis. Grounds rental revenue is from various ground lease agreements with car rental companies, charter aircraft companies, corporate hangars, grazing leases, tower leases, and farming leases. As mentioned above, these leases have an annual increase built into the lease agreements and the projected amounts are based on the individual leases. Similar to the ground leases revenue

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above, other building rental revenue is from building leases with various tenants and the projected revenue is based on the individual leases and occupancy. We are estimating Airport other building and ground rentals to remain flat from 2020/2021 at \$1.8 million for 2022/2023. We did grant several delays of rent payments to lessees related to the COVID-19 Pandemic that will caused revenues for 2019/2020 to fall below our original budget and prior years; however, we do expect these to fully rebound in 2021/2022 closer to prior experience as these revenues are less dependent on commercial passenger travel at the airport.

Fleet Services and Information Services Interdepartmental:

The equipment rental revenue source represents the departmental user charge for fleet owned vehicles, trucks, and rolling stock. The revenue source is calculated from departmental budgetary estimates. The fleet user rate has two components: an operating rate and a replacement rate. In conjunction with converting to a new automated fleet system, rental rates were converted from a per mile rate to a monthly rate. Since anticipated usage in miles can be difficult to estimate, the monthly rate is easier to budget. During 2010/2011, fleet rental rates were lowered 10%, even though the City continued to experience increased cost in repair parts and erratic fuel prices. The decrease in rates was to give some much needed budgetary relief in other areas. While individual department budgets can vary, we increased rates by 5% overall in 2011/2012 and 2012/2013 and by 7% in 2013/2014 and 2014/2015 to help make up for the decrease. During 2013/2014, we also restructured the rates charged to Enterprise Funds, including Solid Waste which is located in our General Fund, in order to align the rates with actual costs. We increased fleet rental rates again in 2015/2016 and 2016/2017. In 2019/2020 we increased fleet rental rates by 2% on both the operating and replacement side. In 2020/2021 we did not directly increase Fleet Rates, but we did update several replacement cost projections to be more in line with recent experience. This caused several fluctuations in the replacement rate but did not increase rates significantly overall. In 2021/2022 we increased fleet rental rates again by 2% on both the operating and replacement side. Fleet Services Fund is in good shape and should still have about \$8.3 million in available funds at the end of 2021/2022 well over their target reserves of \$8.0 million. We expect Fleet Services interdepartmental charges to increase from \$18.2 million in 2021/2022 to \$19.47 million in 2022/2023.

Our Information Technology Fund operates similar to our Fleet Services Fund. We have developed a charge-out system based on the hardware, software, and services utilized by the various user departments. We increased rates overall by 3% in 2013/2014, 4% in 2014/2015 and 3% in 2015/2016. Beginning in 2013/2014, our telecommunications department and related user fees have been moved into our Information Technology Fund. For 2019/2020 and 2020/2021 we increased rates by 2%. User fee revenue is expected to increase to \$8.5 million for 2022/2023. As with the Fleet Services Fund, we expect future rate increases in the Information Technology Fund.

COMMENTARY ON AVAILABLE FUNDS

General Fund:

The General Fund began the year with \$72,563,925 in available funds. We anticipate ending the 2022/2023 fiscal year with \$50,666,015. We had targeted the 2019/2020 fund balance at \$41,970,146 and budgeted \$4.5 million in transfers to capital projects funds. However, with the onset of the COVID-19 Pandemic, the City reacted quickly and implemented several cost saving measures in order to reduce expenses to offset expected revenue shortfalls. The City's fiscal response plan identified around \$12.0 million in expense reductions to help offset revenue losses and build-up reserves in order to be better positioned to weather the storm. The bulk of these reductions were related to personnel expense, they General Fund's largest expense area. A hiring freeze was implemented, including public safety positions, that saved the City \$6.0 million in 2019/2020. In addition to this, the City deferred capital transfers and capital expenditures for the remainder of the 2019/2020 fiscal year.

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With these measures in place, even with the revenue shortfalls (over \$7.0 million) we experienced, we were able to grow our fund balance almost \$14 million above our original budget projection for 2020/2021. This put us in a better position going into the 2021/2022 fiscal year and allowed flexibility in response to further budget challenges in the future related to COVID-19 or any other unexpected situation. Historically, year-end surpluses have been earmarked mainly for capital projects. However, as we discussed the surplus at the end of 2020/2021 was left in reserves in order to bolster our fund balance and ability to offset further revenue reductions related to COVID-19 or any other unexpected situation. The 2022/2023 transfer to the Street Improvement Fund is \$2.34 million, \$13.8 million to the General Construction Fund, and \$3.9 million is budgeted as a transfer to the Civic Center Improvement Fund. After the 2022/2023 transfers, the City should have \$50.67 million in available funds. The 2022/2023 available fund balance is consistent with our targeted reserve (\$50.63 million) of three months operating expenditures excluding dollars allocated as “one-time” expenditures. Moreover, due to our conservative budgeting practices, we generally end the year with a reserve that is more than three months operating expenditures.

The transfer to the Compensated Absences Fund was eliminated in 2010/2011 and not budgeted for 2011/2012 or thereafter. The balance in the compensated absences fund was depleted during the 2018/2019 fiscal year; however, the City located unspent budget allocations to fund the remainder of 2018/2019 and 2019/2020. The funding again ran out during the 2020/2021 budget year further stressing the General Fund. The City was able to reallocate funding from other sources and transfer \$1.0 million in 2020/2021 to cover the deficit and establish a small fund balance. The 2022/2023 budget includes an additional \$1.25 million transfer to further bolster the fund. Going forward, the City will have to continue to locate dedicated funding for this benefit or operating budgets will need to begin funding the unused sick and annual leave benefit.

Many cities target a two-month operating reserve. We target a three-month operating reserve because of the volatility in our revenue sources. Sales tax is our main revenue source and even small percentage changes amount to significant differences in revenue. Franchise fees are also important revenue sources to the General Fund, and many of these fees are weather dependent. This became especially apparent building the budget during the COVID-19 pandemic. We were able to react quickly to the revenue shortfalls we experienced and by freezing positions and deferring capital and transfers along with our strong reserve policies we have been able to grow our fund balance and create a 2022/2023 budget without having to cut service levels or programs. We feel that we stand in a sound financial position in case of further revenue challenges created by the continued COVID-19 pandemic or other unforeseen events.

General Interest and Redemption:

The General Interest and Redemption Fund is used to accumulate funds for the payment of the general long-term obligations of the City. Relatively speaking, the City of Amarillo still has very little tax supported debt. Our tax supported debt consists of a bond issue for library improvements that was refunded with the 2020 General Obligation Refunding Bonds. The 2017 General Obligation Refunding Bonds refunded the 2007 Certificates of Obligation that funded various improvements for fire stations, libraries, and streets. The 2010 Certificates of Obligation were issued for the Grand Street Bridge project. During 2017 the City issued the 2017 Certificates of Obligation to fund public safety radios. The City issued the 2017 General Obligation Bonds and the 2018 General Obligation Bonds for the first two years of the November 2016 voter approved debt to fund streets and public safety. During 2020 the City issued the 2020 General Obligation Bonds for final issuance of the November 2016

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voter approved debt to fund public safety and the 2020 General Obligation Refunding Bonds to refinance existing obligations at a lower interest rate. Moreover, we issued the 2020 Certificates of Obligation for the replacement of the Thompson Park pool and the 2020 Tax Notes to finance the purchase of a property downtown on South Johnson Street. Our tax supported debt will require a property tax of \$0.04403 per \$100 valuation in 2019/2020, \$0.05233 in 2020/2021, and \$0.44334 in 2021/2022. This rate will decrease to \$0.40628 per \$100 in 2022/23. We anticipate that we should end 2022/2023 with \$1,942,881 in our General Interest and Redemption Fund. Since property taxes are both highly collectable and predictable, we target a modest amount of available funds in the General Interest and Redemption Fund.

The City has historically used the Certificates of Obligation structure when issuing self-supporting debt to obtain more attractive interest rates. In 2010/2011, the City had issued two Certificates of Obligation for self-supporting debt. The City issued \$3.7 million for golf course improvements and \$2.2 million in a TIRZ streetscape project. The golf course debt will be paid from golf related revenues and the TIRZ debt will be paid by participation of the TIRZ taxing entities. Both issuances were refunded with the 2020 General Obligation Refunding Bonds.

The City has had six Certificates of Obligation issues for improvements at the Greenways Public Improvement District and for improvements at the Colonies Public Improvement District. The Certificates of Obligation issued for Greenways and Colonies improvements are funded by special assessments on the property owners of those subdivisions and do not require the levy of a property tax. All but two of these issuances were refunded with the 2020 General Obligation Refunding Bonds.

Historically, most of the funds accumulated in our debt service funds are to satisfy the City's obligation to pay accumulated vacation, sick pay, and comp time. State law allows police officers and firefighters to accumulate unused sick leave without limit and requires that they be paid for up to 90 days of unused sick leave at termination. In addition to accumulating unused sick leave, all full-time employees can also accumulate up to 65 days of unused vacation pay. Traditionally, the City of Amarillo personnel rules had extended the 90-day payment of unused sick leave provision to full-time civilian employees with at least 10 years of service. However, beginning in 2007, the City of Amarillo changed its sick leave and vacation leave policy for new civilian employees. Civilian new hires after 2007 will be allowed to accumulate up 60 days of unused sick leave and 30 days of unused vacation pay. The new sick leave and vacation policy should slow the accumulation of accrued sick leave and vacation pay. While the new policy is clearly not as good as the old policy, it is still an attractive benefit. The new policy does not apply to police officers or firefighters, which still represent a great deal of liability.

It is the City's policy to identify and prefund liabilities as opposed to a pay-as-you-go funding. In the past, the City has prefunded the liability for sick leave and vacation so that funds are available at termination to pay the benefit. The City only partially funded the sick leave and vacation benefit in 2009/2010 and has not funded the benefit since then until we transferred surplus from the General Fund over to the Compensated Absences fund in 2018/2019. The initial funding and the additional transfer in 2018/2019 were completely depleted in the 2019/2020 fiscal year. We transferred \$1.2 million from the General Fund 2019/2020, and \$1.7 million in 2020/2021 to cover expenses and create a small fund balance. The 2021/2022 fiscal year allowed for \$1.9 million transfer to the Compensated Absences Fund in order to fund the ongoing expense on a pay-as-you-go basis. The transfer for 2022/2023 will be \$1,250,000. One of the best reasons to prefund a benefit is that the earnings on the accumulated funds can be used to reduce the cost. Unfortunately, there are not much earnings in this low interest rate environment and less of an incentive to prefund the sick leave and vacation benefit. In any event, we will have to continue funding this obligation annually on a pay-as-you-go basis unless we can identify sufficient funding to prefund these expenses.

While we have accrued the cost, we have not funded the liability for closure and post-closure costs at our landfill. Moreover, we have historically not prefunded the cost of our other post-retirement benefits, other than

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pensions. City employees can keep their City health coverage after retirement at very attractive rates that do not reflect the total cost of the benefit. The landfill costs are insignificant compared to the cost of post-retirement health coverage. Beginning January 1, 2013, we funded a trust dedicated to the costs associated with our other post-retirement healthcare benefits. We allocated 1.96% of all full-time salaries to the new trust for calendar year 2013. The rate increased to 2.43% beginning January 1, 2014 and will remain the same through fiscal year 2022/2023.

Enterprise Funds:

The Enterprise Funds are business-like activities that sell a product or service to the general public. The City of Amarillo Enterprise Funds consists of the Water and Sewer Fund, the Airport Fund, and the Drainage Utility Fund. All of these funds are self-sustaining and do not require any assistance from another fund. An enterprise fund provides for both operating and capital funding of their respective activities. Thus, the reserve of an enterprise fund consists of an operating reserve and a capital reserve. By policy, we target three months operating expenditures as an operating reserve plus about one year's normal capital expenditures as a capital reserve.

In total, Enterprise Funds began the year with \$62.45 million in available funds. Ending the 2022/2023 fiscal year, available funds are estimated to be \$49.95 million, a decrease of \$12.5 million.

Most of the above change in available funds would be attributable to the Water and Sewer Fund. Of the above \$62.45 million in beginning available Enterprise Funds, the Water and Sewer Fund represents \$47.3 million. At the end of 2022/2023, we expect the Water and Sewer Fund to decrease to \$40.37 million. After considering our reserve for sick and annual leave of \$0.9 million and our legal reserves of \$14.8 million, our net operating reserve would be \$24.75 million. We will be well over the three-month operating reserve of \$14.65 million and a one-year capital reserve of \$9.0 million in our Water and Sewer Fund. Even with revenue challenges presented by the COVID-19 Pandemic we were able to maintain adequate reserves for the Water and Sewer Fund.

We have very conservative methods of budgeting. For capital projects, we consider the funds are no longer available when they are budgeted for a project instead of projecting the future cash outflows of these projects. The Water and Sewer Fund had cash, investments, and other current assets at the beginning of the year of approximately \$216.3 million, but after subtracting liabilities and capital project budgets of \$153.86 million, we consider available funds to be \$62.45 million. Please refer to the Enterprise Fund Summary of Resources and Expenditures for more detail on the available funds calculation.

The Airport Fund began the year with approximately \$9.16 million in available funds. We expect the available funds to decrease to \$5.88 million by the end of 2022/2023. As discussed earlier, the global pandemic significantly lowered the demand for commercial air travel thus lowering the revenues of our airport. In 2022/2023, we expect airport available funds to decrease to \$5.88 million. The above \$5.88 million of estimated available funds in 2022/2023 is greater than our target of three months operating expenditures plus one year's normal capital expenditures. The target balance is approximately \$5.55 million: \$3.55 million for a three-month operating reserve and \$2.0 million for a one-year capital reserve. We anticipate using these dollars to fund future capital needs.

The Drainage Utility Fund began the year with approximately \$5.96 million in available funds and we expect available funds to increase to \$3.23 million by the end of 2022/2023. During the 2020/2021 fiscal year the Drainage Division made it a priority to streamline the billing process of the assessment and we are pleased to

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see this hard work, along with a rate increase, resulted in increased revenues for the fund. The drainage assessments began October 1, 2012. Our targeted reserve is \$2.985 million: \$985,007 for a three-month operating reserve and \$2.0 million for a one-year capital reserve.

Internal Service Funds:

Internal Service Funds are similar to enterprise funds above in that they are used for business-like activities. However, the Internal Service Fund's customer is the sponsoring governmental entity. Internal Service Funds are used for activities where it is important to recognize the full cost of a function on the accrual basis. The City of Amarillo Internal Service Funds consists of the Fleet Services Fund, the Information Technology Fund, the Risk Management Fund, and the Employee Insurance Fund. Like an Enterprise Fund, an Internal Service Fund provides for both operating and capital funding of their respective activities. Thus, the reserve of an Internal Service Fund consists of an operating reserve and a capital reserve. By policy, we target three months operating expenditures as an operating reserve plus one year's normal capital expenditures as a capital reserve. The Risk Management Fund and the Employee Insurance Fund do not generally have capital expenditures; therefore, these funds would not need to provide for a capital reserve. However, we need available funds for large, out-of-ordinary claims that may occur.

In total, the Internal Service Funds began the year with approximately \$21.3 million in available funds. We are estimating that by the end of 2022/2023 fiscal year available funds will increase to \$22.3 million. In sum, our targeted reserve for the Internal Service Funds should be about \$22.3 million: Fleet Services \$8.1 million, Information Technology \$2.56 million, Risk Management Fund \$5.5 million, and \$6 million for the Employee Insurance Fund. During 2016, 2017 and 2018 the City successfully reduced the upward trending claims costs in the Employee Insurance Fund and was able to rebuild reserves. Current year projections and going forward the City anticipates that the claims will trend upward and continues to monitor health provider networks and plan design; however, this is an area that will continue to see funding increases.

The Fleet Services Fund started with \$7.68 million in available funds. We increased fleet rental rates by 7% and restructured Enterprise Fund rates, including Solid Waste, in 2013/2014, 2014/2015 and 2015/2016. In 2016/2017 we increased fleet rental rates by another 7% and in 2019/2020 we increased rates by another 2%. In 2020/2021 we adjusted the replacement costs of several vehicle and equipment types which did results in a small effective increase in some rates. In 2020/2021 rates were increased again by 2%. We expect 2022/2023 fleet available funds at \$7.4 million. All capital purchases for 2019/2020 were postponed to help address revenue shortfalls in other areas of the City's budget due to COVID-19. This left the fund in a healthy condition and allowed us to budget for additional capital above normal in 2020/2021 at \$8.6 million. The 2022/2023 available funds of \$7.4 million, after sick and annual leave reserves, is below the targeted reserve of \$8.1 million.

Like the Fleet Services Fund, the Information Technology Fund has experienced abnormally large capital expenditures in the past few years, which has depleted their available funds. Beginning available funds for the Information Technology Fund were approximately \$2.9 million. We expect Information Technology's available funds to decrease to \$2.6 million for the 2022/2023 fiscal year. Our estimated 2021/2022 available funds of \$2.3 million after subtracting a reserve for sick and annual leave are slightly below a three-month operating and one-year capital reserve of \$2.2 million.

The Risk Management Fund (sometimes referred to as the Self-Insurance Fund) provides coverage for most of the City's exposures including general liability, worker's compensation, employer's liability, police officer liability, public official liability, auto liability and auto physical damage. The Risk Management Fund purchases

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property insurance including boiler and machinery, police office liability, malpractice insurance for our clinic and carries excess worker's compensation insurance. We generally have very high deductibles or self-insurance reserves with our purchased coverage. State law protects the City with an overall liability limit of \$250 thousand per occurrence; therefore, the City has not purchased excess coverage for auto or general liability. The City's main liability exposure would be in Federal Court. Our greatest exposure in Federal Court would be involving a police officer, thus we have purchased police officer liability coverage that protects both the officer and the City. Overall, our claims experience has been improving. The Risk Management Fund began the year with \$6.3 million in available funds. We expect to end 2022/2023 with available funds of \$6.03 million. All known claims are fully funded at their estimated value based on an actuarial study. Additional available funds are necessary for incurred but not reported (IBNR) claims and for catastrophic claims. Obviously, IBNR claims and catastrophic claims are very difficult to predict and with changes in our property insurance policy deductibles we would like to have about \$5.5 million in available funds for these claims. Therefore, we will end 2022/2023 over our targeted reserves. With the ever-increasing cost of insurance and claims, this fund will be monitored going forward to determine if funding increases are necessary. The City is also working a dedicated broker to evaluate policy renewal dates to increase opportunities to secure more favorable coverage premiums.

The Employee Insurance Fund provides life and employee medical coverage, including dental, to City employees and retirees along with their dependents. The Employee Insurance Fund purchases life coverage, but is self-insured for medical and dental. However, we have individual stop-loss coverage, which resets annually, if a claim is more than \$750 thousand. Dental is entirely employee/retiree funded. Employee healthcare is largely employer-funded, but employees and retirees are also required to make contributions.

During 2013, 2014 and 2015 the Health Plan saw a significant increase in claims. In order to reduce the possibility of a large rate increase, and in keeping with our general philosophy of an incremental approach to rate increases, deductibles and out of pocket amounts were increased as of January 2014. Plan deductibles are currently \$1,500 per person, and the maximum out-of-pocket expense is \$5,000. The maximum out-of-pocket is all an employee/retiree would be required to pay in a calendar year before the plan pays at 100%. We would rather make smaller incremental changes to the Plan in an effort to refrain from having to make more drastic changes in plan design. However, the federal healthcare reform bill has and will continue to add future costs to the Plan. The City completed a dependent eligibility audit to ensure that all members are eligible for coverage on the Plan. Effective January 2015 the Medicare eligible members were transitioned off of the Plan and provided a stipend to supplement insurance costs. We increased the employer contribution by 5% in October 2014, the employee/retiree portion by 3% in January 2015, and the employer contribution by 5% in October 2018. The 2019/2020 budget included 7% employer increase in October 2019 and a 2% employee increase in January 2020. While there was no increase in the 2021/2022 budget, there is 5% increase on the employer side for health insurance in 2022/2023. Employees will not see and increase unless they opt for the medical or dental buy-up-plan. We do anticipate that future increases will be necessary to maintain adequate reserve levels going forward.

We have four drug tiers with progressively larger co-pays where generic drugs make up the first tier. The tiers and the co-pay increase corresponding to the cost of the drug. Participants are required to pay the entire plan cost for drugs that have an over-the-counter equivalent; such as proton pump inhibitors and non-sedating antihistamines. The plan cost is still a substantial discount compared to the retail pharmacy price of the drug. Even when we have had to increase drug co-pays, we have kept the generic co-pay at the same level for several years to encourage more generic utilization. We currently have high generic utilization, over 80%.

During 2015 the City reviewed the financial stability of the Fund. Since 2013 the City has made significant changes to control costs, deductible increases, out of pocket increases, dependent eligibility audits and premium increases. Historically, the City has very favorable contracts in place for Amarillo hospital services, physician's services, lab, and pharmacy. Beginning in July 2014, the City entered into a wrap network that has lower

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negotiated rates for healthcare services outside of the City's local network. The measures taken did not produce the anticipated results in lowered claims experience. During July 2015 the City issued a request for proposals (RFP) for the third party administration of the medical, dental, and flex plans. The City anticipated that a national carrier will have more favorable discounts with network providers. Effective January 1, 2016 Aetna Life Insurance Company began to provide the plan administration for the medical and dental programs.

For the 2015/2016 the city saw \$5.1 million net reduction in health plan costs driven by a reduction in claims from \$24.2 million to \$18.0 million, we believe directly related to the Aetna contract. For the 2019/2020 fiscal year claims were \$21.7 million, which includes a decrease over the prior years related to decreased utilization of the plan during the COVID-19 Pandemic. The plan saw fewer procedures and routine visits during 2019/2020 which we believe to be caused by the ongoing pandemic. For 2022/2022 we budgeted claims at \$25.75 million. Employer health plan premiums for the 2022/2023 fiscal year will increase to \$22.8 million and we anticipate ending the 2022/2023 fiscal year with \$5.98 million in reserves, below the \$6 million target. Overall, the City is very pleased in the cost saving measures experienced by the Health Plan during the last several years. And, will continue to monitor claims and funding levels in future budget years.

We estimate the liability for IBNR claims in the Employee Insurance Fund based on a claims lag report. The Employee Insurance Fund's IBNR claims are calculated by the City's health plan consultant based on actual claims. We target a \$5.5 million reserve for catastrophic claims. We are estimating that we will end 2022/2023 with available funds of \$5.98 million. During the 2018/2019 audit process, the City changed the estimate, as recommended by the City's health plan consultant, used to calculate the IBNR liability resulting in the reduction of the liability by approximately \$3.8 million.

Special Revenue Funds:

With the exception of the Public Improvement Districts, the Special Revenue Funds do not have a target reserve balance. Most of the Special Revenue Funds are grant funds that are bound by the grant agreement and operate on a pay-as-you-go basis. If funds are accumulated in a grant fund, they will usually be spent the following year(s). Funds accumulated in the Housing Assistance Program and the Home Program are rolled over to future years in the budget process. Monies in the Court Technology Fund will be used to upgrade the software at the court. The Court Security Fund is used to pay the salary and benefits of the court's bailiffs and security improvements at the court. The accumulated funds in the APD (Amarillo Police Department) Seized Property Fund are used for the operating expenses of our Narcotics division, excluding salaries. The Narcotics officers' salaries and benefits are included in the Police Department's budget. APD Seized Property is derived from court ordered forfeitures. At the current rate of expenditures, the seized funds would be sufficient through 2022/2023. LEOSE Fund is a Law Enforcement Training grant and available funds will be spent in future budgets. The target reserve for the Public Improvement District is three months operating expenditures, unless funds are being accumulated for some type of improvement. Public Health has seen increasing reserves with funding from the DSRIP project; however, we are entering the last year of funding for this project. Going forward these reserves will be used to continue operations.

Capital Improvement Funds:

Capital Improvement Funds are set up to provide for the addition, improvement, and renovation of the City's fixed assets and infrastructure. Like most Cities, we have an aging infrastructure and most of our capital spending is for replacement capital. While there may be some incremental improvement in operating costs for the particular improvement, it most likely will not be noticed with our aging infrastructure. Generally, our target reserve for a capital improvement fund is one year's capital spending. Our main capital improvement fund is the General Construction Fund, which can be used for any general government purpose such as buildings, street improvements, libraries, and parks. The estimated ending available funds of \$9.4 million are consistent with our

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targeted balance. One year of capital expenditures in this fund are typically between \$5.0 million and \$6.0 million.

Traditionally, the Golf Improvement Fund was funded by \$1 of the green fee being set aside for course improvement. Beginning in 2011, the fee was raised to \$2 to help pay the Certificates of Obligation issued for course improvements. We also implemented a premium green fee to pay for the renovated courses. The increase in the premium green fee goes to the Golf Improvement Fund for debt service. The Golf Improvement Fund is expected to end 2022/2023 with approximately \$133,150 in available funds. We would like to accumulate at least a half year of debt service, \$125,000 before any golf improvement funds are used for the courses.

The Civic Center Improvement Fund is funded by the hotel occupancy tax (HOT). The HOT is first used to pay the outstanding debt service associated with the multi-purpose events venue and downtown parking garage, then to offset the net operating cost of the Civic Center complex including the Civic Center and the Globe News Center. The remaining funds are transferred to the Civic Center Improvement Fund to be used for future improvements. The Civic Center Improvement Fund should end 2020/2021 with \$2.4 million. The City anticipates ending 2022/2023 with about \$3.37 million in available funds. One-year capital spending would be approximately \$1.0 million to \$2.0 million, and the \$1.8 million estimated 2021/2022 available is consistent with this target. During the COVID-19 Pandemic, HOT collections were one of the hardest hit revenue sources. In response to decreased HOT receipts, every open project in the Civic Center Improvement fund was reevaluated and several were closed to bolster available fund balance to cover the debt service of the downtown multi-purpose events venue and parking garage. Moreover, all the 2019/2020 planned capital was cancelled. We are pleased to say we were able to make the 2019/2020 debt service payments using the available fund balance and HOT receipts as planned. Capital funding for 2020/2021 was greatly reduced in the fund with only \$884,000 approved. While we hope to be able to dedicate more funding to capital in the future, we believe this conservative approach will us to make our required debt service payments and still maintain adequate reserves for the future.

The Bivins Improvement Fund is specifically set aside for improvements of the historic Bivins home that houses our Chamber of Commerce and several not-for-profit organizations. The Bivins Improvement Fund should have about \$235,000 in available funds at the end of 2022/2023, which should be sufficient for any major expenditure.

We have been accumulating funds in our Solid Waste Improvement Fund for some major improvements at our landfill and improvements to our transfer station, which began in 2006/2007. Funds have been transferred annually from the General Fund, representing part of the sanitation charge for improvements at the landfill. Due to the budget constraints brought about by the COVID-19 Pandemic, the planned 2019/2020 and the 2020/2021 transfer were eliminated. At the end of 2022/2023 we anticipate having a fund balance of roughly \$0.5 million. We recognize that future capital needs will require more funding in the future. If continued General Fund transfers cannot be made, we will have to investigate alternative funding methods including the possible issuance of debt.

BUDGET CHANGES AND HIGHLIGHTS

An important change for the 2016/2017 Annual Operating Budget was that the budget was presented as a Program Budget. The programs offered by City departments were presented with program descriptions and performance measures to define the level and quality of services delivered to Amarillo citizens. The City hopes that the reader will find a programmatic presentation useful in facilitating a review of City departmental programs.

Development of the 2017/2018 Budget was a challenge with flattening sales tax revenues. The City continued the funding of the Pay and Compensation Study implemented in the prior year, funded dollars towards

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addressing compression caused by implementation of the Pay Study, and funding for year one of the Amarillo Police Officer Association (APOA) Meet and Confer agreement. These challenges continued in the development of the 2018/2019 Budget. However, we did get slight relief with a trend of increased sales tax and strong property values.

Going into the 2019/2020 Budget the City continued to see sales tax revenue projections increase slightly (2.5%) over the prior year numbers. Taxable property values remained strong with a 3% increase for 2019. These sources of revenue make up the largest percentage of our funding for general government expenses. However, with the onset of the COVID-19 Pandemic in early 2020 we saw our major sources of revenue begin to decline. The City reacted quickly to project the impact the COVID-19 Pandemic would have on the City's 2019/2020 budget. We quickly identified \$12.0 million in expense reductions to respond to the projected revenue shortfalls while protecting our reserves. The largest measure in this toolbox was an immediate hiring freeze on all positions, including public safety. This measure is estimated to have saved the City \$6.0 million. Other measures taken include the deferral of capital purchases and transfers and the cancellation of all travel. While the impacts of COVID were felt throughout the City's operations, the General Fund remains the hardest hit as it is dependent on sales tax as its largest revenue source. In addition to the measures taken above, the City cancelled all summer 2020 recreation activities through our Parks Department as well as deciding to keep our public swimming pools closed for the 2020 season. With the help of these and the other measures mentioned above, as well as re-openings in 2021, we believe we have set the City up for success going into the 2022/2023 budget year. We were able to increase available funds almost across the board. We do recognize the uncertainty that lies ahead regarding the continued impact the COVID-19 Pandemic on our major sources of revenue and expense as well as the citizens of our City. Every effort has been made to maintain current levels of service throughout the City within available revenues.

This Budget represents a \$26.8 million increase from the prior year. The Budget addresses the **BluePrint for Amarillo**. Budget enhancements focus on funding for capital projects including the continuation of year five of the capital improvement program. The current Budget addresses revenue challenges created by COVID-19 but includes funding for pay enhancements for personnel, funding for compensated absences, increased Solid Waste funding, parks improvements, and increased Fleet replacement to help address an aging fleet.

The Budget addresses the BluePrint Amarillo Council priority of Employee Compensation. The Budget includes dollars to fund 2.0% raises for the Police and Fire Department and civilian employees and continuation of longevity and discretionary retention pay. Additionally, wages were increased for skilled labor, commercial drivers and entry level positions. The current Budget includes the addition of 41 positions in areas where resources are needed. The City continues to provide our current basic programs. However, there is little, if any flexibility left in the Budget to address unanticipated needs. Our current financial constraints limit the City in the ability to deliver new programs and services. This Budget allows us to take care of what we have at current service levels, with limited flexibility to address other needs.

The City has included a 3% increase in the Water and Sewer rates. The water rate structure includes four tiers and is designed so that customers who only use water for domestic use still have very reasonable rates. This rate increase will fund a debt issuance for year five of a five year, \$140 million, capital program. It is anticipated that the five-year program will be funded with five annual 3% rate increases with the last year in 2021/2022.

The City tax rate decreased over the prior year to \$0.40628 per \$100 of valuation from \$0.4433 per \$100 of valuation. The increase was in the interest & sinking portion of the tax rate. The interest and sinking increase was related to three debt issuances: the November 2016 voter-approved bond projects, the Thompson Pool replacement project, and the purchase of a property downtown on South Johnson Street. With increasing property values and new properties added to the roll, we estimate an increase of \$4.5 million for the property tax related to the General Fund. The increase in the debt service portion of the tax rate will fund increased debt service requirements. Sales tax collections from 2016/2017 were down from record levels in the prior fiscal

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years. However, 2017/2018 increased slightly by 3.3% with collections at \$57.4 million. The 2018/2019 year saw yet another increase of 3.1% with collections at \$59.2 million. Going into 2019/2020 we projected a 2.5% increase over the prior year. However, with the onset of the COVID-19 Pandemic in early 2020 we began to experience year-over-year monthly declines in sales tax receipts. 2019/2020 sales tax revenues came in \$49.9 million, under our original budget at \$58.9 million. 2020/2021 sales tax revenues were \$68.4 million and we have budgeted sales tax in 2022/2023 at \$69 million.

Unfortunately, we had to drop the TMRS Cost of Living Adjustment (COLA) for retirees in 2010/2011. We would like to restore a COLA benefit, but under current law, a city has to make up for all the COLAs that were skipped. This provision makes it very expensive and difficult to restore the current COLA benefit. We have tried in the 2009, 2011, 2013, and 2015 legislative sessions to get a true ad hoc COLA benefit, but have failed. However, we intend to pursue this again in the future.

We continue to address rising health care costs. While we have some excess coverage, we are largely self-insured on employee health. The City continues to monitor all costs of the Health Plan. For the 2014 Plan year, the City increased the amount of deductibles and out of pocket cost for the covered members. The City completed a dependent eligibility audit to ensure that all members are eligible for coverage on the Plan. Effective January 2015 the Medicare eligible members will be transitioned off of the Plan and provided a stipend to supplement insurance costs. During 2015 the City completed a financial review of the stability of the Health Plan and made the decision to complete an RFP process for medical, pharmacy, dental, stop loss and flexible spending administration. Effective January 1, 2016 Aetna Life Insurance Company began provide the plan administration for the medical and dental programs. The City was able to take advantage of better discounts by contracting with a national carrier. For the 2015/2016 the city saw \$5.1 million net reduction in health plan costs driven by a reduction in claims from \$24.2 million to \$18.0 million, we believe directly related to the Aetna contract. For the 2017/2018 fiscal year we recorded claims at \$20.1 million. The 2018/2019 claims increased slightly to \$22.1 million. For the 2019/2020 we had expected to see another increase in claims but due to the COVID-19 Pandemic we saw a decrease in claims to \$21.7 million. We are projecting claims to increase in the 2020/2021 fiscal year as plan members resume procedures and routine care that had been put off because of the pandemic. We are expecting claims to increase to \$24.0 million. Employer health plan premiums for the 2019/2020 fiscal year were increased 7% while employee health plan premiums increased 2%. Overall, the City is very pleased in the cost saving measures experienced by the Health Plan during the last few years.

The City has a significant investment in streets, parks, buildings, rolling stock, our solid waste collection system and landfill, our Water and Sewer Utility, and other infrastructure. Historically, a great deal of our capital budget is for replacement of our infrastructure. During the summer of 2016 the City completed a three month long community engagement program titled Wise Investment. In November 2016 the voters approved \$109 million in tax supported debt to fund street and public safety infrastructure. This approval allows the City to begin addressing aging infrastructure and will provide budgetary relief to future budgets. The Council also approved a 3% increase in Water and Sewer rates and a 4% increase and Drainage assessments to fund year five of a five-year capital improvement plan.

About \$133 million new property was added to the tax roll this year compared to 197 million last year and

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\$199 million the year before. Our taxable values increased to \$14.6 billion. However, due to the frozen taxes, \$12.1 billion was subject to levy at the 2021/2022 tax rate of \$0.4433. The previous year's tax rate was \$0.38851.

FUTURE OUTLOOK

Amarillo is the 14th-largest city, by population, in the state of Texas and the largest in the Texas Panhandle. Amarillo was originally known for agriculture and oil and gas production, and these activities are still very important to our economy. However, Amarillo now has a more diversified local economy. Amarillo is a regional trade center and medical center for a vast area including the Panhandle of Texas, parts of New Mexico, Colorado, Oklahoma and even southern Kansas. Amarillo also has diverse major industries in the defense industry, aviation/aerospace, food production, traffic and transportation, medical & health care and business and financial services.

Amarillo started as a railroad town and the railroad is still important. The Burlington Northern Santa Fe (BNSF) Railway complex in Amarillo moves hundreds to thousands of cars daily, carrying different types of merchandise including coal, chemicals, agricultural and consumer products. The Union Pacific Railroad also sends substantial shipments to or through Amarillo. Due to our central location, we expect travel and transportation to remain major industries in Amarillo.

Amarillo is located on Historic Route 66. Traffic and transportation have historically been an important industry in Amarillo. Amarillo is centrally located in the United States and well connected by highway, air, and rail systems. Interstate 40 runs through Amarillo, making for easy access from California all the way to North Carolina. Interstate 27 bisects the city from north to south. Amarillo is the only major city between Albuquerque and Oklahoma City going east-west. Also, Amarillo is the only major city to the ski resorts of New Mexico and Colorado from the Dallas/Fort Worth Metroplex. The large traffic volume from Interstate 40, Interstate 27, and State Highway 287 helps support our hotel industry along with restaurants and tourism. A large portion of our hotel tax is allocated to support and encourage travel and tourism in our community through our newly created Convention and Visitors Bureau (CVB). While the effect of the COVID-19 Pandemic on our hotel tax revenue has affected the amount of funding we have available to allocate to the CVB, the 2021/2022 budget includes an appropriation of \$1.3 million for their efforts with an additional \$494,292 to subsidize events at our Civic Center. Our 2018/2019 year was a record year for hotel tax collections. We had anticipated increased collections for 2019/2020 but with the COVID-19 Pandemic we instead saw historic lows. We do expect to see a continued increase next year as the industry begins to recover.

Amarillo also serves as a regional airport for the area. The Rick Husband Amarillo International Airport has an average of 36 flights daily, with destinations to major airline hubs including Dallas, Ft. Worth, Denver, and Houston. In 2011, our remodeled air terminal was in service. The remodeled terminal is a big improvement over the previous terminal. Before the remodel, we were not able to use one of the concourses. Moreover, food and beverage service and retail sales were inadequate on the secure side of the terminal before the remodel. For 2018/2019 we saw a slight increase in airline boardings at 367,628, compared to 2017/2018 airline boardings of 358,819. Prior to this, continuous decreases were due in large to the expiration of the Wright Amendment and Southwest restructuring their service network, which resulted in a decrease of flights from AMA. We had expected to see the increase continue, but the COVID-19 Pandemic has depressed the airline industry and passenger volumes were low through 2020/2021. We expect to see continued increases in enplanements as the industry recovers.

Amarillo serves as a regional medical center for our area and the medical community is very important to Amarillo's economy. Amarillo is home to a Veteran's Hospital, which includes a 120-bed veteran's nursing home. Amarillo's two major hospitals are Baptist Saint Anthony's Hospital (BSA) and Northwest Texas Hospital (NWTX). Baptist Saint Anthony's Hospital rated in the top 100 hospitals in the United States for several years. Northwest

CITY OF AMARILLO

Texas Hospital is home to the area's only level III designated trauma center. As the population continues to age, we expect the medical community to become more important in the future.

Texas Tech University has a consolidated 20-acre medical center comprising the schools of pharmacy, medicine and allied health located in west Amarillo. The allied health school trains students in physical therapy. The medical school produces family physicians, pediatricians, obstetrics and gynecology doctors and doctors specializing in internal medicine.

Historically, oil and gas production were major industries in the Panhandle. According to the September 2022 Amarillo Economic Analysis, we now have eight active drilling rigs in the Panhandle. Oil prices have been increasing, compared to this time last year, oil is up at \$85.08 per barrel compared to \$69.72 for the same month last year. Natural gas is at \$8.27 per mcf compared to \$4.93 last year.

The Texas Panhandle is one of the most unique and diversified agricultural areas in the world. The temperate weather conditions and the availability of irrigation water have made the area well suited to a number of agricultural enterprises. According to the AgriLife Extension Office, the area consists of 14 million acres of agricultural land with 9 million acres in pasture and 5 million acres in crops.

Agriculture is still an important industry in the Panhandle have gone from drought conditions in 2011 (driest year on record), 2012 and 2013 to 2015 when the City received 34.63 inches of precipitation and the 4th wettest year on record. Principal crops are corn, wheat, cotton, and sorghum. However, more than 25 crops are grown commercially in our trade area according to AgriLife Extension Office. Most local commodity prices are doing well compared to last year. According to the September 2022 Amarillo Economic Analysis, area wheat was at \$9.05 per bushel up from \$7.09 the year before; corn is at \$6.78 per bushel compared to \$5.32 last year. Cotton is \$91.30 per pound, compared to \$73.00 last year. In recent years, the Panhandle has also become a major hog and dairy production area. Milk prices are up slightly at \$20.25 compared to \$16.50 the year before.

The Texas Panhandle is often referred to as the Cattle Feeding Capital of the World. The Texas Cattle Feeders Association is located in Amarillo and represents cattle feeders in Texas, Oklahoma and New Mexico, an area known as Cattle Feeding Country. According to the Texas Cattle Feeders Association, the above cattle feeding area is the largest in the nation. Also according to the Texas Cattle Feeders Association, this cattle feeding area produces about 6 million fed cattle annually, which is about 28% of the nation's beef. Our area has an ample harvest of locally grown feed grains, a mild climate, and large major meat packers with modern plants in our area. The meat packing industry is a major employer in Amarillo. The September 2022 Amarillo Economic Analysis reported fed cattle at \$142.00 per hundred weight which increased from \$124.00 per hundred weight for the prior year. One of our largest employers is Tyson Foods, which operates a beef processing plant in Amarillo.

We have seen steady growth in our tax base since 1993. However, over the last few years, additions to the tax roll were at a decreasing rate. We still expect additions to the tax roll in the near-term. As previously mentioned, sales tax is our largest single revenue source. Our 2018/2019 year was a record year for sales tax receipts surpassing our 2017/2018 previous record. We had expected sales tax for 2019/2020 to be another record year, but due to the COVID-19 Pandemic we did experience a slight decrease in collections. We have left our projections for 2021/2022 flat with 2020/2021 budgets, as there is still much uncertainty surrounding the COVID-19 Pandemic and the economic condition. Historically, sales tax receipts have done well. Our unemployment rate is still one of the lowest in the State. Due to the COVID-19 Pandemic, our unemployment rate increased in July 2020 coming in at a preliminary rate of 5.1%. In July 2021, that rate fell to 4.5%. As of 2022, the Amarillo unemployment rate is 3.00%, below the state of Texas average of 4% and US average of 3.5%.

Amarillo has experienced continued growth in population. We expect the population to continue to grow by 1.5% to 2% annually. Amarillo's census population for the year 2000 was 173,627 compared to 157,615 in 1990. The 2022 population is estimated to be 202,363.

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Construction during the last ten years has remained strong. The new residential construction for the ten-year period has fluctuated with a high \$161 million to a low of \$76 million with average new residential of \$132 million for the ten-year period. Likewise, new commercial building has fluctuated with a high \$193 million to a low of \$48 million with average new commercial of \$113 million for the ten-year period. Building slowed down slightly for 2019 with new residential permits of \$76 million and new commercial permits of \$97 million, with both areas below the ten-year average. The 2020/2021 fiscal year reflects revenue of \$2 million in building permits, up from the prior year. The estimate for the 2022/2023 fiscal year reflects stable projections of \$2.5 million.

The City has taken a multi-pronged approach to redevelop downtown. One of the most important steps was the creation of a downtown Tax Increment Reinvestment Zone #1 (TIRZ #1). Taxes from the increase in property value in the TIRZ #1 are earmarked for, and reinvested in, the TIRZ #1. Since three other taxing entities participate in the TIRZ #1, more funds will be invested in the TIRZ #1. Ever since the creation of the TIRZ #1 we have seen steady increase in the TIRZ #1 property values. In 2006, the base year, TIRZ property values were \$139 million. In 2021, TIRZ values are \$254.1 million. In 2022, TIRZ values are \$269.7 million. The TIRZ #1 has helped with funding for downtown projects, which were some of the anchors identified in our Downtown Strategic Action Plan, as well as residential housing, convention hotel(s), more retail, commercial and office development, and family venue(s).

We engaged a developer for a convention hotel, parking garage and multi-purpose event center. The Amarillo Local Government Corporation was created in 2011 to oversee the project. Construction improvements to downtown are in process with the 2017 completion of 373,000 square foot building for Southwestern Public Service at an estimated value of \$42.7 million was completed in April 2017. The convention hotel (226 rooms) opened in August 2017. And, the LGC completed the parking garage and retail space of \$15 million during April 2017. The City secured the funding of \$45.4 million multipurpose event venue (MPEV). The MPEV project completed during 2019 and is the home of the Amarillo Sod Poodles who ended their first season as the 2019 Texas League Champions (Double-A). The ballpark was selected as the Best Double-A Ballpark by Ballpark Digest. The construction of the ballpark was the final piece of the City's downtown initiative that also included the construction of a convention hotel and parking garage.

The City has contracted with Center City of Amarillo Inc. for several years. Center City Inc. is dedicated to the revitalization of Downtown Amarillo by focusing on community, social, recreational, and economic interests. Center City is a nationally recognized member of both the Texas and National Main Street programs. The City contracted with Center City Inc. for \$185,000 to provide administration and facade improvements downtown. During the summer months, Center City's "High Noon on the Square" provides live music and their annual Block Party which is always well attended. While these events were cancelled for 2020 due to the COVID-19 Pandemic, they returned beginning in 2021.

The Amarillo Economic Development Corporation (Amarillo EDC) was created to foster economic development in the City and to manage the revenues from the 0.5% City sales tax increase that Amarillo voters approved in 1989. The mission of Amarillo EDC is to attract businesses to Amarillo which offer highly skilled, highly paid positions; to expand and retain existing local primary businesses in Amarillo; and to create a business environment conducive to entrepreneurship. The Amarillo EDC targets companies whose primary function is to produce goods or services that are then sold outside of the immediate trade area, thereby introducing new monies into the local economy. Economic development strategies are met by implementing aggressive business recruitment programs, local business retention and expansion programs, and promoting the Amarillo EDC and Amarillo, Texas, brands worldwide. The corporation consists of a five-member board appointed by the City Council. Amarillo EDC Operating Fund expenses consist of all administrative, promotional, and marketing costs associated with operating the entity. The Amarillo EDC's Project Fund invests in capital projects, issues job creation grants, loans, and other incentives to local and outside industry to create primary jobs and capital investment in the Amarillo community. The Amarillo EDC has been instrumental in bringing new business and

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industry to Amarillo and assisting existing companies via a variety of incentive programs that provide grants and loans.

In FY2021, Amarillo EDC approved a location incentive agreement which included a job creation incentive of up to \$750,000 with MWI Veterinary Supply Co. for the expansion of up to 50 full-time employees. Amarillo EDC also approved a \$2.5 million location incentive agreement with Amazon.com Services LLC to locate in Amarillo and provide up to 500 full-time jobs. Amazon.com Services LLC will have a minimum capital investment of \$50,000,000 under this agreement to build and equip the distribution facility. Amarillo EDC approved a \$8.775 million location incentive agreement with Cacique Foods LLC to locate a dairy products manufacturing facility in Amarillo. This agreement includes land conveyance, job creation incentive on up to 500 jobs, and job relocation reimbursements. Amarillo EDC also approved a total of \$50,000 for matching funds to access the Texas Workforce Commission High Demand Job Training grant program designed to assist school districts with Career and Technical education programs. Amarillo EDC approved a location incentive agreement of \$3,000,000 with American Quarter Horse Association to maintain and retain Amarillo operations with an annual payroll of at least \$9 million. Amarillo EDC approved a \$250,000 location incentive agreement with North Heights Linen Service, LLC to locate their laundry operations in Amarillo. Amarillo EDC also approved a \$1,022,500 location incentive agreement with Torkworx, L.P. to locate their wind power generator service and repair operations in Amarillo. This agreement includes job creation incentive on up to 80 jobs and potential job relocation reimbursements. Lastly, Amarillo EDC approved a location incentive agreement of up to \$550,000 with Roberson Cartridge Co., LLC to expand Amarillo operations and provide additional employment of up to 50 full-time employees. Roberson Cartridge Co., LLC manufactures high-quality reloading brass cartridges for vintage, obsolete, hard to find, and wildcat calibers. In addition to these efforts to attract new business to Amarillo, Amarillo EDC assisted Encompass Health Texas Real Estate, LLC and NX Amarillo MOB LLC locate new facilities in Amarillo through the property tax abatement process with local taxing jurisdictions.

By contractual agreement, Texas Panhandle Regional Development Corporation (TPRDC) acts as the small business financing arm of Amarillo EDC. TPRDC provides small business financing for owner-occupied commercial real estate. This Certified Development Company approved three Small Business Administration 504 loans totaling over \$4.4 million, which leveraged \$2.2 million in bank financing and \$633,739 in owner equity. For the year, this program was responsible for the creation of 24 new jobs. TPRDC also funded two loans in FY2021 totaling \$3.035 million.

In addition to employment and business opportunities, Amarillo offers a high quality of life for our citizens. The arts are well represented in Amarillo. The Globe-News Center for the Performing Arts is home to the Amarillo Symphony, Amarillo Opera and the Lone Star Ballet, while also hosting a variety of concerts, touring shows and special performances. Located in downtown Amarillo, the 10-story, 70,000 square-foot facility has a 1,300-seat auditorium with state-of-the-art acoustics. The theater has a full proscenium stage and stage equipment. The Center also serves as an education center, has a large rehearsal hall and support facilities such as offices, dressing rooms, and wardrobe rooms. The Globe News Center serves as an education center for a five-state region of Texas, Oklahoma, New Mexico, Colorado, and Kansas. The Center's 'Window on a Wider World' works with arts, science, cultural organizations, and educational institutions to promote excellence in interdisciplinary arts, science and cultural programs. Its primary goal is to integrate arts, science and cultural programming into the core curriculum of math, science, language arts and social studies.

The Globe News Center above is a part of our Civic Center Complex. Our Civic Center has a coliseum, auditorium, and meeting room space. The coliseum has 4,870 permanent seats and an additional 1,800 seats can be added to the floor. The auditorium seats 2,500. The Civic Center has conventions, concerts, musicals, and plays; and is home to our hockey team and arena football team. In February 2020, the City Council called for a bond election to be held in May 2020 on a \$275 million bond issue to fund a proposed \$319 million Civic Center expansion and renovation project. The project was for an expanded, and up-to-date facility that would meet the demands and needs that have changed significantly over the past five decades. However, with the onset of the COVID-19

Pandemic, the City Council, with authorization from the State, postponed the May 2020 election to November 2020. Unfortunately, this project was not approved by voters in November 2020.

CITY OF AMARILLO

The fairground is also home to the Amarillo National Center (ANC). The ANC is an 113,400 square foot livestock area with approximately 4,900 fixed seats. The ANC has attracted and hosted several large livestock events, the American Quarter Horse Association's Adequan Select Championship, the West Texas Futurity Cutting and the Tri-State Fair Rodeo. The ANC has made us very competitive in attracting new events to Amarillo.

The American Quarter Horse Association's home is in Amarillo. The American Quarter Horse Association is the world's largest equine breed registry and membership organization. The American Quarter Horse Association hosts the Quarter Horse Museum, which is adjacent to their headquarters on Interstate 40.

The Amarillo Museum of Art is located on the Amarillo College campus and features painting, prints and sculptures. The Panhandle Plains Historical Museum, which is located in nearby Canyon, Texas is the largest museum in the State of Texas. The Panhandle Plains Museum has archeology, paleontology and geology exhibits, an art collection and hosts traveling exhibits. For the children, we have the Don Harrington Discovery Center and Space Theater, which has several hands-on exhibits and a planetarium. In 2020 the Discovery Center also finished the construction of an outdoor science park that includes dinosaurs, hands-on learning, and engineering marvels.

There are several outdoor activities in the Amarillo area. We now have 64 parks in Amarillo. The Palo Duro Canyon State Park, Caprock Canyon State Park and the Alibates Flint Quarries National Monument are all in the Amarillo area. The outdoor musical drama, Texas, is held each summer at Palo Duro Canyon State Park. We have a zoo, an amusement park, a water park, two skate parks, and the Amarillo Botanical Gardens.

Amarillo has a state-of-the-art shooting complex facility located on 34.8 acres of land. The site includes a 5,000 square-foot building, 36 high-power rifle-shooting positions and 20 pistol-shooting positions. The complex is intended for joint public use and police training. Other area law enforcement agencies also utilize the facility.

Amarillo is well represented by higher education. Texas Tech University has a medical and pharmacy school here in Amarillo, along with a graduate engineering program. The Texas Tech School of Medicine trains third and fourth year medical students and offers residency training in family and community medicine, obstetrics and gynecology, internal medicine and pediatrics. The Texas Tech School of Allied Health Sciences currently offers a master's degree in physical therapy. The School of Pharmacy has a four year Doctor of Pharmacy degree. Amarillo's community college is Amarillo College. West Texas A & M University (WTAMU) is located in nearby Canyon. With help from the AEDC, WTAMU now has a campus in downtown Amarillo. Both Amarillo College and West Texas A & M University are known for producing high quality graduates. Additionally, in September 2019, Texas Tech broke ground on a new Veterinary School in Amarillo in the medical center area. The school opened in the fall of 2021 with an initial enrollment of approximately 60 students. The project could not have been accomplished without the help of AEDC and other generous donors raising more than \$90 million toward infrastructure, construction, and scholarships.

We believe the future for Amarillo is bright. Amarillo has an ample workforce, low taxes and utilities, and the best-funded economic development corporation in the State. Amarillo has a diverse economy, business and employment opportunities, and education and recreation opportunities.

CITY OF AMARILLO
CALENDAR FOR BUDGET PREPARATION

March 15, 2022	Budget training begins.
April 15, 2022	Division Directors submit operating and capital budget requests to Finance.
May 23, 2022	Audit of Departmental operating and capital budgets are complete.
May 27, 2022	Finance submits operating and capital budgets with cash flows to City Manager for review.
July 8, 2022	City Manager submits operating and capital budgets with related budget material to City Council. Operating and capital budgets filed with City Secretary for public inspection.
July 12, 2022 – July 14, 2022	City Manager reviews operating and capital budgets with City Council.
August 2022	Various hearings on the operating and capital budgets and the adoption by the City Council.
October 1, 2022	Budget goes into effect.

CITY OF AMARILLO
COMMUNITY STATISTICS

DEMOGRAPHICS

POPULATION		AGE		RACE/*ETHNICITY	
1890	482	Under 18	26.8%	White	53.5%
1900	1,442	18 thru 64	59.4%	Black	6.8%
1950	74,246	65 and older	13.8%	Hispanic	33.2%
1990	157,615			Asian	4.1%
2000	173,627			American Indian	0.8%
2010	190,695			Pacific Islander	0.1%
2022 (projected)	202,434			2 or more races	5.4%

ZONING PROPORTIONS		LABOR FORCE		HOUSING UNITS	
Agriculture	23%	August 2022	133,290	Single Family	67,470
Residential	38%	Employment	129,322 (97.0%)	Multi-Family	18,738
Office	2%	Unemployment:		Mobile Homes	3,602
Retail	5%	Amarillo MSA	2.8%	Total	89,810
Commercial	11%	Texas	3.8%		
Industrial	22%	United States	3.3%		

PUBLIC SAFETY		PHYSICAL INFRASTRUCTURE	
Annual calls for Police services	97,427	Miles of streets	1,050.16
Annual calls for all Fire services	22,343	Miles of alleys	507.87
Number of fire stations	13	Number of street lights	10,894
Number of fire hydrants	4,594	Signalized intersections	274
Number of outdoor warning sirens	76	Miles of storm sewers	161.57

AMARILLO INTERNATIONAL AIRPORT		SOLID WASTE MANAGEMENT	
Number of passenger airlines	3	Number of solid waste customers (residential and commercial)	68,440
Scheduled flights (weekday commercial flights)	17	Landfill acreage	662
Annual number of passengers	356,381	Tons of waste collected	157,716
Annual Aircraft Operations	41,456	Tons of waste landfilled	281,096

CITY OF AMARILLO
COMMUNITY STATISTICS

CULTURE AND RECREATION			
Number of libraries	5	Rounds of golf played annually (2 courses)	83,000
Total library holdings	413,250	Municipal swimming pools	4
Library items loaned annually	602,770	Annual swimming pool attendance	48,129
Civic Center (auditorium, coliseum, Grand Plaza and Globe News Center)	410,000 SF	Tennis Courts	30
Civic Center event days	1,407	Tennis Center attendance	10,889
Civic Center annual attendance	412,107	Soccer fields	17
Number of Parks and Playgrounds	55	Jogging trail mileage	37.76
Park acreage	2,403	Baseball and softball fields	31

MUNICIPAL SEWER UTILITY		TRANSIT SYSTEM	
Number of wastewater treatment plants	2	Number of fixed route buses	17
Daily average of sewage treated (gallons)	16,317,750	Miles of fixed route service (annual)	444,225
Daily average of reclaimed water sold to industries (gallons)	5,199,000	Fixed route passengers (annual)	204,674
Wastewater collection mains (miles)	1,193.81	Spec-Trans passengers (annual)	47,998

MUNICIPAL WATER UTILITY			
Active water accounts	72,213	Water distribution mains (miles)	1,409
Daily average water production (gallons)	49,241,678	Number of water wells	129
Maximum daily production capacity (gallons)	128,000,000	Surface water allocation (gallons) (Lake Meredith)	10,383,000,000
		Roberts County (CRMWA) water allocation (gallons)	9,919,360,000

CLIMATE			
Annual Average Temperature	57°	Annual Average Snowfall	18"
Annual Average Rainfall	20"	Average Wind Speed (miles per hour)	13

PROFESSIONAL SPORTS	
Amarillo Bombers – US Arena Pro Soccer League	
Amarillo Wranglers – North American Hockey League	
Amarillo Sod Poodles – Texas League (Double A Baseball)	
Amarillo Venom – Champions Indoor Football League	

**CITY OF AMARILLO
COMMUNITY STATISTICS**

PUBLIC SCHOOLS			
	Elementary Schools	Intermediate/ Middle Schools	High Schools
Amarillo Independent School District	37	12	6
Canyon Independent School District	10	5	3
River Road Independent School District	1	1	1
Bushland Independent School District	1	1	1
Highland Park School District (same facility)	1	1	1

HIGHER EDUCATION FACILITIES
West Texas A & M University
Amarillo College
Texas Tech University Health Sciences Center - School of Medicine
Texas Tech University Health Sciences Center - School of Allied Health
Texas Tech University Health Sciences Center - School of Pharmacy
Texas A & M Research and Extension Center
Wayland Baptist University Amarillo Campus

TEN LARGEST TAXPAYERS (2021 TAX ROLL)			
Taxpayer	Type of Business	Taxable Value	Percent of Total
Southwestern Public Service	Electric Utility	\$221,833,535	1.520%
Bell Helicopter Textron	Aerospace	\$209,899,584	1.438%
BSA Hospital	Hospital	\$129,421,024	0.887%
Atmos Energy	Natural Gas Utility	\$97,767,890	0.670%
BNSF Railway Company	Railroad	\$94,468,852	0.647%
UHS of Amarillo INC	Hospital	\$59,227,819	0.406%
Bell Textron INC	Aerospace	\$48,621,549	0.333%
Amarillo National Bank	Bank	\$46,732,903	0.320%
Walmart	Retail	\$43,553,093	0.298%
Jamal Enterprises LP	Convenience Stores	\$35,091,315	0.240%

CITY OF AMARILLO
COMMUNITY STATISTICS

MAJOR EMPLOYERS IN AMARILLO		
Taxpayer	Type of Business	Estimated Number of Employees
Amarillo Independent School District	Public School	4,500
Tyson Foods Inc.	Meat Packing	4,300
CNS Pantex	Department of Energy Contractor	3,844
BSA Health System	Hospital	3,100
City of Amarillo	Municipality	1,953
Northwest Texas Hospital	Hospital	2,150
Xcel Energy	Power	1,431
Canyon Independent School District	Public School	1,168
Texas Department of Criminal Justice	Prisons	850
Bell Helicopter	Aerospace	900

CITY OF AMARILLO

CITY OF AMARILLO SNAPSHOT

Location

The City of Amarillo (COA) is located on the boundary of Potter and Randall counties in the Texas Panhandle and is the largest city in the Texas Panhandle.

COA is located at the crossroads of I-40 and I-27 with the Burlington Northern and Santa Fe Railway intersecting the heart of the city. Amarillo is approximately 120 miles north of Lubbock, 360 miles northwest of Dallas-Fort Worth, 285 miles east of Albuquerque, N.M. and 265 miles west of Oklahoma City, Oklahoma.

Underneath Amarillo and the Texas Panhandle is the Ogallala Aquifer, a primary water source for the Texas Panhandle, providing irrigation for industry and municipal water for the area.

Climate

Amarillo is known for its spacious skies and clean air. Amarillo has a dry, semi-arid climate with four distinct seasons. Temperatures vary depending on the season. Temperatures range from an average low of 23 degrees (in January) to an average high of 91 degrees (in July). Humidity averages are low, occasionally dropping below 15 percent in the spring. Low humidity moderates high summer afternoon temperatures and provides many pleasant evenings and nights.

The average annual precipitation for Amarillo is 20.36 inches. Measurable precipitation falls on an average of 72 days per year. Snowfall averages 18 inches annually. Snow has fallen as early as September and as late as May.

The Texas Panhandle is one of the windiest regions in the United States. Westerly winds flow over the Rocky Mountains and low-pressure forms to the east of the mountains. This persistent low pressure leads to strong average wind speeds of 13.1 mph from predominately south and southwest directions.

History

The City of Amarillo has its beginnings in 1887 near a bend in the Fort Worth and Denver (FW&D) Railroad, then under construction. This railroad was the first in the Texas Panhandle, opening the way for settlers. The local economy was based on cattle. The location became one of the largest cattle shipping points in the world.

The point where the FW&D Railroad crossed the Santa Fe Railroad (completed in 1898) was a logical site for what was to become Amarillo. Amarillo was incorporated in 1899 and grew quickly. The early 1900s were a time of growth when the discovery of natural gas made the city the heart of the Panhandle's oil and gas business. By 1910, telephone services, along with water, gas, and electric systems were in place. New churches, schools, and a library were built. Three new railroad depots were built as the city became linked to a new transcontinental rail line. In 1913, following state legislation, Amarillo wrote its own charter and became one of the first cities in the United States to adopt the commission-manager form of government. This was considered quite progressive and was part of a movement to clean up government.

CITY OF AMARILLO

From cattle trails and railroads, to highways and airports, transportation has always been the cornerstone of Amarillo's economy. In the 1920s, the city boomed when the construction of Route 66 passed through Amarillo, connecting Chicago to Los Angeles. West Sixth Street was paved as part of Route 66 in 1921. The interstate highway system allowed Americans to become more mobile, and since the early days of automobile travel, Amarillo has been an important stopping point for travelers.

During the 1930s, the city was significantly influenced by a growing reliance on automobiles. Oil and gas production kept Amarillo from feeling the full effects of the Depression. With increased traffic, the downtown area became congested and more parking was needed. The opening of Wolflin Village Shopping Center drew retail trade out of downtown and into the southwest portion of the city. Downtown became the financial heart of the city with banks and office buildings.

Amarillo's next link to the world was heralded by the opening of the Amarillo Army Air Base in 1942 (later known as the Amarillo Air Force Base). With the Air Base closing in 1968, Amarillo's population decreased by approximately 11,000 people by 1970. Strong leadership helped the city survive and thrive despite this setback. The base would become what is now Rick Husband Amarillo International Airport.

In the 1950s, due to the increase in traffic along Route 66, the highway moved from Sixth Street to Amarillo Boulevard. I-40 opened in 1976, continuing Amarillo's tradition as a respite for travelers and further connecting the region. Other changes in the 1960s included a bond election to build a new Civic Center, the start of the Amarillo Medical Center, and construction of the new international airport terminal. The 1960s provided the building blocks for Amarillo's future as a regional center with cultural, medical, and transportation services.

The 1970s were a period of recovery for Amarillo, as population and development grew. The late 1980s and early 1990s were a period of moderate growth. Downtown Amarillo saw major private investments in buildings (predominately banking facilities and offices), a new regional mall in western Amarillo was constructed as well as numerous apartment complexes. A maximum-security prison located east of the city, named the Clements Unit, became operational in 1990. In 1994, the Neal Unit, a new women's prison was completed. In 1997, this unit was changed to a men's facility.

In 2008, Amarillo finalized a Downtown Strategic Action Plan. Key goals include maintaining downtown as a financial, government, and public center with an urban-type lifestyle, including quality hotels to draw a wide array of conventions and conferences. In 2006, a Tax Increment Reinvestment Zone was established to support downtown efforts.

Amarillo has a population average increase of one percent to two percent each year. The conversion of Amarillo from a local to regional urban service center over the past several decades reflects a nationwide trend toward dominant urban centers and COA's commitment to meeting the needs of surrounding communities.

Economy

Although Amarillo was built on agriculture and energy production, Amarillo's economic base has diversified significantly. Today's economy is comprised of business and industry ranging from energy research and development, beef processing, agriculture, copper refining, wholesale distribution, fiberglass production, defense contracting, aviation maintenance, metal machining, and finishing to oil and gas production. The economy consists of all the manufacturing and service tools necessary for the

CITY OF AMARILLO

operation of the city and the region. Amarillo's business attitude, central location, and low cost of living make it an attractive destination for new businesses.

The Amarillo Metropolitan Statistical Area or City of Amarillo was ranked by the following companies:

- 24 of 201 large cities (2021 Milken Institute Best Performing Cities Index)
- 195 of 384 Metropolitan Statistical Areas economic strength ranking (2021 POLICOM Corporation)

COA adheres to a policy of a balanced budget and conservative management of resources. Construction is carefully budgeted on a "pay as you go" basis. COA has maintained a strong financial condition for the benefit of taxpayers.

Another indicator of the city's traditionally stable and strong economy is total sales tax collections. In 1980, the city's tax receipts for retail sales were \$7.7 million. In 1989, the citizens of Amarillo displayed their pro-business attitude by approving a one percent sales tax increase. Half of this total is dedicated to property tax relief and half is dedicated to economic development, bringing the total city sales tax rate to two percent. Tax receipts for retail sales remain strong. Not including the half-cent Economic Development sales tax, city collections for 2012-13, 2013-14 and 2014-15 fiscal years were at an all-time high of \$48.01 million, \$51.68 million, and \$54.42 million, consecutively. City sales tax collections for 2015-16, 2016-17, and 2017-18 fiscal years were well over \$55 million. Collections for the 2018-19 fiscal year were \$59.0 million, and collections for the 2019-20 fiscal year increased to \$60.5 million. Currently, sales tax collections for 2021/2022 are \$66.8 million and estimated at \$73.8 million – a new record high for the city.

More than 25 crops are grown commercially in the Amarillo area, including over half of the state's ensilage production. Other major crops in this area include corn, wheat, grain sorghum, hay, and cotton. A number of industries in Amarillo are related to agriculture, including grain storage and distribution, livestock feed companies, meat and cheese processing, packaging and distributing, and fertilizer and pesticide distribution.

Amarillo is also an important hub for natural resource storage and/or extraction. Mined resources include oil, gas, and helium. Although Amarillo is not located directly in a major oil-producing field, it benefits heavily from the region's petroleum industry. Despite stabilization and cutbacks in petroleum development, the industry will remain a significant element of the Amarillo economy. Amarillo is known as the "Helium Capital of the World" because a large percentage of the world's helium supply is located within 250 miles of Amarillo.

Amarillo has become a strong leader in the aviation manufacturing industry. The Bell Helicopter Amarillo Assembly Center is a leader in the latest vertical lift aircraft technology. Bell's facility in Amarillo is the final assembly and delivery site for the V-22 Osprey, the UH-1Y Yankee, and the AH-1Z Zulu — all destined for the Armed Forces of the United States.

Because of numerous attractions, tourism is a major industry in Amarillo. Some of the more prominent tourist attractions are Palo Duro Canyon State Park, which hosts the annual production of *TEXAS Outdoor Musical* in the Pioneer Amphitheater, Amarillo Sod Poodles Double AA Baseball at Hodgetown, Panhandle-Plains Historical Museum, Don Harrington Discovery Center, Amarillo Museum of Art, Amarillo Little Theatre, Amarillo Symphony, the Lone Star Ballet, and American Quarter Horse Hall of Fame and Museum. Also, annual events such as the World Championship Ranch Rodeo, the July 4 fireworks show, Tri-State Fair and Rodeo, Good Times Celebration Barbeque Cook-off, and various professional sporting

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events bring numerous visitors to Amarillo each year. The variety of attractions in this portion of Texas not only adds to the economy but also to Amarillo's quality of life.

Cost-of-Living

The cost-of-living index measures relative price levels for consumer goods and services in many cities. The cost-of-living index does not measure inflation, but it does compare relative prices at a single point in time using a national average of 100 as a base. The following table shows the differences between Amarillo's overall cost of living and that of other Texas cities.

Cost-of-Living Comparison

<u>City</u>	<u>Composite Index</u>	<u>Percent Difference*</u>
Amarillo	84.9	Base
Abilene	90.0	+5.1%
Austin	100.2	+15.3%
Corpus Christi	90.1	+5.2%
Dallas	102.1	+17.2%
Lubbock	90.4	+5.5%
Midland	89.2	+4.3%
Odessa	92.4	+7.5%
San Antonio	90.3	+5.4%
Wichita Falls	89.5	+4.6%

*Between Amarillo and other cities

Source: C2ER Cost-of-Living Index (COLI), 2nd Quarter, 2022.

Consumer Price Index

The consumer price index (CPI) represents price changes for items individuals purchase for living such as food, clothing, automobiles, homes, home furnishings, fuel, etc. This index measures only prices and does not consider changes due to quantity or quality differences. Many times, CPI is used by economists to determine whether prices are increasing or decreasing from month to month.

A variation of this national index has been developed for the Southern Region to measure the prices of a fixed basket of goods and services representing consumption patterns of the region. It is realized that in a dynamic economy, measures such as CPI are complicated by the fact that many factors vary including price levels, employment, output, value of assets and demographic patterns. The Regional CPI is an individual region index which measures the change in prices in a particular region. It does not determine whether prices or living costs are higher or lower compared to other locations.

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The South Region's CPI is as follows:

Annual Average CPI for South Region

<u>Year</u>	<u>South Urban CPI</u>
2009	207.845
2010	211.338
2011	218.618
2012	223.242
2013	226.721
2014	230.552
2015	230.147
2016	232.692
2017	237.456
2018	242.737
2019	246.265
2020	248.639
2021	267.160
2022	287.608

Source: [Consumer Price Index, South Region — July 2022 : Southeast Information Office : U.S. Bureau of Labor Statistics \(bls.gov\)](#)

Quality of Life

The City of Amarillo has a high quality of life that makes living and working in the area very attractive.

Educational institutions in Amarillo, from public elementary schools to higher learning institutions, are highly valued symbols of community identity and achievement. Amarillo is well represented on every educational level. Texas Tech has medical and pharmacy schools located in Amarillo, in addition to a new veterinary school. Amarillo is home to Amarillo College (AC). Wayland Baptist and Vista College also have campuses in Amarillo. West Texas A&M University is less than 20 miles from Amarillo with a satellite campus located in downtown Amarillo. Within the city limits, there are five independent school districts.

The Amarillo Independent School District (AISD) is made up of 37 elementary schools including one magnet school centering on mathematics, science, and the arts; three 6th grade campuses; nine middle schools including one middle school focusing on mathematics, science, and technology; four high schools and two specialty campuses. Amarillo Area Center for Advanced Learning (AACAL) is an extension of the

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home high school campuses and offers classes in the following specialized areas: Animal Science, Arts, Audio-Visual Technology and Communications, Automotive Technology, Engineering, and Health Sciences. North Heights Alternative School focuses on credit recovery and preparing students to become self-directed learners. In addition to AISD, Amarillo is served by the Canyon Independent School District, River Road Independent School District, Highland Park Independent School District, and Bushland Independent School District. There are also several private, religious, and vocational schools that meet the educational needs of the community.

Amarillo College (AC) is an accredited community college offering 143 degree and certificate programs, instruction on six campuses as well as one outreach center. AC's Washington Street campus is 24 acres in size and is located adjacent to S.W. 24th Avenue and Washington Street. The West Campus, being 41 acres in size, is located north of the Amarillo Medical Center and is the primary location for Allied Health, Nursing, and Criminal Justice training. An 8-acre downtown campus houses the Business and Industry Center while the East Campus, located near the Amarillo International Airport, mainly focuses on Industrial and Transportation Technologies.

Amarillo is also home to the Texas Tech University Health Sciences Center (TTUHSC). In 2007, the Laura W. Bush Institute for Women's Health (LWBIWH) was established at TTUHSC. The institute was first launched in Amarillo and has grown to serve communities in Lubbock, El Paso, the Permian Basin and San Angelo. The institute builds research, education and outreach programs to improve the lives of women and their families.

TTUHSC at Amarillo is also home to InfantRisk Center, the Amarillo Breast Center of Excellence, SiMCentral and the West Texas Influenza Center.

On top of being a teaching facility, TTUHSC at Amarillo also provides care to area residents offering first-class medical services in family medicine, internal medicine, surgery, obstetrics and gynecology, pediatrics, psychiatry and geriatrics. Medical care is open to all. TTUHSC is committed to providing top-notch training for future medical professionals while offering first-class medical treatment to its neighbors.

In 2019, the 86th Legislature earmarked the operating dollars necessary to establish a veterinary medicine school in Amarillo as part of the Texas Tech University System. Through donations and a pledge from the Amarillo Economic Development Corporation, Texas Tech raised the estimated \$90 million needed for the construction of the new facility in the Amarillo Medical District near the existing TTUHSC. Texas Tech broke ground on the new facility in September 2019.

The Texas AgriLife Research and Extension Center, located at 6500 W. Amarillo Boulevard, provides information, technology, and assistance in the areas of agriculture, community development, and family and consumer sciences. This is one of 13 research centers within the Texas A&M System. Texas AgriLife Research in Amarillo is dedicated to science that will help make crop and livestock production in the region more efficient. Also housed at the AgriLife Center is the district office of the Texas AgriLife Extension Service, which has a network of agents and specialists trained to aid producers, homeowners and families. The Texas A&M Veterinary Diagnostic Laboratory, located next door, assists veterinarians, feed yard managers and cattlemen in diagnosing the causes of diseases and other health problems affecting livestock in the region.

In Spring 2019, COA welcomed back affiliated baseball for the first time since 1982. The Amarillo Sod Poodles are affiliated with the Arizona Diamondbacks and play the \$45.5 million MPEV – nicknamed

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“Hodgetown.” The new state-of-the-art facility is located in downtown Amarillo and offers yet another affordable family entertainment option for the community and surrounding area. In their inaugural season, the Sod Poodles claimed the Texas League Championship.

Parkland, open space, and recreational facilities serve an important function. The park system improves the quality of life by providing recreational opportunities for the community as well as protecting the natural environment. The location and design of parkland and open space can be beneficial to Amarillo’s image by providing a visual improvement to a neighborhood. Park and open space facilities in Amarillo are comprised of school playgrounds, school parks, linear and ornamental parks, neighborhood, community, and regional parks. Amarillo currently has 64 parks and two golf complexes that combined with areas of developed recreation open space total 2,168 acres which is 74 percent of the 2,935 acres of dedicated open space. Amarillo’s municipal golf courses include Ross Rogers and Comanche Trail Golf Complexes, both with 36 holes. Other areas of recreational opportunity include three public swimming pools (one indoor, two outdoor, and one aqua park, two concrete skate parks, 15 water spray grounds, the Warford Activity Center, the Amarillo National Tennis Center, and the Amarillo Zoo.

In addition to Amarillo’s parks system, recreational areas of the community are supplemented by the various improvements found on elementary, middle school, and high school sites. These sites are located throughout the city and provide athletic-type facilities for students. Middle school sites contributing to Amarillo’s open space include Austin, Bonham, Bowie, Crockett, Fannin, Houston, Mann, Travis, De Zavala, and Westover. Facilities for recreational activities such as baseball, soccer, track events, and football are also found at high schools such as Amarillo, Caprock, Palo Duro, Tascosa, Randall, River Road, and Highland Park. Privately owned recreational facilities such as the Maverick Club, Amarillo Netplex, numerous health clubs, as well as the Amarillo Country Club and Tascosa Golf Club also provide community recreation and leisure services.

As of September 2022, 19 murals have been installed through the Mural Grant Program and one statue through the Art Pad Program.



Numerous major recreational areas are located in the Texas Panhandle and provide Amarillo citizens the opportunity to participate in outdoor activities such as boating, fishing, camping, hunting, etc. Even though the regional facilities may be up to 55 miles from Amarillo, they are considered supplemental to Amarillo’s park system due to the type, size, and quality of recreational opportunities.

Area lakes, such as Greenbelt Reservoir located north of Clarendon, Lake McClellan south of Pampa, Lake Mackenzie east of Tulia, and Lake Meredith near Fritch, offer public fishing and boating recreation. The Canadian River, located north of Amarillo, provides areas for hunting and off-road driving and riding. Buffalo Lake Conservation area, a wildlife refuge near Canyon, and Wildcat Bluff Nature Center, west of Amarillo, provide both active and passive recreational areas from hiking trails to picnic areas. Palo Duro

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Canyon State Park, located southeast of Amarillo, is one of Texas' most spectacular scenic features. The park offers camping, hiking, picnicking, mountain biking, and horseback riding. An amphitheater is also situated within the park where the nation's best-attended outdoor drama *TEXAS The Musical* is performed during the summer months.

Municipal Administration

Municipal administration services are housed in Amarillo City Hall, the Simms Municipal Building, and associated public buildings known as the Municipal Complex. The Complex is located in the vicinity of S.E. 7th Ave. and Buchanan Street and includes City Hall, the Amarillo Civic Center, Simms Municipal Building, Centennial Plaza, Central Library, Globe News Performing Arts Center, Facilities Administration Building, and associated parking areas.

City Hall

The Amarillo Sunday News-Globe, on Sunday, January 8, 1967, announced the grand opening of the new Municipal Building and estimated the attendance to be more than 8,000 people. The article read: "First Jewel in the setting that will become the Civic Center Complex in 1968 is the new Municipal Building completed last month. It is now the home of 21 city governmental offices and has four levels that incorporate 84,000 square feet of floor space. The Municipal Building, like the Auditorium-Coliseum combination being constructed to the north, was financed through the sale of bonds authorized by the voters in 1964. It cost \$2,126,427, including the land, architect fees, paving, lighting, and storm sewer relocation. The outside finish consists of pre-cast concrete panels in which marble chips have been mingled and it will conform architecturally with the Auditorium-Coliseum."

The Municipal Building today is known as the Amarillo City Hall Building and is currently home to over ten city departments. The building has several of its original design features; however, one notable change has been the removal of the water fountain and pool adjacent to the main entrance to make room for the installation of a ramp and steps, making the building more accessible for all community members. City Hall is home to the Mayor's office, City Council, City Manager, Finance, Accounting, Purchasing, Public Communications, Utility Billing, Vital Statistics, Parks and Recreation Administration, Human Resources, Risk Management, Benefits, Information Technology, City Secretary, and the City Attorney offices. As established in 1968, the City Hall building remains a focal point for the citizens to access their city officials and services.

Simms Municipal Building

On January 22, 2016, the City of Amarillo hosted the grand opening of the Jim Simms Municipal Building. The opening of the Simms Municipal Building represented a \$4.25 million renovation project and provided an addition of 62,000 in square footage for municipal office space. The Simms Municipal Building is home to the City Care Clinic, Amarillo Emergency Communications Center (AECC), Office of Emergency Management (OEM), Community Development, Environmental Health, Building Safety, Public Works, Engineering, Traffic, Planning, and Utilities Engineering departments.

The remodeled municipal building was named after the late Councilman Jim Simms, who passed away November 12, 2014, at the age of 73 following a lengthy illness. In a unanimous vote by a previous Amarillo City Council, the new facility was renamed in his honor, marking his accomplishments and efforts as a public servant.

Amarillo Civic Center Complex

When the Amarillo Civic Center opened in 1968, it housed a coliseum (7,000 capacity) and an auditorium (2,324 capacity). In 1978, the first expansion of the Civic Center added what is now known as the South Exhibit Hall and Regency Room. In 1989, the coliseum was renamed the Cal Farley Coliseum in memory of Mr. Farley. In 1990, the Grand Plaza was added. This unique venue for banquets, parties, and dances enclosed an outdoor area, giving the Civic Center its first indoor ballroom complete with Texas shaped terrazzo floor and Gulf of Mexico fountain. In 2003, the most recent expansion was completed, adding the North Exhibit Hall and the Heritage Ballroom.

A jewel in the heart of downtown Amarillo, the Globe-News Center for the Performing Arts houses a 1,300-seat auditorium and the Gilliland Education Center. Opened in January 2006, the facility is owned by the City of Amarillo and operated as part of the Amarillo Civic Center Complex. The idea behind the facility was birthed in 1999 when Caroline Bush Emeny opened fundraising for the Center with a very generous donation. The overall project cost was approximately \$32 million. The acoustically sound, state-of-the-art facility was designed by Holzman Moss Architects and hosts an average of 100 ticketed performances annually. The Amarillo Civic Center and the Globe-News Center of the Performing Arts are the centers of cultural activity in Amarillo; including symphonies, concerts, ballets, Broadway shows, and sporting events. Totalling over 400,000 square feet, nine separate events can be accommodated at any one time within the complex.

Amarillo Police Department and Municipal Courts Building

In 1992, the Police Department and Municipal Courts relocated to a newly renovated building located at S.E. 3rd Avenue and Taylor Street in downtown Amarillo. This facility was purchased from private owners who absorbed the entire cost of renovation. The facility allows for most police department functions to be in one building.

In 2019, the Police Annex at 116 S. Fillmore and Police Vehicle Parking Lot projects were completed. These expansions provided for secure parking of police vehicles and additional indoor space for law enforcement equipment and evidence processing. During this same time period, a new employee fitness facility was created in the basement of the main building.

Regardless of the aging building, the ongoing improvements to the police facility has improved the working conditions for police employees and enhances the quality of work being done to keep Amarillo a safe place to live work and play.

Solid Waste Collection

The COA Solid Waste Collection division provides for the safe and efficient collection of residential and commercial solid waste within the City limits. The Solid Waste Collection division ensures the health, safety, and welfare of residents, commercial customers and employees while acting in compliance with state regulations and Amarillo Municipal Ordinances.

The City Solid Waste Collection division utilizes a fully automated, containerized trash collection system for the majority of residential and commercial customers. The City of Amarillo also has a curbside big/bulky collection program and a roll off container program that is being used for large cleanup events.

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Amarillo Sanitary Landfill

The Sanitary Landfill for the City of Amarillo is five miles west of the city limits in Potter County. Sanitary landfilling is a method of disposing solid waste on land without creating nuisances or hazards to public health or safety. Principles of engineering are used to confine the waste to the smallest practical volume and to cover it with layers of earth at pre-set intervals.

The current landfill site is permitted by the Texas Commission of Environmental Quality to include 662 acres, of which 486 acres are suitable for disposing of solid waste. The existing site is ideal and is expected to be utilized for over 100 years. Amarillo, therefore, has a long-term commitment to burying its solid waste at this location. The landfill disposes of approximately 250,000 tons of waste per year.

Amarillo Animal Management and Welfare Department

The following services are provided by Amarillo's Animal Management and Welfare Department (AAMW):

- Open admissions animal shelter (158 dog kennels/80 cat kennels)
- Veterinarian services provided to all animals in custody
- Impoundment of stray and citizen surrendered animals
- 24-Hour Public Safety/Animal Management field services
- Enforcement of City ordinances and state laws
- Investigation of cruelty and welfare cases
- Capture and relocation of wild animals
- Investigation of animal bites/attacks
- Quarantine for rabies observation
- Deceased animals pick up services
- Pet owner education and awareness programs
- Community Outreach and Engagement
- Shelter animals' adoption services
- Animal Rescue outreach/placement
- Response to citizen complaints

Rick Husband Amarillo International Airport

The Rick Husband Amarillo International Airport became a public-use airport in 1941 when COA purchased the current airfield portion of the airport in order to receive development assistance from the federal government. The military utilized the airport in World War II and the airport became the Amarillo Air Force Base in 1951. The airport operated as a joint-use facility through 1968.

In February of 2003, Amarillo City Council voted to change the name of the Amarillo International Airport to Rick Husband Amarillo International Airport in memory of Astronaut Col. Rick Husband, who was born and raised in Amarillo. Col. Husband was the commander of the space shuttle Columbia and died alongside his entire crew, ironically over Texas, on Feb. 1, 2003, as the shuttle disintegrated upon reentry after their 16-day mission in space.

In 2011, the Rick Husband Amarillo International Airport completed a multi-million-dollar air terminal rehabilitation project. The project included a major renovation of the existing terminal building consisting of a dedicated meet-and-greet area, a consolidated gate area, a spacious security screening checkpoint,

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new passenger boarding bridges and a new inline baggage screening system. In 2012, the terminal building storm water drainage system was significantly upgraded, and the upper-level terminal drive roadway was rebuilt. The airport is served by three airlines: American Airlines, United Airlines, and Southwest Airlines.

Amarillo Public Library

Amarillo citizens have enjoyed library service since 1902, when a group of women known as the JUG (Just Us Girls) Club formed a lending library of 123 books. The Amarillo Public Library System consists of the Downtown Library and four branches, serving over 1,000 people a day. The library collection includes over 400,000 books, magazines, and media materials which circulate 600,000 times per year. The library maintains 64 public computers and provides free Wi-Fi access to cardholders, both of which supply over 19,000 hours of internet access per year. Non-profit organizations from across the state take advantage of meeting facilities available for a small fee at all five library locations.

Amarillo Public Library (APL) also offers many other resources and services:

- APL's Community Reading Program, AMARILLO READS, offers English as a Second Language and citizenship classes, adult reading skills tutoring, a summer reading club for all ages, and the annual Community Reads.
- A MakerSpace where cardholders can create new items or repair old ones with supplies and tools for sewing, paper crafts, leather working, jewelry making, and metal working.
- The Seed Library, a partnership between APL, Canyon Area Library, and Randall County Master Gardeners, provides seeds for planting vegetables, herbs and flowers appropriate for the area, along with information on how to garden successfully.
- Multiple Storytimes for young children are available each week at various times and locations.
- Additional activities take place each month for school-age kids and teens, including science, music, art and social activities.
- Programs for adults include book discussion groups, film series, craft programs, fraud prevention classes, technology workshops and health and financial literacy programs.
- Self-check kiosks are available at all five APL locations.
- Family passes can be checked out for free admittance to Wildcat Bluff Nature Center, Don Harrington Discovery Center and the Amarillo Zoo.
- APL cardholders may check out mobile hotspots for broadband internet access.

The Amarillo Public Library System is a member of, and serves as the headquarters for, the Harrington Library Consortium (HLC). HLC is a multi-institutional cooperative library network serving close to 140 libraries in Texas and Oklahoma. HLC membership allows public, school, academic and special libraries to share resources and provide additional services to patrons. The consortium also offers member libraries consulting services, continuing education opportunities, support for literacy, English as a Second Language, and automation projects. HLC membership enables APL to increase the quality and quantity of resources available to the citizens of Amarillo and to serve as a leader in library innovations.

Amarillo Fire Department

In the 2021/2022 fiscal year, the Amarillo Fire Department (AFD) had 22,883 emergency responses. This call total was a 4.8 percent increase from the 21,838 responses made in the year prior.

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Of these incidents, 15,675 (68.5 percent) were Emergency Medical Services (EMS) responses. The AFD is also responsible for mitigating emergencies involving structural and wildland fires, vehicle accidents, hazardous materials, heavy & technical rescue, aircraft emergencies, and various non-emergency assistance calls.

Prompt fire department response times are emphasized organizationally by the layout and location of fire stations throughout Amarillo. In the last 50 years, Amarillo has experienced significant growth geographically — from 38 square miles to 103 square miles. During that time, the population also increased by 74,000 (36 percent).

Until 2009, the City had not opened a new fire station to keep up with this growth. City leaders addressed this problem by adding Fire Station #11 (2009) in the Westcliff subdivision, Fire Station #12 (2011) near The Shores subdivision, and Station #13 (2013) in John Stiff Park. COA has approved the construction of Fire Station #14, to be located in the hospital district. To support this new station, COA has also authorized the hiring of fifteen additional firefighters. In addition, crews will staff a new ladder truck as part of this undertaking. These projects help ensure firefighters will continue to arrive quickly at the scene of emergency incidents.

Major Medical Facilities

Amarillo is a major health care center for five states and includes three acute care hospitals, several medical-education facilities, long-term health care facilities, and medical clinics. The major hospitals and their respective locations are identified below:

<u>Hospital</u>	<u>Location</u>
Baptist Saint Anthony's Hospital	1600 Wallace Blvd. (Medical Center)
Northwest Texas Health Care System	1501 S Coulter St. (Medical Center)
Veterans Affairs Health Care System	6010 W Amarillo Blvd. (Medical Center)

Amarillo Medical Center

In 1959, Amarillo began developing into a regional health care center and continues to be committed to providing an array of health care services to a large geographic area. Under the sponsorship of the Amarillo Area Foundation and other generous supporters, the medical center is the product of cooperation and interaction among private enterprises, local and county governments, and voluntary nonprofit groups. This multi-purpose medical complex — consisting of facilities that provide hospital and health care, medical research, and vocational and professional training — is designed to promote the development of a coordinated program of health care by concentrating a full range of services in a single location. Significant institutions include Texas Tech University, VA Hospital, Baptist Saint Anthony's Hospital, and Northwest Texas Healthcare System.

Texas Tech University has a consolidated 20-acre medical center comprising the schools of pharmacy, medicine, allied health, and school of veterinary medicine. Amarillo is home to a Veteran's Hospital with 55 beds. The VA also houses a veteran's nursing home. Baptist Saint Anthony's Hospital (BSA) is a general medical and surgical hospital in Amarillo with 445 beds. BSA has the region's first designated level three neonatal intensive care unit, was listed as one of the nation's 100 Top Hospitals® by IBM Watson Health, and is a Certified Primary Stroke Center. Northwest Texas Healthcare System is also a major general medical and surgical hospital in Amarillo with 431 beds. Northwest Texas Healthcare System is the area's Designated Advanced Level 3 Trauma Facility and home to LIFESTAR. NWTSH is also a Certified Primary Stroke Center and an Accredited Wound and Hyperbaric Oxygen Therapy provider.

Amarillo Economic Development Corporation

The Amarillo Economic Development Corporation (AEDC) was created to foster economic development and to manage revenues from the 0.5 percent sales tax increase that Amarillo voters approved in 1989. Amarillo EDC operating fund expenses consist of all administrative, promotional, and marketing costs associated with operation. The AEDC's Project Fund invests in capital projects, issues grants, loans, and other incentives to local and outside industries to create jobs and capital investment. The corporation consists of a five-member board appointed by City Council.

Center City of Amarillo, Inc.

In 1989, a group of community leaders began to share their concerns about the decline of Amarillo's historic downtown. Center City of Amarillo, Inc. grew out of this process. Center City is a nonprofit organization dedicated to the historic preservation and revitalization of Downtown Amarillo. Center City spearheaded the application and designation of the Amarillo Cultural District of the Texas Commission on the Arts in 2016. Center City's vision is that Amarillo's historic downtown will be a destination neighborhood that bridges the past and the future.

Center City projects include:

- High Noon on the Square, a series of free outdoor summer concerts on the grounds of the historic Potter County Courthouse.
- Jazztober, a downtown music event held weekly during the month of October.
- Center City Electric Light Parade, a holiday parade in downtown.
- Amarillo Community Market, a downtown market with fresh produce, baked goods, arts and crafts all produced within a 150-mile radius of Amarillo.
- Hoof Prints of the Great American Quarter Horse, an art in public places project. The project places full-size fiberglass horses throughout Amarillo to celebrate Amarillo's western heritage.
- Design Review, a partnership with COA to provide façade grants. The cumulative façade grants since 1996 topped \$1.4 million in fiscal year 2021-2022.
- Restoration of historical signs along Polk Street including the Paramount sign, the Braceros sign and the Kress sign,
- Partnerships with other downtown organizations including the Center City Tax Increment Reinvestment Zone and Downtown Amarillo, Inc.
- Partnerships with other nonprofit organizations and city departments for events downtown, including the Amarillo Museum of Art, the Coors Cowboy Club Rodeo and Longhorn Cattle Drive, the Working Ranch Cowboy Association, Amarillo Convention & Visitor Bureau, the Mayor's Beautification Committee, Hoodoo Mural Festival and the Amarillo Chamber of Commerce.
- Historical preservation efforts with the Amarillo Historical Preservation Foundation, the Texas Historical Commission, the Texas Downtown Association and Preservation Texas. Center City has won six Texas Downtown Association Presidential awards for restoring or adapting historical downtown buildings.
- Center City hosted the Texas Historical Commission Regional Meeting to develop the statewide Historic Preservation Plan for the state of Texas.
- A street banner program to welcome residents and visitors to the downtown neighborhood.
- Downtown business memberships to retain and recruit new businesses to the downtown area.

Enhancement Projects

Neighborhood Planning Initiative

This initiative was created through an interlocal agreement in 2016 by the COA and Potter County to help revitalize Amarillo's older neighborhoods through the development of area-specific plans. Throughout the planning process, the city and neighborhoods collaborate to identify concerns, opportunities, a vision, goals and project priorities. Completed plans are adopted as amendments to the Amarillo Comprehensive Plan and neighborhood planning staff continue to assist neighborhood associations with project implementation after adoption. The four participating neighborhoods are North Heights (2017), Barrio (2018), San Jacinto (2020), and Eastridge (2022).

Plans are primarily developed in-house by staff and implementation funding is provided through a variety of sources. A number of programs have been created or are in the process of being created where funding can be directed when available. This includes Community Building Grants, Projects in Motion, Capital Improvement Program (CIP), and a new Business Improvement Grant (BIGrant). The 22/23 budget includes \$240,000/\$60,000 per neighborhood for these programs.

Strategic Action Plan for Downtown

In 2008, the COA adopted the Strategic Action Plan for Downtown Amarillo after almost two years of research and community meetings. The plan accounts for nearly a 116-square block area. Recommendations in the Plan included the formation of a Tax Increment Reinvestment Zone, which was established in 2006 and a proposed Business Improvement District for downtown. Other goals in the plan include developing approximately 400 to 600 new housing units in downtown, attract multiple retail centers, draw family-friendly venues, develop one or more quality hotels with at least 300 rooms to support and meet needs of the revitalized downtown area, and retain and grow downtown as a financial, business, and government center.

An update to the Strategic Action Plan was completed and approved by City Council on December 17, 2019. Much has been accomplished since the plan was first adopted – the completion of Hodgetown, construction of a convention center hotel, the adoption of urban design standards and the reactivation are achieved goals. Encouraging residential development will continue to be an important focus. New goals include relocation of bus services, renovation and expansion of the Civic Center including rehabilitation of the Santa Fe Depot Complex and implementation of the downtown wayfinding plan.

Related to the above, COA adopted the Downtown Amarillo Urban Design Standards (DAUDS), an overlay zoning district, in 2010 to provide guidance for modifications to building exteriors, walkways, landscaping and signage within downtown. These standards are to aid in protecting downtown property owners' investments by providing for quality redevelopment in a safe, attractive, pedestrian-friendly environment. Amendments to DAUDS were proposed as part of the 2019 Downtown Strategic Action Plan update. There were two primary changes to the standards: 1) requiring walkway improvements for the construction of new parking lots; and 2) providing some language to assist the LHD&DD in reviewing requests for exceptions to the light pole style requirements. The amended standards were approved by City Council on Tuesday, January 7, 2020.

A Local Government Corporation Board was formed to encourage, implement, and manage downtown projects. This board explores the feasibility of potential projects. These have included the Embassy Suites Convention Center Hotel, City Multi-level Parking Garage and retail space and the Multi-Purpose Entertainment Venue known as Hodgetown.

CITY OF AMARILLO

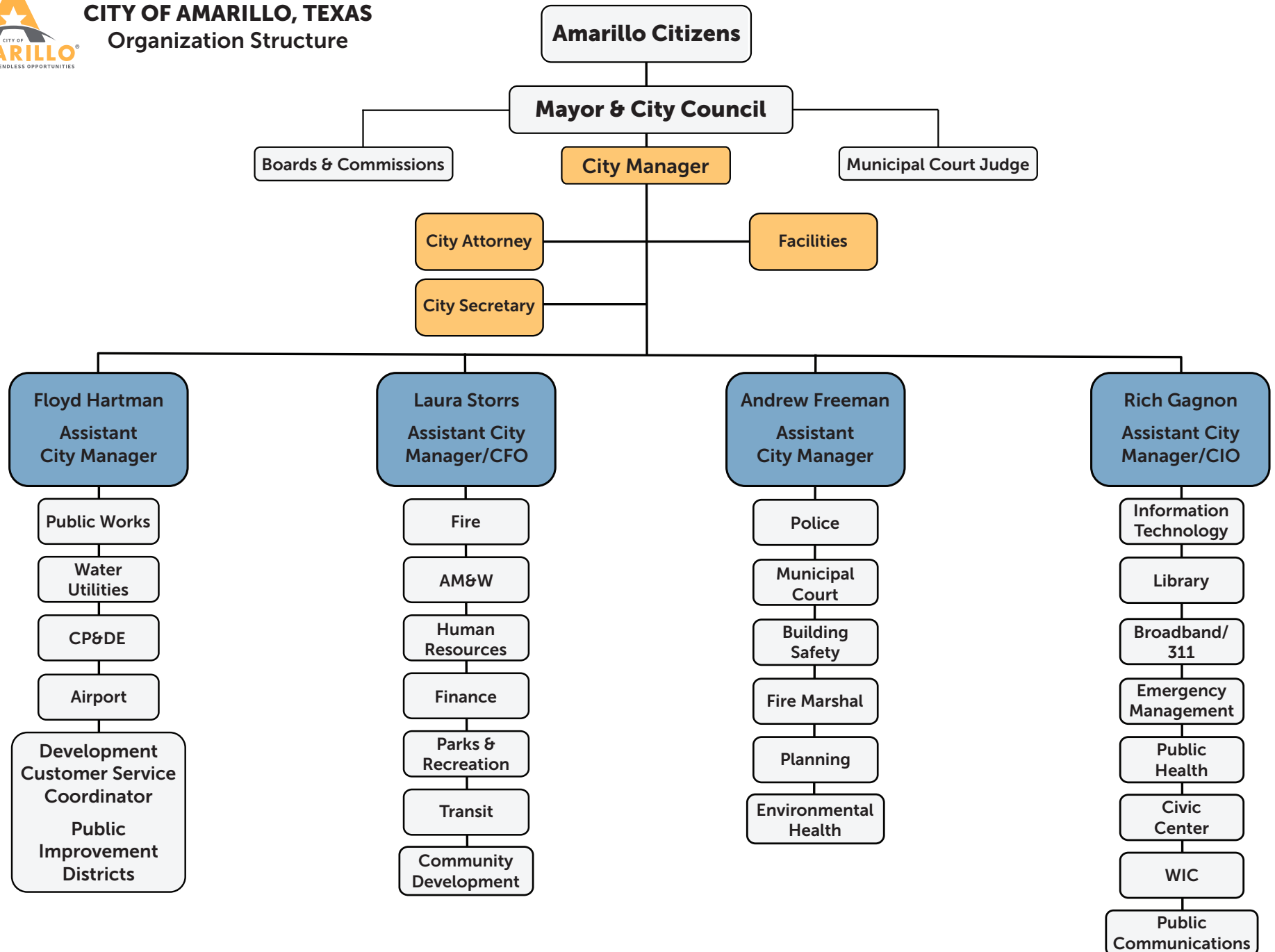
Completed downtown development/redevelopment projects include:

- Courtyard by Marriott near Polk St. and 8th Ave.
- Ellwood Park near Washington St. and Park Pl.
- Happy State Bank near Pierce St. and 10th Ave.
- Cal Farley's Alumni Housing near Monroe St. and 11th Ave.
- Toot 'n Totum Convenience Store near Buchanan St. and 9th Ave.
- Potter County Courthouse near Fillmore St. & 6th Ave.
- Amarillo College parking lot near the Downtown Campus.
- The Lofts on 10th Ave. near Tyler St. and 10th Ave.
- Multi-level parking garage and retail space near Buchanan St. and 7th Ave.
- Buchanan St. walkway improvements from 10th Ave. to 6th Ave.
- Xcel Energy Amarillo Headquarters Office near Buchanan St. and 7th Ave.
- Embassy Suites Convention Center Hotel near Pierce St. and 6th Ave.
- Herring Bank near Pierce St. and 6th Ave.
- Woolworth Building at 636 S. Polk St.
- Levine's Building at 800 S. Polk Street
- Firestone Building at 1004 S. Tyler St.
- West Texas A&M University Downtown Amarillo Campus near Tyler St. and 7th Ave.
- Dubs Development restaurant space near Polk St. and 7th Ave.
- Multi-Purpose Entertainment Venue near Buchanan St. and 7th Ave. - now known as Hodgetown.
- Police Department improvements as part of the 2016 bond election.
- The Barfield Hotel, 600 S. Polk St.



CITY OF AMARILLO, TEXAS

Organization Structure

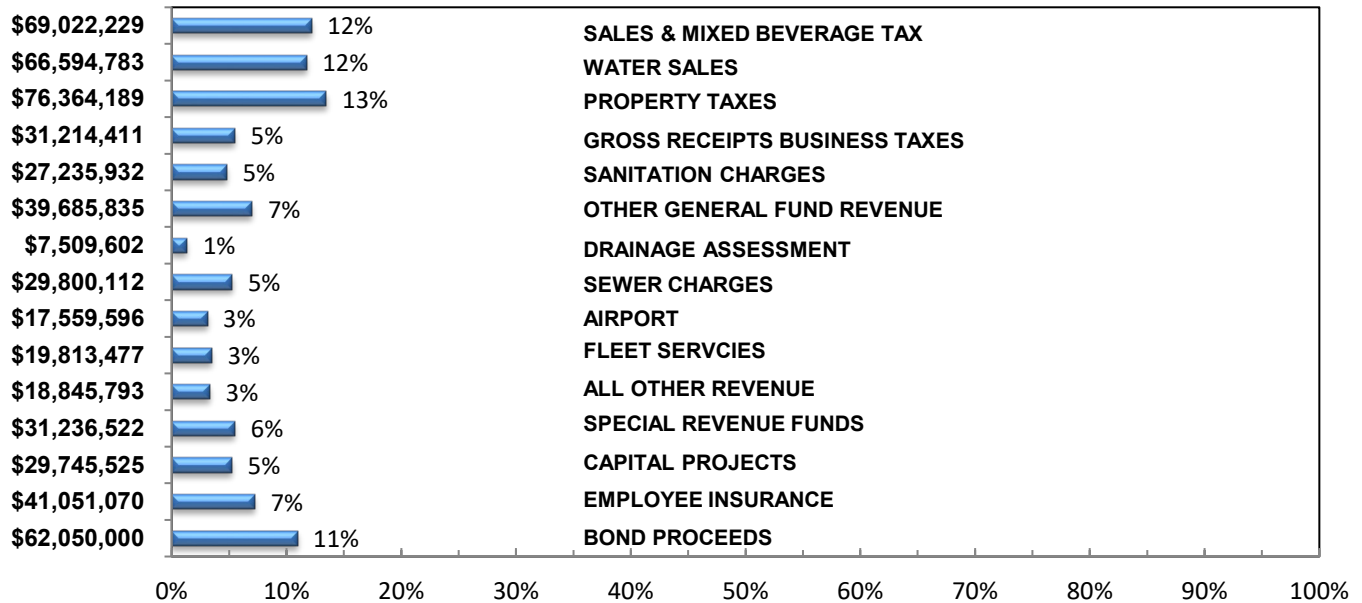


CITY OF AMARILLO

SUMMARIES - ALL FUNDS

2022/2023

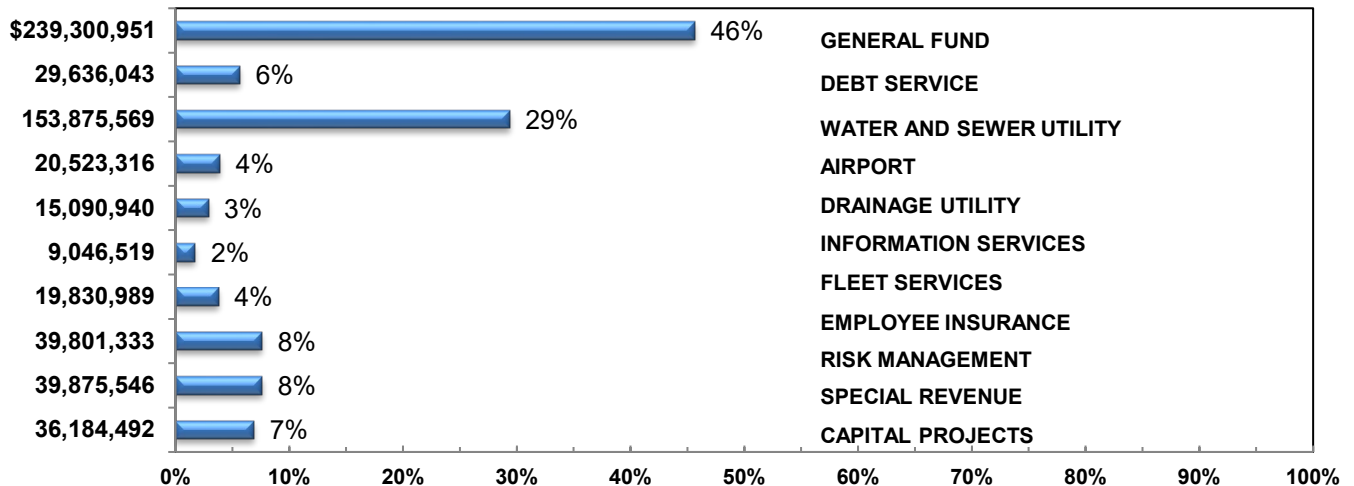
RESOURCES



\$ 567,729,076	TOTAL REVENUE (Before Interfund Transfers)
<u>112,335,250</u>	<u>INTERFUND TRANSFERS</u>
455,393,826	NET REVENUE

Budget fund graphs with narratives 2022/23

EXPENDITURES



\$603,165,698	TOTAL EXPENDITURES (Before Interfund Transfers)
<u>112,335,250</u>	<u>INTERFUND TRANSFERS</u>
\$490,830,448	NET EXPENDITURES

Budgeted expenditures exceed estimated revenues by \$35.4 million for the 2022/2023 fiscal year. Excess reserves will be used to fund capital projects in the General Fund, the Water and Sewer Fund, the Internal Service Funds, and the Capital Projects Funds. Total expenditures do not include non-cash budgeted items such as depreciation.

CITY OF AMARILLO
SUMMARY OF RESOURCES AND EXPENDITURES
ALL BUDGETED FUNDS - FISCAL YEAR 2022/2023

eDocs 4769744

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Description	General	General Interest & Redemption	Enterprise Funds	Internal Service Funds	Special Revenue	Capital Improvements	Budget Total before Interfunds	Interfund Transfers	Net Budgeted Funds
Fiscal Year 2021/2022									
Available Funds at 10/01/21	\$ 66,827,744	\$ 1,436,944	\$ 58,349,316	\$ 23,093,059	\$ 35,918,282	\$ 24,212,436	\$ 209,837,781	\$ -	\$ 209,837,781
Revenues:									
Sales, Receipts and Revenues	235,141,623	16,222,904	116,435,158	67,130,567	7,731,940	40,827,310	483,489,501	(149,255,967)	334,233,534
Bond Proceeds	-	-	28,500,000	5,000,000	-	4,000,000	37,500,000		37,500,000
Other Sources	4,724,570	-	13,022,683	-	46,157,917	-	63,905,171		63,905,171
Total Revenues	239,866,193	16,222,904	157,957,842	72,130,567	53,889,857	44,827,310	584,894,672	(149,255,967)	435,638,705
Total Available Resources	306,693,937	17,659,848	216,307,158	95,223,626	89,808,139	69,039,746	794,732,453	(149,255,967)	645,476,486
Expenditures:									
M & O Expenditures	234,130,011	-	89,684,398	69,110,098	71,533,607	2,537,213	466,995,328	(149,255,967)	317,739,361
Less: Depreciation	-	-	(21,344,373)	(8,225,072)	-	-	(29,569,445)		(29,569,445)
Capital Expenditures	-	-	56,905,939	13,000,000	-	57,010,807	126,916,746		126,916,746
Debt Service Payments	-	15,307,754	28,615,947	-	-	-	43,923,701		43,923,701
Total Expenditures	234,130,011	15,307,754	153,861,912	73,885,026	71,533,607	59,548,020	608,266,330	(149,255,967)	459,010,363
Fiscal Year 2022/2023									
Available Funds at 10/01/2022	\$ 72,563,925	\$ 2,352,094	\$ 62,445,246	\$ 21,338,599	\$ 18,274,532	\$ 9,491,726	\$ 186,466,122	\$ -	\$ 186,466,122
Revenues:									
Sales, Receipts and Revenues	213,094,983	29,226,830	121,531,399	69,717,381	6,876,475	29,745,525	470,192,593	(112,335,250)	357,857,343
Bond Proceeds	-	-	51,500,000	-	4,250,000	6,300,000	62,050,000		62,050,000
Other Sources	4,308,058	-	5,323,354	-	27,215,611	-	36,847,023		36,847,023
Total Revenues	217,403,041	29,226,830	178,354,753	69,717,381	38,342,086	36,045,525	569,089,616	(112,335,250)	456,754,366
Total Available Resources	289,966,966	31,578,924	240,799,999	91,055,980	56,616,618	45,537,251	755,555,738	(112,335,250)	643,220,488
Expenditures:									
M & O Expenditures	239,300,951	-	99,592,817	69,237,799	34,490,546	3,216,767	445,838,880	(112,335,250)	333,503,630
Less: Depreciation	-	-	(21,490,047)	(7,858,958)	-	-	(29,349,005)		(29,349,005)
Capital Expenditures	-	-	74,384,939	7,000,000	5,385,000	32,967,725	119,737,664		119,737,664
Debt Service Payments	-	29,636,043	38,362,116	300,000	-	-	68,298,159		68,298,159
Total Expenditures	239,300,951	29,636,043	190,849,825	68,678,841	39,875,546	36,184,492	604,525,698	(112,335,250)	492,190,448
Available Funds at 10/01/23	\$ 50,666,015	\$ 1,942,881	\$ 49,950,174	\$ 22,377,139	\$ 16,741,072	\$ 9,352,759	\$ 151,030,040	\$ -	\$ 151,030,040
Detail of Available Balances at 10/01/23									
Reserves for S/L & A/L	\$ -	\$ -	\$ 1,270,874	\$ 631,954	\$ -	\$ -	\$ 1,902,828		\$ 1,902,828
Debt Service Reserves*	786,638	1,942,881	14,727,676	-	-	-	17,457,195		17,457,195
Committed for Future Capital/Projects	49,879,377	-	33,951,624	21,745,185	16,741,072	9,352,759	131,670,017	-	131,670,017
Available Funds at 10/01/23	\$ 50,666,015	\$ 1,942,881	\$ 49,950,174	\$ 22,377,139	\$ 16,741,072	\$ 9,352,759	\$ 151,030,040	\$ -	\$ 151,030,040

CITY OF AMARILLO

SUMMARY OF RESOURCES AND EXPENDITURES

eDocs 4769744

ALL BUDGETED FUNDS - FISCAL YEAR 2022/2023

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Description	General	General Interest & Redemption	Enterprise Funds	Internal Service Funds	Special Revenue	Capital Improvements	Budget Total before Interfunds	Interfund Transfers	Net Budgeted Funds
Calculation of Available Funds at 10/01/2021:									
Cash & Investments	\$ 62,562,469	\$ 1,139,385	\$ 218,551,320	\$ 54,092,410	\$ 35,519,178	\$ 82,398,078			
(Appreciation) Depreciation in Investments	(9,791)	-	(33,583)	(8,286)	-	-			
Assets to be converted to Cash	17,966,136	356,792	20,702,940	4,606,766	6,036,518	190,220			
Less: Liabilities & Encumbrances	(13,691,070)	(59,233)	(52,335,470)	(29,018,497)	(5,637,414)	(4,533,850)			
Less: Construction in Progress Balances	-	-	(128,535,891)	(6,579,334)	-	(53,842,012)			
Available Funds at 10/01/21	\$ 66,827,744	\$ 1,436,944	\$ 58,349,316	\$ 23,093,059	\$ 35,918,282	\$ 24,212,436			

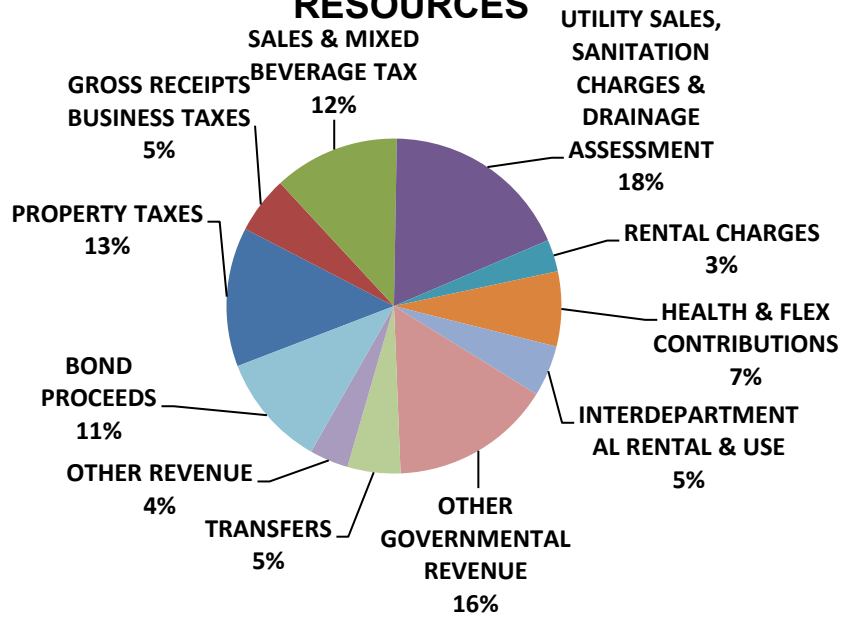
*The Debt Service Reserve in the General Fund is an appropriation of the maximum potential lease payment to the Venue District.

CITY OF AMARILLO

ALL FUNDS

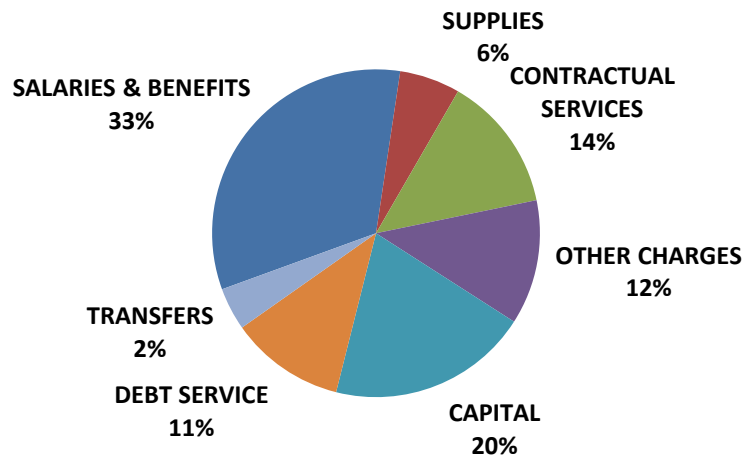
2022/2023

RESOURCES



\$567,729,076 TOTAL RESOURCES

EXPENDITURES

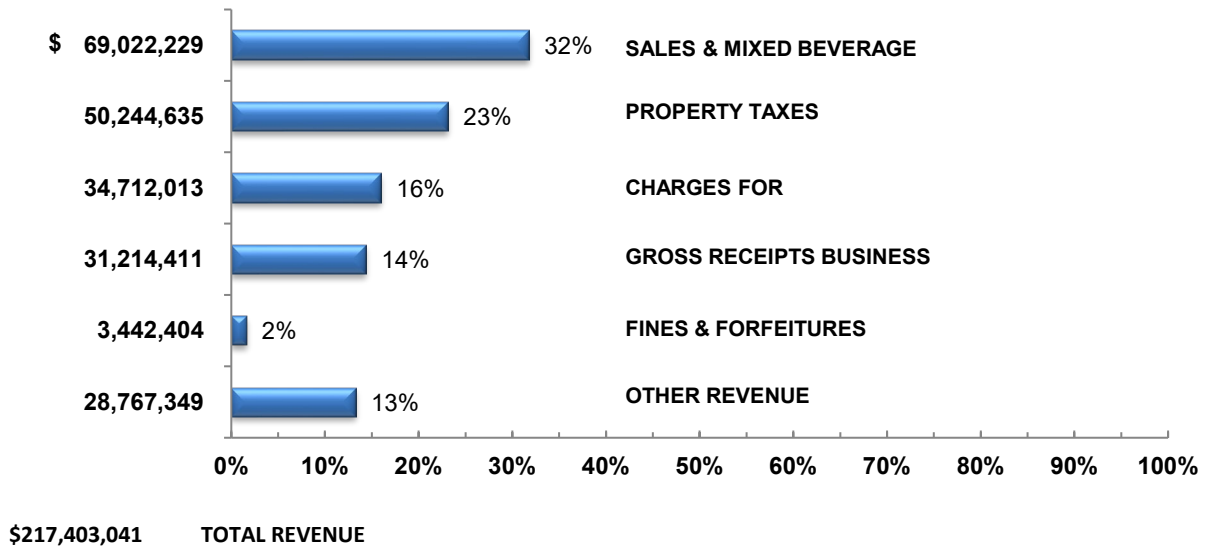


\$603,288,197 TOTAL EXPENDITURES

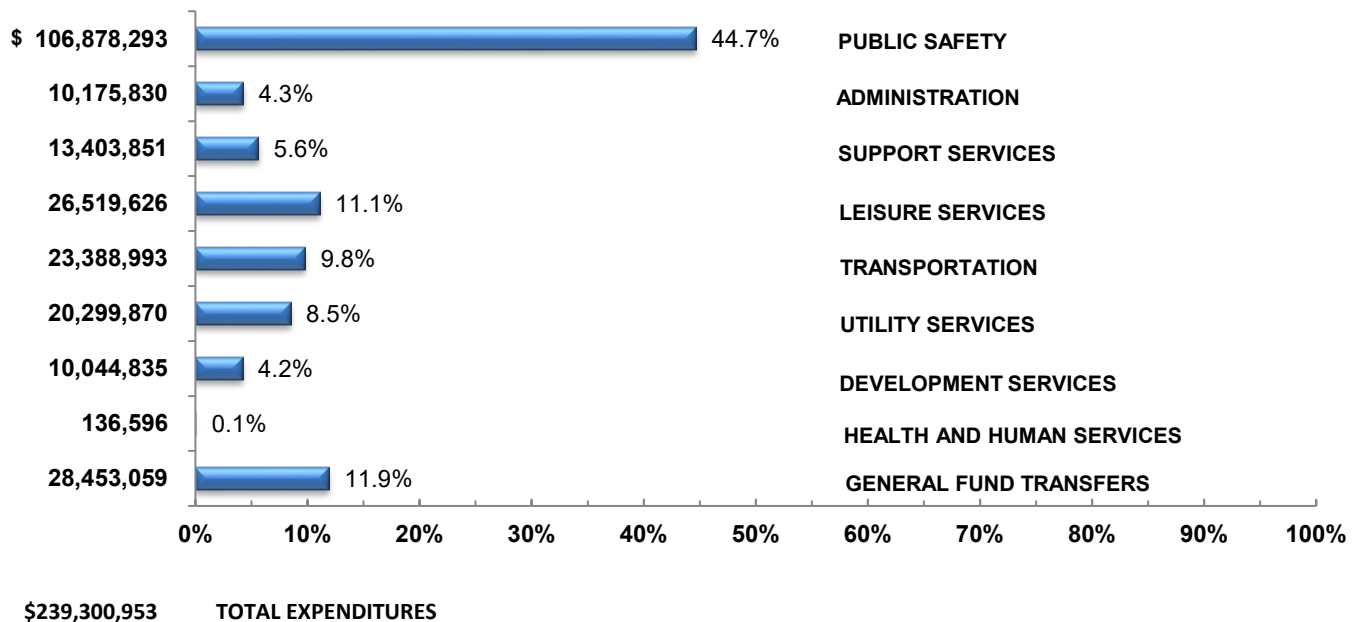
Utility sales, sanitation charges, and drainage assessment make up the largest source of revenue at \$103,904,497. This includes water and sewer sales along with charges for solid waste collection and drainage utility assessments. The second largest revenue source is other Governmental revenue of \$88,277,153. Budgeted salaries and benefits make up \$198,617,850 of the City's total budgeted expenditures. Non-cash items such as depreciation are not included in the above graph, and interdepartmental reimbursements of \$3,915,326 are netted against other charges.

**CITY OF AMARILLO
GENERAL FUND
2022/2023**

REVENUES

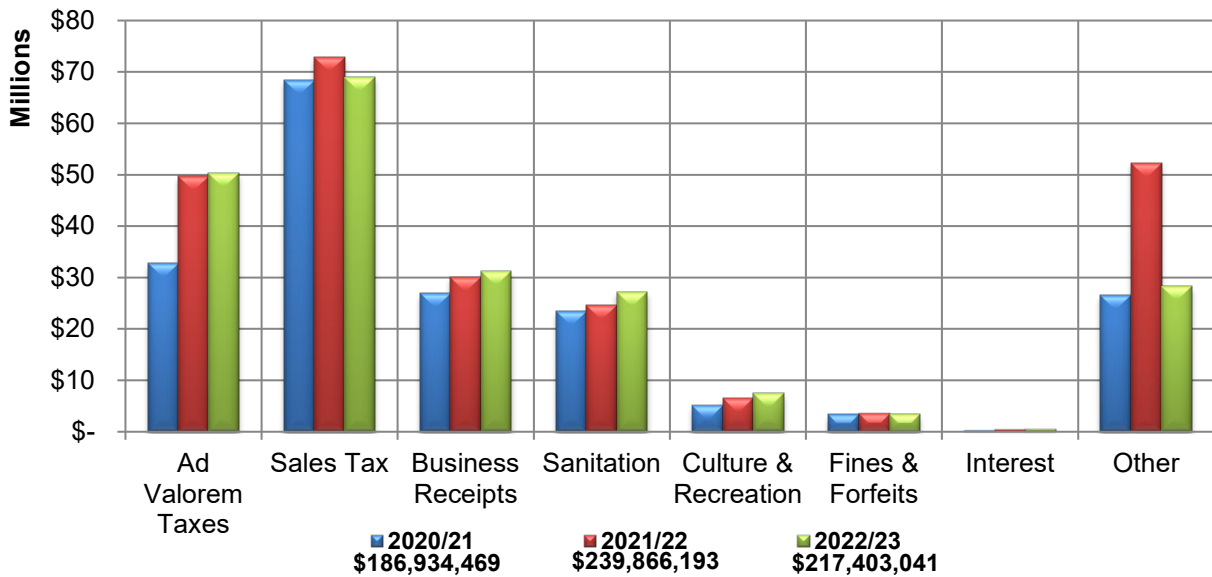


EXPENDITURES



Public Safety, which includes Police, Fire, Animal Management and Welfare and Municipal Court departments, requires the greatest funding, which is over quadruple the next largest category of Leisure Services. No single revenue source will fund Public Safety, although the sales tax comes nearest. Of the \$106,878,293 budgeted for Public Safety, Police is \$54,659,927 and Fire is \$40,264,025.

CITY OF AMARILLO GENERAL FUND REVENUE SUMMARY



The above graph compares actual 2020/2021 revenues to budgeted 2021/2022 and budgeted 2022/2023. Sales tax makes up the largest portion of General Fund revenue for the 2022/2023 fiscal year at 32%, followed by property taxes at 23%. Actual sales tax receipts, including mixed beverage sales tax, for the 2020/2021 fiscal year were up to \$68.5 million, and are projected to increase to approximately \$72.9 million for the 2020/2021 fiscal year. We have left them at \$69.0 million for the 2022/2023 budget year due to the uncertainty of the COVID-19 Pandemic.

Business receipts and sanitation receipts account for approximately 27% of total General Fund budgeted revenue for the 2022/2023 fiscal year. All other revenue categories make up approximately 18% of total revenue.

City Of Amarillo
General Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Ad Valorem Tax Collections				
30300 Current Year's Levy	43,870,091	45,316,455	48,881,628	49,471,014
30320 Prior Year's levy	349,102	408,854	312,924	350,926
30330 Penalty and Int-Delinquent Tax	335,041	383,576	490,935	422,695
30200 Ad Valorem Tax Collections	44,554,234	46,108,885	49,685,487	50,244,635
Gross Receipts Business Taxes				
30410 Electricity Utility	7,583,335	9,548,996	10,302,208	10,714,297
30420 Gas Utility	2,522,229	3,560,259	4,233,708	4,403,056
30430 Water Utility	2,962,719	3,387,370	3,141,910	3,594,106
30435 Sewer Utility	1,263,320	1,445,316	1,334,668	1,530,810
30440 Telecommunications Util	870,476	763,019	667,992	647,952
30450 Cable TV	1,759,296	1,577,611	1,330,741	1,235,341
30470 Hotel Occupancy Tax	5,431,173	9,284,380	9,900,707	10,098,721
30471 HOT Rebate	(552,008)	(746,460)	(825,306)	(1,009,872)
30400 Gross Receipts Business Taxes	21,840,540	28,820,491	30,086,628	31,214,411
Sales Tax				
30610 General Sales Tax	59,831,000	73,027,696	71,861,808	68,002,701
30611 Sales Tax Rebate	(45,858)	-	(21,046)	(50,000)
30620 Mixed Beverage Sales Tax	727,691	1,039,307	1,028,392	1,069,528
30600 Sales Tax	60,512,833	74,067,003	72,869,154	69,022,229
Business License and Permits				
31510 Alcoholic Beverages	89,673	114,020	103,000	92,000
31520 Beer & Wine Licenses	17,569	-	-	-
31610 Retail Food Permits	805,776	873,271	920,276	921,904
31620 Food Safety Trainings	47,312	85,476	75,000	74,700
31630 Public Pool Permits	36,878	41,032	48,416	48,234
31640 Pool Safety Trainings	3,794	7,065	19,382	19,382
31650 Group Care	7,953	8,960	7,672	9,000
31710 Electrical Contractors License	7,500	11,062	10,310	9,756
31720 Plumber's License & Reg	300	204	153	-
31725 Irrigation License & Reg	2,400	24,245	2,398	2,428
31730 Dance Hall License	65	-	-	-
31740 Heating & Air Conditioning License	7,300	9,224	5,712	8,008
31745 Insulation Regulation	350	153	51	279
31750 Roofer's License	7,840	4,328	1,541	9,009
31755 Commercial Roofer's Registration	4,600	9,584	10,110	5,084
31760 Builders/Contractors License	40,040	46,879	44,667	41,836
31765 Glass/Glazing Registration	-	-	-	-
31770 Taxicab Licenses	1,378	1,734	2,596	2,570
31773 OCH Permits	-	775	775	-
31775 Tire Shop Registration	3,270	4,143	3,652	3,292
31780 Right Of Way License	77,034	78,784	78,356	77,000
31790 Right Of Way License Application	250	5,050	1,000	5,620
31795 Certificate of Appropriateness	-	-	-	-
31797 FMV Pmts - Vacated Property	2,882	4,475	1,835	1,622
31800 Other Business Licenses	2,880	4,363	6,052	9,303

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
31400 Business License and Permits	1,167,044	1,334,827	1,342,954	1,341,027
Non-Business License & Permits				
31910 Building Permits	1,735,674	2,884,476	2,744,475	2,500,000
31920 Electrical Permits	82,220	80,278	84,659	113,282
31930 Plumbing and Gas Permit	363,975	367,002	399,253	396,165
31940 Heating & Air Conditioning Permit	175,758	158,330	181,843	150,125
31945 Insulation Permits	1,694	300	100	1,405
31950 Sewage Disposal Permits	261,541	370,056	370,000	350,000
31960 Mobile Home Park Permit	49,662	30,991	27,358	39,391
31970 Transient Business Permit	850	930	956	928
31980 Solicitation Permits	1,155	959	779	5,144
31990 After Hour Inspection Fees	31,821	31,546	9,704	33,539
32000 Right of Way Permit	2,280	1,540	1,080	2,024
32010 Flood Plain Development Permit	800	200	996	1,496
32020 Commercial Sidewalk Waivers	1,600	800	2,400	3,867
32030 Residential Sidewalk Waivers	320	80	804	844
32035 Subdivision Improvement	-	-	1,596	1,596
32040 Drainage Report Fees	6,755	11,991	9,996	11,461
32050 Construction Plan Fees	145,808	165,925	213,438	188,700
32060 Construction Permit App Fee	2,980	9,510	4,000	6,065
32070 Network Nodes App Fee	1,250	25,000	2,496	13,496
32080 Annual Network Node Site Rent	-	500	250	375
31900 Non-Business License & Permits	2,866,143	4,140,414	4,056,183	3,819,903
Other Governmental Revenues				
32825 TxDOT Assistance	521,928	518,225	619,625	527,498
32830 Transit Oper/Cap Assistance	4,125,269	4,788,768	2,781,489	3,354,881
32840 Highway Signal Maintenance Reimbursement	35,250	35,250	47,000	47,000
32860 County Emergency Mgmt Participation	270,649	286,565	258,335	258,335
32870 Police School Liason Par	1,082,272	1,339,235	1,296,582	1,437,848
32880 Arrest Fee Collection	2,650	2,249	2,420	2,700
32900 Fiscal Agent Fees	100,043	95,097	107,112	112,776
32800 Other Govenmental Revenues	6,138,061	7,065,389	5,112,563	5,741,038
General Government				
33210 Zoning Platting Fees	69,186	84,880	86,593	91,266
33220 Zoning Board App Fees	6,000	9,500	11,500	3,000
33227 Credit Access Business App Fee	470	350	300	400
33230 Sale of City Publications	-	-	30	96
33200 General Government	75,656	94,730	98,423	94,762
Public Safety and Health				
33310 Fire Inspection Fees	95,895	105,737	83,963	217,959
33320 Traffic Accident report	22,149	13,624	13,240	30,000
33330 Warrant Fees	340,534	260,899	300,462	365,750
33335 Preparation Appeal Fee	41	-	27	-
33339 Microchipping Fee	3,409	5,850	8,706	8,000
33340 Animal Shelter Fee	30,286	37,186	38,001	42,000
33342 Euthanasia Fee	-	-	-	-
33343 Dog Vaccination on Intake	1,645	1,580	3,130	3,500
33347 Surrender Fee	11,641	18,385	24,005	20,004
33349 Adoption Fee	38,991	21,875	32,310	55,000
33350 Vital Statistic Fees	268,649	268,611	275,000	285,000
33360 DCS Admin Fee	23,060	21,439	19,396	20,060
33370 Water Sample Collection	1,066	1,380	500	-

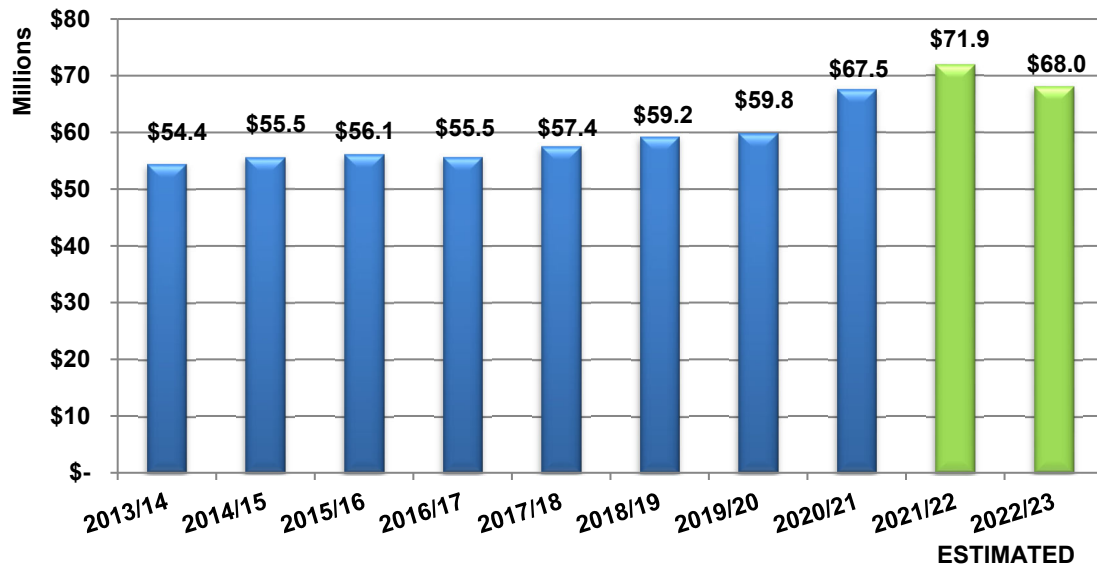
Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
33380 Vet Clinic Disposal Fee	-	-	-	-
33381 Medical Reclaim Fees	2,125	857	40	-
33400 Fire Service Fee -Airport	1,997,267	2,243,982	2,112,423	2,112,423
33300 Public Safety and Health	2,836,758	3,001,405	2,911,203	3,159,696
Sanitation				
33510 Collection and Disposal	13,285,557	15,031,933	14,511,475	16,685,589
33512 Comm Ceollection & Disposal Fee	5,918,234	6,089,753	5,640,000	6,427,378
33515 SW Commercial Permit Fees	199,255	287,442	310,650	200,000
33520 Landfill Charges	3,622,875	4,019,427	3,967,708	3,851,163
33530 Recyclable	28,746	75,920	84,534	71,802
33500 Sanitation	23,054,667	25,504,475	24,514,367	27,235,932
Operating Revenues				
33610 Passenger Fees	70,318	-	24	223,502
33615 Organization-Paid Fares	20,833	17,478	121,101	72,000
33620 Demand Response Fee	13,795	-	-	13,795
33640 Miscellaneous Bus Revenues	22,614	-	-	-
33600 Operating Revenues	127,560	17,478	121,125	309,297
Culture and Recreation				
33410 Parking Fees	18,653	30,040	44,921	52,016
33710 Civic Center Rentals	688,651	340,266	853,663	1,168,574
33711 Civic Center Facility Fee	160,947	51,330	198,508	250,000
33715 Extra Charge	7,163	3,865	8,988	12,943
33720 Civic Center Concessions	258,181	111,652	259,116	309,041
33725 Equipment Charges	64,888	41,348	88,408	122,601
33730 Civic Center Advertising	-	-	-	-
33735 Civic Center Novelties	18,041	9,679	16,984	26,236
33740 Box Office Fees	219,265	47,114	170,943	325,000
33750 Library Late Charges	52,665	46,390	53,807	51,500
33760 Library Copy Charges	24,425	19,860	25,562	26,000
33765 No Res Lib Fee	8,922	13,656	15,302	10,999
33780 Golf Green Fees TOM	190,589	259,118	228,202	253,424
33785 Golf Freen Fees WH	305,554	398,298	346,772	381,574
33790 Golf Green Fees ARR	167,208	278,297	243,198	269,478
33795 Golf Green Fees MUS	271,621	383,681	354,931	368,051
33800 Golf Annual Passes	186,844	273,026	263,424	266,225
33803 Golf Food/Beverage Sales	140,337	239,174	203,990	212,000
33804 Golf Merchandise Sales	366,669	626,335	563,529	572,002
33805 Golf Cart Sales	771,697	1,147,911	1,006,113	1,038,401
33806 Golf Beverage Sales	237,761	341,363	294,889	310,000
33807 Driving Range Sales	60,913	90,202	81,257	87,437
33810 League Entry Fees	136,863	107,853	143,139	117,851
33815 Tournament Revenue	12,090	6,577	1,733	17,500
33820 Admission Fees	16,518	39,784	31,369	31,500
33830 Player Membership Fees	16,268	23,071	29,458	30,000
33850 Swimming Pool Revenues	-	191,736	300,000	551,468
33855 Swimming Lessons	155	53,930	34,006	34,006
33856 Group Fitness Fees	9,486	845	21,600	21,600
33860 Field Rentals	26,330	19,798	56,908	23,500
33861 Soccer Field Rentals	6,060	10,140	27,731	5,000
33865 WAC Rental Fees	8,543	8,973	29,745	30,000
33870 Shooting Complex Revenue	53,444	33,631	45,764	78,540
33880 Shooting Merchandise Sales	3,998	2,091	2,112	5,000
33890 Tennis Center Fees	9,452	31,981	30,500	24,715

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
33900 Tennis Memberships	4,128	23,586	19,959	12,548
33920 Adult Zoo Admission	83,703	178,866	140,000	140,000
33930 Child Zoo Admission	23,721	53,312	39,000	39,000
33940 Senior Zoo Admission	3,915	9,533	7,200	7,200
33970 Group Zoo Admission	932	3,929	2,657	2,657
33980 Season Pass Zoo Admisison	2,315	1,560	2,500	2,500
33990 Special Zoo Event	27,136	12,649	35,520	3,500
33991 Birthday Parties Revenue	-	7,200	-	-
34686 Special Event Application Fees	860	2,321	2,700	15,000
37160 Concession	9,345	220,102	228,632	169,494
33700 Culutre and Recreation	4,676,256	5,796,073	6,554,740	7,476,081
Interdepart Rental & User Charges				
34910 Fleet Equipment Rental	20	-	-	-
34900 Interdepart Rental & User Charges	20	-	-	-
Fines and Forfeitures				
35105 Admin Fee - Defensive Driving	1,975	2,410	2,350	2,407
35106 Teen Court	40	-	-	-
35110 Traffic Fines	2,300,082	2,490,510	2,384,192	2,264,982
35115 Other Traffic Court Costs	38,334	41,861	41,270	26,561
35120 Misdemeanor Fees	235,794	253,144	271,527	233,820
35130 Parking Fines	124,730	137,829	146,849	122,000
35133 Auto Theft Investment Fee	-	-	16	-
35135 Violation of City Ordinance	112,954	92,726	84,847	325,175
35140 Court Technology Fee	6	-	(791)	-
35142 Local Truancy Prevention	49,163	96,176	102,632	34,200
35144 Municipal Jury Fund	983	1,940	2,070	798
35146 Traffic Probation	-	100	100	-
35157 MC Assessed - Child Safe	7,211	9,365	11,711	11,700
35175 Judicial Fund Local	7,766	2,005	2,854	13,641
35210 Bond Forfeiture	8,443	2,447	978	2,121
35215 Forfeited Disct-Sanitation	345,406	563,915	455,338	404,999
35220 Expunction Fees	-	90	-	-
35000 Fines and Forfeitures	3,232,887	3,694,518	3,505,943	3,442,404
Construction Participation				
35430 State Participation	90,915	158,595	125,000	-
35435 Potter County Participation	12,560	15,960	15,200	15,000
35436 Randall County Participation	12,560	15,960	15,200	15,000
35300 Construction Participation	116,035	190,515	155,400	30,000
Other Governmental Revenues				
35510 AECC - AMR Rate	877,587	964,806	850,000	881,292
35515 Medical Director Services	79,200	82,500	85,800	79,200
35520 AECC - Potter Randall 911	91,113	45,623	126,753	174,996
35530 AECC - BSA Participation	87,074	96,114	91,695	87,960
35610 Grant in Aid Federal	10,584,638	40,172	40,172	425,679
35700 Grants - State	-	-	-	-
35500 Other Governmental Revenues	11,719,612	1,229,215	1,194,420	1,649,127
Chamber revenues				
36520 Contract Income	30,866	8,876	29,431	48,600
36520 Chamber Revenues	30,866	8,876	29,431	48,600
Interest Earnings				

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
37110 Interest Income	631,286	1,793,719	121,761	232,707
37115 Unrealized G/L	47,519	(123,651)	-	-
37125 Other Interest Income	229,852	246,533	246,232	229,999
37109 Interest Earnings	908,657	1,916,601	367,993	462,706
Rent				
37151 Amusement Park Lease	45,906	160,509	85,000	125,000
37152 Municipal Building Rent	117,180	-	-	-
37153 Polk Street Rental	78,037	27,833	33,350	33,350
37154 Other Rental Income	524,641	719,186	463,146	448,996
37155 Surface Land Rental	41,182	43,537	41,340	41,400
37170 Payment in Lieu of Property Tax	4,278,294	5,040,026	4,823,547	5,579,008
37150 Rent	5,085,240	5,991,091	5,446,383	6,227,754
Administrative Charges				
37210 Water and Sewer Utility	1,652,772	1,952,139	1,976,689	1,851,075
37220 Airport	159,569	134,547	144,784	144,784
37225 Weed Collection	111,247	113,758	124,042	275,000
37230 Weed Mowing Services	104,650	114,935	114,099	150,000
37231 Bad Debt Exp/Recovery	(372,223)	(205,969)	(301,913)	(250,000)
37240 State Court Cost	180,440	154,711	159,105	190,884
37245 Court Cost-Arrest Fees	102,673	105,862	111,735	99,443
37246 Dismissal Fee - Driver's License	8,380	5,980	10,560	10,977
37247 Municipal Court Time Pmt Fee	55,388	63,447	79,599	59,733
37248 Judicial Admin Efficiency	8,652	2,773	2,426	10,441
37250 Indirect Cost Reimbursement	1,792,723	2,362,552	2,908,703	2,493,123
37265 Technology Fee	187,305	196,059	191,078	198,195
37199 Administrative Charges	3,991,576	5,000,794	5,520,907	5,233,655
Miscellaneous Revenue				
37130 Discounts Earned	5,823	11,477	12,138	4,001
37140 Returned Check Fees	451	262	202	504
37141 Merchant Service Fees	(172,430)	(256,578)	(236,512)	(222,261)
37145 - Insurance Recoveries	-	15,375	-	-
37410 Miscellaneous Revenue	155,149	283,465	211,365	190,048
37412 Auction Expense Recovery	5,910	7,670	6,930	14,000
37413 Seized Property or Cash	17,745	9,036	-	-
37416 Other Outside Restitution	-	-	-	-
37417 Wrecker Service Contract	39,095	47,984	53,004	53,004
37420 Donations	506,989	53,685	50,250	65,000
37428 Procurement Card Rebate	102,118	83,626	100,891	100,000
37430 Sale of Property	-	-	-	-
37435 Sale of Scrap	191	161	288	250
37441 Unclaimed Property or Cash	47,271	1,173	8,042	-
37442 Sponsorships	3,547	6,504	75	-
37445 Sales to Outside Utilites	5,510	9,479	14,614	13,000
37448 Private Development/ETJ Engineering Charges	11,691	47,512	30,000	-
37455 Events Dist Oper Asst	398,004	464,338	398,002	398,002
37460 G/L on Property Disposal	-	4,630	2,753	-
37463 Parks Tree Workshop	2,664	559	-	-
37465 NBV Asset Disposal	1,050	2,350	-	-
37466 Education	790	22,040	21,996	21,996
37400 Miscellaneous Revenue	1,131,568	814,748	674,038	637,544
Operating Tranfers In				
39350 Tsf In from Gen Construction	188,802	14,792	14,792	12,000

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
39370 Tsf In from St & Drainage	7,230	78	78	120
39390 Tsf In from Park Improvements	4,291	57	57	120
39490 Tsf In from Information Services	2,516	-	-	-
39560 Tsf in from Special Revenue	-	-	25,518,919	-
39598 Tsf In from PID	8,952	-	-	-
39670 Tsf In from Photo Traffic Enforcement	-	85,000	85,000	-
39100 Operating Transfers In	211,791	99,927	25,618,846	12,240
TREVENUE Total Revenues	194,278,004	214,897,455	239,866,188	217,403,041

CITY OF AMARILLO SALES TAX COLLECTIONS



During the 1990/1991 fiscal year a ½ cent sales tax increase was implemented. After implementing the additional ½ cent, sales tax revenue became one of the most significant revenue source comprising 15% of total City funds and 38% of the General Fund revenue. Sales tax revenue has remained extremely strong for the City with year-over-year increases until the onset of the COVID-19 Pandemic. Projections for the 2022/2023 fiscal year have increased approximately 0.73% over 2021/2022.

CITY OF AMARILLO PROPERTY TAX COLLECTIONS



From 1990 to 1994 the City's tax base eroded. However, during this period other revenue sources, especially the sales tax revenue, mitigated this decrease in property values. During 1995, the tax base increased over the previous high 1991 level by 2.6%. Annually from 1995, the City has seen modest increases in the tax base, which is reflected in the above graph with slight yearly property tax collection increases. We expect this trend towards higher tax base values to continue and expect to see a modest increase in property values next year.

During May of 2000, City of Amarillo voters approved a 12% pay increase for Police Officers and Fire Fighters and a corresponding 20% property tax increase, which will be used to fund the 12% salary increase. Also during the 2000 fiscal year, voters approved the issuance of General Obligation bonds to pay for the construction of a new library branch. During 2007 the City Council approved the 2007 Certificates of Obligation bonds. During 2016 City of Amarillo voters approved two propositions to fund \$109 million in capital improvements to City streets and public safety departments over a five-year period. Due to the 2016 election, the debt service property tax rate increased from \$0.04140 to \$0.05921 during 2020/2021. During 2021/2022, the debt service property tax rate will go from \$0.05921 to \$0.07911. This increase is related to three debt issuances, the first related to the 2016 bond election, second related to the construction of the new Thompson Pool, and the third for downtown property purchased by the City. For 2021/2022, the M&O rate will increase to \$0.44334.

The tax rate for the 2022/2023 fiscal year is \$0.40628 per \$100 property value with a maintenance and operating rate of \$0.33079 and a debt service rate of \$0.07549.

**CITY OF AMARILLO
RATIO OF TAX COLLECTIONS TO CURRENT YEAR'S LEVY
ALL FUNDS**

FISCAL YEAR	LEVY		% LEVY	CURRENT ROLL COLLECTIONS		PRIOR ROLL COLLECTIONS		TOTAL TAX COLLECTIONS	
				AMOUNT	% LEVY	AMOUNT	% LEVY	AMOUNT	% LEVY
2012/2013	32,832,489	*	100.00%	32,288,606	98.3%	449,309	1.4%	32,737,915	99.7%
2013/2014	35,664,675	*	100.00%	35,118,419	98.5%	312,444	0.9%	35,430,863	99.3%
2014/2015	37,270,434	*	100.00%	36,704,939	98.5%	293,544	0.8%	36,998,483	99.3%
2015/2016	39,236,666	*	100.00%	38,577,745	98.3%	456,697	1.2%	39,034,442	99.5%
2016/2017	40,948,124	*	100.00%	40,435,788	98.7%	349,004	0.9%	40,784,792	99.6%
2017/2018	44,623,248	*	100.00%	44,002,881	98.6%	332,348	0.7%	44,335,229	99.4%
2018/2019	46,446,992	*	100.00%	45,664,877	98.3%	323,829	0.7%	45,988,706	99.0%
2019/2020	50,422,921	*	100.00%	44,219,193	87.7%	5,689,994	11.3%	49,909,187	99.0%
2020/2021	53,173,874	*	100.00%	45,567,388	85.7%	6,977,452	13.1%	52,544,840	98.8%
2021/2022(Est)	60,647,149	*	100.00%	49,194,552	81.1%	10,664,000	17.6%	59,858,552	98.7%
2022/2023(Est)	63,510,850		100.00%	49,821,940	78.4%	23,226,991	36.6%	73,048,931	115.0%

**ANALYSIS OF PROPERTY VALUATIONS AND TAX RATE
ASSESSED VALUE**

YEAR	REAL ESTATE		BUSINESS PERSONAL		TOTAL		GENERAL	I&R	TOTAL
	AMOUNT	%	AMOUNT	%	AMOUNT	%			
2012/2013	10,941,419,006	88.5%	1,417,493,921	11.5%	12,358,912,927	100.0%	0.29276	0.02733	0.32009
2013/2014	11,063,215,720	88.0%	1,510,766,292	12.0%	12,573,982,012	100.0%	0.31335	0.02674	0.34009
2014/2015	11,489,089,001	87.9%	1,579,344,589	12.1%	13,068,433,590	100.0%	0.31915	0.02594	0.34509
2015/2016	11,896,261,823	87.8%	1,650,461,901	12.2%	13,546,723,724	100.0%	0.32566	0.02506	0.35072
2016/2017	12,372,427,053	87.5%	1,767,776,977	12.5%	14,140,204,030	100.0%	0.32698	0.02374	0.35072
2017/2018	13,069,862,666	87.8%	1,820,657,962	12.2%	14,890,520,628	100.0%	0.32698	0.03666	0.36364
2018/2019	13,472,051,057	88.0%	1,842,147,371	12.0%	15,314,198,428	100.0%	0.32698	0.04140	0.36838
2019/2020	14,010,925,947	88.2%	1,873,109,857	11.8%	15,884,035,804	100.0%	0.34448	0.04403	0.38851
2020/2021	14,532,887,588	88.0%	1,981,618,042	12.0%	16,514,505,630	100.0%	0.34448	0.05233	0.39681
2021/2022	15,092,319,574	88.0%	2,063,554,910	12.0%	17,155,874,484	100.0%	0.36423	0.07911	0.44334
2022/2023	17,824,182,309	88.7%	2,276,367,809	11.3%	20,100,550,118	100.0%	0.36423	0.07911	0.44334

CITY TAXES AND PROPERTY VALUATIONS

From 1990 to 1993, the City's tax base had eroded; however, during this period, other revenue sources -- especially the sales tax revenue -- mitigated this decrease in property values. From 1994 to 2020, the City's assessed values have increased annually. As the chart above reflects, we have seen increasing assessed values for the last ten years from \$12.3 billion in 2012/13 to \$17.2 billion in 2021/22.

*The City is participating in the Downtown Tax Increment Reinvestment Zone (TIRZ #1) and the East Gateway Tax Increment Reinvestment Zone (TIRZ #2). The City's participation will be:

2012/2013	\$164,493
2013/2014	\$178,714
2014/2015	\$173,400
2015/2016	\$186,602
2016/2017	\$182,363
2017/2018	\$216,691
2018/2019	\$311,804
2019/2020	\$437,974
2020/2021	\$493,668
2021/2022	\$583,885
2022/2023	\$712,596

**Included in the tax levy is a property tax increase to fund the 2018 General Obligation bonds issue.

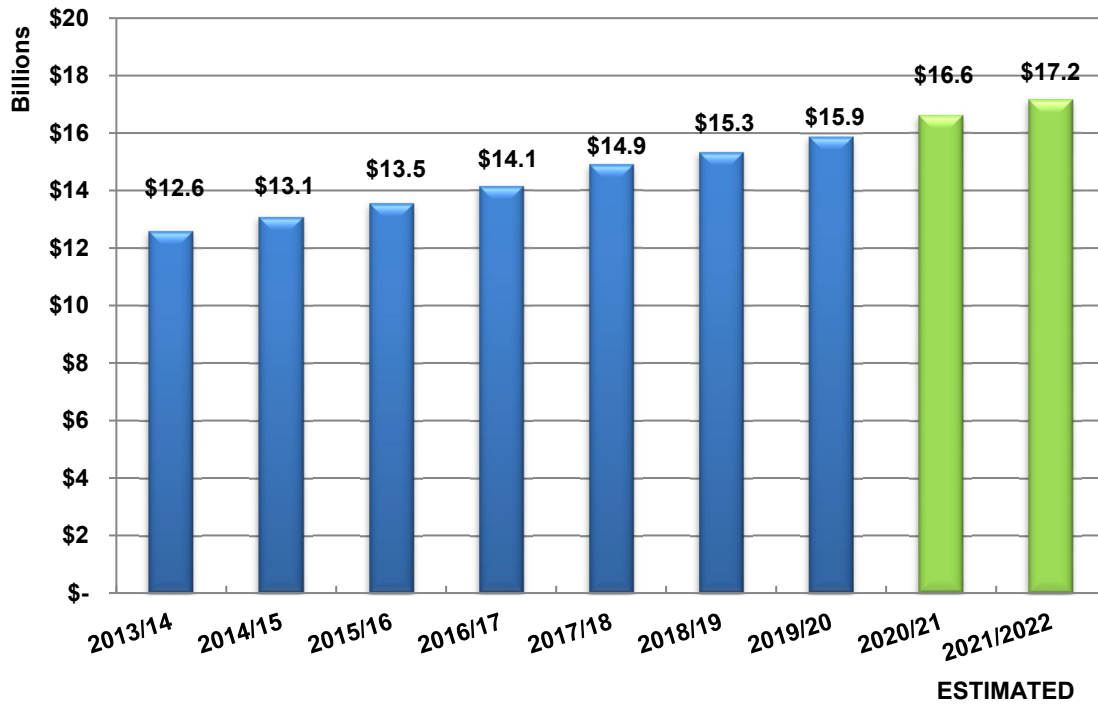
***Included in the tax levy is a property tax increase to fund the 2019 General Obligation bonds issue as well as a M&O increase of \$0.0175.

****Included in the tax levy is a property tax increase to fund the 2020 General Obligation bonds issue, the 2020 Certificates of Obligation issue, and the 2020 Tax Notes issue

*****Included in the tax levy is a property tax increase to fund the 2021 General Obligation bonds issue.

*****Included in the tax levy is a property tax increase to fund the 2022 Certificates of Obligation issue, and the 2022 Tax Notes issue

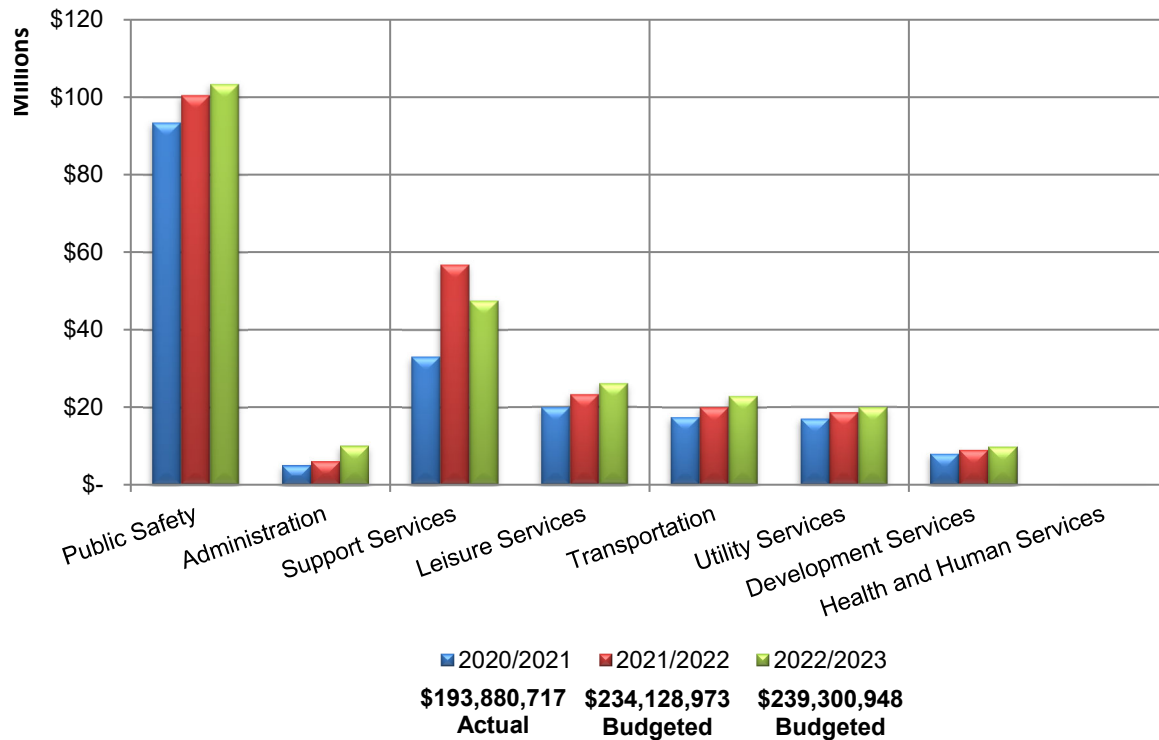
CITY OF AMARILLO ASSESSED PROPERTY VALUES



Property taxes decreased during the 1990/1991 fiscal year from 40.40 cents per \$100 of assessed property value, to 27.20 cents. In that same fiscal year an additional ½ cent sales tax was implemented to offset the property tax decrease.

Assessed values have annually increased from \$12.1 billion in the 2011/2012 fiscal year to \$20.1 billion for the 2022/2023 fiscal year. For the current fiscal year, the tax rate is \$0.40628 cents per \$100 of property value. The debt service portion of the property tax rate is \$0.07549 cents per \$100 of property values for the 2022/2023 fiscal year.

CITY OF AMARILLO GENERAL FUND SUMMARY OF EXPENDITURES



The above graph compares actual 2020/2021 expenditures to budgeted 2022/2022 and budgeted 2022/2023 expenditures. Public Safety expenditures are the most significant portion of the total budget, representing 43% of total budgeted expenditures.

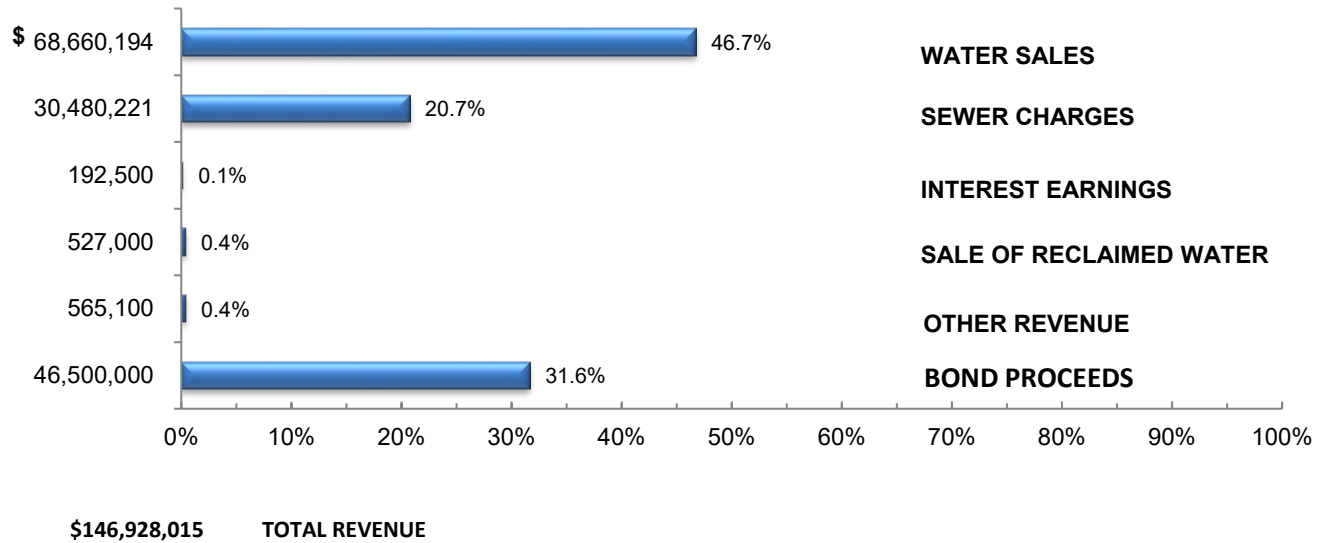
Public Safety budgeted expenditures for the 2022/2023 fiscal year include \$52.7 million for the Police department and \$37.8 million for the Fire department. Leisure services represents 17.4% of the General Fund total budgeted by expenditures with the majority of the expenditures going towards the Parks and Recreation (\$17.3 million) and Library departments (\$4.2 million).

CITY OF AMARILLO
SUMMARY OF RESOURCES AND EXPENDITURES
ENTERPRISE FUNDS - FISCAL YEAR 2022/2023

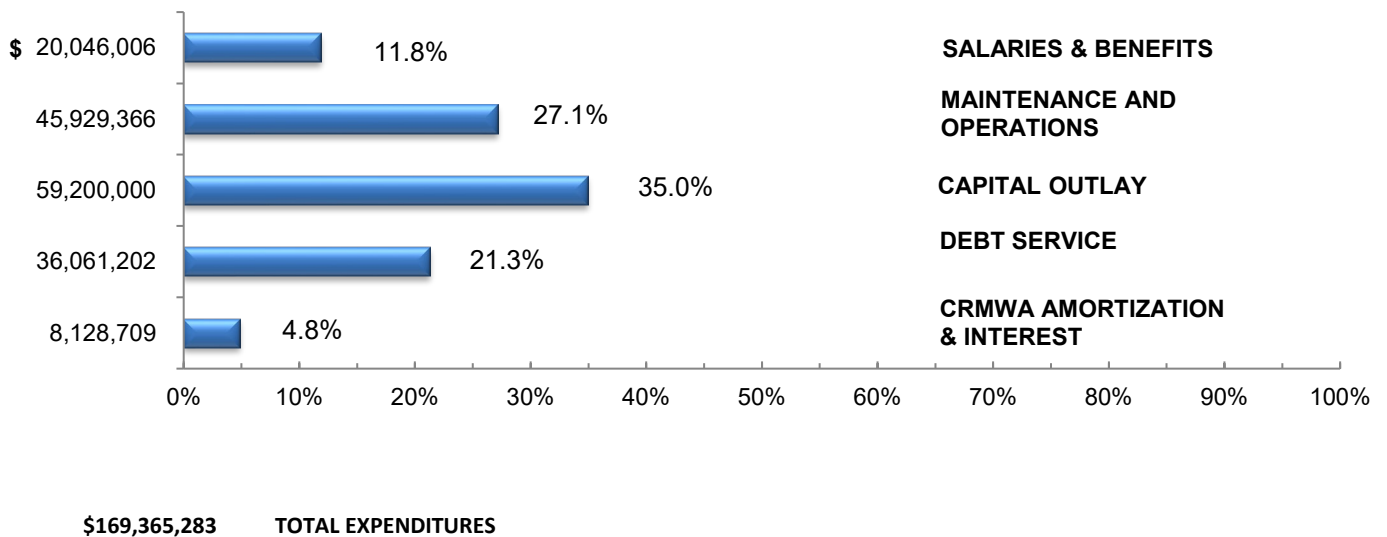
Description	TOTAL	WATER & SEWER UTILITY	AIRPORT	DRAINAGE UTILITY
Fiscal Year 2021/2022				
Available Funds at 10/01/21	\$ 58,349,316	\$ 39,537,454	\$ 10,110,202	\$ 8,701,660
Revenues:				
Sales, Receipts and Revenues	116,435,158	94,857,153	14,576,722	7,001,283
Bond Proceeds	28,500,000	28,500,000	-	-
Other Sources	13,022,683	-	13,022,683	-
Total Revenues	157,957,842	123,357,153	27,599,405	7,001,283
Total Available Resources	216,307,158	162,894,607	37,709,607	15,702,943
Expenditures:				
M & O Expenditures, less depreciation	68,340,025	52,719,665	12,352,071	3,268,290
Capital Expenditures	56,905,939	36,210,000	16,195,939	4,500,000
Debt Service Payments	28,615,947	26,639,916	-	1,976,031
Total Expenditures	153,861,912	115,569,581	28,548,010	9,744,321
Fiscal Year 2022/2023				
Available Funds at 10/01/2022	\$ 62,445,246	\$ 47,325,026	\$ 9,161,597	\$ 5,958,623
Revenues:				
Sales, Receipts and Revenues	121,531,399	100,425,015	13,596,782	7,509,602
Bond Proceeds	51,500,000	46,500,000	-	5,000,000
Other Sources	5,323,354	-	5,323,354	-
Total Revenues	178,354,753	146,925,015	18,920,136	12,509,602
Total Available Resources	240,799,999	194,250,041	28,081,733	18,468,225
Expenditures:				
M & O Expenditures, less depreciation	78,102,770	58,614,367	15,548,377	3,940,026
Capital Expenditures	74,384,939	59,200,000	6,334,939	8,850,000
Debt Service Payments	38,362,116	36,061,202	-	2,300,914
Total Expenditures	190,849,825	153,875,569	21,883,316	15,090,940
Available Funds at 10/01/23	\$ 49,950,174	\$ 40,374,472	\$ 6,198,417	\$ 3,377,285
Detail of Available Balances at 10/01/23				
Reserves for S/L & A/L	\$ 1,270,874	\$ 897,436	\$ 319,726	\$ 53,712
Debt Service Reserves*	14,727,676	14,727,676	-	-
Committed for Future Capital/Projects	33,951,624	24,749,360	5,878,691	3,323,572
Available Funds at 10/01/23	\$ 49,950,174	\$ 40,374,472	\$ 6,198,417	\$ 3,377,285
Calculation of Available Funds at 10/01/2021:				
Cash & Investments	\$ 218,551,320	\$ 174,957,056	\$ 14,571,835	\$ 29,022,429
(Appreciation) Depreciation in Investments	(33,583)	(32,464)	(1,119)	-
Assets to be converted to Cash	20,702,940	15,483,127	4,319,359	900,454
Less: Liabilities & Encumbrances	(52,335,470)	(45,292,319)	(5,429,143)	(1,614,008)
Less: Construction in Progress Balances	(128,535,891)	(105,577,946)	(3,350,730)	(19,607,215)
Available Funds at 10/01/21	\$ 58,349,316	\$ 39,537,454	\$ 10,110,202	\$ 8,701,660

CITY OF AMARILLO WATER AND SEWER UTILITY 2022/2023

REVENUE

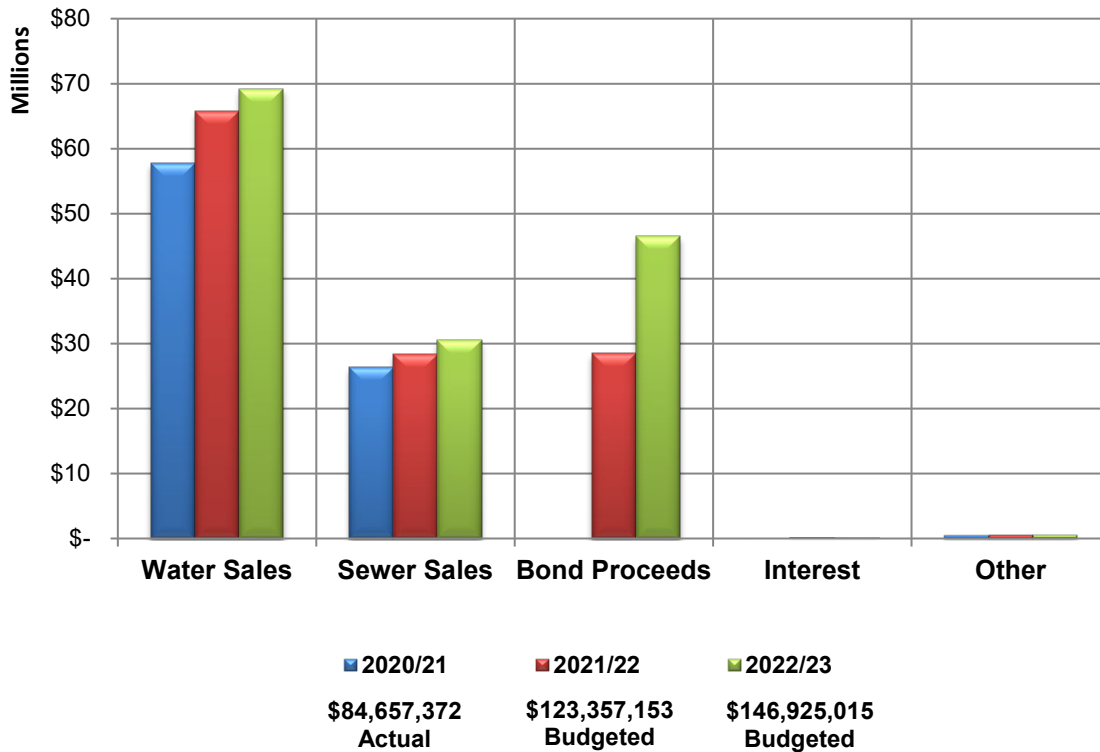


EXPENDITURES



Water sales and sewer charges of \$99.1 million account for 67% of the Water and Sewer Fund revenues. Total expenditures do not include non-cash items such as depreciation.

CITY OF AMARILLO WATER AND SEWER REVENUE SUMMARY



The above graph compares actual 2020/2021 revenues to budgeted 2021/2022 and budgeted 2022/2023 revenues. Water and Sewer sales account for 67.8% of the total revenue budgeted in the Water and Sewer Fund for the 2022/2023 fiscal year.

The 2022/2023 budget includes a 10% increase in water and sewer charges which will be used to help fund capital improvements to the water and sewer.

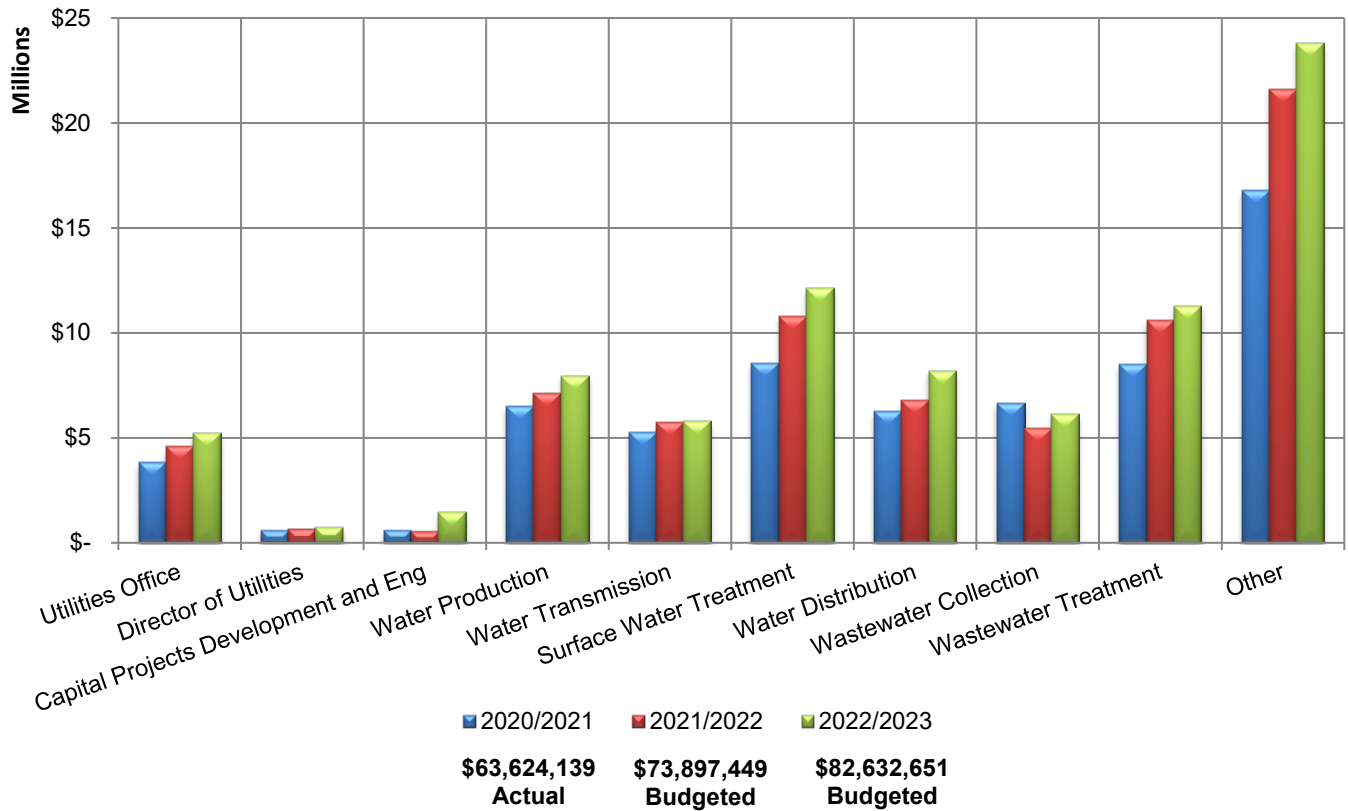
City Of Amarillo
Water and Sewer Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Business Licenses and Permits				
31615 Grease Trap Permits	95,175	94,426	108,503	116,600
31400 Business License and Permits	95,175	94,426	108,503	116,600
Utility Sales & Services				
34010 Water Metered Sales	56,701,641	54,937,272	63,135,592	66,594,783
34030 Sewer Charges	24,928,246	25,528,454	27,618,729	29,800,112
34040 Ind Waste Sewer Surchar	214,324	349,419	295,817	286,520
34045 Liq. Waste Disp. Fee	165,880	158,175	147,285	157,000
34060 Sale of Reclaimed Water	356,420	693,094	532,632	527,000
34070 Water Service Charges	634,740	1,310,473	1,435,142	1,435,000
34080 Door Tag Fees	27,935	140,945	67,490	68,000
3400 Utility Sales and Services	83,029,186	83,117,832	93,232,686	98,868,415
Tap Fees and Frontage Charges				
34210 Water Tap Fees	157,322	165,448	256,149	193,000
34220 Sewer Tap Fees	66,438	81,235	128,867	92,000
34230 Water Frontage Charges	12,704	23,683	15,646	15,000
34240 Sewer Frontage Charges	-	-	6,461	3,000
34266 Lab Fees	102,539	104,930	91,440	106,000
34200 Tap Fees and Frontage Charges	339,003	375,296	498,562	409,000
Fines and Forfeitures				
35216 Forfeited Disc.-Water&S	1,161,657	1,283,633	1,182,113	1,240,000
35000 Fines and Forfeitures	1,161,657	1,283,633	1,182,113	1,240,000
Construction Participation				
35420 Owner Participation	90,659	174,892	146,542	147,000
35300 Construction Participation	90,659	174,892	146,542	147,000
Interest Earnings				
37110 Interest Income	1,365,777	271,051	175,187	192,000
37115 Unrealized G/L	195,013	(201,652)	-	-
37125 Other Interest Income	90,885	823	370	500
37109 Interest Earnings	1,651,675	70,222	175,557	192,500
Rent				
37154 Other Rental Income	62,190	64,056	65,634	66,000

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
37155 Surface Land Rental	108,341	126,826	86,331	86,000
37150 Rent	170,531	190,882	151,965	152,000
Miscellaneous Revenue				
37130 Discounts Earned	28,809	30,419	29,614	30,000
37140 Returned Check Fees	6,930	23,220	30,195	31,000
37141 Merchant Service Fees	(592,660)	(702,332)	(792,225)	(850,000)
37410 Miscellaneous Revenue	50	500	540	-
37418 Non City Damage Claim	67,106	63,265	53,102	61,500
37435 Sale of Scrap	24,344	24,898	40,000	27,000
37400 Miscellaneous Revenue	(465,421)	(560,030)	(638,774)	(700,500)
Proceeds from LT Debt				
39810 Proceeds from LTerm Debt	0	0	28,500,000	46,500,000
39800 Proceeds from LT Debt	-	-	28,500,000	46,500,000
TREVENUE Total Revenues	86,072,465	84,747,153	123,357,154	146,925,015

CITY OF AMARILLO

WATER AND SEWER EXPENDITURE SUMMARY

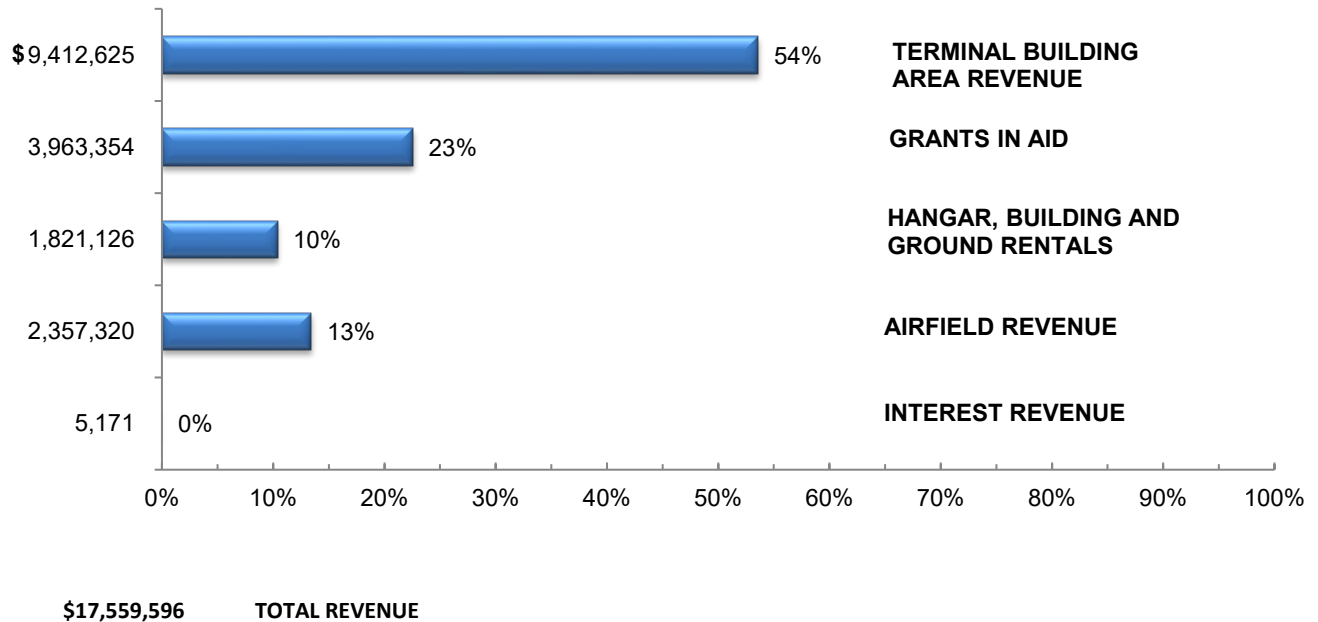


The above graph compares actual 2020/2021 expenses to budgeted 2021/2022 and budgeted 2022/2023 operating expenses.

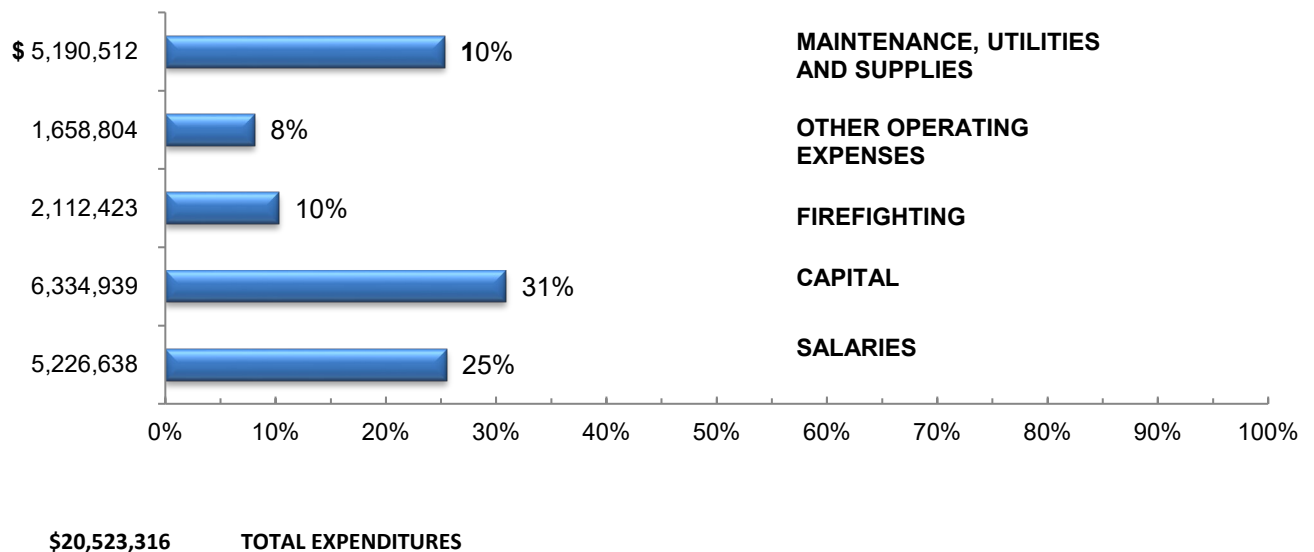
The Wastewater Treatment line includes the River Road Water Reclamation Plant (\$3.9 million), the Hollywood Road Wastewater Treatment Plant (\$5.3 million), and Laboratory Administration (\$2.1 million) for the 2021/2022 fiscal year.

**CITY OF AMARILLO
AIRPORT
2022/2023**

REVENUE

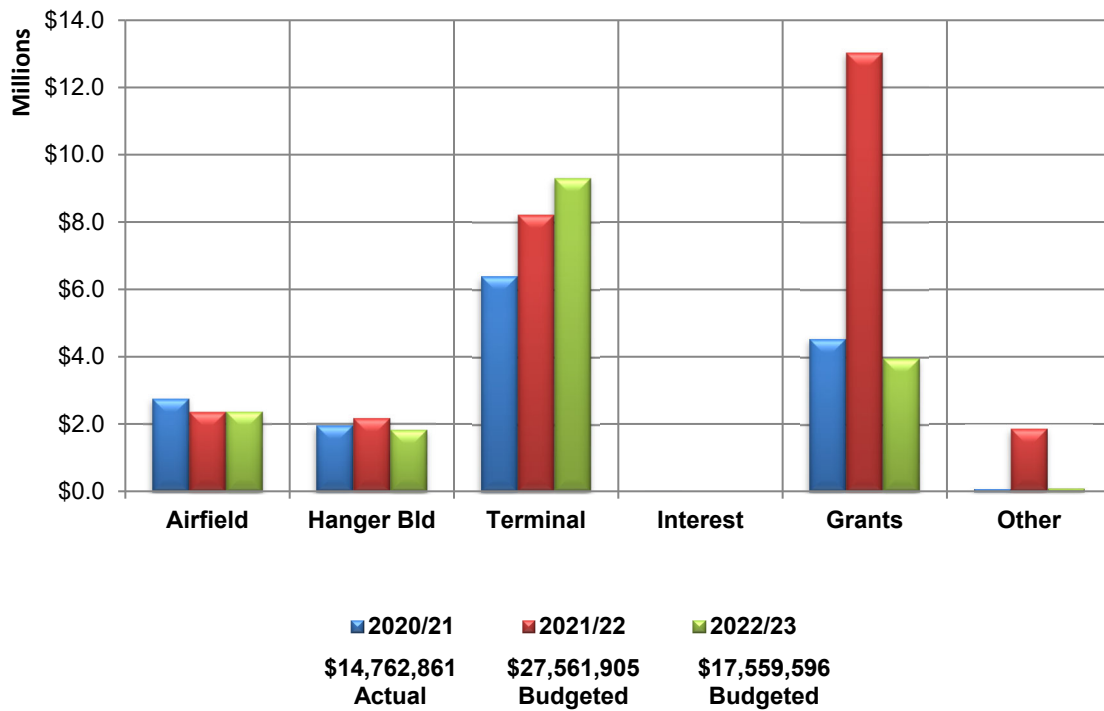


EXPENDITURES



Terminal building related revenues of \$9.4 million account for 54% of the Airport Fund revenues. Grants in Aid of \$3.9 million, or 23% of the total Airport Fund revenues, will be used to fund the majority of capital purchases. Total expenditures do not include non-cash budgeted items such as depreciation.

CITY OF AMARILLO AIRPORT REVENUE SUMMARY



The above graph compares actual 2020/2021 revenues to budgeted 2021/2022 and budgeted 2022/2023 revenues. Revenue budgeted from the terminal building area accounts for approximately 53% of total receipts budgeted for the Airport during the 2022/2023 fiscal year. The airfield revenue represents 13% of total budgeted funds, while hanger and grounds, interest, and other revenue account for 11% of total revenue. For the 2022/2023 fiscal year, grant revenues of \$3.9 million (23% of total revenue) are estimated to fund capital projects.

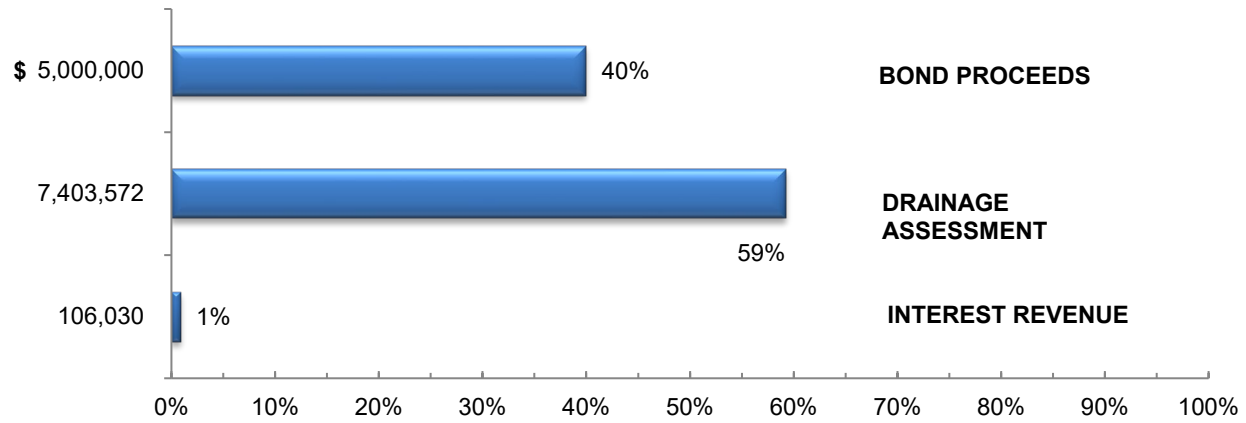
City Of Amarillo
Airport/PFC Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Other Governmental Revenues				
32825 TxDOT Assistance	-	-	37,500	37,500
32800 Other Governmental Revenues	-	-	37,500	37,500
Airfield Fees and Commissions				
34310 Landing Fees	677,088	611,719	749,903	750,000
34315 Passenger Facility Charge	815,726	978,215	1,359,000	1,360,000
34320 Fuel Flowage Comm	111,728	125,815	144,375	150,000
34340 Fuel & Oil Commission	-	-	-	-
34350 Cargo Landing Fees	4,240	4,295	4,000	4,200
34360 Gen Av and Military Landing Fee	30,679	84,291	87,733	93,120
34300 Airfield Fees and Commissoins	1,639,461	1,804,335	2,345,011	2,357,320
Terminal Building Area Rental				
34410 Airline Rentals	2,776,512	2,795,071	2,852,392	2,856,000
34420 Restaurant Commissions	138,676	157,161	224,406	225,000
34460 Other Terminal Building	130,425	112,596	110,000	110,000
34470 Car Rental Commissions	590,059	526,859	1,296,891	1,300,000
34471 Customer Facility Charge	419,235	411,816	500,000	582,000
34472 CONRAC Fuel Revenue	199,854	146,068	199,336	232,800
34480 Auto Parking Commission	1,794,426	2,258,155	3,037,041	4,000,000
34400 Terminal Building Area Rental	6,049,187	6,407,726	8,220,066	9,305,800
Other Building and Ground Rental				
34620 Krams Inc Lease	305,099	332,838	345,545	345,545
34630 Leading Edge Lease	295,754	399,771	444,480	444,000
34631 Wilmax Lease	13,507	15,000	17,500	15,004
34632 Apollo Medflight Lease	-	45,000	45,000	45,000
34640 Bell Helicopter Rents	497,419	503,978	545,287	533,000
34650 Fixed Base Operator Lease	314,661	189,203	219,924	220,000
34660 Other Building Rentals	40,835	39,809	48,000	48,000
34665 PRANA Master Lease	162,521	174,757	216,936	117,977
34670 Fuel Storage Rentals	-	188,730	225,152	-
34680 Ground Rentals	61,867	35,249	22,420	22,420
34715 Ground Transportation Fees	18,028	26,800	30,000	30,180
34600 Other Building and Ground Rental	1,709,691	1,951,135	2,160,244	1,821,126
Other				
34700 Advertising Commissions	21,000	-	37,500	2,000
34800 Other	21,000	-	37,500	2,000
Other Governmental Revenues				
35610 Grant in Aid - Federal	5,028,898	4,496,776	12,985,183	3,875,854
35700 Grants - State	49,255	44,038	-	50,000
35500 Other Governmental Revenues	5,078,153	4,540,814	12,985,183	3,925,854

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Interest Earnings				
37110 Interest Income	132,717	45,335	9,861	5,710
37115 Unrealized G/L	26,661	(35,742)	-	-
37109 Interest Earnings	159,378	9,593	9,861	5,710
Rent				
37155 Surface Land Rental	1,000.00	2,500.00	1,625.00	2,125.00
37150 Rent	1,000.00	2,500.00	1,625.00	2,125.00
Miscellaneous Revenue				
37140 Returned Check Fee	60	-	60	-
37141 Merchan Service Fee	(41,728)	(41,380)	(58,205)	(58,000)
37410 Miscellaneous Revenue	35,248	50,496	67,550	50,000
37451 TSA LEO Reimbursement	104,540	109,500	110,700	110,700
37465 NBV Asset Disposal	-	(23,197)	-	-
37400 Miscellaneous Revenue	98,120	95,419	120,105	102,700
Operating Transfers In				
39676 Tsf in fr Airport PFC Fund	809,763	930,000	1,359,000	1,360,000
39100 Operating Transfers In	809,763	930,000	1,359,000	1,360,000
TREVENYE Total Revenues	15,565,753	15,741,522	27,276,095	18,920,135

**CITY OF AMARILLO
DRAINAGE UTILITY
2022/2023**

REVENUE

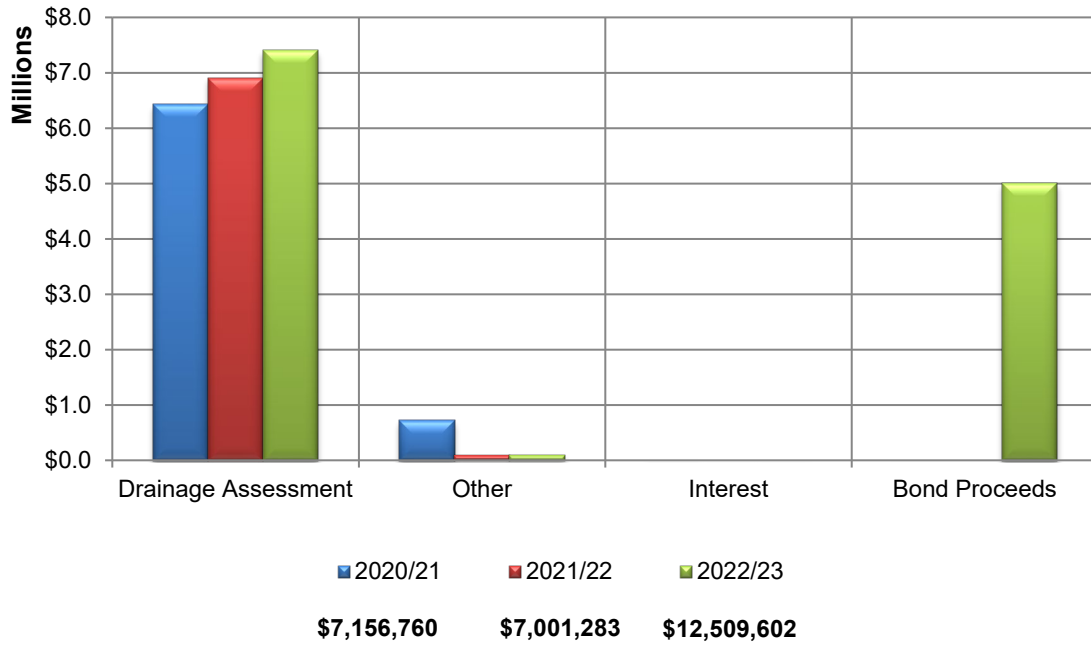


\$12,509,602 TOTAL REVENUE

\$15,090,940 TOTAL EXPENDITURES

Drainage Utility Fund recurring revenues are entirely composed of \$7.4 million in drainage assessment fees. Additionally, the fund will receive \$5 million in proceeds from LT Debt in FY 22/23. Total expenditures do not include non-cash budgeted items such as depreciation.

CITY OF AMARILLO DRAINAGE UTILITY REVENUE SUMMARY



The above graph compares actual 2020/2021 revenues to budgeted 2021/2022 and budgeted 2022/2023 revenues. The Drainage Utility Fund began collecting assessments on October 1, 2012. Drainage assessments account for 59% of the total revenue budgeted in the Drainage Utility Fund for the 2022/2023 fiscal year.

The 2022/2023 budget includes a 6% increase in drainage assessments which will be used to help fund capital improvements to the drainage system.

**City Of Amarillo
Drainage Fund
2022/2023**

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenue				
Other				
34755 Drainage Assessment	6,220,367	6,428,931	6,904,131	7,403,572
34800 Other	6,220,367	6,428,931	6,904,131	7,403,572
Fines and Forfeitures				
35218 Forfeited Disc.-Drainage	119,444	100,032	89,241	102,000
35000 Fines and Forfeitures	119,444	100,032	89,241	102,000
Construction Participation				
35420 Owner Participation	3,900	618,463	-	-
35300 Construction Participation	3,900	618,463	-	-
Interest Earnings				
37110 Interest Income	124,693	22,653	7,912	4,030
37115 Unrealized G/L	(6,872)	(13,319)	-	-
37109 Interest Earnings	117,821	9,334	7,912	4,030
Proceeds From LT Debt				
39810 Proceeds from LT Debt	-	-	-	5,000,000
39810 Proceeds from LT Debt	-	-	-	5,000,000
TREVENUE Total Revenues	6,461,532	7,156,760	7,001,284	12,509,602

CITY OF AMARILLO
SUMMARY OF RESOURCES AND EXPENDITURES
INTERNAL SERVICE FUNDS - FISCAL YEAR 2022/2023

Description	TOTAL	FLEET SERVICES	INFORMATION TECHNOLOGY	RISK MANAGEMENT	EMPLOYEE INSURANCE
Fiscal Year 2021/2022					
Available Funds at 10/01/21	\$ 23,093,059	\$ 9,641,310	\$ 2,962,046	\$ 2,793,980	\$ 7,695,723
Revenues:					
Sales, Receipts and Revenues	67,130,567	18,611,108	8,353,193	11,775,918	28,390,347
Bond Proceeds	5,000,000	5,000,000	-	-	-
Other Sources	-	-	-	-	-
Total Revenues	72,130,567	23,611,108	8,353,193	11,775,918	28,390,347
Total Available Resources	95,223,626	33,252,418	11,315,239	14,569,898	36,086,070
Expenditures:					
M & O Expenditures, less depreciation	60,885,026	12,573,238	8,448,801	8,258,426	31,604,561
Capital Expenditures	13,000,000	13,000,000	-	-	-
Debt Service Payments	-	-	-	-	-
Total Expenditures	73,885,026	25,573,238	8,448,801	8,258,426	31,604,561
Fiscal Year 2022/2023					
Available Funds at 10/01/2022	\$ 21,338,599	\$ 7,679,180	\$ 2,866,438	\$ 6,311,472	\$ 4,481,509
Revenues:					
Sales, Receipts and Revenues	69,717,381	19,813,477	8,852,834	8,734,329	32,316,741
Bond Proceeds	-	-	-	-	-
Other Sources	-	-	-	-	-
Total Revenues	69,717,381	19,813,477	8,852,834	8,734,329	32,316,741
Total Available Resources	91,055,980	27,492,657	11,719,272	15,045,801	36,798,250
Expenditures:					
M & O Expenditures	61,378,841	12,530,989	9,046,519	8,982,357	30,818,976
Capital Expenditures	7,000,000	7,000,000	-	-	-
Debt Service Payments	300,000	300,000	-	-	-
Total Expenditures	68,678,841	19,830,989	9,046,519	8,982,357	30,818,976
Available Funds at 10/01/23	\$ 22,377,139	\$ 7,661,668	\$ 2,672,753	\$ 6,063,444	\$ 5,979,274
Detail of Available Balances at 10/01/23					
Reserves for S/L & A/L	\$ 631,954	\$ 265,363	\$ 366,591	\$ -	\$ -
Debt Service Reserves*	-	-	-	-	-
Committed for Future Capital/Projects	21,745,185	7,396,305	2,306,162	6,063,444	5,979,274
Available Funds at 10/01/23	\$ 22,377,139	\$ 7,661,668	\$ 2,672,753	\$ 6,063,444	\$ 5,979,274
Calculation of Available Funds at 10/01/2021:					
Cash & Investments	\$ 54,092,410	\$ 18,436,951	\$ 8,170,707	\$ 19,406,626	\$ 8,078,126
(Appreciation) Depreciation in Investments	(8,286)	(1,371)	-	(5,945)	(970)
Assets to be converted to Cash	4,606,766	6,958	463	2,502,629	2,096,716
Less: Liabilities & Encumbrances	(29,018,497)	(6,924,911)	(506,107)	(19,109,330)	(2,478,149)
Less: Construction in Progress Balances	(6,579,334)	(1,876,317)	(4,703,017)	-	-
Available Funds at 10/01/21	\$ 23,093,059	\$ 9,641,310	\$ 2,962,046	\$ 2,793,980	\$ 7,695,723

City Of Amarillo
Fleet Services Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Interdepart Rental & User Charges				
34910 Fleet Equipment Rental	17,219,890	17,681,148	18,226,418	19,468,709
34900 Interdepart Rental & User Charges	17,219,890	17,681,148	18,226,418	19,468,709
Interest Earnings				
37110 Interest Income	182,968	37,317	10,414	8,055
37115 Unrealized G/L	6,455	(17,908)	-	-
37109 Interest Earnings	189,423	19,409	10,414	8,055
Miscellaneous Revenue				
37130 Discounts Earned	-	-	-	13
37145 Insurance Recoveries	131,732	43,158	34,618	-
37410 Miscellaneous Revenue	-	1,889	1,889	-
37435 Sale of Scrap	3,350	3,154	12,769	11,700
37460 Gn/Loss on Prop Disposal	53,313	302,611	325,000	325,000
NBV Asset Disposal	(340,295)	(47,765)	-	-
37400 Miscellaneous Revenue	(151,900)	303,047	374,276	336,713
Operating Transfers In				
39110 Tsf In from General Fund	1,500	466,969	-	-
39350 Tsf In from Gen Construction	-	1,800	-	-
39410 Tsf In from Solid Waste	-	-	-	-
39420 Tsf In from CO Bond Proceeds	-	949,419	-	-
397470 Tsf In from Water & Sewer	56,146	48,640	-	-
39500 - Tsf In from Risk Management	-	26,523	-	-
39530 - Tsf In from Airport	-	1,600	-	-
Tsf In from Emergency Mgt Grant	-	19,891	-	-
39100 Operating Transfers In	57,646	1,514,842	-	-
Proceeds from LT Debt				
39810 Proceeds from LT Debt	-	-	5,000,000	-
39800 Proceeds from LT Debt	-	-	5,000,000	-
TREVENUE Total Revenues	17,315,059	19,518,446	23,611,108	19,813,477

City Of Amarillo
Information Technology Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Interdepart Rental & User Charges				
34920 Interdepartmental Chg	6,918,940	7,048,123	8,025,707	8,528,204
34900 Interdepart Rental & User Charges	6,918,940	7,048,123	8,025,707	8,528,204
Interest Earnings				
37110 Interest Income	61,221	13,295	4,938	3,444
37115 Unrealized G/L	1,170	(6,877)	-	-
37109 Interest Earnings	62,391	6,418	4,938	3,444
Miscellaneous Revenue				
37410 Miscellaneous Revenue	-	-	66,363	65,000
37460 Gn/Loss on Prop Disposal	-	-	-	-
37465 NBV Asset Disposal	(22,112)	(8,094)	-	-
37400 Miscellaneous Revenue	(22,112)	(8,094)	66,363	65,000
Operating Transfers In				
39110 Tsf In from General Fund	158,001	124,249	120,554	120,554
39470 Tsf In from Water & Sewer	-	63,803	63,654	63,654
39530 Tsf In from Airport	200	-	71,978	71,798
39592 Tsf In from Court Technology	113	-	-	-
39100 Operating Transfers In	158,314	188,052	256,186	256,006
TREVENUE Total Revenues	7,117,533	7,234,499	8,353,194	8,852,654

City Of Amarillo
Risk Management Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Interest Earnings				
37110 Interest Income	235,857	75,239	26,175	17,592
37115 Unrealized G/L	21,881	(48,894)	-	-
37109 Interest Earnings	257,738	26,345	26,175	17,592
Administrative Charges				
37310 Self Insurance Premium	3,812,424	4,474,908	5,484,065	5,812,776
37315 W/C Premium City Pay	2,644,320	2,774,593	2,765,678	2,903,961
37199 Administrative Charges	6,456,744	7,249,501	8,249,743	8,716,737
Miscellaneous Revenue				
37409 Accident Damage Revenue	-	-	-	-
37418 Non City Damage Claim	-	-	-	-
37465 NBV Asset Disposal	-	(1,382)	-	-
37400 Miscellaneous Revenue	-	(1,382)	-	-
Operating Transfers In				
39110 Tsf in from General Fund	540	-	3,500,000	-
39510 Tsf In from Employee Insurance	2,452,050	-	-	-
39100 Operating Transfers In	2,452,590	-	3,500,000	-
TREVENUE Total Revenues	9,167,072	7,274,464	11,775,918	8,734,329

City Of Amarillo
Employee Insurance Fund
2022/2023

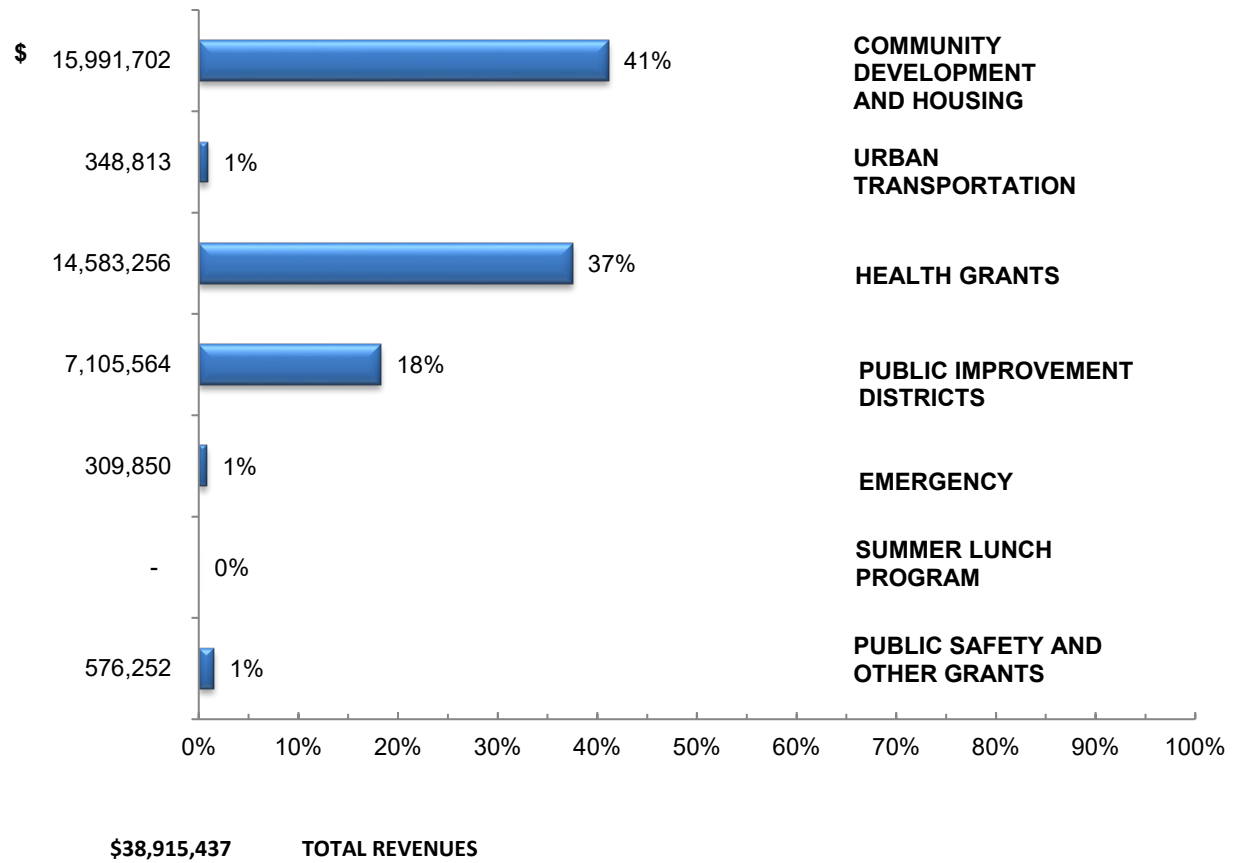
Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Other				
34810 Employee Health Ins Premium	3,224,219	3,158,834	3,200,000	3,491,710
34820 Retiree Health Ins Premium	1,316,649	1,281,697	1,319,500	1,372,200
34830 Cobra Health Ins Premium	48,640	55,425	50,698	48,900
34840 Dental Insurance Premium	1,333,087	1,318,140	1,250,000	1,326,000
34850 City Paid Health Premium	20,329,181	19,818,334	20,013,000	22,825,000
34865 City Health Stop Loss	1,045	151,113	3,036	-
34870 Claim Refund	746	-	-	-
34890 Drug Rebate Revenue	1,460,138	2,064,680	2,000,000	2,700,000
34800 Other	27,713,705	27,848,223	27,836,234	31,763,810
Interest Earnings				
37110 Interest Income	114,334	32,557	10,824	9,460
37115 Unrealized G/L	10,206	(19,930)	-	-
37109 Interest Earnings	124,540	12,627	10,824	9,460
Miscellaneous Revenue				
37140 Returned Check Fees	180	60	90	180
37410 Miscellaneous Revenue	(27)	86	3	-
37400 Miscellaneous Revenue	153	146	93	180
TREVENUE Total Revenues	27,838,398	27,860,996	27,847,151	31,773,450

City Of Amarillo
Employee Flexible Spending Fund
2022/2023

Description	Actual 2019	Actual 2020	Rev Est 2021	Budget 2022
Total Revenues				
Other				
34875 Day Care Contributions	38,259	30,885	52,800	52,800
34880 Flex Plan Health	400,545	404,954	490,000	490,000
34800 Other	438,804	435,839	542,800	542,800
Interest Earnings				
37110 Interest Income	804	345	397	491
37109 Interest Earnings	804	345	397	491
TREVENUE Total Revenues	439,608	436,184	543,197	543,291

**CITY OF AMARILLO
SPECIAL REVENUE FUNDS
2022/2023**

REVENUES



Most of the City's grant funding is from the Housing and Urban Development Department, which is reflected in our Community Development and Housing Grant (\$15.9 million). Public Safety and Other Grants includes \$576,252 in Police related grants and \$267,251 in Municipal Court related funding. Health Department functions reflect funding in the amount of \$14.5 million including \$11.8 million for the Health Department and \$2.7 million for the WIC grants.

City of Amarillo

Special Revenue Funds

Estimated Receipts, Expenditures Available Cash

	Total	Community Development 2010	Housing Assistance Payments Program 2020	HOME Investment Partnership 2030	Shelter Plus Care 2040	Housing Stability Svcs Fund 2045	COC - Planning 2050	Coming Home Project 2065	TX Emergency Solution 2070	HMIS 2075
Available Funds 10/01/2021 <i>(see below)</i>	\$ 35,918,282	\$ 41,718	\$ 1,528,409	\$ 69,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5
Fiscal Year 2021/2022										
Sales, Receipts and Revenues	7,731,940	132,561	54,200	119,481	-	-	-	175,224	-	-
Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Other Sources	46,157,917	3,394,147	11,590,542	706,565	74,975	-	35,272	498,860	973,267	202,486
Total Revenues	53,889,857	3,526,708	11,644,742	826,046	74,975	-	35,272	674,084	973,267	202,486
M & O Expenditures	71,533,607	2,793,357	11,640,113	800,144	74,912	-	31,149	477,246	973,131	201,026
Capital Expenditures	-	-	-	-	-	-	-	-	-	-
Total Expenditures	71,533,607	2,793,357	11,640,113	800,144	74,912	-	31,149	477,246	973,131	201,026
Available Funds 10/01/2022	18,274,532	775,069	1,533,039	94,990	63	-	4,123	196,838	136	1,465
Fiscal Year 2022/2023										
Sales, Receipts and Revenues	6,876,475	90,000	52,823	149,794	-	-	-	218,224	-	-
Bond Proceeds	4,250,000	-	-	-	-	-	-	-	-	-
Other Sources	27,215,611	1,506,600	11,492,979	828,236	70,261	573,350	35,272	704,930	106,000	163,232
Total Revenues	38,342,086	1,596,600	11,545,802	978,030	70,261	573,350	35,272	923,154	106,000	163,232
M & O Expenditures	34,490,546	1,408,378	11,545,636	940,511	70,261	489,941	35,272	921,336	106,000	163,232
Capital Expenditures	5,385,000	-	-	-	-	-	-	-	-	-
Total Expenditures	39,875,546	1,408,378	11,545,636	940,511	70,261	489,941	35,272	921,336	106,000	163,232
Available Funds 10/01/2023	\$ 16,741,072	\$ 963,291	\$ 1,533,205	\$ 132,509	\$ 63	\$ 83,409	\$ 4,123	\$ 198,656	\$ 136	\$ 1,465
Available Funds Calculation:										
Cash & Investments	\$ 35,519,178	\$ 103,146	\$ 1,548,362	\$ 32,066	\$ 1,615	\$ 1,615	\$ 870	\$ 22,995	\$ 9,556	\$ 1,073
Assets to be converted to Cash	6,036,518	469,586	36,644	140,023	8,562	8,562	130	14,755	489,178	104,729
Less: Liabilities & Encumbrances	(5,637,414)	(531,014)	(56,597)	(103,000)	(10,177)	(10,177)	(1,000)	(37,750)	(498,734)	(105,797)
Balance 10/01/21	\$ 35,918,282	\$ 41,718	\$ 1,528,409	\$ 69,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5

City of Amarillo

Special Revenue Funds

Estimated Receipts, Expenditures Available Cash

	Court Technology Fund 2080	Court Security Fund 2090	Police Safe&Sober TXDOT Grant 2210	Urban Transportation 2420	Photo Traffic Enforcement 2425	Homeland Security 2430	COVID 19 2450	PREP Program 2470	Public Health 2500	Women, Infants and Children 2530
Available Funds 10/01/2021 <i>(see below)</i>	\$ 26,130	\$ -	\$ -	\$ 90	\$ 1,222,674	\$ 105,883	\$ 19,848,668	\$ -	\$ 9,544,610	\$ 8,577
Fiscal Year 2021/2022										
Sales, Receipts and Revenues	37,181	203,335	36,542	-	1,204,115	-	31,648	-	3,054,043	3,000
Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Other Sources	-	-	168,377	108,562	-	459,694	19,838,159	36,000	4,373,531	3,332,082
Total Revenues	37,181	203,335	204,919	108,562	1,204,115	459,694	19,869,807	36,000	7,427,574	3,335,082
M & O Expenditures	(12,730)	176,376	192,125	24,976	1,198,225	450,228	39,718,475	35,466	6,512,434	3,334,590
Capital Expenditures	-	-	-	-	-	-	-	-	-	-
Total Expenditures	(12,730)	176,376	192,125	24,976	1,198,225	450,228	39,718,475	35,466	6,512,434	3,334,590
Available Funds 10/01/2022	76,040	26,959	12,794	83,676	1,228,564	115,350	0	534	10,459,750	9,069
Fiscal Year 2022/2023										
Sales, Receipts and Revenues	85,506	181,745	36,542	-	-	-	-	-	3,129,967	-
Bond Proceeds	-	-	-	-	-	-	-	-	-	-
Other Sources	-	-	146,149	348,813	-	104,522	-	-	8,710,919	2,742,370
Total Revenues	85,506	181,745	182,691	348,813	-	104,522	-	-	11,840,886	2,742,370
M & O Expenditures	106,621	191,284	157,275	355,952	1,000,000	104,522	-	-	11,840,873	2,742,152
Capital Expenditures	-	-	-	-	-	-	-	-	-	-
Total Expenditures	106,621	191,284	157,275	355,952	1,000,000	104,522	-	-	11,840,873	2,742,152
Available Funds 10/01/2023	\$ 54,925	\$ 17,420	\$ 38,210	\$ 76,537	\$ 228,564	\$ 115,350	\$ 0	\$ 534	\$ 10,459,763	\$ 9,287
Available Funds Calculation:										
Cash & Investments	\$ 26,130	\$ 8,876	\$ 1,344	\$ 2,000	\$ 1,643,826	\$ 14,514	\$ 19,865,911	\$ -	\$ 8,643,829	\$ (1,045)
Assets to be converted to Cash	-	-	33,656	80,472	-	103,850	2,382,756	-	1,591,846	441,495
Less: Liabilities & Encumbrances	-	(8,876)	(35,000)	(82,382)	(421,152)	(12,481)	(2,399,999)	-	(691,065)	(431,873)
Balance 10/01/21	\$ 26,130	\$ -	\$ -	\$ 90	\$ 1,222,674	\$ 105,883	\$ 19,848,668	\$ -	\$ 9,544,610	\$ 8,577

City of Amarillo

Special Revenue Funds

Estimated Receipts, Expenditures Available Cash

	Police Justice Assistance Grant 2610	APD Seized Property 2620	Texas Narcotics Seizure Fund 2630	Federal APD Seizure Fund 2640	LEOSE Training Program 2660	AIP Pantex Project 2670	Public Improvement Districts Summary 27PID
Available Funds 10/01/2021 (see below)	\$ -	\$ 70,605	\$ 607	\$ 217,438	\$ 45,932	\$ -	\$ 3,187,847
Fiscal Year 2021/2022							
Sales, Receipts and Revenues	-	51,347	18	21,427	18,272	170,862	2,418,684
Bond Proceeds	-	-	-	-	-	-	-
Other Sources	228,106	-	-	-	-	137,293	-
Total Revenues	228,106	51,347	18	21,427	18,272	308,155	2,418,684
M & O Expenditures	48,106	53,250	-	83,192	16,120	307,806	2,403,891
Capital Expenditures	-	-	-	-	-	-	-
Total Expenditures	48,106	53,250	-	83,192	16,120	307,806	2,403,891
Available Funds 10/01/2022	180,000	68,703	625	155,673	48,084	348	3,202,641
Fiscal Year 2022/2023							
Sales, Receipts and Revenues	-	50,000	-	-	26,310	-	2,855,564
Bond Proceeds	-	-	-	-	-	-	4,250,000
Other Sources	50,000	-	-	-	-	205,328	-
Total Revenues	50,000	50,000	-	-	26,310	205,328	7,105,564
M & O Expenditures	50,000	90,350	-	-	22,640	205,670	2,432,581
Capital Expenditures	-	-	-	-	-	-	5,385,000
Total Expenditures	50,000	90,350	-	-	22,640	205,670	7,817,581
Available Funds 10/01/2023	\$ 180,000	\$ 28,353	\$ 625	\$ 155,673	\$ 51,754	\$ 6	\$ 2,490,624
Available Funds Calculation:							
Cash & Investments	\$ 15,000	\$ 79,821	\$ 20,222	\$ 217,438	\$ 45,932	\$ 903	\$ 3,212,557
Assets to be converted to Cash	-	-	604	-	-	123,441	4,851
Less: Liabilities & Encumbrances	(15,000)	(9,216)	(20,219)	-	-	(124,344)	(29,561)
Balance 10/01/21	\$ -	\$ 70,605	\$ 607	\$ 217,438	\$ 45,932	\$ -	\$ 3,187,847

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
1000 - General Fund			
30200 Ad Valorem Tax Collection	46,108,885	49,685,487	50,244,635
30400 Gross Receipts Business Taxes	28,820,491	30,086,628	31,214,411
30600 Sales Tax	74,067,003	72,869,154	69,022,229
31400 Business License and Permits	1,334,827	1,342,954	1,341,027
31900 Non-Business License & Permits	4,140,414	4,056,183	3,819,903
32800 Other Governmental Revenues	7,065,389	5,112,563	5,741,038
33200 General Government	94,730	98,423	94,762
33300 Public Safety and Health	3,001,405	2,911,203	3,159,696
33500 Sanitation	25,504,475	24,514,367	27,235,932
33600 Operating Revenues	17,478	121,125	309,297
33700 Culture and Recreation	5,796,073	6,554,740	7,476,081
34900 Interdepart Rental & User Charges	-	-	-
35000 Fines and Forfeitures	3,694,518	3,505,943	3,442,404
35300 Construction Participation	190,515	155,400	30,000
35500 Other Governmental Revenues	1,229,215	1,194,420	1,649,127
36520 Chamber Revenues	8,876	29,431	48,600
37109 Interest Earnings	1,916,601	367,993	462,706
37150 Rent	5,991,091	5,446,383	6,227,754
37199 Administrative Charges	5,000,794	5,520,907	5,233,655
37400 Miscellaneous Revenues	814,748	674,038	637,544
39100 Operating Transfers In	99,927	25,618,846	12,240
TREVENUE Total Revenues	214,897,455	239,866,188	217,403,041
2010 CBG Fund			
35300	57,598	99,496	60,000
35500	2,443,065	3,427,212	1,536,600
TREVENUE Total Revenues	2,500,663	3,526,708	1,596,600
2020 - Housing			
35000 Fines and Forfeitures	721	-	-
35500 Other Governmental Revenues	12,083,181	11,605,542	11,507,979
37000 Non-Operating Revenues	2,866	4,200	2,823
37400 Miscellaneous Revenue	58,333	35,000	35,000
TREVENUE Total Revenues	12,145,101	11,644,742	11,545,802
2030 - Home Investment Partnership			
35500 Other Governmental Revenues	340,002	709,065	830,736
39100 Operating Trasnfers In	-	116,981	147,294
TREVENUE Total Revenues	340,002	826,046	978,030
2040 Shelter Plus Care Fund			
35500 Other Governmental Revenues	24,567	74,975	70,261

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
TREVENUE Total Revenues	24,567	74,975	70,261
2050 - COC - Planning Fund			
35500 Other	26,862	35,272	35,272
TREVENUE Total Revenues	26,862	35,272	35,272
2060 - COC - TPC Supported			
35500 Other Governmental Revenue	-	-	-
TREVENUE Total Revenues	-	-	-
2065 - Coming Home Project			
35500 Other Governmental Revenue	170,412	498,860	704,930
37400 Miscellaneous Revenue	45,051	7,000	50,000
39100 Operating Transfers In	147,208	168,224	168,224
TREVENUE Total Revenues	362,671	674,084	923,154
2070 - TX Emeergency Solutions Grant			
35500 Other Governmental Revenue	781,378	973,267	106,000
39100 Operating Transfers In	8,151	-	-
TREVENUE Total Revenues	789,529	973,267	106,000
2075 - HMIS			
35500 Other Governmental Revenue	235,669	202,486	163,232
37400 Miscellaneous Revenue	-	-	-
TREVENUE Total Revenues	235,669	202,486	163,232
2080 - Court Technology Fund			
35000 Fines and Forfeitures	80,542	37,181	85,506
TREVENUE Total Revenues	80,542	37,181	85,506
2090 - Court Security Fund			
35000 Fines and Forfeitures	93,691	108,593	87,003
39100 Operating Transfers In	78,545	94,742	94,742
TREVENUE Total Revenues	172,236	203,335	181,745
2210 - Safe and Sober TxDOT Program			
35500 Other Governmental Revenues	149,159	168,377	146,149
39100 Operating Transfers In	41,137	36,542	36,542
TREVENUE Total Revenues	190,296	204,919	182,691
2425 - Photographic Traffic Enforcement			
35000 Fines and Forfeitures	1,327,475	1,203,926	-
37109 Interest Earnings	104	189	-
TREVENUE Total Revenues	1,327,579	1,204,115	-

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
2430 - Homeland Security Grant Fund			
35500 Other Governmental Revenues	304,946	459,694	104,522
39100 Operating Transfers In	1,150	-	-
TREVENUE Total Revenues	306,096	459,694	104,522
2450 - COVID 19			
35500 Other Governmental Revenue	2,380,530	19,838,159	-
37000 Non-Operating Revenues	10,508	31,648	-
39100 Operating Transfers In	214,785	-	-
TREVENUE Total Revenues	2,605,823	19,869,807	-
2470 - PREP Program			
35500 Other Governmental Revenue	-	36,000	-
TREVENUE Total Revenues	-	36,000	-
2500 - Public Health Fund			
32800 Other Governmental Revenues	-	-	2,935,139
35500 Other Governmental Revenues	5,846,932	7,338,034	8,767,919
37000 Non Operating Revenues	3,911	6,898	7,200
37400 Miscellaneous Revenue	62,722	82,642	130,628
39100 Operating Transfers In	-	-	-
TREVENUE Total Revenues	5,913,565	7,427,574	11,840,886
2530 - WIC Grant Fund			
35500 Other Governmental Revenue	1,810,411	3,332,082	2,742,370
37400 Miscellaneous Revenue	16,500	3,000	-
TREVENUE Total Revenues	1,826,911	3,335,082	2,742,370
2610 - Justice Assistance Grant Fund			
35500 Other Governmental Revenues	201,345	228,106	50,000
TREVENUE Total Revenues	201,345	228,106	50,000
2620 - APD Seized Fund			
37100 Non-Operating revenues	356	161	-
37400 Miscellaneous Revenue	35,717	51,187	50,000
TREVENUE Total Revenues	36,073	51,348	50,000
2630 - Texas Narcotics Seizure Fund			
37100 Non-operating Revenue	36	18	-
TREVENUE Total Revenues	36	18	-
2640 - Federal APD Seizures Fund			
37100 Non-Operating Revenues	294	340	-

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
37400 Miscellaneous Revenue	103,356	21,087	-
TREVENUE Total Revenues	103,650	21,427	-
2660 - Leose Training Program Fund			
35500 Other Governmental Revenues	20,952	18,272	24,810
37400 Miscellaneous Revenues	-	-	1,500
TREVENUE Total Revenues	20,952	18,272	26,310
2670 - AIP Pantex Project Fund			
32800 Other Governmental Revenues	-	170,862	-
35500 Other governmental Revenues	408,544	137,293	205,328
TREVENUE Total Revenues	408,544	308,155	205,328
2700 - Greenways at Hillside Fund			
30300 Current Year's Levy	670,617	671,219	733,657
30320 Prior Year's Levy	-	-	-
30330 Penalty and Int - Delinquent Tax	1,622	-	-
37000 Non-Operatiing Revenues	32	120	-
37400 Miscellaneous Revenue	-	-	-
39800 Proceeds from LT Debt	1,000,000	-	-
TREVENUE Total Revenues	1,672,271	671,339	733,657
2705 - Pinnacle PID			
30300 Current Year's Levy	85,823	85,823	122,594
30320 Prior Year's Levy	64	-	-
TREVENUE Total Revenues	85,887	85,823	122,594
2710 - Heritage Hills PID			
30300 Current Year's Levy	407,393	420,500	427,364
30330 Prior Year's Levy	1,762	885	-
39800 Proceeds from LT Debt	-	-	1,250,000
TREVENUE Total Revenues	409,155	421,385	1,677,364
2730 - Colonies			
30300 Current Year's Levy	1,038,655	1,026,416	1,312,453
30320 Prior Year's Levy	-	-	-
30330 Penalty and Int - Delinquent Tax	3,370	7	-
37000 Non-Operating Revenues	80	140	-
37400 Miscellaneous Revenue	100,000	-	-
39800 Proceeds from LT Debt	-	-	3,000,000
TREVENUE Total Revenues	1,142,105	1,026,563	4,312,453
2740 - Tutbury Public Imprv Dist			
30300 Current Year's Levy	16,296	16,296	16,296

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
TREVENUE Total Revenues	16,296	16,296	16,296
2750 - Point West PID			
30300 Current Year's Levy	52,014	52,000	52,000
TREVENUE Total Revenues	52,014	52,000	52,000
2760 - Quail Creek Public Improv			
30300 Current Year's Levy	10,150	10,500	10,150
TREVENUE Total Revenues	10,150	10,500	10,150
2770 - Vineyards PID			
30300 Current Year's Levy	10,500	10,650	15,000
TREVENUE Total Revenues	10,500	10,650	15,000
2790 - Town Square PID			
30300 Current Year's Levy	167,226	123,939	166,050
30330 Penalty and Int - Delinquent Taxes	2,995	-	-
TREVENUE Total Revenues	170,221	123,939	166,050
3100 - Compensated Absences Fund			
37000 Non-Operating Revenues	1	-	-
39100 Operating Transfers In	1,703,296	1,330,000	1,250,000
TREVENUE Total Revenues	1,703,297	1,330,000	1,250,000
3200 - General Obligation Debt			
30300 Current Year's Levy	6,935,090	10,628	23,190,991
30320 Prior Year's Levy	42,362	36,000	36,000
30330 Penalty and Int - Delinquent Taxes	43,613	47,070	37,000
37000 Non-Operating Revenues	362	6,940	6,000
39100 Operating Transfers In	-	-	-
TREVENUE Total Revenues	7,021,427	100,638	23,269,991
5200 - Water and Sewer System Fund			
31400 Business License and Permits	94,426	108,503	116,600
34000 Utility Sales and Services	83,117,832	93,232,686	98,868,415
34200 Tap Fees and Frontage Charges	375,296	498,562	409,000
35000 Fines and Forfeitures	1,283,633	1,182,113	1,240,000
35300 Construction Participation	174,892	146,542	147,000
37109 Interest Earnings	217,629	175,557	192,500
37150 Rent	160,432	151,965	152,000
37400 Miscellaneous Revenue	(561,383)	(638,774)	(700,500)
39800 Proceeds from LT Debt	-	28,500,000	46,500,000
TREVENUE Total Revenues	84,862,757	123,357,154	146,925,015

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
5400 - Airport Fund			
32800 Other Governmental Revenues	-	37,500	37,500
34300 Airfield Fees & Commissions	1,804,335	2,345,011	2,357,320
34400 Terminal Building Area Revenue	6,407,727	8,220,066	9,305,800
34600 Other Building & Ground Revenue	1,951,135	2,160,245	1,821,126
34800 Other	-	37,500	2,000
35500 Other Governmental Revenues	4,540,814	12,985,183	3,925,854
37000 Non-Operating Revenues	9,593	9,861	5,711
37150 Rent	2,500	1,625	2,125
37400 Miscellaneous Revenue	95,419	1,765,474	102,700
39100 Operating Transfers In	930,000	1,359,000	1,360,000
TREVENUE Total Revenues	15,741,523	28,921,465	18,920,136
5600 - Drainage Utility Fund			
34800 Other	6,428,931	6,904,131	7,403,572
35000 Fines and Forfeitures	100,032	89,241	102,000
35300 Construction Participation	618,463	-	-
37000 Non-Operating Revenues	9,334	7,912	4,030
39800 Proceeds from LT Debt	-	-	5,000,000
TREVENUE Total Revenues	7,156,760	7,001,284	12,509,602
6100 - Fleet Services Fund			
34900 Interdepart Rental & User Charges	17,681,149	18,226,418	19,468,709
37000 Non-Operating Revenues	37,317	10,414	8,055
37400 Miscellaneous Revenues	303,047	374,277	336,713
39100 Operating Transfers In	1,514,842	-	-
39800 Proceeds from LT Debt	-	5,000,000	-
TREVENUE Total Revenues	19,536,355	23,611,109	19,813,477
6200 - Information Technology Fund			
34900 Interdepart Rental & User Charges	7,048,123	8,025,707	8,528,204
37000 Non-Operating Revenues	13,295	4,938	3,444
37400 Miscellaneous Revenues	(8,094)	66,363	65,000
39100 Operating Transfers In	188,052	256,186	256,186
TREVENUE Total Revenues	7,241,376	8,353,194	8,852,834
6300 - Risk Management Fund			
37000 Non-Operating Revenues	75,239	26,175	17,592
37199 Administrative Charges	7,249,501	8,249,743	8,716,737
37400 Miscellaneous Revenue	(1,382)	-	-
39100 Operating Transfers In	-	3,500,000	-
TREVENUE Total Revenues	7,323,358	11,775,918	8,734,329
6400 - Employee Insurance Fund			

City Of Amarillo

Revenue Summary

2022/2023

Description	Actual 2020/2021	Revised Estimate 2021/2022	Budgeted 2022/2023
34800 Other	27,848,224	27,836,234	31,763,810
37000 Non-Operating Revenues	12,627	10,824	9,460
37400 Miscellaneous Revenues	146	93	180
TREVENUE Total Revenues	27,860,997	27,847,151	31,773,450
6500 - Employee Flexible Spending Fun			
34800 Other	435,838	542,800	542,800
37000 Non-Operating Revenues	345	397	491
TREVENUE Total Revenues	436,183	543,197	543,291

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Public Safety			
1040 - Judicial	467,586	536,459	569,212
1231 - Radio Communications	797,029	-	-
1232 - Emergency Management Services	497,972	563,664	683,558
1270 - AECC	4,456,452	-	6,277,263
1305 - Municipal Court	1,004,600	1,416,455	1,571,518
1306 - Office of Civil Hearings	79,849	119,663	124,263
1610 - Police	44,203,762	45,516,396	48,504,435
1640 - Civilian Personnel	5,242,324	5,781,477	6,155,492
1710 - Animal Management & Welfare	2,802,243	3,731,974	3,990,813
1910 - Fire Operations	33,988,808	34,673,692	38,178,081
1940 - Fire Civilian Personnel	668,993	683,677	823,661
Administration			
1011 - Mayor and Council	57,362	82,880	83,620
1020 - City Manager	1,464,174	1,551,880	2,092,738
1023 - Office of Innovation and Engagement	414,214	600,253	748,137
1030 - Tourism & Economic Development	1,396,765	2,024,073	5,267,286
1210 - Legal	1,276,567	1,372,683	1,499,413
1220 - City Secretary	425,910	431,164	484,636
Support Services			
1110 - Human Resources	1,003,373	1,092,629	1,288,786
1120 - Risk Management	329,217	361,278	377,682
1251 - Custodial Services	1,259,343	1,517,516	1,856,391
1252 - Facilities Maintenance	2,691,111	3,627,926	4,264,769
1253 - MPEV	260,440	400,000	400,000
1315 - Finance	1,335,932	1,551,126	2,368,979
1320 - Accounting	1,210,872	1,322,635	1,461,828
1325 - Purchasing	590,440	644,669	677,427
1340 - Health Plan Administration	272,194	289,462	307,968
1345 - Central Stores	356,221	377,282	400,021
1350 - General Fund Transfers	23,730,345	21,252,145	28,453,059
Leisure Services			
1241 - Civic Center Administration	524,275	615,627	670,555
1243 - Civic Center Operations	1,403,134	2,179,005	2,417,089
1245 - Civic Center Sports	518,757	372,430	411,439
1248 - Box Office Operations	308,165	397,807	416,942
1249 - Globe News Center	321,411	421,333	483,356
1260 - Library	3,881,977	4,200,784	4,435,327
1811 - Golf Operations	4,243,091	4,252,868	4,515,054
1820 - Parks & Rec Administration	770,033	774,412	820,449
1825 - Beautification and Public Arts	-	-	131,177

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
1830 - Tennis Center	240,351	258,655	268,228
1840 - Swimming Pools	714,382	983,870	1,049,427
1850 - Parks & Recreation Program	294,878	420,236	428,276
1855 - Warford Activity Center	329,747	472,155	500,763
1861 - Park Maintenance	5,572,984	6,582,550	8,757,834
1862 - Zoo Maintenance	547,062	624,487	668,553
1870 - Athletic Administration	80,792	144,497	165,955
1871 - Softball Program	64,316	172,857	172,857
1872 - Basketball Program	530	11,272	11,272
1874 - Volleyball Program	25,564	102,362	102,362
1876 - Baseball	-	1,061	1,061
1880 - Senior Services	68,814	88,739	91,650
Transportation			
1420 - Street Department	8,090,377	9,632,062	11,108,668
1731 - Traffic Administration	4,434,727	4,814,292	5,545,268
1732 - Traffic Field Operation	-	-5	-5
1761 - Transit Fixed Route	2,285,827	2,700,225	3,118,807
1762 - Transit Demand Response	1,169,641	1,282,683	1,638,453
1763 - Transit Maintenance	912,098	1,207,290	1,203,032
1764 - Transit Administration	563,351	692,835	774,765
Utility Services			
1431 - Solid Waste Collection	12,170,053	13,803,545	14,497,062
1432 - Solid Waste Disposal	4,819,744	5,207,042	5,802,808
Development Services			
1410 - Public Works	449,224	527,199	556,828
1415 - Capital Projects & Development	1,165,596	-	1,326,811
1720 - Planning and Development Svcs	765,983	931,431	991,060
1740 - Building Safety	3,093,565	3,589,728	3,013,071
1745 - Code Enforcement	-	-	938,191
1750 - Environmental Health	1,467,421	1,679,538	1,956,591
1930 - Fire Marshal	1,001,823	1,022,454	1,262,283
Health and Human Services			
1335 - Vital Statistics	93,955	123,031	136,596
1000 General Fund	194,677,744	201,813,415	239,300,951
02010 - CDBG Fund			
Health and Human Services			
20110 - Program Management	343,824	341,385	291,162
20115 - Code Enforcement	131,018	150,000	68,414
20116 - Code Inspector	85,790	86,703	145,338

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
20125 - Rehab Support	108,160	235,825	112,515
20130 - Housing Rehab	435,539	296,416	295,148
20140 - Public Services	461,407	446,297	237,688
20145 - TEMAP (CARES)	5,215	-	55,113
20150 - Emergency Shelter	862,016	-	-
20155 - Neighborhood Facilities	47,830	250,000	203,000
2010 CDBG Fund	2,480,800	1,806,626	1,408,378
2020 - Housing			
Health and Human Services			
20210 - Housing Assistance	646,026	897,814	1,019,638
20230 - Housing Vouchers	9,425,514	10,526,962	10,525,998
20240 - SRO Rehab	279,642	-	-
20250 - 5 Year Mainstream Voucher Prog	1,049,763	321,299	-
20255 - Mainstream CARES Funding	16,602	-	-
20265 - HOUSING EHV	7,037	-	-
2020 Housing Fund	11,424,584	11,746,075	11,545,636
2030 - Home Investment Partnership			
Health and Human Services			
20310 - Home Administration	72,742	74,602	47,805
20320 - Home Projects	267,256	3,196,749	892,706
2030 Home Investment Partnership	339,997	3,271,351	940,511
2040 Shelter Plus Care Fund			
Health and Human Services			
20400 - SHELTER PLUS CARE	24,566	70,261	70,261
2040 Shelter Plus Care	24,566	70,261	70,261
2050 - COC - Planning Fund			
Health and Human Services			
20500 - COC - Planning	26,862	35,272	35,272
2050 COC Planning	26,862	35,272	35,272
2065 - Coming Home Project			
Health and Human Services			
20650 - Coming Home Project	362,670	877,928	789,880
20651 - Coming Home Project	-	-	131,456
2065 Coming Home Project	362,670	877,928	921,336
2070 - TX Emergency Solutions Grants			
Health and Human Services			
20700 - TX Emergency Solutions Grant	158,642	145,192	106,000
20710 - TX ESG CARES	302,460	-	-
20715 - TX ESG CARES 2	328,417	-	-

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
2070 TX Emergency Solutions Grants	789,519	145,192	106,000
2075 - HMIS			
Health and Human Services			
20750 - HMIS Capacity Building Project	53,438	71,500	-
20755 - HMIS	182,224	163,232	163,232
2075 HMIS	235,663	234,732	163,232
2080 - Court Technology Fund			
Public Safety			
20800 - Court Technology	100,690	203,747	106,621
2080 Court Technology Fund			
2090 - Court Security Fund			
Public Safety			
20910 - Court Security Fund	172,235	181,745	191,284
2090 Court Security Fund	172,235	181,745	191,284
2210 Safe and Sober TXDOT Program			
Public Safety			
22150 - Safe and Sober TXDOT Pr	176,864	182,691	157,275
22160 - Click It or Tickit	12,775	-	-
22170 - STEP - CMV	650	-	-
2210 Safe and Sober TXDOT Program	190,289	182,691	157,275
2425 - Photographic Traffic Enforcement			
Transportation			
24250 - Photographic Traffic Enforceme	1,124,496	1,113,920	1,000,000
2425 Photographic Traffic Enforcement	1,124,496	1,113,920	1,000,000
2430 - Homeland Security Grant Fund			
Public Safety			
24300 - Homeland Security Grant	-	101,151	-
24310 - Homeland Security Grant	-	76,335	-
24320 - Homeland Security Grant	-	20,871	-
24330 - Homeland Security Grant	-	104,522	-
24340 - Homeland Security Grant	-	138	-
24350 - Homeland Security Grant	-	17,947	-
24370 - Homeland Security Grant	105,000	365	-
24380 - Homeland Security Grant	-	104,522	104,522
24390 - Homeland Security Grant	-	261,219	-
2430 Homeland Security Grant	105,000	687,070	104,522
2045 - Housing Stability Services			
Health and Human Services			

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
20451 - Coming Home Project	-	-	60,103
20452 - HSS-Housing Navigation	-	-	60,103
20453 - HSS - Social Services	-	-	369,735
2045 Housing Stability Services	-	-	489,941
2450 - COVID-19			
Health and Human Services			
24510 - COVID-19 Response	214,785	-	-
24520 - COVID-19 CD Housing	2,380,530	-	-
24530 - COVID-19 ARP	-	-	-
2450 COVID-19	2,595,314	-	-
2470 - PREP Program			
Health and Human Services			
24710 - Hurricane Ike	-	70,121	-
2470 PREP Program	-	70,121	-
2500 - Public Health Fund			
Health and Human Services			
25011 - AHD Public Health	2,609,986	1,704,524	1,752,122
25012 - Refugee Health	154,983	380,452	672,041
25013 - IMM/Locals	342,213	479,197	537,155
25014 - HIV Prevention	219,572	311,155	363,983
25015 - Core Public Health	208,512	255,411	146,648
25016 - Hansen's	3,093	24,225	35,743
25017 - Healthy Texas Babies	102,712	120,068	112,613
25018 - DIS	-	-	378,057
25019 - Health Equity	-	-	457,125
25020 - Bioterrorism Grant	306,462	423,594	391,036
25021 - CMHG Grant	94,325	-	99,380
25022 - Workforce	37,791	-	511,919
25023 - DSHS/LIDS-IMM/COVID-19	1,317,082	2,237,677	5,093,290
25024 - DSRIP Immunizations	109,043	259,802	197,544
25026 - Harrington CHF	-	-	102,778
25027 - Clinical Health Bridge Grant	137,852	295,652	323,525
25028 - CPS/COVID-19	432,996	-	-
25029 - COVID-19	137,821	181,345	273,440
25030 - Epidemiology	89,374	116,972	116,188
25035 - Local Tuberculosis - Federal	82,429	103,217	60,371
25045 - Local Tuberculosis - State	104,801	207,703	215,915
25055 - COVID-19 Non-Grant	91,038	-	-
2500 Public Health	6,582,085	7,100,994	11,840,873

2530 - WIC Grant Fund

Health and Human Services

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
25311 - WIC Administration	257,062	640,851	542,587
25312 - WIC Nutrition Education	395,865	776,180	732,129
25313 - WIC Breastfeeding	46,661	93,494	87,816
25314 - WIC Client Services	703,511	875,810	827,199
25315 - WIC IT	13,312	40,141	15,857
25316 - WIC Special-Extra	213,971	67,237	58,872
25317 - WIC Lactation Consultant	10,960	17,048	17,081
25318 - WIC Peer Counselor	22,324	114,359	102,195
25319 - WIC Vendor Operations	31,527	21,443	15,108
25320 - WIC Mentor	-	49,948	40,398
25321 - WIC Obesity	4,221	34,815	31,320
25322 - WIC R D Grant	17,649	86,522	70,045
25323 - WIC Summer Feeding	-	192,665	183,057
25324 - WIC Virtual Classes	93,722	38,848	18,488
25325 - WIC Cooking Matters	12,866	866,816	-
2530 WIC Grant Fund	1,823,650	3,916,177	2,742,152
2610 - Justice Assistance Grant Fund			
Public Safety			
26110 - JAG Grant	-	50,000	50,000
26120 - JAG Grant	105,279	-	-
26150 - JAG Grant	96,066	-	-
26180 - JAG Grant	-	5	-
2610 Justice Assistance Grant	201,345	50,005	50,000
2620 - APD Seized Property Fund			
Public Safety			
26200 - APD Seized Property	191,654	57,814	-
26210 - Narcotics Unit	30,542	90,350	90,350
2620 APD Seized Property	222,196	148,164	90,350
2660 - Leose Training Program Fund			
Public Safety			
26610 - Leose Training-Police	11,726	21,130	21,140
26630 - Leose Training- Airport Securi	1,754	1,500	1,500
2660 Leose Training Program Fund	13,480	22,630	22,640
2670 - AIP Pantex Project Fund			
Public Safety			
26710 - AIP Pantex Project Fund	408,544	632,521	205,670
2670 AIP Pantex Project	408,544	632,521	205,670
2700 - Greenways at Hillside Fund			
Public Improvement Districts			
27100 - Greenways at Hillside	1,567,352	-	825,813

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
2700 Greenways at Hillside	1,567,352	-	825,813
2705 Pinnacle PID Fund			
Public Improvement Districts			
27050 - Pinnacle PID	149	-	65,276
2705 Pinnacle PID	149	-	65,276
2710 - Heritage Hills PID Fund			
Public Improvement Districts			
27110 - Heritage Hills PID	498,715	-	1,415,626
2710 Heritage Hills PID	498,715	-	1,415,626
2730 - Colonies Fund			
Public Improvement Districts			
27300 - Colonies	893,793	1,096,531	4,843,735
2730 Colonies	893,793	1,096,531	4,843,735
2740 Tutbury Public Imprv District Fund			
Public Improvement Districts			
27400 - Tutbury Imprv Dist	13,225	31,659	31,659
2740 Tutbury Public Imprv District	13,225	31,659	31,659
2750 - Points West PID Fund			
Public Improvement Districts			
27510 - Points West PID	25,266	53,208	54,242
2750 Points West PID	25,266	53,208	54,242
2760 - Quail Creek Public Imprv District Fund			
Public Improvement Districts			
27610 - Quail Creek PID	5,698	10,856	11,474
2760 Quail Creek Public Imprv District Fund	5,698	10,856	11,474
2770 - Vineyards PID Fund			
Public Improvement Districts			
27710 - Vineyards PID	2,824	10,389	10,567
2770 Vineyards PID	2,824	10,389	10,567
2790 - Town Square PID			
Public Improvement Districts			
27900 - Town Square PID	619	-	559,189
2790 Town Square PID	619	-	559,189
3000 - Debt Service Funds			
Debt Service			
03100 - Compensated Absences Fund	2,076,368	1,326,645	1175883

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
03200 - General Obligation Debt	11,073,592	13,978,471	28460160
04100 - General Construction Fund	10,430,214	12,081	12000
04150 - Street Assessments Fund	5,045,967	-	0
04200 - Street Improvement	1,562,745	158	120
04250 - Golf Course Improvement Fund	201,581	201,544	203593
04300 - Solid Waste Disposal Improvement Fund	-	162	0
04400 - Convention Annex Improvement	8,621,715	3,001,018	3000934
04550 - Park Improvement Fund	57	120	120
04600 - General Obligation Projects	2,399,329	50	0
3000 Debt Service Funds	41,411,568	18,520,249	32,852,810

5200 - Water and Sewer System Fund

Utility Services

52100 - Utilities Office	3,828,799	4,224,038	5,332,054
52110 - Director of Utilities	589,736	678,839	758,614
52120 - Water & Sewer General	2,308,949	4,420,570	1,894,599
52121 - Sewer General	7,650,430	9,549,953	11,548,469
52122 - Water General	6,559,652	8,949,827	9,548,100
52123 - Water & Sewer - Transfer	289,139	63,728	63,654
52200 - Water Production	6,518,830	7,589,793	7,981,136
52210 - Water Transmission	5,285,715	5,374,510	5,823,192
52220 - Surface Water Treatment	8,564,608	11,670,143	12,197,091
52230 - Water Distribution	6,260,192	7,512,523	8,340,020
52240 - Waste Water Collection	6,662,816	5,848,137	6,204,506
52260 - River Road Water Reclamation	2,889,857	3,591,184	3,955,365
52270 - Hollywood Road Waste Water Tre	4,153,082	4,925,020	5,385,906
52281 - Laboratory Admin	1,445,431	1,931,285	2,101,178

Development Services

52115 - Capital Projects & Development	616,903	1,200,750	1,498,764
5200 Water and Sewer System	63,624,141	77,530,300	82,632,648

5400 - Airport Fund

Transportation

54110 - Department of Aviation	16,099,649	17,931,735	19,529,036
54170 - Rental Car Facility	540,013	666,259	631,225
54200 - Airport PFC fund	930,000	-	1,360,000
5400 Airport	17,569,662	18,597,994	21,520,261

5600 - Drainage Utility Fund

Utility Service

56100 - Drainage Utility	4,253,970	4,990,655	5,307,722
5600 Drainage Utility	4,253,970	4,990,655	5,307,722

6100 Fleet Services Fund

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Support Services			
61110 - Fleet Services Operations	9,522,804	10,226,212	11,270,321
61120 - Equipment Replacement	13,153,899	8,623,756	8,998,703
6100 Fleet Services	22,676,703	18,849,968	20,269,024
6200 Information Technology Fund			
Support Services			
62010 - IT Administration	633,547	897,322	865,208
62021 - IT Enterprise Applications	2,607,314	2,303,334	2,251,855
62022 - IT Support	487,404	557,085	686,038
62023 - IT Print Services	66,553	101,564	120,818
62024 - IT GIS	325,030	347,013	376,058
62031 - IT Public Safety	176,308	206,019	204,954
62032 - IT Infrastructure	2,962,918	3,370,097	3,883,092
62033 - IT Telecom	691,889	736,731	726,782
62034 - Radio Communications	-	-	912,165
62150 - IT Capital	-	100	-
6200 Information Technology	7,950,962	8,519,265	10,026,970
6300 Risk Management Fund			
Support Services			
63110 - Self Insurance General	651,473	650,157	680,134
63115 - Unemployment Claims	72,785	84,671	90,077
63120 - Fire & Extended Coverage	2,318,097	2,857,458	3,097,317
63125 - Workers Compensation	6,298,150	2,992,708	3,213,395
63160 - General Liability	389,801	668,786	658,032
63170 - Police Professional	157,224	167,160	166,465
63185 - Automobile Liability	-86,371	493,477	502,732
63190 - Auto Physical Damage	1,227,041	519,860	574,205
63195 - City Property	-852,675	11,200	-
6300 Risk Management	10,175,526	8,445,477	8,982,357
6400 Employee Insurance Fund			
Support Services			
64100 - Health Plan	26,083,982	28,438,275	28,280,486
64200 - Dental Plan	1,208,608	1,199,597	1,220,288
64300 - City Care Clinic	536,932	756,975	766,902
6400 Employee Insurance	27,829,522	30,394,847	30,267,676
6500 Employee Flexible Spending Fund			
Support Services			
65100 - Employee Flex Plan	427,756	556,800	551,300
6500 Employee Flexible Spending	427,756	556,800	551,300

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
1000 - General Fund			
Expenditures			
41000 - Personal Services	125,377,495	138,711,280	152,827,836
51000 - Supplies	12,114,356	13,398,279	15,243,731
60000 - Contractual Services	29,588,273	31,129,123	39,045,273
70000 - Other Charges	9,079,185	9,455,166	10,942,746
78500 - Program Expenses	3,099	-	-
80000 - Capital Outlay	376,142	747,201	105,738
Subtotal	176,538,549	193,441,049	218,165,324
90000 - Inter Reimbursements	-1,007,602	-1,518,777	-1,411,203
92000 - Operating Transfers	19,146,796	16,463,835	22,546,830
Total Expenditures	194,677,744	208,386,107	239,300,951
2010 - CDBG Fund			
Expenditures			
100000 - Uncategorized Expenses	-	-	0
41000 - Personal Services	331,394	509,547	512,771
51000 - Supplies	12,499	8,237	8,237
60000 - Contractual Services	1,993,872	827,325	792,144
70000 - Other Charges	143,035	167,220	95,226
Subtotal	2,480,800	1,512,329	1,408,378
92000 - Operating Transfers	-	294,297	0
Total Expenditures	2,480,800	1,806,626	1,408,378
2020 - Housing			
Expenditures			
41000 - Personal Services	447,394	501,485	658,204
51000 - Supplies	12,730	46,846	35,000
60000 - Contractual Services	10,396,618	10,921,604	10,585,234
70000 - Other Charges	147,998	276,140	267,198
Subtotal	11,004,740	11,746,075	11,545,636
Total Expenditures	11,004,740	11,746,075	11,545,636
2030 - Home Investment Partnership			
Expenditures			
41000 - Personal Services	45,031	56,749	40,078
51000 - Supplies	835	-	-
60000 - Contractual Services	274,867	3,196,749	892,706
70000 - Other Charges	19,265	17,853	7,727
Subtotal	339,997	3,271,351	940,511
Total Expenditures	339,997	3,271,351	940,511
2040 - Shelter Plus Care Fund			
Expenditures			

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
41000 - Personal Services	176	-	-
60000 - Contractual Services	24,390	70,261	70,261
Subtotal	24,566	70,261	70,261
Total Expenditures	24,566	70,261	70,261
2045 - Housing Stability Services			
Expenditures			
41000 - Personal Services	-	-	489,941
51000 - Supplies	-	-	-
Subtotal	-	-	489,941
Total Expenditures	-	-	489,941
2050 - COC Planning Fund			
Expenditures			
51000 - Supplies	4,123	-	-
60000 - Contractual Services	22,671	30,000	30,000
70000 - Other Charges	68	5,272	5,272
Subtotal	26,862	35,272	35,272
Total Expenditures	26,862	35,272	35,272
2065 - Coming Home Project			
Expenditures			
41000 - Personal Services	208,867	506,500	679,548
51000 - Supplies	16,811	108,240	10,000
60000 - Contractual Services	80,900	139,391	127,884
70000 - Other Charges	56,093	123,797	103,904
Subtotal	362,670	877,928	921,336
Total Expenditures	362,670	877,928	921,336
2070 - TX Emergency Solutions			
Expenditures			
41000 - Personal Services	241,878	164,931	-40,087
51000 - Supplies	20,818	5,000	-
60000 - Contractual Services	526,743	743,253	-
70000 - Other Charges	79	4,796	895
Subtotal	789,519	917,980	-39,192
92000 - Operating Transfers	-	-	-
Total Expenditures	789,519	917,980	-39,192
2075 - HMIS			
Expenditures			
41000 - Personal Services	137,862	137,507	136,462
51000 - Supplies	9,883	-	-
60000 - Contractual Services	79,083	81,129	10,082

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
70000 - Other Charges	8,834	16,096	16,688
Subtotal	235,663	234,732	163,232
Total Expenditures	235,663	234,732	163,232
2080 - Court Technology Fund			
Expenditures			
51000 - Supplies	2,352	101,147	1,200
60000 - Contractual Services	98,337	102,600	105,421
92000 - Operating Transfers	-	-	-
Subtotal	100,690	203,747	106,621
Total Expenditures	100,690	203,747	106,621
2090 - Court Security Fund			
Expenditures			
41000 - Personal Services	158,287	169,510	179,154
51000 - Supplies	827	1,600	1,600
70000 - Other Charges	13,122	10,635	10,530
Subtotal	172,235	181,745	191,284
Total Expenditures	172,235	181,745	191,284
2210 - Safe and Sober TXDOT Program			
Expenditures			
41000 - Personal Services	190,289	182,691	157,275
Subtotal	190,289	182,691	157,275
Total Expenditures	190,289	182,691	157,275
2425 - Photographic Traffic Enforcement			
Expenditures			
41000 - Personal Services	31,178	76,652	-
51000 - Supplies	-	1,100	-
60000 - Contractual Services	629,268	632,300	-
70000 - Other Charges	339,115	323,868	-
80000 - Capital Outlay	9,935	40,000	-
Subtotal	1,009,496	1,073,920	-
92000 - Operating Transfers	115,000	40,000	1,000,000
Total Expenditures	1,124,496	1,113,920	1,000,000
2430 - Homeland Security Grant Fund			
Expenditures			
51000 - Supplies	13,900	105,025	-
60000 - Contractual Services	-	104,522	104,522
80000 - Capital Outlay	91,100	477,523	-
Subtotal	105,000	687,070	104,522
Total Expenditures	105,000	687,070	104,522

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
2450 - COVID-19			
Expenditures			
100000 - Uncategorized Expenses	-	-	-
41000 - Personal Services	-	-	-
51000 - Supplies	761,718	-	-
60000 - Contractual Services	1,833,596	-	-
70000 - Other Charges	-	-	-
80000 - Capital Outlay	-	-	-
Subtotal	2,595,314	-	-
92000 - Operating Transfers	-	-	-
Total Expenditures	2,595,314	-	-
2470 - PREP Program			
Expenditures			
41000 - Personal Services	-	68,564	-
51000 - Supplies	-	557	-
60000 - Contractual Services	-	1,000	-
Subtotal	-	70,121	-
Total Expenditures	-	70,121	-
2500 - Public Health Fund			
Expenditures			
41000 - Personal Services	2,554,338	3,032,459	4,414,000
51000 - Supplies	503,121	463,092	689,481
60000 - Contractual Services	1,533,945	2,320,976	5,404,120
70000 - Other Charges	478,734	1,284,467	1,333,272
80000 - Capital Outlay	1,511,947	-	-
Subtotal	6,582,085	7,100,994	11,840,873
92000 - Operating Transfers	-	-	-
Total Expenditures	6,582,085	7,100,994	11,840,873
2530 - WIC Grant Fund			
Expenditures			
41000 - Personal Services	924,588	2,109,743	1,950,308
51000 - Supplies	276,074	1,235,050	233,911
60000 - Contractual Services	203,679	137,929	107,788
70000 - Other Charges	251,477	433,417	450,145
80000 - Capital Outlay	13,689	38	-
Subtotal	1,669,509	3,916,177	2,742,152
92000 - Operating Transfers	154,141	-	-
Total Expenditures	1,823,650	3,916,177	2,742,152

2610 - Justice Assistance Grant

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
Expenditures			
41000 - Personal Services	26,573	-	-
51000 - Supplies	45,419	5	-
60000 - Contractual Services	78,706	-	-
70000 - Other Charges	50,647	50,000	50,000
80000 - Capital Outlay	-	-	-
Subtotal	201,345	50,005	50,000
92000 - Operating Transfers	-	-	-
Total Expenditures	201,345	50,005	50,000
 2620 - APD Seized Property			
Expenditures			
51000 - Supplies	33,000	27,700	17,700
60000 - Contractual Services	525	22,500	10,000
70000 - Other Charges	30,017	62,650	62,650
80000 - Capital Outlay	158,654	35,314	-
Subtotal	222,196	148,164	90,350
Total Expenditures	222,196	148,164	90,350
 2640 - Federal APD Seizures Fund			
Expenditures			
51000 - Supplies	-	-	-
60000 - Contractual Services	8,656	-	-
80000 - Capital Outlay	27,000	-	-
Subtotal	35,656	-	-
Total Expenditures	35,656	-	-
 2660 - Leose Training Program			
Expenditures			
51000 - Supplies	532	130	140
60000 - Contractual Services	1,754	1,500	1,500
70000 - Other Charges	11,194	21,000	21,000
Subtotal	13,480	22,630	22,640
Total Expenditures	13,480	22,630	22,640
 2670 - AIP Pantex Project			
Expenditures			
41000 - Personal Services	98,666	103,917	98,874
51000 - Supplies	31,398	111,172	9,500
60000 - Contractual Services	211,925	175,557	55,364
70000 - Other Charges	19,758	36,547	41,932
80000 - Capital Outlay	26,905	205,328	-
92000 - Operating Transfers	19,891	-	-
Subtotal	408,544	632,521	205,670

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
Total Expenditures	408,544	632,521	205,670
2700 - Greenways at Hillside			
Expenditures			
51000 - Supplies	183,290	253,915	240,959
60000 - Contractual Services	224,602	240,155	321,299
70000 - Other Charges	28,503	28,902	29,480
80000 - Capital Outlay	1,000,000	35,000	35,000
89000 - Debt Service	-6,424	-	-
Subtotal	1,429,971	557,972	626,738
92000 - Operating Transfers	137,381	203,102	199,075
Total Expenditures	1,567,352	761,074	825,813
2705 - Pinnacle PID			
Expenditures			
51000 - Supplies	54	12,826	8,319
60000 - Contractual Services	67	41,185	56,169
70000 - Other Charges	28	788	788
Subtotal	149	54,799	65,276
Total Expenditures	149	54,799	65,276
2710 - Heritage Hills PID			
Expenditures			
51000 - Supplies	2,402	36,120	46,242
60000 - Contractual Services	63,772	101,764	117,020
70000 - Other Charges	2,940	2,364	2,364
80000 - Capital Outlay	429,601	400,000	1,250,000
Subtotal	498,715	540,248	1,415,626
Total Expenditures	498,715	540,248	1,415,626
2730 - Colonies			
Expenditures			
51000 - Supplies	184,917	308,647	331,724
60000 - Contractual Services	227,000	293,166	319,089
70000 - Other Charges	31,011	34,655	36,734
80000 - Capital Outlay	-	-	3,700,000
Subtotal	442,928	636,468	4,387,547
92000 - Operating Transfers	450,865	460,063	456,188
Total Expenditures	893,793	1,096,531	4,843,735
2740 - Tutbury Public Imprv District			
Expenditures			
51000 - Supplies	2,862	4,734	4,734
60000 - Contractual Services	9,545	26,107	26,107

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
70000 - Other Charges	818	818	818
Subtotal	13,225	31,659	31,659
Total Expenditures	13,225	31,659	31,659
2750 - Points West PID			
Expenditures			
51000 - Supplies	3,848	12,000	12,240
60000 - Contractual Services	17,323	39,712	40,506
70000 - Other Charges	4,095	1,496	1,496
Subtotal	25,266	53,208	54,242
Total Expenditures	25,266	53,208	54,242
2760 - Quail Creek Public Imprv District			
Expenditures			
51000 - Supplies	2,059	5,543	5,580
60000 - Contractual Services	2,566	4,369	4,950
70000 - Other Charges	1,073	944	944
Subtotal	5,698	10,856	11,474
Total Expenditures	5,698	10,856	11,474
2770 - Vineyard PID			
Expenditures			
51000 - Supplies	278	3,424	3,480
60000 - Contractual Services	1,984	6,468	6,590
70000 - Other Charges	561	497	497
Subtotal	2,824	10,389	10,567
Total Expenditures	2,824	10,389	10,567
2790 - Town Square PID			
Expenditures			
51000 - Supplies	-	51,000	90,717
60000 - Contractual Services	546	38,402	68,308
70000 - Other Charges	73	92	164
80000 - Capital Outlay	-	-	400,000
Subtotal	619	89,494	559,189
Total Expenditures	619	89,494	559,189
3100 - Compensated Absences Fund			
Expenditures			
41000 - Personal Services	2,076,368	1,326,645	1,175,883
70000 - Other Charges	-	-	-
Subtotal	2,076,368	1,326,645	1,175,883
Total Expenditures	2,076,368	1,326,645	1,175,883

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
3200 - General Obligation Debt			
Expenditures			
89000 - Debt Service	11,073,592	13,978,471	28,460,160
Subtotal	11,073,592	13,978,471	28,460,160
Total Expenditures	11,073,592	13,978,471	28,460,160
4100 - General Construction Fund			
Expenditures			
51000 - Supplies	691,605	-	-
60000 - Contractual Services	-	-	-
80000 - Capital Outlay	4,742,959	-	-
90000 - Inter Reimbursements	13,310	31	-
92000 - Operating Transfers	17,192	12,000	12,000
93000 - Fixed Asset Transfers	4,965,148	50	-
Subtotal	10,430,214	12,081	12,000
Total Expenditures	10,430,214	12,081	12,000
4150 - Street Assessments Fund			
Expenditures			
51000 - Supplies	993,032	-	-
92000 - Operating Transfers	-	-	-
93000 - Fixed Asset Transfers	4,052,936	-	-
Subtotal	5,045,967	-	-
Total Expenditure	5,045,967	-	-
4200 - Street Improvement			
Expenditures			
Subtotal	-	-	-
92000 - Operating Transfers	1,562,462	158	120
93000 - Fixed Asset Transfers	283	-	-
Total Expenditures	1,562,745	158	120
4250 - Golf Course Improvement Fund			
Expenditures			
Subtotal	-	-	-
92000 - Operating Transfers	201,581	201,544	203,593
Total Expenditures	201,581	201,544	203,593
4300 - Solid Waste Disposal Improvement Fund			
Expenditures			
60000 - Contractual Services	-	100	-
Subtotal	-	100	-
92000 - Operating Transfers	-	-	-
93000 - Fixed Asset Transfers	-	62	-

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
Total Expenditures	-	162	-
4400 - Convention Annex Improvement			
Expenditures			
80000 - Capital Outlay	-	35	-
Subtotal	-	35	-
92000 - Operating Transfers	2,173,500	3,000,934	3,000,934
93000 - Fixed Asset Transfers	6,448,215	49	-
Total Expenditures	8,621,715	3,001,018	3,000,934
4550 - Park Improvement Fund			
Expenditures			
Subtotal	-	-	-
92000 - Operating Transfers	57	120	120
Total Expenditures	57	120	120
4600 - General Obligation Projects			
Expenditures			
51000 - Supplies	252,154	-	-
Subtotal	252,154	-	-
92000 - Operating Transfers	949,419	50	-
93000 - Fixed Asset Transfers	1,197,756	-	-
Total Expenditures	2,399,329	50	-
5200 - Water and Sewer System			
Expenditures			
41000 - Personal Services	12,786,071	17,320,093	20,046,006
51000 - Supplies	5,949,427	6,772,739	8,194,954
60000 - Contractual Services	8,390,398	8,298,434	8,834,748
70000 - Other Charges	33,692,691	36,007,759	37,693,983
80000 - Capital Outlay	22,920	78,882	49,856
89000 - Debt Service	3,289,675	7,361,897	8,528,570
Subtotal	64,131,182	75,839,804	83,348,117
90000 - Inter Reimbursements	-796,180	-804,049	-779,123
92000 - Operating Transfers	289,139	2,494,545	63,654
Total Expenditures	63,624,141	77,530,300	82,632,648
5400 - Airport Fund			
Expenditures			
41000 - Personal Services	3,391,558	4,756,293	5,226,641
51000 - Supplies	1,268,521	1,347,852	1,774,405
60000 - Contractual Services	2,503,657	2,780,539	3,416,107
70000 - Other Charges	9,472,881	9,361,084	9,671,130
80000 - Capital Outlay	-	50	-

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
89000 - Debt Service	-	-	-
Subtotal	16,636,617	18,245,818	20,088,283
92000 - Operating Transfers	3,045	352,176	71,978
Total Expenditures	16,639,662	18,597,994	20,160,261
5420 - Airport Fund			
Expenditures			
92000 - Operating Transfers	930,000	-	1,360,000
Total Expenditures	930,000	-	1,360,000
5600 - Drainage Utility Fund			
Expenditures			
41000 - Personal Services	1,067,786	1,752,457	2,072,533
51000 - Supplies	157,089	228,196	258,962
60000 - Contractual Services	892,408	1,054,214	1,150,209
70000 - Other Charges	1,446,581	872,035	1,012,713
80000 - Capital Outlay	-	-	-
89000 - Debt Service	690,070	818,531	863,305
Subtotal	4,253,934	4,725,433	5,357,722
90000 - Inter Reimbursements	-	-50,000	-50,000
92000 - Operating Transfers	36	315,222	-
Total Expenditures	4,253,970	4,990,655	5,307,722
6100 - Fleet Services Fund			
Expenditures			
41000 - Personal Services	2,083,449	3,222,825	2,956,910
51000 - Supplies	6,456,696	6,625,977	7,889,711
60000 - Contractual Services	628,595	1,855,532	1,907,611
70000 - Other Charges	8,364,248	8,501,470	8,825,792
80000 - Capital Outlay	6,014,942	-1	45,000
89000 - Debt Service	-	124,000	124,000
Subtotal	23,547,930	20,329,803	21,749,024
90000 - Inter Reimbursements	-930,971	-1,480,000	-1,480,000
92000 - Operating Transfers	59,743	165	-
Total Expenditures	22,676,703	18,849,968	20,269,024
6200 - Information Technology Fund			
Expenditures			
41000 - Personal Services	3,001,673	3,706,066	4,121,935
51000 - Supplies	831,594	186,978	188,581
60000 - Contractual Services	2,715,302	4,352,847	4,602,505
70000 - Other Charges	1,514,668	1,361,527	1,295,949
80000 - Capital Outlay	-	200	13,000
Subtotal	8,063,236	9,607,618	10,221,970

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
90000 - Inter Reimbursements	-112,274	-185,000	-195,000
92000 - Operating Transfers	-	100	-
Total Expenditures	7,950,962	9,422,718	10,026,970

6300 - Risk Management Fund

Expenditures

41000 - Personal Services	210,906	349,005	366,972
51000 - Supplies	516,667	712,296	712,193
60000 - Contractual Services	357,724	355,504	351,025
70000 - Other Charges	9,063,706	6,935,672	7,552,167
80000 - Capital Outlay	-	93,000	-
Subtotal	10,149,003	8,445,477	8,982,357
92000 - Operating Transfers	26,523	-	-
Total Expenditures	10,175,526	8,445,477	8,982,357

6400 - Employee Insurance Fund

Expenditures

41000 - Personal Services	278,089	404,071	406,210
51000 - Supplies	33,575	50,785	54,385
60000 - Contractual Services	2,295,495	2,834,268	2,378,684
70000 - Other Charges	25,222,362	27,105,603	27,428,397
Subtotal	27,829,522	30,394,727	30,267,676
92000 - Operating Transfers	-	120	-
Total Expenditures	27,829,522	30,394,847	30,267,676

6500 - Employee Flexible Spending Fund

Expenditures

60000 - Contractual Services	7,457	14,000	8,500
70000 - Other Charges	420,298	542,800	542,800
Subtotal	427,756	556,800	551,300
Total Expenditures	427,756	556,800	551,300

9110 - Amarillo Economic Development Corp

Expenditures

41000 - Personal Services	1,396,804	717	1,537,140
51000 - Supplies	22,946	5,995	9,000
60000 - Contractual Services	587,511	947,726	1,049,615
70000 - Other Charges	96,534	74,246	164,913
80000 - Capital Outlay	28,623	-	17,000
Subtotal	2,132,418	1,028,684	2,777,668
Total Expenditures	2,132,418	1,028,684	2,777,668

9120 - AEDC Projects Fund

Expenditures

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
51000 - Supplies	45,932	92	-
60000 - Contractual Services	424,232	615,194	1,265,000
70000 - Other Charges	416,496	408,140	441,564
78500 - Program Expenses	995,232	-	-
80000 - Capital Outlay	4,873,054	-	-
89000 - Debt Service	1,134,298	2,438,913	2,438,913
Subtotal	7,889,243	3,462,339	4,145,477
92000 - Operating Transfers	5,871,833	185,000	188,000
Total Expenditures	13,761,076	3,647,339	4,333,477

9210 - Amarillo Hospital District

Expenditures

41000 - Personal Services	-128,085	2,000,000	2,000,000
51000 - Supplies	5,371	5,150	6,100
60000 - Contractual Services	30,855,003	60,696,247	77,390,869
70000 - Other Charges	118,886	135,010	167,970
80000 - Capital Outlay	-	-	150,000
Subtotal	30,851,175	62,836,407	79,714,939
Total Expenditures	30,851,175	62,836,407	79,714,939

9230 - Amarillo Potter Venue District

Expenditures

51000 - Supplies	-	25	25
60000 - Contractual Services	1,476,770	1,896,626	2,334,142
70000 - Other Charges	693,683	634,773	640,707
Subtotal	2,170,453	2,531,424	2,974,874
92000 - Operating Transfers	790,600	2,645,250	2,686,000
Total Expenditures	2,961,053	5,176,674	5,660,874

9240 - Events District Debt Service

Expenditures

89000 - Debt Service	894,808	780,248	786,000
Subtotal	894,808	780,248	786,000
Total Expenditures	894,808	780,248	786,000

9270 - TIRZ #1 Fund

Expenditures

51000 - Supplies	-	400	400
60000 - Contractual Services	4,160	505,199	295,278
70000 - Other Charges	560,897	577,867	617,093
89000 - Debt Service	46,504	110,075	110,076
Subtotal	611,561	1,193,541	1,022,847
90000 - Inter Reimbursements	70,885	150	-
92000 - Operating Transfers	140,575	137,250	135,050

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
Total Expenditure	823,021	1,330,941	1,157,897

9271 - Tax Increment Reinvestment #2

Expenditures

51000 - Supplies	-	400	400
60000 - Contractual Services	52,285	69,799	155,278
70000 - Other Charges	-	11,800	11,800
Subtotal	52,285	81,999	167,478
92000 - Operating Transfers	-	-	150,000
Total Expenditures	52,285	81,999	317,478

9280 - Amarillo Local Government Corp

Expenditures

51000 - Supplies	60,813	70,449	70,838
60000 - Contractual Services	232,364	419,198	424,200
70000 - Other Charges	1,814,240	1,850,246	1,849,944
78500 - Program Expenses	-	7,859	7,859
80000 - Capital Outlay	-	625,000	625,000
Subtotal	2,107,417	2,972,752	2,977,841
92000 - Operating Transfers	226,250	226,250	250,000
Total Expenditure	2,333,667	3,199,002	3,227,841

9510 - Amarillo Chamber of Commerce

Expenditures

41000 - Personal Services	746,945	7,913	3,765
51000 - Supplies	10,161	16,400	16,000
60000 - Contractual Services	82,607	72,214	70,967
70000 - Other Charges	367,460	352,008	354,273
78500 - Program Expenses	159,569	215,691	208,060
Subtotal	1,366,742	664,226	653,065
90000 - Inter Reimbursements	-336,668	-336,668	-336,668
Total Expenditures	1,030,075	327,558	316,397

9520 - Harrington Library Consortium

Expenditures

41000 - Personal Services	100,663	118,116	92,175
51000 - Supplies	1,766	3,220	3,000
60000 - Contractual Services	279,212	286,412	286,412
70000 - Other Charges	30,829	33,252	34,596
Subtotal	412,470	441,000	416,183
Total Expenditures	412,470	441,000	416,183

9530 - HLC Plant Fund

Expenditures

City of Amarillo 2022 Summary of Expenditures by Object Classification

Description	2020 Actual	2021 Budget	2022 Budget
51000 - Supplies	4,695	250	-
70000 - Other Charges	-	-	-
Subtotal	4,695	250	-
Total Expenditure	4,695	250	-

9540 - Urban Transport Planning

Expenditures

41000 - Personal Services	-	-	293,807
51000 - Supplies	-	-	2,000
60000 - Contractual Services	-	-	4,600
70000 - Other Charges	-	-	55,823
Subtotal	-	-	356,230
Total Expenditures	-	-	356,230

9560 - Convention and Visitors Bureau

Expenditures

41000 - Personal Services	459,126	627,500	997,600
51000 - Supplies	17,586	123,970	218,010
60000 - Contractual Services	50,175	60,100	108,949
70000 - Other Charges	31,825	43,000	45,280
78500 - Program Expenses	293,942	445,437	1,277,628
Total Expenditures	852,655	1,300,007	2,647,467

CITY OF AMARILLO

RELATIONSHIP BETWEEN CITY ORGANIZATION, BUDGET, AND FUND STRUCTURE

USE OF FUNDS BY DIVISION					
DIVISION	FUND				SECTION IN BUDGET
	GENERAL	ENTERPRISE	INTERNAL SERVICE	SPECIAL REVENUE	
ACCOUNTING	X				SS
AECC	X				PS
AIRPORT		X		X	TR
ANIMAL MGMT AND WELFARE	X				PS
ATHLETICS	X				LS
BENEFITS	X		X		SS
BUILDING SAFETY	X				DS
CAPITAL PROJECTS DEVELOPMENT AND ENGINEERING	X	X			DS
CENTRAL STORES	X				SS
CITY ATTORNEY	X				AD
CITY MANAGER	X				AD
CITY SECRETARY	X				AD
CIVIC CENTER	X				LS
COMMUNITY DEVELOPMENT				X	HH
DIRECTOR OF UTILITIES		X			UT
DRAINAGE UTILITY		X			UT
EMERGENCY MANAGEMENT	X			X	PS
ENVIRONMENTAL HEALTH	X				DS
FACILITIES	X				SS
FINANCE	X				SS
FIRE	X				PS
FIRE MARSHALL	X			X	DS
FLEET SERVICES			X		SS
GF TRANSFERS	X				SS
GOLF COURSES	X				LS
HUMAN RESOURCES	X				SS
INFORMATION TECHNOLOGY			X		SS
JUDICIAL	X			X	PS
LABORATORY ADMINISTRATION		X			UT
LIBRARY	X				LS
MAYOR AND COUNCIL	X				AD
MUNICIPAL COURT	X			X	PS
PARK MAINTENANCE	X				LS
PARKS AND REC ADMIN	X				LS
PARKS AND RECREATION	X				LS
PLANNING AND DEVELOPMENT SERVICES	X			X	DS

SECTIONS:

PS - PUBLIC SAFETY

AD - ADMINISTRATION

SS - SUPPORT SERVICES

LS - LEISURE SERVICES

TR - TRANSPORTATION

UT - UTILITY SERVICES

DS - DEVELOPMENT SERVICES

HH - HEALTH AND HUMAN SERVICES

PD - PUBLIC IMPROVEMENT DISTRICTS

CITY OF AMARILLO

RELATIONSHIP BETWEEN CITY ORGANIZATION, BUDGET, AND FUND STRUCTURE (CONTINUED)

USE OF FUNDS BY DIVISION					
DIVISION	FUND				SECTION IN BUDGET
	GENERAL	ENTERPRISE	INTERNAL SERVICE	SPECIAL REVENUE	
POLICE	X			X	PS
PUBLIC COMMUNICATIONS	X				AD
PUBLIC HEALTH				X	HH
PUBLIC IMPROV DISTRICTS				X	PD
PUBLIC WORKS	X				DS
PURCHASING	X				SS
RADIO COMMUNICATIONS				X	SS
RISK MANAGEMENT	X		X		SS
SOLID WASTE COLLECTION	X				UT
SOLID WASTE DISPOSAL	X				UT
STREET	X				TR
TRAFFIC	X			X	TR
TRANSIT	X				TR
UTILITY BILLING		X			UT
VITAL STATISTICS	X				HH
WASTEWATER COLLECTION		X			UT
WASTEWATER TREATMENT		X			UT
WATER DISTRIBUTION		X			UT
WATER PRODUCTION		X			UT
WOMEN, INFANTS AND CHILDREN				X	HH
ZOO	X				LS

SECTIONS:

PS - PUBLIC SAFETY

AD - ADMINISTRATION

SS - SUPPORT SERVICES

LS - LEISURE SERVICES

TR - TRANSPORTATION

UT - UTILITY SERVICES

DS - DEVELOPMENT SERVICES

HH - HEALTH AND HUMAN SERVICES

PD - PUBLIC IMPROVEMENT DISTRICTS

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Public Safety			
01000 - General Fund			
1040 - Judicial	467,586	536,459	569,212
1231 - Radio Communications	797,029	-	-
1232 - Emergency Management Services	497,972	563,664	683,558
1270 - AECC	4,456,452	5,162,067	6,277,263
1305 - Municipal Court	1,004,600	1,416,455	1,571,518
1306 - Office of Civil Hearings	79,849	119,663	124,263
1610 - Police	44,203,762	45,516,396	48,504,435
1640 - Civilian Personnel	5,242,324	5,781,477	6,155,492
1710 - Animal Management & Welfare	2,802,243	3,731,974	3,990,813
1910 - Fire Operations	33,988,808	34,673,692	38,178,081
1940 - Fire Civilian Personnel	668,993	683,677	823,661
02080 - Court Technology Fund			
20800 - Court Technology	100,690	203,747	106,621
02090 - Court Security Fund			
20910 - Court Security Fund	172,235	181,745	191,284
02210 - Safe and Sober TXDOT Program			
22150 - Safe and Sober TXDOT Pr	176,864	182,691	157,275
22160 - Click It or Tickit	12,775	-	-
22170 - STEP - CMV	650	-	-
02430 - Homeland Security Grant Fund			
24300 - Homeland Security Grant	-	101,151	-
24310 - Homeland Security Grant	-	76,335	-
24320 - Homeland Security Grant	-	20,871	-
24330 - Homeland Security Grant	-	104,522	-
24340 - Homeland Security Grant	-	138	-
24350 - Homeland Security Grant	-	17,947	-
24370 - Homeland Security Grant	105,000	365	-
24380 - Homeland Security Grant	-	104,522	104,522
24390 - Homeland Security Grant	-	261,219	-
02610 - Justice Assistance Grant Fund			
26110 - JAG Grant	-	50,000	50,000
26120 - JAG Grant	105,279	-	-
26150 - JAG Grant	96,066	-	-
26180 - JAG Grant	-	5	-
02620 - APD Seized Property Fund			
26200 - APD Seized Property	191,654	57,814	-
26210 - Narcotics Unit	30,542	90,350	90,350
02640 - Federal APD Seizures Fund			
26400 - Federal Apd Seizures	34,656	-	-
02660 - Leose Training Program Fund			
26610 - Leose Training-Police	11,726	21,130	21,140
26630 - Leose Training- Airport Securi	1,754	1,500	1,500

02670 - AIP Pantex Project Fund

26710 - AIP Pantex Project Fund

	408,544	632,521	205,670
Public Safety Total Expenditures	95,658,053	100,294,097	107,806,658

POLICE (1610, 1640, 2210, 2610, 2620, 26610)

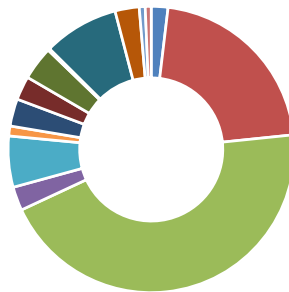
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 42,414,944	\$ 44,227,462	\$ 46,955,188
Supplies	1,234,741	1,297,552	\$ 1,392,215
Contractual Services	5,581,956	5,391,577	\$ 5,734,300
Other Charges	711,580	747,958	\$ 791,251
Capital Outlay	158,654	35,314	\$ 105,738
Interfund Reimbursements	(30,882)	-	\$ -
Total Expenses	\$ 50,070,993	\$ 51,699,863	\$ 54,978,692

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Sworn FT	372	372	376
Civilian FT	68	69	70
Part-time	6	6	6
Total	446	447	452



- Police Department Administration/Support
- Police Investigations Division
- Police Uniform Patrol Division
- Police Neighborhood Police Unit
- Police SWAT/Narcotics Unit
- Police Canine
- Police Motorcycle Patrol & Parking Enforcement
- Proactive Criminal Enforcement
- Police School Liaison

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Mission

Provide excellent public service and law enforcement to the community, with the goal of keeping Amarillo a safe place to live, work, and play. Amarillo Police Department (APD) shall provide this service by utilizing best practices in law enforcement, continuous improvement in leadership and professionalism, and partnership with the community.

Goals & Objectives

The department provides a full array of law enforcement services and engages in strategic planning to ensure alignment with the City Council's adopted **BluePrint for Amarillo's** values, goals, and objectives especially the pillar of Public Safety. The department adheres to the Texas Police Chiefs' Association Best Practices Accreditation Program to ensure police services are provided to the community in an efficient and effective manner, and that individuals' rights are protected. Community policing and engagement initiatives provide valuable feedback for strategic planning.

The police department is divided into two major bureaus: The Operations Bureau and the Investigation and Staff Services Bureau. Both bureaus are commanded by an Assistant Chief of Police. The Operations Bureau includes the Patrol Division, the Intelligence and Analysis Unit and the Specialized Operations Division. The Investigation and Staff Services Bureau includes the Criminal Investigation Division, the Training and Personnel Division, Crime Prevention Unit, Records Services, Fleet Management, and Budget Management.

Programs of the Police Department

Administration/Support

2022/23 Budget — 2% of Budget

Police Department Administration/Support is tasked with overall leadership, management, policy development, and the budget administration of the department. This division has taken on the intelligence and analysis functions for monitoring and responding to crime trends and crimes in progress. This includes the eventual buildout of the Amarillo Regional Crime Center (ARCC) which will provide real time crime information. The division promotes ethical policing and procedural justice as foundations to establish and maintain community trust.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Overall crime rate	-3.1%	-6%	-3%

Criminal Investigation Division

2022/23 Budget — 21% of Budget

Police Investigations is responsible for follow-up investigations of all police reports, identification of offenders, case preparation for prosecution, and the recovery of stolen property. The Property and Evidence Unit is responsible for storing all property and evidence collected and booked. The Crime Scene Investigation Unit responds to scenes of major crimes and collects physical, latent, and electronic evidence. This Unit processes some evidence in the lab, primarily for fingerprint evidence, and prepares

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evidence for lab submission. The Media Lab is responsible for retrieving electronic data and for forensic analysis of the data contained in electronic media.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Cases investigated	29,999	32,000	34,000
Clearance rates (violent)*	27.3%	26.7%	26.1%
Clearance rates (property)*	6.5%	8.2%	9.9%
Incoming Property/Evidence	18,981	20,000	21,000

* Data provided represents a calendar year.

Patrol Division

2022/23 Budget — 45% of Budget

Uniform Patrol improves the safety of Amarillo citizens through marked and unmarked patrol and response to calls using the Texas Police Chiefs Association (TPCA) Best Practices standards. Officers are staffed 24 hours each day to meet the needs of the community. Officers respond to calls for service, investigate crimes, collect evidence, serve arrest warrants, gather criminal intelligence, and enforce traffic laws.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Average response time to priority calls (minutes)	9.0	10.26	10.0
Average response time to non-priority calls (minutes)	12.96	16.0	16.0

Neighborhood Police Unit

2022/23 Budget — 3% of Budget

Neighborhood Police Officers (NPOs) are assigned to a neighborhood on a semi-permanent basis and each officer strives to become familiar with community members and businesses in their neighborhood area. They provide residents with a central source of assistance for both law enforcement incidents and other social or family issues. It is the goal of the NPO Unit to form a partnership with the residents to reduce crime and to reduce the fear of crime, as well as to enhance the overall quality of life in the neighborhood. Officers assigned to the NPO Unit receive specialized training, equipment (bicycles), and scheduling flexibility to fulfill this goal. They are encouraged to be innovative and proactive in problem-solving and crime prevention. NPOs work closely with Building Safety and Fire Prevention, to provide a combined effort of participation and enforcement.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Quality of life problems resolved	394	874	850
Arrests	317	574	600
Community meetings and events	394	398	400
School presentations	44	80	85

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SWAT/Narcotics Unit--Special Operations 2022/23 Budget — 6% of Budget

The Narcotics Unit is responsible for investigating the possession, sale, and distribution of illegal narcotics. Narcotic officers also investigate prostitution, gambling, and organized criminal activity. The Narcotics Unit is tasked with submitting all APD narcotic cases for prosecution and completing intelligence reports on all drug investigations and intelligence received. In addition to assisting the Narcotics Unit, the SWAT Team responds to high-risk incidents that require specialized tactical responses and equipment. These incidents include barricaded subjects, hostage situations, and high-risk search warrants. Members of the SWAT team are assigned pro-active crime suppression tasks of searching for and apprehending high risk fugitives and priority investigation suspects. The Amarillo Police Department Bomb Squad currently responds to calls involving explosive devices and scenes where an explosion has taken place within the top twenty-six counties of the Texas Panhandle.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Narcotics investigation arrests	466	492	525
Pounds of illegal drugs seized	472	600	620
Intelligence Reports	699	1,100	1,250
High-risk warrants served	136	140	150
Weapons seized related to narcotics cases	31	65	70
SWAT Callouts (barricaded suspect, hostage situation, other critical incidents.)	23	20	24
Bomb squad callouts	64	70	69

Police Canine 2022/23 Budget — 1% of Budget

The Police Canine program uses specially trained police dogs to search buildings for suspects, track fleeing suspects, conduct narcotic and explosive searches, assist Uniform Patrol, and provide educational programs to the public. In each search instance below, the canine performs an added function that a police officer cannot perform, e.g., searching by smell.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Number of searches using police dogs	411	500	500
Cases resolved involving the use of police dogs (arrests)	59	60	60
Number of community presentations	10	10	10

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Motorcycle Patrol and Parking Enforcement 2022/23 Budget — 3% of Budget

The Police Motorcycle Squad is responsible for traffic law enforcement and special events traffic planning. This program coordinates state grants for DWI, Selective Traffic Enforcement Program, and Click It or Ticket.

The Parking Enforcement program is staffed by two civilian parking enforcement officers assigned to patrol the downtown Amarillo area and enforce parking regulations city wide. Handicap Enforcement Patrol program is comprised of volunteers from the community who patrol parking areas and enforce violations found in handicapped parking zones.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Number of parking enforcement contacts by parking enforcement officer	6,384	6,500	7,000
Number of parking enforcement contacts by handicap enforcement patrol	691	1,000	1,500
Number of traffic warnings and citations	17,348	18,000	18,500
Number of traffic plans submitted	128	150	175
Crashes	5,839	5,900	6,000
All Fatalities	24	25	23
DWI Crashes	285	290	275

Proactive Criminal Enforcement 2022/23 Budget — 3% of Budget

The Proactive Criminal Enforcement Unit (PACE) is responsible for targeted resolution of identified problems and arresting violent fugitives. They work in partnership with other law enforcement agencies such as the United States Marshals Fugitive Task Force. PACE coordinates with all police divisions, concentrating activities on known violent criminals who are specifically responsible for crime trends. PACE officers also undertake various problem-solving endeavors that reach beyond traditional law enforcement activities and this squad has supported the success of the Project Safe Neighborhood initiative.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Search Warrants	27	14	14
Arrests	280	300	300
Arrest Warrants served	427	450	450
Stolen autos recovered	18	30	30
Firearms recovered	47	12	20

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School Liaison

2022/23 Budget — 4% of Budget

The Police School Liaison program is responsible for the security of students, teachers, administrators, and other employees of public schools within the Amarillo city limits. Liaison officers provide educational programs designed to enhance safety at assigned schools, and improve police community relations with students, parents, teachers, and school administrators. Approximately 75% of the costs for a School Liaison officer are paid for by the school district.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Educational programs conducted	21	25	30
Police reports made on school campuses	159	424	500
Complaints investigated: no report	3,322	6,610	7,000

Student Crime Stoppers

2022/23 Budget — 0.22% of Budget

The Police Student Crime Stoppers program collects tips on school-related crimes and crimes reported by students. Crime Stoppers work with students and provide educational programs designed to keep students from becoming involved in illegal or dangerous activities.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Cases cleared	196	541	595
Rewards paid	\$3,535	\$4,920	\$5,412
Property recovered	\$2,265	\$9,240	\$10,164

Records Management Division

2022/23 Budget — 9% of Budget

Police Records Management provides essential support for everyday operations of the department. Responsibilities include enforcement of the City's alarm ordinance, maintenance of all police records, and response to Open Records Requests.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Open records requests processed	4,159	4,400	4,500

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Training, Personnel, and Recruiting 2022/23 Budget — 3% of Budget

The Police Training program is responsible for all APD training, police academy, shooting complex, quartermaster supply, and personnel files. This program is also responsible for coordinating the department's recruitment efforts and hiring process.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Number of applicants	300	250	400
Training hours provided	55,000 ¹	55,000 ²	55,000 ³
Shooting complex customers	4,500	3,000	5,000
Recruits trained	27 ¹	44 ²	31 ³

¹2020 calendar year

²2021 calendar year w/2 Academies

³2022 calendar year w/2 Academies

Police Fleet Management 2022/23 Budget — 1% of Budget

Police Fleet Management is responsible for 290 vehicles, trailers, and supporting equipment. Other responsibilities include ensuring physical inventory of APD capital assets and weapons annually. Recommends equipment for vehicles, managing fleet vehicles rotation, and ordering vehicle and other supporting equipment. Management of the Technology Support by providing technical support, evaluation, and repair coordination and management for departmental camera systems and electronic devices used by officers.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Average percent of vehicles in service	94%	94%	94%
Patrol	90%	90%	90%
Detective/admin/specialized units	99%	99%	99%
Preventative maintenance performed timely	100%	100%	100%

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2022/23 Budget

Crime Prevention Unit 2022/23 Budget — 1% of Budget

The Crime Prevention Unit is responsible for providing public programs and information, media, and community relations. The Unit serves as a community contact point. The Amarillo Crime Stoppers program coordinator is part of the Crime Prevention Unit.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	FY 2022/23 Projected
Programs provided	283	300	350
Media releases provided	286	300	350
Community contacts made	130*	200	250
Crime Stopper tips leading to an arrest	94	105	120
Amount of stolen property recovered by Crime Stoppers	\$385,325	\$200,000	\$200,000
Rewards paid out by crime stoppers	\$9,100	\$10,000	\$10,000

*The number is down due to COVID-19 and less access to schools and other groups.

2022/23 Expenditures by Funding Source

General Fund	99% of Budget
Special Revenue Funds	1% of Budget

2022-23 Employee Distribution by Position

Business Unit	1610

Department	Description	Pos Id	Pos Count	*Supplemental Total
POLICE	ASSISTANT POLICE CHIEF	ADM005	2	\$ -
	POLICE CHIEF	ADM700	1	\$ -
	CAPTAIN	POL720	4	\$ -
	LIEUTENANT	POL730	16	\$ -
	SERGEANT	POL740	75	\$ -
	CORPORAL	POL750	80	\$ -
	POLICE OFFICER	POL760	194	\$ -
	<i>*POLICE OFFICER</i>	<i>POL760</i>	<i>4</i>	<i>\$ 320,432</i>
POLICE Sum			376	\$ 320,432

2022-23 Employee Distribution by Position

Business Unit	1640

Department	Description	Pos Id	Position Count	*Supplemental Total
CIVILIAN PERSONNEL	ACCREDITATION/COMPLIANCE COORD	PRF155	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	13	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	3	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	14	\$ -
	ADMINISTRATIVE ASSISTANT IV	CLR415	5	\$ -
	ADMINISTRATIVE SUPERVISOR	CLR130	5	\$ -
	CIVILIAN BACKGROUND INVESTI HRL	HRL860	3	\$ -
	CIVILIAN IDENTIFICATION TECH. HRL	HRL775	1	\$ -
	CIVILIAN INVESTIGATOR I	CLR775	6	\$ -
	CRIME ANALYST SUPERVISOR	NEW	1	\$ -
	CRIME DATA ANALYST	PRF075	3	\$ -
	CRIME SCENE TECHNICIAN	PRF078	3	\$ -
	EVIDENCE TECHNICIAN	TEC771	5	\$ -
	FLEET INV & EQUIP CONTROL TECH	TRD810	1	\$ -
	FORENSIC VIDEO TECHNICIAN	TEC155	1	\$ -
	IMAGING TECHNICIAN	TEC770	1	\$ -
	OFFICE MANAGER	CLR630	1	\$ -
	POLICE DATA ADMINISTRATOR	CLR779	1	\$ -
	POLICE RECORDS MANAGER	CLR800	1	\$ -
	QUARTERMASTER	NEW	1	
	RANGE OFFICER	TRD050	1	\$ -
	RANGE OFFICER () HRL	HRL725	2	\$ -
	TRAFFIC GUIDE/PARKING ENFORCEM	CLR605	2	\$ -
	<i>*ASSISTANT PROPERTY & EVIDENCE MGR</i>	<i>NEW</i>	<i>1</i>	<i>\$ 56,897</i>
CIVILIAN PERSONNEL Total			76	\$ 56,897

FIRE (1910, 1940)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 31,375,110	\$ 32,429,068	\$ 35,635,007
Supplies	1,509,009	1,454,007	1,606,300
Contractual Services	1,413,206	1,384,160	1,578,859
Other Charges	283,024	337,134	428,576
Capital Outlay	170,589	-	-
Interfund Reimbursements	(93,138)	(247,000)	(247,000)
Total Expenses	\$ 34,657,801	\$ 35,357,369	\$ 39,001,742

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time - Uniformed Fire	279	279	295
Full-time - Civilian	9	10	10
Part-time	1	1	1
Total	289	290	306



Mission

The Amarillo Fire Department's mission is to protect our community by providing the highest quality of compassionate and professional services.

Goals and Objectives

The Amarillo Fire Department (AFD) caringly provides lifesaving, emergency services for approximately 200,000 citizens throughout our community. The AFD is comprised of 305 dedicated professionals (295 uniformed) operating from thirteen fire stations, Fire Administration, and a fleet maintenance facility. Organizationally, the AFD is arranged into 3 areas: Administration, Operations, and Support. With our operational mission at heart, we have aligned with two primary goals moving forward: Increasing community engagement and continually raising our emergency medical services (EMS) standard of advanced life support (ALS) care.

The AFD responds to suppress all types of fires, including both wildland and structure fires. In addition, we provide top-notch, Advanced Life Support for our citizens' medical emergencies and traffic accidents. At the Rick Husband International Airport, our members are specially trained to handle aircraft emergencies and we have a regional Hazardous Materials Response Team to protect Amarillo and the 26 counties within the Texas Panhandle. Our Technical Rescue Team is ready to respond to accidents involving complex vehicle extrication, structural collapses, high-angle rescue, trench collapse, confined space, and incidents involving industrial occupancies. The AFD has an enthusiastic and proactive community relations program that coordinates fire station tours, a smoke alarm program, school fire drills, safety talks, and social media interaction.

The Office of Public Affairs/Community Relations is newly assigned to the Fire Chief and is responsible for public interactions, safety education, media relations, and coordination of AFD involvement in community affairs. The AFD exhibits its community-minded focus by participating in department-sponsored community events such as AFD Kids Safety Town, Fire Chief of the Day, Fire Station Open Houses, and community meetings. Coming out of the pandemic, the AFD is re-engaging our community in full force.

AFD crews are engaged with emergency preparedness planning to protect target-hazards and high-life-hazards in our community. Our significant distance from other large-population areas requires that the AFD be proficiently and independently prepared to mitigate all types of emergencies. The AFD's strategy for managing this challenging responsibility is to maintain a highly trained, well-equipped, and dedicated workforce.

The AFD faces a variety of challenges. To answer the ever-present threat of wildland fires in the area, the AFD is working to expand the Wildland Mitigation & Firefighting Program, which was officially created in June 2015. Today, through the necessity for the safety of the community as well as the protection of property, the department is faced with the challenge of providing resources and training to adequately support the Wildland Program.

Additionally, as the AFD increases emergency medical services (EMS) capabilities, the department has implemented one additional *Paramedic* asset in FY21. The *AMBUS* is a multi-patient transport bus that can be utilized for multiple types of incidents. This vehicle is a joint endeavor, both with the AFD and the Panhandle Regional Advisory Council. The *AMBUS* is also eligible to join other state resources in other

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Texas disaster areas. Currently, each AFD truck has ALS-trained members on board. The concept behind employing Paramedic Engines extends this ALS component with a focused effort to send "an ambulance in a firetruck" within certain response districts, essentially providing citizens with everything except the *transport* component. The three fire districts equipped with Paramedic Engines are districts six, seven, and nine. A major step in enhancing EMS ALS response is the acquisition of 12 Lead Cardiac Monitors for the Paramedic Engines. By using the same 12 Lead Cardiac Monitors as American Medical Response (AMR), we seamlessly augment and support the existing local EMS teamwork. Citizens will directly benefit from faster on-scene transitions to expedite the transport of their loved ones to the hospital.

The AFD loves our community! It is our sincere honor and calling to help and serve others on what may be the single worst day of their lives. We strive to compassionately mitigate emergencies as they arise, all the while never losing sight of how we made our citizens feel in the process.

The AFD aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of Public Safety, Excellence in Communication, and Customer Service.

Programs of the Fire Department

Fire Department Administration/Support

2022/23 Budget – 3% of Budget

This program area provides leadership, strategic planning, and administrative management for the Department, ensuring support to the mission of the Amarillo Fire Department. Fire Administration manages the logistical needs of our personnel, thirteen fire stations, Fire Administration, the Fire Training Facility, the Fire Fleet Maintenance Center, and a large equipment storage building.

Fire Emergency Response

2022/23 Budget – 90% of Budget

This program encompasses all emergency response operations to protect the lives and property of the citizens served. The major activities include EMS response, fire suppression, wildfire mitigation and firefighting, hazardous materials mitigation, technical rescue, and aircraft rescue and firefighting. The AFD also maintains an Incident Management Team, which responds to the EOC or to designated field positions during large-scale or expanding significant events in our community and during regional or State disasters.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of emergency responses made	22,045	23,000	23,600
Structure fire civilian fatalities per 100,000 residents	1	4	0
Structure fire civilian injuries per 100,000 residents	4.5	5	5
Percent of fire calls: crews turned-out within 80 seconds	75%	75%	80%
Percent of fire calls: drive time within 4 minutes	62%	60%	60%
Percent of fires confined to room of origin	23.8%	25%	25%
Percent of medical calls: turned out within 60 seconds	60%	65%	70%
Percent of medical calls: drive time within 4 minutes	68%	74%	65%
Number of medical calls: advanced life support provided	824	1275	1,420

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Number of public safety and public relation contacts made with the community (in person)	16,000	18,000	20,000
Number of public safety and public relation contacts made with the community (social and virtual media)	2.4 million	3.0 million	4.0 million
Percent of schools in city limits that received fire safety presentations	80%	85%	90%
Number of student contacts during Safety Town: (2019/20 was one live event and one virtual event) (new metric)	N/A*	5,000	8,000

* COVID affected calendar year 2021 stats

Fire Safety

2022/23 Budget — 1% of Budget

Fire Safety is responsible for all department health and safety policies and practices and ensures proper safety precautions are always followed. The Health and Safety Officer (HSO) is responsible for developing the department's overall health and well-being protocols including fitness program development and testing, department-wide firefighter personal protective equipment (PPE), safety and health training, Return-to-Work procedures, and a National Institute for Occupational Safety and Health (NIOSH)-compliant respiratory protection program. This program also manages the Firefighter Peer Support program, which includes personnel trained in Critical Incident Stress Management (CISM), Chaplain Services, Veteran Support, Substance Abuse, and Peer-to-Peer Support. Other safety program personnel ensure the maintenance and repairs of firefighter PPE, aka "bunker gear", Self-Contained Breathing Apparatus (SCBA), and National Fire Protection Association (NFPA)-compliant uniforms.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Personnel injuries	56	80*	30
Fire apparatus/vehicle accidents	9	10	5
Cost to repair Self-Contained Breathing Apparatus (SCBA)	541.90**	\$2,000	\$3,000
Articles of firefighting protective clothing inspected for NFPA and TCFP compliance	2,300	2,581	3,000***
Annual physical agility fitness evaluations completed	277	288	293
Annual firefighter health and wellness medical evaluations completed (new metric)	277	288	293

*2021/22 increase due to COVID-related worker's compensation claims.

** New MSA SCBA's purchased.

***Assuming the purchase of an additional 200 sets.

Fire Training

2022/23 Budget — 2% of Budget

Training personnel coordinate all training activities for AFD, including lesson plan development, scheduling, teaching, and ensuring the training equipment/facility is operational. They also manage the six-week⁺ orientation/boot camp for new hires and provide promotional orientation/training for all drivers and officers.

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During FY21, the AFD struggled to maintain our minimal staffing for firefighters. Over the last three years, there have been more vacancies than there were applicants. City management allowed the AFD to host a fire cadet training program, that is set to begin on May 19, 2022. Our applicant pool was over 200 applicants, and they are set to be graduating six months after beginning the academy. This will address our shortages and lead to a more sustainable plan moving forward.

* Note: During FY20, the new firefighter orientation period was shortened to *three* weeks so that our newest firefighters could quickly help staff fire trucks as soon as safely possible.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Firefighters meeting all educational requirements to hold Texas Commission on Fire Protection (TCFP) firefighter, Department of State Health Services (DSHS) EMT, and specialized certifications	100%	100%	100%
Skills and educational hours completed by department personnel	14,117	16,500	17,500
Percentage of personnel working out of class or promoting that document <i>Critical Skills</i> completion	85%	100%	100%

Fire Emergency Preparedness 2022/23 Budget — 1% of Budget

The Emergency Preparedness program accrues and disseminates pre-incident information, including building plans and contact information for hazard awareness and notifications during fixed-facility emergencies. The Emergency Preparedness program also coordinates the repair and installation of the Opticom traffic control systems in both fire apparatus and intersections, manages the Knox Key-Secure system, coordinates the testing and maintenance of fire hydrants, and manages the annual school fire-drill program.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Target hazard pre-incident plans completed	100	100	150
Schools within the city limits receiving an annual fire drill and hazard assessment	0%*	100%	100%

*Covid resulted in zero school drills.

Fire Communications 2022/23 Budget — 2% of Budget

The Fire Communications program coordinates functions and maintenance of the Locution fire station alerting system, emergency personnel paging, email systems, Mobile Computer Terminals (MCTs), wired and cellular phones, state and federal incident reporting, quality assurance call review, coordination of IT-related projects, as well as managing all fire service-related hardware and software. This program is also

FIRE (1910, 1940)

2022/23 Budget

responsible for the coordinated management of the Amarillo Emergency Communications Center (AECC) in collaboration with the Amarillo Police Department.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Emergency response reports validated prior to submission to TexFirs reporting system	100%	100%	100%

Fire Fleet Maintenance and Repair 2022/23 Budget — 2% of Budget

The Fleet Maintenance and Repair program is responsible for ensuring the Department's apparatus and vehicles are fully operational and ready to meet the heavy demands placed on them. This program oversees the maintenance and repair of 86 pieces of rolling stock. This program is also responsible for the maintenance and repair of AFD's small power equipment, the above-ground fuel tanks located at our fire stations, as well as the facilitation of on-scene apparatus mechanical support during large-scale emergency operations.

The AFD was able to relocate our Fire Fleet Maintenance to a new location in FY21. Thanks to support from City Council, City Management, Facilities, and countless others, the new fleet shop was opened in February. This new location provides over four times the working space and gave new life to an iconic building in Amarillo. The new location is 813 SW 3rd, the old A to Z tire shop, and will add capacity to our growing fleet.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Fleet work orders completed	871	925	850
Percent of days front-line Fire apparatus are available	93.08%	93%	94%
Percent of repairs outsourced	6.08%	7.0%	5.5%

2022-23 Employee Distribution by Position

Business Unit	1910

Department	Description	Pos Id	Pos Count	*Supplemental Total	
FIRE OPERATIONS					
	FIRE CHIEF	ADM800	1	\$	-
	DEPUTY FIRE CHIEF	FIR810	2	\$	-
	FIRE DISTRICT CHIEF (8 HR)	FIR820	4	\$	-
	FIRE CAPTAIN (8HR)	FIR830	3	\$	-
	FIRE LIEUTENANT (40 HOUR)	FIR840	4	\$	-
	FIRE FIGHTER 8 HOUR	FIR860	1	\$	-
	FIRE FIGHTER	FIR865	129	\$	-
	FIRE DRIVER	FIR870	66	\$	-
	FIRE LIEUTENANT	FIR875	40	\$	-
	FIRE CAPTAIN	FIR880	23	\$	-
	FIRE DIST CHIEF	FIR885	6	\$	-
	*FIREFIGHTER	FIR865	15	\$	390,675
	*FIRE DISTRICT CHIEF (8 HR)	FIR820	1	\$	155,896
FIRE OPERATIONS Sum			295	\$	546,571

2022-23 Employee Distribution by Position

Business Unit	1940

Department	Description	Pos Id	Pos Count	*Supplemental Total
FIRE CIVILIAN PERSONNEL				
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	ADMINISTRATIVE SPECIALIST I	CLR947	1	\$ -
	MESSENGER	HRL970	1	\$ -
	ADMINISTRATIVE SPECIALIST II	CLR080	1	\$ -
	ADMINISTRATIVE COORDINATOR	CLR150	1	\$ -
	FLEET MANAGER	MGT050	1	\$ -
	DATA ANALYTICS MANAGER	NEW	1	\$ -
	MECHANIC SUPERVISOR II	TRD230	1	\$ -
	FIRE MECHANIC II	TRD595	1	\$ -
	FIRE MECHANIC I	TRD597	1	\$ -
	MECHANIC SUPERVISOR I	TRD615	1	\$ -
FIRE CIVILIAN PERSONNEL Sum			11	\$ -

ANIMAL MANAGEMENT & WELFARE (1710)

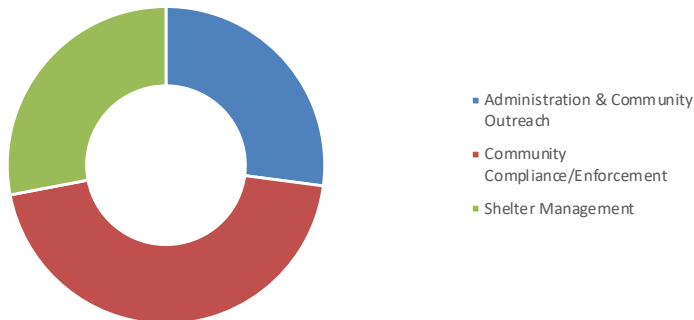
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,908,640	\$ 2,846,072	\$ 2,985,248
Supplies	477,334	593,801	571,782
Contractual Services	382,206	268,188	407,118
Other Charges	36,825	41,913	44,665
Capital Outlay	15,238	-	-
Interfund Reimbursements	(18,000)	(18,000)	(18,000)
Total Expenses	\$ 2,802,243	\$ 3,731,974	\$ 3,990,813

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	42	45	46
Part-time	3	3	3
Total	45	48	49



ANIMAL MANAGEMENT & WELFARE (1710)

2022/23 Budget

Mission

Provide care, shelter, adoption services, and reunification services for lost and unwanted companion animals within Amarillo city limits. Animal Management & Welfare's (AM&W) primary focus is animal-related health, public safety issues, and enforcement of city ordinances for the welfare of both animals and citizens. To address public safety issues and animal overpopulation in the city, incoming companion animals are vaccinated, and all adopted animals are altered and receive a microchip before they are released to their new homes. AM&W investigates potential cases of Rabies and other zoonotic diseases by taking in at-risk animals for quarantine. Public outreach and education encourage responsible pet ownership, adoption of rescue pets, aid in the reunification of lost pets, and educate citizens about spaying and neutering their pets for population control.

Goals & Objectives

AM&W will consistently meet the nationally accepted Five Freedoms of Animal Welfare (freedom from hunger and thirst; freedom from discomfort; freedom from pain, injury, or disease; freedom to express normal behavior; freedom from fear and distress). The shelter strives to be a place where citizens and their families can adopt new animal companions, seek services to resolve community-based animal issues, and find their lost pets. All AM&W staff are trained to ensure that best practices in shelter and veterinary care are met, aligning our mission with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of **Customer Service** and **Excellence in Communication**.

With the opening of the bond-supported Animals Services Building, AMW has been able to better live up to the community's expectations as to the proper care of animals. Over the following years, projects will include remodeling current kennels, updating the animal care workers' employee building, upgrading field operations technology, and a remodeled cat room and dog exercise runs. In addition to these critical infrastructure improvements, additional funding for staffing, materials, and supplies will be necessary to continue providing basic services as Amarillo continues to grow.

Programs of the Animal Management & Welfare Department

Administration & Community Outreach

2022/23 Budget - 27% of Budget

The Administration staff processes all animal intake and reclaim paperwork, handles citizen calls, online complaints, email and in-person inquiries, responds to open records requests, and facilitates all purchasing. The Administration Team ensures the overall successful operations of the Community Compliance/Enforcement, Shelter Management, Veterinary Services, and Community Outreach programs.

Historically, reclaim rates for pets have been poor in Amarillo; with as low as 13% of pets coming into the shelter being reclaimed by their owners, and of those animals that are in the shelter 96% arrived unaltered.

AM&W has increased public accessibility by including online reporting, citizens' ability to send and receive emails, and an updated telephone system. These services not only assist citizens in reclaiming their lost pet but also provides a more convenient and easier-to-use service.

ANIMAL MANAGEMENT & WELFARE (1710)

2022/23 Budget

AM&W's Community Outreach addresses the community's educational deficits in the areas of spay/neuter, vaccination, microchipping, and general pet ownership best practices. Outreach further supports this goal through AM&W's reestablished Volunteer Program, including a formal volunteer orientation. Both are prime occasions to educate the community and create new advocates for Amarillo's City Shelter.

Community Outreach will continue to focus on a stronger return-to-owner program by increasing animal microchipping. The Community Outreach Department has implemented new policies that address any barriers that might hinder timely adoptions. Further, the Outreach Department will continue to address strengthening rescue partnerships, working toward the goal of increased rescue output and a higher live release rate. AMW will be promoting adoptions by effectively managing the department's web page as well as promoting adoptions through multiple forms of media. Community education-based outreach is geared toward adults and children and offers educational presentations at AM&W events, as well as those sponsored by other organizations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Vaccination Clinics	3	5	7
Pets served at vaccination clinics	1,700	1,000-1,200	1,200-1,500
Other community events	1	15	25
Grants	3	4	5
Regular media spots	1	3	4
Local and National Partnerships	1	3	6

Community Compliance/Enforcement 2022/23 Budget — 45% of Budget

Community Compliance/Enforcement encompasses the Field services program. Fields Services' primary functions are enforcing local ordinances related to loose, unvaccinated, and dangerous dogs; providing rescue services for animals in need; investigating allegations of abuse and mistreatment; and providing information to pet owners about proper care of their pet(s). Animal Management and Welfare Officers work closely with the Amarillo Emergency Communications Center (AECC) to respond to citizen concerns, inquiries, and complaints in a timely manner. Field services is responsible for impounding stray pets, investigating dangerous animal cases, responding to animal bites, and investigating animal cruelty and/or neglect cases. Officers scan for microchips and reunite pets in the field to prevent lost pets from ever entering the shelter. They also educate citizens on proper husbandry methods and put citizens in contact with community resources so that they can avoid having to surrender their pet(s), if possible.

Shelter intake has seen an increase with the hiring of 12 Field officers. Officer training has also been revamped, and now includes a more consistent curriculum taught by AM&W management, AECC staff and APD officer instructors. As the AM&W Field operations have moved towards compliance and community education and are less punitive in nature, it has issued more warnings and fewer citations to citizens.

ANIMAL MANAGEMENT & WELFARE (1710)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Field intake	3,204	3,576	3,648
Stray dogs	2,187	2,750	2,805
Stray cats	470	288	294
Bite cases	858	920	938
Investigations	5,611	7,114	7,256
Citations Written	307	206	412
Cases Filed	622	400	800
Field calls for service	18,670	22,172	22,615

Shelter Management and Veterinary Services 2022/23 Budget — 28% of Budget

The shelter and staff provide daily care, cleaning, and husbandry for the animals in AM&W care. Shelter staff deep clean and disinfect kennels to provide a clean and healthy environment, reducing the possibility of disease spreading in the population. Veterinary Services see to the health and well-being of the entire shelter population, as well as altering every adoptable animal that leaves the facility. With the addition of the veterinarian service clinic, and in partnership with Texas Tech School of Veterinary Medicine (TTSVM), AM&W has begun and will continue to be able to provide consistent spay and neutering services for animals that have been taken in.

The shelter provides a centralized location for citizens that are missing their pets to reclaim them. Adoptions of available companion animals, as well as barn cats, are facilitated out of our newly renovated adoption office. Expanded Public outreach on free microchipping is expected to continue to aid in reclaim rates. Likewise, surrender prevention education is targeted at helping pet owners keep their pets as opposed to bringing them into the shelter. Increased community outreach, coupled with local and national partnerships is expected to have a positive impact on the number of animals entering and leaving the shelter. A new partnership agreement with the Amarillo-Panhandle Humane Society includes specific performance measures that should lead to rescue output increasing significantly.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total shelter intake	7,735	7,915	8,073
Stray dogs	3,709	3,835	3,912
Stray cats	2,022	1,598	1,630
Surrendered	1,446	1,754	1,789
Total shelter outcome	7,545	7,858	8,015
Reclaimed	1,370	766	781
Euthanized	2,116	2,835	2,074
Left through rescue	3,349	2,222	3,600
Adopted	1,083	1,653	1,686
Surgeries performed in-shelter	568	1,839	2,600

2022-23 Employee Distribution by Position

Business Unit	1710

Department	Description	Pos Id	Pos Count	*Supplemental Total
ANIMAL MANAGEMENT & WELFARE				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT IV	CLR415	1	\$ -
	AM&W VETERINARIAN	ADM047	2	\$ -
	DIRECTOR OF AM&W	ADM590	1	\$ -
	ASSISTANT DIRECTOR OF AM&W	ADM591	1	\$ -
	ADOPTION COORDINATOR	CLR035	1	\$ -
	VETERINARY ASSISTANT	CLR175	3	\$ -
	ADOPTION SPECIALIST - HRLY	HRL125	3	\$ -
	ADMIN OPERATIONS MANAGER	MGT035	1	\$ -
	AFTERNOON SHELTER SUPERVISOR	MGT120	1	\$ -
	ANIMAL MGMT FIELD SUPERVISOR	MGT590	1	\$ -
	COMPLIANCE MANAGER	MGT775	1	\$ -
	FIELD SERVICES MANAGER	MGT780	1	\$ -
	SHELTER MANAGER	MGT790	1	\$ -
	OUTREACH MANAGER	PRF805	1	\$ -
	CSR INTAKE SPECIALIST	TRD160	2	\$ -
	ADOPTION SPECIALIST	TRD215	1	\$ -
	ANIMAL MGMT OFFICER TRAINEE	TRD560	6	\$ -
	ANIMAL CARE WORKER	TRD565	11	\$ -
	ANIMAL MGMT OFFICER I	TRD592	3	\$ -
	ANIMAL MGMT OFFICER II	TRD593	4	\$ -
	ANIMAL MGMT OFFICER III	TRD594	1	\$ -
	<i>*ANIMAL MANAGEMENT & WELFARE VETERINARIAN</i>	<i>ADM047</i>	<i>-1</i>	<i>\$ (124,839)</i>
	<i>*RESCUE MANAGER</i>	<i>NEW</i>	<i>1</i>	<i>\$ 67,007</i>
	<i>*RESCUE SPECIALIST</i>	<i>NEW</i>	<i>1</i>	<i>\$ 44,990</i>
ANIMAL MANAGEMENT & WELFARE Sum			49	\$ (12,842)

AMARILLO EMERGENCY COMMUNICATIONS CENTER (1270)

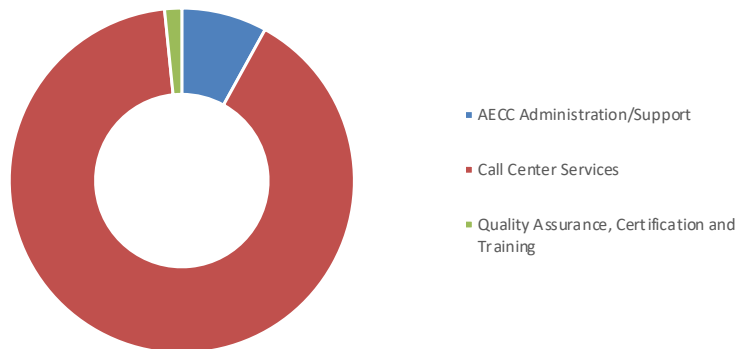
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,780,559	\$ 4,491,517	\$ 5,605,330
Supplies	96,822	66,281	66,281
Contractual Services	242,406	282,590	282,590
Other Charges	336,664	321,679	323,062
Total Expenses	\$ 4,456,452	\$ 5,162,067	\$ 6,277,263

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	67	62	62
Part-time	2	2	2
Total	69	64	64



AMARILLO EMERGENCY COMMUNICATIONS CENTER (1270)

2022/23 Budget

Mission

Provide rapid and accurate responses to emergency requests with professionalism, compassion, and competence; promptly answer, enter and dispatch calls for service; gather and relay information accurately and professionally while processing calls for service.

Goals & Objectives

The Amarillo Emergency Communication Center (AECC) is the answering point for emergency and non-emergency public safety services. AECC provides law enforcement, fire, and medical pre-arrival instructions and responds to animal management issues. AECC prioritizes calls for service and dispatches them to public safety responders. During major events, the Office of Emergency Management (OEM) coordinates mutual aid requests for public safety entities.

To ensure alignment with the city's values, goals, and mission, which includes support of the **BluePrint for Amarillo**, the AECC has identified several objectives which will improve its ability to serve the Amarillo community. These goals include working on national standards for employee and agency certifications; taking measures to achieve national accreditation; developing Best Practices for personnel time management programs providing the most efficient use of the workforce; establishing a comprehensive Safety and health program, including physical, nutritional, emotional and mental health resources; and pursuing industry-related Technology advances in both hardware and software, such as enhanced 9-1-1, text to 9-1-1, next-gen radio/dispatch systems, SPIDR Tech electronic correspondence/surveys for police calls, and improvements in Computer Assisted Dispatch (CAD) software.

The AECC is mandated by the Texas 9-1-1 Emergency Number Act (Chapters 771 & 772, Health & Safety Code) which requires counties and/or municipalities to provide three-digit (911) dialing to provide 911 services.

The Potter-Randall 9-1-1 District provides funding to the AECC in support of their mission to provide an efficient, effective, enhanced 9-1-1 emergency telecommunications system ... in response to police, fire and medical emergency calls. The 9-1-1 District funding is shown as a revenue source in the AECC budget. The AECC also collects revenue from Amarillo Medical Response (AMR) and Baptist St. Anthony's (BSA) to provide dispatch services for their ambulance services.

Programs of Amarillo Emergency Communications Center

Administration/Support

2022/23 Budget — 8% of Budget

The AECC Administration/Support Program is responsible for the information coordination and management between each public safety department supported within AECC. Specific responsibilities include budgeting, timekeeping and payroll, policies and procedures development, personnel administration, responding to requests for public records, as well as data collection and analysis for all public safety departments supported by the AECC.

AMARILLO EMERGENCY COMMUNICATIONS CENTER (1270)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of call takers/dispatchers qualified for out-of-class supervisor	15	16	16

Call Center Services 2022/23 Budget – 90% of Budget

The Call Center Programs mission is fulfilled by state-licensed and nationally credentialed Emergency Communications Specialists (ECS) who deliver rapid and accurate responses to emergency requests to gather and relay information accurately while processing calls for service. Performance measures are based on national standards and best practices. The Potter-Randall 9-1-1 District funds the Emergency Call Tracking Software (ECATS) service.

Call Data:

	<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
911	Answered	127,512	130,000	135,000
	Abandoned*	14,100	14,500	15,000
	Abandoned %	9.82%	10.00%	10.00%
	Total	141,612	143,000	145,000
10-Digit Emerg	Answered	6,876	7,000	8,000
Administrative	Answered	244,581	250,000	255,000
	Outbound	99,974	100,000	105,000
	Total	344,555	355,000	360,000

*- Abandoned calls are hang-ups

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total 911 Calls	142,723	143,500	145,000
% answer time ≤ 10 seconds	88.4%	90.00%	92.00%
% answer time ≤ 15 seconds (NFPA 1221 – 15 second standard)	95.44%	96.00%	98.00%
% answer time ≤ 40 seconds	99.52%	99.75%	99.80%

AMARILLO EMERGENCY COMMUNICATIONS CENTER (1270)

2022/23 Budget

Quality Assurance, Certification and Training 2022/23 Budget – 2% of Budget

This program promotes **Best Practices**, state and national certification, and the pursuit of national accreditation for the AECC. Quality Assurance (QA) is provided through a new program in the fiscal year 2016 which was funded by the 9-1-1 District. Most of the QA is outsourced to an independent, national vendor that provides the ACE Performance Standard reports for Fire and Medical calls. Training is conducted according to the Texas Commission on Law Enforcement (TCOLE) standards which mandate basic qualifying standards for employment and certification courses prior to hands-on training as an Emergency Communications Specialist. Personnel are state-licensed telecommunicators through TCOLE and certified through the International Academy of Emergency Dispatch (IAED) for Emergency Medical Dispatch (EMD), Emergency Fire Dispatch (EFD), and Emergency Police Dispatch (EPD). AECC implemented Emergency Police Dispatch (EPD) in August of 2021. AECC employees earn certifications and continuing education credits from national professional emergency communications organizations such as APCO and National Emergency Number Association (NENA).

Performance Measures/Indicators: ACE Performance Standard Reports

Accreditation Minimums:

Partial Compliance 10%

Low Compliance 10%

Non-Compliance 7%

Medical:

Performance Measures/Indicators:	2020/21 Actual		2021/22 Estimated		2022/23 Projected	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	52	422	43	428	43	428
Compliant	30	244	30	298	30	298
Partial Compliance	4	36	10	100	10	100
Low Compliance	2	17	10	100	10	100
Non-Compliant	11	89	7	70	7	70
Totals	100	808	100	996	100	996

AMARILLO EMERGENCY COMMUNICATIONS CENTER (1270)

2022/23 Budget

Fire:

Performance Measures/Indicators:	2020/21 Actual		2021/22 Estimated		2022/23 Projected	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	47	372	43	361	43	361
Compliant	33	261	30	252	30	252
Partial Compliance	6	45	10	84	10	84
Low Compliance	4	33	10	84	10	84
Non-Compliant	10	80	7	59	7	59
Totals	100	791	100	840	100	840

Police:

Performance Measures/Indicators:	2020/21 Actual		2021/22 Estimated		2022/23 Projected	
	Percent	Number of Cases	Percent	Number of Cases	Percent	Number of Cases
High Compliance	13	13	43	557	43	557
Compliant	25	25	30	388	30	388
Partial Compliance	15	15	10	130	10	130
Low Compliance	7	7	10	130	10	130
Non-Compliant	41	42	7	91	7	91
Totals	100	102	100	1296	100	1,296

2022-23 Employee Distribution by Position

Business Unit	1270

Department	Description	Pos Id	Pos Count	*Supplemental Total
AECC	EMERGENCY COMMS. SPECIALIST	CLR770	51	\$ -
	OFFICE ADMINISTRATOR	CLR945	1	\$ -
	EMERGENCY COMMS SPECIALIST-HRL	HRL770	2	\$ -
	TRAINING/QA SUPERVISOR	MGT043	1	\$ -
	SENIOR TELECOMMS SUPERVISOR	MGT044	3	\$ -
	TELEOMMS SHIFT SUPERVISOR	MGT046	6	\$ -
AECC Sum			64	\$ -

EMERGENCY MANAGEMENT (1232, 2400, 2430, 26710)

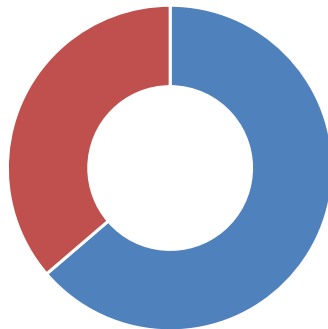
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 421,151	\$ 450,310	\$ 548,988
Supplies	71,102	254,139	48,840
Contractual Services	263,026	354,818	140,770
Other Charges	118,341	141,137	150,630
Capital Outlay	118,006	682,851	-
Interfund Reimbursements	19,891	-	-
Total Expenses	\$ 1,011,516	\$ 1,883,255	\$ 889,228

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	10	6	6
Part-time	-	-	-
Total	10	6	6



- Administration and Support
- Emergency Operations/Preparedness/Planning

EMERGENCY MANAGEMENT (1232, 2400, 2430, 26710)

2022/23 Budget

Mission

Administer and direct comprehensive interjurisdictional emergency management program to address the mitigation, prevention, preparedness, response, and recovery to all hazards that could impact the City of Amarillo, the City of Canyon, and Potter and Randall counties.

Goals & Objectives

The OEM employs an integrated approach for local government (cities and counties) that includes key stakeholders to ensure readiness in order to protect citizens from potential disasters.

The OEM is also contracted to provide emergency management services to the City of Canyon along with Potter and Randall counties. This partnership provides for the improved integration of the emergency management program across jurisdictional boundaries.

The emergency management program adheres the City Council adopted **Blue Print for Amarillo** which includes Commitment to Safety, Implementation of Best Practices, Promote Innovation and Customer Service, and Public Service and Engagement.

The OEM utilizes industry best practices and tool to maintain compliance with federal and state regulatory and administrative requirements .

In addition, the OEM administers the City's participation in Homeland Security and emergency management grant programs to enhance the capabilities of emergency response agencies to respond to specialized hazards locally, and any that could impact the community or region.

Programs of the Office of Emergency Management

Administration/Support.

2022/23 Budget — 33% of Budget

This program provides administration and support for day-to-day operations and project management for the department and manages Homeland Security and emergency management grant programs.

- Provides administration and support of department funds and community investment projects;
- Administers participation by Potter and Randall counties and the City of Canyon in the interjurisdictional emergency management program;
- Administers the City's participation in the Emergency Management Performance Grant (EMPG) program which is being removed by the State of Texas for FY21/22, Pantex Plant Agreement-In-Principle (AIP) grant program, State Homeland Security Program (SHSP) grants, and other homeland security and emergency management related grants; and
- Supports City priorities and initiatives as requested by management.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Grant funding administered (EMPG, SHSP, & AIP)	\$620,410	\$620,410	\$418,145

EMERGENCY MANAGEMENT (1232, 2400, 2430, 26710)

2022/23 Budget

Emergency Operations, Preparedness, and Planning Program 2022/23 Budget — 67% of Budget

The operations portion of the program provides for the policy direction, coordination, and support of emergency response and recovery to all-hazards (natural, technological and, man-made) that could impact the Texas Panhandle region.

- Maintains availability of an OEM Duty Officer to maintain situational awareness and initiate emergency response to potential or actual threats;
- Provides information to enhance situational awareness for emergency response agencies, city and county supporting agencies, key stakeholders, and partners;
- Coordinates mechanisms to provide notifications to responders and warnings to the public;
- Coordinates community response through the activation of the Emergency Operations Plan; and
- Facilitates the recovery process from disasters that impact the community.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Natural hazards operations	17	20	25
Technological / man-made hazards operations	66	68	75
Major incident response operations	6	10	10

The planning and preparedness portion of the program is to save lives and reduce disaster damage, identifying critical resources and developing the necessary agreements among responding agencies, both within the jurisdiction and with other jurisdictions and entities. This program is a continuous cycle of planning, organizing, equipping, training, and exercising in an effort to ensure effective coordination during incident response and recovery.

- Develops and maintains the Community Hazard Analysis, Mitigation Action Plan, Emergency Operations Plan and implementing procedures, and Community Mass Casualty and Mass Fatality Incident Plans; assists with local government Continuity of Operations Planning,
- Develops and maintains emergency operations facilities and tools to ensure a coordinated response to all-hazards, incorporating redundant capabilities;
- Develops and maintains a community outdoor warning system and other warning systems;
- Facilitates an Emergency Management Team to respond to and recover from all-hazards;
- Coordinates the integration of the emergency management program with government entities at all levels, volunteer/faith-based organizations, and key stakeholders;
- Conducts emergency management training, drills, and exercises to promote and enhance whole community emergency preparedness;
- Administers the requirements of the National Incident Management System (NIMS);
- Administers the requirements of the Emergency Planning & Community Right-to-Know Act (EPCRA) and assists with City compliance with the Risk Management Program (RMP); and
- Conducts emergency public information activities to promote and enhance citizen and visitor emergency preparedness.

EMERGENCY MANAGEMENT (1232, 2400, 2430, 26710)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
EMPG standard for public: Education/information (hours)	30	30	30
Public education/information provided (hours)	39.5	40	70
EMPG standard for exercises:			
Discussion based exercises	2	2	2
Operations based exercises	1	1	1
Full-scale exercises (required triennially)	(triennial)	(triennial)	(triennial)
Exercises completed:			
Discussion based exercises	2	2	4
Operations based exercises	1	1	2
Full-scale exercises	0 (1 Real Event)	0 (1 Real Event)	1
EMPG training required for OEM staff (This is no longer a requirement due to the State's taking of EMPG funds)	1	5	0
Training completed by OEM staff	5	5	10

As baseline performance measures/indicators, the OEM ensures the Cityies' and counties' compliance with emergency management legal requirements and maintains the emergency management program at an advanced level as defined by the Texas Division of Emergency Management (TDEM)/Federal Emergency Management Agency (FEMA). As outlined above, the OEM exceeds all TDEM/FEMA-defined standards (in italic) for public education/information, exercises, and training.

2022-23 Employee Distribution by Position

Business Unit	1232

Department	Description	Pos Id	Pos Count	*Supplemental Total
EMERGENCY MANAGEMENT SERVICES				
	EMERGENCY MGMT COORDINATOR	ADM050	1	\$ -
	ASST EMERG. MGMT. COORDINATOR	ADM051	1	\$ -
	OFFICE MANAGER	CLR630	1	\$ -
	EMERGENCY MANAGEMENT PLANNER	PRF903	1	\$ -
	SIREN TECHNICIAN	TEC903	1	\$ -
EMERGENCY MANAGEMENT SERVICES Sum			5	\$ -

2022-23 Employee Distribution by Position

Business Unit	26710

Department	Description	Pos Id	Pos Count	*Supplemental Total
AIP PANTEX PROJECT FUND				
	TECHNICAL HAZARDS COORDINATOR	PRF055	1	\$ -
AIP PANTEX PROJECT FUND Sum			1	\$ -

MUNICIPAL COURT (1305, 1306, 20800)

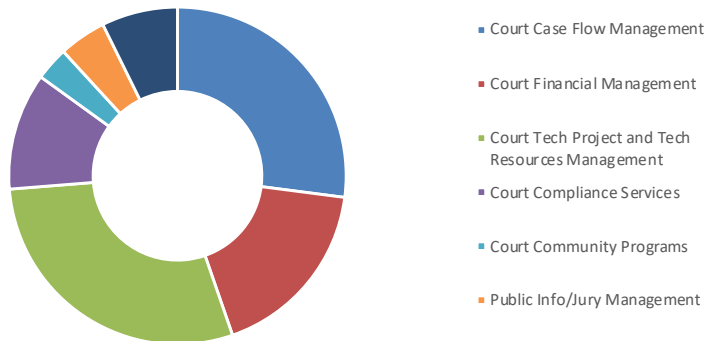
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 976,355	\$ 1,361,381	\$ 1,520,690
Supplies	27,908	142,989	83,445
Contractual Services	166,923	205,531	167,949
Other Charges	13,952	29,964	30,318
Operating Transfers	-	-	-
Total Expenses	\$ 1,185,139	\$ 1,739,865	\$ 1,802,402

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	23	23	22
Part-time	4	4	4
Total	27	27	26



MUNICIPAL COURT (1305, 1306, 20800)

2022/23 Budget

Mission

Efficiently process and administer all matters coming into and before the Municipal Court. The Municipal Court strives to promote a high level of public confidence, accessibility, and a sense of fairness through efficient and courteous public service.

Goals & Priorities

Municipal Court integrates best practices and court-specific training in the department's public service role. The Court aligns to the City Council adopted BluePrint for Amarillo's strategic pillars of Public Safety and Customer Service. One of the Court's strategic priorities is ensuring the accessibility of information and online services to the public.

Municipal Court works with other city departments to increase technology-based organizational integration (i.e.: Amarillo Police Department, Animal Management, Amarillo Emergency Communications Center, Legal, and IT).

Court-ordered compliance and alternative sentencing play a large role in the Court's processes and policy. Through extensive legislative changes, the Court has experienced a significant increase in providing for commitment diversions, indigence hearings, community service management, and mental health services as well as working closely with community partners in the delivery of diversion programs.

The Court offers Court Clerk Certification for clerks who have been employed at the court as least one year, along with intradepartmental and city-sponsored training opportunities.

The Court continuously analyzes data evaluating the processes and strategies being implemented to ensure that the public is receiving the highest level of service while adhering to judicial orders and legal requirements.

Programs of Municipal Court

Case Flow Management

2022/23 Budget — 27% of Budget

To facilitate the timely administration of Justice, the Court electronically processes filed cases and continually evaluates and analyzes the records management system and case flow setup and processes, as well as all user-related processes.

The Court provides clerical support for both criminal and civil dockets. The Court provides clerical support for in-custody video arraignment six days a week; case records; recording on judicial decisions; and processing arrest warrants. The Court also provides critical, direct support of core jail services under inter-local contractual agreement. Court staff processes documents needed before, during, and after arraignment and during all appearance and trial dockets.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Timely setting of court hearings	**	180 days*	Within 90 days

MUNICIPAL COURT (1305, 1306, 20800)

2022/23 Budget

New cases filed	32,947	30,702	29,474
Cases placed on hearing/trial dockets	11,153	17,256	14,020
# of jail arraignments	4,665	6,188	6,500

** Docket settings delayed due to COVID-19 Pandemic

* Started setting jury trial dockets that were delayed due to COVID-19 pandemic March 2022, 228 cases for a jury trial during this month.

Financial Management

2022/23 Budget — 18% of Budget

The Court processes payments for Class 'C' cases and civil offenses filed at the court, any posted bonds, and court-ordered refunds. Court staff balances cash drawers and posts all monies in accordance with state law.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Administrative accuracy of transactions	97%	98%	98%
Transactions processed at cashier windows	14,640	15,920	16,079

Technology Project and Technology Resources Management

2022/23 Budget — 29% of Budget

This program manages the successful and effective use of technology to support the delivery of court services to both internal and external users. Municipal Court maintains an electronic court records management system, which enables the electronic routing of court cases, documents, electronically captured signatures, fingerprints, and photos, as well as allows the download of external documents into the system, including e-tickets, DCS certificates, Texas DL records, insurance, driver's license copies, and court payments.

The Court will continue to increase the availability of court services online and public access to all Court policies and procedures through an internally designed web page managed by Court staff. To ensure accessibility to the court email accounts were created and have helped citizens be notified expediently of court response.

To ensure defendants could resolve their violations during the COVID-19 pandemic the Court started having virtual dockets using the ZOOM application and the Court plans to continue offering virtual dockets for defendants to increase accessibility. Amarillo Municipal Court is continuing to contact court users through text message notifications that include hyperlinks that make it possible for citizens to access the Court from their cell phone. The texting capability is customized to address any special campaigns or settings that the Court wants the citizen to be notified of immediately. The Court uses the case management software to ensure that all efficiencies provided are incorporated into daily processes.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected

MUNICIPAL COURT (1305, 1306, 20800)

2022/23 Budget

Electronic citation filings	99%	99%	99%
Online transactions	18,295	17,648	17,900

Compliance Services

2022/23 Budget — 11% of Budget

Compliance Services ensure that defendants are in compliance with Court obligations, and are obtained in accordance with guidelines set by Judicial Orders and best practices. This program provides citizens with a fair, impartial, and individual review of their financial information through face-to-face interviews. Compliance clerks review applications and interview defendants, track compliance, telephone contacts on delinquent accounts, and identify and update cases for Judges' review.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Cases Court ordered to compliance department	10,040	11,746	11,500

Community Programs

2022/23 Budget — 3% of Budget

The mission of the Court Community Programs Department (CCPD) is to provide effective and relevant alternative sentencing options to assist offenders with violation resolution, accountability, and services as needed; to establish partnerships and relationships with area agencies, organizations, and programs for the betterment of the community; and to provide education for the safety of all citizens. The Court continues to provide assistance with issues at specific dockets.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Cases allowed community service	1,424	1,504	1,570

Public Information/Jury Management

2022/23 Budget — 5% of Budget

This program provides easily accessible information to citizens regarding options on how to handle citations, processes document filings appropriately, answers phones to assist citizens, handles public information requests, process written and email correspondence, and provides public access to court policy and procedures. This program works closely with both the public and the judges to assure that juror information is ready for Jury trial dockets.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
# of email and written correspondence received/sent	85,244	72,618	65,356
Hearing Notices Processed	31,072	35,954	33,077

MUNICIPAL COURT (1305, 1306, 20800)

2022/23 Budget

Office of Civil Hearings

2022/23 Budget — 7% of Budget

The Office of Civil Hearings oversees the operational needs regarding cases that include, but are not limited to, parking violations, vehicle immobilizations/towing, social hosting and illegal dumping ordinances, and the winddown of the Photographic traffic signal system. The department's focus is to provide all the necessary administrative tools to assure that the public has an easily accessible and transparent litigation process that expedites the fair resolution of civil cases filled at the Municipal Court. These tools include the use of technology and both contract and case flow management. The program manager coordinates with Municipal Court, Public Works, Traffic Engineering and the Police Department on any potential issues, both physical and/or administrative.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of Civil Cases filed	5,260	5,060	5,010

2022-23 Employee Distribution by Position

Business Unit	1305

Department	Description	Pos Id	Position Count	*Supplemental Total
MUNICIPAL COURT	ASST DIRECTOR OF COURT SERVICE	ADM112	1	\$ -
	COLLECTIONS CLERK HRL	HRL145	1	\$ -
	COURT PROGRAM COORDINATOR	CLR118	1	\$ -
	DATA ENTRY OPERATOR- HRL	HRL111	2	\$ -
	DEPUTY COURT CLERK I	CLR411	6	\$ -
	DEPUTY COURT CLERK II	CLR416	7	\$ -
	DEPUTY COURT CLERK SUPERVISOR	CLR131	4	\$ -
	DIRECTOR OF COURT SERVICES	ADM111	1	\$ -
	EXECUTIVE ASSISTANT	CLR085	1	\$ -
	OPERATIONS MANAGER	MGT117	1	\$ -
	<i>*DEPUTY COURT CLERK II</i>	<i>CLR416</i>	<i>-1</i>	<i>\$ (49,292)</i>
MUNICIPAL COURT Total			24	\$ (49,292)

2022-23 Employee Distribution by Position

Business Unit	1306

Department	Description	Pos Id	Pos Count	*Supplemental Total
OFFICE OF CIVIL HEARINGS				
	ADMINISTRATIVE HEARING OFFICER	HRL045	1	\$ -
	CIVIL OPERATIONS COORDINATOR	PRF035	1	\$ -
OFFICE OF CIVIL HEARINGS Sum			2	\$ -

JUDICIAL (1040, 20910)

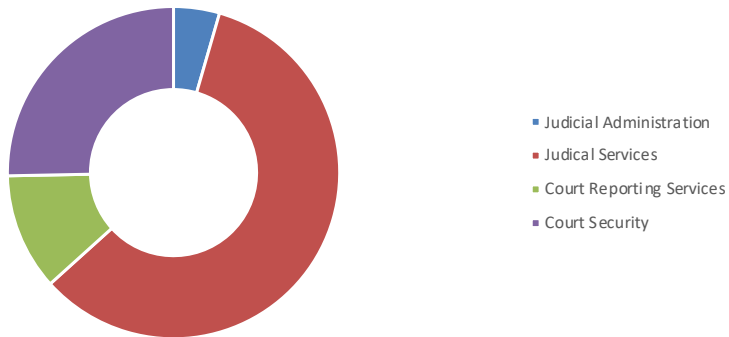
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 574,200	\$ 648,583	\$ 690,913
Supplies	6,175	5,701	5,701
Contractual Services	40,560	46,165	46,165
Other Charges	18,887	17,755	17,717
Total Expenses	\$ 639,821	\$ 718,204	\$ 760,496

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	5	5	5
Part-time	4	4	4
Total	9	9	9



Mission

Provide a fair, independent, and impartial forum for the adjudication of both criminal and civil matters.

Goals & Objectives

The Judicial Department employs judges and a certified court reporter. The judges hear class C misdemeanor cases filed in the court as well as matters presented to the judges in their capacity as magistrates. These positions require highly technical knowledge and extensive training. The department has one full-time Presiding Judge, a full-time Associate Judge, and one part-time Associate Judge. The Judges are licensed Texas attorneys with extensive legal experience.

The Presiding Judge assigns judges to cover the court's expected caseload each day. On most days, three judges are assigned: one presides over trials and dockets, one presides over walk-in pleas and arraignments, and one presides over jail video arraignments and handles all the Judges' "queues" – 40 different lists of cases needing review for orders, judgments, warrants, or summons. Additionally, Judges are assigned to preside over Saturday and Sunday jail arraignments.

Judicial aligns to the City Council adopted BluePrint for Amarillo's strategic pillars of Public Safety and Customer Service.

Programs

Judicial Administration

2022/23 Budget — 4% of Budget

The Presiding Judge sets all policies for the Municipal Court and continually revises all forms used in court proceedings; schedules the court docket, creates a monthly schedule for the part-time employees; serves as Chair of the Courthouse Security Committee, develops protocols with outside agencies such as the county jails, law enforcement agencies, mental health providers, and other courts; develops the budget; is responsible for performing or assigning legal research; and oversees training of the Associate Judges and staff.

The Presiding Judge supervises two associate city judges who serve as designated night magistrates pursuant to an interlocal agreement between Randall and Potter Counties and the City of Amarillo. The night magistrate program is highly successful. It has streamlined communication between the judiciary and all branches of law enforcement.

Judicial Services

2022/23 Budget — 59% of Budget

Judges are available seven days a week to preside over trials, pleas, arraignments, and dockets in criminal cases. Judges also sign search warrants for police and building safety officials, conduct civil appeals hearings from dangerous animal determinations, stolen vehicles hearings, disposition of seized property hearings, and red-light camera appeals.

JUDICIAL (1040, 20910)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual*	2021/2022 Estimated	2022/2023 Projected
Trials	56	150	150
Cases disposed (hearing)	9,362	10,582	10,000
Cases disposed (no hearing)	9,521	8,794	8,000
Cases on show cause dockets	3,456	5,300	6,000
Cases satisfied through jail credit	4,177	6,384	6,000
Search Warrants	477	560	560
Code Enforcement Warrants	33	66	66

*COVID-19 shutdown/special orders in effect

Court Reporting Services 2022/23 Budget – 11% of Budget

The certified court reporter records, by machine shorthand, all the proceedings in the trial courtroom, including bench and jury trials, dockets, hearings, and pleas. The court reporter prepares all jury instructions and reviews every case docketed in the trial courtroom to ensure the Municipal Court's records are accurate and complete.

Court Security 2022/23 Budget – 25% of Budget

- **Security staff** – Bailiffs are present during all courtroom dockets and defendant appearances. They provide constant threat assessment and security for those present – the Judge presiding, parties, witnesses, jurors, and the general public. Bailiffs also provide security for the public area of the court building when they are not in the courtrooms. Bailiffs must receive training and are required to become certified court security specialists. Currently, all bailiffs have received the proper courtroom security specialist training. Bailiffs require uniforms and equipment such as tasers, handcuffs, and firearms.
- **Building Security** – Such items as security devices, locking mechanisms, video conferencing systems, metal detectors, and surveillance equipment.

2022/23 Expenditures by Funding Source

General Fund	75% of Budget
Special Revenue Funds	25% of Budget

2022-23 Employee Distribution by Position

Business Unit	1040

Department	Description	Pos Id	Pos Count	*Supplemental Total	
JUDICIAL	MUNICIPAL COURT JUDGE	ADM110	1	\$	-
	ASSOC MUNICIPAL COURT JUDGE	ADM115	1	\$	-
	COURT REPORTER	CLR110	1	\$	-
	MUNICIPAL COURT JUDGE (HRLY)	HRL115	1	\$	-
JUDICIAL Sum			4	\$	-

2022-23 Employee Distribution by Position

Business Unit	20910

Department	Description	Pos Id	Pos Count	*Supplemental Total
COURT SECURITY	BAILIFF- HOURLY	HRL120	3	\$ -
	SENIOR BAILIFF	PRF145	2	\$ -
	COURT SECURITY Sum		5	\$ -

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Administration			
01000 - General Fund			
1011 - Mayor and Council	57,362	82,880	83,620
1020 - City Manager	1,464,174	1,551,880	2,092,738
1023 - Office of Innovation and Engagement	414,214	600,253	748,137
1030 - Tourism & Economic Development	1,396,765	2,024,073	5,267,286
1210 - Legal	1,276,567	1,372,683	1,499,413
1220 - City Secretary	425,910	431,164	484,636
Administration Total Expenditures	5,034,992	6,062,933	10,175,830

MAYOR & COUNCIL (1011)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,404	\$ 1,810	\$ 2,764
Supplies	9,322	7,200	7,200
Contractual Services	25,142	33,154	33,154
Other Charges	21,493	40,716	40,502
Total Expenses	\$ 57,362	\$ 82,880	\$ 83,620

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	-	-	-
Part-time	5	5	5
Total	5	5	5

Mission

Use democracy to efficiently and effectively govern the City of Amarillo, while creating the best environment possible for all Amarillo residents to find and achieve their potential for greatness.

Goals and Objectives

The mayor and council serve as the policymaking body for the City of Amarillo. City Council provides guidance to the City Manager to implement priorities for the benefit of the city and its residents. These priorities include development and economic expansion, planning and zoning, public hearings, reviewing and adopting the COA budget, expenditures and contracts, and board and commission appointments.

The mayor and council follow the City Council adopted **BluePrint for Amarillo** which sets a comprehensive strategic plan for the city government in terms of focus, allocation of resources, and priorities. The mayor and council have also identified eight **Pillars of Future Vision** they wish the City Manager to address in a comprehensive manner:

- Public Safety
- Economic Development and Redevelopment
- Civic Pride
- A Highly Educated Population
- Fiscal Responsibility
- Customer Service
- Excellence in Communication
- Transportation

In addition to the Council Pillars, the City Council identified four City Manager Initiatives to support the City Council Pillars initiatives to support these pillars:

- Commitment to Safety
- Implementation of Best Practices
- Promote Innovation and Customer Service
- Public Service and Engagement

2022-23 Employee Distribution by Position

Business Unit	1011

Department	Description	Pos Id	Pos Count	*Supplemental Total
MAYOR AND COUNCIL	MAYOR	CAM100	1	\$ -
	CITY COMMISSIONER	CAM110	4	\$ -
	MAYOR AND COUNCIL Sum		5	\$ -

CITY MANAGER (1020, 1030)

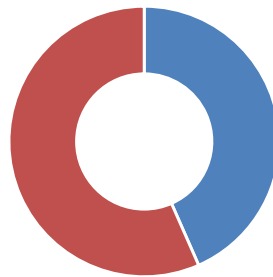
2022/23 Budget

Budget Comparison

	2020/21	2021/22	2022/23
	Actual	Budget	Budgeted
Personal Services	\$ 1,368,548	\$ 1,408,539	\$ 1,943,697
Supplies	25,651	30,700	35,700
Contractual Services	1,528,922	2,189,558	5,432,771
Other Charges	15,086	22,156	22,856
Interfund Reimbursements	(77,267)	(75,000)	(75,000)
Total Expenses	\$ 2,860,940	\$ 3,575,953	\$ 7,360,024

Approved Positions

	2020/21	2021/22	2022/23
	Actual	Budget	Budgeted
Full-time	7	9	9
Part-time	1	-	2
Total	8	9	11



- City Manager Administration/Support
- Tourism

Mission

Professionally administer the policies and directives established by the City Council and perform those organizational duties and responsibilities prescribed in the Amarillo City Charter. The City of Amarillo operates under the Council-Manager form of government and, as such, through the delegation and administration of his/her staff members, the City Manager directs, coordinates, and facilitates the effective and cost-efficient delivery of all municipal services to the citizens of Amarillo.

Goals and Objectives

With guidance and direction from the City Council, the City Manager of Amarillo will develop, promote, and execute strategies that will provide for an attractive, economically vibrant, healthy, and safe environment for the citizens of Amarillo and its visitors. Together with the executive team and department directors, the City Manager will develop, promote, and implement programs and policies that will broadly support these strategies and motivate all full- and part-time employees. As part of this process, the City Manager and staff will continue to cooperate and communicate with the various governmental entities, community boards, commissions, economic development entities, non-profits, civic organizations, school district, and other community partners to achieve success and be recognized as a progressive “Best Practice” city.

The City of Amarillo adopted the BluePrint for Amarillo, which sets a comprehensive strategic direction for the city government in terms of focus, allocation of resources, and priorities. During this process, the City Council identified eight Pillars of Future Vision they wish the City Manager to address in a comprehensive manner:

- Public Safety
- Economic Development and Redevelopment
- Civic Pride
- Highly Educated Population
- Fiscal Responsibility
- Customer Service
- Excellence in Communication
- Transportation

In addition to the Council Pillars, City Council identified four City Manager Initiatives to support the City Council Pillars:

- Commitment to Safety
- Implementation of Best Practices
- Promote Innovation and Customer Service
- Public Service and Engagement

Programs of the City Manager

City Manager Department Administration/Support

2022/23 Budget — 43% of Budget

Manage and coordinate the development, writing, distribution and production of policies, procedures, projects, Council agendas and calendar, official correspondence, and other related verbal and written communications supported by four Assistant City Managers, two Assistant to the City Managers, and Development Customer Service Coordinator.

Tourism

2022/23 Budget — 57% of Budget

Provide professional expertise and guidance with matters pertaining to convention and tourism activities. Functions include coordinating the assistance of the city organization and staff with convention and tourism activities and assisting in the development of new policies and programs to encourage tourism growth in the Amarillo community.s

2022-23 Employee Distribution by Position

Business Unit	1020

Department	Description	Pos Id	Position Count	*Supplemental Total
CITY MANAGER	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ASSISTANT CITY MANAGER	ADM011	4	\$ -
	ASSISTANT TO THE CITY MANAGER	ADM015	2	\$ -
	CITY MANAGER	ADM001	1	\$ -
	DEVELOPMENT CUSTOMER SVC COORD	MGT525	1	\$ -
	<i>*DEVELOPMENT SERVICES INTERN HRL</i>	<i>HRL920</i>	<i>1</i>	<i>\$ 12,463</i>
	<i>*PROJECT MANAGER</i>	<i>ADM091</i>	<i>1</i>	<i>\$ 65,736</i>
CITY MANAGER Total			11	\$ 78,199

LEGAL (1210)

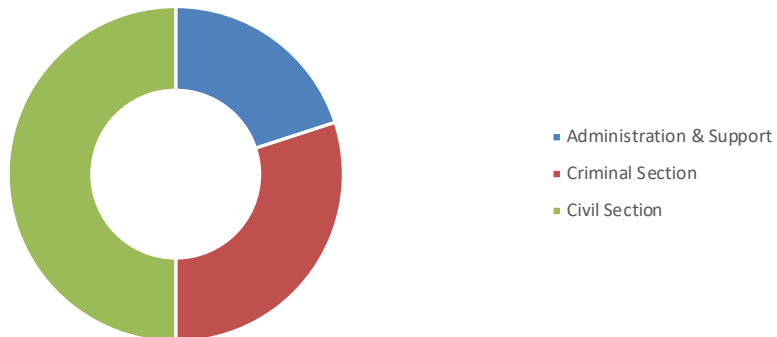
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 945,229	\$ 1,223,959	\$ 1,351,119
Supplies	57,273	52,039	52,039
Contractual Services	262,220	65,336	65,336
Other Charges	11,844	31,349	30,919
Total Expenses	\$ 1,276,567	\$ 1,372,683	\$ 1,499,413

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	10	10	10
Part-time	-	-	-
Total	10	10	10



Mission

The City Attorney is the chief legal officer for the entire municipal corporation. The attorneys in this department are obligated to represent and seek the good of the city government, not necessarily the interest of any particular official or department.

Goals & Objectives

Represent the City of Amarillo, its employees, and officials when they are sued in their official capacity, in all venues, including State court, Federal court, or regulatory agencies. Represent the State of Texas in Municipal Court through the Legal department's prosecutors. Also, conduct negotiations of various kinds.

Offer legal advice and counsel to City Council, departments, and officials regarding the legal aspects of city government operations and policies. The legal expertise required is as diverse as the operations of the city government: Human Resources, Health, Aviation, Police, Fire, Animal Management and Welfare, Purchasing, Planning and Development Services, Public Works, Building Safety, Finance, Housing, Utilities, Transit, Parks, and all of the others.

Prepare or review all kinds of legal documents (such as ordinances, contracts, and deeds) necessary for city government to accomplish its varied functions.

Provide legal services and support to (i) closely affiliated agencies such as the Amarillo Hospital District, Amarillo-Potter Events Venue District, Amarillo Local Government Corporation, Amarillo Metropolitan Planning Organization; and, (ii) Interlocal Emergency Management functions. Also, provide information to citizens and the news media.

Legal aligns to the City Council adopted **BluePrint for Amarillo's** strategic pillars of Excellence in Communication and Fiscal Responsibility.

Programs of the Legal Department

Administration and Support

2022/2023 Budget — 20% of Budget

Provide daily support and assistance to the members of the department. Serve as the administrative liaison to the City Council, City Manager, City Secretary, and other city departments. Prepare correspondence, documents, and forms as required.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Correspondence reviewed	600	700	700
Document preparation	350	350	350

LEGAL (1210)

2022/23 Budget

Criminal Section

2022/2023 Budget — 30% of Budget

Perform all legal services related to processing and presentation of criminal complaints filed in the Municipal Court. Perform some civil hearing management.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Bench trials	70	65	65
Jury trials	120	110	110
Attorney dockets	70	65	65
Revocation dockets	70	70	70
Civil hearings	10	12	12
Bond forfeiture hearings	4	4	4
Appeal hearings	2	2	2

Civil Section

2022/2023 Budget — 50% of Budget

Review and prepare contracts and agreements as requested by all city departments. Also, all documents related to real estate transactions and management by the City are reviewed, drafted, and redrafted. Process Texas Public Information Act requests through statutorily required deadlines and administrative procedures.

Review and analyze state and federal legislation and court decisions applicable to the city. Draft ordinances and resolutions for Council action. Prepare and review memoranda regarding legislation for Council and staff.

Provide advice to the City Council, City Manager, and all City departments regarding the interpretation and application of State and Federal laws. Draft and redraft ordinances and resolutions as requested. Provide legal advice and counsel to all City departments on the interpretation of City ordinances.

Provide advice and consultation to Risk Management and all departments on processing and considering claims against the city for damages and injury. Provide litigation defense and prosecution for the city and all departments; monitor and oversee claims and litigation work of retained counsel. Prepare reports and recommendations on pending claims and litigation, as requested.

Support administrative and judicial enforcement activities of various city departments, including Fire Marshal, Code Enforcement, Planning, Zoning, Building Inspection, and like matters. File and prosecute administrative and civil enforcement actions to secure compliance with city codes and regulations.

Provide a wide range of high-level professional legal services to the law enforcement city departments: Police, Airport Police, Fire, Fire Marshal, and Animal Management & Welfare.

LEGAL (1210)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Contracts/agreements drafted	130	140	140
Real estate documents drafted	35	40	40
Public Information Requests	420	600	500
Federal/State legislation/court decisions reviewed	250	250	250
Ordinances and resolutions drafted	250	200	200
Legal opinions	40	40	40
Civil Service personnel matters reviewed	24	24	24
Claims inquiries/reviews	25	35	35
Demand letters/contacts	20	20	20
Administrative proceedings	6	6	6
Judicial proceedings	5	5	5
Police Public Information Requests	85	85	85
Police Public Information Act Attorney General letters	60	60	80

2022-23 Employee Distribution by Position

Business Unit	1210

Department	Description	Pos Id	Pos Count	*Supplemental Total
LEGAL	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	CITY ATTORNEY	ADM070	1	\$ -
	DEPUTY CITY ATTORNEY	ADM071	1	\$ -
	SENIOR ASST CITY ATTORNEY	ADM075	2	\$ -
	ASSISTANT CITY ATTORNEY	ADM078	1	\$ -
	LEGAL ASSISTANT	PRF070	1	\$ -
	ATTORNEY I	PRF071	2	\$ -
	ATTORNEY II	PRF072	1	\$ -
LEGAL Sum			10	\$ -

CITY SECRETARY (1220)

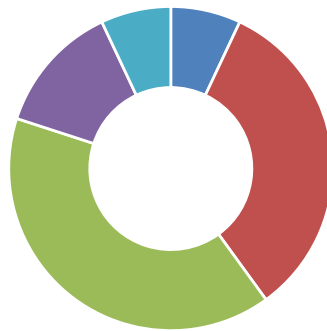
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 185,649	\$ 243,917	\$ 298,502
Supplies	130,960	164,200	164,200
Contractual Services	102,620	4,600	4,600
Other Charges	6,681	18,447	17,334
Total Expenses	\$ 425,910	\$ 431,164	\$ 484,636

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	2	3	3
Part-time	-	-	-
Total	2	3	3



- City Management Clerical Support
- Council and Board Support
- Election Management
- Records Management
- Administration and Support

Mission

Identify and respond to the issues, concerns, and needs of the Mayor and City Council, City of Amarillo staff, and citizens of Amarillo.

Goals & Objectives

The City Secretary prepares the City Council agenda and minutes, manages the official City of Amarillo records and contracts, administers the record management program, administers the open record request program, and is responsible for conducting municipal elections. The Assistant City Secretary also serves as the City of Amarillo's Records Management Officer and is responsible for developing and administering records retention and destruction policies and monitoring the records storage center. The City Secretary coordinates the recruitment, application, and appointment process for City Council appointed boards and commissions.

In addition to the duties listed above, the City Secretary serves as custodian of the City of Amarillo's corporate seal; attests to the mayor's signature on all official documents; records and files deeds and easements; coordinates the codification of City of Amarillo ordinances into the Amarillo Municipal Code; publishes legal ads, public notices, and agendas; and develops and oversees the City Secretary's budget. The City Secretary also serves as the Local Vital Registrar. As in many other cities, the City Secretary serves as a resource for citizens and as a link between citizens and their elected officials.

The City Secretary aligns to the City Council adopted BluePrint for Amarillo's Council pillar of Customer Service.

Programs of City Secretary

Clerical Support

2022/23 Budget — 7% of Budget

Provide clerical support to the City Manager's Office and Department of Engagement and Innovation.

Council and Board Support

2022/23 Budget — 33% of Budget

Provide clerical support to the Mayor, City Council, and City Council appointed boards and commissions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of active boards	46	46	46
Members appointed to boards	N/A*	129	90
Number of elections held	2	1	1

*Started tracking in the current fiscal year – metric will be added in future budget narratives.

CITY SECRETARY (1220)

2022/23 Budget

Election Management

2022/23 Budget — 40% of Budget

Administer regular and special elections.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of ordinances	56	75	75
Number of resolutions	42	60	60
Number of elections held	2	1	1

Records Management

2022/23 Budget — 13% of Budget

Develop and administer records retention and destruction policies; monitor the records storage center; and add transparency documents to the website.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of city records scanned	186,576	190,000	200,000
Public information requests (excluding Police)	1,033	1,100	1,200

Administration and Support

2022/23 Budget — 6% of Budget

Administer and supports the City Secretary department.

2022-23 Employee Distribution by Position

Business Unit	1220

Department	Description	Pos Id	Pos Count	*Supplemental Total
CITY SECRETARY	CITY SECRETARY	ADM020	1	\$ -
	ASST CITY SECRETARY	ADM025	1	\$ -
	ADMINISTRATIVE ASSISTANT IV	CLR415	1	\$ -
	CITY SECRETARY Sum		3	\$ -

PUBLIC COMMUNICATIONS (1023)

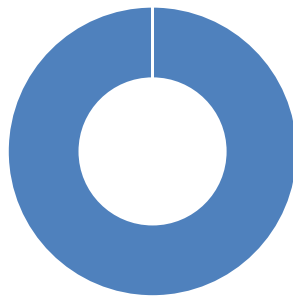
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 377,073	\$ 553,390	\$ 675,212
Supplies	16,823	4,203	3,703
Contractual Services	17,265	23,200	33,695
Other Charges	3,053	19,460	35,527
Total Expenses	\$ 414,214	\$ 600,253	\$ 748,137

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	4	6	7
Part-time	-	-	-
Total	4	6	7



Public Communications

PUBLIC COMMUNICATIONS (1023)

2022/23 Budget

Mission

Communicate the Mission and Vision of the City of Amarillo along with its programs, services, and events to the public in a clear, timely, and effective way.

Goals & Objectives

The Office of Public Communications' responsibility is to promote the city in creative and innovative ways in addition to traditional methods. Straightforward messaging allows citizens to be informed, involved and updated on current city government issues. The Office of Public Communications serves as the initial city contact liaison for all media inquiries, along with resident inquiries, questions, and concerns about city issues, operations, programs, and services.

Programs of the Office of Public Communications

Public Communications

2022/23 Budget — 100% of Budget

The Office of Public Communications focuses on four major areas including communications, marketing, networking, and technology.

As the backbone of the City Council adopted **BluePrint for Amarillo's** Excellence in Communications pillar, the Office of Public Communications enhances communications in a prompt and proactive manner by building relationships with news media partners and key stakeholders, while providing accurate and timely information to the public. The Office of Public Communications develops branding and marketing campaigns for all departments seeking input and can produce high-quality multimedia products which enhance communications and promote the city.

Additional responsibilities of this office include overall strategic direction of communication and marketing programs, internal employee communications, social media management, video production, branding guidelines, media management, public relations, crisis communications, public communications monitoring, and in the case of an emergency, serves as the City's Public Information Officer (PIO).

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of Press Releases Issued	350	500	650
Number of News Media Stories Related to Press Releases	1,200	2,500	3,250
Total Interactions between City and News Media (including direct contact, press releases, and online City subject features)	3,500	5,000	5,000
Social Media: FACEBOOK Followers	21,251	26,370	35,976
TWITTER Followers	4,321	5,721	6,923
INSTAGRAM Followers	1,335	2,548	4,659

PUBLIC COMMUNICATIONS (1023)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
YOUTUBE Followers	280	881	1,500
LinkedIn	—	—	2,947
Print and Digital Media Pieces	300	500	700
Photography requests	50	100	200
Event/Social Video Requests	100	250	500
Social Media Posts	4,000	8,000	8,000

2022-23 Employee Distribution by Position

Business Unit	1023

Department	Description	Pos Id	Pos Count	*Supplemental Total
OFFICE OF PUBLIC COMMUNICATION				
	DIRECTOR OF COMMUNICATIONS	ADM002	1	\$ -
	SR COMMUNICATIONS OFFICER	ADM325	1	\$ -
	MARKETING MANAGER	PRF010	1	\$ -
	VISUAL INFORMATION MANAGER	PRF011	1	\$ -
	COMMUNICATIONS MANAGER	PRF015	1	\$ -
	SOCIAL MEDIA MANAGER	PRF807	1	\$ -
	<i>*INNOVATION COORDINATOR</i>	<i>NEW</i>	<i>1</i>	<i>\$ 90,531</i>
OFFICE OF PUBLIC COMMUNICATION Sum			7	\$ 90,531

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Support Services			
01000 - General Fund			
1110 - Human Resources	1,003,373	1,092,629	1,288,786
1120 - Risk Management	329,217	361,278	377,682
1251 - Custodial Services	1,259,343	1,517,516	1,856,391
1252 - Facilities Maintenance	2,691,111	3,627,926	4,264,769
1253 - MPEV	260,440	400,000	400,000
1315 - Finance	1,335,932	1,551,126	2,368,979
1320 - Accounting	1,210,872	1,322,635	1,461,828
1325 - Purchasing	590,440	644,669	677,427
1340 - Health Plan Administration	272,194	289,462	307,968
1345 - Central Stores	356,221	377,282	400,021
1350 - General Fund Transfers	23,730,345	21,252,145	28,453,059
06100 - Fleet Services Fund			
61110 - Fleet Services Operations	9,522,804	10,226,212	11,270,321
61120 - Equipment Replacement	13,153,899	8,623,756	8,998,703
06200 - Information Technology Fund			
62010 - IT Administration	633,547	897,322	865,208
62021 - IT Enterprise Applications	2,607,314	2,303,334	2,251,855
62022 - IT Support	487,404	557,085	686,038
62023 - IT Print Services	66,553	101,564	120,818
62024 - IT GIS	325,030	347,013	376,058
62031 - IT Public Safety	176,308	206,019	204,954
62032 - IT Infrastructure	2,962,918	3,370,097	3,883,092
62033 - IT Telecom	691,889	736,731	726,782
62034 - Radio Communications	-	903,453	912,165
62150 - IT Capital	-	100	-
06300 - Risk Management Fund			
63110 - Self Insurance General	651,473	650,157	680,134
63115 - Unemployment Claims	72,785	84,671	90,077
63120 - Fire & Extended Coverage	2,318,097	2,857,458	3,097,317
63125 - Workers Compensation	6,298,150	2,992,708	3,213,395
63160 - General Liability	389,801	668,786	658,032
63170 - Police Professional	157,224	167,160	166,465
63185 - Automobile Liability	-86,371	493,477	502,732
63190 - Auto Physical Damage	1,227,041	519,860	574,205
63195 - City Property	-852,675	11,200	-
06400 - Employee Insurance Fund			
64100 - Health Plan	26,083,982	28,438,275	28,280,486
64200 - Dental Plan	1,208,608	1,199,597	1,220,288
64300 - City Care Clinic	536,932	756,975	766,902
06500 - Employee Flexible Spending Fund			
65100 - Employee Flex Plan	427,756	556,800	551,300
Support Services Total Expenditures	102,099,956	100,106,478	111,954,237

FACILITIES (1251, 1252, 1253)

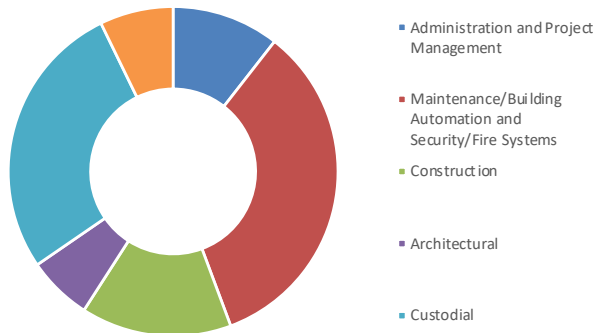
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,785,696	\$ 3,533,297	\$ 4,175,351
Supplies	587,048	1,093,984	1,309,992
Contractual Services	494,243	585,760	672,914
Other Charges	264,501	388,353	418,855
Capital Outlay	16,675	-	-
Interfund Reimbursements	(170,601)	(230,952)	(230,952)
Operating Transfers	233,333	175,000	175,000
Total Expenses	\$ 4,210,895	\$ 5,545,442	\$ 6,521,160

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	58	61	61
Part-time	-	-	-
Total	58	61	61



FACILITIES (1251, 1252, 1253)

2022/23 Budget

Mission

Maintain, design, and construct facilities for the City of Amarillo. To keep employees and citizens in a safe, secure, and professional work environment.

Facilities aligns to the City Council adopted **BluePrint for Amarillo's** strategic pillars of Public Safety, Economic Development and Redevelopment, Civic Pride along with the initiatives of utilizing Best Practices to meet all guidelines and industry standards.

Goals & Objectives

Facilities will sustain a fully operational staff for the maintenance of 2,381,231 total square feet of structures with 1,733,626 square feet of it being occupied structures and sustain a fully operational custodial staff for 576,735 square feet of occupied floor space:

- Work on HVAC, mechanical, electrical, and structural issues.
- Maintain city facilities with daily inspections of mechanical systems.
- Maintain an architectural staff for design work on both new and old structures.
- Conduct project management for CIP projects as well as Proposition 2 projects to control costs and assure that local, state, and federal codes are met.
- Implement the **Blueprint for Amarillo** and Downtown Redevelopment initiatives.
- Control costs, timelines, and quality of work while continuing to participate in Community Engagement efforts.

Programs of the Facilities Department

Administration and Project Management

2022/23 Budget — 11% of Budget

- Provide oversight on city-owned construction projects to monitor timelines, costs, changes, punch lists, and overall quality of work.
- Work in conjunction with architects, engineers, and customers to assure complete and correct designs before construction.
- Develop construction estimates for budgeting and approved projects.
- Work with the City Manager's office on goals and needs for structural projects requested.
- Work with general contractors on bid projects to maintain timelines, costs, changes, punch lists, and overall quality of work performed.

Maintenance/Building Automation and Security/Fire Systems

2022/23 Budget — 34% of Budget

- Perform plumbing repairs on water and sewer.
- Perform electrical repairs including power, lights, motors, and minor equipment.
- Perform structural service repairs on walls, ceilings, paint, roofs, door locks, and other structural issues. Perform HVAC service repairs of package cooling systems, chillers, boilers, radiant heaters, closed loop systems, blowers, and other heating and cooling systems.
- Perform miscellaneous maintenance, including hanging displayed items, painting walls, repairing floors, replacing glass, working on furnishings, and moving equipment and furnishings.

FACILITIES (1251, 1252, 1253)

2022/23 Budget

- Work with the elevator contractor on service of units and annual inspections.
- Maintain key inventory and manufacture replacement keys as needed.
- Perform snow removal from city buildings and administer 24-hour service to emergency operations buildings.
- Provide design and installation of new systems as well as daily monitoring of existing environmental control systems.
- Provide daily monitoring of building security systems and service both Building Automation and Security Systems.
- Report to department directors of security violations.
- Review reports on building automation to maintain energy efficiencies.
- Work with Police Department on approved clearances for employees.
- Create all new employee identification badges and replacements.
- Maintain and install video monitoring systems.
- Provide monthly inspections of dates on hand-held extinguishers.
- Provide replacements or refurbishments of outdated units.
- Inspect pump systems on a quartile rotation.
- Coordinate with outside source for certified inspections of range hoods and other systems.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total square footage serviced (Occupied (1,733,626) and non-occupied (2,381,231))	2,054,343	2,054,343	2,381,231
HVAC service calls and B.A.S.	1,397	1,410	2,655
Plumbing service calls	2,783	2,900	2,623
Electrical service calls	2,925	3,100	3,222
Building maintenance calls	8,700	8,990	9,200
Total workorders processed	17,483	17,560	17,700
city labor/average market cost per hour	\$30.07/\$66.67	\$30.07/\$75.05	\$30.07/\$84.00

Construction

2022/23 Budget – 15% of Budget

- Provide new electrical services, wiring of structures, design, lighting, and remodel work.
- Complete HVAC installation of new package systems, chillers, boilers, duct systems, heat exchangers, cooling towers, and radiant heating systems.
- Complete structural work, erection of metal buildings, building of new workstations, construction of new work areas, concrete work, framing, drywall, floors, and finishes.
- Coordinate utility work (digging trenches, overhead services) and work with utility suppliers.

FACILITIES (1251, 1252, 1253)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of construction projects	20	24	16

Architectural

2022/23 Budget — 6% of Budget

- Provide complete sealed plan sets for new construction projects.
- Provide complete sealed plan sets for remodels. Coordinate with outside engineers for plan overlays.
- Monitor projects and progress.
- Maintain historical construction documents for city structures.

Custodial

2022/23 Budget — 27% of Budget

- Provide daily service of occupied work areas including cleaning floors, emptying trash, dusting, vacuuming, and other needs as communicated.
- Monitor large common areas for floor maintenance and the need for stripping, waxing, buffing, and shampooing.
- Change lights afterhours to lessen impact to the public and staff.
- Create maintenance reports for issues found while performing regular duties.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Square feet cleaned by each custodian each night (576,735 sq. ft. divided by 24 custodians = 24,030 sf) (576,735 divided by 29 = 19,887 sf)	23,100	23,296	24,030
Cost per square foot cleaned by each custodian	\$3.22	\$3.02	\$4.41
Number of custodial calls	90	100	110

Multi-Purpose Event Venue

2022/23 Budget — 7% of Budget

Provide for lease management and ongoing repair and maintenance of the Multi-Purpose Event Venue (MPEV). The MPEV, also known as Hodgetown, is owned by the city but leased and operated by Panhandle Baseball Club, Inc. and is the home to the Amarillo Sod Poodles, the AA affiliate of the Arizona Diamondbacks.

2022-23 Employee Distribution by Position

Business Unit	1251

Department	Description	Pos Id	Pos Count	*Supplemental Total	
CUSTODIAL SERVICES					
	CUSTODIAN III	TRD046	2	\$	-
	CUSTODIAN II	TRD047	1	\$	-
	CUSTODIAN I	TRD910	27	\$	-
CUSTODIAL SERVICES Sum			30	\$	-

2022-23 Employee Distribution by Position

Business Unit	1252

Department	Description	Pos Id	Pos Count	*Supplemental Total
FACILITIES MAINTENANCE				
	FACILITIES/SPECIAL PROJ ADMIN	ADM060	1	\$ -
	ASSITANT FACILITIES MGR	ADM061	2	\$ -
	ADMINISTRATIVE TECHNICIAN I	CLR941	2	\$ -
	FACILITIES COORDINATOR I	PRF060	2	\$ -
	FACILITIES FIELD SUPERVISOR	PRF875	1	\$ -
	SPECIAL PROJECTS MANAGER	TEC107	2	\$ -
	BAS CONTROLS TECHNICIAN	TEC115	2	\$ -
	DESIGN TECHNICIAN II	TEC215	1	\$ -
	ELECTRICIAN II	TRD060	1	\$ -
	BUILDING MECHANIC III	TRD906	11	\$ -
	ELECTRICIAN I	TRD915	3	\$ -
	UTILITY WORKER	TRD930	3	\$ -
FACILITIES MAINTENANCE Sum			31	\$ -

FINANCE (1315)

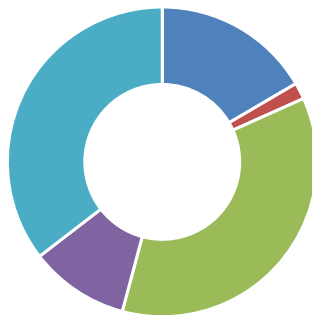
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 703,878	\$ 874,715	\$ 881,456
Supplies	17,475	700	21,247
Contractual Services	609,372	668,721	1,458,021
Other Charges	5,206	6,990	8,255
Total Expenses	\$ 1,335,932	\$ 1,551,126	\$ 2,368,979

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	8	7	7
Part-time	1	1	1
Total	9	8	8



- Finance Department Administration
- Debt Management
- Financial Reporting and Budgeting
- Pension Administration and Fiscal Agent Services
- Tax

Mission

Promote and maintain excellence and efficiency in the accounting, budgeting, and reporting functions of the city.

Strategic Approach

Finance is responsible for the administration of all the city's financial activities as described in Article V., Section 27 of the City Charter and aligns with the City Council adopted **BluePrint for Amarillo's** pillar of Fiscal Responsibility.

The Finance department provides multiple programs including administration, cash and debt management, financial reporting and budgeting, internal control, pension administration, fiscal agent services, and property tax analysis.

The Finance department will utilize funding for FY 2021/22 to ensure proper budgeting, accounting, and reporting of all City of Amarillo financial information in accordance with applicable accounting pronouncements, laws, and bond covenants. The funding will help maintain favorable bond ratings for the City of Amarillo, ensure proper internal controls are in place and make sure all property taxes are correctly calculated and reported.

Programs

Finance Department Administration

2022/23 Budget — 17% of Budget

Provide management and oversight to Accounting, Central Stores, Purchasing, Vital Statistics, and Utility Billing departments. Preserve the safety and liquidity of city investments as directed by policies of the city, while maximizing interest earnings. Monitor the city's banking relationships to verify that the city is compliant with all state requirements.

In 2018, the Finance Department received certification from the Government Treasurer's Organization of Texas (GTOT) on the City's investment policy, aligning to Finance's goal of Fiscal Responsibility. This was the second time the city participated in this certification program, which is good for two years. The city will submit the investment policy for certification again in 2022.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total Operating Costs Managed (millions)	\$50.2	\$44.2	\$54.5
Total Positions Managed	81	81	105
Public Funds Investment Act Compliance	100%	100%	100%
Quarterly Investment Reports Presented to Council	4/100%	4/100%	4/100%
GTOT Investment Policy Certification (years)	5	6	7

Debt Management

2022/2 Budget — 2% of Budget

Issue debt with bond covenants that will protect taxpayers and future bondholders. Ensure all debt payments are made in a timely manner and in accordance with bond covenants. Coordinate with rating agencies, financial advisors, and underwriters to achieve the lowest overall interest rate paid on new issues. Issue refunding bonds if financially prudent. Each year, Finance analyzes the debt per capita ratio in comparison to peer cities. This information is provided to the City Council and citizens for comparison purposes.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
GO Bonds (S&P)	AAA	AAA	AAA
Water & Sewer Revenue Bonds (S&P)	AAA	AAA	AAA
Water & Sewer Revenue Bonds (Moody's)	Aa1	Aa1	Aa1
Drainage Utility Revenue Bonds (S&P)	AAA	AAA	AAA
HOT Revenue Bonds (S&P)**	A+/Negative	A+	A+
Compliance with Bond Covenants	100%	100%	100%
Debt per Capita*	\$1,604.31	\$1,580.00	\$1,682.00
Amount of Debt Outstanding	\$335,213,000	\$325,488,000	\$349,843,895

*Excludes Water Authority Debt

**Due to COVID-19 impact on hotel occupancy taxes

Financial Reporting and Budgeting

2023/23 Budget — 36% of Budget

Ensure timely, accurate reports are available to city departments and external users. Facilitate preparation of adopted budgets in accordance with State law. Submit Comprehensive Annual Financial Reports, adopted budgets, and Popular Annual Financial Reports to the Government Finance Officers Association (GFOA) each year for formal review and certification aligning to Finance's goal of Fiscal Responsibility. Establish and maintain an effective system of organizational internal control.

It is the City's policy is to maintain a 90-day operating reserve plus one year's capital requirements. Finance works with all departments to develop operating budgets and long-term capital plans that ensure compliance with this policy.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
GFOA Certificate of Achievement for Excellence in Financial Reporting (years)	44	45	46
GFOA Distinguished Budget Presentation (years)	29	30	31
GFOA Award of Outstanding Achievement in Popular Annual Financial Reporting (years)	9	10	11

FINANCE (1315)

2022/23 Budget

Quarterly Financial Reporting to City Manager	4/100%	4/100%	4/100%
Monthly Budget vs. Actual Reporting to Audit Committee	12/100%	12/100%	12/100%
General Fund Reserves as % of target	100%	100%	100%
Departmental payroll and cash audits completed*	34	35	50
Internal control issues reported by external auditors	0	0	0

*COVID-19 impacted the ability to conduct as many cash audits

Pension Administration and Fiscal Agent Services 2023/23 Budget — 10% of Budget

Administer the Amarillo Firemen's Relief and Retirement Fund (AFRRF) and the Northwest Texas Healthcare System (NWTXHS) Pension Plan to provide benefits for both retirees and current employees.

Provide accounting and financial services for the Harrington Library Consortium, the Amarillo Chamber of Commerce, and the Visitors Council, the Amarillo Potter Events Venue District, the Tax Increment Reinvestment Zone #1, the Tax Increment Reinvestment Zone #2, the Amarillo Hospital District, and the Amarillo Economic Development Corporation.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Compliance with Pension Review Board Requirements:			
AFRRF	100%	100%	100%
NWTXHS Pension Plan	100%	100%	100%
Unmodified Audit Opinion for Outside Entities (city is fiscal agent)	8/100%	8/100%	8/100%

Property Taxes 2022/23 Budget — 35% of Budget

Finance is responsible for the recording of property tax collections and all tax calculations as well as payment to the Potter Randall Appraisal District for assessment of the city's property taxes. Finance ensures that all budget and tax publication notices and postings, City Council meeting dates for public hearings, and budget and tax rate adoption are conducted as required by State statutes. Finance prepares historic comparative schedules of tax rates, assessed values, and budgets with peer cities for City Council and taxpayers aligning to the city's goal of Fiscal Responsibility.

2022-23 Employee Distribution by Position

Business Unit	1315

Department	Description	Pos Id	Pos Count	*Supplemental Total
FINANCE	DIRECTOR OF FINANCE	ADM100	1	\$ -
	ASST DIRECTOR OF FINANCE	ADM101	1	\$ -
	ADMINISTRATIVE SPECIALIST I	CLR947	1	\$ -
	COLLEGE INTERN	HRL920	1	\$ -
	INTERNAL AUDITOR	PRF100	1	\$ -
	ACCOUNTANT II	PRF126	1	\$ -
	BUDGET ANALYST	PRF130	2	\$ -
FINANCE Sum			8	\$ -

ACCOUNTING (1320)

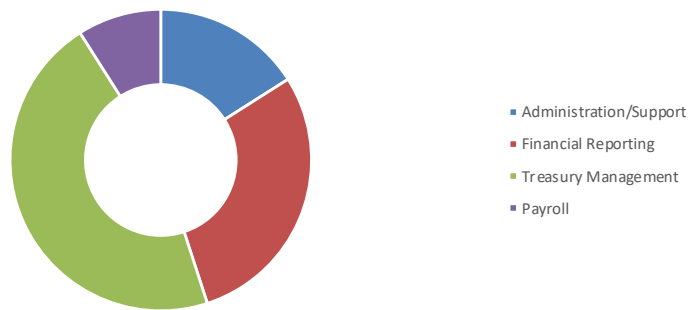
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 990,841	\$ 1,092,511	\$ 1,223,137
Supplies	36,862	35,991	35,991
Contractual Services	174,239	185,659	193,973
Other Charges	8,930	8,474	8,727
Total Expenses	\$ 1,210,872	\$ 1,322,635	\$ 1,461,828

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	14	15	15
Part-time	2	2	2
Total	16	17	17



Mission

Maintain excellence and efficiency in the accounting functions of the city.

Goals & Objectives

Accounting is responsible for maintaining a financial system that accurately records all receipts and disbursements for the City of Amarillo, for providing timely reporting to individual departments, and for preparation of the Annual Comprehensive Financial Report, while striving to fulfill the City Council adopted **BluePrint for Amarillo's** pillar of Fiscal Responsibility along with the initiative of utilizing Best Practices related to all financial matters.

Accounting evaluates city policies pertaining to control of financial matters and audits payments to vendors and contractors. In addition to performing the accounting and reporting functions for the city, Accounting provides these services for the Amarillo Economic Development Corporation, Amarillo Hospital District, Amarillo/Potter Events Venue District, Tax Increment Reinvestment Zone #1, Tax Increment Reinvestment Zone #2, Local Government Corporation, Amarillo Chamber of Commerce, Amarillo Convention and Visitor's Bureau, and the Harrington Library Consortium.

Programs of the Accounting Department

Administration/Support

2022/23 Budget — 16% of Budget

Provides oversight of accountants and clerks to provide timely financial records for all deposits and disbursements for all departments of the city.

Financial Reporting

2022/23 Budget — 29% of Budget

Prepare monthly and quarterly financials for management and the Annual Comprehensive Financial Report. Assist departments with financial oversight of all construction in progress, capital purchases, and capital asset financial presentation; maintain accurate financial information for all assets for all departments. Prepare grant billings and manage financial reporting of grants to federal and state agencies.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Single audit findings	0	0	0
GFOA Certificate of Achievement for Excellence in Financial Reporting (years)	45	46	47

ACCOUNTING (1320)

2022/23 Budget

Treasury Management

2022/23 Budget — 46% of Budget

Manages electronic payments, receipts, positive pay, stop payments, and monthly reconciliations. Manages all weekly payments to vendors and deposits to the city and ensures all cash receipts are recorded to the proper department.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Pool checks issued	9,918	9,800	9,700
Vendor ACH Payments	4,347	4,500	4,600
Procurement Card Transactions	24,250	28,000	30,000
Procurement Card Rebate	\$85,501	\$103,142	\$104,000
1099's issued	679	665	650

Payroll

2022/23 Budget — 9% of Budget

Processes bi-weekly payroll and associated bi-weekly, monthly, and quarterly reports, as well as year-end earnings reporting forms.

	2020/21 Actual	2021/22 Estimated	2022/23 Projected
W-2's issued	2,700	2,834	2,900

2022-23 Employee Distribution by Position

Business Unit	1320

Department	Description	Pos Id	Pos Count	*Supplemental Total
ACCOUNTING	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	COLLECTIONS CLERK	HRL145	1	\$ -
	ACCOUNTANT II	PRF126	1	\$ -
	CITY AUDITOR	ADM120	1	\$ -
	ASSISTANT CITY AUDITOR	ADM121	1	\$ -
	ACCOUNTING ASSISTANT	CLR120	1	\$ -
	ACCOUNTS PAYABLE CLERK	CLR121	1	\$ -
	COLLECTIONS CLERK I	CLR135	1	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	PAYROLL TECHNICIAN	CLR960	1	\$ -
	ADMINISTRATIVE TECHNICIAN-HOUR	HRL941	1	\$ -
	FINANCIAL ACCOUNTANT/GRANTS MG	PRF120	1	\$ -
	ACCOUNTANT III	PRF128	3	\$ -
	PAYROLL COORDINATOR	PRF345	1	\$ -
ACCOUNTING Sum			17	\$ -

PURCHASING (1325)

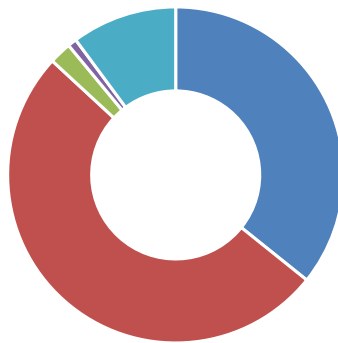
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 543,983	\$ 588,135	\$ 606,441
Supplies	11,082	14,000	14,000
Contractual Services	30,207	33,617	47,917
Other Charges	5,169	8,917	9,069
Total Expenses	\$ 590,440	\$ 644,669	\$ 677,427

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	8	8	8
Part-time	1	1	1
Total	9	9	9



- Purchasing Administrative and Support
- City Procurement
- Credit Card Administration
- Sale of Surplus/Seized Equipment and Goods
- Public Safety Inventory

Mission

Purchase materials, services, supplies, and equipment for the City of Amarillo in accordance with City Charter and Texas law and grant funding requirements.

Goals & Objectives

Provide equal access to all vendors participating through competitive acquisition of goods and services. Conduct the procurement process in a manner that promotes and fosters public confidence in the integrity of the City's procurement procedures and protects the interest of the taxpayer without regard to any vendor or political pressures. Following the Best Practices in public procurement, the division is responsible for the disposal of all City surplus equipment, to include police confiscated weapons, abandoned or stolen items, and capital equipment that has become surplus, obsolete, or inoperative.

The Purchasing Department strives to fulfill the City Council adopted **BluePrint for Amarillo's** Fiscal Responsibility initiative by evaluating processes and procedures in accordance with industry standards. Purchasing also helps other city departments fulfill Council priorities and City Manager initiatives through assisting in proper procurement procedures.

Programs of the Purchasing Department

Administration and Support

2022/2023 Budget — 36% of Budget

Oversee and manage the Purchasing division to ensure that the city is purchasing services and material in the correct manner and in a manner that is fiscally responsible. Support in entering new vendors; checking for required insurance; handing out bids and addendums; typing specifications; and making payment to vendors on purchase orders. Provide training for new credit card users and new purchasing request users, as well as training for employees on City of Amarillo Purchasing Manual changes. Provide additional training for vendors on how to conduct business with the city.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Vendor payments made in 30 days or less from invoice date	93%	93%	93%
Vendor payments processed	2,142	2,140	2,150
City employees trained	232	200	200
Vendor training opportunities	2	2	2
Updates/additions to vendor database	650	675	700
Specifications issued/updated	40	50	50
Renewal/new vendor insurance	800	825	850

PURCHASING (1325)

2022/23 Budget

City Procurement

2022/23 Budget — 51% of Budget

Responsible for working with other city departments to ensure the required information is entered correctly for the bid process. Submit bids to the public and answer any questions as needed.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Written Bids processed	203	400	410
Requests for Proposals	40	40	50
Purchase Orders processed	2,381	2,200	2,250
Annual Contracts processed	180	180	180
Percent spent locally	41%	50%	50%

Credit Card Administration

2022/23 Budget — 2% of Budget

Administer procurement card (P-Card) program for new cards, resolve issues with cards, and audit transactions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
City issued P-Cards	752	770	800
Amount spent on P-Cards	\$5,894,171.56	\$5,900,00.00	\$6,000,000
Average amount per P-Card transaction	\$238.48	\$242.74	\$243.50
P-Card transactions	24,368	22,658	26,500

Sale of Surplus/Seized Equipment and Goods

2022/23 Budget — 1% of Budget

Responsible for coordination of moving items to the auction building to sell and for resolution of issues during auctions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Auction Revenues	\$411,751.28	\$425,000.00	\$525,000.00

Public Safety Inventory – Management/Control/Procurement

2022/23 Budget — 10% of Budget

Responsible for inventory at the Police Department and the daily purchasing of material and services. One Purchasing position is stationed at the Police Department for this program.

2022-23 Employee Distribution by Position

Business Unit	1325

Department	Description	Pos Id	Pos Count	*Supplemental Total
PURCHASING	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	ADMINISTRATIVE ASSISTANT IV	CLR415	1	\$ -
	DATA ENTRY OPERATOR-HOURLY	HRL111	1	\$ -
	PURCHASING AGENT	ADM140	1	\$ -
	ASSISTANT PURCHASING AGENT	ADM141	1	\$ -
	BUYER II	CLR951	1	\$ -
	BUYER III	CLR952	1	\$ -
	BUYER IV	CLR953	1	\$ -
PURCHASING Sum			9	\$ -

CENTRAL STORES (1345)

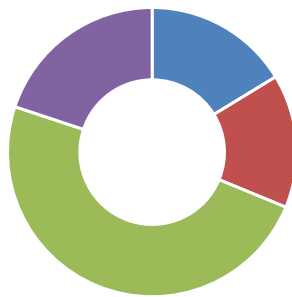
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 328,034	\$ 347,907	\$ 369,191
Supplies	1,631	4,501	4,501
Contractual Services	18,420	18,788	20,125
Other Charges	5,037	6,086	6,204
Program Expenses	3,099	-	-
Total Expenses	\$ 356,221	\$ 377,282	\$ 400,021

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	7	7	7
Part-time	-	-	-
Total	7	7	7



- Central Stores Administrative and Support
- Inventory Management and Control
- Counter Sales
- Mail Pickup and Delivery

CENTRAL STORES (1345)

2022/23 Budget

Mission

Maintain an accurate and timely inventory of warehouse stock items in order to provide the best customer service to user departments with the utmost professionalism, while carrying out best practices initiatives for the city.

Goals & Objectives

Provide fiscal responsibility in the operation of the warehouse by keeping inventory at a level that will adequately serve the needs of city departments without accumulating overstock. Evaluate all new stock requests in a timely manner based on the cost of holding the item in inventory and execute all transactions promptly and accurately so that inventory records are current and accurate. Utilize an online inventory system to streamline transactions and keep records accurate and efficient. Reduce the amount of time it takes to physically retrieve an item from stock by retrieving stock information online that includes a product description, bin location, and the number of items that are currently in stock.

Central Stores aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of Customer Service and Fiscal Responsibility.

Programs of the Central Stores Department

Administration/Support

2022/23 Budget — 16% of Budget

Oversee and manage the Central Stores' operation in a fiscally responsible manner to ensure city departments are receiving their repair supplies and parts in a timely fashion and to maximize efficiency and productivity.

Inventory Management and Control

2022/23 Budget — 15% of Budget

Maintain a stock inventory level that will adequately serve the needs of the city without accumulating overstock and record all inventory actions with accuracy to maintain an inventory with minimal variances. The increase in Stock Item Value is due to stock levels increasing due to departments such as Water and Street requesting additional items be stocked.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Budgeted
Stock item value	\$1,029,304.36	\$1,000,000	\$1,000,000
Items in Inventory	1,989	2,000	2,000
Stock issues	\$2,042,621.46	\$1,950,000	\$1,950,000
Inventory turns	1.98x	1.95x	1.95x
Emergency stock	4.0%	4.0%	4.0%
Backorder fill rate average days	3	2	2

CENTRAL STORES (1345)

2022/23 Budget

Counter Sales

2022/23 Budget — 49% of Budget

Monitor and manage all counter sales to identify the number of material tickets issued at the counter, material tickets issued via work orders, average value per ticket issued, first-fill rate percentage on tickets issued, and the average days for the backorder fill rate.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Budgeted
Material tickets issued at counter	6,329	6,500	6,500
Average value per ticket	\$322.74	\$300.00	\$300.00
First fill rate on tickets Issued	95%	95%	95%

Mail Pickup and Delivery

2022/23 Budget — 20% of Budget

Deliver mail on time to all city departments twice a day and resolve any issues a department may have with mail delivery.

2022-23 Employee Distribution by Position

Business Unit	1345

Department	Description	Pos Id	Pos Count	*Supplemental Total
CENTRAL STORES	CENTRAL STORES SUPERINTENDENT	ADM160	1	\$ -
	INVENTORY CLERK	CLR166	1	\$ -
	STORE CLERK	CLR167	4	\$ -
	MESSENGER	CLR955	1	\$ -
	CENTRAL STORES Sum		7	\$ -

GENERAL FUND TRANSFERS (1350)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ -	\$ 71,661	\$ -
Other Charges	4,816,883	4,891,649	6,081,229
Operating Transfers	18,913,463	16,288,835	22,371,830
Total Expenses	\$ 23,730,345	\$ 21,252,145	\$ 28,453,059

GENERAL FUND TRANSFERS (1350)

2022/23 Budget

Mission

Facilitate all inter-fund transfers to and from the General Fund to account for Information Technology charges to the General Fund, and budget for personnel adjustments for the General Fund.

Goals & Objectives

General Fund Transfers are used for financial reporting and budgeting purposes. These accounts reflect transactions that only impact the General Fund as a whole and are not program-specific.

General Fund Transfers aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Fiscal Responsibility.

Programs of General Fund Transfers

Inter-fund Transfers

2022/23 Budget — 99% of Budget

Includes funding for inter-fund transfers to and from the General Fund, including the transfer of excess hotel/motel tax to the Civic Center Improvement Fund, the transfer of funding for the Street Improvement Fund, and the transfer of funding for the Solid Waste Disposal Improvement Fund. Administrative costs reimbursable to the Information Technology Fund are also included in this program.

Personnel Adjustments

2022/23 Budget — 1% of Budget

Includes budgeted personnel adjustments for the General Fund. After the budget is approved each year, these budgeted amounts are allocated out to the General Fund departments, causing this amount to fluctuate each year.

FLEET SERVICES (6100)

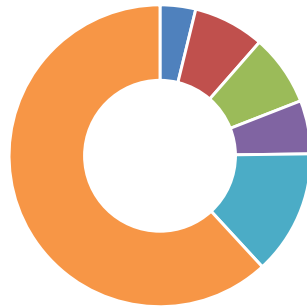
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,083,449	\$ 3,222,825	\$ 2,956,910
Supplies	6,456,696	6,625,977	7,889,711
Contractual Services	628,595	1,855,532	1,907,611
Other Charges	8,364,248	8,501,470	8,825,792
Capital Outlay	6,014,942	13,000,000	45,000
Debt Service	-	124,000	124,000
Inter Reimbursements	(930,971)	(1,480,000)	(1,480,000)
Operating Transfers	59,743	165	
Total Expenses	\$ 22,676,703	\$ 31,849,968	\$ 20,269,024

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	45	45	45
Part-time	-	-	-
Total	45	45	45



- Administrative and Support
- Fueling Services
- Preventative Maintenance
- Tire Service
- Fleet Maintenance and Repair
- Fleet Replacement

FLEET SERVICES (6100)

2022/23 Budget

Mission

Enhancing city services by providing departments with safe and efficient vehicles and equipment. Fleet Services ensures fiscal responsibility by managing the acquisition, maintenance, and disposal of the city's fleet in the most cost-effective manner possible.

Fleet Services is committed to providing city departments with high-quality repair and maintenance services in a manner that minimizes equipment downtime and the interruption of city services to Amarillo citizens. Fleet Services strives to bring excellence in communication and awareness to our supported departments. The department takes pride in the work completed and is dedicated to providing its best effort for the citizens of Amarillo.

Goals & Objectives

Fleet Services aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of **Fiscal Responsibility, Excellence in Communication, and Customer Service**.

The majority of fleet maintenance work is performed in-house. Outsourced services are used when necessary. The department's initiative to support the long-term plan for infrastructure is based on best practices in fleet management. Following these methods, including the internal committee for suggestions and improvements related to technology, allows city departments to meet the **BluePrint for Amarillo's** City Council and City Manager's Directives.

Programs of the Fleet Services Department

Administration/Support

2022/23 Budget - 4% of Budget

Provide oversight and management of multi-function fleet operation.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Contract Management	5	5	6
Training: ASE, TIA, Succession	9	14	20
In-house professional development, provided in conjunction with Amarillo College/outside vendors	0	2	4

Fleet Fueling Services

2022/23 Budget - 8% of Budget

Provide fuel for all city equipment. Maintain a four-week inventory in case of weather, shortages, or delivery issues. Follow the Texas Commission on Environmental Quality (TCEQ) operator and compliance regulations. Fuel deliveries to various locations around the city.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Diesel (Measured By Gallons)	544,869	695,000	725,000

FLEET SERVICES (6100)

2022/23 Budget

Unleaded (Measured By Gallons)	465,018	550,000	565,000
Fuel delivery to city locations	30	30	32
Maintain a 4- week supply of fuel in case of disaster (measured by gallons)	15,000	15,000	15,000
Availability of portable fuel sources (measured by gallons)	4,000	4,000	4,000

Fleet Preventative Maintenance 2022/23 Budget- 8% of Budget

All fleet equipment is on lube service/preventative maintenance schedules.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Lube/Preventative Maintenance Work orders Completed	2,260	2,300	2,325

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Daily Work Order Completion	92%	95%	95%

Fleet Tire Service 2022/23 Budget- 6% of Budget

Fleet maintains all tires for the city. Replacements, repairs, and service calls. Fleet has an in-house certified Tire Industry Association (TIA) trainer. All employees in Tire Service are nationally certified through TIA.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Tire Replacements	2,663	2,100	2,200
Work Order Tire Operations Completed	1,893	1,600	1,600

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Daily Work Order Completion	97%	95%	95%

Fleet Maintenance and Repair 2022/23 Budget- 13% of Budget

Shop operations provide full repair of all equipment. Technicians are Automotive Service Excellence (ASE) certified.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Shop Floor Work Orders	14,263	14,500	14,500

FLEET SERVICES (6100)

2022/23 Budget

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Daily Work Order Completion	92%	95%	95%
Daily Fleet Availability	92%	95%	95%

Fleet Replacement 2022/23 Budget- 62% of Budget

Administration of replacement program, specification writing, bid evaluation, preparing new equipment, and disposal of old equipment.

<i>Workload Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Bids Processed	7	9	9
Specification Issue/Revision	9	12	15
Vehicles Purchased/Make Ready	129	152	170
Vehicle Additions to Fleet	2	13	10
Fleet Size – Assets	1,158	1,171	1,181
Fleet Cost Plus Additions (Millions)	6.9	9.2	6.5
Percentage of Fleet Exceeding Replacement Criteria	24%	28%	30%

2022-23 Employee Distribution by Position

Business Unit	61110

Department	Description	Pos Id	Pos Count	*Supplemental Total
FLEET SERVICES OPERATIONS				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	CUSTODIAN I	TRD910	1	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	FLEET SUPERINTENDENT	ADM230	1	\$ -
	ASSISTANT FLEET SUPERINTENDENT	ADM231	1	\$ -
	SERVICE WRITER	CLR230	1	\$ -
	SENIOR WELDER	TRD232	1	\$ -
	PAINT & BODY REPAIRER	TRD233	1	\$ -
	FLEET MECHANIC II	TRD605	32	\$ -
	FLEET SUPERVISOR I	TRD608	1	\$ -
	FLEET SUPERVISOR II	TRD610	4	\$ -
	<i>*ADMINISTRATIVE ASST. II</i>	<i>CLR405</i>	<i>1</i>	<i>\$ 31,807</i>
	<i>*PAINT & BODY REPAIRER</i>	<i>TRD233</i>	<i>-1</i>	<i>\$ (36,814)</i>
FLEET SERVICES OPERATIONS Sum			45	\$ (5,007)

INFORMATION TECHNOLOGY (6200)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,001,673	\$ 3,706,066	\$ 4,121,935
Supplies	831,594	186,978	188,581
Contractual Services	2,715,302	4,352,847	4,602,505
Other Charges	1,514,668	1,361,527	1,295,949
Capital Outlay	-	200	13,000
Inter Reimbursements	(112,274)	(185,000)	(195,000)
Operating Transfers	-	100	-
Total Expenses	\$ 7,950,962	\$ 9,422,718	\$ 10,026,970

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	36.33	42.34	40
Part-time	1	1	-
Total	37.33	43.34	40



Mission

Identify, procure, implement, and support the highest value technologies and services for the City of Amarillo, its citizens, and employees. Innovate new methods of better serving the community using technology.

Goals and Objectives

The City of Amarillo's IT strategy is aligned with the City Council adopted Blueprint for Amarillo's initiatives, City Manager pillars, and best practices for every aspect of the IT mission. In the contemporary digital age, IT and the technology infrastructure are the innovation engine for local governments to better serve citizens efficiently and effectively with transparency, collaboration, and increased citizen involvement.

The City of Amarillo IT Department is executing a long-term infrastructure plan to migrate to an "Enterprise IT as a service" model. That model is based on and measured by industry best practices on the principles of stability, security, efficiency, and agility.

IT continued the long-term plan for architecture last year by completing several massive infrastructure upgrade projects. The redundant data center is complete at Potter County. The desktop update project was delayed with COVID-19 response projects but will be completed over the next year. The GIS team was consolidated within IT to provide an enterprise approach to managing this vital asset. This year IT also completed the implementation of many new enterprise applications such as Energov (for permitting, land management, work order, and enablement of 311), a new Computer Assisted Dispatching system, as well as desktop deployment that will significantly increase efficiency and decrease operational overhead. The print shop launched a new software platform that allows departments to submit prints online. We believe that with a consolidated architecture and adequate toolset in place, IT will be able to move its focus to open source and innovative options to control cost and deliver outstanding support for the needs of today and the innovations for the future. With the architecture in place, IT will now shift focus to the enablement of the departments it serves through the modernization of the application infrastructure.

Programs of the Information Technology Department

Enterprise Services (ES)

2022/23 Budget — 99% of Budget

Provide shared services and infrastructure to facilitate all department operations.

ES: End User Support

Purpose: Ensure all end users get the maximum benefit from the technical resources provided

Focus: Standard operating procedures, training, toolset

Best Practice: ITIL

Initiatives: Customer Service, Best Practices

ES: Cyber Security

Purpose: Ensure safe delivery of IT services regardless of application or user context

Focus: User and Application based security architecture

INFORMATION TECHNOLOGY (6200)

2022/23 Budget

Best Practice: NIST, PCI, HPPA, CJIS

Initiatives: Best Practices

ES: GIS

Purpose: GIS services for all city departments

Focus: Enterprise roadmap for GIS

Initiatives: Customer Service, Best Practices

ES: IT Operations

Purpose: Ensure efficient and stable operation of IT

Focus: Standards, Policy, Procedure, IT portal, website, open government/311, and toolset

Best Practice: ITIL, PMI, Agile

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

ES: IT Engineering

Purpose: Design, implement, and maintain all IT architecture.

Focus: datacenter consolidation, O365, connectivity, mobility, and performance monitoring

Best Practice: ITIL, PMI, Agile

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

ES: Government Continuity

Purpose: Enable operation of critical city functions and recovery of data in the event of catastrophic loss of downtown facilities

Focus: Disaster recovery center connectivity and architecture, application, and data replication

Best Practice: NIST, PCI, HPPA, CJIS

Initiatives: Customer Service, Best Practices, Fiscal Responsibility

ES: Enterprise Applications

Purpose: Support applications utilized across multiple departments via commercial or open-source software solutions

Focus: Hansen replacement, Agile, Open Source, SDLC

ES: Radio Communications

Purpose: Support radio technologies throughout the city and across the panhandle

Focus: Mission-critical communications, radio technology management

Best Practice: Efficiency, Safety, Interoperability, Compliance (FCC)

Initiatives: Public Safety, Best Practices, Fiscal Responsibility

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
IT Support			
Ticket Count	10,115	11,644	12,500
Users Supported	1,626	1,632	1,632
Avg Time to Resolution	65:31	62:00	60:00
Time to Response	18:06	15:30	13:00

INFORMATION TECHNOLOGY (6200)

2022/23 Budget

Cybersecurity			
Number of Incidents/Tickets	18	22	36
Preventions (in millions)	50.8*	63.8*	77
Time to Incident Resolution	19:19	55:00**	20
IT Engineering			
Applications Supported	3,500	3,500	3,500
Servers Supported	490	388	380
System Uptime	99.418%	99.30	99.5
Time to Resolution	95:16	94:33	90
Time to Recovery	21:42	20:33	20

* All traffic from outside the US or from the dark web is now being dropped and not logged.
Actual numbers are in the 100's of Millions

** One multi-hour incident required isolating a location and skewed the number

*** The entire data center was powered down for the AECC addition to UPS backup for 24 hours.

Print

2022/2023 Budget — 1% of Budget

Provide print services to all departments of the city at a reduced cost.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Jobs (by type)	1,900,000	358,471*	450,000

* New accounting system counts a copy, not pages. Each copy is multiple pages.

2022-23 Employee Distribution by Position

Business Unit	62010

Department	Description	Pos Id	Pos Count	*Supplemental Total
IT ADMINISTRATION				
	ADMINISTRATIVE SPECIALIST II	CLR080	1	\$ -
	PROJECT MANAGER	ADM091	1	\$ -
	IT ASSISTANT DIRECTOR	ADM131	2	\$ -
	INFORMATION TECHNOLOGY DIRECTO	ADM137	1	\$ -
IT ADMINISTRATION Sum			5	\$ -

2022-23 Employee Distribution by Position

Business Unit	62034

Department	Description	Pos Id	Position Count	*Supplemental Total
RADIO COMMUNICATIONS	COMMUNICATIONS TECHNICIAN	TEC901	3	\$ -
	R/T COMMUNICATION SUPERVISOR	MGT665	1	\$ -
RADIO COMMUNICATIONS Total			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	62021

Department	Description	Pos Id	Pos Count	*Supplemental Total
IT ENTERPRISE APPLICATIONS				
	ENTERPRISE APPLICATION MANAGER	ADM125	1	\$ -
	APPLICATION SPECIALIST III	TEC142	2	\$ -
	SENIOR IT DEVELOPER III	TEC145	4	\$ -
	DATABASE ADMINISTRATOR III	TEC148	1	\$ -
IT ENTERPRISE APPLICATIONS Sum			8	\$ -

2022-23 Employee Distribution by Position

Business Unit	62022

Department	Description	Pos Id	Pos Count	*Supplemental Total
IT SUPPORT	AIRPORT TECHNOLOGY SPECIALIST	TEC010	1	\$ -
	IT SUPPORT SPECIALIST IV	TEC126	6	\$ -
	IT SUPPORT Sum		7	\$ -

2022-23 Employee Distribution by Position

Business Unit	62023

Department	Description	Pos Id	Pos Count	*Supplemental Total	
IT PRINT SERVICES					
	PRINT SHOP SUPERVISOR	CLR850	1	\$	-
	IT GENERALIST	TEC030	1	\$	-
IT PRINT SERVICES Sum			2	\$	-

2022-23 Employee Distribution by Position

Business Unit	62024

Department	Description	Pos Id	Pos Count	*Supplemental Total
IT GIS	GIS SERVICE MANAGER	ADM124	1	\$ -
	GIS TECHNICIAN	TEC170	2	\$ -
	ENGINEERING GIS COORDINATOR	TEC927	1	\$ -
IT GIS Sum			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	62031

Department	Description	Pos Id	Pos Count	*Supplemental Total
IT PUBLIC SAFETY	PUBLIC SAFETY TECHNICIAN III	TEC176	1	\$ -
	CAD ADMINISTRATOR	TEC178	1	\$ -
	IT PUBLIC SAFETY Sum		2	\$ -

2022-23 Employee Distribution by Position

Business Unit	62032

Department	Description	Pos Id	Pos Count	*Supplemental Total	
IT INFRASTRUCTURE	IT PRINCIPAL ENGINEER	TEC048	1	\$	-
	IT CYBERSECURITY ENGINEER	TEC049	1	\$	-
	INFRASTRUCTURE ENGINEER I	TEC132	1	\$	-
	INFRASTRUCTURE ENGINEER III	TEC134	5	\$	-
	IT INFRASTRUCTURE Sum		8	\$	-

2022-23 Employee Distribution by Position

Business Unit	62033

Department	Description	Pos Id	Position Count	*Supplemental Total
IT TELECOM	311 CUSTOMER SERVICE REP - HRL	HRL053	1	\$ -
	311 CUSTOMER SERVICE REP II	CLR053	2	\$ -
	311 CUSTOMER SERVICE SUPERV	CLR055	1	\$ -
	<i>*311 CUSTOMER SERVICE REP - HRL</i>	<i>HRL053</i>	<i>-1</i>	<i>\$ (19,104)</i>
	<i>*311 CUSTOMER SERVICE REP II</i>	<i>CLR053</i>	<i>-2</i>	<i>\$ (81,667)</i>
	<i>*311 CUSTOMER SERVICE SUPERV</i>	<i>CLR055</i>	<i>-1</i>	<i>\$ (55,271)</i>
IT TELECOM Total			0	\$ (156,042)

HUMAN RESOURCES (1110)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 710,594	\$ 787,104	\$ 929,779
Supplies	146,021	151,818	204,567
Contractual Services	140,023	132,622	132,622
Other Charges	6,736	21,085	21,818
Total Expenses	\$ 1,003,373	\$ 1,092,629	\$ 1,288,786

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	8	8	9
Part-time	2	2	2
Total	10	10	11



- Administration and Support
- Total Rewards - Compensation and Benefits
- Employee Development and Training
- Employment Sourcing and Recruitment
- Employee Relations
- Performance Management (Appraisals)

HUMAN RESOURCES (1110)

2022/23 Budget

Mission

Provide high-quality Human Resource services to all prospective, current, and past employees.

Goals and Objectives

Through partnerships and collaboration, the Human Resources Department recruits, develops, and retains a high-performing and diverse workforce and fosters a healthy, safe, well-equipped, and productive work environment for employees, departments, and the public in order to maximize individual potential, expand organizational capacity and position the City of Amarillo as an employer of choice. The Human Resources Department is a conduit to building a vibrant workforce and a thriving community. Human Resources (HR) has 4 main goals and objectives:

Goal 1: Drive HR excellence and innovation that leads to successful outcomes in recruiting, retaining, and developing an outstanding workforce and move the City of Amarillo forward while remaining a financial steward.

Goal 2: Expand and promote community engagement by partnering with local agencies, schools and local events to educate, mentor, and showcase the employment opportunities at the city.

Goal 3: Continue enhancing the employee experience by moving the organization forward while leveraging HR technology and increasing convenience to all customers.

Goal 4: Invest in our employees' continued growth by continuing our organizational development initiatives and educational experiences throughout the city.

The HR team is excited about the future and we are committed to serving our employees, departments, and the public with excellence.

Human Resources aligns to the City Council adopted BluePrint for Amarillo's strategic pillars of Fiscal Responsibility, Customer Service, and Excellence in Communication.

Programs of Human Resources

Human Resources Administration and Support (Policies and Procedures) 2022/23 Budget — 10% of Budget

Human Resources Administration and Support develops policies and procedures to be used by city employees, assures consistent and fair administration of policies and procedures, and processes timely and accurate changes in employee status and payroll.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
City-wide policies revised and/or created	11	5	5

HUMAN RESOURCES (1110)

2022/23 Budget

Total Rewards – Compensation and Benefits 2022/23 Budget – 20% of Budget

Total Rewards – Compensation and Benefits include the review and maintenance of the classification and compensation systems. Position reclassifications and/or salary adjustments are evaluated upon request to assist departments and allow for minimal interruptions within the overall city organization. Staff also works to develop compensation packages competitive according to market rates while maintaining the equity of the city's Compensation Schedule.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Position Adjustments	249	239	240

Employee Development and Training 2022/23 Budget – 20% of Budget

Employee Development and Training entails the promotion of learning and growth while working with management to ensure sufficient and adequate training organization-wide by increasing the number of training hours per employee. In an effort to ensure that the city personnel are equipped, the Human Resources department is continually assessing organizational training needs and implementing training programs.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
city-wide/annual core training	55	95	95

Employment Sourcing and Recruitment 2022/23 Budget – 20% of Budget

The Employment Sourcing and Recruitment program recruits and retains a diverse and skilled workforce while reducing the amount of involuntary terminations and maintaining or reducing the overall city-wide turnover rate. In an effort to attract qualified and diverse candidates, Human Resources works with departments to collaboratively develop specialized recruitment efforts.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
New hires	521	500	500

HUMAN RESOURCES (1110)

2022/23 Budget

Employee Relations

2022/23 Budget — 10% of Budget

Employee Relations is responsible for counseling managers, supervisors, and employees, as well as administering the Employee Grievance Process. The Human Resources department, through the city's Health Plan, offers an Employee Assistance Program (EAP). The Human Resources Director serves as a liaison, between the EAP and the employee, to ensure that all EAP guidelines are followed by employees who utilize the EAP as a resource.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Employee complaints unresolved by HR resulting in grievance to Civil Service Commission	1	1	2

Performance Management (Appraisals)

2022/23 Budget — 20% of Budget

Performance Management administers the performance appraisal process. This process is designed to retain the best performance and quality in the workforce. Performance appraisals are completed at an employee's first six months of service in the position and annually thereafter.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Employee performance appraisals	1,450	1,500	1,650

2022-23 Employee Distribution by Position

Business Unit	1110

Department	Description	Pos Id	Pos Count	*Supplemental Total
HUMAN RESOURCES				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	DIR OF HUMAN RESOURCES	ADM600	1	\$ -
	HR MANAGER	ADM601	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	ADMIN ASSISTANT -HRLY	HRL904	2	\$ -
	SR HR GENERALIST	MGT601	1	\$ -
	TRAINING COORDINATOR	PRF017	1	\$ -
	HR GENERALIST	PRF250	2	\$ -
	<i>*HR GENERALIST</i>	<i>PRF250</i>	<i>1</i>	<i>\$ 84,324</i>
HUMAN RESOURCES Sum			11	\$ 84,324

RISK MANAGEMENT (1120, 6300)

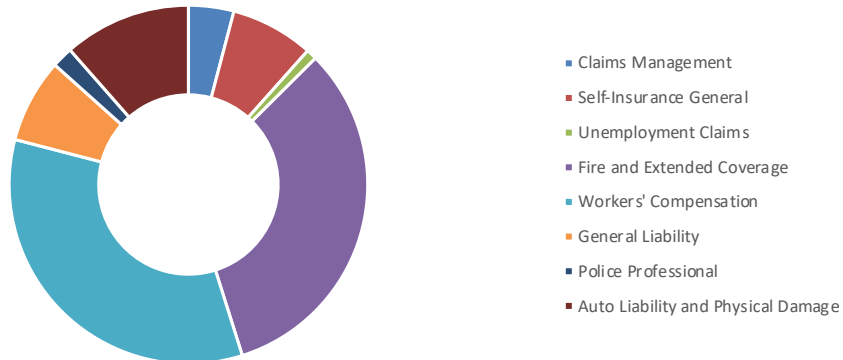
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 519,701	\$ 667,432	\$ 701,752
Supplies	530,452	729,369	729,266
Contractual Services	361,184	370,809	366,330
Other Charges	9,066,883	6,946,145	7,562,691
Capital Outlay	-	93,000	-
Operating Transfers	26,523		
Total Expenses	\$ 10,504,743	\$ 8,806,755	\$ 9,360,039

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	6	7	7
Part-time	-	-	-
Total	6	7	7



RISK MANAGEMENT (1120, 6300)

2022/23 Budget

Mission

Assist city departments in maintaining safety programs and establishing practices to ensure the safe and effective completion of city services and reduce accidents and injuries. Provide accurate and timely recordings of losses incurred from city operations and report these losses to appropriate outside service agencies. Seek the best possible coverage for insurance needs versus self-insurance and provides city departments with cost-effective self-insurance benefits. The division maintains high standards of compliance with the State of Texas.

Goals & Objectives

The Risk Management department is a support service to all city departments for the coordination and administration of various claims generated from city operations. Risk Management also assists the Finance department in evaluating current insurance needs throughout the city.

The Risk Management Fund (also known as the Self-Insurance Fund) provides coverage for most of the city's exposures. The Risk Management Fund purchases property, police office liability, and malpractice insurance for our clinic. It also carries excess workers' compensation insurance. The city generally has very high deductibles or self-insurance reserves with purchased coverage. State law protects the city with an overall liability limit of up to \$500,000 per occurrence; therefore, the city has not purchased excess coverage for auto or general liability.

In line with City Council Pillars outlined in the **BluePrint for Amarillo**, the Risk Management Fund seeks to analyze all departments' policies and functions to better utilize loss prevention techniques as an everyday departmental function. Commitment to Safety is an Initiative included in the **BluePrint** to reduce expenditures for injuries, property damages, and liability that directly affects the city's available funds. An effective and Best Practice Safety Management System is vital to reduce these expenditures. While safety programs have predictable costs, claims losses do not. Claims costs can fluctuate a high degree from year-to-year due to large, sometimes catastrophic, losses. The budget for the following programs is based on averages and trends in each area over a period of time.

Risk Management will conduct facility safety audits by creating and implementing yearly property evaluations and tracking the progress of any recommendations. The department will develop, implement, monitor, and manage health and safety trainings, policies, procedures and programs. And Risk Management will identify areas of improvement to reduce the cost of claims.

Programs of Risk Management

Claims Management

2022/23 Budget — 4% of Budget

Under Claims Management, Risk Management staff maintains accurate and informative claim files on all city losses including workers' compensation, property loss, auto liability, and general liability. Staff adjusters analyze claims for accuracy and validity, monitor claim progress, and coordinate with claimants to reach reasonable settlements. Risk Management analyzes claim history and losses to identify trends and implement loss control measures. Risk Management works collaboratively with city departments to identify loss prevention and reduction methods designed to reduce injuries, accidents, and liability.

RISK MANAGEMENT (1120, 6300)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total claims processed	792	660	650

Self-Insurance General 2022/23 Budget — 7% of Budget

Risk Management transitioned workers' compensation claims handling to a third-party administrator (TPA) in June 2017 for all injuries that occurred on or after June 12, 2017. In January 2019, all workers' compensation claims were transferred to the TPA. This change is expected to reduce workers' compensation claims costs by better-utilizing network savings and applying best practices to more efficiently provide cost control measures. Risk Management continues to receive and process the injury claims from city departments before transferring the claim to our TPA. Risk Management also continues to coordinate return-to-work and modified duty with city departments. A major part of the city's workers' compensation program is employee safety. Risk Management oversees employee safety initiatives and provides safety and health training to all city departments.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Safety footwear purchased	695	600	600
Safety eyewear purchased	48	35	40
Employees Trained:			
CPR-first aid-AED	0	140	144
Worksite Safety Training (# of employees trained)	373	490	500
Job safety observation	120	150	200
12 Codes of Safe Practice	521	500	500
Drug and alcohol testing	246	200	240

Unemployment Claims 2022/23 Budget — 1% of Budget

The city is self-insured for Unemployment Claims. Risk Management found that changing regulations forced employers to provide a high level of representation and cooperation with the state. As a result, Risk Management partnered with Equifax Workforce Solutions for several services including representation at hearings at all levels, preparation of cases and responses of complex employment actions with the state. These claims are handled by Human Resources.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Numbers of cases	215*	65	70
Percentage of positive outcome	77%	85%	90%

* COVID and Fraudulent Claims

RISK MANAGEMENT (1120, 6300)

2022/23 Budget

Fire and Extended Coverage 2022/23 Budget — 33% of Budget

The insurance market hardened in 2020, and premiums increased dramatically nationwide. In response, the city amended the way we purchase property insurance. We acquired the services of an Insurance Broker that assembled a layered coverage plan to meet the city's property insurance needs in the current, dynamic market. Our property policies are provided by multiple individual insurance carriers coordinated by our contracted insurance broker. The policies provide \$100,000,000 total annual coverage. The wind/hail deductible is 5% total insured value per location, per occurrence. The deductible for all other perils is \$250,000.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Claims processed	41	25	35
Paid claims	\$196,993	\$102,842	\$150,000
Premium for property policy	\$2,081,994	\$2,100,000	\$2,100,000

Workers' Compensation 2022/23 Budget — 34% of Budget

Workers' Compensation manages all city workplace injuries. The city utilizes a TPA to administer these claims. However, Risk Management staff continue to manage the employees involved in workplace injuries. This program also funds the medical and indemnity payments associated with workplace injuries. The Workers' Compensation program also includes a comprehensive safety program. The mission of the safety program is to reduce the risks of injuries, illnesses, and fatalities. The safety program results in cost savings in numerous areas, including lower workers' compensation costs and overall medical expenses, fewer lost workdays, a reduction in the costs to train replacement employees, and a reduction in impact on crew workload related to overtime and downtime caused by injuries and property damage. A work environment with a strong Safety culture prevents accidents, which results in improved productivity and employee satisfaction.

According to the Bureau of Labor Statistics, the Injury Incident Rate is the number of injuries per 100 full-time employees; the average injury incident rate for Local Governments is 4.2 (BLS, 2020). Addressing the City's Injury Incident Rate falls in line with the City Manager Initiative of Commitment to Safety.

*64 COVID-19 claims incurred \$3,029,097

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of claims	309	330	220
Total incurred cost	\$4,535,807*	\$3,710,000**	\$1,364,000
Average cost per injury	\$14,679	\$11,242	\$6,200
Medical bills paid timely	100%	100%	100%
Injury incident rate	15.35	14.0	11.0

**1 COVID-19 claim incurred \$2,331,320

RISK MANAGEMENT (1120, 6300)

2022/23 Budget

General Liability

2022/23 Budget — 8% of Budget

General Liability is liability to a third party for damage to private property other than vehicle collisions. Examples would be city employees digging to repair a water main and accidentally cutting some other service line, or someone slipping and falling in a city building.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of claims	96	100	100
Claims paid	\$170,697	\$250,000*	\$130,000
Average cost per claim	\$1,778	\$4,117	\$1,300

*\$100k cyber liability claim

Police Professional (Law Enforcement Liability)

2022/23 Budget — 2% of Budget

The city has had law enforcement liability coverage for seven years. This is a policy with high limits for issues surrounding claims for personal injury and property damages from police actions. Due to the national litigation and claims trends, it is vital to keep this coverage for protection of the self-insurance fund.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of claims	4	7	10
Claims paid	\$3,015	\$7,500	\$3,000
Average cost per claim	\$754	\$1,071	\$300

Auto Liability and Physical Damage

2022/23 Budget — 11% of Budget

This portion of the self-insurance fund covers all losses to city motor vehicles, including city property damage, city comprehensive damage, city liability for personal injury, and property damages to a third party. All claims are handled by Risk Management.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of incidents	297	158	200
Claims paid	\$1,364,678	\$722,621	\$900,000
Average cost per incident	\$4,595	\$4,573	\$4,500

2022/23 Expenditures by Funding Source

General Fund
Self-Insurance Fund

4% of Budget
96% of Budget

2022-23 Employee Distribution by Position

Business Unit	1120

Department	Description	Pos Id	Pos Count	*Supplemental Total
RISK MANAGEMENT				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	RISK MANAGEMENT DIRECTOR	ADM135	1	\$ -
	CLAIMS ADMINISTRATOR	MGT610	1	\$ -
RISK MANAGEMENT Sum			3	\$ -

2022-23 Employee Distribution by Position

Business Unit	63125

Department	Description	Pos Id	Pos Count	*Supplemental Total
WORKERS COMPENSATION				
	SAFETY MANAGER	ADM610	1	\$ -
	SAFETY COORDINATOR	PRF160	3	\$ -
WORKERS COMPENSATION Sum			4	\$ -

BENEFITS (1340, 6400, 6500)

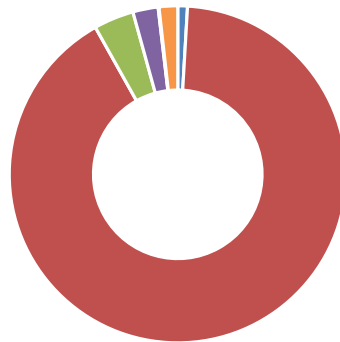
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 545,845	\$ 688,997	\$ 708,625
Supplies	33,605	50,785	54,385
Contractual Services	2,302,953	2,848,268	2,387,184
Other Charges	25,647,069	27,652,939	27,976,750
Operating Transfers	-	120	-
Total Expenses	\$ 28,529,472	\$ 31,241,109	\$ 31,126,944

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	8	8	8
Part-time	1	1	1
Total	9	9	9



- Benefits Administration
- Health Plan
- Dental Plan
- Employee Health and Wellness Clinic
- Employee Wellness Program
- Flexible Spending Program

BENEFITS (1340, 6400, 6500)

2022/23 Budget

Mission

Providing comprehensive benefits, services, and programs to eligible employees, retirees, and their dependents which:

- Meet and anticipate their individual needs.
- Assure the City of Amarillo's competitiveness with other employers to attract and retain employees.
- Maximize cost-effectiveness.
- Assure optimal health and productivity of our employees.

Goals & Objectives

To align with the City of Amarillo's Benefits Department mission, department goals have been established to ensure that the overall administration of the city's healthcare plan is met and managed throughout the fiscal year.

- Provide ongoing equitable benefits based on legal requirements, eligibility, and city policies.
- Collaborate with employees, retirees, and others to assure that selected benefits programs and services are responsive to their needs.
- Communicate benefits information to employees, retirees, and their dependents which enables them to tailor coverage to meet their needs.
- Explore alternate or additional benefits and financial structures that maximize affordable coverage.
- Represent employees, retirees, and dependents in their efforts to resolve benefit problems with external providers.
- Provide health and fitness programs and activities that improve employee health and promote well-being.
- Provide sound fiscal and contract management of benefits programs.
- Create a strong partnership with the city's benefits consultants and vendors.
- Provide information to other public sector employers as needed.

Benefits aligns to the City Council adopted **BluePrint for Amarillo's** strategic pillars of Excellence in Communication and Fiscal Responsibility.

Programs of the Benefits Department

Health Plan Administration

2022/23 Budget — 1% of Budget

The City of Amarillo's Benefits Department is responsible for the overall administration of the city's benefit and wellness plans for active eligible employees, retirees, COBRA enrollees, and their dependents. This includes management and oversight of benefit plans outsourced to outside vendors.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Internal audit of enrollment records for 100% accuracy in all systems	100%	100%	100%

BENEFITS (1340, 6400, 6500)

2022/23 Budget

Conduct quarterly reviews with consultants for Healthcare Plans and 457 Deferred Compensation and OPEB Trust Plans	100%	100%	100%

Employee Insurance Fund (Health Plan) 2022/23 Budget — 91% of Budget

The Benefits Manager partners with the Finance Department and Healthcare Consultant to ensure that the healthcare plan(s) are staying within budget and are managed in accordance with the appropriate federal/state/public government laws/regulations.

Performance Measures/Indicators:

Note: In years noted N/A this means that this is a new performance measure and reporting will start in 2020/21.

Healthcare Enrollments by Plan			
	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Medical Plan			
Active employees	1,783	1,800	1,800
Active dependents	2,296	2,310	2,310
Retiree only	297	299	299
Retiree dependents	179	180	180
COBRA participants	8	8	8
Total Medical Plan Lives	4,563	4,597	4,597
	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Dental Plan			
Active employees	1,625	1,645	1,645
Active dependents	2,204	2,200	2,200
Retiree only	215	215	215
Retiree dependents	131	131	131
COBRA participants	6	6	6
Total Dental Plan Lives	4,181	4,197	4,197

BENEFITS (1340, 6400, 6500)

2022/23 Budget

Healthcare Enrollments by Plan (Continued)			
Vision	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Active employees	1,390	1,395	1,395
Active dependents	745	775	775
COBRA participants	4	4	4
Total Vision Plan Lives	2,139	2,174	2,174
Flexible Spending Accounts (FSAs)	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Employee enrollments in healthcare plan	220	225	225
Employee enrollments in dependent care plan	8	8	8
Total FSA enrollments	228	233	233
Life Insurance*	2020/21** Actual	2021/22 Estimated	2022/23 Projected
\$10,000 basic life employee insurance enrollees	1,894	1,900	1,900
Additional employee life insurance enrollees	1,168	1,170	1,170
Additional spouse life insurance enrollees	675	675	675
Additional children life insurance enrollees	642	645	645
Retiree \$5k enrollees	111	111	111
Retiree \$10k enrollees	154	155	155
Retiree & Spouse enrollees	105	105	105
<i>*New Life Insurance Structure for Active Employees and \$10,000 Basic Life policy paid by City effective 9/1/2021.</i>			
<i>**Reporting only from 9/1 to 12/2021.</i>			
Voluntary Long-Term Disability*	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Employee Enrollments	579	580	580
<i>*New voluntary benefit plan offering to Active employees effective 9/1/2021.</i>			

Healthcare Metrics/KPIs			
	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Monthly healthcare costs (at or below healthcare budget)	96%	99%	99%
Annual healthcare cost per employee	N/A	TBD	TBD
Benefits satisfaction survey	N/A	N/A	85%

BENEFITS (1340, 6400, 6500)

2022/23 Budget

Dental Plan

2022/23 Budget — 4% of Budget

The City of Amarillo's dental plan is offered to active eligible employees, pre-65 retirees, COBRA enrollees, and their dependents.

City Care Clinic

2022/23 Budget — 2% of Budget

The City Care Clinic provides primary care provider services to active employees and their dependents enrolled in the medical plan and pre-65 retirees and eligible spouses.

Performance Measures/Indicators:

City Care Clinic Metrics/KPIs			
	2020/21 Actual	2021/22 Estimated	2022/23* Projected
Number of patients served	1,760	1,100	2,000
Number of appointments canceled	192	100	190
Percentage of No-Show appointments	26%	26%	26%
Number of new patients	634	425	635
% of new patients seen	36%	39%	36%
Overall patient satisfaction	N/A	N/A	85%
*Will be establishing new metrics in 2023 with a new clinic vendor.			

Employee Wellness Program

2022/23 Budget — 0.1% of Budget

The employee wellness program is available to all city employees which includes both part-time and full-time employees. The City of Amarillo will offer its employees different options/programs to promote and enhance healthy lifestyles.

Performance Measures/Indicators:

Employee Wellness Metrics/KPIs			
	2020/21 Actual	2021/22* Estimated	2022/23** Projected
Completion of Health Risk Assessments (HRAs)	N/A	N/A	25%
Completion of onsite biometric screenings for employees – participation goal of 15%	N/A	N/A	15%
*Unable to complete these wellness activities due to COVID/social distancing restrictions.			
**Will be establishing new metrics in 2023 with a new wellness vendor.			

BENEFITS (1340, 6400, 6500)

2022/23 Budget

Flexible Spending Plan

2022/23 Budget — 2% of Budget

The City of Amarillo offers its eligible employees to enroll in a healthcare flexible spending account and/or dependent care spending account each calendar year up to the IRS-determined limits on a pre-tax basis.

2022/23 Expenditures by Funding Source

General Fund	1% of Budget
Employee Insurance Fund	97% of Budget
Employee Flexible Plan Fund	2% of Budget

2022-23 Employee Distribution by Position

Business Unit	1340

Department	Description	Pos Id	Pos Count	*Supplemental Total
HEALTH PLAN ADMINISTRATION				
	ADMIN ASSISTANT -HRLY	HRL904	1	\$ -
	BENEFITS MANAGER	ADM620	1	\$ -
	BENEFITS COORDINATOR I	CLR065	1	\$ -
	BENEFITS SPECIALIST	PRF625	1	\$ -
HEALTH PLAN ADMINISTRATION Sum			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	64300

Department	Description	Pos Id	Pos Count	*Supplemental Total
CITY CARE CLINIC	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	NURSE PRACTITIONER	PRF605	2	\$ -
	CLINIC AIDE	CLR620	1	\$ -
	U.R. NURSE	PRF600	1	\$ -
CITY CARE CLINIC Sum			5	\$ -

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Leisure Services			
01000 - General Fund			
1241 - Civic Center Administration	524,275	615,627	670,555
1243 - Civic Center Operations	1,403,134	2,179,005	2,417,089
1245 - Civic Center Sports	518,757	372,430	411,439
1248 - Box Office Operations	308,165	397,807	416,942
1249 - Globe News Center	321,411	421,333	483,356
1260 - Library	3,881,977	4,200,784	4,435,327
1811 - Golf Operations	4,243,091	4,252,868	4,515,054
1820 - Parks & Rec Administration	770,033	774,412	820,449
1825 - Beautification and Public Arts	-	-	131,177
1830 - Tennis Center	240,351	258,655	268,228
1840 - Swimming Pools	714,382	983,870	1,049,427
1850 - Parks & Recreation Program	294,878	420,236	428,276
1855 - Warford Activity Center	329,747	472,155	500,763
1861 - Park Maintenance	5,572,984	6,582,550	8,757,834
1862 - Zoo Maintenance	547,062	624,487	668,553
1870 - Athletic Administration	80,792	144,497	165,955
1871 - Softball Program	64,316	172,857	172,857
1872 - Basketball Program	530	11,272	11,272
1874 - Volleyball Program	25,564	102,362	102,362
1876 - Baseball	-	1,061	1,061
1880 - Senior Services	68,814	88,739	91,650
Leisure Services Total Expenditures	19,910,262	23,077,007	26,519,626

CIVIC CENTER (1241-1249)

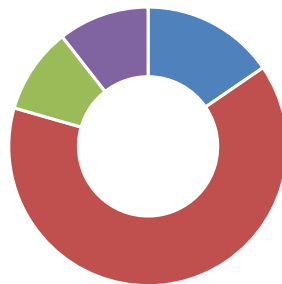
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,550,836	\$ 2,151,138	\$ 2,324,492
Supplies	773,448	870,922	1,044,915
Contractual Services	258,812	377,269	404,131
Other Charges	492,646	586,873	625,843
Capital Outlay	-	-	-
Total Expenses	\$ 3,075,742	\$ 3,986,202	\$ 4,399,381

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	35	35	36
Part-time	9	9	9
Total	44	44	45



- Administration
- Operations/Sports
- Box Office dba panhandle tickets
- Globe News

Mission

Enrich the community by hosting a variety of experiences while providing extraordinary customer service in versatile and inviting facilities.

Goals & Objectives

Efficiently manage an active schedule for the entire Amarillo Civic Center Complex (ACCC) which includes eight venues in the Civic Center and two venues in the Globe-News Center for the Performing Arts.

In alignment with the City Council adopted **BluePrint for Amarillo**, staff strives to achieve the Implementation of Best Practices in all its policies and procedures and focuses on extraordinary Customer Service and making Commitment to Safety for employees and guests a top priority.

The International Association of Venue Managers (IAVM) is the preeminent source for all public assembly-related research, information, services, and life-safety issues worldwide. ACCC staff members look to IAVM for information and detailed reports on industry performance, benchmarking, and other key indicators. IAVM does not provide venue certification. It does offer certification to senior and middle management positions. Currently, one staff member has obtained the highest certification, Certified Venue Executive (CVE) and one staff member has obtained Certified Venue Professional (CVP) certification.

Temporary closures of the Civic Center Complex due to COVID-19 and the operating of the city's vaccination clinic have had significant impacts on performance measures/indicators as seen below. Since March of 2020 over 275 events have been canceled resulting in over \$1.25M in lost revenue.

The vaccination clinic opened on December 28, 2020, and quickly became a nationally recognized model for operating a walk-in (no appointment) vaccination clinic. The city led the nation in vaccinations given in the first month it was open. The vaccination clinic stood down at the Civic Center in late May 2021.

Programs of the Civic Center

Administration

2022/23 Budget —15 % of Budget

Includes management, booking, marketing, and the administrative office. All travel, training, professional development, and associated expenses are included in Administration. Civic Center Administration has a total of five full-time positions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
ACCC Facebook likes	8,498	9,450	9,850
Website Unique Visitors (cumulative 12-month total)	101,781	100,000	110,000
Guest survey overall rating (meet or exceed expectations)	95%	95%	NA

CIVIC CENTER (1241-1249)

2022/23 Budget

Operations / Sports

2022/23 Budget — 64% of Budget

Includes operations and production staff, equipment, supplies, contracted services, and utilities. Operations and Sports have a total of twenty-four full-time positions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Events	219	348	420
Event Days	1,074	1,469	1,477
Attendance	300,549	505,208	610,254
Major events (>2000 attendance)	39	38	61
Lessee survey overall rating (meet or exceed expectations)	95%	95%	NA

Box Office dba panhandletickets

2022/23 Budget — 10% of Budget

Includes all expenses and revenues directly attributed to operating panhandletickets, a full-service regional box office with outlets throughout the Texas Panhandle. Personnel totals include three full-time and nine part-time positions.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
panhandletickets Facebook likes	10,078	10,550	10,900
Total Tickets issued	68,252	96,800	80,000
Tickets issued via website %	28%	39%	38%
Tickets issued via outlets %	4%	2%	2%

Globe-News Center

2022/23 Budget — 11% of Budget

Includes all costs and revenues directly attributed to the operation of the Globe-News Center, including three full-time personnel. Other personnel is shared with Administration and Operations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total # of performances	34	73	73

2022-23 Employee Distribution by Position

Business Unit	1241

Department	Description	Pos Id	Pos Count	*Supplemental Total
CIVIC CENTER ADMINISTRATION				
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	CIVIC CENTER MANAGER	ADM040	1	\$ -
	ASST CIVIC CENTER MGR	ADM041	1	\$ -
	MARKETING ADMINISTRATOR	CLR140	1	\$ -
	DIRECTOR OF BOOKING	MGT039	1	\$ -
CIVIC CENTER ADMINISTRATION Sum			5	\$ -

2022-23 Employee Distribution by Position

Business Unit	1243

Department	Description	Pos Id	Pos Count	*Supplemental Total	
CIVIC CENTER OPERATIONS					
	DIRECTOR OF OPERATIONS	ADM042	1	\$	-
	PRODUCTION MANAGER	MGT040	1	\$	-
	EVENTS SUPERVISOR	MGT900	2	\$	-
	EVENTS MANAGER	MGT902	1	\$	-
	BUILDING ATTENDANT I	TRD040	11	\$	-
	BUILDING ATTENDANT II	TRD041	2	\$	-
	BUILDING ATTENDANT III	TRD042	2	\$	-
	BUILDING TECHNICIAN	TRD043	2	\$	-
	<i>*PRODUCTION TECH</i>	<i>TEC065</i>	<i>1</i>	<i>\$</i>	<i>50,499</i>
CIVIC CENTER OPERATIONS Sum			23	\$	50,499

2022-23 Employee Distribution by Position

Business Unit	1245

Department	Description	Pos Id	Pos Count	*Supplemental Total
CIVIC CENTER SPORTS	EVENTS SUPERVISOR	MGT900	1	\$ -
	ASSISTANT PRODUCTION MANAGER	MGT045	1	\$ -
	CIVIC CENTER SPORTS Sum		2	\$ -

2022-23 Employee Distribution by Position

Business Unit	1248

Department	Description	Pos Id	Pos Count	*Supplemental Total
BOX OFFICE OPERATIONS				
	CIVIC CNTR BOX OFFICE CLERK I	HRL040	9	\$ -
	BOX OFFICE MANAGER	MGT041	1	\$ -
	ASST. BOX OFFICE MGR.	MGT270	2	\$ -
BOX OFFICE OPERATIONS Sum			12	\$ -

2022-23 Employee Distribution by Position

Business Unit	1249

Department	Description	Pos Id	Pos Count	*Supplemental Total
GLOBE NEWS CENTER				
	BUILDING ATTENDANT I	TRD040	2	\$ -
	ASST PRODUCTION MANAGER	MGT045	1	\$ -
GLOBE NEWS CENTER Sum			3	\$ -

LIBRARY (1260)

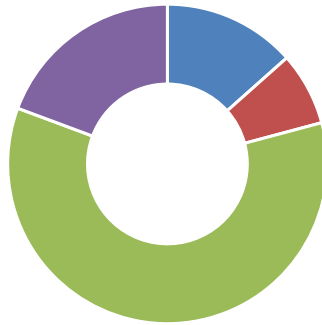
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,060,376	\$ 3,292,308	\$ 3,476,084
Supplies	558,830	578,036	608,132
Contractual Services	131,558	169,724	166,317
Other Charges	162,923	183,052	207,130
Inter Reimbursements	(31,710)	(22,336)	(22,336)
Total Expenses	\$ 3,881,977	\$ 4,200,784	\$ 4,435,327

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	56.57	56.57	57.50
Part-time	20	20	19
Total	76.57	76.57	76.50



- Library Administration/Support
- Library Materials Management Services
- Library Public Services
- Library Literacy and Education Services

Mission

Enhance knowledge, empower individuals, and enrich the community.

Strategic Approach

The Amarillo Public Library system, consisting of five physical locations and an interactive website, strives to provide a central source of information, materials, and services for citizens of all ages. Managing a collection comprised of almost half a million items, the Library acquires materials and online resources intended to support lifelong learning; skills attainment and career advancement; cultural pursuits; historical research; leisure reading, listening, and viewing; and early literacy development and school readiness.

The Library employs the principles and practices set forth in city council adopted **BluePrint for Amarillo's** pillars of economic development and redevelopment, civic pride, customer service, and excellence in communication.

In a typical year the Library offers more than 1,000 programs and provides a wide variety of services that link people with resources, produces opportunities for individual self-development, supplements formal educational programs, and inspires civic engagement. The Library also positively impacts local Economic development and redevelopment efforts by providing tools and assistance that bolster workforce development and support small businesses. The MakerSpace at Downtown Library, which opened in summer 2021, is on track to further bolster this initiative by allowing citizens interested in starting a business related to crafting to try out entrepreneurial projects without risking an initial investment on equipment or supplies while receiving guidance and support from trained library staff. Communities with makerspaces have realized multiple benefits over time, but primary among those is having a place where people can both learn, and make new things. They can work through projects while learning new skills via structured classes as well as informal collaboration, which in turn encourages greater community engagement.

To achieve the highest performance levels associated with the objectives and responsibilities outlined above, the Amarillo Public Library measures its operations against benchmarks provided by two major assessors in the state: the Texas State Library and Archives Commission (TSLAC) and the Texas Municipal Library Directors Association (TMLDA). Yearly accreditation through TSLAC qualifies Texas public libraries for several programs available through state and federal funding, such as the TexShare card, the TexShare subscription databases, the Interlibrary Loan system, and certain competitive grants. In order to be accredited, libraries must demonstrate via an annual report that they meet criteria in several categories, including access to services, maintenance of effort through local operating expenditures (meeting or exceeding per capita minimums set by the state), and staff qualifications. To receive recognition by TMLDA each year, public libraries must demonstrate excellence in ten categories: provision of summer reading programs; service to underserved populations; enhanced service during the past year either through an increase in service or a change in the type of services; current marketing materials; support of workforce development; cultural, topical, and educational programming for adults and families; literacy support; collaborative efforts with other community organizations; staff training; and digital inclusion for all.

LIBRARY (1260)

2022/23 Budget

Continuing to meet or exceed the qualifications set forth by TSLAC and TMLDA not only places the Library in compliance with the initiative of Implementation of Best Practices in the **BluePrint for Amarillo**, but also helps to ensure citizens are better prepared to meet the challenges of a society increasingly driven by technology, innovation, and information.

Programs

Library Administration/Support

2022/23 Budget – 13% of Budget

- Provides overall department leadership, administrative management, and high-level strategic planning for the Library system, as well as training for its employees.
- Ensures departmental alignment with the city's vision, values, and mission.
- Raises awareness of library services available to the citizens of Amarillo and provides 24/7 access to resources through the library's website.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Event notifications emailed	22,194	22,635	23,090
Library website hits and unique visitors	209,275/167,466	211,367/169,140	212,425/169,985
Likes for APL/AMA-CON Facebook pages	8,736	8,823	8,911
Posts to APL/AMA-CON Facebook pages	536	590	650
Followers for APL/AMA-CON Instagram pages	993	1,095	1,205
Posts to APL/AMA-CON Instagram pages	121	200	300
Views of YouTube channel content	2,969	3,550	4,250
Staff training sessions / per FTE	210 / 3.7	220 / 3.9	230 / 4

Library Materials Management Services

2022/23 Budget – 7% of Budget

- Selects new library materials in print, non-print, and digital formats.
- Manages integration of new materials into the library system and maintains records and inventory regarding the library collections.
- Mends and performs repairs to library items to extend their useful life and save taxpayers money.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total items mended or repaired	3,210	3,500	4,000
Cost savings (\$15 average price per item)	\$48,150	\$52,500	\$60,000
New additions to eBook collection and collection total with annual 5% increase	741 7,923	396 8,319	416 8,735
Patron item requests fulfilled and % of total requests fulfilled	60,341 92.6%	59,500 95%	61,500 95%

LIBRARY (1260)

2022/23 Budget

Library Public Services

2022/23 Budget – 60% of Budget

- Provides information and assistance at library locations citywide.
- Assists library patrons in locating materials, utilizing library computers and online resources, and requesting new books, movies, and digital resources. Facilitates patron registration and maintains patron records.
- Plans and conducts educational and recreational programs for citizens of all ages, as well as supporting reading groups, job search assistance, and technology training.
- Provides to APL and HLC cardholders an avenue to free WIFI service and free internet access computers.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Items Circulated	602,770	725,000	870,000
Circulation per capita	3.01	3.62	4.35
Circulation per paid staff	12,708	13,978	15,376
Programs (in-person and virtual) offered*	558	600	1,270
Program (in-person and virtual) attendance*	65,154	70,040	12,700
Library visits per capita	3.05	3.5	4.0
Reference transactions	204,054	208,135	212,765
Reference transactions per capita	1.02	1.04	1.06
Internet and WIFI log-ins	20,631	20,837	21,045
Registered cardholders and % of population	83,099 / 41.5%	85,000 / 42.5%	86,000 / 43%
Technology trainings	14,157	16,425	17,245
MakerSpace users	405 (June-Dec)	1,200	1,500
MakerSpace tour participants	509 (June-Dec)	1,000	750

*FY 2020/21 and FY 2021/22 represent hybrid years when most programs offered were online and received multiple views. APL will return to providing mostly in-person programs in FY 2022/23.

Library Literacy and Education Services

2022/23 Budget – 19% of Budget

Develops and coordinates programs for community members related to the attainment of U.S. citizenship, the acquisition of English-language skills, the improvement of adult literacy skills, and the development of early literacy skills in very young children.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Citizenship enrollment <i>Note: No Citizenship classes took place during the pandemic.</i>	0	35	85
ESL enrollment	167	185	235
Adult literacy tutoring - students enrolled and % progressing one grade level <i>Note: No tutoring took place during the pandemic.</i>	0 / 0%	10 / 75%	20 / 75%

LIBRARY (1260)

2022/23 Budget

Family Place Libraries Program Enrollment <i>Note: No FPL programs took place during the pandemic.</i>	0	25	100
Laugh and Learn/Baby Time Participants <i>Note: No in-person youth programs took place during the pandemic.</i>	0	360	1,050
Rubber Ducky Club Enrollment	286	430	475
Number of live story times streamed on Facebook <i>Note: These virtual programs will be scaled back as we resume in-person programs and as publishers reinstate restrictions on airing this content online.</i>	260	224	75

2022-23 Employee Distribution by Position

Business Unit	1260

Department	Description	Pos Id	Pos Count	*Supplemental Total	
LIBRARY	ADMINISTRATIVE ASSISTANT I	CLR400	19	\$	-
	DIRECTOR OF LIBRARY SERVICES	ADM030	1	\$	-
	ASST DIR LIBRARY SERVICES	ADM031	1	\$	-
	ADMINISTRATIVE ASSISTANT III	CLR410	2	\$	-
	BUYER I	CLR950	1	\$	-
	LIBRARY MESSENGER	HRL032	2	\$	-
	ADMIN ASSISTANT-HRLY	HRL904	18	\$	-
	LIBRARY TECH SPECIALIST	PRF028	1	\$	-
	LIBRARIAN I	PRF030	3	\$	-
	LIBRARIAN II	PRF031	4	\$	-
	LIBRARIAN III	PRF032	6	\$	-
	COORDINATOR OF P.R.& PROG.	PRF033	1	\$	-
	LIBRARY ASSISTANT	PRF034	18	\$	-
	<i>*ADMINISTRATIVE ASST. HRLY</i>	<i>HRL904</i>	<i>-1</i>	<i>\$</i>	<i>(11,073)</i>
	<i>*CASE WORKER</i>	<i>CLR030</i>	<i>0.5</i>	<i>\$</i>	<i>11,073</i>
LIBRARY Sum			76.5	\$	-

GOLF COURSES (1811)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,836,375	\$ 1,944,340	\$ 2,093,537
Supplies	1,265,735	1,208,777	1,451,115
Contractual Services	1,081,814	1,049,028	920,736
Other Charges	59,166	50,723	49,666
Total Expenses	\$ 4,243,091	\$ 4,252,868	\$ 4,515,054

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	22	22	22
Part-time	69	69	69
Total	91	91	91



Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

Our primary focus is on general operations and maintenance of the Ross Rogers and Comanche Trail Golf Complexes. In addition to essential operations, the Golf department also offers tournaments, youth, and league programs, and other special activities to expose the game to a wider audience and to enhance the quality-of-life opportunities for Amarillo residents and visitors.

Each of these programs and activities has value for the participants beyond just the game itself. Our strategy is to communicate the many benefits of the game as an activity for a lifetime. Golf does not require vigorous activity such as running and jumping, nor does it require a great deal of strength. It only requires only a self-paced walk, intervals of bending, reaching, and stretching--all valuable to the players' health and well-being. These activities can be performed by almost anyone, at any age, and will contribute to a longer, more enjoyable, and healthier life.

In addition to the physical attributes that improve health and wellness, the numerous social interactions also contribute to the players' well-being. Golf is a vehicle for youth to learn discipline, rules, sportsmanship, and etiquette. Golf requires self-control, the ability to remain calm under pressure, the ability to learn strategies, problem-solving, and perseverance. Participation also provides an opportunity for interaction with business leaders, community role models, and members of local charities and civic organizations.

Golf courses provide green space for both people and wildlife where players regularly see turtles, fish, birds, hawks, waterfowl, rabbits, foxes, raccoons, coyotes, and deer. The golf courses are maintained to recognize the importance of environmental stewardship in our operations.

Convenience is critical to patrons. The online tee time system makes it easier for patrons to book their tee time and to see what times are available at each course. Approximately 80% of tee times are now booked online. The online booking site is tied to the website www.playgolfamarillo.com where tournament schedules can also be viewed.

Golf Courses aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Customer Service and Civic Pride.

GOLF COURSES (1811)

2022/23 Budget

Programs of the Parks and Recreation Department — Golf Courses

Golf Operations

2022/23 Budget — 90% of Budget

Efficiently and effectively operate and maintain the Ross Rogers and Comanche Trail Golf Complexes by providing an economical, customer-friendly, and family-oriented experience with award-winning courses and recreational opportunities for our citizens and visitors.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Annual rounds	82,609	83,000	83,000
Average daily rounds	227	230	230
Average monthly revenue	\$285,600	\$290,000	\$296,955
Revenue per round	\$41.49	\$41.92	\$42.93
Cost per round	\$51.36	\$50.00	\$50.53

Tournaments

2022/23 Budget — 7% of Budget

Market and showcase Amarillo municipal golf courses; support community charities; provide a measurable benchmark for golfers; and further the game of golf.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Charity/tournament rounds	9,800	10,000	10,000
Charity contributions to the community	\$794,274	\$800,000	\$800,000

Youth

2022/23 Budget — 1% of Budget

Create future golfers to promote and protect the viability of the game.

Leagues

2022/23 Budget — 1% of Budget

Support economic development and business retention in Amarillo and provide an economical, customer-friendly experience and quality golf venue for the business community to provide health and wellness opportunities for their employees.

Special Programs

2022/23 Budget — 1% of Budget

Impact the health and wellness of various special groups in Amarillo and the surrounding area.

2022-23 Employee Distribution by Position

Business Unit	1811

Department	Description	Pos Id	Pos Count	*Supplemental Total
GOLF OPERATIONS				
	CUSTODIAN I	HRL911	1	\$ -
		TRD910	2	\$ -
	UTILITY WORKER	HRL930	6	\$ -
	ASST GM OF GOLF OPERATIONS	ADM404	1	\$ -
	GM OF GOLF OPERATIONS	ADM405	1	\$ -
	HEAD GOLF PROFESSIONAL	ADM899	1	\$ -
	GOLF COURSE SUPER	ADM900	1	\$ -
	CART ATTENDANT	HRL260	15	\$ -
	DELI ATTENDANT	HRL265	14	\$ -
	GOLF COURSE MARSHAL	HRL270	12	\$ -
	PRO SHOP ATTENDANT	HRL275	9	\$ -
	GREENSKEEPER (PT/SEASONAL)	HRL430	12	\$ -
	ASSISTANT GOLF PROFESSIONAL II	PRF452	2	\$ -
	GREENSKEEPER II	TRD431	6	\$ -
	GOLF IRRIGATION TECH II	TRD436	4	\$ -
	GOLF EQUIPMENT MECH I	TRD440	2	\$ -
	ASST. GOLF COURSE SUPT.	TRD975	2	\$ -
GOLF OPERATIONS Sum			91	\$ -

PARKS & RECREATION ADMINISTRATION (1820, 1825)

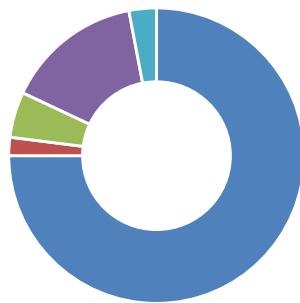
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 677,442	\$ 682,693	\$ 816,337
Supplies	47,658	39,321	49,821
Contractual Services	40,792	41,313	74,813
Other Charges	4,141	11,085	10,655
Total Expenses	\$ 770,033	\$ 774,412	\$ 951,626

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	9	9	10
Part-time	-	-	-
Total	9	9	10



- Administration/Support
- Departmental Capital Investment Program
- Marketing
- Park Reservations
- Special Events

PARKS & RECREATION ADMINISTRATION (1820, 1825)

2022/23 Budget

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

To integrate public arts into the environment of the city to improve the visual design and content of the city to enhance the experience of living and visiting Amarillo.

Goals and Objectives

The main function of Parks and Recreation Administration is to direct the overall operations of Golf, Recreation, Aquatics, Tennis, Warford Activity Center, Parks Maintenance, Zoo, Athletics, and Senior Services. All the departments within Parks and Recreation strive to improve the Quality of Life for those that live, work, and play in Amarillo.

Parks & Recreation Administration aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Civic Pride, Economic Development and Redevelopment, and Fiscal Responsibility.

Over the past two years, Parks Administration has initiated several forward-thinking projects including the Asset Management Plan and Parks Master Plan. This Parks Master Plan utilized information identified in the Asset Management Plan to develop a strategy for improvements to existing infrastructure, and new improvements desired by the community.

Programs of the Parks and Recreation Department — Administration

Administration/Support

2022/23 Budget — 100% of Budget

Provide general oversight and direction for the various departments within the Parks and Recreation Department, including Golf, Recreation, Tennis, Warford Activity Center, Park Maintenance, Zoo, Athletics, and Senior Services.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/23 Projected
Number of special event applications*	50	80	0
Number of park reservations processed	75	1100	1100
Phone contacts with public (daily average)	35	40	50
Number of permanent positions managed	136	136	124
Number of part-time positions managed	238	239	225

*Special Event applications are now included in the new Special Event Fee Structure

PARKS & RECREATION ADMINISTRATION (1820, 1825)

2022/23 Budget

Parks Beautification & Public Arts 2022/23 Budget — 100% of Budget

Primary function is the implementation of the Public Arts and Beautification Plan which was adopted by Council in 2021.

The main function of Beautification and Public Arts is to:

- Promote and encourage private and public programs to enhance all aspects of the city's appearance, presentation, and beautification
- Promote and encourage private and public programs to further the development of public arts
- Increase employment opportunities in the arts
- Encourage the integration of art into the architecture of municipal structures
- Identify and develop quality programs involving notable art in public places through exhibitions, acquisitions, and education to enhance our community.
- Raise awareness and appreciation of the value of art in public places and the beautification of our city in general.

2022-23 Employee Distribution by Position

Business Unit	1820

Department	Description	Pos Id	Pos Count	*Supplemental Total
PARKS & RECREATION ADMINISTRAT	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	OFFICE MANAGER	CLR630	1	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	DIR OF PARKS AND RECREATION	ADM400	1	\$ -
	ASST DIR OF PARKS AND RECREATI	ADM401	1	\$ -
	EVENTS COORDINATOR	CLR155	1	\$ -
	VISITOR SERVICE COORDINATOR	MGT432	1	\$ -
	COORD OF PR AND PROGRAMMING	PRF033	1	\$ -
	BUSINESS ANALYST	PRF810	1	\$ -
PARKS & RECREATION ADMINISTRAT Sum			9	\$ -

2022-23 Employee Distribution by Position

Business Unit	1825

Department	Description	Pos Id	Pos Count	*Supplemental Total
BEAUTIFICATION & PUBLIC ART				
	MANAGER	NEW	1	\$ -
BEAUTIFICATION & PUBLIC ART	Sum		1	\$ -

PARKS & RECREATION TENNIS (1830)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 50,523	\$ 103,728	\$ 110,234
Supplies	35,253	39,957	41,475
Contractual Services	147,047	109,006	109,005
Other Charges	7,528	5,964	7,513
Total Expenses	\$ 240,351	\$ 258,655	\$ 268,228

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	1	1	1
Part-time	3	3	3
Total	4	4	4



PARKS & RECREATION TENNIS (1830)

2022/23 Budget

Mission

Building our community through parks facilities and recreational programs by encouraging health and wellness, creating positive economic benefits, and protecting and enhancing the community's ecological systems.

Goals and Objectives

The Tennis program provides a quality tennis facility and supporting staff members that provide quality programs and events that meet the needs of the community. Tennis programs include Operations, Adult Leagues, Tournaments, Youth Programs, and Pickleball.

Tennis programming is offered at the Amarillo National Tennis Center which has 11 lighted outdoor tennis courts, 3 lighted indoor tennis courts, and 9 lighted outdoor pickleball courts. The budget provides funding for the care and upkeep of tennis courts, lights, and the buildings which support these activities. Full-time, part-time and independent contractors support these programs and provide customer service and court reservations services.

The Amarillo National Tennis Center receives support from the Amarillo Area Tennis Association and the United States Tennis Association which helps us provide sanctioned tournaments to the public. We also partner with Kids Incorporated and the Alex O'Brien Foundation to support our Youth programs. A new collaboration with the local USA Pickleball Association provides Pickleball lessons to all age groups.

Parks and Recreation Tennis aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Civic Pride and Customer Service.

Programs of the Parks and Recreation Department — Tennis

Operations

2022/23 Budget — 86% of Budget

Positively contribute to Amarillo's quality of life by efficiently and effectively operating and maintaining the Amarillo National Tennis Center, providing an economical, customer-friendly tennis experience, and healthy recreational opportunities for all citizens. This includes leagues, tournaments, and youth programs.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of tennis lessons	1,328	1,809	2,000
Tennis/Pickleball Attendance	6,507	7,876	8,000
Annual Tennis Center visits	7,835	12,449	13,500

PARKS & RECREATION TENNIS (1830)

2022/23 Budget

Adult Leagues

2022/23 Budget — 5% of Budget

Positively contribute to the quality of place and life in Amarillo, while providing healthy, safe, social recreational opportunities for Amarillo's adult population.

Tournaments

2022/23 Budget — 5% of Budget

Provide a quality, safe, competitive tournament environment to attract local and out-of-town tennis participants, provide a measurable benchmark for local tennis players, and grow participation in tennis.

Youth Programs

2022/23 Budget — 5% of Budget

Create future tennis players to promote the long-term viability of the game by providing an economical, customer-friendly experience, and quality tennis venue--introducing the sport and developing skills for our youth.

2022-23 Employee Distribution by Position

Business Unit	1830

Department	Description	Pos Id	Pos Count	*Supplemental Total
TENNIS CENTER	PROGRAM COORDINATOR	HRL420	3	\$ -
	PARKS PROGRAM COORDINATOR	PRF165	1	\$ -
	TENNIS CENTER Sum		4	\$ -

PARKS & RECREATION AQUATICS (1840)

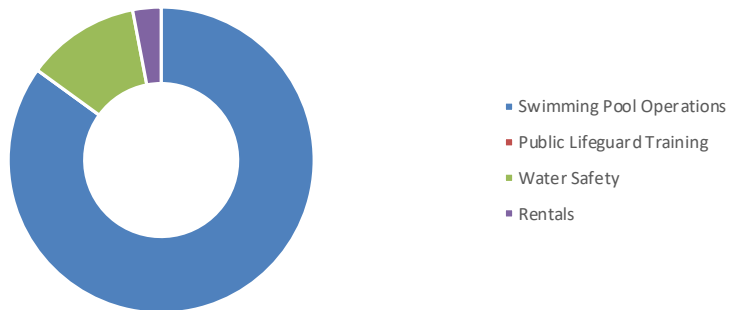
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 407,268	\$ 637,377	\$ 700,316
Supplies	122,958	250,605	243,533
Contractual Services	71,716	81,328	81,328
Other Charges	15,790	14,560	24,250
Capital Outlay	96,650	-	-
Total Expenses	\$ 714,382	\$ 983,870	\$ 1,049,427

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	2	2	2
Part-time	119	119	119
Total	121	121	121



PARKS & RECREATION AQUATICS (1840)

2022/23 Budget

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The function of the Aquatics Department is to plan, develop, and deliver quality aquatics programs and events that meet the needs of the community. Aquatics currently operates three outdoor seasonal swimming pools at Southeast, Southwest, Thompson Pools, and one indoor year-round pool at the Charles E. Warford Activity Center. Operations is the largest of the budgeted programs and includes training and staffing the pools, open swimming, weekly family nights, and concession sales.

Parks and Recreation Aquatics aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of **Civic Pride** and **Customer Service**.

Programs of the Parks and Recreation Department — Aquatics

Swimming Pool Operations

2022/23 Budget — 84% of Budget

Provide quality, clean, safe, fun swimming facilities, and programs to positively contribute to Amarillo's quality of life.

Public Lifeguard Training

2022/23 Budget — 1% of Budget

Provide certified courses for Lifeguards who will work in pool facilities across the area.

Water Safety

2022/23 Budget — 12% of Budget

Improve and develop safe general water skills, swimming technique, diving technique, submerging, and water comfortability for children, teens, and adults. Provide a formal training program for Junior Lifeguards.

Rentals

2022/23 Budget — 3% of Budget

Provide a safe, clean, fun water facility for rental to the community and groups and create an additional revenue source beyond general operations.

PARKS & RECREATION AQUATICS (1840)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Estimated	2021/22 Estimated	2022/23 Projected
Southeast pool swim lesson participants	0*	315	-
Southwest pool swim lesson participants	0*	500	-
Warford pool swim lesson participants	0*	275	425
Helping Hands Scholarships for swim lessons	0*	10	15
Public swim attendance	0*	44,500	82,025
Southeast pool public swim attendance	0*	19,000	20,000
Southwest pool public swim attendance	0*	13,300	13,900
Thompson pool public swim attendance	0*	38,500	48,125
Number of splashpads	0*	15	15
Number of swimming pools	0*	4	4

*Due to the COVID-19 Pandemic, 2020/21 number of participants and attendance have been changed.

2022-23 Employee Distribution by Position

Business Unit	1840

Department	Description	Pos Id	Pos Count	*Supplemental Total
SWIMMING POOLS				
	POOL MANAGER	CLR195	1	\$ -
	LIFE GUARD	HRL400	76	\$ -
	SWIMMING LESSON INSTRUCTOR	HRL402	8	\$ -
	POOL CASHIER	HRL403	25	\$ -
	ASSISTANT POOL MANAGER	HRL406	4	\$ -
	SWIMMING POOL MANAGER	HRL409	3	\$ -
	LESSON COORDINATOR	HRL417	3	\$ -
	AQUATICS SPECIALIST	PRF420	1	\$ -
SWIMMING POOLS Sum			121	\$ -

PARKS & RECREATION SERVICES (1850)

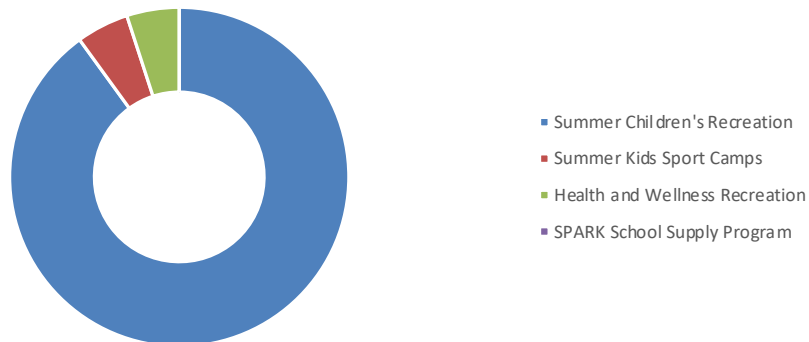
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 196,011	\$ 353,752	\$ 358,168
Supplies	53,913	43,779	43,426
Contractual Services	7,492	17,185	17,620
Other Charges	42,822	5,520	9,062
Capital Outlay	(5,359)	-	-
Total Expenses	\$ 294,878	\$ 420,236	\$ 428,276

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	3	3	3
Part-time	52	20	20
Total	55	23	23



Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Recreation program plans, develops, and delivers quality recreation programs and events that meet varying community needs. Recreation Strives to follow the Amarillo Parks and Recreation Mission Statement by creating programs that have health & wellness aspects, creating positive economic benefits, and helping to enhance the ecological system.

Some of the Health & Wellness programs that were created this past year would consist of Fit & Play camps, and a recent partnership with Public Health to include a great program called Reset. Reset is a new program that the City of Amarillo Parks and Recreation and the City of Amarillo Public Health Department created to give our community a FREE health and wellness opportunity and to help provide knowledge about living a healthier lifestyle. Resets mantra is Wellness FIT for Everyone! Residents of all ages are encouraged to take full advantage of what this program has to offer. From fitness in the park, water aerobics at our Warford Activity Center, to nutritional classes- there are health & wellness opportunities for everyone.

Some positive economic benefits the recreation and special event programs provide to the Amarillo Community help fill a gap by offering free or low-cost programs and events. We have free events such as Summer Free for All which is great fun for all ages, the Starlight Series which is Starlight Theater-free music in the park, and Starlight Cinema- free movies in the park. We also have Amarillo Egg Dash which is a free Easter event for all ages and Hocus Pocus in the Park which is a great Halloween event for all ages. Recreation has programs such as Triple A Club which is a free afternoon summer camp at some of our community parks, low-cost programs such as Kids Day Out, Winter, Spring & Summer camp at the Warford Activity Center, and awesome enrichment classes such as Coding Class, Nerf Gun Wars Archery Camp and, Lego Camps. There is a variety of programs recreation has to offer the Amarillo Community.

Lastly, our ecological programs and events include Tree & Turf Workshop which is a workshop to help the Amarillo Community learn about pesticides, tree & turf maintenance, and becoming an arborist. More programs such as the Hooked-on Fishing camp teaches children basic fishing skills, and they will also learn about fishing populations, and the rules/regulations to follow when fishing. Partners such as Boom adventures, Texas Game Wardens, and Texas Parks and Wildlife volunteer their time to make this camp happen. We also have some incredible sponsors. We have a community Garden in partnership with Public Health through the Reset program and an awesome service project called the Tree Give-Away event with generous donations from Apache Texas Tree Cooperation! During this event Parks and Recreation can give away over 300 trees to the Amarillo Community.

Parks and Recreation Services aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of Civic Pride and Customer Service.

PARKS & RECREATION SERVICES (1850)

2022/23 Budget

Programs of the Parks and Recreation Department — Services

Supply Budget for Special Events and Recreation Programs

2021/22 Budget — 5% of Budget

Providing various low-cost or free programs and special events to the community is our top priority.

Staffing Costs

2021/22 Budget — 90% of Budget

Provide all programs and special events through staffing, most staffing is 90% of the recreation budget.

Health and Wellness Recreation

2021/22 Budget — 5% of Budget

Provide recreation programs addressing the health and wellness of all ages across the community.

Special Events	2021 Total Attendance	2022 Total/ Estimated Attendance	2023 Projected Attendance
Spring Service Project (Tree Give-Away)	150	150	150
Egg Dash	450	325	500
Starlight Theater	615	660	750
Starlight Cinema	163	70	150
Summer Free for All	1,500	2,000	3,000
Dog Days/Skyhoundz	-	150	300
Hocus Pocus in The Park	1,700	2,300	3,000
Tree & Turf Safety Conference	57	65	75
Breakfast with Santa	770	300	500

PARKS & RECREATION SERVICES (1850)

2022/23 Budget

Recreation	2021 Total Attendance	2022 Total/ Estimated Attendance	2023 Projected Attendance
Kids Day Out	33 registered	147 Registered	165 registered
Inflatable Sports Camp	6 registered	40	60
Adulting 101	N/A (New Program)	40	60
Coding Class	N/A (New Program)	70	100
Winter Break Camp	19 full-time weekly 14 single day drop offs	40	100
Spring Break Camp	53 single days 44 full-time weekly 220 total for the week	250	250
Lego Camps	63 registered	80	150
Hooked on Fishing Camp	165 registered	160	180
Nerf Gun Wars	129 registered	150	200
Triple A Club	El Alamo 180 Glenwood 180 Memorial 180 San Jacinto 180 Total 901	720	780
Summer Camp at Warford	N/A (New Program)	720	780
Fit and Play Camp	72 registered	80	90
Rubik Cube Class	N/A (New Program)	20	40
How to Build Your Own Computer Class	N/A (New Program)	15	20
Disc Golf	41 registered	50	60

2022-23 Employee Distribution by Position

Business Unit	1850

Department	Description	Pos Id	Pos Count	*Supplemental Total
PARKS & RECREATION PROGRAM				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ASSISTANT RECREATION COORDINAT	CLR044	1	\$ -
	PROGRAM ATTENDANT	HRL095	13	\$ -
	RECREATION LEADER	HRL415	7	\$ -
	RECREATION COORDINATOR	PRF142	1	\$ -
PARKS & RECREATION PROGRAM Sum			23	\$ -

PARKS & RECREATION WARFORD (1855)

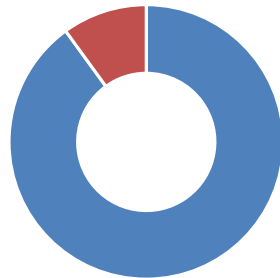
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 224,220	\$ 345,826	\$ 353,424
Supplies	65,681	82,607	98,701
Contractual Services	23,896	27,553	32,053
Other Charges	21,181	16,169	16,585
Capital Outlay	(5,231)	-	-
Total Expenses	\$ 329,747	\$ 472,155	\$ 500,763

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	5	5	6
Part-time	7	7	6
Total	12	12	12



■ Community Based Programs
■ Rentals

PARKS & RECREATION WARFORD (1855)

2022/23 Budget

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The function of the Warford Activity Center is to plan, develop, and deliver programs and activities that meet the varying needs of the community.

The Charles E. Warford Activity Center opened in January of 2018 as the city's only activity center. The initial programming for the center was based on a fitness/wellness model. As staff has evaluated the community engagement and program participation, it has been clear that the current programming model is not effective. The Warford Activity Center is shifting its focus to create revenue through rentals in order to provide programming at minimal cost to the community. Staff is continuing to explore partnership and grant opportunities in order to provide a wider range of recreational programming and health and wellness initiatives.

The Warford aligns to the City Council approved **BluePrint for Amarillo's** pillars of Civic Pride, Embracing Culture, Arts, and Recreation along with Enhancing Health and Wellness.

Programs of the Parks and Recreation Department — Warford

Rentals

2022/23 Budget — 60% of Budget

Provide the community access to an affordable meeting and gathering place for nonprofits, families, and businesses.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of rentals	120	232	250
Revenue	11,537	38,698.50	47,500

Programs

2022/23 Budget — 30% of Budget

Provide safe, supervised, structured, fun programs for children and adults to improve health and wellness, build relationships, and learn important skills. Provide a safe, educational, structured and supervised environment for after school programs focused on recreation, social growth, enrichment, and academic assistance.

PARKS & RECREATION WARFORD (1855)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Participants	0	150	300
Revenue	0	4200	10,800

Health and Wellness

2022/23 Budget — 10% of Budget

Provide enriching health and wellness activities through a variety of fitness and nutrition classes, and by utilizing the community garden to serve the needs of the community.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Classes	0	0	5
Revenue	0	0	100

2022-23 Employee Distribution by Position

Business Unit	1855

Department	Description	Pos Id	Pos Count	*Supplemental Total
WARFORD ACTIVITY CENTER				
	CUSTODIAN II	TRD047	1	\$ -
	PROGRAM ATTENDANT	HRL095	4	\$ -
	FRONT DESK ATTENDANT	CLR189	1	\$ -
		HRL085	2	\$ -
	FRONT DESK MANAGER	CLR190	1	\$ -
	CUSTODIAN I (HRLY)	HRL911	1	\$ -
	CENTER SUPERVISOR	MGT030	1	\$ -
	PARK PROGRAM COORDINATOR	PRF165	1	\$ -
	<i>*ASSISTANT PROGRAM COORDINATOR</i>	<i>NEW</i>	2	\$ 34,396
	<i>*CUSTODIAN I</i>	<i>TRD910</i>	-1	\$ (41,680)
	<i>*FRONT DESK ATTENDANT</i>	<i>HLR085</i>	-1	\$ (8,921)
WARFORD ACTIVITY CENTER Sum			12	\$ (16,205)

PARKS & RECREATION PARK MAINTENANCE (1861)

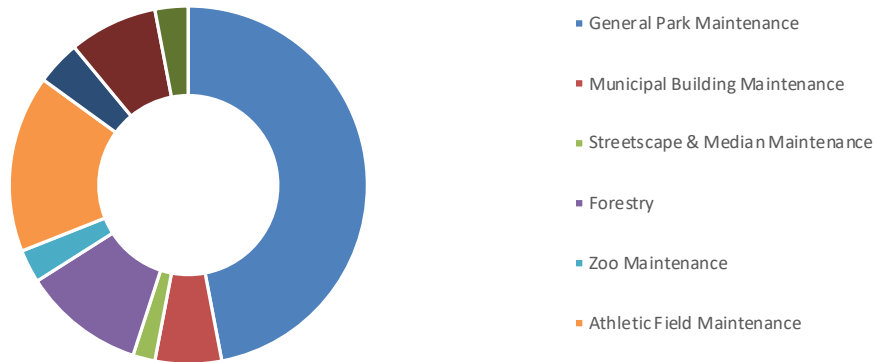
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,016,768	\$ 3,138,584	\$ 2,727,286
Supplies	579,385	888,477	897,393
Contractual Services	1,862,576	2,417,156	4,988,338
Other Charges	114,255	138,333	144,817
Capital Outlay	-	-	-
Total Expenses	\$ 5,572,984	\$ 6,582,550	\$ 8,757,834

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	71	72	44
Part-time	36	36	3
Total	107	108	47



PARKS & RECREATION PARK MAINTENANCE (1861)

2022/23 Budget

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Park Maintenance Department provides care and maintenance of parks and other facilities including Aquatics, Athletics (adult and youth), Recreation, and Zoo. Park Maintenance provides landscape maintenance for other city departments including Public Health, Libraries, WIC, Civic Center, Fire Stations and Fire Training Center, City Hall, Simms Building, Bus Transfer, Police and Courts, Airport Blvd., the Madam Queen, streetscapes, boulevards, and other city property. The goal of Park Maintenance is to provide a beautiful, clean, safe, and enjoyable environment for those that live, work, and play in Amarillo.

Park Maintenance supports Severe Weather Operations by conducting snow removal for parking lots and sidewalks around public buildings and Fire Stations. It also provides a support role in storm damage response to the Office of Emergency Management (Strike Teams) by securing sites involving downed trees and other fallen or blown debris.

Parks and Recreation utilizes the Asset Management Plan and Parks Master Plan to prioritize improvements to the existing infrastructure while looking at strategic and sustainable improvements.

Parks and Recreation Aquatics aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of Civic Pride and Fiscal Responsibility.

Programs of the Parks and Recreation Department — Maintenance

General Park Maintenance

2022/23 Budget — 47% of Budget

Efficiently and effectively maintain park land, related appurtenances, and facilities being good stewards of taxpayer's previous and current investments in parks.

Municipal Building Maintenance

2022/23 Budget — 6% of Budget

Effectively and efficiently maintain land, trees, shrubs, and plants and provide snow removal at municipal facilities and properties and irrigation systems at all fire stations.

Streetscape and Median Maintenance

2022/23 Budget — 2% of Budget

Effectively and efficiently maintain streetscapes and medians throughout the city.

PARKS & RECREATION PARK MAINTENANCE (1861)

2022/23 Budget

Forestry

2022/23 Budget — 11% of Budget

Effectively and efficiently care for the 17,000+ trees located at parks, tree farms, streetscapes, and municipal facilities.

Zoo Maintenance

2022/23 Budget — 3% of Budget

Effectively and efficiently maintain the Amarillo Zoo property.

Athletic Field Maintenance

2022/23 Budget — 16% of Budget

Effectively and efficiently maintain athletic fields to support City of Amarillo Athletic leagues and tournaments and Youth Sports organization leagues and tournaments using City of Amarillo fields.

Aquatics Maintenance

2022/23 Budget — 4% of Budget

Effectively and efficiently maintain City of Amarillo swimming pool facilities.

Special Events Maintenance Support

2022/23 Budget — 8% of Budget

Provide maintenance support to community special events sponsored by the City of Amarillo and other community events held in city parks.

City-Owned Properties and Undeveloped Land Maintenance

2022/23 Budget — 3% of Budget

Provide basic maintenance for city-owned property and undeveloped park land.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Workload			
Irrigation and sprinkler repair work orders	1,325	1,300	1,400
Facility maintenance work orders	182	600	600
Electrical repair work orders	92	200	200
Restroom and drinking fountain repairs	316	200	200
Playground Surface Renovations per year	1	1	3
Trees removed	164	150	200
Trees planted	168	150	400
Graffiti removal	220	200	200
Total athletic field acreage	157.4	157.4	157.4
Athletic field acreage over-seeded with Bermuda grass per year	16	16	20
Baseball/softball field prep per week	182	182	182

PARKS & RECREATION PARK MAINTENANCE (1861)

2022/23 Budget

Total Park acres	2,077	2,077	2,033
Efficiency			
Cost to maintain 1 baseball field per year	\$39,690	\$39,690	\$39,690
Cost to maintain 1 soccer field per year	\$25,162	\$25,162	\$25,162
Cost to prep 1 baseball field for play	\$31.96	\$31.96	\$31.96
Cost to maintain 1 acre of park property	\$3,077	\$3,254	\$3,354
Acres maintained per worker	28.60	28.63	31.76

Severe Weather Operations 2022/23 Budget — 0% of Budget

Park Maintenance supports the Office of Emergency Management during and after significant weather events. This support includes snow and ice removal, downed street trees, and response as Strike Teams for site security, allowing Police and Fire to respond to more urgent calls.

2022-23 Employee Distribution by Position

Business Unit	1861

Department	Description	Pos Id	Pos Count	*Supplemental Total
PARK MAINTENANCE				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	UTILITY WORKER	HRL930	3	\$ -
		TRD930	10	\$ -
	PARK SUPERINTENDENT	ADM410	1	\$ -
	ASST PARKS SUPERINTENDANT	ADM411	1	\$ -
	PARK HORTICULTURAL SUPERVISOR	MGT411	1	\$ -
	PARK MAINTENANCE SUPERVISOR	MGT412	3	\$ -
	PARK FOREPERSON I	MGT950	5	\$ -
	PARK TECHNICIAN I	TEC950	10	\$ -
	TREE TRIMMER	TRD411	1	\$ -
	PARK PLUMBER I	TRD415	6	\$ -
	PARK MAINTENANCE MECHANIC	TRD970	4	\$ -
PARK MAINTENANCE Sum			47	\$ -

PARKS & RECREATION ZOO (1862)

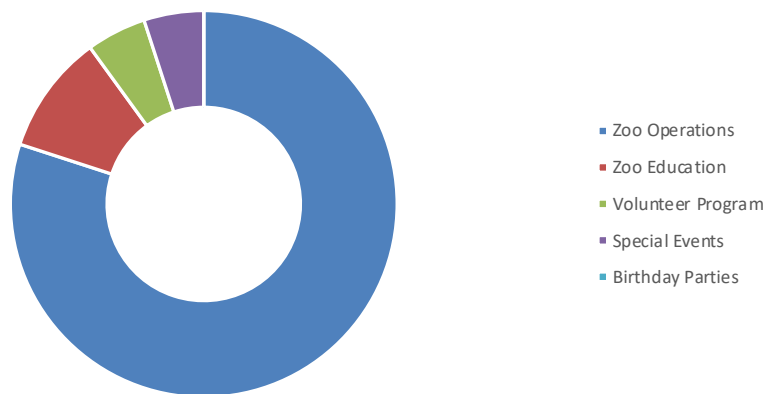
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 379,983	\$ 478,310	\$ 515,147
Supplies	121,247	98,205	102,705
Contractual Services	33,222	35,463	36,315
Other Charges	12,610	12,509	14,386
Total Expenses	\$ 547,062	\$ 624,487	\$ 668,553

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	8	8	8
Part-time	8	8	8
Total	16	16	16



Mission

Commitment to the conservation of wildlife and the natural world through excellent animal care, education, and community engagement.

Goals & Objectives

The Amarillo Zoo serves Amarillo and surrounding areas. Programs include Zoo Operations, Zoo Education, Volunteer Programs, Special Events, Rental, and Birthday Parties. Ensuring the highest quality guest experience is a primary goal of the Amarillo Zoo, contributing to the overall quality of life in Amarillo as and destination for visitors traveling through Amarillo.

The Amarillo Zoo aligns with the City Council approved **BluePrint for Amarillo** pillars of Civic Pride, Customer Service, Excellence in Communication, and Economic Development and Redevelopment along with the Initiatives included within.

The Amarillo Zoo provides and supports additional technologies available for Zoo staff to provide the most current training available.

Zoo Operations include care for animals and maintenance of the facilities related to animal care as well as operations of visitor services (soon-to-be gift shop area and educational facilities). Zoo staff are responsible for animal care and management, facility maintenance, conservation initiatives, and visitor services. Operations utilizes all available resources to achieve a high level of animal care, customer satisfaction, and overall safety.

Education programs have demonstrated success on several fronts: the popular ZOOschool, ZOOMobile, homeschool at the Amarillo Zoo, and Summer Camp programs regularly exceed demand. Programs align with STEM initiatives and both local and national benchmarks in classroom education which makes programs popular with regional educators. The Amarillo Zoo has offered over 156 different programs for students ages pre-K through 12. The focus for the next few years will be to build on this success and create a compelling learning environment for students, teachers, and visitors that is fun, inspiring, and instills a sense of environmental stewardship. A critical component to the success of this goal is securing a replacement ZOOMobile to continue to offer the outreach program.

The Amarillo's ZOOCrew Volunteer Program provides interested individuals ages 14 and up with an opportunity to support the Amarillo Zoo through the donation of their time and talents. Zoo volunteers help in a variety of ways including assisting with education programs, special events, guest services, animal husbandry, and horticulture. On average 40 volunteers are in the program with twelve orientations per year. Over 200 community volunteers are also recruited from area colleges, clubs, and business groups to assist with special events.

Special events continue to grow in popularity and provide guests with increased incentives for a return visit. On average 14 special events are offered each year with a variety of themes including Earth Day, International Cat Day, and Endangered Species Day. Two event themes, BOO at the Zoo and Easter Eggcitement and are highly popular events and are repeated each year. Special events are designed for families to have fun learning while enjoying the zoo. In addition, the public can schedule birthday parties at the Amarillo Zoo providing an additional revenue opportunity.

PARKS & RECREATION ZOO (1862)

2022/23 Budget

Programs of the Amarillo Zoo

Operations

2022/23 Budget — \$85,204 (87%)

Inspire appreciation, respect, and a connection to wildlife and nature through education, recreation, and conservation while providing a fun, affordable destination for the community, area, and tourists.

Education

2022/23 Budget — \$5,001 (5%)

Advance the mission of connecting people with wildlife by providing engaging and meaningful educational experiences.

Special Events

2022/23 Budget — \$4,000 (4%)

Advance the mission by providing engaging, fun, educational experiences while showcasing and marketing the Amarillo Zoo to a wider audience.

Birthday Parties

2022/23 Budget — \$1,000 (1%)

Advance the mission while providing an additional revenue source.

Travel

2022/23 Budget — \$3,000 (3%)

Advance the mission by allowing for staff to network and expand on professional development in the Zoo profession.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Amarillo Zoo Animal Collection (Species/Specimens)			
Mammals	28/55	31/57	30/55
Birds	11/19	11/20	10/19
Reptiles/amphibians	36/51	35/49	40/52
Invertebrates	8/340+	8/311+	10/311+
Visitor Services			
Admissions revenue	\$212,675	\$152,580	\$152,580
Education program revenue	\$15,619	\$21,996	\$21,996
Special events revenue	\$19,149	\$35,520	\$23,000
Volunteer hours worked	263	800	800
Annual Zoo visitors	50,647	51,000	51,500

2022-23 Employee Distribution by Position

Business Unit	1862

Department	Description	Pos Id	Pos Count	*Supplemental Total
ZOO MAINTENANCE				
	CUSTODIAN I	HRL911	1	\$ -
	ANIMAL ATTENDANT	HRL025	1	\$ -
		TRD590	2	\$ -
	GATE ATTENDANT-HRLY	HRL252	3	\$ -
	CONCESSION WORKER	HRL875	2	\$ -
	ACCOUNT CLERK I - HRLY	HRL901	1	\$ -
	ZOO CURATOR	MGT430	1	\$ -
	VISITOR SERVICE SPECIALIST	PRF440	1	\$ -
	ZOO EDUCATOR	TEC952	1	\$ -
	ZOO KEEPER I	TEC955	2	\$ -
	ZOO KEEPER II	TEC956	1	\$ -
ZOO MAINTENANCE Sum			16	\$ -

PARKS & RECREATION ATHLETICS (1870-1877)

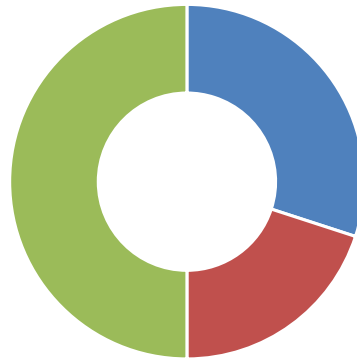
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 150,966	\$ 297,786	\$ 319,193
Supplies	16,447	34,005	34,005
Contractual Services	1,000	58,912	58,912
Other Charges	2,789	41,346	41,397
Total Expenses	\$ 171,201	\$ 432,049	\$ 453,507

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	2	2	2
Part-time	4	4	4
Total	6	6	6



- Adult League
- Adult Tournaments
- Athletic Field Administration

PARKS & RECREATION ATHLETICS (1870-1877)

2022/23 Budget

Mission

Build our community by encouraging physical and mental well-being through participation in Amarillo Parks and Recreation's athletic programs.

Goals and Objectives

Athletics creates and manages athletic programs including basketball, softball, and volleyball for Amarillo and surrounding communities.

Parks and Recreation Athletics aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of **Customer Service** along with the **Civic Pride** goal to **Enhance Health and Wellness**.

Athletics receives registration and entry fees for all adult sports teams annually, with amounts varying on a program-to-program basis. Schedules and standings are provided electronically for the convenience of the participants. The Athletics staff schedules and trains sports officials and scorekeepers to officiate and score all sports offered. Staff provides awards for all leagues and tournaments and presents them at the end of each season or tournament. Staff prepares payment authorizations for each contracted sport official and scorekeeper on a biweekly basis. Athletic staff allocates city owned athletic facilities to five private adult sports providers and four youth sport organizations that utilize the city's sport facilities for their programs. In addition, Athletics staff facilitates tournaments hosted by outside organizations. Staff produces invoices for field usage and collects fees. Athletics also schedules practices for adult sports teams and youth sports organizations and collects applicable city approved fees.

Athletics organizes multiple tournaments for various sports annually. The staff facilitates sports tournaments for private user groups, invoices those groups, and collects all city approved fees. Athletics works closely with youth sports organizations to facilitate their utilization of the city's athletic fields and facilities. Although not direct providers of youth sports, the division allocates space, provides resources, and collaborates to support youth sports leagues and tournaments.

Program expansions in Disc Golf, Ultimate Frisbee, Dodgeball, and Kickball will be explored as will new programs such as Flag Football.

This budget reflects requested funds for continued employee training to ensure that the best practices in athletics management are implemented. Athletics staff will continue to attend meetings, workshops, and conferences of the Texas Amateur Athletic Federation (T.A.A.F.), United States Sports Specialty Association (U.S.S.S.A.) and the Texas Recreation and Parks Society (T.R.A.P.S) to keep current on sports trends, changes in rules, and to place bids for tournaments to be held in Amarillo. Athletics works closely with youth sports organizations to facilitate their utilization of the city's athletic fields and facilities. Although not direct providers of youth sports, the division allocates space, provides resources, and collaborates to support youth sports leagues and tournaments.

Program expansions in Pickleball, Ultimate Frisbee, Dodgeball, and Kickball will be explored as will new programs such as Flag Football and eSports.

PARKS & RECREATION ATHLETICS (1870-1877)

2022/23 Budget

This budget reflects requested funds for continued employee training to ensure that the best practices in athletics management are implemented. Athletic employees are expected to complete a two-year training to obtain the Certified Professional Sports Manager designation. Athletics staff will continue to attend meetings, workshops, and conferences of the Texas Amateur Athletic Federation (T.A.A.F.), United States Sports Specialty Association (U.S.S.S.A.) and the Texas Recreation and Parks Society (T.R.A.P.S) to keep current on sports trends, changes in rules, and to place bids for tournaments to be held in Amarillo.

Programs of the Parks and Recreation Department — Athletics

Adult Leagues

2022/23 Budget — 30% of Budget

Contribute to the quality of place and life in Amarillo while providing healthy, safe, social, and recreational opportunities for the community's adult population through the following leagues:

- Softball (1871) - This program provides for the adult softball leagues in Amarillo. We have 2 seasons of softball, averaging 200 to 300 teams, 2,000 players, and 2,000 games at River Road, Southeast, and Southwest complexes.
- Basketball (1872) - This program provides for the adult basketball leagues in Amarillo. We have one season averaging 32-34 teams, with 300 players, and 130 to 140 games at local AISD gyms and the Warford Activity Center.
- Volleyball (1874) - This program provides for the adult volleyball leagues in Amarillo. We have 4 seasons (2 indoor and 2 outdoor) averaging 600-625 teams, 3,600 players, and 3,600 matches. Indoor seasons are played at local AISD middle school gyms and outdoor seasons are played at Thompson Park, Ellwood Park, and Memorial Park.

Adult Tournaments

2022/23 Budget — 20% of Budget

Provide a quality, safe, competitive tournament environment to attract local and out-of-town adult sports teams and participants; showcase the Amarillo community and create entertainment options. Current tournaments include:

- Softball (1871) - We host two tournaments each year for the adult softball programs. We average 110 to 125 teams with 1,300 players participating.
- Volleyball (1874) - We host two outdoor tournaments each year for the adult volleyball programs. We average 30 to 35 teams with 200 players participating.

PARKS & RECREATION ATHLETICS (1870-1877)

2022/23 Budget

Athletic Field Administration 2022/23 Budget — 50% of Budget

Manage the reservations for athletic fields for adult and youth sport association groups.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Adult league games	4,213	6,000	7,000
Adult basketball teams registered (single season)	37	34	30
Adult softball teams registered (two seasons)	483	345	400
Adult volleyball teams registered (four seasons)	622	400	400
Officials and scorekeepers trained	120	75	60
Practice field reservations	1,086	1,100	1,125

2022-23 Employee Distribution by Position

Business Unit	1870

Department	Description	Pos Id	Pos Count	*Supplemental Total
ATHLETIC ADMINISTRATION				
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	ATHLETIC SPECIALIST	HRL905	4	\$ -
	ATHLETIC SUPERVISOR	MGT420	1	\$ -
ATHLETIC ADMINISTRATION Sum			6	\$ -

PARKS & RECREATION SENIOR SERVICES (1880)

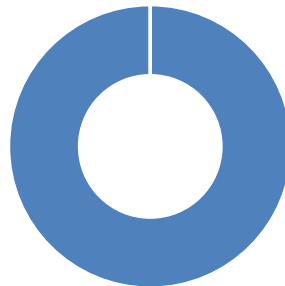
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 22,099	\$ 59,924	\$ 62,818
Supplies	15,631	6,000	8,000
Contractual Services	30,528	19,250	17,250
Other Charges	556	3,565	3,582
Total Expenses	\$ 68,814	\$ 88,739	\$ 91,650

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	1	1	1
Part-time	-	-	-
Total	1	1	1



■ Senior Services

PARKS & RECREATION SENIOR SERVICES (1880)

2022/23 Budget

Mission

Building our community through parks and programs by encouraging health and wellness, creating positive economic benefits, and enhancing the community's ecological systems.

Goals and Objectives

The Center Without Walls program was officially renamed during FY 2020 to The NeighborHUB program. The branding and name have been patented. The NeighborHUB is a community-based service delivery model connecting participants to existing programs and services in nontraditional "senior" facilities, providing new services and programs utilizing existing community spaces, and creating a collaborative network of organizations, businesses, and individuals committed to sharing and developing program and service resources. It is expected that The NeighborHUB web-based virtual center will benefit the community in many ways:

- Consistently connect citizens to existing programming and services across the community.
- Create opportunities to reach active adults/seniors not currently participating in programs and services.
- Provide programming and services that currently do not exist in the community to address health and wellness, economic security, and connection to community issues for the active adult/senior population.
- Develop new collaboration and partnerships to better serve the community and a coordinated network of community-based organizations, businesses, and individuals committed to sharing and developing further program and service resources.
- Educate the community regarding the needs of its aging citizens.
- Connect aging citizens and their caregivers to resource information.
- Efficiently use existing resources to efficiently serve the growing active adult/senior population.

The specific goal and strategy of The NeighborHUB is to maximize the health and wellness (physical, mental, and spiritual), economic security, and connection to the community for active adults (Age 50+) in and near Amarillo, Texas by:

- Connecting and engaging active adults 50+ with existing community programs and services,
- Developing new services/programs for the age group, and
- Creating a collaboration/program provider network to share and develop program and service resources.

Program components include:

- Online community via the City of Amarillo – NeighborHUB website (webpage, social media, event/activity calendar, registration of city directors programs/events/activities, links to program provider events/activities/registration, and resources directory with relevant links and information).
- Low-cost/no-cost programs and services in nontraditional spaces delivered by the city to fill gaps in community programming as identified in the programming needs assessment; and
- Community awareness and marketing of The NeighborHUB.

PARKS & RECREATION SENIOR SERVICES (1880)

2022/23 Budget

During 2019, Senior Services began introducing The NeighborHUB Program to the Community via local media, social media, and small group gatherings with Active Adult organizations and participation in a variety of health fairs and Active Adult events sponsored by collaborating agencies. During this introductory period, the Program Coordinator has marketed the online calendar with its emphasis on activities/events/happenings in Amarillo of particular interest to the Active Adult Community. In addition, the Program Coordinator has also marketed the online Resource Directory and the advantages to the Active Adult Community and their families of having accurate information at the ready whenever necessary.

Parks and Recreation Services aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillars of **Civic Pride** and **Customer Service**.

Programs of the Parks and Recreation Department — Senior Services

Senior Services

2022/23 Budget — 100% of Budget

Create a network of diverse programs and services enabling active adults 50+ to maximize their health and wellness (physical, mental, spiritual), economic security, and connection to the community all while adhering to any Social Distancing requirements necessary to maintain a safe environment.

<i>Performance Measures/Indicators:</i>	2020/2021* Actual	2021/2022* Estimated	2022/2023 Projected
Community engagement opportunities/attendance	0/0	0/0*	10/200
Warford Center senior-specific programs	0	0	5
Warford Center senior special events	0	0	3
Providers participating in The NeighborHUB Calendar	0	20	20
The NeighborHUB webpage visitors	0	500	500
The NeighborHUB resource directory visitors	0	500	500

*During the COVID pandemic Senior Service programming and calendar were temporarily put on hold due to the lack of programming for this high-risk demographic.

2022-23 Employee Distribution by Position

Business Unit	1880

Department	Description	Pos Id	Pos Count	*Supplemental Total
SENIOR SERVICES	PROGRAM COORDINATOR	MGT560	1	\$ -
SENIOR SERVICES	Sum		1	\$ -

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Transportation			
01000 - General Fund			
1420 - Street Department	8,090,377	9,632,062	11,108,668
1731 - Traffic Administration	4,434,727	4,814,287	5,545,263
1761 - Transit Fixed Route	2,285,827	2,700,225	3,118,807
1762 - Transit Demand Response	1,169,641	1,282,683	1,638,453
1763 - Transit Maintenance	912,098	1,207,290	1,203,032
1764 - Transit Administration	563,351	692,835	774,765
2425 - Photographic Traffic Enforcement			
24250 - Photographic Traffic Enforceme	1,124,496	1,113,920	1,000,000
26630 - Local Law Enforcement Block G			
26630 - Leose Training - Airport Security	1,754	1,500	1,500
5400 - Airport Fund			
54110 - Department of Aviation	16,099,649	17,931,735	19,529,036
54170 - Rental Car Facility	540,013	666,259	631,225
54200 - Airport PFC fund	930,000	-	1,360,000
Transportation Total Expenditures	36,151,934	40,042,796	45,910,749

TRANSIT (1761-1764)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,696,363	\$ 4,331,806	\$ 4,980,253
Supplies	598,163	980,599	1,085,465
Contractual Services	76,495	86,842	92,801
Other Charges	531,187	483,786	576,538
Capital Outlay	28,715	-	-
Inter Reimbursements	(5)	-	-
Total Expenses	\$ 4,930,917	\$ 5,883,033	\$ 6,735,057

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	68	68	69
Part-time	-	-	-
Total	68	68	69



Mission

Provide safe, reliable, and cost-effective public transportation services valued by users, non-users, and community leaders.

Goals and Objectives

Amarillo City Transit (ACT) will continue to strive to effectively manage the transportation services of the city to positively enhance the mobility needs of those we serve. To do this, Amarillo City Transit (ACT) will manage with a forward-thinking mindset, focused on industry best practices, the priorities set forth in the **BluePrint for Amarillo**, and by delivering service centered around our core values of:

- **Safety** – Ensure that service delivery promotes the health and safety of our customers, community, and employees.
- **Great Customer Service** – Customers, vendors, and colleagues are to be respected and treated in a professional manner.
- **Reliability** – We are committed to providing services that meet the needs of our customers. We expect the experiences of our customers and visitors to be safe, timely, and clean.
- **Efficiency** – We are committed to making sure that customers get to and from their destinations in an efficient and timely manner.
- **Integrity** - We strive to do the right thing and be honest and straightforward when dealing with each other and customers.

Programs of the Transit Department

Fixed Route Operations

2022/23 Budget — 46% of Budget

ACT Fixed Route Operations' primary focus is the safe and reliable transportation of passengers to ensure meaningful access to the community. Fixed route services represent an essential means of transportation for individuals who have minimal to no other forms of travel. As our city continues to grow ACT must do the same. As such, Amarillo City Transit (ACT) is committed to looking at alternative modes of transportation that meet the current and future needs of the community.

Passenger ridership levels continue to remain below pre-COVID numbers; however, we have seen a gradual trend upward as people continue to feel safer using public transportation. Additionally, missed trips continue to be above our targeted performance measures due to a national shortage of CDL operators. To address this, we begin hiring non CDL operators to assist with operational concerns and will continue to be intentional in our efforts to hire more operators to improve service delivery.

Fixed Route Operations					
<i>Performance Measures/Indicators:</i>					
Indicator	Measure	Target	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Missed trips	Percent of total trips per month	Less than 0.07%	1.22%	1.10%	1.00%
Average monthly passengers	Increase monthly passengers over the same month previous year	6%	14,704	15,029	15,500
On-Time performance	Percent of trips within On-Time 0 minutes early – 5 minutes late at time points	92%	97%	97%	98%
Fare recovery ratio	The fare paid vs. cost to provide service	5%	3%	0%	*

ACT continues to not charge a fare currently but anticipates charging again in FY 22/23

ACT-Connect Americans with Disabilities Required Service 2022/23 Budget – 22% of Budget

ACT-Connects primary goal is to improve mobility for seniors and individuals with disabilities by eliminating barriers to transportation. ACT-Connect is our paratransit service that provides essential trips for many customers' mobility needs, connecting them to jobs, medical appointments, and other daily commitments. Our eligibility screening process determines whether an applicant can use a fixed route for some or all their trips. Applicants who have a disability but are not prevented from using fixed-route are not eligible for ACT-Connect service.

Beginning July 1, 2021, ACT entered an agreement with Panhandle Independent Living Center (PILC) to provide GAP Service to PILC and its Affiliates in the geographically defined service area. ACT also entered a contract with Area Agencies on Aging (AAA), to provide mobility options for older and younger persons with disabilities.

Connect Operations					
<i>Performance Measures/Indicators:</i>					
Indicator	Measure	Target	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Passenger per revenue hour	Passengers per revenue hour	2.4	2.2	2.4	2.5
No Shows/ late cancellations	Percent of scheduled trips	Less than 5%	4%	4%	4%

TRANSIT (1761-1764)

2022/23 Budget

On-Time performance	Percent of trips picked up/ dropped off within the 25-minute pick up window	92%	96%	97%	97%
Average time required to complete a determination of eligibility	Less than 21 days following receipt of a completed application required by ADA	Less than 7 days	1.1	1.5	1.5

In-person interviews are now being conducted.

Fleet Maintenance and Repair 2022/23 Budget — 21% of Budget

The ACT Fleet Maintenance program is responsible for the routine preventive maintenance and cleaning of revenue vehicles, staff support cars, and bus shelter locations. Preventive maintenance performed is done in accordance with the vehicle manufacturer's recommendations to prolong the life of our assets and enhance the Civic Pride in transit. Despite the substantial passenger decline due to COVID-19, maintenance staff continues to be proactive in cleaning vehicles and offices.

Fleet Maintenance and Repair					
Performance Measures/Indicators:					
Indicator	Measure	Target	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Daily cleaning	Percent of Fleet Cleaned Daily	100%	100%	99%	99%
Detail cleaning	Avg. Vehicles Detailed per Month Or 50% of the Fleet	8	8	8	8
Service Reliability**	Mean Distance between Road Calls Fixed Route	6,359	12,764	15,000	14,000
	Connect Service	3,451	15,432	18,000	17,000
Preventative Maintenance	PM Service Completed within 500 miles of scheduled service	95%	95%	96%	98%

** New vehicles reduce the distance between road calls. Also, a requirement of the Safety Plan.

TRANSIT (1761-1764)

2022/23 Budget

Management and Administration 2022/23 Budget – 12% of Budget

Includes transit management, a newly created transit grant-compliance coordinator position, a transit planner, an administrative technician, and the safety and training program.

Safety						
Performance Measures/Indicators:						
Indicator	Measure	Target*	Mode	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Fatalities	Per 1,000,000 miles	0	Fixed Route	0	0	0
		0	Connect	0	0	0
Injuries	Serious or Not Serious Injury to a Person	9	Fixed Route	11	7	6
		1	Connect	3	1	1
Events	Any Accident, Incident or Occurrence	18	Fixed Route	31	18	16
		7	Connect	13	7	7
*Targets are based on a 5-year average						

Customer Service					
Performance Measures/Indicators:					
Indicator	Measure	Target	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Complaints	Complaints per 10,000 passengers	Less than 1.6	1.2	1.5	1.5
Customer Service Response	24 Hour acknowledgment of a complaint	97%	92%	90%	90%

ACT follows the Transit Asset Management Plan to comply with federal requirements for managing assets in a State of Good Repair.

TRANSIT (1761-1764)

2022/23 Budget

Transit Asset Management					
Performance Measures/Indicators:					
Indicator	Measure	Target	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Revenue vehicle	The % of revenue vehicles that exceed the useful life.	30%	61%	42%	10%
Non-revenue vehicle: supervisor cars and shop trucks	The % of non-revenue service vehicles that exceed the useful life.	25%	63%	63%	25%
Facilities: transit office/maintenance, transfer terminal, bus wash	The % of facilities (by group) that are rated less than 3.0 on the Transit Economic Requirements Model (TERM) Scale.	0%	0%	33%	0%

2022/23 Expenditures by Funding Source

Federal	75% of Budget
State	9% of Budget
Passenger Fees	1% of Budget
Other Operating Revenue	2% of Budget
General Fund	13% of Budget

2022-23 Employee Distribution by Position

Business Unit	1761

Department	Description	Pos Id	Pos Count	*Supplemental Total
TRANSIT FIXED ROUTE				
	DISPATCHER/ROUTE SUPERVISOR	MGT245	2	\$ -
	TRANSIT OPERATIONS SUPERVISOR	MGT535	1	\$ -
	BUS DRIVER	TRD530	31	\$ -
TRANSIT FIXED ROUTE Sum			34	\$ -

2022-23 Employee Distribution by Position

Business Unit	1762

Department	Description	Pos Id	Pos Count	*Supplemental Total
TRANSIT DEMAND RESPONSE	DISPATCHER/ROUTE SUPERVISOR	MGT245	3	\$ -
	VAN OPERATOR	TRD535	13	\$ -
	TRANSIT DEMAND RESPONSE Sum		16	\$ -

2022-23 Employee Distribution by Position

Business Unit	1763

Department	Description	Pos Id	Pos Count	*Supplemental Total	
TRANSIT MAINTENANCE					
	UTILITY WORKER	TRD930	5	\$	-
	MECHANIC APPRENTICE	TRD920	2	\$	-
	MECHANIC I	TRD921	2	\$	-
	MECHANIC II	TRD922	1	\$	-
	MECHANIC FOREPERSON I	TRD923	1	\$	-
TRANSIT MAINTENANCE Sum			11	\$	-

2022-23 Employee Distribution by Position

Business Unit	1764

Department	Description	Pos Id	Pos Count	*Supplemental Total
TRANSIT ADMINISTRATION				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ACCOUNTANT III	PRF128	1	\$ -
	PLANNER I	PRF902	1	\$ -
	DISPATCHER/ROUTE SUPERVISOR	MGT245	1	\$ -
	TRANSIT OPERATIONS SUPERVISOR	MGT535	1	\$ -
	TRANSIT MANAGER	ADM530	1	\$ -
	ASSISTANT TRANSIT MANAGER	ADM531	1	\$ -
	<i>*PLANNER I</i>	<i>PRF902</i>	<i>1</i>	<i>\$ 32,865</i>
TRANSIT ADMINISTRATION Sum			8	\$ 32,865

STREET (1420)

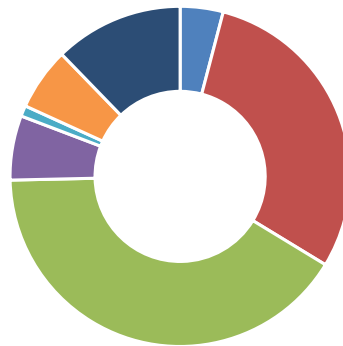
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 4,040,633	\$ 4,997,978	\$ 6,091,354
Supplies	251,237	272,073	341,085
Contractual Services	4,019,455	4,784,216	4,973,040
Other Charges	53,084	54,551	47,445
Capital Outlay	12,319		
Inter Reimbursements	(286,351)	(476,756)	(344,256)
Total Expenses	\$ 8,090,377	\$ 9,632,062	\$ 11,108,668

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	91	91	90
Part-time	4	4	4
Total	95	95	94



- Street Division Administration/Support
- Pavement Preservation Program
- Pavement Maintenance and Repair Program
- Winter Weather Operations
- Street Structure Maintenance/Repair Program
- Street Utility Cuts

Mission

Provide the public with a safe network of clean and well-maintained streets and alleys at a cost-effective price, through the utilization of best practices and first-rate customer service.

Goals & Objectives

The Street Department currently maintains 1,050.16 centerline miles of streets and 517.87 miles of alleys. Over the past five years, the number of miles of streets has increased by 27.16 miles, and the number of alleys has increased by 21.69 miles. Managing an aging and growing transportation system of this magnitude requires the utilization of best practices, fiscal responsibility, and an array of effective maintenance and pavement preservation programs.

A pavement condition assessment, a best practice according to the American Public Works Association, was completed in 2017. The existing pavement condition of the city's entire street network was evaluated, and the Pavement Condition Index (PCI) was calculated to be 71. A PCI is a numerical index between 0 and 100 which is used to indicate the general condition of a pavement. Over the past four years, several Prop 1 bond-funded street maintenance projects have been completed. In FY 2021/22, the Department is planning to conduct another pavement assessment to determine the overall change in pavement condition of the street network and evaluate the effectiveness of the current street maintenance programs. A pavement management system is also utilized to organize the current and historical pavement condition information into a comprehensive database that enhances the ability to manage our maintenance programs. Effectively maintaining the city's transportation infrastructure leads to safer roadways for the public.

The Street Department practices align with the City Council adopted **BluePrint for Amarillo** in expanding our capacity to deliver first-rate fiscally responsible programs, customer service, excellence in communication along with utilizing best practices resulting in enhanced civic pride.

Programs of the Street Department

Administration/Support

2022/23 Budget – 4% of Budget

Management of the multi-faceted street and alley maintenance operation is achieved by the Street Superintendent and Assistant Street Superintendent and a four-person office staff. The Street Department delivers cost-effective programs aimed at providing the public with a safe, well-maintained transportation network.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Service Requests Received per Year	1,111	1,150	1,250
Service Requests Completed per Year	995	1,000	1,200
Average days to resolve service request from receipt of service request*	38.4	38	36
Vehicle & Equipment GPS Management	1.78 hrs./day	1.51 hrs./day	1.4 hrs./day

*Length of service is impacted by weather conditions

STREET (1420)

2022/23 Budget

Pavement Preservation Program 2022/23 Budget – 30% of Budget

The Street Department utilizes an extensive assortment of preventative maintenance programs to preserve the city's transportation infrastructure. Sealcoating, crack sealing, and fog sealing (alleys) are generally performed in-house, while asphalt overlay, micro-surfacing, scrub sealing, cape sealing, and high-density mineral bond are outsourced to local contractors.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Lane miles of residential streets seal coated (10-year cycle = 178.7 lane miles annually)	87.7	30	125
Lane miles of paved streets crack sealed (10-year cycle = 243.5 lane miles annually)	100.7	0	100
Miles of paved alleys sealed (6-year cycle = 37.98 miles annually)	9.0	25	15

Pavement Maintenance and Repair Program 2022/23 Budget – 41% of Budget

General pavement maintenance and repairs are performed to prolong the life of our streets and alleys. Asphalt repairs are categorized by size and complexity: potholes, minor, and major. This program also includes brick and concrete street repairs, pavement shouldering, and sweeping. Due to traffic volume and speed, pavement repairs performed in-house by Street Department employees are prioritized in the following order to ensure the safety of the traveling public: arterial streets, residential streets, and alleys. Arterial reconstruction is outsourced to local contractors.

<i>Workload Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of Potholes Repaired in Paved Street (Average Size = 3' X 3')	3,683	2,500	3,250
Number of Potholes Repaired in Paved Alley (Average Size = 3' X 3')	3,203	3,800	3,950
Number of Minor Asphalt Repairs Completed in Streets (Avg Size = 10' X 15')	727	650	650
Number Of Minor Asphalt Repairs Completed in Alleys (Avg Size = 10' X 15')	700	900	900
Lane Miles Of Major Asphalt Repairs Completed in Streets	6.0	6.0	6.0
Miles of Major Asphalt Repairs Completed in Alleys	1.4	2.0	2.0
Gutter Miles Of Residential Streets Swept	13,751	14,000	14,000
<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected

STREET (1420)

2022/23 Budget

Average Days to Repair Pothole in Street from Receipt of Service Request	13.3	13	10
Average Days to Repair Pothole in Alley from Receipt of Service Request	27.1	27	20
Average Days to Repair Minor Asphalt Failure in Street from Receipt of Service Request	48	47	45
Average Days to Repair Minor Asphalt Failure in Alley from Receipt of Service Request	114	100	90
Average Days to Repair Major Asphalt Failure in Street from Receipt of Service Request	439	430	425
Average Days to Repair Major Asphalt Failure in Alley from Receipt of Service Request	298	295	290
Average Days to Sweep Paved Street from Receipt of Service Request	4.2	4.0	3.5

Winter Weather Operations 2022/23 Budget – 6% of Budget

This program provides for safe roadways during winter weather events. The division performs snow/ice control on arterial and collector streets, overpasses, etc.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Tons of De-Icing Materials (Salt/Sand) Applied	1,954	1,652	1,600
Snow Removal (Number of Lane Miles)	799	977	1,200

Street Structure Maintenance and Repair 2022/23 Budget – 1% of Budget

Various street-related structures, such as crash attenuators, guard rails, speed bumps, ADA ramps, etc. are essential safety components for motorists and pedestrians traveling throughout the city's transportation system.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of Speed Bumps Installed	0	12	14
Linear Feet of Guardrail Repaired	48	200	250

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Average Days to Install Speed Bump from Receipt of Installation Order from Traffic Engineering*	0	24	10
Average Days to Repair Guardrail from Receipt of Service Request	45	180	45

*There is not a dedicated repair/installation crew. It is based on availability of personnel, materials, and severity.

STREET (1420)

2022/23 Budget

Street Utility Cuts

2022/23 Budget – 6% of Budget

Effective pavement cut restoration is a key element of our long-term transportation infrastructure maintenance plan, as well as a best practice according to the American Public Works Association. This program administers a permit process for all utility excavations within city right-of-way for service line installation or maintenance. Utility cut surface repairs for permit holders are also provided, at a fee.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total Number of Utility Cut Permits Issued	1,434	1,450	1,450
Number of Utility Cut Permits Issued to City Departments	690	725	725
Number of Utility Cut Permits issued to Outside Agencies	744	725	725

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Average Days to Complete Utility Cut Repairs (Surface Repaired by City) from Issuance of Permit*	34.5	34.0	30.0

*Includes the time it takes a utility contractor to complete work.

Unpaved Streets/Alleys Maintenance

2022/23 Budget – 12% of Budget

This program effectively maintains the unpaved streets and alleys within our transportation system.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Miles of Unpaved Streets Repaired Annually (83 Total Miles of Unpaved Streets)	33.7	25.0	25.0
Miles of Unpaved Alleys Repaired Annually (279 Total Miles of Unpaved Alleys)	36.5	37.0	37.0

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Average Days to Repair Unpaved Alley from Receipt of Service Request	24.1	24.0	24.0

2022-23 Employee Distribution by Position

Business Unit	1420

Department	Description	Pos Id	Pos Count	*Supplemental Total	
STREET DEPARTMENT					
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$	-
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$	-
	UTILITY WORKER	HRL930	4	\$	-
		TRD930	33	\$	-
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$	-
	STREET SUPERINTENDENT	ADM220	1	\$	-
	ASST STREET SUPERINTENDENT	ADM221	1	\$	-
	STREET PROGRAM COORDINATOR	CLR220	1	\$	-
	STREET SUPERVISOR I	MGT220	5	\$	-
	STREET FOREPERSON I	MGT221	3	\$	-
	TRAFFIC CONTROL SPECIALIST	TEC225	1	\$	-
	EQUIPMENT OPERATOR IV	TRD220	2	\$	-
	EQUIPMENT OPERATOR I	TRD221	14	\$	-
	CONCRETE FINISHER	TRD222	1	\$	-
	SECURITY GUARD	TRD900	3	\$	-
	EQUIPMENT OPERATOR II	TRD950	14	\$	-
	EQUIPMENT OPERATOR III	TRD951	5	\$	-
	UTILITY OPERATOR	TRD960	4	\$	-
	<i>*UTILITY WORKER</i>	<i>TRD930</i>	<i>-1</i>	<i>\$</i>	<i>(30,538)</i>
STREET DEPARTMENT Sum			94	\$	(30,538)

TRAFFIC (1731, 24250)

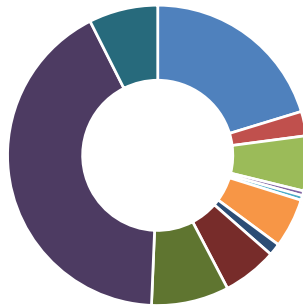
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,441,906	\$ 1,764,605	\$ 1,882,876
Supplies	2,246,965	2,376,056	2,895,535
Contractual Services	1,351,075	1,391,403	780,536
Other Charges	394,584	394,148	64,321
Capital Outlay	22,254	40,000	-
Inter Reimbursements	(12,561)	(78,000)	(78,000)
Operating Transfers	115,000	40,000	1,000,000
Total Expenses	\$ 5,559,223	\$ 5,928,212	\$ 6,545,268

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	24	24	23
Part-time	46	45	44
Total	70	69	67



- Administration/Support
- Traffic Engineering
- School Crossing Program
- Permits
- Sight Restrictions
- Safety Improvements
- Locate Services
- Traffic Sign Maintenance
- Signal Maintenance
- Street Light Maintenance

Mission

Provide for the safe and efficient movement of pedestrians, cyclists, and vehicular traffic within the city. Ensure safe passage on our streets and highways to motorists and pedestrians alike through the use of effective and efficient traffic control devices that maximize safety, quality, and reliability, and minimize travel time, inconvenience, and expense for the traveling public and the taxpayers. The goal of the red-light camera program is to change driving behavior using technology rather than manpower. This involves a continuous effort to improve the overall efficiency of the street network while reducing the number and severity of collisions.

Goals & Objectives

The Traffic Department monitors programs to align itself with the city council adopted **Blueprint for Amarillo** pillars of Civic Pride, Fiscal Responsibility, Customer Service, Excellence in Communication, and Transportation while utilizing best practices throughout.

The Traffic Department is responsible for the planning, design, and operations of all traffic control devices. This includes the placement of traffic signs (Stop, Yield, Speed Limit, Parking Restriction, Street Name, Etc.) Traffic Signals and Pavement Markings (Stop Bars, Crosswalks, Island Tips, Arrows, Etc.) all of these implement the use of best practices to improve technology to improve efficiency. The Department is responsible for the following: Authorizing Street Light installations (except for Highways), Supervising the Adult School Crossing Guard Program for Elementary Schools, investigating sight restriction complaints, issuing Block Party and Parade Permits, conducting a Traffic Count Program, reviewing, and approving plans that concern Traffic Areas. The Traffic Department works vigorously to follow the implementation of best practices and keep traffic equipment updated with the most up-to-date traffic equipment possible, while still maintaining a signal network that works at a high level of efficiency. This network includes the installation, operation, and maintenance of all traffic control devices which include Traffic Signs (stop, yield, speed limit, parking restriction, street name, etc.); Traffic Signals; School Flashers; and Pavement Markings (stop bars, crosswalks, island tips, arrows, etc.). The department is also responsible for the maintenance of all TXDOT-owned continuous lighting within the city limits and Pedestrian lighting in the Central Business District (CBD), which is part of the new continuous development of Downtown. These activities are accomplished using nationally recognized standards and methods found in the Texas Manual on Uniform Traffic Control Devices and International Transportation of Engineers best practices, while still following best practices to improve traffic patterns throughout the city and in the downtown development; it also plans for fiscal responsibility through the replacement of equipment at the of their end of life.

The department has several performance measures that enable the department management to monitor daily, weekly, and yearly work trends, quality of service, and adjust as needed for customer service. The department implements cost-effective improvements including additional traffic signs, improved pavement markings traffic signal retiming and/or re-phasing and revised signal displays for better visibility and collision reduction.

Programs of the Traffic Department

Administration/Support

2022/23 Budget – 20% of Budget

Management of multi-faceted Traffic Administration duties by the Traffic Engineer and, supported by office staff and the Photographic Traffic Enforcement Administration duties of an Administrative Hearing Officer. Administrative staff works with Verra Mobility and Amarillo Police Department to collect fees for red light camera violations, hearings are held every other Wednesday. The Photographic Traffic Signal Enforcement program has an overall collection rate of 44%. This program receives requests for Signal and Sign maintenance from the public and assigns them to the correct personnel, the Traffic Administration also sends out various traffic-related work orders for the installation of signs, relocation of pavement markings, to retiming of School Flashers or Traffic Signals. This program is designed to make sure the department follows best practices using nationally recognized standards and methods found in the Texas Manual on Uniform Traffic Control Devices and International Transportation of Engineers best practices for Traffic Engineering and continues to design for the flow of traffic in the downtown development.

Workload Indicators:	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Service Requests for Traffic Control Devices Completed (1 Week)	29	30	34
Number of Traffic Construction Plans Reviewed (1 Week)	115	114	125
Traffic Engineering Work Orders Assigned (3 Days)	140	150	135
*Signal Maintenance Requests Reviewed and Assigned (30 Minutes)	870	600	500
*Sign Maintenance Requests Reviewed and Assigned (1 Hour)	345	350	300
*Street Light Maintenance Requests Reviewed and Assigned (24 Hours)	230	200	160
Public Records Request Data (14 Days)	31	25	25

*Response time: Signals – 30 min; Signs – 1 Hour; Street Lights – 24 hours

Performance Measures:	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Percentage of Service Requests for Traffic Control Devices Completed Within 1 Week	90%	94%	100%
Percentage of Traffic Construction Plans Reviewed Within 1 Week	100%	98%	100%
Percentage of Traffic Engineering Work Orders Assigned Within 3 Days	92%	94%	96%
Percentage of Signal Maintenance for Requests Reviewed and Assigned Within 30 minutes	98%	93%	96%

TRAFFIC (1731, 24250)

2022/23 Budget

Percentage of Sign Maintenance Requests Reviewed and Assigned Within 1 Hour	91%	90%	96%
Percentage of Street Light Maintenance Requests Reviewed and Assigned Within 24 Hours	92%	91%	96%
Public Records Request Data Completed Within 14 Days	100%	100%	100%

Traffic Engineering 2022/23 Budget — 3% of Budget

Provides for the time and resources dedicated towards the review and resolution of traffic-related concerns in an effort for commitment to safety, consistent, and effective transportation system that implements best practices. Traffic Engineering is responsible for implementing city policies/standards for development projects for residential and commercial construction projects that occur within the City of Amarillo. This program continues to improve traffic patterns throughout the city and in the downtown development; it also plans for future infrastructure replacements as they meet their end of life.

Workload Indicators:	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Work Orders Issued for Street Lights Installed By Xcel	238	225	200
Traffic Signal Studies	14(0)	15(*1)	20(*2)
Speed Studies	12(*3)	15(*4)	15(*5)
Traffic Control Requests	29(*16)	30(*8)	18(*7)
Parking Studies	16(*4)	15(*2)	15(*3)

*Number of Studies Implemented

Performance Measures:	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Traffic Links Counted On 2-Year Rotation (500 Total Links)	98% (245)	90% (225)	100% (250)
Reduce Response Time To Citizen Complaints Regarding Signal Timing	15%	35%	90%

School Crossing Program 2022/23 Budget — 6% of Budget

This program has 36 Hourly School Crossing Guards with 3 Substitutes and 1 Supervisor. This program is designed with a commitment to safety and civic pride to work with Amarillo Independent School District (AISD) and Canyon Independent School District (CISD) to aid with the crossing of school children across busy arterial and collector streets.

TRAFFIC (1731, 24250)

2022/23 Budget

<i>Performance Measures:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Percent of Time Crossing Not Filled by Full Time Crossing Guard, Substitute or Office Personnel Used	5%	12%	5%

Permits

2022/23 Budget — 1% of Budget

Parade and Block Party permits are issued to citizens to ensure that all emergency services are aware of street closures and to ensure that parties are following city guidelines.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Block Party Permits Issued (10 Days)	47	50	55
Parade Permits Issued (10 Days)	14	18	20
Permit Revenue (Parade, Run, Block Party)	\$1,830	\$2,040	\$2,250

Sight Restrictions

2022/23 Budget — 1% of Budget

Sight Restrictions are obstructions in the line of sight for traffic at an intersection with a stop sign or yield sign.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Sight Restrictions Investigated	100%	100%	100%
Sight Restrictions Cleared	91%	81%	95%

<i>Performance Measures:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Sight Restriction Requests	468	250	320

Safety Improvements

2022/23 Budget — 5% of Budget

This program is set up to fund safety improvement programs within the city that follow National Guidelines of what Photographic Traffic Enforcement revenue can be spent on. Traffic Engineering studies to allocate which new signalized intersections, and which signalized intersections will be rebuilt with projected funds for the fiscal year. This Program has funded the building of 12 new Signalized Intersections, installed new equipment at 28 signalized intersections, installation of 2 emergency Fire Station Flashers, 2 new School Zone, 2 Flood Gate Systems, 28 Fire Preempted Signals, 165 Cell Phone Signs, 2 temporary Signal Pop-Up Trailers, and 2 work zone safety trailers.

TRAFFIC (1731, 24250)

2022/23 Budget

<i>Performance Measures:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Safety Audits Conducted At The Top Crash Accident Locations	10	20	20
Reduction In Crashes At Safety Audit Locations	24%	25%	30%
Traffic Control Modifications For Safety Improvements	7	3	5
Decrease Vehicle Idle Time	2%	6%	8%
Decrease Accidents/Incidents	3%	8%	10%

Locate Services

2022/23 Budget – 1% of Budget

Provides for the time and resources dedicated towards the protection of the Traffic's underground utility assets, as well as the safety of area excavation activities. Traffic Field Operations is part of the city's Line Locate Services, locates are submitted internally and externally. The Traffic department owns and is responsible for its own underground streetlight, traffic signal, and fiber optic utility assets.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Line Locates Reviewed	3,581	3,480	3,300
Line Locates related to Traffic Infrastructure (Located in less than 72 hours)	306 (100%)	128 (100%)	115 (100%)

Traffic Sign Maintenance

2022/23 Budget – 6% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, and consistently applied signage throughout the city. The program strives for timely response maintenance, as well as appropriate proactive maintenance.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Signs Fabricated	758	850	900
Pre-Made Signs Purchased	584	350	400
Signs Repaired	4,968	4,900	5,800
Sign Replacement Cost (Labor and Materials)	\$118	\$125	\$135

TRAFFIC (1731, 24250)

2022/23 Budget

<i>Performance Measures:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Inventory Signage (VueWorks) for Age/Replacement with Retro reflectometer	5%	10%	40%
% Of Signs Replaced on a 7- year Schedule	3%	18%	30%

Signal Maintenance 2022/23 Budget — 8% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, efficient, and consistently applied traffic signals and flashing beacons throughout the city. The program strives for the timely response of maintenance, as well as appropriate proactive maintenance. All Signalized Intersections are LED indications.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
*Signalized Intersections Electronics Replaced	136	85	104
Signalized Intersections Constructed	0	1	1
Intersections Maintained	269 (100%)	271 (100%)	272 (100%)
Signal Maintenance Request (Response in Less Than 24 Hours)	870 (96%)	958 (94%)	800 (96%)
Average Cost of Signal Installation	\$163,640	\$225,240	\$287,500
School Flasher Preventative Maintenance	62 (100%)	62 (100%)	64 (100%)

*Electronic Equipment has a 12-year life span (Current replacement rate is 16 years)

Street Light Maintenance 2022/23 Budget — 42% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, efficient, and consistently applied street lighting throughout the city interstates and highways. It includes all costs associated with TXDOT-owned street lighting systems. This program pays out close to \$2,000,000 in electricity costs annually. The program strives for timely response maintenance, as well as appropriate proactive maintenance. This program is designed to protect current infrastructure, update technology to improve efficiency, provide safe driving corridors during low lighting and follow transportation initiatives, and implementation of best practices. The city has started to convert the High-Pressure Sodium bulbs to the newer, brighter LED indications 48% complete on I-40, I-27, Dumas Drive, and Amarillo Blvd. from Ong west to Soncy.

TRAFFIC (1731, 24250)

2022/23 Budget

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Street Lights Maintained	2,008	2,100	2,150
Street Light Replacement Cost (Labor and Materials)	\$600	\$605	\$610
Central Business District Pedestrian Lights Maintained	280	430	500

<i>Performance Measures:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
*Replace High Pressure Sodium with LED Lights COA Maintained	48%	55%	65%

*% lights converted

Street Pavement Markings 2022/23 Budget — 7% of Budget

Provides for the time and resources dedicated towards well-maintained, safe, and consistently applied pavement marking, crosswalks, and parking lot striping throughout the city. This program works to achieve striping the arterial streets at least once per year and replace pavement markings on a 6-year rotation. The program strives for appropriate proactive maintenance.

<i>Workload Indicators:</i>	2020/2021 Actual	2021/22 Estimated	2022/23 Projected
Lane Miles of Street Striping (Striped)	849 (25%)	1,854 (50%)	3,708 (100%)
Costs for Street Markings (per Mile)	\$9.64	\$9.64	\$9.00
Miles of Bike Lanes (Striped)	160 (90%)	160 (90%)	160 (90%)
Costs of Bike Lanes including pavement markings (per Mile)	\$19.64	\$19.64	\$19.00
Thermoplastic Cross-Walk & Stop Bars Installed (4600 Total -replaced every 6 years)	855 (19%)	766 (16%)	770 (17%)

2022/23 Expenditures by Funding Source

General Fund	81% of Budget
Special Revenue Funds	19% of Budget

2022-23 Employee Distribution by Position

Business Unit	1731

Department	Description	Pos Id	Pos Count	*Supplemental Total
TRAFFIC ADMINISTRATION				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	UTILITY WORKER	HRL930	3	\$ -
		TRD930	3	\$ -
	TRAFFIC ENGINEER	ADM540	1	\$ -
	TRANSPORTATION SUPERINTENDENT	ADM541	1	\$ -
	SCHOOL CROSSING GUARD	HRL540	36	\$ -
	SCHOOL CROSSING GUARD SUB	HRL541	3	\$ -
	TRAFFIC COUNTER	HRL542	1	\$ -
	SCHOOL CROSSING GUARD SUPERVIS	HRL545	1	\$ -
	SIGNS & MARKINGS SUPERVISOR	MGT541	1	\$ -
	SIGNAL SUPERVISOR	MGT545	1	\$ -
	TRAFFIC CONTROL TECHNICIAN	TEC220	4	\$ -
	TRAFFIC DESIGN TECH	TEC222	1	\$ -
	TRAFFIC TECHNICIAN I	TEC541	2	\$ -
	TRAFFIC TECHNICIAN II	TEC542	1	\$ -
	SIGNAL TECH I	TEC543	5	\$ -
	TRAFFIC OPERATIONS TECHNICIAN	TEC550	2	\$ -
TRAFFIC ADMINISTRATION Sum			67	\$ -

AIRPORT (5400, 26630)

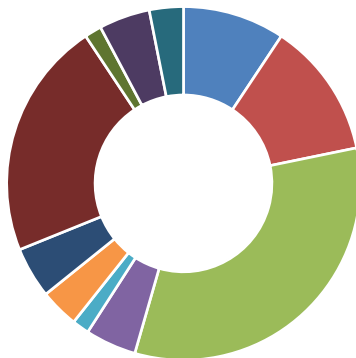
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 3,391,558	\$ 4,756,293	\$ 5,226,641
Supplies	1,268,521	1,347,852	1,774,405
Contractual Services	2,505,411	2,782,039	3,417,607
Other Charges	9,472,881	9,361,084	9,671,130
Capital Outlay	-	10,095,939	71,978
Debt Service	-	-	-
Operating Transfers	933,045	352,176	1,360,000
Total Expenses	\$ 17,571,416	\$ 28,695,383	\$ 21,521,761

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	58	63	64
Part-time	-	-	-
Total	58	63	64



- Airport Administration & Support
- Airfield Management & Maintenance
- Airport Safety, Security, and Communications Center
- Winter Weather Operations
- Public Parking
- Consolidated Rental Car ("CONRAC") Facility
- Property Management & Maintenance

Mission

Plan and provide for current and future air transportation needs of the Texas Panhandle region by constructing, maintaining, and operating safe, efficient, and quality airport facilities; promote and support all facets of aviation and local economic & community development; promote and support safe, reliable, and reasonably priced transportation services to destinations meeting the public demand; and to fulfill this mission by managing the Airport to high-quality standards and in an ethical, professional, efficient, fiscally responsible, and cost-effective manner that is consistent with maintaining the high quality of life in the Amarillo area.

Goals and Objectives

- Maintain a motivated and goal-focused staff.
- Provide the internal systems and processes needed for accountability and efficiency.
- Maintain compliance with all applicable regulations and exceed standards when able.
- Be vigilant in our safety consciousness.
- Maintain professional yet flexible attitudes.
- Maintain a high level of integrity and accountability.
- Look for positive opportunities whenever possible.
- Look for ways to save money in the near term, but also the long term.
- Promote internal and external efficiencies whenever possible.
- Think as a team by supporting each other as well as other City departments.
- Set appropriate standards in every operational area.
- Be customer focused, including the public and on-airport tenants.

The Department of Aviation is an enterprise operation organized to provide the necessary services for a public airport on a financially self-sufficient basis. This means the department does not accept any local property tax monies for its operation. No general fund tax revenues are required. The Airport sits on more than 3,500 acres of land, of which 1,000 acres are developed. This includes a 217,000 square foot passenger terminal for commercial airline service as well as 24 additional structures ranging in size from 1,000 to more than 500,000 square feet of covered space which are utilized for revenue production or as support facilities to maintain the Airport.

In FY22/23, the Department of Aviation is planning to focus on repairing current infrastructure in order to address the aging facilities, hiring of staff in order to be able to maintain the facilities appropriately, and developing available land to bring in additional revenues and additional aviation and non-aviation activity to the Airport and the City of Amarillo.

The Airport aligns with the City Council adopted **BluePrint for Amarillo's** pillars including Civic Pride, Economic Development and Redevelopment, Fiscal Responsibility, Customer Service, Excellence in Communication, and most directly Transportation.

AIRPORT (5400, 26630)

2022/23 Budget

Programs of the Airport

Administration/Support

2022/23 Budget — 9% of Budget

The Department of Aviation administrative staff directs the management of a multi-faceted airport transportation facility operation. The staff consists of the Director of Aviation, Deputy Director of Aviation, and administrative support staff. They identify and monitor the funding and financial budgeting for current and future operational needs and capital development. Airport funding sources include the Passenger Facility Charge (PFC) program and federal and state grant programs.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Actual/Est	2022/23 Projected
Number of active signatory air carriers	3	4 (Actual)	4
Total enplanements	271,062	280,000 (Est)	330,000

Airfield Management and Maintenance

2022/23 Budget — 12% of Budget

Provides maintenance and repair of runways, taxiways, ramps, airside roadways, airfield lighting and signs, navigational aids, and other services such as mowing and wildlife control. The airfield is maintained and operated in accordance with Federal Aviation Administration (FAA) requirements for all commercial airports (14 CFR Part 139) that hold an Airport Operating Certificate. This program supports developing the best transportation systems for the citizens of Amarillo.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Airfield cost per enplanement	\$2.50	\$ 0.63	\$1.48

Airport Safety, Security, and Communications Center

2022/23 Budget — 33% of Budget

Provides short-term and long-term planning for Federal Aviation Administration (FAA) coordination. Assists in the development of the Airport Certification Manual, environmental-related compliance programs, and Airport Security Program to assure the safety of the traveling public. Security costs include the Airport Police Department, Airport Operations Center, badging and credentialing, and the maintenance of security cameras and security-related technology systems. This program includes emergency and medical services needed at the airport and surrounding areas. This program directly supports the city's Public Safety and Customer Service initiatives.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2022/22 Estimated	2022/23 Projected
Law enforcement calls for service	16,475	16,500	16,600

(Law enforcement calls include items such as offense/incident reports, security system alarm responses, passenger/citizen assistance, parking citations, lost and found calls, unattended bags, arrests, and security area patrols.)

AIRPORT (5400, 26630)

2022/23 Budget

Winter Weather Operations

2022/23 Budget — 5% of Budget

Snow and ice removal operations during winter weather events are provided by airport personnel. The assigned departments perform snow and ice control on runways, taxiways, ramps, entrance roads, and parking areas. Program costs include the maintenance and operation of snow removal equipment owned by the airport.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Actual	2022/23 Projected
Total snowfall (inches)	33.8	16.1	25
Total snow events	6	6	6
Winter weather manhours	4,005	3,300	4,000

Public Parking

2022/23 Budget — 2% of Budget

Parking is available at the Airport for use by the public and Airport employees. This program oversees more than 1,400 parking spaces in four different parking lots while maintaining the parking control operations and the revenue control system.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Parking revenue	2,258,155	2,889,175	4,000,000

Consolidated Rental Car ("CONRAC") Facility

2022/23 Budget — 4% of Budget

CONRAC provides maintenance of the Rental Car Center and customer return lots and the administration of commercial fuel sales and the Customer Facility Charge (CFC) program.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
System operational during operating hours	96%	97%	98%

Property Management and Maintenance

2022/23 Budget — 5% of Budget

Responsible for leasing real estate, property management, tenant relations, community outreach, risk management, and maintenance to properties leased to tenants within the surrounding Airport owned properties.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Percent of building lease space rented	99%	99%	99%
Acres of land under new lease	0	0	50

AIRPORT (5400, 26630)

2022/23 Budget

Terminal Management and Maintenance

2022/23 Budget — 22% of Budget

Provides maintenance and repairs of all terminal and terminal-related facilities to ensure the terminal is safe, efficient, clean, and user-friendly for travelers and Airport employees. Also includes lease management and tenant relations for commercial airlines.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Boarding bridge operational uptime (%)	97%	90% *	98%

*In FY21/22, we experienced a prolonged failure of one boarding bridge. The COVID-19 pandemic caused some of the delay due to parts not being available and people not being available to troubleshoot the problem. This had a negative effect on the bridge uptime.

Terminal Technology Systems

2022/23 Budget — 2% of Budget

The Systems group provides technical support and maintenance for the terminal systems, including flight and baggage information displays, passenger and paging information systems, administrative and Wi-Fi networks, and audio and visual systems. It provides technical support and maintenance for the flight information displays at the gate and hold room areas. The system supports the Customer Service initiative.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
System operational status for core aviation business systems during hours of operation	95%	97% *	99%

*In FY21/22 the Airport experienced a similar outage of available software and systems due to the City-wide issue in March/April 2022. This outage was not due to anything controllable by the Airport or the IT staff that routinely works on the Airport's IT systems.

Terminal Inline and Baggage Systems

2022/23 Budget — 5% of Budget

This group provides for technical support and maintenance of the inline baggage system including conveyor belts, computer software, baggage claim devices and bag make up areas.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
System operational during operating hours	96%	97%	94% *

*This number is lower for the projected fiscal year because we plan to replace certain baggage system equipment that needs to be replaced. This will affect total uptime.

AIRPORT (5400, 26630)

2022/23 Budget

Airport Fleet Vehicles (Including ARFF and Snow Removal Equipment) 2022/23 Budget — 3% of Budget

This group provides maintenance of the Airport's vehicle fleet, including pick-up trucks, other work trucks, buses, tractors, lifts, snow plows, snow broom vehicles, other snow removal equipment, aircraft rescue and firefighting (ARFF) vehicles, airport police vehicles, and airport operations vehicles.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Snow removal equipment uptime (%)	90%	95%	95%
ARFF equipment uptime (%)	98%	97%	99%

*The estimated FY21/22 ARFF equipment uptime percentage is lower due to a planned equipment outage for each truck to install a new FAA required foam testing system.

2022-23 Employee Distribution by Position

Business Unit	54110

Department	Description	Pos Id	Position Count	*Supplemental Total
<i>AIRPORT OPERATIONS</i>				
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	AIRPORT BUSINESS & PROC COORD	MGT800	1	\$ -
	AIRPORT FACILITIES MANAGER	MGT090	1	\$ -
	AIRPORT MAINTENANCE COORD	TRD073	1	\$ -
	AIRPORT MECHANIC I	TRD080	1	\$ -
	AIRPORT MECHANIC III	TRD962	7	\$ -
	AIRPORT OPERATIONS AGENT	PRF085	8	\$ -
	AIRPORT OPERATIONS MANAGER	MGT810	1	\$ -
	AIRPORT POLICE COMMANDER	MGT081	1	\$ -
	AIRPORT POLICE OFFICER	PRF080	9	\$ -
	AIRPORT POLICE SERGEANT	PRF081	3	\$ -
	AIRPORT SHIFT COORDINATOR	ADM088	3	\$ -
	AIRSIDE MAINTENANCE COORD	TRD074	1	\$ -
	ASSISTANT DIRECTOR OF AVIATION	ADM085	1	\$ -
	CUSTODIAL FOREPERSON	TRD070	1	\$ -
	CUSTODIAN I	TRD910	7	\$ -
	CUSTODIAN II	TRD047	1	\$ -
	DEPUTY DIRECTOR OF AVIATION	ADM081	1	\$ -
	DIRECTOR OF AVIATION	ADM080	1	\$ -
	ELECTRICIAN II	TRD060	1	\$ -
	LANDSIDE FLEET MECHANIC	TRD917	1	\$ -
	LANDSIDE/FLEET COORDINATOR	TRD075	1	\$ -
	MECHANIC FOREPERSON I	TRD923	1	\$ -
	PROGRAM COORDINATOR	MGT560	1	\$ -
	UTILITY WORKER	TRD930	8	\$ -
	<i>*AIRPORT LAND & BUSINESS DEVELOPMENT COORD</i>	<i>NEW</i>	<i>1</i>	<i>\$ 136,224</i>
AIRPORT OPERATIONS Total			64	\$ 136,224

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Utility Services			
01000 - General Fund			
1431 - Solid Waste Collection	12,170,053	13,803,545	14,497,062
1432 - Solid Waste Disposal	4,819,744	5,207,042	5,802,808
05200 - Water and Sewer System Fund			
52100 - Utilities Office	3,828,799	4,224,038	5,332,054
52110 - Director of Utilities	589,736	678,839	758,614
52120 - Water & Sewer General	2,308,949	4,420,570	1,894,599
52121 - Sewer General	7,650,430	9,549,953	11,548,469
52122 - Water General	6,559,652	8,949,827	9,548,100
52123 - Water & Sewer - Transfer	289,139	63,728	63,654
52200 - Water Production	6,518,830	7,589,793	7,981,136
52210 - Water Transmission	5,285,715	5,374,510	5,823,192
52220 - Surface Water Treatment	8,564,608	11,670,143	12,197,091
52230 - Water Distribution	6,260,192	7,512,523	8,340,020
52240 - Waste Water Collection	6,662,816	5,848,137	6,204,506
52260 - River Road Water Reclamation	2,889,857	3,591,184	3,955,365
52270 - Hollywood Road Waste Water Tre	4,153,082	4,925,020	5,385,906
52281 - Laboratory Admin	1,445,431	1,931,285	2,101,178
05600 - Drainage Utility Fund			
56100 - Drainage Utility	4,253,970	4,990,655	5,307,722
Utility Services Total Expenditures	84,251,005	100,330,792	106,741,476

UTILITY BILLING (52100)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,524,374	\$ 2,643,048	\$ 3,472,772
Supplies	130,577	206,677	160,194
Contractual Services	1,086,597	1,290,581	1,605,965
Other Charges	72,891	83,630	93,123
Capital Outlay	14,359	51	
Operating Transfers	-	51	-
Total Expenses	\$ 3,828,799	\$ 4,224,038	\$ 5,332,054

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	38	62	65
Part-time	2	3	4
Total	40	65	69



- Utility Billing Admin/Support
- Utility Bill Production
- Utility Billing Customer Service
- Utility Payment/Account Admin
- Meter Reading

Mission

Provide accurate and timely billing to customers with the highest regard for public satisfaction. Deliver exceptional service to newcomers, visitors, and residents, whether by phone or in person. And provide customer service that exceeds expectations by listening to customers and responding to their needs in a professional, courteous, and respectful manner.

Strategic Approach

The City of Amarillo Utility Billing department is a high-volume utility service separated into the following functional groups: Customer Service, Call Center Operations, Cashiering, Mobile Unit Operations, and Meter Reading. Vital Statistics is also supported within Utility Billing.

Utility Billing is often the initial contact with the City of Amarillo for the community. It is the goal of the department to cultivate quality service and work with customers regarding underlying issues related to utility accounts in a timely and positive manner.

The Utility Billing department continues to look for innovative solutions to fulfill the initiatives outlined in the City Council adopted **BluePrint for Amarillo**, especially in relation to Customer Service.

The division is responsible for the production and distribution of billing statements in a highly efficient manner and continues to look for new ways to accomplish these goals by investing time and efforts into the future upgrades of our current billing software, Tyler Munis. It is also the goal of Utility Billing to monitor performance within our Call Center operations to improve response times as well as one-contact resolutions to help improve customer satisfaction of services. It is evident that the division's success depends on its ability to strengthen its current customer relationships. Billing solutions function as a critical touch point between utilities and their customers. With new technologies, utility bills can now serve as a streamlined vehicle for announcing new services and custom communications.

Utility Billing worked diligently during the recent pandemic to continue to provide services as well as find solutions to assist customers in all areas within their account. Our team has been innovative in the recent release of our City of Amarillo Mobile Unit. The unit is a full-service mobile office that provides a quick and convenient way for customers to take care of business related to their utility bill account consisting of a drive thru window and two walk-up windows to assist customers with various needs.

Utility Billing goals include continuing to expand relations within our community by promoting water conservation. Proposals for a water conservation mascot have been submitted, with hopes to provide education on the importance of conservation to students, as well as attending local events within libraries and the community to enhance the growth with our customers and community.

UTILITY BILLING (52100)

2022/23 Budget

Programs of the Utility Billing Department

Administration and Support

2022/23 Budget — 4% of Budget

This program provides support and accounts for the accurate recording of information gathered from the reading for billing, and then the collection of accounts. Our goal is to improve responsiveness and overall customer satisfaction. With the implementation of the InContact call center software, customers can now utilize new technologies that provide customized communications. The implementation has reduced call wait times by providing an auto-callback feature and has also provided the ability to email and chat with agents regarding their accounts.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Annual customer contacts	422,664	420,000	450,000
Contact by telephone	404,142	400,000	500,000
Contact by email	16,294	18,000	20,000
Contact by chat	2,228	2,000	3,000
Annual customer contact in person	5,732	8,200	8,000
Annual customer contact thru Mobile Unit	*	12,000	12,240
Responsiveness-calls handled within 3 mins	61%	60%	70%
Responsiveness-wait time 3 mins or more	39%	40%	30%

**Information not available*

Bill Production

2022/23 Budget — 31% of Budget

This program is responsible for the production of more than 850,000 customer bills annually. Billings are processed three times per week based on the City's 12-meter reading cycles. Utility Billing produces the bills for Water and Sewer, Drainage Utility, and Solid Waste. The preparations of meter reading books are completed within a span of two days and consist of the data entry of re-reads and verifications. The production of bills takes approximately five hours and includes verification of data, calculation of bills, creation of the billing journal, and distribution of bills. The addition of the Utility Billing Specialist position has increased the accuracy and efficiency of bill production and auditing. The Utility Billing Specialist coordinates with the Meter Reader and Water Distribution staff members to assist with customer concerns with minimal impact to customer billing.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Accounts billed monthly	83,500	83,725	84,000

Billing Customer Service

2022/23 Budget — 20% of Budget

Utility Billing Customer Service staff is divided into two functional groups: Credit Services and New Connections. All staff members work to provide exemplary, quick service while always striving to improve customer satisfaction.

UTILITY BILLING (52100)

2022/23 Budget

Credit Services responds to requests for payment arrangements and issues service orders for connections, reconnections, and meter installations. Credit Services distributes service orders regarding high bill inquiries and investigates accounts where customers may be experiencing leaks. Applications and requests for fire hydrant meters and the collection of current readings for each fire hydrant are completed within Credit Services. All final bills are produced within Credit Services and service outage calls are worked by all available staff members during regular business hours.

New Connection functions are initial requests for services such as new, transfer, and completion of service. All staff members interact with customers whose needs vary from simple billing questions to more complex investigations regarding establishment of services. Staff also work with assisting other city departments in processing new tap orders. The calculation and application of additional fees are also performed within Customer Service.

The addition of the Trainer/Quality Assurance position has allowed for extensive training on the new functionality of the Utility Billing software. Staff can provide multiple types of arrangement options to customers. Utility Billing also works with Water Distribution as the city transitions to an electronic service order environment.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total arrangements issued	1,253	1,479	1,500
6-month arrangements issued	977	800	1,000
12-month arrangements issued	276	679	500
Total broken arrangements	14%	15%	15%
Time spent per new service request	5 minutes	5 minutes	5 minutes
Time spent per discontinued service request	4 minutes	4 minutes	5 minutes
Time spent per transfer service request	5 minutes	5 minutes	5 minutes

Payment and Account Administration 2022/23 Budget – 15% of Budget

Payment and Account Administration staff is responsible for processing payments. Payments are collected in person, through third parties, and by mail. In addition to the collection of payments, staff members process and collect returned checks. Payment and Account Administration also accepts payment for bus tickets and passes. It is the division's expectation to experience an increase in the number of transactions submitted within the self-serve portals with implementation of the new software.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Cash handled (daily)	\$9,575.90	\$15,000	\$20,000
Cash payments (monthly)	\$207,477.89	\$400,000	\$450,000
Credit card payments (monthly)	\$170,475.99	\$300,000	\$350,000
Check payments (monthly)	\$1,297,207.80	\$2,000,000	\$2,100,000
Total transactions (daily)	320	400	500
Number of walk-in customers	*4,700	17,660	24,250

*Numbers impacted by COVID-19

UTILITY BILLING (52100)

2022/23 Budget

Meter Reading

2022/23 Budget — 30% of Budget

Meter Reading staff are responsible for providing reliable and timely reads of approximately 72,500 meters monthly. Daily routes are assigned to each staff member which contain approximately 500 meters within a walking route. All walking routes are completed within the first half of the workday and the remainder of the day is designated to re-reads. All Meter Reading staff members work through a variety of elements and obstacles, such as encountering aggressive animals, the inability to gain access to meters, and inclement weather. With the addition of a Meter Reader Foreperson position, the program has had the ability to reduce the number of orders distributed to the Service Center. New handheld devices have improved the accuracy of reading without malfunctioning. With the increase in meter reading accuracy, it is anticipated that customer complaints will diminish phone queue wait times.

Advanced Metering Infrastructure (AMI) will be implemented over the next two years. This includes smart meters and communication modules with real-time data that speeds processing and allows customers more control over their water usage.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Meters read	99.35%	99%	99%
Meters estimated	.65%	1%	1%
Internal account adjustments	2.1%	1.75%	1.5%
Verification by service reps	2.9%	2.75%	2%
Average daily re-reads	80	70	60

2022-23 Employee Distribution by Position

Business Unit	52100

Department	Description	Pos Id	Position Count	*Supplemental Total
UTILITIES OFFICE	ADMIN ASST HRL	HRL904	1	
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	ASSISTANT CASHIER SUPERVISOR	CLR042	1	\$ -
	ASSISTANT MGR. UTILITY BILLING	ADM171	1	\$ -
	BILLING SPECIALIST	CLR010	1	\$ -
	BOOKKEEPER/PURCHASING SPEC	CLR635	1	\$ -
	CALL CENTER LEAD	CLR191	3	\$ -
	CALL CENTER SUPERVISOR	CLR840	1	\$ -
	CASHIER LEAD	CLR557	1	\$ -
	CASHIER SUPERVISOR	CLR057	1	\$ -
	CUSTOMER SERVICE LEAD	CLR068	2	\$ -
	CUSTOMER SERVICE REPRESENTATIVE	CLR430	12	\$ -
	CUSTOMER SERVICE SUPERVISOR	CLR098	1	\$ -
	METER READER I	TRD170	19	\$ -
	METER READER II	TRD171	1	\$ -
	MOBILE UNIT AGENT	CLR555	3	\$ -
	PART-TIME MOBILE ASSISTANT HRL	HRL536	2	\$ -
	SYSTEMS SPECIALIST	CLR012	1	\$ -
	TRAINER/QA SPECIALIST	CLR015	1	\$ -
	UTILITY BILLING CASHIER	CLR412	5	\$ -
	UTILITY BILLING MANAGER	ADM170	1	\$ -
	VITAL STATISTICS CLERK	CLR455	4	\$ -
	VITAL STATISTICS SUPERVISOR	CLR450	1	\$ -
	<i>*311 CUSTOMER SERVICE REP - HRL</i>	<i>HRL053</i>	<i>1</i>	<i>\$ 19,104</i>
	<i>*311 CUSTOMER SERVICE REP II</i>	<i>CLR053</i>	<i>2</i>	<i>\$ 81,667</i>
	<i>*311 CUSTOMER SERVICE SUPERV</i>	<i>CLR055</i>	<i>1</i>	<i>\$ 55,271</i>
UTILITIES OFFICE Total			69	\$ 156,042

DIRECTOR OF UTILITIES (52110, 52120, 52121, 52122, 52123)

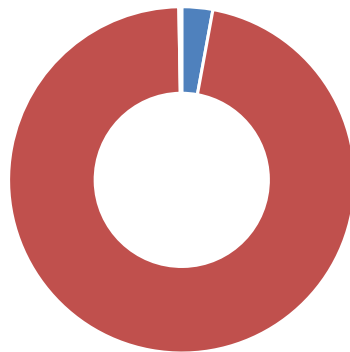
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 442,557	\$ 635,592	\$ 523,686
Supplies	22,490	32,545	55,401
Contractual Services	144,823	582,390	582,614
Capital Outlay		44,042,100	-
Other Charges	13,209,223	12,555,999	14,059,511
Debt Service	3,289,675	7,361,897	8,528,570
Operating Transfers	289,139	2,494,494	63,654
Total Expenses	\$ 17,397,906	\$ 67,705,017	\$ 23,813,436

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	5	5	5
Part-time	-	-	-
Total	5	5	5



- Support and Managerial Oversight of Division
- Water & Sewer General
- Water & Sewer Capital

DIRECTOR OF UTILITIES (52110, 52120, 52121, 52122, 52123)

2022/23 Budget

Mission

Supply continuous high-quality water, sewer, and environmental services to our customers in a safe and efficient manner, supporting Amarillo's high quality of life now and in the future. This is accomplished through innovative employees demonstrating teamwork, commitment, and outstanding customer service.

Goals and Objectives

The Director of Utilities office provides leadership and oversight for seven departments including Water Production, Water Transmission, Surface Water Treatment, Water Distribution, Wastewater Collection, Wastewater Treatment, and Environmental Lab. The Director of Utilities office, through strategic planning processes, manages the daily operations of these departments to meet the organizational goals of the City of Amarillo and to provide clean safe drinking water to the citizens of Amarillo. The Director of Utilities places emphasis on strategic planning at all levels of the organization, to provide the highest level of quality customer service while ensuring our operational activities support our mission and statement.

Water and sewer utilities are faced with ever-changing challenges which include rising costs, aging infrastructure, stringent regulatory requirements, and a changing workforce. The Director of Utilities looks to use effective utility management practices to lead the Water Utilities Department, in order to focus our efforts and energy to meet our organizational performance goals.

The Director of Utilities Office is aligned to the City Council's adopted **BluePrint for Amarillo** through Implementation of Best Practices Management initiatives and the pillars of Economic Development and Redevelopment, and Fiscal Responsibility. The Director of Utilities Office engages in best practice management with the oversight of the seven departments to ensure continued regulatory compliance at the Water and Wastewater Treatment Plants, continued pursuit of alternative operational and procurement strategies to minimize the use of our limited resources, continued pursuit of training strategies to broaden employees' knowledge and through monitoring of customers' concerns to provide, maintain, and improve customer service. The Director of Utilities closely monitors rules and regulations set forth by the American Water Works Association (AWWA), the Texas Commission on Environmental Quality (TCEQ), and the Environmental Protection Agency (EPA) to ensure that Water Utilities is in compliance with current rules and regulations. The Director of Utilities engages in the pillar of Economic Development and Redevelopment through the management of utilities infrastructure including maintenance and expansion of the current infrastructure. The Director of Utilities monitors the age of the existing infrastructure and other capital assets to execute effective improvement and replacement of infrastructure. The Director of Utilities also monitors current inventory to identify future expansion needs resulting from the growth and expansion of the city.

DIRECTOR OF UTILITIES (52110, 52120, 52121, 52122, 52123)

2022/23 Budget

Programs of the Director of Utilities Office

Support and Managerial Oversight of Utilities Department

2022/23 Budget — 3% of Budget

The Director of Utilities provides support and managerial oversight for the seven departments in the Water Utilities Department. The Director of Utilities Office staff was integrated with the Engineering Department staff for a reorganization to create a Capital Projects and Development Engineering group in early 2016. The Director of Utilities retained five staff positions: Director of Utilities, Assistant Director of Utilities, Program Manager, Office Administrator, and Administrative Assistant I.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Public awareness meetings on water conservation	3	15	16
Evaluation of departments to comply with best practices for department	7	7	7
Number of positions supported	229	229	228
Regulatory compliance review for departments	7	7	7

Water and Sewer General

2022/23 Budget — 97% of Budget

This program includes administrative and professional costs not attributable to specific Water and Sewer departments.

Water and Sewer Capital

2022/23 Budget — 0.3% of Budget

The City's Capital Improvement Plan ("CIP") represents the staff's determination of projects that need to be completed during the next five years to improve the quality of life for all our citizens and to improve our service delivery system. The Director of Utilities plans for projects such as the installation of new water and sewer mains, repairs of or improvements to existing water and sewer infrastructure, and vehicles or equipment needed. Funding for these projects is provided by Water and Sewer rates revenues.

2022-23 Employee Distribution by Position

Business Unit	52110

Department	Description	Pos Id	Pos Count	*Supplemental Total
DIRECTOR OF UTILITIES				
	DIRECTOR OF UTILITIES	ADM300	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	OFFICE ADMINISTRATOR	CLR945	1	\$ -
	PROGRAM MANAGER	MGT580	1	\$ -
	ASSISTANT DIR OF UTILITIES	ADM301	1	\$ -
DIRECTOR OF UTILITIES Sum			5	\$ -

WATER PRODUCTION (52200, 52210, 52220)

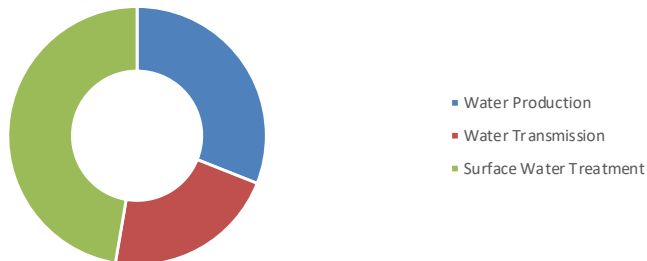
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,546,317	\$ 3,231,180	\$ 3,582,680
Supplies	3,467,918	3,816,178	4,810,898
Contractual Services	1,551,965	2,349,829	2,387,570
Other Charges	12,802,954	15,158,483	15,220,271
Capital Outlay	-	78,776	-
Total Expenses	\$ 20,369,153	\$ 24,634,446	\$ 26,001,419

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	53	53	53
Part-time	-	-	-
Total	53	53	53



Mission

Protecting public health in accordance with federal and state laws governing water quality. Our focus is to provide a constant supply of high-quality, low-cost water that satisfies the ever-changing demands of our customers.

Goals and Objectives

As a major city situated in the High Plains of Texas, a safe and reliable water supply has always been and will continue to be central to Amarillo's viability, economy, and quality of life. Extreme weather patterns over the last decade have forced a recalibration of "normal" and have intensified reliance on groundwater sources. In response to these factors combined with a growing population, economy, and many other competing needs, the City of Amarillo is working with engineers, the Texas Water Development Board (TWDB), and the Texas Commission on Environmental Quality (TCEQ) to develop and implement its most proactive and comprehensive water system plan in this city's history to fully integrate supply, transmission, treatment, storage, and distribution. Water Production pays strict attention to prudently using all resources under its management in correlation with the City Council adopted **Blueprint for Amarillo** pillars of Fiscal Responsibility and Customer Service.

Amarillo has developed a fiscally responsible vision and roadmap for the future by considering the current and future demands on the water system from its residents, commercial interests, and firefighting protocols. This will be a readily adaptable plan that will be used as a basis to match priorities and financial constraints, addressing known issues, growth patterns, regulatory changes, and aging infrastructure.

Customer service is primarily directed through system improvements in water quality, especially pressure and quantity requirements. In addition, Water Production performs community engagement by taking complaint calls and solving issues in the distribution system including main breaks, sewer back-ups, disconnected services, and general utility inquiries. All calls taken are met with courtesy and professionalism. Water Production is also involved with the city's conservation efforts with Every Drop Counts campaign. The staff works at multiple events each year to promote community awareness and education on water production and water conservation topics. We have expanded our outreach efforts through brochures, website communications, media campaigns, and taking the information into the local high-school classrooms. The staff of the Osage plant conducts educational plant tours for school groups of all ages throughout the year.

During the current budget year, projects were designed and completed to increase water quality and production capacity. The Department is dedicated to increasing security measures throughout our infrastructure, increasing well field production, and increasingly utilizing more of our source water allocation. Projects have been implemented to meet long-range customer demands. Water Production continues to take steps to increase the Treatment Plant rating capacity to 70 MGD. Going forward, upgrades are scheduled for all chemical application processes. The addition of air-scour equipment will further enhance filter backwashing and save water loss in the treatment process. Programs have been initiated to pool utility resources to improve the working conditions and safety of our staff.

WATER PRODUCTION (52200, 52210, 52220)

2022/23 Budget

Programs of the Water Production Department

Water Production Department

2022/23 Budget – 31% of Budget

Management and maintenance of the four city well fields and well field pumping stations.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Groundwater production produced (billion gallons)	5.6	5.8	5.8
Groundwater direct into Osage *20.0 MGD is the maximum.	1.6	1.3	1.2
Well pump and motor replacement/repair	9	7	7
Leak repairs	5	6	7
Meter replacements	12	15	12

Water Transmission Department

2022/23 Budget – 22% of Budget

Management and maintenance of city pumping stations and overhead storage facilities.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Potable Water Tank Inspections	24	24	24
Pressure Point additions	2	2	4
Upgrades to radio/communication/SCADA network	6	6	10
Water Loss Percentage ¹			6.5%

¹ AWWA standard for water loss is ≤ 12%

Water Treatment Department

2022/23 Budget – 47% of Budget

Management, maintenance, treatment, and state compliance testing of the Canadian River Municipal Water Authority (CRMWA) water resource.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
CRMWA allocation Used (billion gallons)	10.1	10.4	10.5
Compliance with state/federal regulatory reporting	100%	100%	100%
% Loss in treatment process	1.7%	1.6%	1.6%
Gallons Used per Backwash	306k	271k	271k
Bacteriological sampling	1,527	1,525	1,525
Surface water production capacity (Billion gallons) AWWA standard increase 3%	10.2	10.5	10.6

2022-23 Employee Distribution by Position

Business Unit	52200

Department	Description	Pos Id	Pos Count	*Supplemental Total
WATER PRODUCTION				
	ELECTRICIAN I	TRD915	3	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	GROUNDWATER OPERATOR	TRD805	1	\$ -
	UTILITY MAINT. MECHANIC III	TRD957	10	\$ -
WATER PRODUCTION Sum			15	\$ -

2022-23 Employee Distribution by Position

Business Unit	52210

Department	Description	Pos Id	Pos Count	*Supplemental Total
WATER TRANSMISSION				
	ELECTRICIAN I	TRD915	1	\$ -
	UTILITY WORKER	TRD930	2	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	UTILITY MAINT. MECHANIC III	TRD957	3	\$ -
	TREATMENT PLNT MNT. FOREPERSON	MGT910	1	\$ -
WATER TRANSMISSION Sum			8	\$ -

2022-23 Employee Distribution by Position

Business Unit	52220

Department	Description	Pos Id	Pos Count	*Supplemental Total
SURFACE WATER TREATMENT				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	CUSTODIAN I	TRD910	1	\$ -
	ELECTRICIAN II	TRD060	1	\$ -
	UTILITY WORKER	TRD930	2	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	UTILITY MAINT. MECHANIC III	TRD957	4	\$ -
	TREATMENT PLNT MNT. FOREPERSON	MGT910	1	\$ -
	WATER UTILITIES MAINT MANAGER	ADM175	1	\$ -
	WATER PROD SUPERINTENDENT	ADM320	1	\$ -
	ELECTRONIC/INST. SUPERVISOR	MGT320	1	\$ -
	OPERATIONS CONTROL SUPERVISOR	MGT941	1	\$ -
	WATER OPS/COMPLIANCE TECH	TEC320	2	\$ -
	CHIEF ELECTRICIAN	TRD800	1	\$ -
	CHIEF MECHANIC	TRD801	1	\$ -
	TREATMENT PLANT OPERATOR III	TRD966	10	\$ -
SURFACE WATER TREATMENT Sum			30	\$ -

WATER DISTRIBUTION (52230)

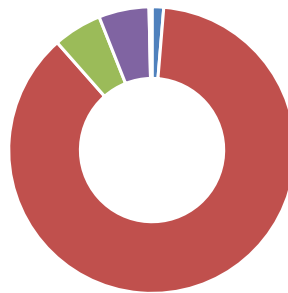
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,210,752	\$ 3,618,383	\$ 4,151,244
Supplies	181,624	90,050	90,652
Contractual Services	1,506,063	1,500,366	1,566,550
Other Charges	2,590,443	2,653,724	2,881,574
Capital Outlay	-	-	-
Inter Reimbursements	(228,690)	(350,000)	(350,000)
Total Expenses	\$ 6,260,192	\$ 7,512,523	\$ 8,340,020

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	65	65	65
Part-time	-	-	-
Total	65	65	65



- Administration
- Maintenance and Repair
- New Construction Service
Taps/Main Extensions
- Water Meter Service
- Weather Winter Ops

WATER DISTRIBUTION (52230)

2022/23 Budget

Mission

Provide consumers with safe and reliable water services at the lowest reasonable rates that are consistent with sound business practices. To provide reliable, high-quality water service while meeting customer demand and to manage departmental resources in an open and responsible manner at the lowest practical cost.

Goals & Objectives

Water Distribution is responsible for the maintenance and repair of the distribution system which consists of 1,187 miles of water main ranging from 2" to 48", 4,428 fire hydrants, 18,997 valves, and 74,942 service connections. Water Distribution aligns with the City Council adopted **BluePrint for Amarillo** by continuing to rehabilitate the infrastructure by instituting Best Practices initiatives with internal and external sources to meet the pillar of Customer Service. The city added a crew and equipment in the 2014/15 and 2015/16 budgets to concentrate on 2" water line replacements. Utilities started a new Water Master Plan study this year. The department will use the study to evaluate the increasing demands put on the distribution system.

Programs of the Water Distribution Department

Water Distribution Administration

2022/23 Budget — 1% of Budget

Responsible for receiving and dispatching customer calls to field crews for Water and Wastewater.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Admin staff work orders created	6,483	9,400	9,500
Phone calls taken	19,977	22,000	22,000

Maintenance and Repair

2022/23 Budget — 87% of Budget

Responsible for the maintenance and repair of the water distribution system to ensure uninterrupted service to customers. The distribution system includes 1,170 miles of water mains, 17,944 valves, and 71,493 active accounts.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Main breaks	310	350	320
Damage by contractors	48	75	80
Fire hydrants repaired	142	65	125
Water valves worked/exercised	1,313	1,200	1,700

WATER DISTRIBUTION (52230)

2022/23 Budget

New Construction Service Taps and Main Extensions

2022/23 Budget — 5% of Budget

Responsible for the installation of new water services from 5/8" to 4", fire lines, and new water mains. The department O&M covers the labor and equipment costs for new construction.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
New water taps installed	119	125	125
Water taps abandoned	45	50	55
% new tap cost to department	62%	57%	57%
New tap cost to department	\$226,252	\$225,000	\$250,000
New taps customers cost	\$141,232	\$130,000	\$145,000
Work orders completed	\$93,264	\$200,000	\$175,000

Water Meter Service

2022/23 Budget — 6% of Budget

Responsible for the installation and repairs of water meters. New water meters are purchased through a CIP account.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Meter representatives' orders worked	31,301	40,000	35,000
Water meters tested	349	250	200

Winter Weather Operations

2022/23 Budget — 0.3% of Budget

Responsible for responding to Emergency Operations Center (EOC) emergencies and removing snow from city properties including City Hall, Civic Center, libraries, Globe News Center, and downtown streets when needed by the Street Department.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Snow removal events	1	4	3

2022-23 Employee Distribution by Position

Business Unit	52230

Department	Description	Pos Id	Pos Count	*Supplemental Total
WATER DISTRIBUTION				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	2	\$ -
	UTILITY WORKER	TRD930	16	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	WATER & SEWER SYS SUPERINTENDN	ADM330	1	\$ -
	ASST WATER DIST. SUPER	ADM331	1	\$ -
	W/S FOREPERSON 1	MGT345	12	\$ -
	WATER & SEWER SUPERVISOR II	MGT930	3	\$ -
	WATER AND SEWER SUPER I	MGT931	3	\$ -
	UTILITY TECHNICIAN	TEC120	11	\$ -
	UTILITY LOCATOR	TRD331	2	\$ -
	WATER METER MECHANIC II	TRD334	2	\$ -
	METER SERVICE REP II	TRD335	10	\$ -
WATER DISTRIBUTION Sum			65	\$ -

WASTEWATER COLLECTION (52240)

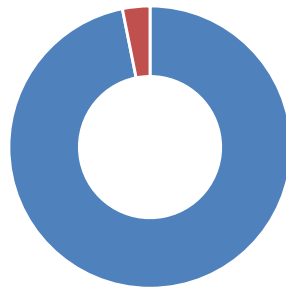
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,294,760	\$ 2,158,369	\$ 2,563,133
Supplies	441,608	497,616	519,657
Contractual Services	2,830,318	834,407	881,815
Other Charges	2,262,259	2,517,014	2,399,170
Inter Reimbursements	(166,129)	(159,269)	(159,269)
Total Expenses	\$ 6,662,816	\$ 5,848,137	\$ 6,204,506

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	38	38	38
Part-time	-	-	-
Total	38	38	38



- Maintenance and Repair
- New Construction Service Taps/Main Extensions

WASTEWATER COLLECTION (52240)

2022/23 Budget

Mission

To operate the wastewater collection system in a customer service oriented, financially sound, and efficient manner. To maintain the collection system in such a manner as to meet or exceed established regulatory water quality standards in compliance with state and federal discharge permits. To protect the public from potential diseases by properly collecting and transporting sewage to treatment facilities while providing community-wide accessibility.

Strategic Approach

Responsible for the operation and maintenance of the wastewater collection system which includes 1014 miles of sewer main ranging from 6" to 54", 13,366 manholes, and 53 lift stations. Wastewater Collection fulfills its mission by proactively and systematically responding to customer calls and gathering data about the system. Wastewater Collection engages in the **Blueprint for Amarillo** by continuing to institute **Best Practices** to conduct operations and to meet **Customer Service**. The Wastewater Master Plan was completed in 2013 that produced a Dynamic Planning Tool (DPT). Wastewater Collection will use the DPT to schedule large scale capital projects and to identify smaller infrastructure projects that can be done within the department's normal operations.

Programs

Maintenance and Repair

2022/23 Budget — 97% of Budget

Responsible for the maintenance and repair of the wastewater collection system including 980 miles of sewer mains, 12,386 sewer manholes, 69,251 sewer service tap connections and 53 lift stations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Sewer mains repairs	118	110	100
Sewer manholes adjusted	82	50	50
Miles of sewer cleaned	317	275	300
Miles of sewer televised	20	20	30
Total sewer calls received	830	750	750
Total sewer calls that were not stops	658	550	550
Lift station checks yearly	8,034	9,000	9,000

WASTEWATER COLLECTION (52240)

2022/23 Budget

New Construction Service Taps and Main Extensions 2022/23 Budget — 3% of Budget

Responsible for the installation of new sewer taps and new sewer mains. The Department O&M covers the labor and equipment cost for new construction.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
New sewer taps installed	56	65	70
Sewer taps abandoned	38	35	35
% new tap cost to department	67%	65%	37%
New tap cost to department	\$154,354	\$165,000	\$170,000
New taps customers cost	\$51,468	\$59,000	\$64,000
Work orders completed	\$135,822	\$20,000	\$25,000

2022-23 Employee Distribution by Position

Business Unit	52240

Department	Description	Pos Id	Pos Count	*Supplemental Total
WASTE WATER COLLECTION				
	UTILITY WORKER	TRD930	14	\$ -
	UTILITY OPERATOR	TRD960	1	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	W/S FOREPERSON 1	MGT345	5	\$ -
	WATER & SEWER SUPERVISOR II	MGT930	3	\$ -
	UTILITY TECHNICIAN	TEC120	5	\$ -
	ASST WASTEWATER COLL. SUPER	ADM340	1	\$ -
	WATER & SEWER SUPERVISOR I	MGT931	1	\$ -
	ODOR CONTROL TECHNICIAN	TEC340	1	\$ -
	LIFT STATION MAINT. MECH II	TRD342	3	\$ -
	UTILITY MAINT. MECHANIC I	TRD954	3	\$ -
WASTE WATER COLLECTION Sum			38	\$ -

WASTEWATER TREATMENT (52260, 52270)

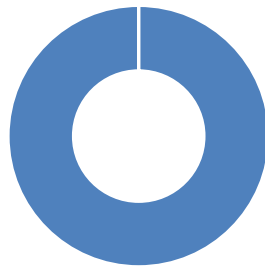
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,038,459	\$ 2,612,388	\$ 2,952,017
Supplies	1,483,378	1,841,193	2,258,819
Contractual Services	1,008,765	1,329,474	1,381,009
Other Charges	2,512,338	2,733,149	2,699,570
Capital Outlay	-	-	49,856
Total Expenses	\$ 7,042,939	\$ 8,516,204	\$ 9,341,271

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	43	43	43
Part-time	4	4	4
Total	47	47	47



■ Wastewater Treatment

WASTEWATER TREATMENT (52260, 52270)

2022/23 Budget

Mission

Operate the Wastewater Treatment plants to meet federal and state regulations in order to protect public health and the environment.

Goals & Objectives

The Wastewater Treatment plants are aligned with the City Council adopted **Blueprint for Amarillo's** pillars of Fiscal Responsibility, Civic Pride, and Best Practices initiatives. The department uses maintenance funding to evaluate and prioritize repairs or replacements of the current infrastructure. Staff maintains all equipment and facilities to a professional level to enhance community appearance. The department strives to incorporate best practices into all policies and procedures and focus on providing high-quality effluent. This facility provides a reliable source of effluent water meeting and exceeding contract requirements for industrial cooling. The department also promotes the maximum use of reclaimed water and bio-solids while protecting the environment. The Texas Commission on Environmental Quality (TCEQ) is the regulatory agency for water quality. Employees are required to be licensed through rigorous training and testing to ensure that high-quality effluent, that meets state and federal standards.

Programs of the Wastewater Treatment Department

Wastewater Treatment

2022/23 Budget – 100% of Budget

Provides treatment plant operations, reclaimed water reuse to industry, as well as bio-solids disposal to residents, businesses, and industries, so they can have environmentally safe wastewater disposal.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Violations to discharge permit	0	0	3
Treatment plant capacity (MGD)	28	28	28
Wastewater treated (MGD)	17.1	17.3	17.0
Reclaimed water to XCEL (MG)	3,444	3,417	3,300
Effluent to L. Tanglewood & Creek (MG)	2,667	2,629	3,000
Biosolids to landfill (Metric Tons)	1,030	1,771	1,500

Hollywood Road:

2020 Bi-Annual Texas Commission on Environmental Quality (TCEQ) inspection completed with 0 demerits.

EPA DMR-QA 41 failed the first deadline. Completed the second deadline with 0 demerits.

FY 2020 Hollywood Road had an average daily flow of 8.55 MGD, which is 71.3% of the 12 MGD treatment plant capacity.

River Road:

2020 Bi-Annual Texas Commission on Environmental Quality (TCEQ) inspection completed with 0 demerits.

EPA DMR-QA 41 completed with 0 demerits.

FY 2020 River Road had a daily average flow of 8.55 MGD which is 53.4 % of the 16 MGD treatment plant capacity.

2022-23 Employee Distribution by Position

Business Unit	52260

Department	Description	Pos Id	Pos Count	*Supplemental Total
RIVER ROAD WATER RECLAMATION				
	CUSTODIAN I	TRD910	1	\$ -
	UTILITY WORKER	HRL930	2	\$ -
		TRD930	2	\$ -
	EQUIPMENT OPERATOR III	TRD951	1	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	UTILITY MAINT. MECHANIC III	TRD957	3	\$ -
	TREATMENT PLNT MNT. FOREPERSON	MGT910	1	\$ -
	TREATMENT PLANT OPERATOR III	TRD966	9	\$ -
	WATER RECLAMATION FACILITY MGR	ADM165	1	\$ -
	OPERATIONS CONTROL SUPER.	MGT941	1	\$ -
	PROCESS CONTROL TECHNICIAN	TEC942	1	\$ -
RIVER ROAD WATER RECLAMATION Sum			23	\$ -

2022-23 Employee Distribution by Position

Business Unit	52270

Department	Description	Pos Id	Pos Count	*Supplemental Total
HOLLYWOOD ROAD WASTE WATER TRE	CUSTODIAN I	TRD910	1	\$ -
	UTILITY WORKER	HRL930	2	\$ -
		TRD930	3	\$ -
	EQUIPMENT OPERATOR II	TRD950	1	\$ -
	EQUIPMENT OPERATOR III	TRD951	1	\$ -
	ELECTRONICS/INSTRUMENTATION TE	TEC930	1	\$ -
	UTILITY MAINT. MECHANIC III	TRD957	2	\$ -
	TREATMENT PLNT MNT. FOREPERSON	MGT910	1	\$ -
	TREATMENT PLANT OPERATOR III	TRD966	9	\$ -
	WATER RECLAMATION FACILITY MGR	ADM165	1	\$ -
	OPERATIONS CONTROL SUPER.	MGT941	1	\$ -
	PROCESS CONTROL TECHNICIAN	TEC942	1	\$ -
HOLLYWOOD ROAD WASTE WATER TRE Sum			24	\$ -

ENVIRONMENTAL LAB (52281)

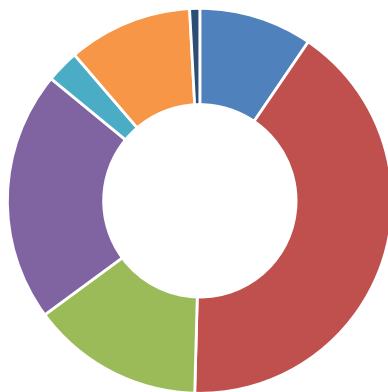
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 899,600	\$ 1,226,771	\$ 1,335,962
Supplies	207,272	223,579	233,432
Contractual Services	186,941	293,050	308,950
Other Charges	182,838	227,610	262,614
Capital Outlay	8,561	55	
Inter Reimbursements	(39,780)	(39,780)	(39,780)
Total Expenses	\$ 1,445,431	\$ 1,931,285	\$ 2,101,178

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	21	21	21
Part-time	-	-	-
Total	21	21	21



- Administration and Support
- Environmental Laboratory Program
- Industrial Waste/Pretreatment Program
- Stormwater Quality Program
- Chemical Inventory Program
- NELAC Drinking Water Bacteriology Program
- Household Hazardous Waste Program

Mission

Complete regulatory requirements, and provide analytical services needed by many city departments and divisions through an Environmental Quality Division. The mission is collectively one of protection for citizens, the city, and the environment.

Goals & Objectives

The Environmental Lab develops and maintains a professional staff requiring a high degree of integrity, pride, and dedication in their fields of expertise.

The Department aligns with the city's **BluePrint for Amarillo's** pillars of public safety, economic development and redevelopment, civic pride, customer service and excellence in communication.

The Environmental Lab is active with the Texas Commission on Environmental Quality (TCEQ) National Environmental Laboratory Accreditation Conference (NELAC) Accreditation for bacteriology in place. NELAC requirements set standardized performance measures to ensure data integrity through staff training and approved methods of analysis. A TCEQ approved Pretreatment Program is maintained to reduce or limit interfering materials from entering the wastewater stream. The Stormwater Quality Program maintains a TCEQ MS4 Permit which is responsible for overseeing numerous industries and the discharge that is created during seasonal rain events. Recently, the new Household Hazardous Waste Program (HHW), was completed and installed. The Laboratory Administration maintains 42 Job Safety Analysis documents for the division.

Operations in the Environmental Laboratory use cutting-edge technology in methods and utilization of complex instruments. The output of this technology ensures the safety of drinking water and various waste management systems. Communication is continually provided to the public, the regulatory agencies, and the news media. This division has an internet presence with the Stormwater Quality Program, the Pretreatment Program, the HHW Program, and the Environmental Laboratory. All of these are located on the City of Amarillo's website amarillo.gov with thorough explanations of the programs and details of how state and federal requirements are integrated into the programs.

Laboratory Administration conducts their activities with great attention to customer service for citizens, city departments and divisions, and private entities. Economic development is helped by providing active analysis and historical data concerning the quality of our drinking water and the status of our wastewater. The Laboratory also provides guidance and data for infrastructure development for Water Treatment, Wastewater Treatment, Stormwater Quality, and Wastewater Collection Systems.

Our work is directly involved in ensuring private industrial waste facilities maintain good housekeeping under their permits which are issued by Laboratory Administration. The Stormwater Quality Program ensures sediment, erosion, and construction debris do not leave construction and industrial sites. These sites have state required SWP3 plans and are inspected by this program to ensure good housekeeping procedures.

Programs of the Environmental Lab Department

Administration and Support

2022/23 Budget — 10% of Budget

This program is responsible for completion of 29,562 required administrative documents including permits, manifests, laboratory reports, credit card purchases, memos, deposits/cash reports, requisitions, payment vouchers, chemical inventory, and others as required by different work groups.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Administrative documents managed	29,562	30,449	31,971

Environmental Laboratory

2022/23 Budget — 41% of Budget

This program is an in-house Central Laboratory operation. Work includes approximately 65,000 parameter results within 18,000 samples with a commercial value of \$1,904,000 per year. Growth in samples processed currently averages 1.41% per year. We provide high-quality analytical services to all requesting departments and divisions in a timely manner with the lowest possible cost to the city.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Total samples analyzed	17,641	17,905	18,158

Industrial Waste/Pretreatment

2022/23 Budget — 14 % of Budget

This program manages 18 significant Industrial Waste Permits. This includes monthly sampling, inspections, permitting, and reporting in a timely and professional manner. We meet or exceed all requirements of the TCEQ approved Pretreatment Program and the permits for both Wastewater Treatment Plants

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Industries managed under permits	18	19	20

Stormwater Quality

2022/23 Budget — 21% of Budget

This program manages 105 regulated industries. The program also monitors all residential and commercial stormwater construction for MS4 compliance. This includes sampling, inspections, and reporting. Operation and maintenance of the state/federal MS4 Permit issued to the city is continual and renews on a five-year cycle. We meet the Stormwater Quality MS4 Permit, the Construction General Permit, and the Industrial General Permit. The primary city playa lakes are also routinely monitored for pollution.

ENVIRONMENTAL LAB (52281)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Industries Managed under Permits	221	375	383

Chemical Inventory 2022/23 Budget — 3% of Budget

This program manages 8,606 chemical items for city departments and generates the Texas Tier II Report annually. The Annual Chemical Inventory for city departments and divisions is conducted each year in December. The results of the 114 inventories are checked for accuracy and completeness to support generation of the primary Annual Texas Tier II Report. Interim Tier II Reports may be required at different times during the year. Performance for the Program is measured by time of response, completeness, and accuracy of the data presented to TCEQ. Attempts to reduce and consolidate reporting to items that are notable in their nature as a human health or environmental concern will reduce performance measures totals in the upcoming years.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Total chemical items managed	8,606	8,884	6,750

NELAC Drinking Water Bacteriology 2022/23 Budget — 10% of Budget

8,642 drinking water samples are analyzed each year to protect over 250,000 people living in the upper Panhandle Region. We also serve regional bottled water companies. We maintain TCEQ NELAC accreditation for bacteriology and provide the state with all applicable reports in a timely and accurate manner. Growth is projected at 1.41% annually.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Total bacteriology samples processed	8,642	9,363	8,764

Household Hazardous Waste 2022/23 Budget — 1% of Budget

This group processes, in a safe and accountable manner, 4,358 pounds of chemical products delivered by residents each year and prepares the required state reporting. Products which are safe for consumer re-use are recycled for the public free of charge. Dangerous or banned products are shipped to a Hazardous Waste Disposal Site.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Projected
Pounds of chemicals managed	4,358	5,767	5,229

2022-23 Employee Distribution by Position

Business Unit	52281

Department	Description	Pos Id	Pos Count	*Supplemental Total
LABORATORY ADMINISTRATION				
	CUSTODIAN II	TRD047	1	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	ADMINISTRATIVE SUPERVISOR	CLR130	1	\$ -
	ENVIRONMENTAL PROGRAM MGR	ADM355	1	\$ -
	ENVIRONMENTAL CHEMIST	PRF350	1	\$ -
	CHEMIST I	PRF351	1	\$ -
	CHEMIST II	PRF352	2	\$ -
	CHEMIST III	PRF353	2	\$ -
	ENVIRONMENTAL TECHNICIAN	TEC555	2	\$ -
	BACTERIOLOGY TECHNICIAN	TEC943	1	\$ -
	WATER BACTERIOLOGIST	TEC945	1	\$ -
	INDUSTRIAL WASTE INSPECTOR	TRD350	2	\$ -
	STORM WATER INSPECTOR	TRD351	2	\$ -
	PRETREATMENT COORDINATOR	TEC335	1	\$ -
	STORM WATER COORDINATOR	TEC928	1	\$ -
	QUALITY CONTROL TECHNICIAN	TEC005	1	
LABORATORY ADMINISTRATION Sum			21	\$ -

SOLID WASTE COLLECTION (1431)

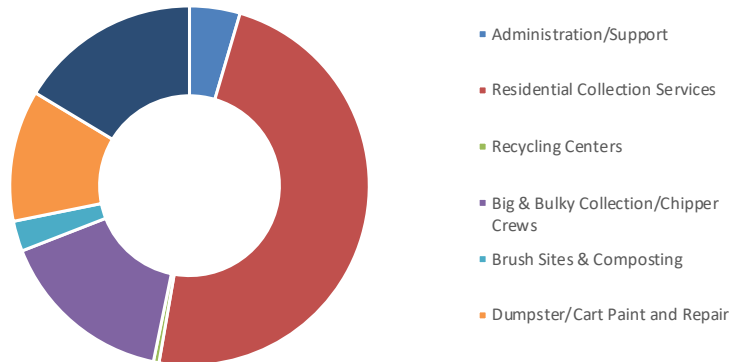
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 5,401,920	\$ 6,574,304	\$ 7,569,871
Supplies	455,479	190,187	179,200
Contractual Services	5,877,897	6,180,226	6,662,968
Other Charges	435,458	161,628	85,023
Capital Outlay	-	697,200	-
Inter Reimbursements	(701)		-
Total Expenses	\$ 12,170,053	\$ 13,803,545	\$ 14,497,062

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	109	115	113
Part-time	2	2	2
Total	111	117	115



SOLID WASTE COLLECTION (1431)

2022/23 Budget

Mission

Provide for the safe and efficient collection of residential and commercial solid waste within the city limits. The Solid Waste Collection Department ensures the health, safety, and welfare of residents, commercial customers, and employees while acting in compliance with state regulations and Amarillo Municipal Ordinances.

Goals & Objectives

The city Solid Waste Collection Department utilizes a fully automated, containerized trash collection system for the majority of its residential and commercial customers. Residents who have dumpsters in front of their homes, those with dead-end alleys or safety concerns, and some customers currently receiving curbside hand collection are receiving curbside cart collection. Other residents in specific neighborhoods without alleys have curbside hand-pickup collection of their solid waste; however, most will be transitioning to curbside cart collection within this budget year. The city also has a curbside big/bulky collection program as well as a coordinated alley collection program for limbs and big/bulky items. Solid Waste Collections aligns with the City Council-adopted **BluePrint for Amarillo's** strategic pillar of Civic Pride by providing many solid waste collection services for the public in accordance with best practices.

Programs of Solid Waste Collection

Department Administration/Support

2022/23 Budget – 5% of Budget

Administration/Support is responsible for the management of the multi-faceted Solid Waste Collection Department.

Residential Collection Services

2022/23 Budget – 48% of Budget

The city provides residential collection using side-load dumpsters, curbside cart collection, as well as curbside bag collection in neighborhoods without alleys. The automated curbside cart service is for customers with dumpsters in front of their homes, those with dead-end alleys or safety concerns, and some customers who currently receive curbside hand collection.

Each 3-cubic-yard, side-loader dumpster for solid waste disposal, will generally serve three to five households. At present, there are approximately 19,060 of the 3-cubic-yard, side-loader dumpsters serving approximately 63,493 residences within the city limits.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Single Family Residential Households– Alley and Street Dumpsters	56,400	56,400	57,400
Single Family Residential Households – Curbside Manual	1,047	1,113	1,183
Single Family Residential Households – Curb Cart	6,432	6,432	6,912

SOLID WASTE COLLECTION (1431)

2022/23 Budget

Recycling Centers

2022/23 Budget – 1% of Budget

Four Household Collection Sites are cleaned and maintained. The centers accept used motor oil, oil filters, tin cans, and aluminum cans. The recycling centers are cleaned, and the oil filters are removed at least twice per week by the Chipper Crew.

Big and Bulky Collection Crews and Chipper Crews

2022/23 Budget – 16% of Budget

The Curbside Big and Bulky program allows customers to contact the Solid Waste Collection Department to schedule pick-up of big and bulky items from their curb. Once a customer calls Solid Waste, they are given a date to set out their items and the crew collects the items from their curb. The city operates eight Lightning Loader trucks with six crews available to collect the large bulky items. Four Chipper Crews collect brush as well as the big and bulky items within the alleys. This service is primarily driven by citizens' requests. Crews clean the entire alley when responding to a citizen's request. When the Big and Bulky Collection Crews have finished all curbside requests, they divert their efforts to alleys as well.

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Alley Cleanup Requests	6,440	6,339	6,400
Alley Cleanup Requests Completed	6,971	6,115	6,400
Curbside Big & Bulky Pick-Up Requests	30,590	29,443	30,000
Curbside Service Requests Completed	27,444	28,243	28,778
Time to Respond to Alley Clean-up	4 Weeks	3 Weeks	2 Weeks
Roll-Off Containers Emptied	N/A	N/A	1,664

Brush Sites and Composting

2022/23 Budget – 3% of Budget

The city operates two brush sites for residents to dispose of their tree limbs and brush. The brush and limbs at these two locations are processed and transferred to the compost facility at the City of Amarillo Landfill. The brush sites provide organic material needed for the compost site at the landfill. The compost facility is another year away from having quality compost available for sale, but it will utilize the materials collected from the city's brush sites to grow this program. The compost site will allow the citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life of the Landfill.

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Total Tonnage of Ground Wood Chips	2,879	3,500	3,500
Total tons diverted from the Landfill (brush sites and brush composted)	2,879	3,500	3,500

SOLID WASTE COLLECTION (1431)

2022/23 Budget

Dumpster and Cart Paint and Repair Operation

2022/23 Budget – 12% of Budget

The Solid Waste Collection Department operates a container repair and painting operation.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Dumpster Service Requests	4,486	3,528	3,600
Dumpsters Repaired	2,798	4,046	4,100
Dumpsters Replaced	1,621	1,020	2,000
Number of Days to Repair Lids	45	90	90
Number of Days to Perform Minor Repairs (Repairs to dumpster lifting components)	3	1	1

Commercial Collection Services

2022/23 Budget – 16% of Budget

Commercial Collection Services serve approximately 4,259 business customers using either 8-cubic-yard front-loading containers or 3-cubic-yard side loading dumpsters. Smaller businesses and apartment complexes utilize the smaller 3-cubic-yard side-loading containers. Due to very competitive pricing from private commercial haulers with three-year term contracts and national chain service agreements, the commercial collection service has seen a decrease in customers and service from past years.

Solid Waste Collection and Disposal Combined Program Goals

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Hours of Excess Vehicle Idle Time	339hr./mo.	265 hr./mo.	210 hr./mo.
Reportable Accidents/ Incidents	21	13	9

2022-23 Employee Distribution by Position

Business Unit	1431

Department	Description	Pos Id	Pos Count	*Supplemental Total
SOLID WASTE COLLECTION				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	UTILITY WORKER	TRD930	16	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	SOLID WASTE SUPERINTENDENT	ADM240	1	\$ -
	ASSISTANT SOLID WASTE SUPER	ADM241	2	\$ -
	UTILITY WORKER - HOURLY	HRL930	2	\$ -
	SW CUSTOMER SERV COORD	MGT238	1	\$ -
	SOLID WASTE SERVICE COOR.	MGT240	4	\$ -
	ROUTE SUPERVISOR	MGT241	3	\$ -
	MAINTENANCE SHOP COORDINATOR	MGT260	1	\$ -
	SOLID WASTE SERVICE TECH	TEC560	1	\$ -
	ASST SOLID WASTE SERVICES COOR	TEC915	1	\$ -
	WELDER I	TRD240	2	\$ -
	WELDER II	TRD241	1	\$ -
	SW EQUIPMENT OPERATOR	TRD953	79	\$ -
	<i>*UTILITY WORKER</i>	<i>TRD930</i>	<i>-2</i>	<i>\$ (77,429)</i>
SOLID WASTE COLLECTION Sum			115	\$ (77,429)

SOLID WASTE DISPOSAL (1432)

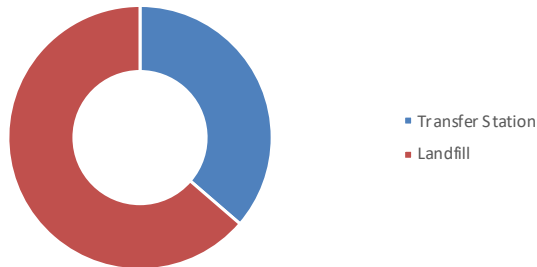
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,799,160	\$ 2,313,741	\$ 2,639,801
Supplies	282,868	193,199	299,467
Contractual Services	2,401,619	2,251,762	2,414,018
Other Charges	321,332	448,340	449,522
Capital Outlay	14,766	-	-
Total Expenses	\$ 4,819,744	\$ 5,207,042	\$ 5,802,808

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	43	41	38
Part-time	2	2	2
Total	45	43	40



Mission

Provide for the safe and environmentally efficient processing, transportation, compaction, and daily cover of the waste at the Transfer Station, and Landfill operations in compliance with federal, state, and local permit regulations. The Landfill accepts solid waste and debris from the Transfer Station, other municipal departments, commercial contract haulers, contractors, private citizens, and neighboring communities.

Solid Waste Disposal aligns with the City Council adopted **BluePrint for Amarillo** in utilizing Best Practices, and providing excellent Customer Service while always utilizing Safety first to improve the safety of the employees and citizens that utilize the Transfer Station and Landfill.

Goals & Objectives

The Solid Waste Disposal department operates a Transfer Station that receives the refuse from commercial and residential collection vehicles. The Transfer Station is centrally located within the city limits of Amarillo, at the City Service Center, and reduces the overall transportation costs of hauling refuse to the Landfill. The Landfill strategic approach is to maintain compliance with federal and state environmental laws while serving the needs of the citizens of Amarillo through efficient waste disposal.

Solid Waste Disposal aligns to the City Council adopted **BluePrint for Amarillo's** strategic pillars of Civic Pride and Customer Service.

Programs of Solid Waste Disposal

Transfer Station

2022/23 Budget — 36% of Budget

The Transfer Station provides a central location to efficiently transfer refuse from the collection routes to the Landfill for disposal.

To improve safety, a traffic signal was installed at the entrance of the Transfer Station to inform drivers of when it is safe to enter. This prevents too many drivers from entering at once, which creates an unsafe environment on the floor.

Landfill

2022/23 Budget — 64% of Budget

The Landfill weighs the incoming refuse, and compacts and covers all incoming debris daily. The Landfill recycles appliances, miscellaneous metals, used tires, etc. The facility must collect air samples, groundwater samples, surface water run-off samples, and water well samples to assure compliance with federal, state, and local permit operating regulations. The Amarillo Landfill has an expected life of approximately another 123 years.

Solid Waste is actively pursuing ways to reduce, reuse and recycle to expand the Landfill's lifespan. One such effort is the composting site located at the landfill. This facility is approximately a year away from having quality compost available for sale but will utilize the materials collected from the city's brush sites to grow this program. The compost site will allow the citizens and businesses of Amarillo to divert waste from the Landfill to the compost site, expanding the life of the Landfill.

SOLID WASTE DISPOSAL (1432)

2022/23 Budget

A tire-shredding program is now being utilized at the Landfill. The Landfill receives approximately 1,350 tires a month. Prior to disposal, the tires are shredded two to three days out of the week. Approximately 300 - 400 tires are being shredded per week. Once the tires are shredded the tire chips are placed in the Landfill, reducing the amount of space consumed. A decrease is expected due to the advertising of alternative tire disposal methods.

Workload Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of Incoming Loads	60,438	59,662	59,850
Tons of Solid Waste Received	277,710	274,142	275,000
Used Tires Brought to Landfill (From Public and Transfer Station)	15,831	16,331	15,331

Solid Waste Disposal is going to increase our compaction rate which will save valuable space at the Landfill by compacting more waste into a smaller space. Implementation of a new compaction technique will reduce overall soil use and extend the life of the landfill.

Performance Measures/Indicators:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Compaction Ratio [lb./cy]	700*	800	1,200

*Estimate from the 2018 Solid Waste Master Study

Solid Waste Collection and Disposal Combined Program Goals

Performance Measures:	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Hours of Excess Vehicle Idle Time	339hr./mo.	265 hr./mo.	210 hr./mo.
Reportable Accidents/ Incidents	21	13	9

2022-23 Employee Distribution by Position

Business Unit	1432

Department	Description	Pos Id	Pos Count	*Supplemental Total
SOLID WASTE DISPOSAL				
	UTILITY WORKER	TRD930	11	\$ -
	UTILITY WORKER - HOURLY	HRL930	1	\$ -
	SW EQUIPMENT OPERATOR	TRD952	8	\$ -
	ADMINISTRATIVE SUPERVISOR	CLR130	1	\$ -
	TRANSFER TRUCK DRIVER	HRL251	1	\$ -
	LANDFILL SUPERVISOR	MGT250	1	\$ -
	ASSISTANT LANDFILL SUPERVISOR	MGT251	1	\$ -
	TRANSFER STATION SUPERVISOR	MGT252	1	\$ -
	ASST. TRANSFER STATION SUPER.	MGT253	1	\$ -
	ENVIRONMENTAL COMPLIANCE TECHN	TEC150	3	\$ -
	TRANSFER STATION OPERATOR	TRD250	2	\$ -
	GATE ATTENDANT I	TRD252	2	\$ -
	DISPOSAL EQUIPMENT OPERATOR	TRD255	9	\$ -
	TRANSFER STA. MAINT. MECHANIC	TRD972	1	\$ -
	<i>*UTILITY WORKER</i>	<i>TRD930</i>	<i>-2</i>	<i>\$ (65,443)</i>
	<i>*UTILITY OPERATOR</i>	<i>TRD960</i>	<i>-1</i>	<i>\$ (49,787)</i>
SOLID WASTE DISPOSAL Sum			40	\$ (115,230)

DRAINAGE UTILITY (5600)

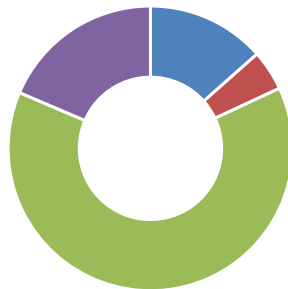
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,067,786	\$ 1,752,457	\$ 2,072,533
Supplies	157,089	228,140	258,962
Contractual Services	892,408	1,054,214	1,150,209
Other Charges	1,446,581	871,991	1,012,713
Capital Outlay	-	4,500,000	
Debt Service	690,070	818,531	863,305
Inter Reimbursements	-	(50,000)	(50,000)
Operating Transfers	36	315,222	
Total Expenses	\$ 4,253,970	\$ 9,490,555	\$ 5,307,722

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	32	32	32
Part-time	-	-	-
Total	32	32	32



- Administration/Support
- Drainage Utility Fee Maintenance
- Drainage Infrastructure/Maintenance
- Environmental Maintenance
- Drainage Capital Improvement Plan

DRAINAGE UTILITY (5600)

2022/23 Budget

Mission

Work cooperatively to provide the community with a safe and efficient drainage system while serving customers in a respectful, courteous, and responsive manner.

Goals and Objectives

The Drainage Utility department is entering its eighth year of operating and maintaining the City's drainage system. The Drainage Utility supports the goals and initiatives set out in the City Council adopted **BluePrint for Amarillo's** pillars and initiatives by maintaining the City's stormwater drainage infrastructure.

The Drainage Utility division utilizes best practices to serve customers safely and efficiently. Services include customer billing assistance, street sweeping, inspection, inventory management, cleaning, rehabilitation, and repairing all municipal drainage infrastructure, including concrete channels, gutters, outfalls, inlets, culverts, storm pipes, open channels, stormwater pumps, and playa lakes.

The principal guidance documents that aid in the department's planning and operations are the **BluePrint for Amarillo**, the City of Amarillo Drainage Utility Study (June 2019), the Martin Road Lake Storm Water Master Plan (November 2013), the Tee Anchor Drainage Master Plan (July 2014), the Storm Water Management Master Plan (April 1993), and the Storm Water Management Criteria Manual (April 1995).

Programs

Drainage Utility Administration/Support

2022/23 Budget - 13% of Budget

Provide administration and support to the drainage utility system through infrastructure planning, implementing best practices, and utilizing the city's safety programs.

<i>Workload Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Number of service requests processed	410	430	450

Drainage Utility Fee Maintenance

2022/23 Budget - 5% of Budget

Maintain and adjust the customer database for billing as changes occur on service properties in keeping with best practices. Revenues for the Drainage Utility are provided through the fees billed to approximately 77,000 drainage utility accounts.

<i>Workload Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Drainage Utility Bills Inquiries	1,680	1,780	1,880

DRAINAGE UTILITY (5600)

2022/23 Budget

Drainage Infrastructure and Maintenance 2022/23 Budget - 63% of Budget

Meet the infrastructure planning, safety programs, civic pride, and best practices initiatives of the **BluePrint for Amarillo** by inspecting, maintaining, and repairing the drainage system. Maintain the drainage system for operational efficiency and provide for the safest transport and removal of storm waters.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Storm sewer video inspected, cleaned, or maintained (Linear Feet)	72,114	48,500	73,557
Percentage of system	8.23%	5.54%	8.39%
Cost per LF	\$0.33	\$0.34	\$0.35
Drainage channel maintenance, cleanup, vegetation control, and mowing (Linear Feet)	54,913	75,000	76,500
Percentage of system	15.2%	20.8%	21.22%
Cost per LF	\$2.01	\$2.05	\$2.10
Curb and gutter maintenance (Linear Feet)	5,431	4,500	7,000
Percentage of system	.08%	.07%	.10%
Cost per LF	\$13.85	\$13.90	\$13.95
Concrete alley approach, driveways, and channels (Square Feet)	220	220	500
Percentage of system	.03%	.03%	.07%
Cost per LF	\$82.64	\$82.65	\$75.00
Drainage inlets inspection and maintenance	826	830	835
Percentage of system (3,676 inlets)	22.47%	22.58%	22.72%
Manhole inspection and maintenance	107	110	115
Percentage of system (618 manholes)	17.3%	17.8%	18.6%

Environmental Maintenance 2022/23 Budget - 19% of Budget

Sweep streets regularly to improve customer service and reduce contaminants regulated by state and federal agencies. Cover approximately 20,000 centerline miles of curbed streets.

<i>Performance Measures:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Downtown Business District streets swept (Centerline Miles)	13,539	13,539	13,539
All other streets swept (Centerline Miles)	8,753	6,414	9,023
Cost of street sweeping (Centerline Mile)	\$11.09	\$13.50	\$11.25
Sweeper idle time [hours per day] (goal to decrease by 10%)	2.7	2.6	2.0
Number of miles driven per day (goal to decrease by 5%)	12	11	12

DRAINAGE UTILITY (5600)

2022/23 Budget

Drainage Capital Improvement Plan 2022/23 Budget - 0% of Budget

Determination of projects that need to be completed during the next five years to improve the quality of life for all citizens and improve the present service delivery system. Drainage Utility plans for projects such as installing new storm sewers, repair or improvement to existing storm sewer infrastructure, new construction, and vehicles and equipment to expand the Drainage Utility function.

<i>Workload Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Approved CIP funding	\$10,040,000	\$4,500,000	\$2,044,550

2022-23 Employee Distribution by Position

Business Unit	56100

Department	Description	Pos Id	Pos Count	*Supplemental Total
DRAINAGE UTILITY				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	UTILITY WORKER	TRD930	9	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	EQUIPMENT OPERATOR IV	TRD220	1	\$ -
	EQUIPMENT OPERATOR I	TRD221	2	\$ -
	CONCRETE FINISHER	TRD222	2	\$ -
	EQUIPMENT OPERATOR II	TRD950	5	\$ -
	EQUIPMENT OPERATOR III	TRD951	1	\$ -
	UTILITY OPERATOR	TRD960	2	\$ -
	DRAINAGE UTILITY ASST SUPER	ADM090	1	\$ -
	DRAINAGE UTILITY SUPERINTENDEN	ADM105	1	\$ -
	DRAINAGE UTILITY FOREPERSON	MGT224	3	\$ -
	DRAINAGE UTILITY SUPERVISOR	MGT225	2	\$ -
	STORM SEWER TECHNICIAN	TEC932	1	\$ -
DRAINAGE UTILITY Sum			32	\$ -

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Development Services			
01000 - General Fund			
1410 - Public Works	449,224	527,199	556,828
1415 - Capital Projects & Development	1,165,596	1,410,625	1,326,811
1720 - Planning and Development Svcs	765,983	931,431	991,060
1740 - Building Safety	3,093,565	3,589,728	3,013,071
1745 - Code Enforcement	-	-	938,191
1750 - Environmental Health	1,467,421	1,679,538	1,956,591
1930 - Fire Marshal	1,001,823	1,022,454	1,262,283
02010 - CDBG Fund			
20115 - Code Enforcement	131,018	150,000	68,414
05200 - Water and Sewer System Fund			
52115 - Capital Projects & Development	616,903	1,200,750	1,498,764
Development Services Total Expenditures	8,691,531	10,511,725	11,612,013

PUBLIC WORKS (1410)

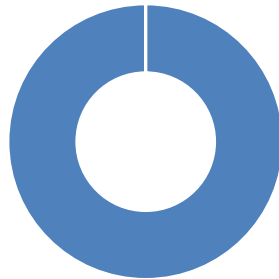
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 482,368	\$ 573,122	\$ 602,684
Supplies	16,578	4,250	4,250
Contractual Services	8,896	3,600	3,600
Other Charges	3,523	6,960	7,027
Inter Reimbursements	(62,142)	(60,733)	(60,733)
Total Expenses	\$ 449,224	\$ 527,199	\$ 556,828

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	5	5	5
Part-time	-	-	-
Total	5	5	5



■ Division Administration and Support

PUBLIC WORKS (1410)

2022/23 Budget

Mission

Understand the needs of our community and provide a high level of customer service. Focus on proactively engaging and communicating with our customers so that we can provide timely, efficient, and exceptional services to all that we encounter.

Goals & Objectives

The primary function of the Public Works Department is to provide administrative support and managerial direction to the five departments within the Public Works department, which are: Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets Services, and Traffic. The Public Works department provides coordination, operational direction, and administrative support to these departments. These responsibilities include strategic planning, program coordination, contract management, quality, safety, and environmental systems, community outreach, and budget management. These functions are accomplished through the department's singular program of Administration & Support Services.

Public Works aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Public Safety, Economic Development and Redevelopment, and Fiscal Responsibility.

Programs of the Public Works Department

Administration and Support

2022/2023 Budget — 100% of Budget

Provide management and oversight to the departments of Drainage Utility, Fleet Services, Solid Waste Collection & Disposal, Streets Services, and Traffic.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Budgeted	2022/23 Budgeted
Number of Employees Supported	396	399	393

2022-23 Employee Distribution by Position

Business Unit	1410

Department	Description	Pos Id	Pos Count	*Supplemental Total
PUBLIC WORKS	ADMINISTRATIVE ASSISTANT IV	CLR415	1	\$ -
	PUBLIC WORKS MANAGER	ADM092	1	\$ -
	DIRECTOR OF PUBLIC WORKS	ADM200	1	\$ -
	ASSISTANT DIR OF PUBLIC WORKS	ADM201	1	\$ -
	PROGRAM COORDINATOR	MGT560	1	\$ -
PUBLIC WORKS Sum			5	\$ -

CAPITAL PROJECTS AND DEVELOPMENT (1415, 52115)

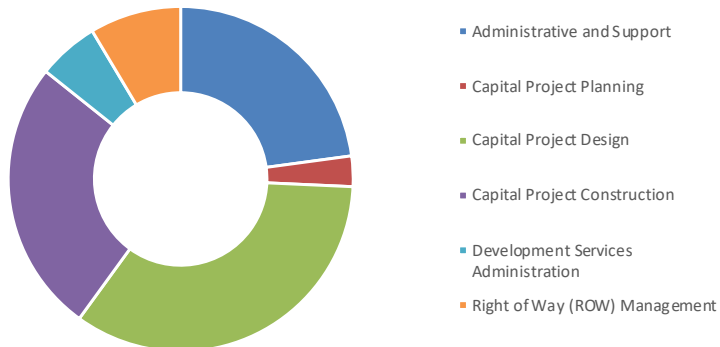
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,013,255	\$ 2,657,322	\$ 2,865,297
Supplies	31,242	129,808	131,808
Contractual Services	159,642	216,560	220,296
Other Charges	144,724	172,685	173,174
Inter Reimbursements	(566,364)	(565,000)	(565,000)
Total Expenses	\$ 1,782,499	\$ 2,611,375	\$ 2,825,575

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	35	35	36
Part-time	-	-	2
Total	35	35	38



CAPITAL PROJECTS AND DEVELOPMENT (1415, 52115)

2022/23 Budget

Mission

Facilitate safe, well-planned community improvements. The Department acts with integrity, accountability, and transparency to provide the highest level of service for the production of well-planned, well-designed, safe, lasting, and useful infrastructure.

Goals & Objectives

CP&D Engineering is a full-service department made up of a team of professionals in the fields of surveying, drafting, GIS, project management, construction inspection, engineering, and administration.

CP&D Engineering is committed to the strategic objectives in the City's **BluePrint for Amarillo** as each initiative is considered a part of the department's work approach.

CP&D Engineering provides Customer Service to the citizens of Amarillo, engineering services to other city departments, and regulatory oversight to private development. The department commits to the health, public safety, and welfare of the general population by ensuring compliance with laws and regulations governing the design and construction of public drinking water production and supply systems; public wastewater collection, treatment, and disposal systems; public stormwater infrastructure; public solid waste disposal systems; and the public right-of-way.

CP&D Engineering contributes to the overall efforts of the city's Economic Development and Redevelopment initiative as well as the Civic Pride initiative by planning, designing, and constructing projects such as the Annual Arterial Reconstruction, Annual Sidewalk Replacement, 2-inch Water Main Replacement, and Sewer Main Pipe Bursting as well as projects identified in the various Neighborhood Plans. CP&D Engineering embodies the Fiscal Responsibility initiative by initiating and evaluating the success of a multi-year citywide infrastructure plan—Community Investment Program (CIP). The CIP focuses on infrastructure planning, design, and construction utilizing best practices. That plan includes collecting and evaluating statistical data and maintaining licensed and certified design and project management staff to make recommendations on the maintenance, expansion, and funding of the infrastructure needs of the community.

CP&D Engineering strives for Excellence in Communication with the public, contractors, and private development partners. CP&D Engineering provides a safe work environment that encourages the growth of loyal employees who respect each other. The department holds the highest ethical standards and performs in ways that earn the trust of others by acknowledging that decisions affect all residents of Amarillo. The department was created in the 2015/16 fiscal year by combining the engineering functions from the Utilities and Engineering departments.

CAPITAL PROJECTS AND DEVELOPMENT (1415, 52115)

2022/23 Budget

Programs of the CP&D Engineering Department

Capital Department Administration/Support

2022/23 Budget – 23% of Budget

Provides oversight and management of the design and construction of capital projects and development for the city and its extraterritorial jurisdiction (ETJ). This program ensures best practices are used in the design process and construction of public infrastructure. Performance measures include meeting contractual processing times for project payments, change orders, and project acceptance letters.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Capital projects accepted	\$21,127,963	\$26,915,624	\$50,000,000
Capital projects budgeted	\$48,400,000	\$43,970,000	\$45,508,950
Development projects capitalized	\$8,766,662	\$11,722,790	\$13,500,000
Engineering consultant contracts administered	17	20	25

Capital Project Planning

2022/23 Budget – 3% of Budget

Provides other departments with long-term planning and budgeting associated with CIP projects. Provides guidance and expertise for evaluating projects for conformance with the long-term plan for city infrastructure, Economic Development and Redevelopment, Civic Pride, most especially including community appearance, and disadvantaged areas of the community, and the comprehensive transportation network.

Capital Improvement Projects	Estimated Number of Projects	Estimated Value of Projects
2022/2023 Capital Projects Proposed	73	\$97,320,179

Capital Project Design

2022/23 Budget – 34% of Budget

Provides city departments with design and bidding phase services for capital projects, including land acquisition, the production of technical specifications, plans, detailed estimates, and contract documents.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Value of arterial designed	\$3,400,000	\$13,000,000	\$20,000,000
Value of storm sewer main designed	\$1,000,000	\$3,750,000	\$30,500,000
Value of water main designed	\$5,750,000	\$5,600,000	\$4,100,000
Value of sewer main designed	\$8,500,000	\$35,000,000	70,000,000
Value of general construction design including street improvements, ADA/sidewalk improvements, bus stops, treatment plant projects, and misc. projects.	\$5,000,000	\$4,000,000	\$6,000,000
# of surveys completed	114	110	100

CAPITAL PROJECTS AND DEVELOPMENT (1415, 52115)

2022/23 Budget

Capital Project Construction

2022/23 Budget — 26% of Budget

Provides construction phase services to other departments for the construction of capital projects including project management, payment recommendation, field inspection, and project testing.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Lane miles of arterial constructed	5.5	7.5	18.5
Miles of residential streets constructed	4	4.5	3.5
Lane miles of streets resurfaced	400	20	50
Miles of storm sewer constructed	1	0.7	4
Miles of water main constructed	4.5	8.5	7
Miles of sewer main constructed	5	12	15
General construction projects constructed including street improvements, ADA/sidewalk improvements, bus stops, and misc. projects.	5	6	5

Development Services Administration

2022/23 Budget — 6% of Budget

Provides the public with services associated with planning for, establishing, and enforcing applicable laws and regulations for the design and construction of public infrastructure by private developers. This process includes maintaining the technical specifications for the construction of public infrastructure, flood plain administration, contract administration, review of technical documents, project inspection, and project testing.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Development construction plans reviewed	25	30	28
% reviewed on time	96%	83%	96%
Development drainage reports reviewed	15	17	14
% reviewed on time	93%	88%	92%

Right Of Way (ROW) Management

2022/23 Budget — 9% of Budget

Provides the management of the public ROW, which includes acquiring needed ROW, mapping existing and proposed infrastructure, and planning for and permitting construction in the public ROW. Utilizes best practices by collecting data on the use of the public ROW to develop and enforce fiscally responsible construction methods, keep the public informed, facilitate public safety, and plan for the future of public ROW.

CAPITAL PROJECTS AND DEVELOPMENT (1415, 52115)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
ROW permits issued	415	530	700
ROW permits closed	148	152	400
Construction easements	12	35	40

2022/23 Expenditures by Funding Source

General Fund	54% of Budget
Water and Sewer System Fund	46% of Budget

2022-23 Employee Distribution by Position

Business Unit	1415

Department	Description	Pos Id	Position Count	*Supplemental Total
CAPITAL PROJECTS & DEVELOPMENT	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	ADMINISTRATIVE ASSISTANT II	CLR405	1	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	ADMINISTRATIVE ASSISTANT IV	CLR415	2	\$ -
	ADMINISTRATIVE SPECIALIST I	CLR947	1	\$ -
	ASSISTANT CITY ENGINEER	ADM211	2	\$ -
	CITY ENGINEER	ADM210	1	\$ -
	CIVIL ENGINEER II	PRF300	1	\$ -
	CIVIL ENGINEER III	PRF304	3	\$ -
	DEV SVCS PROJ COORD	TEC925	1	\$ -
	DIR OF CAPITAL PROJECTS & DEV	ADM375	1	\$ -
	ENGINEERING ASSISTANT II	TEC921	4	\$ -
	ENGINEERING DESIGN COORD	TEC923	1	\$ -
	PROGRAM COORDINATOR	MGT560	1	\$ -
	PROJECT CONSTRUCTION SUPER	MGT055	1	\$ -
	PROJECT REPRESENTATIVE I	TEC918	5	\$ -
	PROJECT REPRESENTATIVE II	TEC919	4	\$ -
	RESOURCE ADMINISTRATOR	PRF040	1	\$ -
	SENIOR ENGINEERING ASST	TEC926	1	\$ -
	SENIOR PROJECTS COORDINATOR	PRF303	1	\$ -
	SURVEYOR II	TEC212	1	\$ -
	<i>*INTERN HRL</i>	<i>HRL920</i>	<i>2</i>	<i>\$ 24,926</i>
	<i>*PROJECT REPRESENTATIVE II</i>	<i>TEC919</i>	<i>0.4</i>	<i>\$ 26,000</i>
CAPITAL PROJECTS & DEVELOPMENT Total			37.4	\$ 50,926

2022-23 Employee Distribution by Position

Business Unit	52115

Department	Description	Pos Id	Position Count	*Supplemental Total
CAPITAL PROJECTS & DEVELOPMENT	<i>*PROJECT REPRESENTATIVE II</i>	<i>TEC919</i>	<i>0.6</i>	<i>\$ 41,966</i>
CAPITAL PROJECTS & DEVELOPMENT Total			0.6	\$ 41,966

PLANNING (1720)

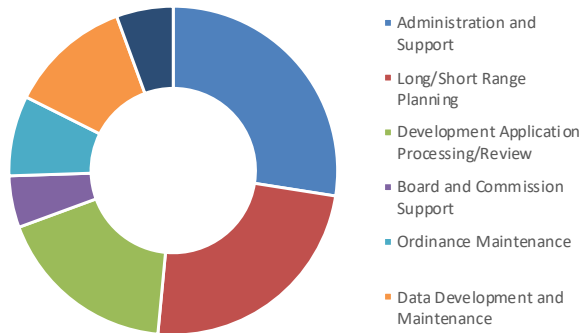
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 720,284	\$ 838,156	\$ 874,596
Supplies	6,145	9,406	9,406
Contractual Services	21,431	41,476	65,601
Other Charges	18,123	42,393	41,457
Total Expenses	\$ 765,983	\$ 931,431	\$ 991,060

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	9	9	9
Part-time	-	-	-
Total	9	9	9



Mission

Enhance the quality of life for Amarillo citizens by providing services that encourage quality growth, development, and redevelopment in all areas within the city and its extraterritorial jurisdiction. The Planning Department accomplishes this through concentrated efforts related to short- and long-range planning principles, land use controls, and development review practices. Additionally, the department includes staff dedicated to economic development who work to enhance and expand the City's tax base and community's quality of life while supporting other partners that focus on job retention/creation, workforce development, business support, and entrepreneurship.

Goals & Objectives

The Planning Department provides professional planning advice and information to the City Council, Planning and Zoning Commission, other development-related boards/committees, residents, landowners, and the development community, with the goal of enhancing the quality of life and the built environment within the City of Amarillo. The department's work is organized by the following program areas: Long-Range/Neighborhood Planning, Current Planning, and Economic Development.

In collaboration with various community stakeholders, Planning develops and recommends policies, regulations/ordinances, and procedures that promote effective development and redevelopment strategies aimed at improving the quality of life for Amarillo residents. Creating and promoting a vibrant and sustainable built environment, while ensuring the protection and enhancement of important cultural and historical resources, are also key goals for the Planning division.

The Long-Range/Neighborhood Planning program is guided by goals and objectives provided by Amarillo's Comprehensive Plan and adopted neighborhood plans. The Comprehensive Plan's goals and objectives relate to long-range planning policy, annexation, land use, design, and housing. The adopted neighborhood plans' goals and objectives relate to economic development and redevelopment, infrastructure, history and culture, community building, health, and safety. The Planning Department is in the beginning phases of an update to the Comprehensive Plan to realign land use policy with the community's vision for future growth and development. This will ensure the plan addresses community concerns, changing demographics, and other trends affecting how Amarillo grows and develops. The plan's updated vision and goals will then shape a future update to the City's Zoning Ordinance and other development regulations and policies.

Day-to-day, Current Planning activities are accomplished through administering regulations within the zoning, subdivision, and other development-related ordinances.

Using these planning documents, the department strives to balance physical, social, and economic interests, in order to achieve a built form that will benefit both the present and future residents of the community. Public and stakeholder involvement in the planning process is encouraged to balance competing interests and engage the community.

Finally, the Long-Range and Current Planning programs are integral in furthering specific initiatives identified within the City Council adopted **BluePrint for Amarillo's** pillar of **Economic Development and Redevelopment's** objectives for Infrastructure, Innovation, and Quality of Life and Civic Pride's objectives of Community Appearance and Beautification and Embrace Culture, Arts and Recreation.

Economic Development staff within the Planning Department lead the city's efforts for local economic development with an emphasis on enhancing and expanding the city's tax base and community's quality

PLANNING (1720)

2022/23 Budget

of life. It provides support to the City Manager's Office and the Amarillo Economic Development Corporation as well as other partners such as Center City Main Street with a focus on job retention and creation, workforce development, business support, and entrepreneurship. The department is also responsible for serving as the liaison between the city and its various partners, as well as developing, implementing and maintaining the city's economic development incentive policies and guidelines.

Programs of the Planning Department

Planning and Development Services Administration/Support 2022/23 Budget – 27% of Budget

This program provides for the management of staff and resources necessary to facilitate meetings and development review processes. This program includes program administration, office supplies and equipment, professional development, and public involvement/Title VI civil rights. Public meetings are an important way to engage the community and other stakeholders. Interest and investment by citizens can be measured by public involvement and participation at meetings for proposed projects and document preparation.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Planning			
Number of pre-application conferences	38	44	41

Long-Range/Neighborhood Planning 2022/23 Budget – 24% of Budget

Long-range planning seeks to gather and analyze data and information related to growth and development as necessary to formulate plans. These plans establish a vision and goals framework, which provide policy direction for the implementation of development regulations, capital improvement projects, economic development incentives, and other projects related to improving the quality of life for Amarillo residents.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Planning			
Area within city limit (square miles)	104.626	105.611	106.611
Acres annexed	191.07	630.28	640
Number of comprehensive plan updates/amendments	0	1	1
Neighborhood Plans initiated	1 (Eastridge)	0	1 (TBD)
Neighborhood Plans completed	0	1 (Eastridge)	0

PLANNING (1720)

2022/23 Budget

Current Planning/Development Application Processing and Review 2022/23 Budget – 18% of Budget

Development Application Processing/Review is the program for administering development-related applications and review processes by appropriate staff. This program includes the review of development applications for plats, rezonings, certificates of appropriateness, right-of-way licenses, and vacations.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated		2022/2023 Projected	
		In city Limits	In ETJ	In city Limits	In ETJ
Number of cases requiring public notice (zoning, replats, vacations, PIDs)	58	58	12	58	8
Number of subdivision plats processed	111	64	32	66	33
Number of residential lots	1,098	812	346	820	304
Number of commercial lots	103	46	38	63	39
Average time (days) to conduct completeness check for applications	3.5	4		3	
Average time (days) to complete review of preliminary plans	14	14		12	
Average time (days) for subdivision plat comments back to applicant	12	12		12	
Site plan cases reviewed	69	98		74	
Time for site plan initial review (days)	13	12		12	

Boards/Commissions Support 2022/23 Budget – 5% of Budget

The Planning Department serves as a liaison to various development and economic development-related boards/commissions, public meetings, and public committees/groups as necessary to administer the review and approval of development-related applications. These include the Planning and Zoning Commission, Board of Review for Landmarks, Historic Districts and Downtown Design, Tax Increment Reinvestment Zones #1 and #2, Local Government Corporation, and the Neighborhood Plan Oversight Committee. Planning staff also facilitate public meetings for active neighborhood planning processes and regularly attend neighborhood association meetings for plan implementation support.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Number of public meetings	27	40	40
Neighborhood/Long-Range planning public and advisory committee meetings	23	20	30
Number of P&Z Commission staff reports (developed and presented)	84	104	88
Average time (days) to create & distribute P&Z Commission packets	4	4	4

PLANNING (1720)

2022/23 Budget

Ordinance Maintenance 2022/23 Budget — 8% of Budget

Ordinance Maintenance monitors and revises growth- and development-related policies and ordinances as necessary to implement current needs as recommended by development-related decision-making bodies.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Number of ordinance drafts/amendments	1	2	2

Data Development and Maintenance 2022/23 Budget — 12% of Budget

Data Development and Maintenance monitor and revise growth- and development-related policies and ordinances as necessary to implement current needs as recommended by development-related decision-making bodies. It also ensures up-to-date mapping, including the city's official base map and other specialized mapping for transportation, spatial analysis, informational purposes, and annexations. Maintenance also provides support to other departments for special projects, exhibits, and reports.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Number of map amendments or layer creation	136	156	130

Economic Development 2022/23 Budget — 6% of Budget

Economic Development staff handle economic development-related incentive requests for the City Council, Tax Increment Reinvestment Zones, as well as applications for state and federal programs needing city approval. Staff also handle economic development research, marketing materials, general requests for information on city development, economic development related pages on the website, as well as other websites such as www.downtowntx.org to keep current Amarillo information listed and current. Staff also coordinates with Amarillo Economic Development Corporation on their projects needing city assistance.

<i>Performance Measures/Indicators:</i>	2020/2021 Actual	2021/2022 Estimated	2022/2023 Projected
Taxable values	\$14,100,000,000	\$14,600,000,000	\$16,400,000,000
Number of new single-family permits	588	620	605
Number of all new permits	6,402	6,500	6,450
Total population	200,393	201,411	202,434
Labor force	102,143	103,300	104,100
Total taxable sales	\$4,453,534,692	\$5,000,000,000	\$5,100,000,000
Taxable sales (increase/decrease)	11.7%	12.3%	2%

PLANNING (1720)

2022/23 Budget

Taxable sales per person (total population)	\$22,224	\$24,825	\$25,193
Business visits	5	5	5
Unemployment Rate (March)	4.3%	3.2%	2.9%
Total number of TIRZ #1 grants/rebates	2	2	2
Total number of TIRZ #2 grants/rebates	1	1	1
Conference and association meetings attended	4	4	4

2022-23 Employee Distribution by Position

Business Unit	1720

Department	Description	Pos Id	Pos Count	*Supplemental Total
PLANNING	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ASSISTANT DIRECTOR OF PLANNING	ADM215	1	\$ -
	DIRECTOR OF PLANNING AND DEVEL	ADM520	1	\$ -
	PLANNING & DEV SERVICES MGR	MGT025	1	\$ -
	SENIOR PLANNER	PRF900	1	\$ -
	PLANNER II	PRF901	2	\$ -
	PLANNER I	PRF902	1	\$ -
	PLANNING TECHNICIAN	TEC520	1	\$ -
PLANNING Sum			9	\$ -

BUILDING SAFETY (1740, 1745)

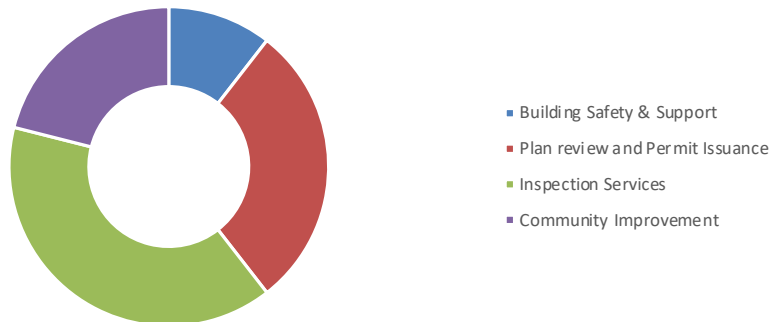
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,077,604	\$ 2,660,877	\$ 3,232,368
Supplies	144,792	51,629	64,873
Contractual Services	835,832	780,512	597,320
Other Charges	35,337	46,709	56,701
Capital Outlay	-	50,001	-
Total Expenses	\$ 3,093,565	\$ 3,589,728	\$ 3,951,262

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	35	39	42
Part-time	-	-	-
Total	35	39	42



Mission

Promotes livability and ensures public health, safety, and welfare in the built environment. Building Safety also provides services to promote neighborhood preservation, focusing on a healthy and vibrant environment through interaction and education of our community.

Goals & Objectives

Building Safety fulfills its mission through a compliance approach to service delivery. This approach aligns with the City Council adopted **BluePrint for Amarillo's** pillars of Public Safety, Economic Development and Redevelopment, and Customer Service.

Community Improvement activities include abatement of uncultivated vegetation, accumulations of junk and debris, graffiti, junk vehicles, identification and removal of hazardous conditions, and legal due process requirements for dangerous structures. Building Safety is charged with inspecting the city's housing stock through investigation of substandard housing complaints, and vacant building enforcement, as well as working closely with the Community Development Department to assist their Economic Development and Redevelopment efforts. The dangerous structure condemnation process is an excellent example of best practices. Prior to COVID-19, an average of three dangerous structures were abated per month.

Building Safety staff consists of 36 full-time positions and 1 CDBG-funded position. All are dedicated to improving the safety and welfare of citizens and visitors to Amarillo daily.

The department provides a high level of professional service to a wide range of programs and activities focused on health, safety, and quality of life in Amarillo. Mandated activities include compliance and enforcement actions in accordance with applicable local, state, and federal requirements relating to the built environment. Building Safety staff takes pride in working on the front side of the model by regularly engaging in customer consultation before and during development and compliance activities.

The department is also responsible for other programs which improve the quality of life in Amarillo. These include contractor registration, transient business licenses, credit access business licenses, scrap tire businesses, topless establishment licenses, manufactured home/RV parks, and complaint investigations. The department convenes the following boards and commissions: the Construction Advisory and Appeals Commission, the Condemnation Appeals Commission, and the Zoning Board of Adjustments.

Programs of the Building Safety Department

Building Safety and Support

2021/22 Budget — 11% of Budget

Measurable improvement in services provided to the community includes shorter construction plan review turn-around and permitting times; focus on quality inspections; and community engagement and preservation. The Building Safety department has a continued focus on widespread cross-training/staff development, SOPs, and workflow diagrams. Currently, Building Safety has completed approximately 165 SOPs. Building Safety is also concerned with improving citizen access to information regarding services. This information is provided using a website, informational bulletins, and outreach activities. The implementation of new departmental software in April 2021 will further improve the customer service mission and efficiency of the department.

BUILDING SAFETY (1740, 1745)

2022/23 Budget

Performance Measures/Indicators:

<i>Performance Measures</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
SOPs and workflow diagrams	165	175	185
% of code-certified plan reviewers and inspectors	48%	60%	65%

Plan Review and Permit Issuance: Permit Intake, Plan Review, and Process Management **2021/22 Budget – 29% of Budget**

Permit Intake, Plan Review, and Process Management strive to reduce and maintain turn-around time through additional training and staff development. Some additional Customer Service initiatives include staff working with high volume builders' usage of "Master Plans" that, once reviewed and approved, will be archived for re-use. When the builder re-uses an approved master plan, a review is only required for the site conditions. Several other examples of Customer Service initiatives include simplified mobile home applications. This new form reduced the permit process by approximately half an hour. The "Express Plans" (a fill-in-the-blank plan suitable for simple Homeowner projects such as decks, patio covers, and carports) process eliminates the need for multiple visits. The Building Safety department continues to create spreadsheets, white papers, checklists, and user-friendly forms/applications tailored to expedite the permit process.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Permits / plan review	6,986	7,000	7,200
Trade permit issuance (MEP)	9,829	12,000	13,000
Total value of construction permitted	\$494,054,468	\$734,000,000	\$600,000,000
Average calendar days to permit new residential	14	8	7
Average calendar days to permit all commercial	7	3	3

Several customer service initiatives were implemented. The "Master Plan" process allows a builder to submit a catalog of master plans. Those plans only need one structural/life safety review. From then on, the contractor can submit a site plan indicating which master plan will be built which will only require a review of the site. This process expedites the turnaround time to the contractor. The recently developed "Express Plans" are available for simple homeowner projects. This will save our customers from multiple visits and will reduce the time taken for issuance of the permits. In order to improve customer service for the Plan Review team, Building Safety has appointed one staff member who is the point of contact for all residential remodeling projects. The implementation of new departmental software will further expedite and streamline the permitting and plan review process.

BUILDING SAFETY (1740, 1745)

2022/23 Budget

Inspection Services: Building/Site Inspection

2021/22 Budget — 39% of Budget

Building Safety Inspection Services strives to reduce the number of site visits on projects through cross-training and by expanding the current number of Combination Inspectors. Combination Inspectors can perform multiple inspections per visit allowing contractors to complete their projects ahead of schedule due to all-inclusive site visits. Building Safety currently has two Combination Inspectors and is encouraging more staff to transition to this status. These initiatives are in line with City Council priorities: **fiscal responsibility, customer service, and economic development.**

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Cross-Connection Plumbing Inspections (CSI)	2,092	2,000	2,200
Total Inspections	36,576	45,000	49,000
Average Site Visit Per Inspector Per Day	16	17	19

Community Improvement/Dangerous Structures: Code Violation Inspections

2021/22 Budget — 21% of Budget

Community Improvement/Dangerous Structure activities facilitate the overall Quality of Life in Amarillo, more specifically Public Safety, Economic Development/Redevelopment, and Civic Pride through compliance with local and national standards. The various activities encompassed within this program area include overgrown vegetation, junk and debris, junk vehicles, substandard/dangerous structures, and zoning violations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Community improvement inspections	30,482	20,000	22,000
Code violation inspections	6,527	5,000	5,000
Dangerous structures identified	88	68	90
Community Development funded inspections	12,881	12,000	15,000
Weed/junk and debris inspections	22,652	20,000	20,000
Unoccupied, unsafe buildings inspections	201	170	220
Tenant occupied unsafe building inspections	193	180	200
Junk vehicle inspections	66	300	500

2022-23 Employee Distribution by Position

Business Unit	1740

Department	Description	Pos Id	Position Count	*Supplemental Total
BUILDING SAFETY	ADMINISTRATIVE SPECIALIST I	CLR947	2	\$ -
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	BUILDING INSPECTOR I	TRD511	3	\$ -
	BUILDING OFFICIAL	ADM510	1	\$ -
	BUILDING SAFETY MANAGER	MGT520	1	\$ -
	CHIEF BUILDING INSPECTOR	TRD545	1	\$ -
	CHIEF ELECTRICAL INSPECTOR	TRD515	1	\$ -
	CHIEF MECHANICAL & PLUMBING IN	TRD451	1	\$ -
	CHIEF PLANS EXAMINER	TRD513	1	\$ -
	CHIEF PLUMBING INSPECTOR	TRD516	1	\$ -
	COMM IMPROVEMENT INSPECTOR	TRD520	5	\$ -
	COMMUNITY IMPROVEMENT CHIEF	TRD505	1	\$ -
	COMMUNITY SAFETY INSPECTOR	TRD500	2	\$ -
	DEPUTY BUILDING OFFICIAL	ADM073	1	\$ -
	ELECTRICAL INSPECTOR I	TRD514	2	\$ -
	PERMIT TECHNICIAN	TEC400	5	\$ -
	PLANS EXAMINER	TRD525	6	\$ -
	PLUMBING INSPECTOR I	TRD510	3	\$ -
	ROOFING INSPECTOR	TRD242	1	
	*COMMUNITY SAFETY INSPECTOR	TRD500	3	\$ 177,705
BUILDING SAFETY Total			42	\$ 177,705

ENVIRONMENTAL HEALTH (1750)

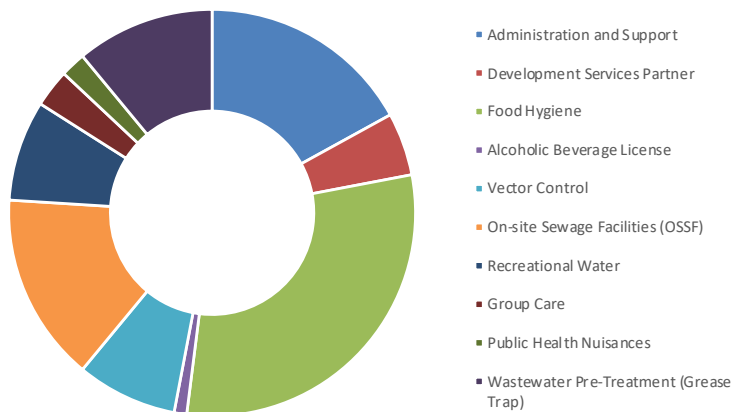
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,244,973	\$ 1,448,655	\$ 1,701,785
Supplies	22,746	22,792	35,537
Contractual Services	188,896	188,720	199,013
Other Charges	10,806	19,371	20,256
Total Expenses	\$ 1,467,421	\$ 1,679,538	\$ 1,956,591

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	18	20	21
Part-time	-	-	-
Total	18	20	21



ENVIRONMENTAL HEALTH (1750)

2022/23 Budget

Mission

Reduce or eliminate food, water, and vector-borne illnesses through various environmental health programs with an emphasis on education and community partnerships. Our highly trained health and safety professionals identify and promote the conditions under which people can live within healthy communities and work to achieve optimum health while serving the Amarillo Area Public Health District.

Goals & Objectives

Environmental Health is aligned with the City Council adopted **Blueprint for Amarillo's** priorities, focusing specifically on the pillars of Highly Educated Population, Customer Service, and Excellence in Communication.

In the coming fiscal year, the department will focus on retaining an appropriately sized and competent workforce by focusing on department culture and positive relationships with internal and external stakeholders. Retention of experienced health and safety professionals directly links to department performance and our ability to meet state mandated and internal performance measures. Within our largest program, Food Hygiene, the department's long-term goal is to meet the FDA's Voluntary National Retail Food Standard #3 for the required number of inspections per facility per year in accordance with a risk-based inspection program. The department continues to improve the use of technology to aid in information sharing with the public and ease of online access. We will continue to focus on growing community and industry partnerships through all our educational programs with a focus on rule review and development for existing and new businesses within the district. Additionally, the department will focus on improving communication using listservs to multiple different business groups focused on their specific interests, engaging certain groups during organized meetings and other outreach events as those opportunities present themselves.

Programs of the Environmental Health Department

Food Hygiene

2022/23 Budget — 30% of Budget

Conducts permitting and inspection of food establishments within the Amarillo Area Public Health District. Services include plan reviews, permitting, construction and compliance inspections, routine inspections, and investigations of food and waterborne illness and complaints.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Complete food establishment plan reviews within ten calendar days	95%	100%	100%
Investigate food and waterborne illnesses within one business day	95%	95%	100%
Inspect all food establishments at least two times per year (required by state law)	75%	90%	100%
Total number of completed inspections	3,685	6,000	6,200

* Total inspections should be closer to 5,500-6,500 annually

ENVIRONMENTAL HEALTH (1750)

2022/23 Budget

Administration and Support

2022/23 Budget – 17% of Budget

Manages and provides support to all staff to ensure appropriate and timely service delivery by assisting with data entry, customer interaction, technical guidance, and other administrative duties; furthermore, engaging the community and our partners to share resources and provide education and training on important public health and safety topics. Outreach includes program safety courses, association meetings, career days/fairs, and other community-based engagement and outreach presentations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
All permit and license applications will be entered into the database within the same day of receipt	85%	95%	95%
Once permits and licenses have been processed, they will be sent to the permit/license holder within thirty days	85%	95%	100%
Attend at least four Panhandle Restaurant Association regular meetings to conduct education and/or updates	75%	100%	100%

On-site Sewage Facilities (OSSF)

2022/23 Budget – 15% of Budget

Conducts permitting and inspection of on-site sewage facilities within the Amarillo Area Public Health District. Services include plan reviews, construction and compliance inspections, permitting, and investigations of sanitary nuisance complaints.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Complete plan review and issue construction permit within seven business days application	80%*	60%**	100%
Complete all inspection requests within one business day	85%*	75%**	100%
Total number of issued permits/inspections	772	815	650

*FY20/21 OSSF program experienced a 25% increase in inspection requests from prior FY

**FY21/22 OSSF program experienced another 5% increase in inspection requests from prior FY

Wastewater Pre-Treatment (Grease Trap)

2022/23 Budget – 11% of Budget

Conducts permitting and inspection of grease traps within the Amarillo Area Public Health District. Services include plan reviews, construction and compliance inspections, permitting, routine inspections, and investigations of sanitary nuisances.

ENVIRONMENTAL HEALTH (1750)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Inspect all permitted grease traps annually	95%	100%	100%
Push proper maintenance guidelines to all permitted facilities at least two times a year.	50%	75%	100%
Utilizing GIS, map grease blockages monthly	100%	100%	100%

Vector Control

2022/23 Budget — 8% of Budget

Provides treatment of mosquitoes and other disease-causing vectors within Amarillo limits.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Respond and treat valid complaints within one business day	100%	100%	100%
Establish an active mosquito trapping and surveillance program (# of sites)	6	6	6
Conduct surveillance and spray standing water at least two times per week during mosquito season (May-October)	100%	100%	100%
Total acreage treated (Pre-Treatment)	0	50	50
Total acreage treated (Larvaciding)	46	50	50
Total acreage treated (Adulticiding)	4,687	4,500	4,500

Recreational Water

2022/23 Budget — 8% of Budget

Conducts services related to the permitting and inspection of public swimming pools within the Amarillo Area Public Health District. Services include plan reviews, construction, and compliance inspections, permitting, routine inspections, and investigations of waterborne illnesses and complaints.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Complete public swimming pool plan reviews within ten calendar days of request	100%	100%	100%
Inspect all annual public pools at least two times per year	82%	82%	100%
Offer at least four Certified Pool Technician courses per year	100%	100%	100%
Total number of completed inspections	406	410	500

* Total inspections should be closer to 500-550 annually

ENVIRONMENTAL HEALTH (1750)

2022/23 Budget

Development Services Partner 2022/23 Budget — 5% of Budget

Participates in the “One-Stop-Shop” development concept, working with Planning, Building Safety, Fire Marshal, Capital Projects and Engineering, and Traffic Engineering to provide a rapid turnaround for project reviews, permitting, and inspections in an integrated system focused on superior customer service.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Process plat reviews within one business day	100%	100%	100%
Participate in weekly Preliminary Application meetings	85%	95%	100%
Participate in weekly Development Review Committee meetings	85%	95%	100%
Complete pre-opening inspections for food establishments within three business days from building final	85%	90%	100%

Group Care 2022/23 Budget — 3% of Budget

Provides permitting and inspection of foster/adoption homes and institutional facilities in the Amarillo Area Public Health District.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Conduct inspections within ten business days from request	100%	80%	100%
Conduct required reinspection's within three business days	100%	100%	100%

Public Health Nuisances 2022/23 Budget — 2% of Budget

Investigates and mitigates threats to public health and the environment.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Investigate sanitary nuisances within three business days	90%	75%	100%
Issuing orders to reset water meters within one business day of resolution of sanitary nuisance	100%	100%	100%

ENVIRONMENTAL HEALTH (1750)

2022/23 Budget

Alcoholic Beverages

2022/23 Budget – 1% of Budget

Collection and beer, wine, and liquor sales local fee receipts within the city limits.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Issue payment receipt within thirty days of receipt of completed application	100%	100%	100%

2022-23 Employee Distribution by Position

Business Unit	1750

Department	Description	Pos Id	Pos Count	*Supplemental Total
ENVIRONMENTAL HEALTH				
	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	ADMINISTRATIVE ASSISTANT III	CLR410	3	\$ -
	DEPUTY ENV HEALTH DIRECTOR	ADM099	1	\$ -
	ENVIRONMENTAL HEALTH DIRECTOR	ADM550	1	\$ -
	ENV. HEALTH SUPERVISOR	PRF540	1	\$ -
	ENV HEALTH SPECIALIST I	PRF550	4	\$ -
	ENV. HEALTH SPECIALIST III	PRF552	9	\$ -
	<i>*HEALTH SPECIALIST I</i>	<i>PRF550</i>	<i>1</i>	<i>\$ 59,536</i>
ENVIRONMENTAL HEALTH Sum			21	\$ 59,536

FIRE MARSHAL (1930, 26620)

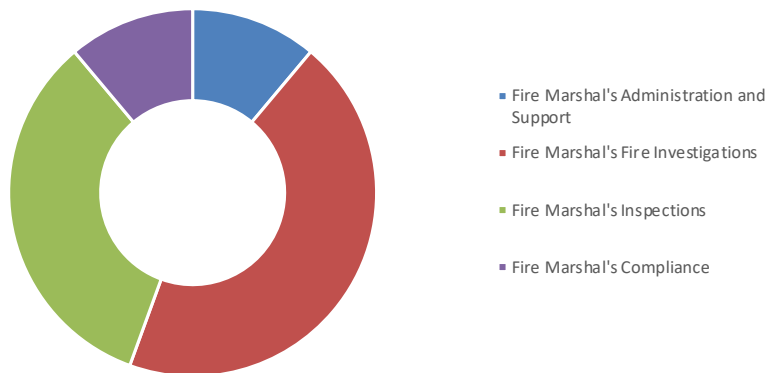
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 919,593	\$ 943,624	\$ 1,168,934
Supplies	35,267	29,788	36,849
Contractual Services	35,779	32,091	34,014
Other Charges	11,184	16,951	22,486
Total Expenses	\$ 1,001,823	\$ 1,022,454	\$ 1,262,283

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time - FMO	9	9	10
Part-time	-	-	-
Total	9	9	10



Mission

Reduce the loss of life and property through prevention, education, and compliance.

Goals & Objectives

The Fire Marshal office is responsible for the prevention of fires within the corporate city limits of Amarillo. This is achieved through fire inspections and compliance, fire investigations, and educating our citizens.

All our personnel are certified as Fire Inspectors by the Texas Commission of Fire Protection. We conduct inspections within the corporate city limits to ensure Fire Code compliance monitoring to ensure safe environments for building occupants.

We have five personnel that are certified Peace Officers by the Texas Commission of Law Enforcement. These personnel are also certified as Fire Investigators and Arson Investigators through the Texas Commission of Fire Protection. They investigate fires to determine the origin and cause and proceed with the investigation of any criminal-related fire incidents. They also investigate all fire-related injuries and fatalities.

The Fire Marshal office aligns with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Public Safety, Excellence in Communication, and Customer Service.

Programs of Fire Marshal

Fire Marshal's Administration/Support

2022/23 Budget — 11% of Budget

This program area provides leadership, strategic planning, and administrative management for the Fire Marshal's Office (FMO).

<i>Performance Measures/Indicators</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
TCOLE certified peace officers	5	5	5
TCFP certified plan reviewers/inspectors	8	8	9
Number of Pre-application conferences	87	100	100
Public meetings & community outreach	14	15	15

Fire Marshal's Fire Investigation

2022/23 Budget — 44% of Budget

The FMO Fire Investigation program provides fire origin and cause investigative services for the AFD. This allows for appropriate compensation and/or the prosecution of alleged arsonists. These officers investigate all fire-related injuries and fatalities.

FIRE MARSHAL (1930, 26620)

2022/23 Budget

<i>Performance Measures/Indicators</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Requests for investigative services	204	210	210
Percentage of fire investigations resulting in cause determination *	64%	65%	65%
Arson investigations conducted	54	60	60
Percentage of arson cases referred to DA for prosecution	42%	50%	50%

* FEMA identifies the nationwide average as being between 22-25 %

Fire Marshal's Inspections 2022/23 Budget — 33% of Budget

The FMO Inspections program provides fire prevention plan review, inspection, and testing services to property and business owners of Amarillo in order to assist them with city ordinances, fire codes, and local ordinances. The Inspections program personnel also conduct educational presentations and ensure schools meet the state-mandated requirements for fire drills.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Requests for service (inspections, plan reviews, permits, etc.)	2,080	2,100	2,100
New construction inspections completed within ten days of request	100%	100%	100%
Plan reviews completed within ten days of receipt	100%	100%	100%

Fire Marshal's Compliance 2022/23 Budget — 11% of Budget

The Compliance program provides training and assistance to FMO personnel. This ensures they have the knowledge, skills, and abilities to, safely and effectively, prevent the loss of life and property by providing fire investigations, fire and life safety code enforcement, and peace officer responsibilities. This program ensures FMO compliance with statutory regulations and national standards.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
FMO staff meeting all educational requirements to hold TCOLE peace officer and TCFP investigator/inspector licensure	100%	100%	100%
Skills and educational hours completed by FMO personnel	400	400	400

2022-23 Employee Distribution by Position

Business Unit	1930

Department	Description	Pos Id	Pos Count	*Supplemental Total
FIRE MARSHAL	ADMINISTRATIVE TECHNICIAN	CLR941	1	\$ -
	FIRE MARSHALL	MGT870	1	\$ -
	ASSISTANT FIRE MARSHALL	MGT871	1	\$ -
	FIRE INSPECTOR	PRF800	3	\$ -
	FIRE INVESTIGATOR/INSPECTOR I	PRF870	1	\$ -
	FIRE INVESTIGATOR/INSPECTOR II	PRF871	2	\$ -
	<i>*FIRE INVESTIGATOR I</i>	<i>PRF870</i>	<i>1</i>	<i>\$ 88,783</i>
	<i>*FIRE INVESTIGATOR II</i>	<i>PRF871</i>	<i>-1</i>	<i>\$ (98,970)</i>
	<i>*PLANS EXAMINER</i>	<i>TRD525</i>	<i>1</i>	<i>\$ 71,940</i>
FIRE MARSHAL Sum			10	\$ 61,753

City of Amarillo 2022 Summary of Expenditures by Activity Classification

Description	2020 Actual	2021 Budget	2022 Budget
Health and Human Services			
01000 - General Fund			
1335 - Vital Statistics	93,955	123,031	136,596
02010 - CDBG Fund			
20110 - Program Management	343,824	341,385	291,162
20115 - Code Enforcement	131,018	150,000	68,414
20116 - Code Inspector	85,790	86,703	145,338
20125 - Rehab Support	108,160	235,825	112,515
20130 - Housing Rehab	435,539	296,416	295,148
20140 - Public Services	461,407	446,297	237,688
20145 - TEMAP (CARES)	5,215	-	55,113
20150 - Emergency Shelter	862,016	-	-
20155 - Neighborhood Facilities	47,830	250,000	203,000
02020 - Housing			
20210 - Housing Assistance	645,347	897,814	1,019,638
20230 - Housing Vouchers	9,424,869	10,526,962	10,525,998
20240 - SRO Rehab	279,639	-	-
20250 - 5 Year Mainstream Voucher Prog	1,049,763	321,299	-
20255 - Mainstream CARES Funding	16,731	-	-
20265 - HOUSING EHV	7,037	-	-
02030 - Home Investment Partnership			
20310 - Home Administration	72,746	74,602	47,805
20320 - Home Projects	267,256	3,196,749	892,706
02040 - Shelter Plus Care Fund			
20400 - SHELTER PLUS CARE	24,566	70,261	70,261
02045 - Housing Stability Services			
20451 - Coming Home Project	-	-	60,103
20452 - HSS-Housing Navigation	-	-	60,103
20453 - HSS - Social Services	-	-	369,735
02050 - COC - Planning Fund			
20500 - COC - Planning	26,862	35,272	35,272
02065 - Coming Home Project			
20650 - Coming Home Project	362,670	877,928	789,880
02070 - TX Emergency Solutions Grants			
20700 - TX Emergency Solutions Grant	158,642	145,192	106,000
20710 - TX ESG CARES	302,460	-	-
20715 - TX ESG CARES 2	328,425	-	-
02075 - HMIS			
20750 - HMIS Capacity Building Project	53,442	71,500	-
20755 - HMIS	182,224	163,232	163,232
02450 - COVID-19			
24510 - COVID-19 Response	214,785	-	-
24520 - COVID-19 CD Housing	2,380,530	-	-
24530 - COVID-19 ARP	-	-	-

02470 - PREP Program

24710 - Hurricane Ike	-	70,121	-

02500 - Public Health Fund

25011 - AHD Public Health	2,609,986	1,704,524	1,752,122
25012 - Refugee Health	154,983	380,452	672,041
25013 - IMM/Locals	342,213	479,197	537,155
25014 - HIV Prevention	219,572	311,155	363,983
25015 - Core Public Health	208,512	255,411	146,648
25016 - Hansen's	3,093	24,225	35,743
25017 - Healthy Texas Babies	102,712	120,068	112,613
25018 - DIS	-	-	378,057
25019 - Health Equity	-	-	457,125
25020 - Bioterrorism Grant	306,462	423,594	391,036
25021 - CMHG Grant	94,325	-	99,380
25022 - Workforce	37,791	-	511,919
25023 - DSHS/LIDS-IMM/COVID-19	1,317,082	2,237,677	5,093,290
25024 - DSRIP Immunizations	109,043	259,802	197,544
25026 - Harrington CHF	-	-	102,778
25027 - Clinical Health Bridge Grant	137,852	295,652	323,525
25028 - CPS/COVID-19	432,996	-	-
25029 - COVID-19	137,821	181,345	273,440
25030 - Epidemiology	89,374	116,972	116,188
25035 - Local Tuberculosis - Federal	82,429	103,217	60,371
25045 - Local Tuberculosis - State	104,801	207,703	215,915
25055 - COVID-19 Non-Grant	91,038	-	-

02530 - WIC Grant Fund

25311 - WIC Administration	257,062	640,851	542,587
25312 - WIC Nutrition Education	395,865	776,180	732,129
25313 - WIC Breastfeeding	46,661	93,494	87,816
25314 - WIC Client Services	703,511	875,810	827,199
25315 - WIC IT	13,312	40,141	15,857
25316 - WIC Special-Extra	213,971	67,237	58,872
25317 - WIC Lactation Consultant	10,960	17,048	17,081
25318 - WIC Peer Counselor	22,324	114,359	102,195
25319 - WIC Vendor Operations	31,527	21,443	15,108
25320 - WIC Mentor	-	49,948	40,398
25321 - WIC Obesity	4,221	34,815	31,320
25322 - WIC R D Grant	17,649	86,522	70,045
25323 - WIC Summer Feeding	-	192,665	-
25324 - WIC Virtual Classes	93,722	38,848	-
25325 - WIC Cooking Matters	12,866	866,816	-

Health and Human Services Total Expenditures

26,778,484	29,397,760	30,067,187

VITAL STATISTICS (1335)

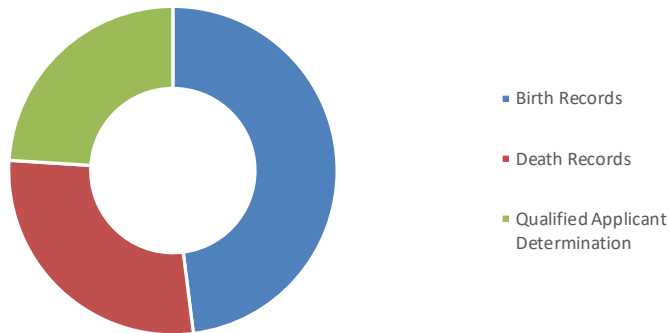
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 52,436	\$ 63,765	\$ 68,313
Supplies	5,785	19,701	28,701
Contractual Services	35,322	35,000	35,000
Other Charges	412	4,565	4,582
Total Expenses	\$ 93,955	\$ 123,031	\$ 136,596

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	1	1	1
Part-time	-	-	-
Total	1	1	1



Mission

Serve the public by recording, preserving, and retrieving official and vital public records in a courteous and professional manner while consistently conforming to state and federal law governing these practices. Act in the best interest of the City of Amarillo by providing efficient, innovative, and quality services in a fair and impartial manner to all.

Strategic Approach

The Vital Statistics department strives to perform at a high level and recognizes the need to continuously work to earn the respect of the community. The department also realizes the importance of always welcoming newcomers as well as lifelong residents with information, resources, and a smile.

Vital Statistics works diligently in remaining compliant with state and federal law when distributing vital records. The Vital Statistics division has continued to follow counsel from state representatives, in attending the annual conferences for Vital Statistics to maintain awareness of all forthcoming changes. The division's goal for the upcoming year is to obtain an additional Master Registrar certification to achieve a high level of knowledge to not only continue to meet requirements set forth by the state but also to perform at an exemplary level for our customers as well as for the City of Amarillo.

Within the past year, Vital Statistics has worked towards the overall improvement of the maintenance, issuance, and preservation of all records. This will provide the exemplary customer service that each citizen deserves. The city has invested in upgraded technology to maintain records, as well as move to a more digital environment. Vital Statistics continues to strengthen skills within Tyler Technologies records software product called Eagle and the new Texas Electronic Vital Events Registrar (TxEVER) program. The program is a new registration system that replaced the legacy Texas Electronic Registrar (TER) systems. This new system has lead the State of Texas to becoming one of the first states to embrace a fully integrated vital records system. The TxEVER system went live on January 1, 2019 to support all vital events operations, including reporting, registration, and amendments of births and deaths.

The City of Amarillo Vital Statistics Department recently implemented new online features through Permitium, which is a management, application, and processing software that allows customers to request birth and death records online. Customers submit their application and pay online, queued to be reviewed by departmental staff, and either approve or deny the request. If the request is approved, documents are prepared and sent according to the customer's mailing. This feature has been in production for a short time, but we have achieved great results with customer certificate needs.

The department continues to look for innovative solutions to fulfill City Council adopted **BluePrint for Amarillo** including Customer Service, Excellence in Communication.

Programs of the Vital Statistics Department

Birth Records

2022/23 Budget — 48% of Budget

Assist the community in providing certified copies of birth records within the State of Texas and providing documents needed to obtain out-of-state birth records. There are many different methods by which the Vital Statistics division receives and distributes these records. Functions consist of certifying homebirth records, issuing amendments on birth records, completing acknowledgment of paternity requests, and helping the county and state agencies with requests—all in compliance with state and federal regulations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Birth Records Requested	*4,269	4,520	4,603
Attendance of annual conference	0	0	3
Master Registrar Certification	0	0	1

*Numbers impacted by COVID-19

Death Records

2022/23 Budget — 28% of Budget

Assist the community as well as funeral homes by providing certified copies of death records in compliance with state and federal regulations. Also issue fetal death certificates, amendments on death records, and burial transit permits in compliance with state and federal regulations.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Death Records Requested	*3,748	3,900	3,943
Attendance of annual conference	0	0	3
Master Registrar Certification	0	0	1

*Numbers impacted by COVID-19

Qualified Applicant Determination

2021/22 Budget — 24% of Budget

Verify birth and death records are only distributed to qualified applicants. Under Texas Law, birth records are confidential for seventy-five years and death records are confidential for twenty-five years and can be obtained only by qualified applicants. A qualified applicant is defined as the registrant, or immediate family member either by blood or marriage, his or her guardian, or his or her legal representative. Local, state, and federal law enforcement or governmental agencies and other persons may be designated as properly qualified applicants by demonstrating a direct and tangible interest in the record when information in the record is necessary to implement a statutory provision or to protect a personal legal property right. A properly qualified applicant also may be any person who has submitted an application for a request to release personal information and has been approved as outlined in the Health and Safety Code, Section 181.11, relating to requests for Personal Data.

VITAL STATISTICS (1335)

2022/23 Budget

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Projected
Lobby Orders	*6,962	8,000	8,500
Online Orders	*3,216	2,500	3,000
Certificates Issued	*10,178	10,500	11,500

*Numbers impacted by COVID-19

2022-23 Employee Distribution by Position

Business Unit	1335

Department	Description	Pos Id	Pos Count	*Supplemental Total
VITAL STATISTICS	DEPUTY REGISTRAR	CLR075	1	\$ -
VITAL STATISTICS	Sum		1	\$ -

COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

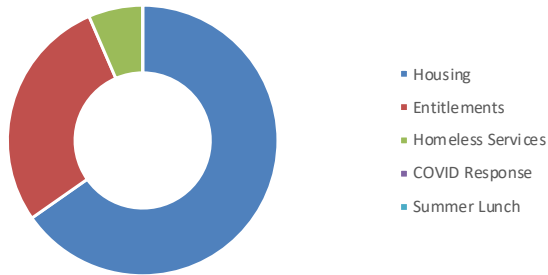
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 1,535,213	\$ 1,852,184	\$ 1,995,916
Supplies	147,493	163,323	53,237
Contractual Services	13,604,642	15,266,459	12,508,311
Other Charges	396,142	611,174	501,706
Operating Transfers	-	294,297	-
Total Expenses	\$ 15,683,489	\$ 18,187,437	\$ 15,059,170

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	32	42	42.50
Part-time	1	-	-
Total	33	42	42.50



COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

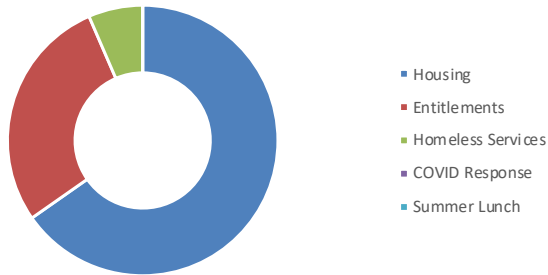
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 964,260	\$ 1,852,184	\$ 1,995,916
Supplies	64,970	163,323	53,237
Contractual Services	2,675,057	15,266,459	12,508,311
Other Charges	227,373	611,174	501,706
Operating Transfers	-	294,297	-
Total Expenses	\$ 3,931,659	\$ 18,187,437	\$ 15,059,170

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	32	42	42.50
Part-time	1	-	-
Total	33	42	42.50



COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

2022/23 Budget

Mission

Committed to improving the community, alleviating poverty, and finding lasting solutions to homelessness.

Goals & Objectives

Community Development is focused on three components to assist the Amarillo community in the goal to combat poverty and homelessness which includes housing, entitlement programs, and homeless services.

Community Development actively participates in the goals outlined by City Council adopted **BluePrint for Amarillo** as it relates to long-term planning for Civic Pride specifically the reduction of poverty, slum, and blight.

Programs of the Community Development Department

Housing

2022/23 Budget — % of Budget

According to the 2020 US Census data, 15.4% or 30,397 individuals in Amarillo live at or below the poverty line. Cost burden (paying more than 30% of household income on housing expenses) and severe cost burden (paying more than 50% of household income on housing expenses) are the largest hurdles facing households in Amarillo. These issues place low-income households at risk of losing their housing with only one emergency or one unexpected event.

Amarillo's Housing program was established to provide decent, safe, and sanitary housing for eligible low-income families, the elderly and persons with disabilities while ensuring that family rents are fair, reasonable, and affordable.

<i>Program Allocations:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Administration	\$660,760	\$710,581	\$921,451
Housing assistance funds available	\$10,390,445	\$6,981,654	\$7,486,053

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Total Units/Vouchers Available	18,612	18,612	18,612
Leased Units/Vouchers Issued	15,292	14,616	14,784
VASH Units (Veterans)	1,064	1,111	1,119

COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

2022/23 Budget

Entitlements (HOME & CDBG)

2022/23 Budget — % of Budget

Entitlement programs include CDBG (Community Development Block Grant) and HOME. In addition to the cost burden experienced by low-income households, ensuring safe housing that is in good repair is another demonstrated need in Amarillo. Nearly 65% percent of the total housing units were built prior to 1980, creating a need for rehabilitation of some units along with the construction of new, decent, and affordable units for low-income families.

Community Development CDBG funds housing rehabilitation and emergency repair programs that work with the elderly, among other populations, in an attempt to maintain their home so they can continue to reside in their own homes. This program also provides for needed code enforcement, demolition, and clearance, along with a variety of public services. HOME funding provides rental assistance to low-income households and provides funding assistance in the construction of new housing to meet the need of improved and updated, affordable housing units for low-income residents. Both programs contribute to the reduction of poverty, slum, and blight in Amarillo.

Program Administration:

HOME	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Represents 10% of maximum HOME Entitlement	\$64,480	\$72,096	\$82,824

Program Allocations:

HOME	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Tenant Based Rental Assistance (TBRA)	\$546,867	\$467,926	\$589,177
Rental Rehab/New Construction	\$0	\$29,998	\$0
CHDO New Construction	\$70,000	\$105,985	\$124,235

Performance Measures/Indicators:

HOME *(Tenant Based Rental Assistance)	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
TBRA- Households Assisted	81	52	150
TBRA- Total number of people served	129	75	215

Program Administration:

CDBG	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Represents 20% of maximum CDBG Entitlement	\$318,402	\$339,063	\$316,918

COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

2022/23 Budget

Program Allocations:

CDBG	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Building Safety	\$225,482	\$334,228	\$340,986
Public Services	\$242,887	\$254,297	\$237,688
Neighborhood Improvements	\$67,250	\$67,250	\$203,000
Owner Occupied Housing Improvements	\$859,840	\$486,416	\$486,000

Performance Measures/Indicators:

CDBG	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Total Persons Assisted	15,298	12,800	15,150
Code Enforcement	13,004	10,000	10,000
Demolition & Clearance	15	35	35
ERG (Emergency Home Repairs)	62	69	65
Public Services	1,860	1,700	2,600
Neighborhood Improvements	0	1	3

Homeless Services (CoC, HMIS, ESG, & Coming Home, PREP Academy) 2022/23 Budget – % of Budget

The 2019 Point in Time count of the homeless revealed that Amarillo had 774 homeless people living in the community. These individuals were adult males and females, children, veterans, and those experiencing chronic homelessness. Many utilize the various shelters, but a significant number were unsheltered and living on the streets. The number of homeless decreased to 600 in 2020 and 495 in 2021. In January 2022, the number has increased to a total of 539. The concerning number revealed in the 2022 Point in Time count was the 368 unsheltered individuals who were living in tents, cars, on the streets, or other places not meant for habitation. For the past few years, the number of unsheltered homeless individuals continues to grow. This is a troubling trend that demands attention and resolution for the health and safety of this population.

The Continuum of Care (C.O.C.) is a collaboration of all homeless service providers in the city of Amarillo. The C.O.C. is charged with developing a community plan to organize and deliver housing and services to meet the specific needs of people who are homeless as they move to stable housing and maximize self-sufficiency. The Community Development Department is the collaborative applicant responsible for the C.O.C. The mission of the C.O.C. is to build a stronger community through collaborative solutions to ensure homelessness is rare, brief, and nonrecurring.

Another key component is the management of the Homeless Management Information System (H.M.I.S.). HMIS is a locally administered, electronic data collection system that stores information about persons who access the homeless service systems in a Continuum of Care. The collection and sharing of this data are very important in the collaborative effort to address and end homelessness.

The Coming Home program is a Housing First model, adopted to assist those experiencing chronic homelessness in Amarillo. Since November 2018, the Coming Home program has assisted over 300 individuals that were identified as experiencing homelessness. Since the creation of the Coming Home

COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

2022/23 Budget

program, the city of Amarillo has seen an approximate 20% decrease in the number of chronically homeless. This overwhelmingly shows that the Coming Home program is making a difference and is the solution to chronic homelessness.

The Emergency Solutions Grant (E.S.G.) program is a competitive grant provided by Texas Department of Housing and Community Affairs (TDHCA). This grant provides services necessary to help persons that are homeless or at risk of becoming homeless. Specifically, this grant assists Amarillo through homeless outreach, rapid re-housing and homelessness prevention. Quickly identifying individuals and addressing their housing needs is key to the success of this program and successful outcomes for those being served in the community.

The Peer Reintegration Employment Partnership (P.R.E.P.) Academy is a yearlong pilot project to employ recently homeless citizens of Amarillo. Peer support specialists work alongside these employees to help beautify Amarillo by picking up trash and reintegrating workers into the workforce through training, education, and support.

Each program and system work cooperatively to combat homelessness in Amarillo.

Funding Sources:

Coming Home	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
General Funds	\$147,208	\$168,224	\$168,224
CDBG Funds	\$100,000	\$95,072	\$65,000
Street Outreach	\$92,430	\$107,368	\$106,514
CoC	\$170,862	\$173,310	\$173,694
HSS	\$0	\$318,528	\$637,056
Ending Homelessness	\$0	\$51,804	\$0
United Way	\$0	\$0	\$16,000
Donations	\$45,000	\$10,000	\$25,000
Total	\$555,500	\$924,306	\$1,191,488

Performance Measures/Indicators:

Coming Home (Explain)	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Clients Served	140	170	200
Unduplicated Services	4,669	3,275	5,500

COMMUNITY DEVELOPMENT (2010, 2020, 2030, 2040, 2050, 2060, 2065, 2070, 2075, 2300)

2022/23 Budget

Program Allocations:

CoC/HMIS	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
CoC Planning Grant	\$35,002	\$39,561	\$39,561
Homeless Management Information System (HMIS)	\$163,232	\$163,232	\$163,232
HMIS Building Capacity (2-year grant)	\$143,000	\$0	\$0
Coming Home	\$170,862	\$173,310	\$173,694
Permanent Supportive Housing (Shelter Plus Care)	\$66,133	\$76,369	\$76,849
Total	\$578,229	\$452,472	\$453,336

Program Allocations:

ESG	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Rapid Re-Housing	\$48,630	\$71,579	\$71,009
Street Outreach	\$92,430	\$107,368	\$106,514
Total	\$141,060	\$178,947	\$177,523

Performance Measures/Indicators:

Households Served	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Rapid Re-Housing	30	40	40
Street Outreach	86	131	50

Program Allocations:

PREP Academy	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
ARPA Funds	\$0	\$250,000	\$250,000
Total	\$0	\$250,000	\$250,000

Performance Measures/Indicators:

PREP Academy	2020/21 Actual	2021/22 Estimated	2022/23 Proposed
Clients Served	0	38	48
Trash collected	0	81,900 lbs/ 40.95 tons	100,800 lbs/ 50.4 tons

2022-23 Employee Distribution by Position

Business Unit	20110

Department	Description	Pos Id	Position Count	*Supplemental Total
PROGRAM MANAGEMENT	ASST COMM DEV DIRECTOR	ADM502	1	\$ -
	COMMUNITY DEV. ADMINISTRATOR	ADM560	1	\$ -
	GRANT MONITOR	CLR820	1	\$ -
PROGRAM MANAGEMENT Total			3	\$ -

2022-23 Employee Distribution by Position

Business Unit	20116

Department	Description	Pos Id	Position Count	*Supplemental Total
CODE INSPECTOR	COMMUNITY IMPROV INSPECTOR	TRD520	2	\$ -
CODE INSPECTOR Total			2	\$ -

2022-23 Employee Distribution by Position

Business Unit	20125

Department	Description	Pos Id	Position Count	*Supplemental Total
REHAB SUPPORT	INSPECTION SPECIALIST	TRD085	1	\$ -
REHAB SUPPORT Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	20130

Department	Description	Pos Id	Position Count	*Supplemental Total
HOUSING REHAB	GRANT MONITOR	CLR820	1	\$ -
HOUSING REHAB Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	20145

Department	Description	Pos Id	Position Count	*Supplemental Total
TEMAP (CARES)	GRANT MANAGER	MGT150	1	
TEMAP (CARES) Total			1	

2022-23 Employee Distribution by Position

Business Unit	20210

Department	Description	Pos Id	Position Count	*Supplemental Total
HOUSING ASSISTANCE	ADMINISTRATIVE ASSISTANT I	CLR400	1	\$ -
	ADMINISTRATIVE COORDINATOR	CLR150	1	\$ -
	CASE WORKER	CLR030	4	\$ -
	HCV MANAGER (HOUSING)	MGT140	1	\$ -
	HOUSING PROGRAM COORDINATOR	CLR610	1	\$ -
	INSPECTION SPECIALIST	TRD085	2	\$ -
HOUSING ASSISTANCE Total			10	\$ -

2022-23 Employee Distribution by Position

Business Unit	20310

Department	Description	Pos Id	Pos Count	*Supplemental Total
HOME ADMINISTRATION				
	GRANT MONITOR	CLR820	1	\$ -
HOME ADMINISTRATION	Sum		1	\$ -

2022-23 Employee Distribution by Position

Business Unit	20451

Department	Description	Pos Id	Position Count	*Supplemental Total
HSS - OUTREACH	SOCIAL WORKER	PRF705	1	
HSS - OUTREACH Total			1	

2022-23 Employee Distribution by Position

Business Unit	20452

Department	Description	Pos Id	Position Count	*Supplemental Total
HSS - HOUSING NAVIGATOR	SOCIAL WORKER	PRF705	2	
HSS - HOUSING NAVIGATOR Total			2	

2022-23 Employee Distribution by Position

Business Unit	20453

Department	Description	Pos Id	Position Count	*Supplemental Total
HSS SOCIAL SERVICES	PEER SUPPORT SPECIALIST	CLR575	3	
	SOCIAL WORKER	PRF705	2	
	<i>*CASE WORKER</i>	<i>CLR030</i>	<i>0.5</i>	<i>\$ 38,660</i>
HSS SOCIAL SERVICES Total			5.5	\$ 38,660

2022-23 Employee Distribution by Position

Business Unit	20650

Department	Description	Pos Id	Position Count	*Supplemental Total
COMING HOME PROJECT	DEVELOPMENT COORDINATOR	PRF002	1	
	GRANT MANAGER	MGT150	1	
	PEER SUPPORT SPECIALIST	CLR575	3	\$ -
	SOCIAL WORKER	PRF705	3	\$ -
	TEAM LEADER - COMING HOME	MGT915	3	\$ -
COMING HOME PROJECT Total			11	\$ -

2022-23 Employee Distribution by Position

Business Unit	20700

Department	Description	Pos Id	Position Count	*Supplemental Total
TX EMERGENCY SOLUTIONS GRANT	PEER SUPPORT SPECIALIST	CLR575	1	\$ -
	SOCIAL WORKER	PRF705	1	\$ -
	TX EMERGENCY SOLUTIONS GRANT Total		2	\$ -

2022-23 Employee Distribution by Position

Business Unit	20755

Department	Description	Pos Id	Pos Count	*Supplemental Total
HMIS	HMIS DATA TECHNICIAN	CLR820	1	\$ -
	GRANT COMPLIANCE SPECIALIST	MGT145	1	\$ -
HMIS Sum			2	\$ -

PUBLIC HEALTH (25011-25045)

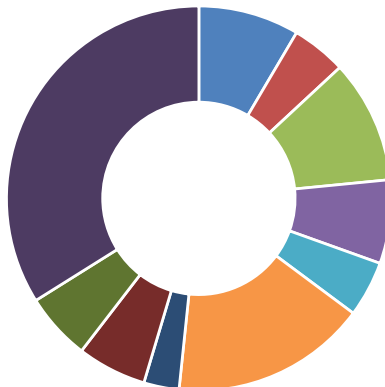
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 2,466,841	\$ 3,032,459	\$ 4,414,000
Supplies	499,580	463,092	689,481
Contractual Services	1,533,945	2,320,976	5,404,120
Other Charges	478,734	1,284,467	1,333,272
Capital Outlay	1,511,947	-	-
Operating Transfers	-	-	-
Total Expenses	\$ 6,491,047	\$ 7,100,994	\$ 11,840,873

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	43	48	48
Part-time	2	-	-
Total	45	48	48



- Public Health Administration/Support
- Communicable Disease
- Immunization
- Refugee Health
- Tuberculosis/Hansen's Control
- STD/HIV Prevention and Treatment
- Public Health Preparedness
- Public Health Promotions
- Health Informatics
- COVID-19 Response

Mission

Promoting and protecting health while preventing disease with integrity and compassion for our community.

Vision

We believe in equitable health for all.

Goals and Objectives

Public Health funding comes from the Amarillo Hospital District, which supports activities not funded through grants. For the past ten years, financial support from the Amarillo Hospital District has come in the form of an inter-governmental transfer, supporting participation in the 1115 Medicaid waiver program. The DSRIP portion of 1115 Medicaid Waiver comes to an end in December 2021. Public Health received notification in April 2022 that the DSRIP program will not be extended, this is a significant revenue loss for our department.

The department also works with the Texas Department of State Health Services to implement budgets, work plans, and deliverables for each of the 13 grants. Private granting agencies supported one grant this year with the potential for additional grants in the future. The department utilizes each of these funding sources to carry out Texas state law and local ordinances, using innovative approaches to protect the public health of our community. Community needs are identified through the Community Health Assessment and Community Health Improvement Plan, which is completed on a 3 to 5-year cycle. The coordination of grant requirements for core public health services needs to be identified in our community, and City Council adopted **BluePrint for Amarillo** are the driving forces behind the department's activities and funding needs.

In late 2018, Amarillo Public Health completed the latest Community Health Assessment, Community Health Improvement Plan, and the department's Strategic Plan. These documents and the process by which they were created have driven community conversation, initiated new partnerships, and opened the door to new collaboration. The Community Health Assessment and Improvement Plan addresses each of the BluePrint for Amarillo's Pillars and Initiatives from Public Safety to Fiscal Responsibility. Amarillo Public Health will begin a new cycle of community health assessment in 2023-2024.

In addition to fiscal support from the Amarillo Hospital District, 1115 Medicaid waiver projects, and grants, the department receives fees for certain services provided. These fees have remained very low, yet the department is coming closer to cost recovery for specific programs and additional revenue to support grant activities.

Each day, the department works to meet the pillars of Civic Pride, Highly Educated Population, and Customer Service, in terms of disease prevention and health promotion. Public Health serves as a safety net for many of the most vulnerable in our community and provides services and expertise in a wide range of specific services from tuberculosis and immunizations to STDs and public health emergency preparedness, including the COVID-19 pandemic.

PUBLIC HEALTH (25011-25045)

2022/23 Budget

In addition to Public Health's fixed location in northeast Amarillo, the mobile clinic allows for Public Health services to be made more available to the entire jurisdiction. Public Health secured the purchase of the building at 850 Martin Rd and in May of 2022 opened this facility as the clinical services building of the Amarillo Public Health campus.

Programs of Amarillo Public Health

Administration/Support

2022/23 Budget — 8% of Budget

Public Health Administration provides oversight for daily operations and support for department activities (**Customer Service**). The department provides community health assessment and community health improvement planning every three to five years. This planning along with the **BluePrint** helps to drive public health programming and vision. The department participates in the 1115 Medicaid waiver (DSRIP) program and conducts grant management for 18 grants through local, State, and Federal partners.

The Director of Public Health serves as the liaison to the Amarillo Hospital District and Northwest Texas Health Care System and serves as staff for Amarillo Area Public Health Board. In early 2019, the Amarillo Area Public District welcomed four new member jurisdictions, Timbercreek Canyon, Lake Tanglewood, Bishop Hills, and Palisades. Later in 2019, the Public Health Board updated the Cooperative Agreement, which was last updated in 1997.

Communicable Disease

2022/23 Budget — 5% of Budget

The Communicable Disease Program conducts disease surveillance and epidemiology, interfaces with hospitals and other providers, and provides community education. There are 88+ conditions in Texas that are notifiable to the Amarillo Public Health. During any given year, approximately 45+ of the 88 conditions are reported. Communicable Disease staff follow up with each report to ensure the safety of both individual patients and the public, ensure appropriate treatment of patients and contacts, and identify and respond to outbreaks. Communicable Disease staff are actively involved in the community and are the lead agency PanIC, the Panhandle Infection Control group.

The Communicable Disease team was integral in the COVID-19 response. They maintained data reporting systems, launched the city's COVID dashboard, and oversaw the data entry of tens of thousands of patient records.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Total number of cases worked	1,203	1,380	1,400
Number of Notifiable Conditions Investigated	246	394	400
Disease investigations are reported to the Texas Department of State Health Services within the required time. (State average 82%)	77.36%	93%	95%

Reported January – December and Perinatal Hep B reported Sept-Aug

Immunization

2022/23 Budget – 10% of Budget

The immunization team provides adult and childhood immunizations through the mobile clinic and fixed location conducts immunization outreach and community education and conducts school/daycare compliance assessments. Target areas for the mobile clinic include vulnerable areas such as shelters, low-income housing, community events, and community centers. Success from these events is often recognized years later when the patient returns to school or obtains. Vaccines provided through public health clinics include Hepatitis B, Rotavirus, DTaP, Hemophilus influenzae type B (HIB), Pneumococcal conjugate and polysaccharide, Polio, Flu, MMR, Chickenpox, Hepatitis A, HPV, Meningococcal ACWY and B, Tdap, Td, Zoster, and rabies – a menu of 18 vaccines.

COVID-19 caused disruption in the immunization program. However, in the summer of 2021, the immunization team ensured the full menu of immunizations was readily available for children and adults. COVID-19 vaccines have been successfully integrated into regular immunization clinics as of spring 2022.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Patients seen	2,863	3,800	4,000
Vaccines given	6,903	9,000	10,000

Reported October – September

Refugee Health

2022/23 Budget – 7% of Budget

The Refugee Health team provides health screenings for primary refugees within 90 days of arrival including TB skin testing, medical history, physical assessment, and necessary referrals for medical care. Follow-up immunizations for primary and secondary refugees, assistance with green card paperwork (medical portion), and community education are important components of this program.

2018-2021 travel bans and reduced Presidential determinations affected refugee resettlement; consequently, secondary resettlement was drastically affected. The department has welcomed an increase in clients to health screening clinic in 2021/2022.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
VOLAG capacity for Primary Refugee arrival	78	350	350
Primary refugees: health screening within 90 days of arrival (#/%)	114	350	350
Secondary Refugees seen in immunization clinic	0	0	0
Green card assistance	134	150	150

Reported October –September

Tuberculosis/Hansen's Control **2022/23 Budget – 5% of Budget**

The Tuberculosis Control team provides treatment of active cases and contact investigation, treatment of latent cases, TB testing for the public and community education. In 2017, the department opened the first Hansen's clinic in the Panhandle of Texas and in 2018 obtained funding through DSHS via a grant opportunity (**Fiscal Responsibility**). Through the Hansen's clinic, staff provide case management and medication management for Hansen's patients from a variety of backgrounds.

Many TB activities were suspended in response to COVID-19 as TB staff were heavily involved in COVID-19 response. This team is highly trained in contact investigation and interview. Their expertise was invaluable during the pandemic. Treating patients with Hansen's and active TB remained a top priority. In the summer 2021 the department reopened all clinical services, including all aspects of the TB program.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
TB skin tests placed	128	380	400
Latent Tuberculosis patients seen in clinic	24	72	80
Latent Tuberculosis therapy completion rate	82	140	150
Active Tuberculosis patients seen in clinic	3	2	3
Active Tuberculosis therapy completion rate	100%	100%	100%

Reported October –September

STD/HIV Prevention and Treatment **2022/23 Budget – 16% of Budget**

The STD/HIV team provides an STD clinic and treatment, disease intervention and contact investigation, HIV outreach, and community education. Increased testing to targeted, high-risk populations continue as well as enhanced partner elicitation and increased education. Through contact investigation, a dangerous trend in meeting sexual partners has been identified. The use of dating apps to find anonymous sexual partners is used frequently--as is the practice of unprotected sex. Advertising and education on Facebook and other social media platforms have been tools implemented along with traditional methods of outreach. STD/HIV staff have worked diligently to increase testing, treatment, and education – by looking for disease, our department is finding it and working to eliminate it.

Many STD/HIV services were suspended during the initial COVID-19 response. This team is highly trained in contact tracing and interviews. Their expertise was critical during the pandemic. In the summer 2021 the department reopened all clinical services, including STD/HIV services.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Patients seen in STD clinic	58	530	550
Patients tested through HIV Outreach	63	1,260	1,275

Testing numbers reported October - September

PUBLIC HEALTH (25011-25045)

2022/23 Budget

Public Health Preparedness

2022/23 Budget — 3% of Budget

The Public Health Preparedness team conducts all-hazards preparedness, collaborates with community partners in planning, response, and evaluation, and provides community education. This team collaborates with city, State, and Federal partners in planning and conducting a wide range of exercises from tabletop to full scale.

The PHEP team was fully dedicated to COVID-19 response.

Public Health Promotions

2022/23 Budget — 6% of Budget

The public health promotions program continues to evolve as funding becomes available through grant opportunities. In April 2018, the department was awarded a Healthy Texas Mothers and Babies grant to reduce low birth weight and preterm births in Potter and Randall Counties. Through community collaboration, community assessment, and strategic planning, Healthy People 2020 goals are the target. In April 2020, the department was also approved to participate in the Community and Clinical Health Bridge grant. This opportunity provides funding for obesity and chronic disease-related conditions in Potter and Randall Counties.

In the spring of 2019, a need for safe sleep accommodations was identified for babies in our local homeless shelters. Through collaboration with APD's CIT program, Amarillo Public Health is accepting donations to purchase cribs for kids and is looking forward to additional grant dollars to expand the program. Due to COVID-19, the car seat program was suspended in mid-March 2020. This program was quickly re-established as the need was identified as a priority during the pandemic.

Working with the Harrington Cancer and Health Foundation, the department was awarded a grant for a Safe Kids Program to include a Safe Kids Program Manager and Community Health Worker. This program will focus on the prevention of unintentional injuries in children by building a coalition and providing action around unintentional injury prevention. This team will serve as the action arm of the Panhandle Child Fatality Review Team.

	2020/21 Actual	2021/22 Estimated	2022/2023 Projected
Number of car seats inspected	38	207	220
Number of car new seats installed	27	78	85
Number of cribs provided to families	10	42	50

Health Informatics

2022/23 Budget — 6% of Budget

Health Informatics is a growing field in healthcare, including electronic medical records, health information exchange, billing, HIPAA privacy and security, provider credentialing, staff development and training, data analysis, and quality improvement. The Health Informatics team:

PUBLIC HEALTH (25011-25045)

2022/23 Budget

- Coordinates the electronic medical record efforts for the department. Serves as backup to the Local Responsible Party for information privacy and security.
- Establishes and oversees billing practices.
- Maintains pharmacy license and CLIA certification for the department; and
- Provides staff onboarding and coordinates LMS.
- Coordinates the performance of program evaluations/quality assurance for the department.
- The health informatics team supported COVID response with logistics support, IT training, administrative support, and data analysis and communication support.

COVID-19 Response 2022/23 Budget — 34% of Budget

Amarillo Public Health stood ready to respond to the COVID-19 pandemic with the first case in the Potter/Randall area occurring on March 18, 2020. With a full-time staff of 40 public health professionals, contact tracing, patient monitoring, and other response-related activities began after about a month of planning. Public Health staff split into teams according to their strengths: the TB team conducted contact tracing, the immunization team began patient monitoring, and our Director of Nursing provided medical consultations. It became clear that 40 team members were not sufficient. We began hiring temporary staffing to fill the gap.

Since the first case, the department has organized and developed systems to respond to and report tens of thousands of cases of COVID-19. We have moved to 9 different locations throughout the city as space and needs require. We stood up multiple call centers to respond to the needs of our community answering hundreds of thousands of phone calls. We provided life-saving vaccines and infusions in the most expedient and caring way. We participated in weekly press events to communicate with the community and keep everyone up to date. The team developed these systems from the ground up with the expertise that public health professionals use every day.

We are thankful for all the Angel Nurses, Phrayse Interpreters, Texas Workforce Solutions and Express Staffing employees, Potter and Randall County Sheriff's offices Amarillo Fire Department and Amarillo Police Department, as well as all the employees from other City of Amarillo departments who have joined our team during this response.

<i>Performance Measures/Indicators:</i>	2020/21 Estimated*	2021/2022 Estimated**	2022/2023 Projected***
Positive Cases	28,618	54,000	15,000
Temporary Staffing	60	53	25
Drive Through Testing	3,650	1,769	1,000
Total Testing	330,096	177,527	100,000
Monoclonal Antibody Infusion	134	6,216	Depends on Need

* October 2020-Sept 2021

**October 2021-Sept 2022 Estimated

*** October 2022-Sept 2023 Projected

2022-23 Employee Distribution by Position

Business Unit	25011

Department	Description	Pos Id	Position Count	*Supplemental Total
AHD PUBLIC HEALTH	ASST DIRECTOR OF PUBLIC HEALTH	ADM580	1	\$ -
	DIRECTOR OF PUBLIC HEALTH	ADM581	1	\$ -
	PUBLIC HEALTH PROGRAM MGR	MGT580	2	\$ -
	PUBLIC HEALTH RN	PRF572	2	\$ -
	PUBLIC HEALTH TECHNICIAN	CLR415	2	\$ -
AHD PUBLIC HEALTH Total			8	\$ -

2022-23 Employee Distribution by Position

Business Unit	25012

Department	Description	Pos Id	Position Count	*Supplemental Total
REFUGEE HEALTH	COMMUNITY SERVICE AIDE	CLR561	1	\$ -
	NURSE PRACTITIONER	PRF605	1	\$ -
	PUBLIC HEALTH PROGRAM MGR	MGT580	1	\$ -
	PUBLIC HEALTH RN	PRF572	1	\$ -
REFUGEE HEALTH Total			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	25013

Department	Description	Pos Id	Position Count	*Supplemental Total
IMM/LOCALS	DISEASE INTERVENTION SPC	CLR581	1	\$ -
	PUBLIC HEALTH LVN	PRF910	1	\$ -
	PUBLIC HEALTH PROGRAM MGR	MGT580	1	\$ -
	PUBLIC HEALTH RN	PRF572	1	\$ -
	PUBLIC HEALTH TECHNICIAN	CLR415	2	\$ -
IMM/LOCALS Total			6	\$ -

2022-23 Employee Distribution by Position

Business Unit	25014

Department	Description	Pos Id	Position Count	*Supplemental Total
HIV PREVENTION & COUNCILING	DISEASE INTERVENTION SPC	CLR581	3	\$ -
	PUBLIC HEALTH PROGRAM COOD	MGT560	1	
HIV PREVENTION & COUNCILING Total			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	25015

Department	Description	Pos Id	Position Count	*Supplemental Total
CORE PUBLIC HEALTH	PUBLIC HEALTH PROGRAM COOD	MGT560	1	\$ -
CORE PUBLIC HEALTH Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	25017

Department	Description	Pos Id	Position Count	*Supplemental Total
HEALTHY TX MOTHER/BABIES GRANT	HEALTH EDUCATOR/PLANNER	PRF150	1	\$ -
HEALTHY TX MOTHER/BABIES GRANT Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	25018

Department	Description	Pos Id	Position Count	*Supplemental Total
DIS	DISEASE INTERVENTION SPC	CLR581	2	
	PUBLIC HEALTH PROGRAM COOD	MGT560	1	
	PUBLIC HEALTH TECHNICIAN	CLR415	1	
DIS Total			4	

2022-23 Employee Distribution by Position

Business Unit	25019

Department	Description	Pos Id	Position Count	*Supplemental Total
HEALTH EQUITY	PUBLIC HEALTH PROGRAM MGR	MGT580	1	
HEALTH EQUITY Total			1	

2022-23 Employee Distribution by Position

Business Unit	25020

Department	Description	Pos Id	Position Count	*Supplemental Total
BIOTERRORISM GRANT	PUBLIC HEALTH PROGRAM MGR	MGT580	2	\$ -
	PUBLIC HEALTH PROGRAM SPC	PRF581	1	\$ -
	PUBLIC HEALTH TECHNICIAN	CLR415	1	\$ -
BIOTERRORISM GRANT Total			4	\$ -

2022-23 Employee Distribution by Position

Business Unit	25023

Department	Description	Pos Id	Position Count	*Supplemental Total
DSHS/LIDS-IMM/COVID-19	DISEASE INTERVENTION SPC	CLR581	2	\$ -
	PUBLIC HEALTH PROGRAM COOD	MGT560	1	\$ -
	PUBLIC HEALTH PROGRAM MGR	MGT580	1	\$ -
	PUBLIC HEALTH PROGRAM SPC	PRF581	1	\$ -
DSHS/LIDS-IMM/COVID-19 Total			5	\$ -

2022-23 Employee Distribution by Position

Business Unit	25024

Department	Description	Pos Id	Position Count	*Supplemental Total
DSRIP IMMUNIZATIONS	PUBLIC HEALTH TECHNICIAN	CLR415	1	\$ -
DSRIP IMMUNIZATIONS Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	25026

Department	Description	Pos Id	Position Count	*Supplemental Total
Harrington CHF	DISEASE INTERVENTION SPC	CLR581	1	
Harrington CHF Total			1	

2022-23 Employee Distribution by Position

Business Unit	25027

Department	Description	Pos Id	Position Count	*Supplemental Total
CLINICAL HEALTH BRIDGE GRANT	HEALTH EDUCATOR/PLANNER	PRF150	2	\$ -
CLINICAL HEALTH BRIDGE GRANT Total			2	\$ -

2022-23 Employee Distribution by Position

Business Unit	25029

Department	Description	Pos Id	Position Count	*Supplemental Total
COVID-19 CONTRACT	DISEASE INTERVENTION SPC PUBLIC HEALTH RN	CLR581	1	\$ -
		PRF572	1	\$ -
			2	\$ -
COVID-19 CONTRACT Total				

2022-23 Employee Distribution by Position

Business Unit	25030

Department	Description	Pos Id	Position Count	*Supplemental Total
EPIDEMIOLOGY	EPIDEMIOLOGIST	PRF650	1	\$ -
EPIDEMIOLOGY Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	25035

Department	Description	Pos Id	Position Count	*Supplemental Total
LOCAL TUBERCULOSIS - FEDERAL	PUBLIC HEALTH RN	PRF572	1	\$ -
LOCAL TUBERCULOSIS - FEDERAL Total			1	\$ -

2022-23 Employee Distribution by Position

Business Unit	25045

Department	Description	Pos Id	Position Count	*Supplemental Total
LOCAL TUBERCULOSIS - STATE	PUBLIC HEALTH RN	PRF572	1	\$ -
	PUBLIC HEALTH TECHNICIAN	CLR415	1	\$ -
LOCAL TUBERCULOSIS - STATE Total			2	\$ -

WOMEN, INFANTS, AND CHILDREN (25311-25323)

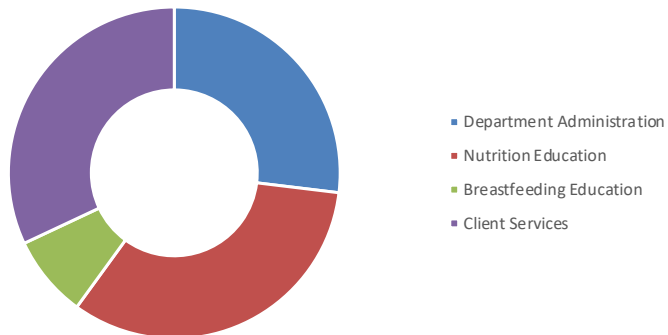
2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Personal Services	\$ 924,588	\$ 2,109,743	\$ 1,748,763
Supplies	276,074	1,235,050	264,189
Contractual Services	203,679	137,929	87,630
Other Charges	251,477	433,417	440,025
Capital Outlay	13,689	38	
Operating Transfers	154,141	-	-
Total Expenses	\$ 1,823,650	\$ 3,916,177	\$ 2,540,607

Approved Positions

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Full-time	47	47	47
Part-time	-	-	-
Total	47	47	47



WOMEN, INFANTS, AND CHILDREN (25311-25323)

2022/23 Budget

Mission

Safeguard the health of low- and moderate-income women, infants, and children (up to age five) who are at nutritional risk by providing nutritious foods to supplement diets, information on healthy eating, and referrals to health care.

Strategic Approach

The mission and role of the WIC Nutrition program directly address the City Council adopted **BluePrint for Amarillo's** pillar of Civic Pride—Enhance Health and Wellness by serving low- and moderate-income families, by providing health screenings, nutritious foods to supplement their diets, and referrals to health care. Participation in the WIC program is associated with a reduction in the number of poor birth outcomes and a reduction in the amount spent on Medicaid costs. Participation in the WIC program supports cognitive development, helping children to enter kindergarten ready to learn.

The WIC Nutrition Program is federally funded by USDA through a grant to the State of Texas. The state administers the program and contracts with the City of Amarillo to provide services in accordance with state and federal guidelines. The WIC Nutrition Program delivers the highest quality services with integrity and with respect to the WIC-eligible population. The department serves an average of 4,903 participants per month or 58,841 participants per year. The department has an operating budget of \$2.5 million. Additionally, the department oversees \$4.5 million in food benefit issuances.

There are two major types of nutrition risks recognized for WIC eligibility: medically based risks such as anemia, underweight, history of pregnancy complications, or poor pregnancy outcomes; and dietary risks, such as inappropriate nutrition/feeding practices or failure to meet the current Dietary Guidelines for Americans. Women, infants, and children at nutrition risk have a much greater risk of experiencing health problems.

Programs of the WIC Department

Administration

2022/23 Budget — 27% of Budget

This program provides the administrative expertise for the administration of all aspects of the WIC Nutrition Program in accordance with federal and state regulations and internal policies and procedures.

Education

2022/23 Budget — 33% of Budget

This program is responsible for delivering nutrition education to participants enrolled in the WIC Nutrition Program according to state and federal regulations. The Nutrition Education section transformed Nutrition Education from an in-person event to providing Nutrition Education via telephone and Zoom effective March 2020 in response to the COVID-19 pandemic. Risk assessment and Individual counseling as a component of the certification process has been conducted with 100% of the participants certified for the program via telephone. WIC participants have also been able to participate in Nutrition Education classes that are provided on-line and available 24/7 to accommodate various schedules. WC participants complete the quiz at the end of each class and obtain a code to provide the WIC office in order to receive credit for the class. In-person classes have also been provided via telephone sessions for those individuals

WOMEN, INFANTS, AND CHILDREN (25311-25323)

2022/23 Budget

who wish to complete their nutrition education in this manner. Beginning in December 2020, Cooking Classes via Zoom were added to the options that WIC participants can select from for their nutrition education. The Zoom cooking classes have been very popular with over 900 WIC participants and family members participating in these classes.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Actual	2022/23 Projected
Strive to maintain percentage of WIC participants receiving nutrition education above 95% (state standard)	99%	100%	100%
Annual number of families receiving nutrition education and counseling services at the time of benefit issuance	67,772	58,841	61,195

Breastfeeding Education 2022/23 Budget — 8% of Budget

This program is responsible for providing breastfeeding information, education, and support to pregnant women and breastfeeding women enrolled in the WIC Nutrition Program, as well as those in the general public requesting such. Services are provided by Breastfeeding Educators, Lactation Consultants, and Peer Counselors.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Actual	2022/23 Projected
Percent of infants enrolled in WIC that are breastfed.	46%	44%	43%
Number of breastfeeding women receiving breastfeeding counseling/education	8,913	6,711	6,979

Client Services 2022/23 Budget — 32% of Budget

This program provides support for the delivery of services to WIC participants in the most efficient, timely, accurate, professional, and pleasant manner possible. These support services include performing anthropometric body measurements and plotting results on growth grids; assessing eligibility for the program based on financial, residency, medical/nutritional factors; computer data entry of participant information; issuance of program benefits; scheduling certification and nutrition education appointments; copying/reproduction of materials; filing; and telephone and reception activities. In March of 2020, this department transitioned overnight from providing in-person services to providing modified curbside services where WIC participants utilize a secure link to upload identification, residency, and income documents. WIC staff then discuss individual circumstances with the participant over the telephone to evaluate and determine residency and financial eligibility. Nutrition staff complete the nutrition evaluation, counseling, and certification. An appointment is given for the participant to come to the WIC office and have food benefits loaded on their WIC electronic benefit card utilizing protective measures and social distancing. This has continued to be the manner in which services have been delivered through 2021 and the first half of 2022.

WOMEN, INFANTS, AND CHILDREN (25311-25323)

2022/23 Budget

The COVID-19 pandemic had a severe impact on the overall caseload for the department, creating a 20% drop in caseload from Jan. 2020 to March 2021. The drop in caseload is attributed to Amarillo being a hot spot early in the pandemic and WIC participants deciding to stay home rather than come to their WIC appointments to avoid infection, the high hospitalization rate in Amarillo from August 2020 through February 2021 and again from July of 2021 through January of 2022; the temporary 25% increase in SNAP benefits from March of 2020 through September of 2021 which then became a permanent increase effective October 2021, the issuance of three stimulus checks along with early advances on the child tax credit that people received. The department remains optimistic that the caseload will return once the effects of the pandemic subside.

<i>Performance Measures/Indicators:</i>	2020/21 Actual	2021/22 Actual	2022/23 Projected
Percentage of total caseload that is Infants.	28%	29%	29%
Percentage of total caseload that is Children.	43%	42%	42%
Percentage of total caseload that is Women.	29%	29%	29%
Average number of participants served monthly.	5,705	4,903	5,100
Total number of WIC participants receiving food benefits annually.	68,460	58,841	61,200
Percentage change from previous year.	-5%	-14%	+4%

2022-23 Employee Distribution by Position

Business Unit	25311

Department	Description	Pos Id	Position Count	*Supplemental Total
WIC ADMINISTRATION	ADMINISTRATIVE ASSISTANT III	CLR410	1	\$ -
	ASSISTANT WIC DIRECTOR	ADM055	1	\$ -
	DIETITIAN I	TEC570	1	\$ -
	DIETITIAN II	TEC571	1	\$ -
	ENROLLMENT SPECIALIST	TECXXX	2	\$ -
	GREENHOUSE TECHNICIAN	TEC450	1	\$ -
	INTAKE SPECIALIST	TECXXX	1	\$ -
	NUTRITION HEALTH EDUCATOR	PRFXXX	1	\$ -
	NUTRITION SPECIALIST	TECXXX	1	\$ -
	NUTRITION TECH I	TEC585	2	\$ -
	NUTRITION TECH II	TEC586	2	\$ -
	NUTRITION TECH III	TEC588	2	\$ -
	NUTRITION TECHNICIAN IV	TEC589	4	\$ -
	NUTRITIONIST III	PRF587	3	\$ -
	NUTRITIONIST IV	PRF588	2	\$ -
	WIC MANAGER	ADM585	1	\$ -
	WIC OFFICE MANAGER	TECXXX	1	\$ -
	WIC TECHNICIAN I	TEC587	9	\$ -
	WIC TECHNICIAN III	TEC591	2	\$ -
WIC ADMINISTRATION Total			38	\$ -

2022-23 Employee Distribution by Position

Business Unit	25312

Department	Description	Pos Id	Position Count	*Supplemental Total
WIC ADMINISTRATION	NUTRITION HEALTH INFO TECH COUNSELOR	PRFXXX	2	
	WIC TECHNICIAN II	TEC590	5	
WIC ADMINISTRATION Total			7	

2022-23 Employee Distribution by Position

Business Unit	25313

Department	Description	Pos Id	Position Count	*Supplemental Total
WIC ADMINISTRATION	NUTRITION CARE SPECIALIST	PRFXXX	2	
WIC ADMINISTRATION Total			2	

City of Amarillo 2022 Summary of Expenditures by Activity Classification

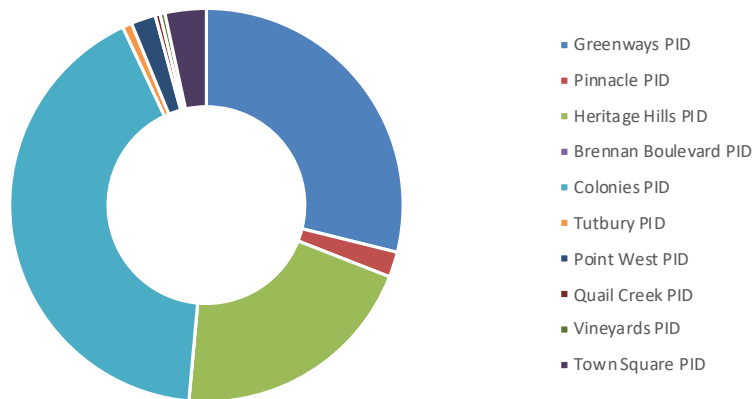
Description	2020 Actual	2021 Budget	2022 Budget
Public Improvement Districts			
02700 - Greenways at Hillside Fund			
27100 - Greenways at Hillside	1,567,352	761,074	825,813
02705 - Pinnacle PID			
27050 - Pinnacle PID	149	54,799	65,276
02710 - Heritage Hills PID Fund			
27110 - Heritage Hills PID	498,715	540,248	1,415,626
02730 - Colonies			
27300 - Colonies	893,793	1,096,531	4,843,735
02740 - Tutbury Public Imprv Dist			
27400 - Tutbury Imprv Dist	13,225	31,659	31,659
02750 - Point West PID			
27510 - Points West PID	25,266	53,208	54,242
02760 - Quail Creek Public Improv Dist			
27610 - Quail Creek PID	5,698	10,856	11,474
02770 - Vineyards PID			
27710 - Vineyards PID	2,824	10,389	10,567
02790 - Town Square PID			
27900 - Town Square PID	619	89,494	559,189
Public Improvement Districts Total Expenditures	3,007,642	2,648,258	7,817,581

PUBLIC IMPROVEMENT DISTRICT (2700-2790)

2022/23 Budget

Budget Comparison

	2020/21 Actual	2021/22 Budget	2022/23 Budgeted
Supplies	379,711	688,209	743,995
Contractual Services	547,405	780,362	960,038
Other Charges	69,102	70,329	73,285
Capital Outlay	1,429,601	435,000	5,385,000
Debt Service	(6,424)	-	
Operating Transfers	588,247	663,165	655,262
Total Expenses	\$ 3,007,642	\$ 2,637,065	\$ 7,817,580



PUBLIC IMPROVEMENT DISTRICT (2700-2790)

2022/23 Budget

Mission

To promote and facilitate the development of quality neighborhoods that enhance the community's appearance.

Strategic Approach

Public Improvement Districts (PIDs) were established to provide for the installation and maintenance of certain amenities and common areas including hardscape and greenscape features that enhance the neighborhood by providing recreational and aesthetic-related improvements.

A five-year service plan that defines the annual budget and individual assessments for each PID as well as providing a 5-year expense/revenue projection is approved annually by the respective PID Advisory Board and City Council. Each PID is fully funded by assessments and does not require city funding.

PIDs align with the City Council adopted **BluePrint for Amarillo's** strategic pillars of Customer Service and Civic Pride.

Programs of the Public Improvement District

Greenways

2022/23 Budget — 29% of Budget

Established in 1995, Greenways was the first PID established in Amarillo. Landscaped parkways and common areas which include hardscape features are some of the improvements within the Greenways. The Greenways PID continues to develop a linear park system which now contains approximately 29 acres. The park-like setting meanders throughout the development, interconnecting the home sites with a linear parkway. Trees and shrubs have been added to enhance the park's large expanse of irrigated turf. The park contains over a mile of walking/jogging trails for the use and enjoyment of all users. Utilizing grant dollars from the State of Texas Parks and Wildlife Department, the city constructed a natural setting city park with soccer fields and other recreational type amenities in what was previously an undeveloped playa lake. The city maintains this "playa park". The assessments for the Greenways PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserve.

The Greenways PID has a five-member advisory Board. Per the terms of the Greenways PID petition, three board member positions are homeowners and two are suggested for approval by the developer.

Pinnacle

2022/23 Budget — 2% of Budget

Established in 2017, the Pinnacle PID encompasses approximately 510 acres of land and is in south Amarillo. The Pinnacle PID contains residentially developed properties. The Pinnacle PID is a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the city, the property owners within the Pinnacle PID will be assessed for the cost of care and maintenance. Per the approved petition that established the PID, assessments will be collected on the platted portions of the Pinnacle PID beginning in FY 2020/21. The assessments for the Pinnacle PID are necessary to fund the maintenance

PUBLIC IMPROVEMENT DISTRICT (2700-2790)

2022/23 Budget

and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as landscaped medians, entryway features, and specialty lighting will be installed, dedicated, accepted, and are subject to being maintained by the PID assessments. Current administrative expenses due prior to assessments being collected will be paid by the developer/property owner.

The Pinnacle PID will establish an initial three-member advisory board. Once more than 100 lots are sold, the advisory board will expand to five members. Per the terms of the Pinnacle PID petition, the initial three-member board will consist of two board positions suggested for approval by the developer and one board position suggested by approval by the owner of non-school property. The expanded five-member board will consist of two board positions suggested for approval by the developer, two board positions suggested for approval by the Property Owners Association who are lot owners in the PID, and one board position suggested for approval by owner of non-school property.

Heritage Hills

2022/23 Budget — 20% of Budget

The Heritage Hills PID was established in July 2016 to provide for the construction and maintenance of certain right-of-way improvements such as landscaping, green areas, and entry features throughout the subdivision. Heritage Hills will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the city, the property owners within the Heritage Hills PID will be assessed for the cost of care and maintenance.

Per the terms of the Heritage Hills PID petition, the five-member advisory board consists of two members recommended by the HOA, two members recommended by the developer, and one member recommended by the owner.

Colonies

2022/23 Budget — 42% of Budget

Established in 2001, the Colonies PID encompasses approximately 375 acres of land and is in southwest Amarillo. The Colonies PID contains both residentially and commercially developed properties. The Colonies PID is a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the city, the property owners within the Colonies PID will be assessed for the cost of care and maintenance. The Colonies PID collected the first assessments in January 2002. The assessments for the Colonies PID are necessary to fund the maintenance and administrative costs associated with the PID improvements, debt service, and reserves. Improvements such as a clock tower, landscaped medians, a bridge, gazebos, entryway features, and specialty lighting have been installed, dedicated, accepted and are now being maintained by the PID assessments.

The Colonies PID has a five-member advisory board. Per the terms of the Colonies PID petition, two board positions are suggested for approval by lot owners, two board positions are suggested for approval by the developer, and one board position is suggested for approval by the owners.

PUBLIC IMPROVEMENT DISTRICT (2700-2790)

2022/23 Budget

Tutbury

2022/23 Budget — 1% of Budget

The Tutbury PID was established to provide for the maintenance of eight landscaped parcels, which have been designated as common areas within the Colonies Unit #9 subdivision.

The Tutbury PID has a three-member advisory board. Per the terms of the Tutbury PID petition, all three board members must be Tutbury homeowners.

Point West

2022/23 Budget — 2% of Budget

Point West Business Park is a Planned Development for business and office land uses. The Point West PID was established to provide for the maintenance of several landscaped medians and entryway features within the city right-of-way. The City of Amarillo has a policy of not allowing medians within city right-of-way and therefore required the PID be established for a maintenance mechanism.

Since the improvements and associated maintenance services are in addition to the standard level of service provided by the city, the property owners within Point West are assessed for the cost of care and maintenance of the medians. The assessments for the Point West PID are necessary to fund the associated maintenance and administrative costs. These costs will be divided among the property owners based on the percentage of the total square footage of the property owned.

The Point West PID has a five-member advisory board. Per the terms of Resolution No. 5-29-12-1 which expanded the board from three members to five members, two members shall be suggested by the developer, two members must be lot owners, and one member shall be suggested for approval by the owners.

Quail Creek

2022/23 Budget — 0.4% of Budget

The Quail Creek PID was established to provide for the maintenance of a common area with walkways and brick dumpster enclosures as well as landscaped medians within the city right-of-way.

This 29-lot residential subdivision was developed on an irregular piece of land and was limited in what could be designed as a workable residential subdivision. The large median in the middle of the development was a result of this irregular tract. There will be no entry features associated with this tract and the only landscaping will be grass and trees within the common area and medians mentioned above. The subdivision improvements associated with this PID were completed and accepted in the spring of 2009 and are now being maintained by a private contractor.

The amenities offered within this PID are in addition to the standard level of service provided by the city. The property owners within the Quail Creek PID will be assessed for the cost of care and maintenance of the common area amenities.

The Quail Creek PID has a three-member advisory board. Per the terms of the Quail Creek PID petition, all board positions now represent Quail Creek homeowners.

PUBLIC IMPROVEMENT DISTRICT (2700-2790)

2022/23 Budget

Vineyards

2022/23 Budget — 0.4% of Budget

The Vineyards PID was established to provide for the installation and maintenance of certain landscaped common areas. Since the proposed services are in addition to the standard level of service provided by the city, the property owners within the Vineyards PID will be assessed for the cost of care and maintenance. The Vineyards PID is a multi-phased residential development and may be subject to developer reimbursements for portions of the improvements. The Vineyards PID collected its first assessments in October 2012. Improvements such as entryway features, landscaped medians, and specialty lighting have been installed, accepted, and therefore, are now being maintained within the first phase of development.

Per the terms of the Vineyards PID petition, after the first year, the advisory board will consist of five members appointed by the City Council and all members of the advisory board will serve terms of three years. Two members are recommended by the developer, two members are lot owners within the Vineyards and one is recommended by the owners.

Town Square

2022/23 Budget — 3% of Budget

The Town Square PID was established in 2014 and provides for the installation and maintenance of certain landscaped common areas to include hardscape features. Town Square will be a multi-phased development and will be subject to developer reimbursements for portions of the improvements. Since the proposed services are in addition to the standard level of service provided by the city, the property owners within the Town Square PID will be assessed for the cost of care and maintenance.

Per the terms of the Town Square PID petition, the five-member advisory board is to consist of two board members suggested for approval by the POA, two members suggested for approval by the developer, and one member who is suggested by the owner.

CITY OF AMARILLO

DEBT SERVICE

Current Requirements

The total debt service requirement for the City of Amarillo for fiscal year 2022/2023 is \$68,313,659. The debt service consists of \$38,961,742 in principal payments, \$28,146,034 in interest payments, \$30,000 in paying agent fees, and \$1,175,883 in estimated compensated absences payments.

The State of Texas sets a limit on the amount of General Obligation debt that can be issued. This limit would apply to the General Obligation Bonds and the Certificates of Obligation Bonds. The limit of General Obligation debt is 10% of the total assessed property value before applying exemptions. Accordingly, the City of Amarillo's total General Obligation debt limit would be \$2.0 billion. The City's actual General Obligation debt net of Debt Service assets is \$473.7 million which leaves a balance of greater than \$1.5 billion. The City of Amarillo does not foresee any projects that would take the City anywhere near this limit.

Following are the details of the outstanding bonds and information on the compensated absences payments noted above. A Statement of Bonded Indebtedness and Expenditures by Issue is also provided.

Tax Supported Debt

The City has twelve outstanding bond issues that are tax supported. Tax revenues will fund the debt service requirements for fiscal year 2023 of \$23,752,175 including principal, interest and paying agent fees.

Recovery Zone Build America Bonds, Series 2010

On April 15, 2010, the City issued \$1,392,000 Recovery Zone Build America Bonds, Series 2010. These bonds were issued at 5.81% with a 45% interest subsidy from the United States Treasury. The maturities range thru 2030 with an average interest coupon of 3.196% (net of the subsidy). The proceeds are to fund the City's portion of the construction of a bridge at Grand and 3rd Street, as well as street and drainage improvements. The annual principal maturities range from \$73,000 to \$88,000.

General Obligation Refunding Bonds, Series 2017

On February 22, 2017, the City issued \$15,110,000 of General Obligation Refunding Bonds for the purpose of the refunding the Combination Tax and Revenue Certificates of Obligation Bonds, Series 2007. The original bond proceeds enabled the City to fund capital improvement needs in the Fire, Police, Public Health, Street and Parks departments. The substantial growth in the City at that time increased public facility and infrastructure needs and many of these projects had been waiting for a funding source for several years. The refunding was undertaken to reduce total debt service payments over the next ten years by \$2.7 million and resulted in a present value benefit of \$2.4 million. Interest is payable in semi-annual installments which began May 15, 2017, at a 4.00% interest rate and the term bonds mature annually to May 15, 2027, in amounts ranging from \$1,505,000 to \$1,760,000. The bonds are not subject to optional redemption.

Certificates of Obligation, Series 2017

In conjunction with the General Obligation Refunding Bonds issued on February 22, 2017, the City issued \$6,940,000 of Combination Tax and Revenue Certificates of Obligation for the purpose of acquiring a two-way radio communications system for the public safety department. Interest is payable in semi-annual installments which will begin February 15, 2018, at rates ranging from 3.00% to 3.50%, and the term bonds mature annually to February 15, 2037, in amounts ranging from \$140,000 to \$620,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2028, on February 15, 2027, or any date thereafter.

General Obligation Bonds, Series 2017

The City issued \$21,280,000 of General Obligation Bonds on May 11, 2017, to address public safety and street capital improvement projects approved by voters during a November 2016 bond election. This is the first year of five anticipated bond issues associated with the November 2016 bond election. The voters approved two propositions totaling \$109 million for streets and public safety infrastructure initiatives. Interest is payable in semi-annual installments which will begin February 15, 2018, at rates ranging from 3.00% to 5.00%, and the serial bonds mature annually to February 15, 2042, in amounts ranging from \$625,000 to \$1,270,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2028, on February 15, 2027, or any date thereafter.

General Obligation Bonds, Series 2018

On July 18, 2018, the City issued \$22,145,000 of General Obligation Bonds for the purpose of public safety and street capital improvement projects approved by voters during a November 2016 bond election. This is the second year of five anticipated bond issues associated with the November 2016 bond election. Interest is payable in semi-annual installments which will begin February 15, 2019, at rates ranging from 3.125% to 5.00%, and the serial bonds mature annually to February 15, 2028, in amounts ranging from \$620,000 to \$1,325,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

General Obligation Bonds, Series 2020

On May 1, 2020, the City issued the City of Amarillo, Texas General Obligation Bonds, Series 2020 (GO Series 2020) in the total amount of \$8,100,000 for the purpose of constructing and improving public safety facilities. This is the third year of five anticipated bond issues associated with the November 2016 bond election but the final issuance for Proposition 2 to address Public Safety needs. Interest is payable in semi-annual installments which will begin February 15, 2021, at rates ranging from 2.00% to 5.00%. The serial bonds mature annually through 2045 in amounts ranging from \$130,000 to \$485,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2028, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2027, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

Certificates of Obligation, Series 2020

On May 1, 2020, the City issued the City of Amarillo, Texas Combination Tax and Revenue Certificates of Obligation, Series 2020 (CO Series 2020) in the total amount of \$8,000,000 for the construction of a new pool at Thompson Park to replace an existing pool that had been closed. Interest is payable in semi-annual installments which will begin February 15, 2021, at rates ranging from 2.00% to 5.00%. The serial bonds mature annually through 2050 in amounts ranging from \$135,000 to \$400,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2028, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2027, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

Tax Notes, Series 2020

On May 1, 2020, the City issued the City of Amarillo, Texas Tax Notes, Series 2020 (Notes Series 2020) in the total amount of \$3,520,000 for the purpose of acquiring land on South Johnson Street for municipal facilities. Interest is payable in semi-annual installments which will begin February 15, 2021, at rates ranging from 2.00% to 3.00% ranging in amounts from \$490,000 to \$545,000. The notes mature annually through 2027. The notes will not be subject to optional redemption.

General Obligation Bonds, Series 2021

The City issued \$52,985,000 of General Obligation Bonds on January 15, 2021, to address street capital improvement projects approved by voters during a November 2016 bond election. This is the final bond issuance associated with the November 2016 bond election Proposition 1 to address street capital improvement projects. Interest is payable in semi-annual installments which will begin February 15, 2022, at rates ranging from 2.00% to 4.00%, and the serial bonds mature annually to February 15, 2046, in amounts ranging from \$1,495,000 to \$2,775,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2031, on February 15, 2030, or any date thereafter.

Certificates of Obligation, Series 2022

The City issued \$6,815,000 of Certificates of Obligation on March 22, 2022, for the purpose of acquiring, constructing, improving and equipping park athletic field lighting. Interest is payable in semi-annual installments which will begin February 15, 2023, at rates ranging from 3.00% to 4.00%, and the serial bonds mature annually to February 15, 2043, in amounts ranging from \$100,000 to \$505,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2033, on February 15, 2032.

Combination Tax and Revenue Notes, Series 2022

The City of Amarillo, Texas issued Combination Tax and Revenue Notes, Series 2022 in the amount of \$23,900,000 for the purpose of improving public infrastructure and construction of public facilities on January 11, 2022. The amount of the Tax Notes, Series 2022 supported by property tax revenue is \$11,950,000. The proceeds of the Tax and Revenue Notes will be used to renovate an existing City building that will house City departments and will serve as City Hall. Interest is payable in semi-annual installments which will begin January 10, 2023, at a rate of 2.00% per annum. Combination Tax and Revenue Notes, Series 2022 mature annually to January 10, 2027 in amounts ranging from \$2,265,000 to \$2,495,000.

Tax Notes, Series 2022B

The City of Amarillo, Texas issued Tax Notes, Series 2022B on August 15, 2022 in the total amount of \$7,345,000 for the purpose of acquiring enterprise resource planning software and the construction and improvement of fuel islands for the fleet services department. The amount of the Tax Notes, Series 2022B supported by property tax revenue is \$3,650,000 and was used to procure the enterprise resource planning software. Interest is payable in semi-annual installments which will begin February 15, 2023, at rates ranging from 3.00% to 5.00%. Tax Notes, Series 2022B mature annually to February 15, 2029 in amounts ranging from \$540,000 to \$685,000.

Tax Notes, Series 2022*

The City of Amarillo, Texas anticipates issuing Tax Notes, Series 2022 in the amount of \$260,525,000 for the purpose of improving public infrastructure and construction of public facilities. The anticipated use of funds will be used to repair, improve and expand the existing Civic Center.

On August 9, 2022, the City's General Obligation debt is rated AAA by Standards and Poor's with the outlook revised from stable to negative.

Special Assessment Debt and Other Revenue Sources

The City has four outstanding bond issues supported by special assessments and other revenue sources which will fund the debt service requirements of \$1,530,905 including principal, interest and paying agent fees.

The Greenways Public Improvement District (PID), Colonies Public Improvement District (PID) and Heritage Hills Public Improvement District (PID) have developed a park system throughout each District to create a park-like setting that meanders throughout the development. The City sold bonds to help fund the cost of reimbursing the developers for the cost of the park improvements. The bond debt service is funded by special assessments to property owners in each PID. Four of the PID bond issues were refunded with the 2020 General Obligation Refunding Bonds.

The City also sold bonds to fund the reconstruction of one of the City golf courses and to fund downtown improvement projects within the Tax Increment Reinvestment Zone #1 (TIRZ #1). These bonds are paid by revenue sources from the golf course operations and TIRZ #1 property tax increments. Both of these bond issues were also refunded with the 2020 General Obligation Refunding Bonds.

Certificates of Obligation, Series 2014

On April 1, 2014, the City issued \$2,260,000 of Combination Tax and Revenue Certificates of Obligation, Series 2014 for the purpose of financing enhancements of the park facilities in the Greenways Public Improvement District (\$725,000) and the Colonies Public Improvement District (\$1,535,000), respectively. Debt Service is to be funded out of special assessments on properties within each District. The principal and interest are payable in semi-annual installments at rates ranging from 3.00% to 3.625%, and the certificates are subject to mandatory redemption in annual amounts ranging from \$105,000 to \$155,000. The final maturity is August 15, 2034.

Certificates of Obligation, Series 2018

In conjunction with the General Obligation Bonds issued on July 18, 2018, the City issued \$3,000,000 of Combination Tax and Revenue Certification of Obligation for the purpose of improving park facilities in the Colonies PID. Interest is payable in semi-annual installments which will begin February 15, 2019, at rates ranging from 3.00% to 4.00%, and the serial bonds mature annually to February 15, 2038, in amounts ranging from \$120,000 to \$205,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

General Obligation Refunding Bonds, Series 2020

On May 1, 2020, the City issued the Refunding Series 2020 Bonds in the total amount of \$50,540,000. The amount of the Refunding Series 2020 Bonds supported by special assessment and other sources revenue is \$5,700,000. The Refunding Series 2020 Bonds refunded \$170,000 of the Series 2003 Certificates of Obligation, \$230,738 of the Series 2006 Certificates of Obligation, \$305,000 of the Series 2008A Certificates of Obligation, \$755,000 of the Series 2008B Certificates of Obligation, \$2,885,000 of the Series 2011A Certificates of Obligation, and \$1,500,000 of the Series 2011B Certificates of Obligation Bonds. The refunded bonds are considered defeased and have been removed from the City's books. The refunded bonds were for Greenways PID bonds, Colonies PID bonds, bonds originally issued for to reconstruct one of the City's golf courses and bonds originally issued for TIRZ #1 downtown improvement projects. The refunding was undertaken to reduce total debt service payments over the next eighteen years by \$1,497,571 and resulted in an economic gain of \$1,346,586. The outstanding Refunding Series 2020 Bonds mature annually thru 2037 with principal payments ranging from \$470,000 to \$200,000 and provide for interest rates ranging from 2.00% to 3.00%. The City reserved the right to redeem the bonds with maturities on or after February 15, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2028, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

Certificates of Obligation, Series 2021

On January 15, 2021, the City issued \$975,000 of Combination Tax and Revenue Certification of Obligation for the purpose of improving park facilities in the Greenways PID. Interest is payable in semi-annual installments which will begin February 15, 2022, at rates ranging from 1.00% to 3.00%, and the serial bonds mature annually to February 15, 2041, in amounts ranging from \$40,000 to \$60,000. The City reserved the right to redeem the bonds with maturities on or after February 15, 2031, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2030, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Certificates of Obligation, Series 2023

The City of Amarillo, Texas anticipates issuing Certificates of Obligation, Series 2023 in the total amount of \$6,300,000 for the purpose of improving public infrastructure at the landfill through the construction of Cell 10.

Certificates of Obligation, Series 2023

The City of Amarillo, Texas anticipates issuing Certificates of Obligation, Series 2023 in the total amount of \$4,250,000 for the purpose of financing enhancements of the park facilities in the Colonies Public Improvement District (\$3,000,000) and the Heritage Hills Public Improvement District (\$1,250,000), respectively.

Hotel Occupancy Tax Supported Debt

The City has two outstanding bond issues supported by hotel occupancy taxes which will fund the debt service requirements of \$3,177,080 including principal and interest.

During 2016 the City issued Hotel Occupancy Tax Revenue Bonds. The bonds were used to construct and equip a downtown Amarillo parking garage located in the vicinity of the City's convention center facilities. The parking garage construction corresponds with the completion of a privately funded convention hotel. During 2018 the City issued a second Hotel Occupancy Tax Revenue Bonds. This issue completed the funding for the multipurpose event venue (ballpark) of \$45.5 million with the balance of the funding from cash. The ballpark project completed during 2019 and is the home of the Amarillo Sod Poodles who ended their first season as the 2019 Texas League Champions (Double-A). The ballpark was selected as the Best Double-A Ballpark by Ballpark Digest. The construction of the ballpark is the final piece of the City's downtown initiative that also included the construction of a convention hotel and parking garage.

Hotel Occupancy Tax Revenue Bonds, Taxable Series 2016

On April 13, 2016, the City issued the Hotel Occupancy Tax Revenue Bonds, Taxable Series 2016 (Series 2016) in the amount of \$11,995,000 to construct and equip the downtown Amarillo parking garage located in the vicinity of the City's convention center facilities. Debt service is to be funded by the Hotel Occupancy Tax. Principal and interest are payable annually at rates ranging from 2.35% to 4.25% and are subject to mandatory redemption in annual amounts ranging from \$345,000 to \$740,000. Final maturity is August 15, 2043.

Hotel Occupancy Tax Revenue Bonds, Taxable Series 2018

On March 20, 2018, the City issued the Hotel Occupancy Tax Revenue Bonds, Taxable Series 2018 (Series 2018) in the amount of \$38,835,000 to construct and equip a multiuse facility. Debt service is to be funded by the Hotel Occupancy Tax. Principal and interest are payable annually at rates ranging from 2.80% to 4.15% and are subject to mandatory redemption in annual amounts ranging from \$845,000 to \$1,220,000. Final maturity is August 15, 2033, with additional maturities of \$6,915,000 4.20% term bonds due August 15, 2038, and \$19,120,000 4.40% term bonds due August 15, 2048. The City reserved the right to redeem the bonds with maturities on or after August 15, 2027, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on August 15, 2026, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Water and Sewer Bonds

The City has fourteen outstanding Water and Sewer bond issues (noted below) that were used to repair, improve, and expand the water and sewer system. Funding for debt service requirements will be from the Water and Sewer Fund of \$23,584,170 including principal and interest. The bond covenants for the Water and Sewer debt issues require that the Water and Sewer Bond Reserve Fund contain an average of one year's debt service for the 2013 Water and Sewer issue, the 2014 Water and Sewer issue, the 2015 Water and Sewer issue, and the 2018A Water and Sewer Bond issue. The reserve account is fully funded. All debt issuances are monitored for potential savings with refundings.

Certificates of Obligation, Series 2009C

On December 29, 2009, the City issued Combination Tax and Revenue Certificates of Obligation Series 2009C in the amount of \$18,075,000. The Series 2009C bonds mature annually through 2031 with annual principal payment of \$905,000 and provide for 0% interest rate.

Water and Sewer Revenue Bonds, Series 2013

On July 10, 2013, the City issued the Waterworks and Sewer System New Series Revenue Bonds, Series 2013 in the amount of \$1,310,000. The Series bonds mature annually through 2023 in principal amounts of \$135,000 and provide for interest rates ranging from 0.52% to 0.85%. The proceeds will be used to fund the design of the Osage to Arden Road pipeline.

Water and Sewer Revenue Bonds, Series 2014

On January 22, 2014, the City issued the Waterworks and Sewer System New Series Revenue Bonds, Series 2014 in the amount of \$8,495,000. The Series 2014 bonds mature annually through 2033 in principal amounts ranging from \$410,000 to \$495,000 and provide for interest rates ranging from 1.09% to 2.62%. These funds will be used for the design and construction of Georgia Street Interceptor project. This project will eliminate a lift station and ensure proper operation of the collection system in the area. This bond issue will also fund the planning and design for the replacement of Lift Station 32. Included in this financing is an additional amount of \$441,131 of loan forgiveness for a total project of \$8.9 million.

Water and Sewer Revenue Bonds, Series 2015

On October 2, 2015, the City issued the City of Amarillo, Texas, Waterworks & Sewer System Revenue Bonds, Series 2015 in the amount of \$17,195,000. The Series 2015 bonds mature annually through 2035 in principal amounts ranging from \$825,000 to \$950,000 and provide for interest rates ranging from 0.33% to 1.59%. These funds will be used for the construction of the Arden Road transmission pipeline project from the Osage water treatment plant to the connection for the Arden Road pump station. This allows the City to move an additional 20 million gallons per day which allows the City to deliver the new water supply from the Potter County well field to the west side of town.

Water and Sewer Revenue Refunding Bonds, Series 2015A

On October 2, 2015, the City issued the City of Amarillo, Texas, Waterworks & Sewer System Refunding Bonds, New Series 2015A (Series 2015A Bonds) in the amount of \$21,145,000. The Series 2015A Bonds refunded the Series 2005, 2006 and 2006A Bonds. The refunded bonds are considered defeased and have been removed from the City's books. The refunding was undertaken to reduce total debt service payments over the next sixteen years by \$4,259,179 and resulted in an economic gain of \$3,494,212 and the present value benefit of \$2,623,562. The outstanding Series 2015A Bonds mature annually thru 2032 with principal payments ranging from \$375,000 to \$1,730,000 and provide for interest rates ranging from 2.25% to 4.00%.

Water and Sewer Revenue Bonds, Series 2017

On May 11, 2017, the City issued the City of Amarillo, Texas, Waterworks & Sewer System Revenue Bonds, New Series 2017 in the amount of \$31,005,000. The New Series 2017 bonds mature annually through 2037 in principal amounts ranging from \$1,360,000 to \$2,035,000 and provide for interest rates ranging from 3.00% to 5.00%. These funds will be used for the construction of the improvement and extension of the City's waterworks and sewer system as identified through a five-year community improvement plan.

Water and Sewer Revenue Bonds, Series 2018A

On July 19, 2018, the City issued the City of Amarillo, Texas, Waterworks & Sewer System Revenue Bonds, New Series 2018A in the amount of \$12,500,000. The New Series 2018A bonds mature annually through 2038 in principal amounts ranging from \$585,000 to \$705,000 and provide for interest rates ranging from 0.51% to 1.60%. These funds will be used for the construction of Lift Station 32. The City reserved the right to redeem the bonds with maturities on or after April 1, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on October 1, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Water and Sewer Revenue Bonds, Series 2018B

On July 19, 2018, the City issued the City of Amarillo, Texas, Waterworks & Sewer System Revenue Bonds, New Series 2018B in the amount of \$14,610,000. The New Series 2018B bonds mature annually through 2034 in principal amounts ranging from \$580,000 to \$845,000 and provide for interest rates ranging from 4.00% to 5.00% with additional maturities of \$1,790,000 3.50% term bonds due April 1, 2036, and \$1,915,000 3.50% term bonds due April 1, 2038. These funds will be used for the improvement and extension of the City's waterworks and sewer system as identified through a five-year community improvement plan. The City reserved the right to redeem the bonds with maturities on or after April 1, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on April 1, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Water and Sewer Revenue Bonds, Series 2020

On July 14, 2020, the City issued the City of Amarillo, Texas, Waterworks and Sewer System Revenue Bonds, Series 2020 (Series 2020 Bonds) in the amount of \$28,500,000. The Series 2020 bonds mature annually through 2040 with principal payments of \$1,425,000 and bear no interest. The City reserved the right to redeem the bonds with maturities on or after April 1, 2031, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on October 1, 2030, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

Water and Sewer Revenue Refunding Bonds, Series 2020A

On May 1, 2020, the City issued the City of Amarillo, Texas, Waterworks and Sewer System Revenue Refunding Bonds, Series 2020A (Series 2020A Bonds) in the amount of \$9,775,000 with a premium of \$642,656. The Series 2020A Bonds refunded \$10,230,000 of the Water and Sewer Revenue Bonds, Series 2011. The refunded bonds are considered defeased and have been removed from the City's books. The refunding was undertaken to reduce total debt service payments over the next eleven years by \$1,485,127 and resulted in an economic gain of \$1,351,098. The outstanding Refunding Series 2020 Bonds mature annually thru 2031 with principal payments ranging from \$805,000 to \$1,040,000 and provide for interest rates ranging from 2.00% to 3.00%. The City reserved the right to redeem the bonds with maturities on or after April 1, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on April 1, 2028, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

General Obligation Refunding Bonds, Series 2020

On May 1, 2020, the City issued the Refunding Series 2020 Bonds in the total amount of \$50,540,000. The amount of the Refunding Series 2020 Bonds supported by water and sewer revenue is \$43,880,000. The Refunding Series 2020 Bonds refunded \$16,480,000 of the Series 2009 Certificates of Obligation, \$27,140,000 of the Series 2009B Certificates of Obligation, and \$1,665,000 of the Series 2011 General Obligation Bonds. The refunded bonds are considered defeased and have been removed from the City's books. The refunding was undertaken to reduce total debt service payments over the next ten years by \$2,807,342 and resulted in an economic gain of \$2,492,547. The outstanding Refunding Series 2020 Bonds mature annually thru 2029 with principal payments ranging from \$3,275,000 to \$5,630,000 and provide for interest rates ranging from 2.00% to 3.00%. The City reserved the right to redeem the bonds with maturities on or after February 15, 2029, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on February 15, 2028, or any date thereafter, at par value thereof plus accrued interest to the date of redemption.

Water and Sewer Revenue Bonds, Series 2021

On February 1, 2021, the City issued the City of Amarillo, Texas, Waterworks and Sewer System Revenue Bonds, Series 2021 (Series 2021 Bonds) in the amount of \$25,900,000. The Series 2021 bonds mature annually through 2041 with principal payments of \$1,075,000 to \$1,565,000 and provide for interest rates ranging from 2.00% to 4.00%. These funds will be used for the improvement and extension of the City's waterworks and sewer system and to pay issuance costs on the Bonds. The City reserved the right to redeem the bonds with

maturities on or after April 1, 2031, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on April 1, 2030, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Combination Tax and Revenue Notes, Series 2022

The City of Amarillo, Texas issued Combination Tax and Revenue Notes, Series 2022 in the amount of \$23,900,000 for the purpose of improving public infrastructure and construction of public facilities on January 11, 2022. The amount of the Tax Notes, Series 2022 supported by water and sewer revenue is \$11,950,000. The proceeds of the Tax and Revenue Notes will be used to renovate an existing City building that will house City departments and will serve as City Hall. Interest is payable in semi-annual installments which will begin January 10, 2023, at a rate of 2.00% per annum. Combination Tax and Revenue Notes, Series 2022 mature annually to January 10, 2027 in amounts ranging from \$2,265,000 to \$2,495,000.

Water and Sewer Revenue Bonds, Series 2022

The City of Amarillo, Texas issued \$52,590,000 in Waterworks and Sewer System Revenue Bonds on August 1, 2022 for the improvement and extension of the City's waterworks and sewer system and to pay issuance costs on the Bonds. The Series 2022 bonds mature annually through 2036 with principal payments of \$450,000 to \$3,155,000 and provide for interest rates ranging from 4.00% to 5.00%. The City reserved the right to redeem the bonds with maturities on or after April 1, 2032, in whole or from time to time in part in principal amounts of \$5,000 or any integral multiple thereof, on April 1, 2031, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Water and Sewer Revenue Bonds, Series 2023

The City anticipates issuing \$46,500,000 in Waterworks and Sewer System Revenue Bonds during 2023 for the improvement and extension of the City's waterworks and sewer system.

On August 5, 2022, the City of Amarillo's Waterworks and Sewer System Revenue Bonds debt is rated AA+ with a stable outlook by Standards and Poor's.

Water Authority Obligations

In 1968 the City, together with 10 other cities, entered into a contract with the Canadian River Municipal Water Authority (CRMWA) to reimburse it for the cost of constructing a dam and aqueduct system in exchange for the water to be provided from the reservoir. The dam is located approximately 35 miles northeast of the City. Although the CRMWA debt is not bonded debt, it is a long-term obligation of the City. This obligation represents the City's portion of the CRMWA's debt that was issued to provide the municipal water supply. This debt is paid for out of the Water and Sewer Fund. There are currently four outstanding CRMWA bond issues. Funding for CRMWA debt service requirements will be from the Water and Sewer Fund of \$7,934,781 including principal and interest.

CRMWA, 2012 Revenue Refunding Issuance

On January 22, 2013, CRMWA issued Subordinate Lien Contract Revenue Refunding Bonds, Series 2012 in the amount of \$39,505,000 for the advance refunding of the 2005 CRMWA Contract Revenue Series. The 2012 Refunding Bonds will reduce total debt service payments over the next thirteen years by \$5,063,754 with Amarillo's share at \$2,443,576. The refunding resulted in an economic gain of \$4,259,006 with Amarillo's share at \$2,044,083. The City's outstanding portion of this bond issue is \$7,667,019 at September 30, 2022, with principal maturing annually through February 15, 2025, and interest of 5.00%. In total, the payments to CRMWA will remain constant throughout the term of the various bond issues. The City's portion of the principal payments range from \$1,134,779 to \$3,348,405.

CRMWA, 2014 Revenue Refunding Issuance

During 2006, the member cities of CRMWA agreed to participate in the 2006 CRMWA debt issue. The Contract Revenue Bonds, Series 2006 were issued in the amount of \$49,075,000. During 2015, the 2006 CRMWA issue was partially refunded with the 2014 refunding issue. At September 30, 2022, the City's proportionate share of the 2014 issue is \$5,560,338. The City's portion of the principal payments for the 2014 issue range from \$463,079 to \$1,368,251 with an interest rate of 5.00%.

CRMWA, 2017 Revenue Refunding Issuance

CRMWA issued Subordinate Lien Contract Revenue Refunding Bonds, Series 2017 in the amount of \$11,465,000 with interest rates ranging from 3.00% - 5.00%. The proceeds were used to advance refund \$13,575,000 of outstanding Contract Revenue Bonds, Series 2009 which had interest rates ranging from 3.00% - 5.00%. The net proceeds of \$14,228,820 (including a \$1,317,090 premium, a debt service reserve contribution of \$1,684,400, less \$237,670 in underwriting fees and other issuance costs) were deposited in an irrevocable trust with an escrow agent to provide funds for the future debt service payment on the refunded bonds. The refunded portion of the Contract Revenue Bonds, Series 2009 is considered defeased and the liability for those bonds has been removed from the statement of net position. The City's proportionate share of Series 2017 bonds is \$3,015,598 at September 30, 2022.

CRMWA, 2020 Revenue Refunding Issuance

During December 2011, CRMWA issued debt in the amount \$81,630,000 to fund the purchase of additional water rights in the Ogallala Aquifer. The City participated in this issue and the City's proportionate share of the bond issue was \$33,536,053. The bonds were issued at a premium and the City's proportionate share was \$3,091,199 with bond issuance cost of \$473,755. During 2021, the 2011 CRMWA issue was refunded with the 2020 refunding issue. At September 30, 2022, the City's proportionate share of the 2020 issue is \$15,538,789. The City's portion of the principal payments for the 2020 issue range from \$621,551 to \$2,193,147 with an interest rate of 5.00%.

Drainage Utility Bonds

Currently, there are four outstanding Drainage Utility bond issues (noted below) that were used to repair, improve, and expand the drainage utility system. Funding for debt service expenses will be from the Drainage Utility Fund of \$2,303,414 including principal, interest and paying agent fees. All debt issuances are monitored for potential savings with refundings.

Certificates of Obligation, Series 2012A

On December 12, 2012, the City issued \$6,260,000 in Combination Tax and Drainage Utility Revenue Certificates of Obligations (COs). The 2012A issue is mainly for drainage improvements on Farmers Avenue. The 2012A bonds have a final maturity of August 15, 2032. The COs are subject to mandatory redemption in annual amounts ranging from \$260,000 to \$320,000 and provide for an interest rate of 2.00%. In addition to the tax pledge, the Drainage Utility COs have an unlimited net pledge of the Drainage Utility System of 1.25 times net revenue. The City intends to fund the debt entirely from the Drainage Utility and not levy a property tax for the COs. Thus, the debt is structured similar to the Water & Sewer revenue debt.

Drainage Revenue Bonds, Series 2014

On April 1, 2014, the City issued \$6,080,000 in Drainage Utility Revenue Bonds. The 2014 issue is mainly for drainage improvements on Martin Road. The 2014 bonds have a final maturity of 2034. The bonds are subject to mandatory redemption in annual amounts ranging from \$280,000 to \$410,000 and provide for interest rates ranging from 3.00% to 3.75%. The bonds have an unlimited net pledge of the Drainage Utility System of 1.25 times net revenue.

Drainage Revenue Bonds, Series 2020

On July 1, 2020, the City issued the City of Amarillo, Texas, Drainage Utility System Revenue Bonds, Series 2020 (Series 2020 Bonds) in the amount of \$9,240,000. The Series 2020 Bonds mature annually thru 2040 with principal payments ranging from \$365,000 to \$550,000 and provide for interest rates ranging from 2.00% to 5.00%. The City reserved the right to redeem the bonds with maturities on or after August 15, 2029, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on August 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Drainage Revenue Bonds, Series 2021

On February 1, 2021, the City issued the City of Amarillo, Texas, Drainage Utility System Revenue Bonds, Series 2021 (Series 2021 Bonds) in the amount of \$9,160,000. The Series 2021 Bonds mature annually thru 2041 with principal payments ranging from \$385,000 to \$540,000 and provide for interest rates ranging from 2.00% to 4.00%. The City reserved the right to redeem the bonds with maturities on or after August 15, 2031, in whole or in part in principal amounts of \$5,000 or any integral multiple thereof, on August 15, 2030, or any date thereafter, at the par value thereof plus accrued interest to the date of redemption.

Drainage Revenue Bonds, Series 2023

The City anticipates issuing \$5,000,000 in Drainage Utility System Revenue Bonds, Series 2023 to repair, improve, and expand the drainage utility system.

On January 28, 2021, Standard & Poor's Rating Services affirmed its AAA rating and revised the outlook from stable to negative, on the City of Amarillo, Texas Drainage Utility System Revenue Bonds.

Fleet Services Fund Debt

Tax Notes, Series 2022B

The City of Amarillo, Texas issued Tax Notes, Series 2022B on August 15, 2022, in the total amount of \$7,345,000 for the purpose of acquiring enterprise resource planning software and the construction and improvement of fuel islands for the fleet services department. The amount of the Tax Notes, Series 2022B supported by the Fleet Services Fund is \$3,695,000 and will be used for the construction and improvement of fuel islands. Interest is payable in semi-annual installments which will begin February 15, 2023, at rates ranging from 3.00% to 5.00%. Tax Notes, Series 2022B mature annually to February 15, 2029 in amounts ranging from \$470,000 to \$605,000.

Compensated Absences Fund Payments

Amounts provided in the Provision for Compensated Absences Fund of \$1,175,883 are used to pay terminating and retiring employees their respective sick and annual leave. Civilian employees with 10 years of service are entitled to be paid up to 90 days of unused sick days and 65 unused vacation days. Police Officers and Firefighters are entitled to be paid for up to 90 days of unused sick days and 65 unused vacation days but are not required to have 10 years of service to receive the benefit. The compensated absences fund was depleted before the end of fiscal year 2019; however, the City located unspent budget to fund the remainder of fiscal year 2019 and 2020. The City dedicated \$1.25 million for this benefit in fiscal year 2021/2022 and \$1.25 million is budgeted in the fiscal year 2022/2023 budget.

Future Bond Requirements

The following pages also detail the future annual principal and interest requirements for the City's outstanding debt obligations, not including the CRMWA debt. As of October 1, 2022, through 2050, the City has a total of \$468,201,000 in principal to retire and \$134,584,518 in interest to pay. The total amount due for all outstanding CRMWA debt obligations are \$31,781,744 in principal and \$5,543,997 in interest.

Future Bond Sales and Impact on Operating Budget

During budget adoption, City Council noted the anticipation of bond issues for \$6.3 million in Certificates of Obligation for Landfill development and improvements, and \$4.3 million for the purpose of financing enhancements of the park facilities in the Colonies and Heritage Hills Public Improvement Districts. Revenue Bonds in the amounts of \$46.5 million in Waterworks and Sewer System capital improvements, and \$5.0 million in Drainage Revenue Bonds for capital improvements are also expected.

*City Council also anticipated the issuance of \$260.5 million in Tax Notes to repair, improve and expand the existing Civic Center. However, during tax rate adoption discussions, City Council adopted a tax rate that excludes the debt service portion of these anticipated Tax Notes in the 2022-2023 Budget. Therefore, City Council does not anticipate issuing these Tax Notes in fiscal year 2023-2023, although they are reflected in the Budget.

CITY OF AMARILLO
Interest and Redemption Fund - Total
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

BOND ISSUES		Date of Issue	Original Issue	Outstanding 10/01/22	EXPENDITURE BUDGET FOR 2022/2023							
					Principal	Interest	Total					
Property Tax Supported Debt												
General Obligation Bonds:												
Series 2017 Refunding	1/15/2017	\$	15,110,000	\$	8,145,000	\$	1,505,000	\$	325,800	\$	1,830,800	
Series 2017	4/1/2017	\$	21,280,000		18,755,000		625,000		663,944		1,288,944	
Series 2018	7/18/2018	\$	22,145,000		20,015,000		620,000		730,694		1,350,694	
Series 2020	5/12/2020	\$	8,100,000		7,900,000		130,000		211,168		341,168	
Series 2021	1/28/2021	\$	52,985,000		52,185,000		1,495,000		1,310,350		2,805,350	
Combination Tax and Revenue Certificates of Obligation:												
Series 2010	4/15/2010	\$	1,392,000		641,000		73,000		21,438		94,438	
Series 2017	1/15/2017	\$	6,940,000		4,530,000		550,000		131,150		681,150	
Series 2020	5/12/2020	\$	8,000,000		7,790,000		135,000		212,719		347,719	
Series 2022	3/22/2022	\$	6,815,000		6,815,000		-		306,950		306,950	
Tax Notes												
Series 2020	5/12/2020	\$	3,520,000		2,580,000		490,000		62,600		552,600	
Series 2022 (50% of City Hall project)	1/11/2022	\$	11,950,000		11,950,000		2,265,000		250,333		2,515,333	
Sereies 2022B (ERP software system)	8/15/2022	\$	3,650,000		3,650,000		-		-		-	
Series 2022 (approved - not issued) (estimated)	Not issued	\$	260,525,000		260,525,000		-		11,624,029		11,624,029	
Paying Agency Fees											13,000	
Total Property Tax Supported Debt Service					\$	405,481,000	\$	7,888,000	\$	15,851,175	\$	23,752,175
Debt Serviced by Special Assessments and Other Revenue Sources												
General Obligation Bonds:												
Series 2020 Refunding - Greenways PID	5/12/2020	\$	430,000	\$	275,000	\$	80,000	\$	4,700		84,700	
Series 2020 Refunding - Colonies PID	5/12/2020	\$	950,000		700,000		130,000		12,700		142,700	
Series 2020 Refunding - Golf Course Improvement Fund	5/12/2020	\$	2,860,000		2,585,000		150,000		53,593		203,593	
Series 2020 Refunding - TIRZ #1	5/12/2020	\$	1,460,000		1,245,000		110,000		25,050		135,050	
Combination Tax and Revenue Certificates of Obligation:												
Series 2014 - Greenways PID	4/30/2014	\$	725,000		485,000		35,000		15,950		50,950	
Series 2014 - Colonies PID	4/30/2014	\$	1,535,000		1,035,000		70,000		34,056		104,056	
Series 2018 - Colonies PID	7/18/2018	\$	3,000,000		2,570,000		120,000		87,431		207,431	
Series 2021 - Greenways PID	1/28/2021	\$	975,000		945,000		40,000		20,925		60,925	
Series 2023 - Solid Waste Fees (estimated)	Not issued	\$	6,300,000		-		-		540,000		540,000	
Series 2023 - Colonies PID (estimated)	Not issued	\$	3,000,000		-		-		-		-	
Series 2023 - Heritage Hills PID (estimated)	Not issued	\$	1,250,000		-		-		-		-	
Paying Agency Fees											1,500	
Total Debt Serviced by Special Assessments and Other Revenue Service					\$	9,840,000	\$	735,000	\$	794,405	\$	1,530,905
Hotel Occupancy Tax Supported Debt												
Hotel Occupancy Tax Revenue Bonds												
Series 2016	4/13/2016	\$	11,995,000	\$	10,695,000	\$	345,000	\$	428,357	\$	773,357	
Series 2018	3/20/2018	\$	38,835,000		37,215,000		845,000		1,558,723		2,403,723	
Total Hotel Occupancy Tax Supported Debt Service					\$	47,910,000	\$	1,190,000	\$	1,987,080	\$	3,177,080
Total General Obligation Debt Service					\$	463,231,000	\$	9,813,000	\$	18,632,659	\$	28,460,159
Water and Sewer Supported Debt												
Local Water and Sewer Debt												
General Obligation Bonds												
Series 2020 Refunding - Water and Sewer	5/12/2020	\$	43,880,000	\$	35,695,000	\$	5,370,000	\$	692,951	\$	6,062,951	
Combination Tax and Revenue Certificates of Obligation, Series 2009C												
Series 2009C	2/4/2010	\$	18,075,000		8,145,000		905,000		-		905,000	
Tax Notes												
Series 2022 (50% of City Hall project)	1/11/2022	\$	11,950,000		11,950,000		2,265,000		250,333		2,515,333	
Water and Sewer Revenue Bonds												
Series 2013	1/22/2014	\$	1,310,000		135,000		135,000		1,148		136,148	
Series 2014	1/22/2014	\$	8,495,000		4,975,000		410,000		107,280		517,280	
Series 2015	10/2/2015	\$	17,195,000		11,405,000		825,000		139,642		964,642	
Series 2015A	10/2/2015	\$	21,145,000		10,060,000		1,490,000		350,456		1,840,456	
Series 2017	4/11/2017	\$	31,005,000		24,945,000		1,360,000		942,794		2,302,794	
Series 2018A	7/19/2018	\$	12,500,000		10,155,000		585,000		130,394		715,394	
Series 2018B	7/19/2018	\$	14,610,000		12,325,000		580,000		509,024		1,089,024	
Series 2020A	5/12/2020	\$	9,775,000		8,180,000		805,000		218,750		1,023,750	
Series 2020A	7/14/2020	\$	28,500,000		25,650,000		1,425,000		-		1,425,000	
Series 2021	2/2/2021	\$	25,900,000		24,920,000		1,075,000		652,150		1,727,150	
Series 2022 (estimated)	8/1/2022	\$	52,590,000		52,590,000		2,156,757		1,644,069		3,800,826	
Series 2023 (estimated)	Not Issued	\$	46,500,000		-		1,759,459		1,341,214		3,100,674	
Total Local Water & Sewer Debt Service					241,130,000	21,146,216	6,980,205				28,126,421	
Canadian River Municipal Water Authority (CRMWA) Debt												
2012 Refunding Bonds		\$	18,415,688		7,667,019		3,183,835		383,351		3,567,186	
2014 Refunding Bonds		\$	12,354,877		5,560,338		1,181,394		278,017		1,459,411	
2017 Refunding Bonds		\$	4,657,198		3,015,598		460,033		126,291		586,324	
2020 Refunding Bonds		\$	18,115,549		15,538,789		1,561,154		760,706		2,321,860	
Total CRMWA Debt Service					31,781,744	6,386,416	1,548,365				7,934,781	
Paying Agency Fees											13,000	
Total Water and Sewer Supported Debt Service					\$	272,911,744	\$	27,532,632	\$	8,528,570	\$	36,074,202

Continued

CITY OF AMARILLO
Interest and Redemption Fund - Total
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

BOND ISSUES	Date of Issue	Original Issue	Outstanding 10/01/22	EXPENDITURE BUDGET FOR 2022/2023		
				Principal	Interest	Total
Drainage Supported Debt						
Combination Tax and Revenue Certificates of Obligation						
Series 2012A	12/12/2012	\$ 6,260,000	\$ 2,870,000	\$ 260,000	\$ 57,400	\$ 317,400
Drainage Revenue Bonds						
Series 2014	4/1/2014	\$ 6,080,000	4,055,000	280,000	133,494	413,494
Series 2020	7/14/2020	\$ 9,240,000	8,555,000	365,000	265,800	630,800
Series 2021	2/1/2021	\$ 9,160,000	8,885,000	385,000	222,950	607,950
Series 2023 (estimated)	Not issued	\$ 5,000,000	-	150,109	181,161	331,270
Paying Agency Fees				-	*	2,500
Total Drainage Supported Debt Service			\$ 24,365,000	\$ 1,440,109	\$ 860,805	\$ 2,303,414
Fleet Services Fund Supported Debt						
Tax Notes						
Series 2022B (estimated)	8/15/2022	\$ 3,695,000	\$ 3,695,000	\$ 176,000	\$ 124,000	\$ 300,000
Total Fleet Services Fund Debt Service			\$ 3,695,000	\$ 176,000	\$ 124,000	\$ 300,000
Total City of Amarillo Debt Service			\$ 764,202,744	\$ 38,961,742	\$ 28,146,034	\$ 67,137,776

* Paying agent fees are Included in the operating budget

CITY OF AMARILLO

COMPUTATION OF LEGAL DEBT MARGIN

October 1, 2022

Assessed Value - 2022 Tax Roll	\$20,092,650,340
Debt Limit --10% of Assessed Roll	\$2,009,265,034

Amount of Debt Applicable to Debt Limit:

Total Bonded Debt	\$	468,201,000
Less: Assets in Debt Service Fund (as of 09/30/2021)		(1,114,696)
Less: HOT Revenue Bonds		(47,910,000)
Less: Waterworks Revenue Bonds		(185,340,000)
Less: Drainage Revenue Bonds		<u>(24,365,000)</u>

Total Amount of Debt Applicable to Debt Limit	\$	209,471,304

Pro Forma Legal Debt Margin	\$1,799,793,730

CITY OF AMARILLO
General Obligation Debt Service Fund
Total
At October 1, 2022

	2019/2020 ACTUAL	2020/2021 ESTIMATED	2021/2022 ESTIMATED
AVAILABLE FUNDS:			
Beginning Balance, October 1	\$ 1,944,568	\$ 1,436,947	\$ 2,351,381
ADD RECEIPTS:			
Interest Earnings	362	6,940	6,000
Ad Valorem Tax Collections	6,977,452	10,664,000	23,226,991
Transfers	3,563,485	4,174,894	4,706,839
Other	43,613	47,070	37,000
Total Receipts	10,584,912	14,892,904	27,976,830
Total Resources & Receipts	12,529,480	16,329,851	30,328,211
DEDUCT EXPENDITURES:			
Principal Maturities	5,960,000	7,132,000	9,813,000
Interest Maturities	5,137,259	6,831,970	18,632,660
Paying Agency Fees	(23,665)	14,500	14,500
Total Expenditures	11,073,594	13,978,470	28,460,160
Ending Balance, September 30	\$ 1,455,886	\$ 2,351,381	\$ 1,868,051
Reserve for Future Maturities	\$ 1,455,886	\$ 2,351,381	\$ 1,868,051

Available funds calculation:

Cash & Investments	\$ 1,139,287
Assets to be converted to Cash	356,892
Liabilities & Encumbrances	(59,232)

Balance as of October 1, 2020 **\$ 1,436,947**

CITY OF AMARILLO
General Obligation Debt Service Fund
Property Tax Supported Debt
At October 1, 2022

	2020/2021 ACTUAL	2021/2022 ESTIMATED	2022/2023 ESTIMATED
AVAILABLE FUNDS:			
Beginning Balance, October 1	\$ 996,674	\$ 1,114,696	\$ 2,028,580
ADD RECEIPTS:			
Interest Earnings	315	6,390	6,000
Ad Valorem Tax Collections	6,977,452	10,664,000	23,226,991
Transfers	-	-	-
Other	43,613	47,070	37,000
Total Receipts	7,021,380	10,717,460	23,269,991
Total Resources & Receipts	8,018,054	11,832,156	25,298,571
DEDUCT EXPENDITURES:			
Principal Maturities	4,190,000	5,262,000	7,888,000
Interest Maturities	2,795,767	4,528,576	15,851,175
Paying Agency Fees	(25,265)	13,000	13,000
Total Expenditures	6,960,502	9,803,576	23,752,175
Ending Balance, September 30	\$ 1,057,552	\$ 2,028,580	\$ 1,546,396
Reserve for Future Maturities	\$ 1,057,552	\$ 2,028,580	\$ 1,546,396

Available funds calculation:

Cash & Investments	\$ 817,036
Assets to be converted to Cash	356,892
Liabilities & Encumbrances	(59,232)

Balance as of October 1, 2021 **\$ 1,114,696**

CITY OF AMARILLO
General Obligation Debt Service Fund
Special Assessments and Other Revenue Supported Debt
At October 1, 2022

	<u>2020/2021 ACTUAL</u>	<u>2021/2022 ESTIMATED</u>	<u>2022/2023 ESTIMATED</u>
AVAILABLE FUNDS:			
Beginning Balance, October 1	\$ 2,331	\$ 2,334	\$ 2,334
ADD RECEIPTS:			
Interest Earnings	-	-	-
Transfers	930,402	998,960	1,530,905
Total Receipts	<u>930,402</u>	<u>998,960</u>	<u>1,530,905</u>
Total Resources & Receipts	<u>932,733</u>	<u>1,001,294</u>	<u>1,533,239</u>
DEDUCT EXPENDITURES:			
Principal Maturities	640,000	715,000	735,000
Interest Maturities	290,403	282,460	794,405
Paying Agency Fees	1,600	1,500	1,500
Total Expenditures	<u>932,003</u>	<u>998,960</u>	<u>1,530,905</u>
Ending Balance, September 30	<u>\$ 730</u>	<u>\$ 2,334</u>	<u>\$ 2,334</u>
Reserve for Future Maturities	<u>\$ 730</u>	<u>\$ 2,334</u>	<u>\$ 2,334</u>
 Available funds calculation:			
Cash & Investments		<u>\$ 2,334</u>	
 Balance as of October 1, 2021		<u><u>\$ 2,334</u></u>	

CITY OF AMARILLO
General Obligation Debt Service Fund
Hotel Occupancy Tax Supported Debt
At October 1, 2022

	<u>2020/2021 ACTUAL</u>	<u>2021/2022 ESTIMATED</u>	<u>2022/2023 ESTIMATED</u>
AVAILABLE FUNDS:			
Beginning Balance, October 1	\$ 945,563	\$ 319,917	\$ 320,467
ADD RECEIPTS:			
Interest Earnings	47	550	-
Transfers	2,633,083	3,175,934	3,175,934
Total Receipts	<u>2,633,130</u>	<u>3,176,484</u>	<u>3,175,934</u>
Total Resources & Receipts	<u>3,578,693</u>	<u>3,496,401</u>	<u>3,496,401</u>
DEDUCT EXPENDITURES:			
Principal Maturities	1,130,000	1,155,000	1,190,000
Interest Maturities	2,051,089	2,020,934	1,987,080
Paying Agency Fees	-	-	-
Total Expenditures	<u>3,181,089</u>	<u>3,175,934</u>	<u>3,177,080</u>
Ending Balance, September 30	<u>\$ 397,604</u>	<u>\$ 320,467</u>	<u>\$ 319,321</u>
Reserve for Future Maturities	<u>\$ 397,604</u>	<u>\$ 320,467</u>	<u>\$ 319,321</u>

Available funds calculation:

Cash & Investments	<u>\$ 319,917</u>

Balance as of October 1, 2021	<u><u>\$ 319,917</u></u>

CITY OF AMARILLO
Interest and Redemption Fund - General Obligation Debt
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

BOND ISSUES	BOND INDEBTEDNESS					EXPENDITURES 2022/23		
	Date of Issue	Final Maturity Date	Interest Rate	Original Issue	Outstanding 10/01/22	Principal	Interest	Total
Property Tax Supported Debt								
General Obligation Bonds:								
Series 2017 Refunding	1/15/2017	5/15/2027	4.00	\$ 15,110,000	\$ 8,145,000	\$ 1,505,000	\$ 325,800	\$ 1,830,800
Series 2017	4/1/2017	2/15/2042	3.00 - 5.00	\$ 21,280,000	18,755,000	625,000	663,944	1,288,944
Series 2018	7/18/2018	2/15/2043	3.00 - 5.00	\$ 22,145,000	20,015,000	620,000	730,694	1,350,694
Series 2020	5/12/2020	2/15/2045	2.00 - 5.00	\$ 8,100,000	7,900,000	130,000	211,168	341,168
Series 2021	1/28/2021	2/15/2046	2.00 - 4.00	\$ 52,985,000	52,185,000	1,495,000	1,310,350	2,805,350
Combination Tax and Revenue Certificates of Obligation:								
Series 2010	4/15/2010	8/15/2030	5.81	\$ 1,392,000	641,000	73,000	21,438	94,438
Series 2017	1/15/2017	2/15/2037	3.00 - 3.50	\$ 6,940,000	4,530,000	550,000	131,150	681,150
Series 2020	5/12/2020	2/15/2050	2.00 - 5.00	\$ 8,000,000	7,790,000	135,000	212,719	347,719
Series 2022	3/22/2022	2/15/2043	3.00 - 4.00	\$ 6,815,000	6,815,000	-	306,950	306,950
Tax Notes:								
Series 2020	5/12/2020	2/15/2027	2.00 - 3.00	\$ 3,520,000	2,580,000	490,000	62,600	552,600
Series 2022 (50% of City Hall project)	1/11/2022	1/10/2027	2.00	\$ 11,950,000	11,950,000	2,265,000	250,333	2,515,333
Series 2022B (ERP software system)	8/15/2022	2/15/2029	3.00 - 5.00	\$ 3,650,000	3,650,000	-	-	-
Series 2022 (estimate)	Not issued			\$ 260,525,000	-	-	11,624,029	11,624,029
Paying Agency Fees								13,000
Total Property Tax Supported Debt Service					\$ 144,956,000	\$ 7,888,000	\$ 15,851,175	\$ 23,752,175
Special Assessments and Other Revenue Supported Debt								
General Obligation Bonds:								
Series 2020 Refunding - Greenways PID	5/12/2020	2/15/2037	2.00 - 3.00	\$ 430,000	\$ 275,000	\$ 80,000	\$ 4,700	84,700
Series 2020 Refunding - Colonies PID	5/12/2020	2/15/2037	2.00 - 3.00	\$ 950,000	700,000	130,000	12,700	142,700
Series 2020 Refunding - Golf Course Improvement Fund	5/12/2020	2/15/2037	2.00 - 3.00	\$ 2,860,000	2,585,000	150,000	53,593	203,593
Series 2020 Refunding - TIRZ #1	5/12/2020	2/15/2037	2.00 - 3.00	\$ 1,460,000	1,245,000	110,000	25,050	135,050
Combination Tax and Revenue Certificates of Obligation:								
Series 2014 - Greenways PID	4/30/2014	8/15/2034	2.00 - 3.625	\$ 725,000	485,000	35,000	15,950	50,950
Series 2014 - Colonies PID	4/30/2014	8/15/2034	2.00 - 3.625	\$ 1,535,000	1,035,000	70,000	34,056	104,056
Series 2018 - Colonies PID	7/18/2018	5/15/2038	3.00 - 3.50	\$ 3,000,000	2,570,000	120,000	87,431	207,431
Series 2021 - Greenways PID	1/28/2021	2/15/2041	1.25 - 3.00	\$ 975,000	945,000	40,000	20,925	60,925
Series 2023 - Solid Waste Fees (estimate)	Not issued			\$ 6,300,000	-	-	540,000	540,000
Series 2023 - Colonies PID (estimated)	Not issued			\$ 3,000,000	-	-	-	-
Series 2023 - Heritage Hills PID (estimated)	Not issued			\$ 1,250,000	-	-	-	-
Paying Agency Fees					-	-	-	1,500
Total Special Assessments and Other Revenue Supported Debt Service					\$ 9,840,000	\$ 735,000	\$ 794,405	\$ 1,530,905
Hotel Occupancy Tax Supported Debt								
Hotel Occupancy Tax Revenue Bonds:								
Series 2016	4/13/2016	8/15/2043	1.85 - 4.25	\$ 11,995,000	10,695,000	345,000	428,357	773,357
Series 2018	3/20/2018	8/15/2048	2.80 - 4.15	\$ 38,835,000	37,215,000	845,000	1,558,723	2,403,723
Total Hotel Occupancy Tax Supported Debt Service					\$ 47,910,000	\$ 1,190,000	\$ 1,987,080	\$ 3,177,080
Total General Obligation Debt Service					\$ 202,706,000	\$ 9,813,000	\$ 18,632,659	\$ 28,460,159

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - GENERAL OBLIGATION BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
General Obligation Refunding Bonds, Series 2017				
2022/23	8,145,000	1,505,000	325,800	1,830,800
2023/24	6,640,000	1,565,000	265,600	1,830,600
2024/25	5,075,000	1,625,000	203,000	1,828,000
2025/26	3,450,000	1,690,000	138,000	1,828,000
2026/27	1,760,000	1,760,000	70,400	1,830,400
TOTALS		8,145,000	1,002,800	9,147,800
General Obligation Bonds, Series 2017				
2022/23	18,755,000	625,000	663,944	1,288,944
2023/24	18,130,000	660,000	631,819	1,291,819
2024/25	17,470,000	695,000	597,944	1,292,944
2025/26	16,775,000	730,000	562,319	1,292,319
2026/27	16,045,000	765,000	524,944	1,289,944
2027/28	15,280,000	800,000	489,819	1,289,819
2028/29	14,480,000	835,000	457,119	1,292,119
2029/30	13,645,000	865,000	427,444	1,292,444
2030/31	12,780,000	890,000	401,119	1,291,119
2031/32	11,890,000	915,000	374,044	1,289,044
2032/33	10,975,000	945,000	345,553	1,290,553
2033/34	10,030,000	975,000	315,553	1,290,553
2034/35	9,055,000	1,005,000	283,988	1,288,988
2035/36	8,050,000	1,040,000	250,756	1,290,756
2036/37	7,010,000	1,075,000	216,388	1,291,388
2037/38	5,935,000	1,110,000	180,881	1,290,881
2038/39	4,825,000	1,145,000	143,522	1,288,522
2039/40	3,680,000	1,185,000	104,203	1,289,203
2040/41	2,495,000	1,225,000	63,534	1,288,534
2041/42	1,270,000	1,270,000	21,431	1,291,431
TOTALS		18,755,000	7,056,322	25,811,322

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - GENERAL OBLIGATION BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
General Obligation Bonds, Series 2018				
2022/23	20,015,000	620,000	730,694	1,350,694
2023/24	19,395,000	650,000	698,944	1,348,944
2024/25	18,745,000	685,000	665,569	1,350,569
2025/26	18,060,000	720,000	630,444	1,350,444
2026/27	17,340,000	760,000	593,444	1,353,444
2027/28	16,580,000	795,000	554,569	1,349,569
2028/29	15,785,000	830,000	522,244	1,352,244
2029/30	14,955,000	855,000	496,969	1,351,969
2030/31	14,100,000	880,000	470,944	1,350,944
2031/32	13,220,000	910,000	443,525	1,353,525
2032/33	12,310,000	935,000	414,113	1,349,113
2033/34	11,375,000	970,000	382,550	1,352,550
2034/35	10,405,000	1,000,000	349,306	1,349,306
2035/36	9,405,000	1,035,000	314,319	1,349,319
2036/37	8,370,000	1,075,000	277,394	1,352,394
2037/38	7,295,000	1,110,000	239,156	1,349,156
2038/39	6,185,000	1,150,000	199,606	1,349,606
2039/40	5,035,000	1,195,000	158,569	1,353,569
2040/41	3,840,000	1,235,000	116,044	1,351,044
2041/42	2,605,000	1,280,000	71,231	1,351,231
2042/43	1,325,000	1,325,000	24,016	1,349,016
TOTALS		20,015,000	8,353,647	28,368,647

General Obligation Bonds, Series 2020

2022/23	7,900,000	130,000	211,168	341,168
2023/24	7,770,000	140,000	204,419	344,419
2024/25	7,630,000	145,000	197,294	342,294
2025/26	7,485,000	155,000	189,794	344,794
2026/27	7,330,000	160,000	181,919	341,919
2027/28	7,170,000	320,000	171,519	491,519
2028/29	6,850,000	330,000	160,169	490,169
2029/30	6,520,000	335,000	150,194	485,194
2030/31	6,185,000	350,000	141,669	491,669
2031/32	5,835,000	360,000	134,569	494,569
2032/33	5,475,000	365,000	127,319	492,319
2033/34	5,110,000	375,000	119,919	494,919
2034/35	4,735,000	380,000	112,131	492,131
2035/36	4,355,000	390,000	103,706	493,706
2036/37	3,965,000	400,000	94,568	494,568
2037/38	3,565,000	405,000	85,009	490,009
2038/39	3,160,000	420,000	74,950	494,950

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - GENERAL OBLIGATION BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2039/40	2,740,000	430,000	64,325	494,325
2040/41	2,310,000	440,000	53,450	493,450
2041/42	1,870,000	450,000	42,325	492,325
2042/43	1,420,000	460,000	30,950	490,950
2043/44	960,000	475,000	18,966	493,966
2044/45	485,000	485,000	6,366	491,366
TOTALS		7,900,000	2,676,698	10,576,698

General Obligation Refunding Bonds, Series 2020

2022/23	4,805,000	470,000	96,043	566,043
2023/24	4,335,000	430,000	87,044	517,044
2024/25	3,905,000	440,000	78,344	518,344
2025/26	3,465,000	425,000	69,694	494,694
2026/27	3,040,000	425,000	61,194	486,194
2027/28	2,615,000	435,000	52,594	487,594
2028/29	2,180,000	295,000	43,819	338,819
2029/30	1,885,000	300,000	36,394	336,394
2030/31	1,585,000	310,000	30,294	340,294
2031/32	1,275,000	320,000	23,994	343,994
2032/33	955,000	185,000	18,944	203,944
2033/34	770,000	185,000	15,128	200,128
2034/35	585,000	190,000	11,025	201,025
2035/36	395,000	195,000	6,694	201,694
2036/37	200,000	200,000	2,250	202,250
TOTALS		4,805,000	633,455	5,438,455

General Obligation Bonds, Series 2021

2022/23	52,185,000	1,495,000	1,310,350	2,805,350
2023/24	50,690,000	1,555,000	1,249,350	2,804,350
2024/25	49,135,000	1,620,000	1,185,850	2,805,850
2025/26	47,515,000	1,685,000	1,119,750	2,804,750
2026/27	45,830,000	1,750,000	1,051,050	2,801,050
2027/28	44,080,000	1,825,000	979,550	2,804,550
2028/29	42,255,000	1,900,000	905,050	2,805,050
2029/30	40,355,000	1,975,000	827,550	2,802,550
2030/31	38,380,000	2,045,000	757,375	2,802,375
2031/32	36,335,000	2,100,000	705,700	2,805,700
2032/33	34,235,000	2,140,000	663,300	2,803,300
2033/34	32,095,000	2,185,000	620,050	2,805,050
2034/35	29,910,000	2,230,000	575,900	2,805,900
2035/36	27,680,000	2,275,000	530,850	2,805,850

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - GENERAL OBLIGATION BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2036/37	25,405,000	2,320,000	484,900	2,804,900
2037/38	23,085,000	2,365,000	438,050	2,803,050
2038/39	20,720,000	2,415,000	390,250	2,805,250
2039/40	18,305,000	2,460,000	341,500	2,801,500
2040/41	15,845,000	2,510,000	291,800	2,801,800
2041/42	13,335,000	2,560,000	241,100	2,801,100
2042/43	10,775,000	2,615,000	189,350	2,804,350
2043/44	8,160,000	2,665,000	136,550	2,801,550
2044/45	5,495,000	2,720,000	82,700	2,802,700
2045/46	2,775,000	2,775,000	27,750	2,802,750
TOTALS		52,185,000	15,105,625	67,290,625

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - CERTIFICATES OF OBLIGATION
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Combination Tax and Revenue Certificates of Obligation, Series 2010				
2022/23	641,000	73,000	21,438	94,438
2023/24	568,000	75,000	18,997	93,997
2024/25	493,000	77,000	16,489	93,489
2025/26	416,000	78,000	13,913	91,913
2026/27	338,000	81,000	11,305	92,305
2027/28	257,000	83,000	8,595	91,595
2028/29	174,000	86,000	5,819	91,819
2029/30	88,000	88,000	2,943	90,943
TOTALS		641,000	99,500	740,500
Combination Tax and Revenue Certificates of Obligation, Series 2014				
2022/23	1,520,000	105,000	50,006	155,006
2023/24	1,415,000	110,000	46,856	156,856
2024/25	1,305,000	110,000	43,556	153,556
2025/26	1,195,000	115,000	40,257	155,257
2026/27	1,080,000	120,000	36,806	156,806
2027/28	960,000	125,000	33,206	158,206
2028/29	835,000	125,000	29,300	154,300
2029/30	710,000	130,000	25,238	155,238
2030/31	580,000	140,000	20,850	160,850
2031/32	440,000	140,000	15,950	155,950
2032/33	300,000	145,000	10,875	155,875
2033/34	155,000	155,000	5,619	160,619
TOTALS		1,520,000	358,519	1,878,519
Combination Tax and Revenue Certificates of Obligation, Series 2017				
2022/23	4,530,000	550,000	131,150	681,150
2023/24	3,980,000	565,000	114,425	679,425
2024/25	3,415,000	580,000	97,250	677,250
2025/26	2,835,000	600,000	79,550	679,550
2026/27	2,235,000	620,000	61,250	681,250
2027/28	1,615,000	140,000	49,850	189,850
2028/29	1,475,000	145,000	45,575	190,575
2029/30	1,330,000	150,000	41,150	191,150
2030/31	1,180,000	155,000	36,575	191,575
2031/32	1,025,000	155,000	31,828	186,828
2032/33	870,000	160,000	26,806	186,806
2033/34	710,000	170,000	21,444	191,444
2034/35	540,000	175,000	15,728	190,728

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - CERTIFICATES OF OBLIGATION
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2035/36	365,000	180,000	9,625	189,625
2036/37	185,000	185,000	3,238	188,238
TOTALS		4,530,000	765,444	5,295,444

Combination Tax and Revenue Certificates of Obligation, Series 2018

2022/23	2,570,000	120,000	87,431	207,431
2023/24	2,450,000	125,000	82,531	207,531
2024/25	2,325,000	130,000	77,431	207,431
2025/26	2,195,000	135,000	72,131	207,131
2026/27	2,060,000	140,000	66,631	206,631
2027/28	1,920,000	150,000	60,831	210,831
2028/29	1,770,000	155,000	55,506	210,506
2029/30	1,615,000	155,000	50,856	205,856
2030/31	1,460,000	160,000	46,131	206,131
2031/32	1,300,000	165,000	41,050	206,050
2032/33	1,135,000	175,000	35,525	210,525
2033/34	960,000	180,000	29,756	209,756
2034/35	780,000	185,000	23,709	208,709
2035/36	595,000	190,000	17,381	207,381
2036/37	405,000	200,000	10,675	210,675
2037/38	205,000	205,000	3,588	208,588
TOTALS		2,570,000	761,166	3,331,166

Combination Tax and Revenue Certificates of Obligation, Series 2020

2022/23	7,790,000	135,000	212,719	347,719
2023/24	7,655,000	140,000	205,844	345,844
2024/25	7,515,000	150,000	198,594	348,594
2025/26	7,365,000	155,000	190,969	345,969
2026/27	7,210,000	165,000	182,969	347,969
2027/28	7,045,000	230,000	174,244	404,244
2028/29	6,815,000	240,000	166,044	406,044
2029/30	6,575,000	245,000	158,769	403,769
2030/31	6,330,000	250,000	152,594	402,594
2031/32	6,080,000	255,000	147,544	402,544
2032/33	5,825,000	260,000	142,394	402,394
2033/34	5,565,000	265,000	137,144	402,144
2034/35	5,300,000	275,000	131,572	406,572
2035/36	5,025,000	280,000	125,500	405,500
2036/37	4,745,000	285,000	118,966	403,966
2037/38	4,460,000	295,000	112,078	407,078
2038/39	4,165,000	300,000	104,825	404,825

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - CERTIFICATES OF OBLIGATION
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2039/40	3,865,000	305,000	97,263	402,263
2040/41	3,560,000	315,000	89,316	404,316
2041/42	3,245,000	325,000	80,916	405,916
2042/43	2,920,000	330,000	72,319	402,319
2043/44	2,590,000	340,000	63,525	403,525
2044/45	2,250,000	350,000	54,469	404,469
2045/46	1,900,000	360,000	45,150	405,150
2046/47	1,540,000	370,000	35,569	405,569
2047/48	1,170,000	380,000	25,725	405,725
2048/49	790,000	390,000	15,619	405,619
2049/50	400,000	400,000	5,250	405,250
TOTALS		7,790,000	3,247,885	11,037,885

Combination Tax and Revenue Certificates of Obligation, Series 2021

2022/23	945,000	40,000	20,925	60,925
2023/24	905,000	40,000	19,725	59,725
2024/25	865,000	40,000	18,525	58,525
2025/26	825,000	45,000	17,250	62,250
2026/27	780,000	45,000	15,900	60,900
2027/28	735,000	45,000	14,550	59,550
2028/29	690,000	45,000	13,200	58,200
2029/30	645,000	50,000	11,775	61,775
2030/31	595,000	50,000	10,275	60,275
2031/32	545,000	50,000	8,775	58,775
2032/33	495,000	50,000	7,775	57,775
2033/34	445,000	55,000	7,181	62,181
2034/35	390,000	55,000	6,494	61,494
2035/36	335,000	55,000	5,738	60,738
2036/37	280,000	55,000	4,912	59,912
2037/38	225,000	55,000	3,950	58,950
2038/39	170,000	55,000	2,850	57,850
2039/40	115,000	60,000	1,700	61,700
2040/41	55,000	55,000	550	55,550
TOTALS		945,000	192,050	1,137,050

Combination Tax and Revenue Certificates of Obligation, Series 2022

2022/23	6,815,000	0	306,950	306,950
2023/24	6,815,000	100,000	231,126	331,126
2024/25	6,715,000	100,000	227,126	327,126
2025/26	6,615,000	100,000	223,126	323,126
2026/27	6,515,000	100,000	219,126	319,126

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - CERTIFICATES OF OBLIGATION
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2027/28	6,415,000	300,000	211,126	511,126
2028/29	6,115,000	315,000	198,826	513,826
2029/30	5,800,000	325,000	186,026	511,026
2030/31	5,475,000	340,000	172,726	512,726
2031/32	5,135,000	355,000	158,826	513,826
2032/33	4,780,000	365,000	144,426	509,426
2033/34	4,415,000	380,000	129,526	509,526
2034/35	4,035,000	395,000	116,002	511,002
2035/36	3,640,000	410,000	103,927	513,927
2036/37	3,230,000	420,000	91,477	511,477
2037/38	2,810,000	435,000	78,652	513,652
2038/39	2,375,000	445,000	65,451	510,451
2039/40	1,930,000	460,000	51,876	511,876
2040/41	1,470,000	475,000	37,851	512,851
2041/42	995,000	490,000	23,254	513,254
2042/43	505,000	505,000	7,891	512,891
TOTALS		6,815,000	2,985,317	9,800,317

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - TAX NOTES
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Tax Notes, Series 2020				
2022/23	2,580,000	490,000	62,600	552,600
2023/24	2,090,000	500,000	52,700	552,700
2024/25	1,590,000	515,000	39,975	554,975
2025/26	1,075,000	530,000	24,300	554,300
2026/27	545,000	545,000	8,175	553,175
TOTALS		2,580,000	187,750	2,767,750
Tax Notes, Series 2022				
2022/23	11,950,000	2,265,000	250,333	2,515,333
2023/24	9,685,000	2,350,000	170,200	2,520,200
2024/25	7,335,000	2,395,000	122,750	2,517,750
2025/26	4,940,000	2,445,000	74,350	2,519,350
2026/27	2,495,000	2,495,000	24,950	2,519,950
TOTALS		11,950,000	642,583	12,592,583
Tax Notes, Taxable Series 2022B				
2022/23	3,650,000	0	163,326	163,326
2023/24	3,650,000	540,000	166,300	706,300
2024/25	3,110,000	560,000	141,500	701,500
2025/26	2,550,000	590,000	112,750	702,750
2026/27	1,960,000	620,000	82,500	702,500
2027/28	1,340,000	655,000	50,625	705,625
2028/29	685,000	685,000	17,125	702,125
TOTALS		3,650,000	734,126	4,384,126

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - HOTEL OCCUPANCY TAX BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Hotel Occupancy Tax Revenue Bonds, Series 2016				
2022/23	10,695,000	345,000	428,357	773,357
2023/24	10,350,000	355,000	418,249	773,249
2024/25	9,995,000	365,000	407,350	772,350
2025/26	9,630,000	375,000	395,670	770,670
2026/27	9,255,000	390,000	383,108	773,108
2027/28	8,865,000	405,000	368,132	773,132
2028/29	8,460,000	420,000	352,580	772,580
2029/30	8,040,000	435,000	336,452	771,452
2030/31	7,605,000	455,000	319,748	774,748
2031/32	7,150,000	470,000	301,229	771,229
2032/33	6,680,000	490,000	282,100	772,100
2033/34	6,190,000	510,000	262,157	772,157
2034/35	5,680,000	530,000	241,400	771,400
2035/36	5,150,000	555,000	218,875	773,875
2036/37	4,595,000	580,000	195,288	775,288
2037/38	4,015,000	600,000	170,638	770,638
2038/39	3,415,000	630,000	145,138	775,138
2039/40	2,785,000	655,000	118,363	773,363
2040/41	2,130,000	680,000	90,525	770,525
2041/42	1,450,000	710,000	61,625	771,625
2042/43	740,000	740,000	31,450	771,450
TOTALS		10,695,000	5,528,429	16,223,429

Hotel Occupancy Tax Revenue Bonds, Series 2018

2022/23	37,215,000	845,000	1,558,723	2,403,723
2023/24	36,370,000	870,000	1,531,683	2,401,683
2024/25	35,500,000	900,000	1,502,103	2,402,103
2025/26	34,600,000	935,000	1,470,153	2,405,153
2026/27	33,665,000	970,000	1,436,025	2,406,025
2027/28	32,695,000	1,005,000	1,399,650	2,404,650
2028/29	31,690,000	1,045,000	1,360,958	2,405,958
2029/30	30,645,000	1,085,000	1,319,680	2,404,680
2030/31	29,560,000	1,130,000	1,276,280	2,406,280
2031/32	28,430,000	1,175,000	1,230,515	2,405,515
2032/33	27,255,000	1,220,000	1,182,340	2,402,340
2033/34	26,035,000	1,270,000	1,131,710	2,401,710
2034/35	24,765,000	1,325,000	1,078,370	2,403,370
2035/36	23,440,000	1,380,000	1,022,720	2,402,720
2036/37	22,060,000	1,440,000	964,760	2,404,760
2037/38	20,620,000	1,500,000	904,280	2,404,280
2038/39	19,120,000	1,565,000	841,280	2,406,280

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - HOTEL OCCUPANCY TAX BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2039/40	17,555,000	1,630,000	772,420	2,402,420
2040/41	15,925,000	1,705,000	700,700	2,405,700
2041/42	14,220,000	1,780,000	625,680	2,405,680
2042/43	12,440,000	1,855,000	547,360	2,402,360
2043/44	10,585,000	1,940,000	465,740	2,405,740
2044/45	8,645,000	2,025,000	380,380	2,405,380
2045/46	6,620,000	2,110,000	291,280	2,401,280
2046/47	4,510,000	2,205,000	198,440	2,403,440
2047/48	2,305,000	2,305,000	101,420	2,406,420
TOTALS		37,215,000	25,294,648	62,509,648

CITY OF AMARILLO
Compensated Absences Fund
At October 1, 2022

	<u>2020/2021 ACTUAL</u>	<u>2021/2022 ESTIMATED</u>	<u>2022/2023 ESTIMATED</u>
AVAILABLE FUNDS:			
Beginning Balance, October 1	\$ 373,070	\$ (3)	\$ 713
ADD RECEIPTS:			
Interest Earnings	-	-	-
Transfers	1,703,296	1,330,000	1,250,000
Other	-	-	-
Total Receipts	<u>1,703,296</u>	<u>1,330,000</u>	<u>1,250,000</u>
Total Resources & Receipts	<u>2,076,366</u>	<u>1,329,997</u>	<u>1,250,713</u>
DEDUCT EXPENDITURES:			
Compensated Absences	2,076,369	1,329,284	1,175,883
Operating Transfers	-	-	-
Total Expenditures	<u>2,076,369</u>	<u>1,329,284</u>	<u>1,175,883</u>
Ending Balance, September 30	<u>\$ (3)</u>	<u>\$ 713</u>	<u>\$ 74,830</u>
Reserve for Future Compensated Absences	<u>\$ (3)</u>	<u>\$ 713</u>	<u>\$ 74,830</u>
 Available funds calculation:			
Cash & Investments		\$ -	
Assets to be converted to Cash		-	
Less: Liabilities & Encumbrances		<u>(3)</u>	
 Balance as of October 1, 2020		<u>\$ (3)</u>	

CITY OF AMARILLO
Water & Sewer Utility
Estimated Receipts, Expenditures & Available Cash

	2021/22		2022/23
	Original Budget	Revised Estimate	Proposed Budget
Available Funds, beginning of year	<u>\$ 40,277,797</u>	<u>\$ 39,537,454</u>	<u>\$ 47,325,026</u>
Add Revenues:			
Operating Income	90,371,642	94,857,153	100,425,015
Bond Proceeds	<u>28,500,000</u>	<u>28,500,000</u>	<u>46,500,000</u>
Total Revenues	<u>118,871,642</u>	<u>123,357,153</u>	<u>146,925,015</u>
Total Available Resources	<u>159,149,439</u>	<u>162,894,607</u>	<u>194,250,041</u>
Deduct Expenditures:			
Operating, less depreciation	54,891,679	52,609,665	58,564,511
Nominal Capital	78,775	110,000	49,856
Capital	36,210,000	36,210,000	59,200,000
Debt Service Pmts - Principal	22,878,060	20,658,057	27,532,632
Debt Service Pmts - Interest	<u>7,361,860</u>	<u>5,981,859</u>	<u>8,528,570</u>
Total Expenditures	<u>121,420,374</u>	<u>115,569,581</u>	<u>153,875,569</u>
Available Funds, end of year	37,729,065	47,325,026	40,374,472
Less Reserves:			
Sick Leave and Annual Leave	931,239	879,839	897,436
Legal Reserves	2,415,303	2,416,032	2,416,032
Future Water Rights Purchases	<u>12,308,523</u>	<u>12,311,644</u>	<u>12,311,644</u>
Adjusted Available Funds, end of year	<u>\$ 22,074,000</u>	<u>\$ 31,717,511</u>	<u>\$ 24,749,360</u>
Three Months Operating Reserve			<u>\$ 14,653,592</u>
Capital Reserve			<u>9,000,000</u>
Target Reserve			<u>\$ 23,653,592</u>
Available Cash Flow Over (Under) Reserve			<u>\$ 1,095,769</u>

Reserves include \$12.3 million in funds restricted for water rights generated mainly from the sale of the Hartley County water rights.

CITY OF AMARILLO
Interest and Redemption Fund - Water and Sewer Fund
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

BOND ISSUES	BOND INDEBTEDNESS					EXPENDITURES		
	Date of Issue	Final Maturity Date	Interest Rate	Original Issue	Outstanding 10/01/22	Principal	* Interest	Total
Local Water and Sewer Debt								
General Obligation Bonds								
Series 2020 Refunding - Water and Sewer	5/12/2020	5/15/2029	2.00 - 3.00	\$ 43,880,000	\$ 35,695,000	\$ 5,370,000	\$ 692,951	\$ 6,062,951
Combination Tax and Revenue Certificates of Obligation								
Series 2009C	2/4/2010	5/15/2031	0.00	\$ 18,075,000	8,145,000	905,000	-	905,000
Tax Notes								
Series 2022 (50% of City Hall project)	1/11/2022	1/10/2027	2.00	\$ 11,950,000	11,950,000	2,265,000	250,333	2,515,333
Water and Sewer Revenue Bonds								
Series 2013	1/22/2014	4/1/2023	0.01 - 0.85	\$ 1,310,000	135,000	135,000	1,148	136,148
Series 2014	1/22/2014	4/1/2033	0.36 - 2.62	\$ 8,495,000	4,975,000	410,000	107,280	517,280
Series 2015	10/2/2015	4/1/2035	0.50 - 1.59	\$ 17,195,000	11,405,000	825,000	139,642	964,642
Series 2015A	10/2/2015	4/1/2032	2.00 - 4.00	\$ 21,145,000	10,060,000	1,490,000	350,456	1,840,456
Series 2017	4/11/2017	4/1/2037	3.00 - 5.00	\$ 31,005,000	24,945,000	1,360,000	942,794	2,302,794
Series 2018A	7/19/2018	4/1/2038	0.17 - 1.60	\$ 12,500,000	10,155,000	585,000	130,394	715,394
Series 2018B	7/19/2018	4/1/2038	3.00 - 5.00	\$ 14,610,000	12,325,000	580,000	509,024	1,089,024
Series 2020A Refunding	5/12/2020	4/1/2031	2.00 - 3.00	\$ 9,775,000	8,180,000	805,000	218,750	1,023,750
Series 2020	7/14/2020	4/1/2040	0.00	\$ 28,500,000	25,650,000	1,425,000	-	1,425,000
Series 2021	2/2/2021	4/1/2041	2.00 - 4.00	\$ 25,900,000	24,920,000	1,075,000	652,150	1,727,150
Series 2022 (estimated)	8/1/2022	4/1/2042	4.00 - 5.00	\$ 52,590,000	52,590,000	2,156,757	1,644,069	3,800,826
Series 2023 (estimated)	Not issued			\$ 46,500,000	-	1,759,459	1,341,214	3,100,674
Total Local Water & Sewer Debt					\$ 241,130,000	\$ 21,146,216	\$ 6,980,205	\$ 28,126,421
Canadian River Municipal Water Authority (CRMWA) Debt								
2012 Refunding Bonds		2/15/2025	Various	\$ 18,415,688	\$ 7,667,019	\$ 3,183,835	\$ 383,351	\$ 3,567,186
2014 Refunding Bonds		2/15/2027	Various	\$ 12,354,877	5,560,338	1,181,394	278,017	1,459,411
2017 Refunding Bonds		2/15/2029	Various	\$ 4,657,198	3,015,598	460,033	126,291	586,324
2020 Refunding Bonds		2/15/2031	Various	\$ 18,115,549	15,538,789	1,561,154	760,706	2,321,860
Total CRMWA Debt					\$ 31,781,744	\$ 6,386,416	\$ 1,548,365	\$ 7,934,781
Paying Agency Fees					-	-	-	13,000
Total Water and Sewer Supported Debt Service					\$ 272,911,744	\$ 27,532,632	\$ 8,528,570	\$ 36,074,202

CURRENT RESERVE BALANCE** (At September 30, 2022, Water and Sewer 2013, 2014, 2015, and 2018A bond issues require a reserve fund of \$2,808,821)

\$ 2,430,949

* Bond interest expense and paying agent fees are included in the operating budget

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
General Obligation Refunding Bonds, Series 2020				
2022/23	35,695,000	5,370,000	692,951	6,062,951
2023/24	30,325,000	5,195,000	587,300	5,782,300
2024/25	25,130,000	5,300,000	482,350	5,782,350
2025/26	19,830,000	5,410,000	375,250	5,785,250
2026/27	14,420,000	5,515,000	266,000	5,781,000
2027/28	8,905,000	5,630,000	154,550	5,784,550
2028/29	3,275,000	3,275,000	49,125	3,324,125
TOTALS		35,695,000	2,607,526	38,302,526
Combination Tax and Revenue Certificates of Obligation, Series 2009C				
2022/23	8,145,000	905,000	-	905,000
2023/24	7,240,000	905,000	-	905,000
2024/25	6,335,000	905,000	-	905,000
2025/26	5,430,000	905,000	-	905,000
2026/27	4,525,000	905,000	-	905,000
2027/28	3,620,000	905,000	-	905,000
2028/29	2,715,000	905,000	-	905,000
2029/30	1,810,000	905,000	-	905,000
2030/31	905,000	905,000	-	905,000
TOTALS		8,145,000	-	8,145,000
Tax Notes, Series 2022				
2022/23	11,950,000	2,265,000	250,333	2,515,333
2023/24	9,685,000	2,350,000	170,200	2,520,200
2024/25	7,335,000	2,395,000	122,750	2,517,750
2025/26	4,940,000	2,445,000	74,350	2,519,350
2026/27	2,495,000	2,495,000	24,950	2,519,950
TOTALS		11,950,000	642,583	12,592,583
Water and Sewer Revenue Bonds, Series 2013				
2022/23	135,000	135,000	1,148	136,148
TOTALS		135,000	1,148	136,148

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Water and Sewer Revenue Bonds, Series 2014				
2022/23	4,975,000	410,000	107,280	517,280
2023/24	4,565,000	420,000	101,148	521,148
2024/25	4,145,000	430,000	94,092	524,092
2025/26	3,715,000	435,000	86,309	521,309
2026/27	3,280,000	445,000	77,914	522,914
2027/28	2,835,000	450,000	68,791	518,791
2028/29	2,385,000	460,000	59,026	519,026
2029/30	1,925,000	470,000	48,492	518,492
2030/31	1,455,000	475,000	37,212	512,212
2030/32	980,000	485,000	25,385	510,385
2030/33	495,000	495,000	12,969	507,969
TOTALS		4,975,000	718,618	5,693,618
Water and Sewer Revenue Bonds, Series 2015				
2022/23	11,405,000	825,000	139,642	964,642
2023/24	10,580,000	830,000	134,280	964,280
2024/25	9,750,000	835,000	157,889	992,889
2025/26	8,915,000	845,000	120,541	965,541
2026/27	8,070,000	850,000	112,006	962,006
2027/28	7,220,000	860,000	102,656	962,656
2028/29	6,360,000	870,000	92,508	962,508
2029/30	5,490,000	885,000	81,546	966,546
2030/31	4,605,000	895,000	69,688	964,688
2031/32	3,710,000	905,000	56,978	961,978
2032/33	2,805,000	920,000	43,675	963,675
2033/34	1,885,000	935,000	29,691	964,691
2034/35	950,000	950,000	15,105	965,105
TOTALS		11,405,000	1,156,205	12,561,205
Water and Sewer Revenue Bonds, Series 2015A				
2022/23	10,060,000	1,490,000	350,456	1,840,456
2023/24	8,570,000	1,555,000	290,856	1,845,856
2024/25	7,015,000	1,615,000	228,656	1,843,656
2025/26	5,400,000	1,685,000	164,056	1,849,056
2026/27	3,715,000	1,730,000	113,506	1,843,506

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2027/28	1,985,000	375,000	61,606	436,606
2028/29	1,610,000	385,000	50,356	435,356
2029/30	1,225,000	395,000	38,806	433,806
2030/31	830,000	410,000	26,462	436,462
2031/32	420,000	420,000	13,650	433,650
TOTALS		10,060,000	1,338,410	11,398,410

Water and Sewer Revenue Bonds, Series 2017

2022/23	24,945,000	1,360,000	942,794	2,302,794
2023/24	23,585,000	1,425,000	874,794	2,299,794
2024/25	22,160,000	1,500,000	803,542	2,303,542
2025/26	20,660,000	1,475,000	728,544	2,203,544
2026/27	19,185,000	1,445,000	654,794	2,099,794
2027/28	17,740,000	1,520,000	582,544	2,102,544
2028/29	16,220,000	1,580,000	521,744	2,101,744
2029/30	14,640,000	1,645,000	458,544	2,103,544
2030/31	12,995,000	1,690,000	409,194	2,099,194
2031/32	11,305,000	1,745,000	358,494	2,103,494
2032/33	9,560,000	1,795,000	306,144	2,101,144
2033/34	7,765,000	1,850,000	250,050	2,100,050
2034/35	5,915,000	1,910,000	192,238	2,102,238
2035/36	4,005,000	1,970,000	130,162	2,100,162
2036/37	2,035,000	2,035,000	66,138	2,101,138
TOTALS		24,945,000	7,279,720	32,224,720

Water and Sewer Revenue Bonds, Series 2018

2022/23	10,155,000	585,000	130,394	715,394
2023/24	9,570,000	585,000	126,298	711,298
2024/25	8,985,000	590,000	121,444	711,444
2025/26	8,395,000	600,000	115,838	715,838
2026/27	7,795,000	605,000	109,478	714,478
2027/28	7,190,000	610,000	102,642	712,642
2028/29	6,580,000	620,000	95,322	715,322
2029/30	5,960,000	625,000	87,572	712,572
2030/31	5,335,000	635,000	79,446	714,446
2031/32	4,700,000	645,000	70,938	715,938
2032/33	4,055,000	650,000	62,038	712,038
2033/34	3,405,000	660,000	52,742	712,742
2034/35	2,745,000	670,000	42,974	712,974
2035/36	2,075,000	680,000	32,790	712,790
2036/37	1,395,000	690,000	22,182	712,182
2037/38	705,000	705,000	11,280	716,280
TOTALS		10,155,000	1,263,378	11,418,378

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Water and Sewer Revenue Bonds, Series 2018B				
2022/23	12,325,000	580,000	509,024	1,089,024
2023/24	11,745,000	600,000	485,826	1,085,826
2024/25	11,145,000	625,000	461,824	1,086,824
2025/26	10,520,000	655,000	430,576	1,085,576
2026/27	9,865,000	690,000	397,824	1,087,824
2027/28	9,175,000	725,000	363,326	1,088,326
2028/29	8,450,000	760,000	327,074	1,087,074
2029/30	7,690,000	800,000	289,076	1,089,076
2030/31	6,890,000	750,000	257,074	1,007,074
2031/32	6,140,000	780,000	227,074	1,007,074
2032/33	5,360,000	810,000	195,876	1,005,876
2033/34	4,550,000	845,000	163,474	1,008,474
2034/35	3,705,000	880,000	129,674	1,009,674
2035/36	2,825,000	910,000	98,876	1,008,876
2036/37	1,915,000	940,000	67,024	1,007,024
2037/38	975,000	975,000	34,126	1,009,126
TOTALS		12,325,000	4,437,748	16,762,748
Water and Sewer Revenue Bonds, Series 2020				
2022/23	25,650,000	1,425,000	-	1,425,000
2023/24	24,225,000	1,425,000	-	1,425,000
2024/25	22,800,000	1,425,000	-	1,425,000
2025/26	21,375,000	1,425,000	-	1,425,000
2026/27	19,950,000	1,425,000	-	1,425,000
2027/28	18,525,000	1,425,000	-	1,425,000
2028/29	17,100,000	1,425,000	-	1,425,000
2029/30	15,675,000	1,425,000	-	1,425,000
2030/31	14,250,000	1,425,000	-	1,425,000
2031/32	12,825,000	1,425,000	-	1,425,000
2032/33	11,400,000	1,425,000	-	1,425,000
2033/34	9,975,000	1,425,000	-	1,425,000
2034/35	8,550,000	1,425,000	-	1,425,000
2035/36	7,125,000	1,425,000	-	1,425,000
2036/37	5,700,000	1,425,000	-	1,425,000
2037/38	4,275,000	1,425,000	-	1,425,000
2038/39	2,850,000	1,425,000	-	1,425,000
2039/40	1,425,000	1,425,000	-	1,425,000
TOTALS		25,650,000	-	25,650,000

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Water and Sewer Revenue Bonds, Series 2020A Refunding				
2022/23	8,180,000	805,000	218,750	1,023,750
2023/24	7,375,000	820,000	202,650	1,022,650
2024/25	6,555,000	840,000	186,250	1,026,250
2025/26	5,715,000	870,000	161,050	1,031,050
2026/27	4,845,000	900,000	134,950	1,034,950
2027/28	3,945,000	930,000	107,950	1,037,950
2028/29	3,015,000	970,000	80,050	1,050,050
2029/30	2,045,000	1,005,000	50,950	1,055,950
2030/31	1,040,000	1,040,000	20,800	1,060,800
TOTALS		8,180,000	1,163,400	9,343,400
Water and Sewer Revenue Bonds, Series 2021				
2022/23	24,920,000	1,075,000	652,150	1,727,150
2023/24	23,845,000	1,105,000	619,900	1,724,900
2024/25	22,740,000	1,125,000	586,750	1,711,750
2025/26	21,615,000	1,160,000	553,000	1,713,000
2026/27	20,455,000	1,205,000	506,600	1,711,600
2027/28	19,250,000	1,250,000	458,400	1,708,400
2028/29	18,000,000	1,190,000	408,400	1,598,400
2029/30	16,810,000	1,230,000	360,800	1,590,800
2030/31	15,580,000	1,280,000	311,600	1,591,600
2031/32	14,300,000	1,305,000	286,000	1,591,000
2032/33	12,995,000	1,330,000	259,900	1,589,900
2033/34	11,665,000	1,360,000	233,300	1,593,300
2034/35	10,305,000	1,385,000	206,100	1,591,100
2035/36	8,920,000	1,415,000	178,400	1,593,400
2036/37	7,505,000	1,440,000	150,100	1,590,100
2037/38	6,065,000	1,470,000	121,300	1,591,300
2038/39	4,595,000	1,500,000	91,900	1,591,900
2039/40	3,095,000	1,530,000	61,900	1,591,900
2040/41	1,565,000	1,565,000	31,300	1,596,300
TOTALS		24,920,000	6,077,800	30,997,800
Water and Sewer Revenue Bonds, Series 2022				
2022/23	52,590,000	1,050,000	1,309,248	2,359,248
2023/24	51,540,000	450,000	2,327,950	2,777,950
2024/25	51,090,000	1,845,000	2,305,450	4,150,450
2025/26	49,245,000	1,935,000	2,213,200	4,148,200
2026/27	47,310,000	2,030,000	2,116,450	4,146,450
2027/28	45,280,000	2,135,000	2,014,950	4,149,950
2028/29	43,145,000	2,240,000	1,908,200	4,148,200
2029/30	40,905,000	2,350,000	1,796,200	4,146,200

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - WATER AND SEWER BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2030/31	38,555,000	2,470,000	1,678,700	4,148,700
2031/32	36,085,000	2,595,000	1,555,200	4,150,200
2032/33	33,490,000	2,725,000	1,425,450	4,150,450
2033/34	30,765,000	2,860,000	1,289,200	4,149,200
2034/35	27,905,000	3,000,000	1,146,200	4,146,200
2035/36	24,905,000	3,155,000	996,200	4,151,200
2036/37	21,750,000	3,280,000	870,000	4,150,000
2037/38	18,470,000	3,410,000	738,800	4,148,800
2038/39	15,060,000	3,545,000	602,400	4,147,400
2039/40	11,515,000	3,690,000	460,600	4,150,600
2040/41	7,825,000	3,835,000	313,000	4,148,000
2041/42	3,990,000	3,990,000	159,600	4,149,600
TOTALS		52,590,000	27,226,998	79,816,998

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - CRMWA BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
CRMWA Refunding Bonds, Series 2012				
2022/23	7,667,019	3,183,835	383,351	3,567,186
2023/24	4,483,184	3,348,405	224,159	3,572,564
2024/25	1,134,779	1,134,779	56,739	1,191,518
TOTALS		7,667,019	664,249	8,331,268
CRMWA Refunding Bonds, Series 2014				
2022/23	5,560,338	1,181,394	278,017	1,459,411
2023/24	4,378,944	1,242,326	218,947	1,461,273
2024/25	3,136,618	1,305,288	156,831	1,462,119
2025/26	1,831,330	1,368,251	91,566	1,459,817
2026/27	463,079	463,079	23,154	486,233
TOTALS		5,560,338	768,515	6,328,853
CRMWA Refunding Bonds, Series 2017				
2022/23	3,015,598	460,033	126,291	586,324
2023/24	2,555,565	481,867	104,401	586,268
2024/25	2,073,698	507,255	80,308	587,563
2025/26	1,566,443	532,135	54,945	587,080
2026/27	1,034,308	553,461	32,375	585,836
2027/28	480,847	395,547	14,426	409,973
2028/29	85,300	85,300	2,558	87,858
TOTALS		3,015,598	415,304	3,430,902
CRMWA Refunding Bonds, Series 2020				
2022/23	15,538,789	1,561,154	760,706	2,321,860
2023/24	13,977,635	1,639,212	682,649	2,321,861
2024/25	12,338,423	1,720,693	600,688	2,321,381
2025/26	10,617,730	1,805,598	514,654	2,320,252
2026/27	8,812,132	1,900,089	424,374	2,324,463
2027/28	6,912,043	2,001,427	329,369	2,330,796
2028/29	4,910,616	2,095,918	229,298	2,325,216
2029/30	2,814,698	2,193,147	124,502	2,317,649
2030/31	621,551	621,551	29,689	651,240
TOTALS		15,538,789	3,695,929	19,234,718

CITY OF AMARILLO
Drainage Utility
Estimated Receipts, Expenditures & Available Cash

	2021/22		2022/23
	Original Budget	Revised Estimate	Proposed Budget
Available Funds, beginning of year	<u>\$ 6,855,060</u>	<u>\$ 8,701,660</u>	<u>\$ 5,958,623</u>
Add Revenues:			
Operating Income	7,095,375	7,001,283	7,509,602
Bond Proceeds	<u>-</u>	<u>-</u>	<u>5,000,000</u>
Total Revenues	<u>7,095,375</u>	<u>7,001,283</u>	<u>12,509,602</u>
Total Available Resources	<u>13,950,435</u>	<u>15,702,943</u>	<u>18,468,225</u>
Deduct Expenditures:			
Operating, less depreciation	3,807,218	3,268,290	3,940,026
Nominal Capital	-	-	-
Capital	4,500,000	4,500,000	8,850,000
Debt Service Pmts - Principal	1,160,000	1,160,000	1,440,109
Debt Service Pmts - Interest	<u>816,031</u>	<u>816,031</u>	<u>860,805</u>
Total Expenditures	<u>10,283,249</u>	<u>9,744,321</u>	<u>15,090,940</u>
Available Funds, end of year	3,667,186	5,958,623	3,377,285
Less Reserves:			
Sick Leave and Annual Leave	<u>45,782</u>	<u>52,659</u>	<u>53,712</u>
Adjusted Available Funds, end of year	<u><u>\$ 3,621,404</u></u>	<u><u>\$ 5,905,964</u></u>	<u><u>\$ 3,323,572</u></u>
Three Months Operating Reserve			<u>\$ 985,007</u>
Capital Reserve			<u>2,000,000</u>
Target Reserve			<u><u>\$ 2,985,007</u></u>
Available Cash Flow Over (Under) Reserve			<u><u>\$ 338,566</u></u>

CITY OF AMARILLO
Interest and Redemption Fund - Drainage Fund
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

BOND ISSUES	BOND INDEBTEDNESS					EXPENDITURES		
	Date of Issue	Final Maturity Date	Interest Rate	Original Issue	Outstanding 10/01/22	Principal	* Interest	Total
Combination Tax & Revenue Certificates of Obligation								
Series 2012A	12/12/12	8/15/2032	1.00 - 2.00	\$ 6,260,000	\$ 2,870,000	\$ 260,000	\$ 57,400	\$ 317,400
Drainage Utility System Revenue Bonds								
Series 2014	04/01/14	8/15/2034	2.00 - 3.75	\$ 6,080,000	4,055,000	280,000	133,494	413,494
Series 2020	07/14/20	8/15/2040	2.00 - 5.00	\$ 9,240,000	8,555,000	365,000	265,800	630,800
Series 2021	02/01/21	8/15/2041	2.00	\$ 9,160,000	8,885,000	385,000	222,950	607,950
Series 2023 (estimated)	Not issued			\$ 5,000,000	-	150,109	181,161	331,270
Paying Agency Fees								2,500
Total Drainage Utility System Debt					\$ 24,365,000	\$ 1,440,109	\$ 860,805	\$ 2,303,414

* Bond interest expense and paying agent fees are Included in the operating budget

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - DRAINAGE BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Combination Tax and Revenue Certificates of Obligation, Series 2012A				
2022/23	2,870,000	260,000	57,400	317,400
2023/24	2,610,000	265,000	52,200	317,200
2024/25	2,345,000	270,000	46,900	316,900
2025/26	2,075,000	275,000	41,500	316,500
2026/27	1,800,000	285,000	36,000	321,000
2027/28	1,515,000	290,000	30,300	320,300
2028/29	1,225,000	295,000	24,500	319,500
2029/30	930,000	300,000	18,600	318,600
2030/31	630,000	310,000	12,600	322,600
2031/32	320,000	320,000	6,400	326,400
TOTALS		2,870,000	326,400	3,196,400

Drainage Revenue Bonds, Series 2014

2022/23	4,055,000	280,000	133,494	413,494
2023/24	3,775,000	290,000	125,094	415,094
2024/25	3,485,000	295,000	116,394	411,394
2025/26	3,190,000	305,000	107,544	412,544
2026/27	2,885,000	315,000	98,394	413,394
2027/28	2,570,000	330,000	88,944	418,944
2028/29	2,240,000	340,000	78,630	418,630
2029/30	1,900,000	350,000	67,582	417,582
2030/31	1,550,000	365,000	55,768	420,768
2031/32	1,185,000	380,000	42,994	422,994
2032/33	805,000	395,000	29,694	424,694
2033/34	410,000	410,000	15,374	425,374
TOTALS		4,055,000	959,906	5,014,906

Drainage Revenue Bonds, Series 2020

2022/23	8,555,000	365,000	265,800	630,800
2023/24	8,190,000	380,000	251,200	631,200
2024/25	7,810,000	400,000	232,200	632,200
2025/26	7,410,000	420,000	212,200	632,200
2026/27	6,990,000	440,000	191,200	631,200
2027/28	6,550,000	465,000	169,200	634,200
2028/29	6,085,000	485,000	145,950	630,950
2029/30	5,600,000	510,000	121,700	631,700
2030/31	5,090,000	460,000	106,400	566,400
2031/32	4,630,000	475,000	92,600	567,600

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - DRAINAGE BONDS
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
2032/33	4,155,000	485,000	83,100	568,100
2033/34	3,670,000	495,000	73,400	568,400
2034/35	3,175,000	505,000	63,500	568,500
2035/36	2,670,000	515,000	53,400	568,400
2036/37	2,155,000	525,000	43,100	568,100
2037/38	1,630,000	535,000	32,600	567,600
2038/39	1,095,000	545,000	21,900	566,900
2039/40	550,000	550,000	11,000	561,000
TOTALS		8,555,000	2,170,450	10,725,450

Drainage Revenue Bonds, Series 2021

2022/23	8,885,000	385,000	222,950	607,950
2023/24	8,500,000	390,000	215,250	605,250
2024/25	8,110,000	400,000	207,450	607,450
2025/26	7,710,000	410,000	199,450	609,450
2026/27	7,300,000	420,000	187,150	607,150
2027/28	6,880,000	435,000	174,550	609,550
2028/29	6,445,000	450,000	157,150	607,150
2029/30	5,995,000	470,000	139,150	609,150
2030/31	5,525,000	485,000	120,350	605,350
2031/32	5,040,000	500,000	105,800	605,800
2032/33	4,540,000	465,000	90,800	555,800
2033/34	4,075,000	475,000	81,500	556,500
2034/35	3,600,000	485,000	72,000	557,000
2035/36	3,115,000	495,000	62,300	557,300
2036/37	2,620,000	505,000	52,400	557,400
2037/38	2,115,000	515,000	42,300	557,300
2038/39	1,600,000	525,000	32,000	557,000
2039/40	1,075,000	535,000	21,500	556,500
2040/41	540,000	540,000	10,800	550,800
TOTALS		8,885,000	2,194,850	11,079,850

CITY OF AMARILLO
Fleet Services Fund
Estimated Receipts, Expenditures & Available Cash

	2021/22		2022/23
	Original Budget	Revised Estimate	Proposed Budget
Available Funds, beginning of year	<u>\$ 9,849,278</u>	<u>\$ 9,641,310</u>	<u>\$ 7,679,180</u>
Add Revenues:			
Operating Income	18,588,737	18,611,108	19,813,477
Bond Proceeds	<u>5,000,000</u>	<u>5,000,000</u>	<u>-</u>
Total Revenues	<u>23,588,737</u>	<u>23,611,108</u>	<u>19,813,477</u>
Total Available Resources	<u>33,438,015</u>	<u>33,252,418</u>	<u>27,492,657</u>
Deduct Expenditures:			
Operating, less depreciation	11,530,070	12,573,238	12,530,989
Nominal Capital	-	-	-
Capital	13,000,000	13,000,000	7,000,000
Debt Service Pmts - Principal	176,000	-	176,000
Debt Service Pmts - Interest	<u>124,000</u>	<u>-</u>	<u>124,000</u>
Total Expenditures	<u>24,830,070</u>	<u>25,573,238</u>	<u>19,830,989</u>
Available Funds, end of year	8,607,945	7,679,180	7,661,668
Less Reserves:			
Sick Leave and Annual Leave	<u>296,952</u>	<u>260,160</u>	<u>265,363</u>
Adjusted Available Funds, end of year	<u><u>\$ 8,310,993</u></u>	<u><u>\$ 7,419,020</u></u>	<u><u>\$ 7,396,305</u></u>
Three Months Operating Reserve			<u>\$ 3,132,747</u>
Capital Reserve			<u>5,000,000</u>
Target Reserve			<u><u>\$ 8,132,747</u></u>
Available Cash Flow Over (Under) Reserve			<u><u>\$ (736,442)</u></u>

CITY OF AMARILLO
Interest and Redemption Fund - Fleet Services Fund
Statement of Bonded Indebtedness at October 1, 2022
and Expenditures by Issue for Fiscal Year 2022/2023

	BOND INDEBTEDNESS					EXPENDITURES		
	Date of Issue	Final Maturity Date	Interest Rate	Original Issue	Outstanding 10/01/21	Principal	* Interest	Total
BOND ISSUES								
Combination Tax & Revenue Certificates of Obligation Series 2022 (estimated)	08/15/22	2/15/2029	3.00 - 5.00	\$ 3,695,000	\$ 3,695,000	\$ 176,000	\$ 124,000	\$ 300,000
Total Fleet Services Fund Debt					\$ 3,695,000	\$ 176,000	\$ 124,000	\$ 300,000

* Bond interest expense is Included in the operating budget

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - FLEET SERVICES BONDS
October 1, 2021

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
Fleet Services Bonds, Series 2022				
2022/23	3,695,000	470,000	150,281	620,281
2023/24	3,225,000	475,000	147,000	622,000
2024/25	2,750,000	495,000	125,125	620,125
2025/26	2,255,000	525,000	99,625	624,625
2026/27	1,730,000	550,000	72,750	622,750
2027/28	1,180,000	575,000	44,625	619,625
2028/29	605,000	605,000	15,125	620,125
2029/30	-	-	-	-
TOTALS		3,695,000	654,531	4,349,531
Fiscal Year 2022/2023		470,000	150,281	620,281

CITY OF AMARILLO
SCHEDULE OF MATURITIES
INTEREST AND REDEMPTION FUND - ALL OUTSTANDING
October 1, 2022

Fiscal Year	Outstanding Beginning of Year	Principal	Interest	Total
GO		\$ 111,805,000	\$ 34,828,547	\$ 146,633,547
CO		31,111,000	12,753,880	43,864,880
TAX NOTE		278,705,000	45,341,235	2,767,750
HOT		47,910,000	30,823,077	78,733,077
W/S		287,630,000	65,524,045	282,450,951
DRAINAGE		29,365,000	7,030,829	36,395,829
FLEET		3,695,000	654,531	4,349,531
TOTAL		\$ 790,221,000	\$ 196,956,144	\$ 595,195,564
CRMWA		31,781,744	5,543,997	\$ 37,325,741
		822,002,744	202,500,141	632,521,305
Total per Schedule in Budget		822,002,744		
Estimated Debt				
CO		6,300,000	4,344,000	
Tax Note		260,525,000	43,776,776	
W&S		46,500,000	12,253,095	
Drainage		5,000,000	1,379,223	
Fleet		3,695,000	654,531	

CAPITAL PROJECTS

The City's Capital Improvement Plan represents the staff's determination of projects that need to be completed during the next five years to improve the quality of life for all our citizens and to improve our present service delivery system. Funding for the 2022/2023 portion of this Capital Improvement Plan has been approved in the City's annual fiscal year budget. Funding for the remaining portion of the plan will be determined on an annual basis depending upon available financial resources and our changing needs and priorities.

CAPITAL PROJECTS FUND

General Construction -- To account for traffic engineering and other miscellaneous construction funded primarily by the general revenues of the City. This fund also accounts for costs of construction of various improvements to the City's parks which, in recent years, have been financed primarily by general revenues and, in some instances, by intergovernmental grants. The General Construction Fund is also used to account for general revenues designated for replacement of existing buildings, improvements and equipment, and for similar projects.

Street Assessments Fund -- To account for the construction of streets and alleys which are financed primarily by property owner participation.

Street Improvement Fund -- To account for improvements being made to major thoroughfares as well as the storm sewer system of the City which is financed by general revenues, augmented in some instances by property owner participation.

Golf Course Improvement Fund -- To account for the portion of green fees designated for improvements to the public golf courses.

Solid Waste Disposal Improvement Fund -- To account for costs of improvements to the City's solid waste disposal facilities, which in recent years have primarily been financed by general revenues.

T-Anchor-Bivins Improvement Fund -- To account for sales of City land, the proceeds of which are designated for future betterments to the historic Bivins home. This historic home is owned by the City and rented to the Amarillo Chamber of Commerce and other community service organizations.

Civic Center Improvement Fund -- To account for improvements to the Civic Center Complex which are financed by hotel tax receipts.

General Obligation Projects Fund -- To account for projects funded fully or partially through the issuance of general obligation debt.

METHODS OF FINANCING CAPITAL IMPROVEMENT PROJECTS

General Fund

The General Fund is the financing of improvements from revenues such as general taxation, fees, or service charges.

Earmarked Funds

With earmarked funds, monies are accumulated in advance or set aside for capital construction or purchase. The accumulation may result from a surplus of earmarked operational revenues, funds in depreciation reserves, or the sale of capital assets.

Certificates of Obligation Bonds

With certificates of obligation bonds, the taxing power of the jurisdiction is pledged to pay interest and retire the debt. Certificates of obligation bonds can be sold to finance permanent types of improvements such as municipal buildings, parks, and recreation facilities.

General Obligation Bonds

With general obligation bonds, the taxing power of the jurisdiction is pledged to pay interest and retire the debt. General obligation bonds can be sold to finance permanent types of improvements such as municipal buildings, parks, and recreation facilities. Voter approval is required.

Revenue Bonds

Revenue bonds are frequently sold for projects that produce revenues, such as water and sewer systems. Voter approval is not required.

Lease-Purchase

The lease-purchase method requires the City to prepare specifications for a needed expenditure. The equipment is then leased by the municipality. At the end of the lease period, the title to the equipment can be conveyed to the municipality without any future payments.

Special Assessments

Public works that benefit particular properties may be financed more equitably by special assessment, i.e. paid by those who directly benefit.

State and Federal Grants

State and federal grant-in-aid programs are available to finance a number of programs. These may include streets, water and sewer facilities, airports, parks and playgrounds, etc. The cost of funding these facilities may be borne completely by grant funds or a local share may be required.

Enterprise Funds

Funds established from the delivery of specific services where the money paid to administer the services, and the expenses as a result of providing services, are accounted for separate from the General Fund budget of the City.

FUNCTIONS OF THE CAPITAL IMPROVEMENT PROGRAM

Estimating capital requirements, budgeting priority projects and identifying revenue sources for proposed improvements.

Scheduling all capital projects over a fixed period with appropriate planning, implementation, and informing the public of projected capital improvements.

Coordinating the activities of various departments in meeting project schedules.

Monitoring and evaluating the progress of capital projects.

CAPITAL IMPROVEMENT DEFINITIONS

Capital Improvement Project

Any expenditure of public funds for the purchase, construction, rehabilitation, replacement, or expansion of the physical assets of the community when the project is relatively large in size, expensive, long-term, and permanent. A capital improvement project should have a useful life of over five years and a unit value of at least \$25,000. Some common examples include streets, libraries, tennis courts, signal systems, fire stations, water and sewer lines, and fire engines. Capital Improvement Projects should not include expenditures for equipment or services that management defines as operating budget items and which should be financed out of current revenue.

Capital Improvement Program

A five-year scheduling of public physical improvements to be constructed with estimated resources available to finance the projected expenditures.

Capital Improvement Budget

Improvements programmed for the next fiscal year and adopted as part of the normal budget process of the City. It is shown as year number one of the Capital Improvements Program.

CAPITAL PROJECTS

Many of the City projects are maintenance and annual replacement projects that may have an impact but are absorbed by the existing operating budgets. The City continues to face an aging infrastructure. The City has included \$0.9 million funded from the Civic Center improvement fund for various enhancements to the Civic Center, \$7 million for routine replacements of rolling stock, and \$14.4 million has been included to address needs of aged street and traffic control infrastructure.

The City's General Fund capital program includes funding of \$0.1 million in matching grant funds and radio communications equipment, funding of \$4 million for Public Safety facilities and infrastructure funding study, \$5 million for street and traffic improvements, \$1.5 million for various parks improvements, \$0.1 million for solid waste landfill improvements, and \$5.5 million for various Fire and Police Department equipment.

The City Water and Wastewater Utility, or Utilities Fund includes \$59.2 million in capital projects, partially funded with anticipated bond proceeds of \$46.5 million. The City Council has approved a 10% rate increase to fund the related debt service. Amarillo now has over 1,400 miles of water mains and over an additional 1,030 miles of wastewater mains. The City's water and wastewater systems are very robust and have excellent capacity. Efforts will continue to focus on addressing aging infrastructure and ensuring future capacity.

The Drainage Utility Fund allows us to address improvements to the storm water drainage system. We anticipate addressing capital needs in the approximate amount of \$8.6 million for the 2022/2023 year. Projects will include maintenance and extensions to the storm sewer drainage system. The City Council has approved a 6% rate increase to help fund the capital program.

The Airport Fund includes \$6.3 million in capital projects, with anticipated federal and state grant awards in the amount of \$3.8 million. Projects include various enhancements and maintenance needed to the terminal and airfield.

CAPITAL PROJECTS OPERATING IMPACTS

Operating Impacts					
Project Number	Project Name	Total Project	Software Costs	O&M	Total Impact
411687	Park Maintenance Equipment & Improvement - E&I	\$ 3,600,000		\$ 1,000	\$ 1,000
540353	Pavement Condition Index / Pavement Management Plan Update Environmental	1,000		1,000	1,000
54XXXX	IT Upgrades for Bag Handling System (BHS)	300,000	5,000	5,000	10,000
410943	Training Facility Repair and Maint.. (E&I)	25,000		10,000	10,000
411425	Siren System Expansion Project	50,000		1,000	1,000
430111	Landfill Development	6,300,000		25,000	25,000
521400	WD Water System Expansion	500,000		15,000	15,000
521402	WWC Sewer System Expansion	500,000		10,000	10,000
521649	WWC Sewer Extensions and Improvements	1,600,000		10,000	10,000
411114	Traffic Signal System Improvements	1,000,000		20,000	20,000
Total Operating Impact		\$ 13,876,000	\$ 5,000	\$ 98,000	\$ 103,000

No quantifiable operating impacts were identified within the 2022/2023 annual budget aside from those noted above. However, operating impacts are anticipated in future periods as projects reach completion. Operating costs as noted above can be absorbed in the current operating budget of the General Fund. Most projects in the Water & Sewer system will have minimal operating impact as most are rehabilitation or maintenance related except for those listed above. These operating impacts can be absorbed in the division's current activity. As the system expands and more customers are brought on, the revenue collected increases to cover these additional costs. Airport Improvement projects are not expected to have a major operational impact either as these projects are mostly related to maintenance and rehabilitation of the current Airport property with the exception noted above which can be absorbed in the division's current operations.

CITY OF AMARILLO
SUMMARY OF RESOURCES AND EXPENDITURES
CAPITAL PROJECTS FUNDS
FISCAL YEAR 2022/2023

Description	Total	General Construction (Multiple)	Street Assessments (4150)	Street Improvement (4200)	Golf Course Improvement (4250)	Solid Waste Improvement (4300)	Bivins Improvement (4350)	Civic Center Improvement (4400)	General Obligation Projects (4600)
Fiscal Year 2021/2022									
Available Funds at 10/01/2021 (see below)	\$ 24,212,436	\$ 5,214,705	\$ (1,095,626)	\$ 767,480	\$ 72,837	\$ 713,702	\$ 234,818	\$ 2,831,511	\$ 15,473,009
Revenues:									
Sales, Receipts and Revenues	40,827,310	32,035,378	444	2,337,078	261,857	3,385	38	6,177,743	11,388
Bond Proceeds	4,000,000	4,000,000	-	-	-	-	-	-	-
Total Revenues	44,827,310	36,035,378	444	2,337,078	261,857	3,385	38	6,177,743	11,388
Expenditures:									
M & O Expenditures	2,537,213	145,057	(1,095,182)	78	201,544	-	-	3,000,934	284,782
Capital Expenditures	57,010,807	36,756,192	-	2,337,000	-	93,000	-	2,625,000	15,199,615
Total Expenditures	59,548,020	36,901,249	(1,095,182)	2,337,078	201,544	93,000	-	5,625,934	15,484,397
Fiscal Year 2022/2023									
Available Funds at 10/01/2022	\$ 9,491,726	\$ 4,348,834	\$ (0)	\$ 767,480	\$ 133,150	\$ 624,087	\$ 234,856	\$ 3,383,320	\$ (0)
Revenues:									
Sales, Receipts and Revenues	29,745,525	23,312,178	469	2,337,071	203,593	2,636	15	3,889,563	-
Bond Proceeds	6,300,000	-	-	-	-	6,300,000	-	-	-
Total Revenues	36,045,525	23,312,178	469	2,337,071	203,593	6,302,636	15	3,889,563	-
Expenditures:									
M & O Expenditures	3,216,767	12,120	-	120	203,593	-	-	3,000,934	-
Capital Expenditures	32,967,725	23,300,125	-	2,337,000	-	6,430,600	-	900,000	-
Total Expenditures	36,184,492	23,312,245	-	2,337,120	203,593	6,430,600	-	3,900,934	-
Available Funds at 10/01/2023	\$ 9,352,759	\$ 4,348,767	\$ 469	\$ 767,431	\$ 133,150	\$ 496,123	\$ 234,871	\$ 3,371,949	\$ (0)
Calculation of Available Funds at 10/01/2021:									
Cash & Investments	\$ 82,398,078	\$ 12,978,776	\$ 216,850	\$ 767,480	\$ 72,837	\$ 5,154,727	\$ 234,818	\$ 5,335,798	\$ 57,636,792
(Appreciation) Depreciation in Investments	-	-	-	-	-	-	-	-	-
Assets to be converted to Cash	190,220	162,164	-	-	-	27,313	-	743	-
Less: Liabilities & Encumbrances	(4,533,850)	(690,542)	(860,000)	-	-	(28,551)	-	(313,970)	(2,640,787)
Less: Construction in Progress Balances	(53,842,012)	(7,235,693)	(452,476)	-	-	(4,439,787)	-	(2,191,060)	(39,522,996)
Available Funds at 10/01/2021	\$ 24,212,436	\$ 5,214,705	\$ (1,095,626)	\$ 767,480	\$ 72,837	\$ 713,702	\$ 234,818	\$ 2,831,511	\$ 15,473,009

City of Amarillo
Capital Improvement Plan
Fiscal Year 2022-2023

Description	Total Project
1020x01 Grant Matching Project In any given year each department is presented with Grant funding opportunities that require matching capital dollars. This fund will be available on a first come first serve basis to all department to encourage departments to pursue grant opportunities and effectively leverage existing capital dollars.	\$ 50,000
1020 City Managers Total	\$ 50,000
411425 Siren System Expansion Project This project will give the option to purchase one (1) outdoor warning siren each year and/or buy equipment for maintenance of the current system. We do have a 5-year plan to utilize this funds but conditions always warrant an annual review of changes and needs.	\$ 50,000
1232 Emergency Management Total	\$ 50,000
1415x00 Infrastructure Funding Study During the previous year, the City of Amarillo has facilitated an initiative named the Partnership on Development Progress. This initiative engaged a citizen committee who developed their own mission statement of: Creating a comprehensive roadmap to grow, sustain, and develop opportunity for Amarillo. One of the directives of the Citizen committee was to explore basic infrastructure funding options specifically for future growth, and how future growth has an impact on the basic infrastructure system. CP&DE is requesting capital funding to evaluate the existing ordinances, policies and infrastructure Master Planning documents and recommend revisions as required to be able to implement the recommendations of the PDP committee.	\$ 250,000
1415 CP&DE Total	\$ 250,000
1420x05 Reconstruction of 5th Street and Bowie Street plus pedestrian crossing This funding is for the reconstruction of SW 5th Avenue from Parker Street to Bowie Street and Bowie Street from SW 5th Avenue to SW 6th Avenue. These two streets will be upgraded from residential sections to commercial sections based on adjacent development plans.	\$ 1,000,000
1420 Street Total	\$ 1,000,000
410822 Upgrade Police and Municipal Courts Entrances Upgrade and update the entrance to Police Department and Courts on the South side of the building. Repave and strip parking lot.	\$ 1,850,000
411384 Comanche Trails Golf: Roof and Ceiling Renovations Remove the existing flat roof and install a gabled roof to match existing roof. Remove the deteriorated ceiling and insulation in the pro-shop and replace with new acoustical tiles. Update existing lighting with LED lights and remove the HVAC system off of the roof and relocate it on the ground.	\$ 389,000
411413 Facilities Capital Maintenance (E&I) To create a reoccurring capital account, for the Facilities Department, to withstand unforeseen emergencies regarding maintenance and repairs to City Facilities.	\$ 1,401,100
1252 Facilities Maintenance Total	\$ 3,640,100
1305x02 Municipal Court Building Floor & Wall Repair Replacement of the all linoleum tile and paint walls in some areas the Municipal Court building. The tile is a safety issue and will be replaced in the staff office area, and in spaces accessed by the public, ie. jury rooms and in the courtroom area. The wallpaper is peeling and pulling from the walls. The walls would be painted in the staff office areas.	\$ 140,000

1305 Municipal Court	\$	140,000
1610x01 CISD School Liaison Vehicles		
One Black and White patrol equipped vehicle (class 115) for CISD School Liaison Officer	\$	63,525
1610x05 Patrol Vehicles (4)		
Four Black and White patrol equipped vehicle (class 110) each year for 5 years. Initial Purchase of vehicle with all equipment	\$	106,000
1610x08 Upfitting Patrol Vehicles E&I		
Upfit cost of 30 new (replacement) patrol vehicles (yearly recurring) Replacement equipment installation for existing cars as they are retired. Durable equipment such as radios, camera systems and other items are reused when possible.	\$	210,500
411536 AISD School Liaison Vehicles		
Two Black and White patrol equipped vehicles (class 115) for AISD School Liaison Officers	\$	110,000
1610 Police Total	\$	490,025
1720x01 North Hughes Complete Street Project		
Reconstruction of North Hughes as a complete street from NW 3rd to the northern boundary of the North Heights neighborhood plan area at NW 24th. The proposed project will transform Hughes into an urban "main street" using a context-sensitive design approach with wider sidewalks, street trees, pedestrian lighting, on-street parking and bike lanes.	\$	10,080,000
1720 Planning Total	\$	10,080,000
411114 Traffic Signal System Improvements		
This is a public Safety Improvement Project. Every licensed driver in Amarillo depends on the Traffic Signal system to work properly every time they use their vehicle. As electronic equipment ages, it becomes less dependable. The components in this CIP have an Industry Standard service life of 10 years. See attached for more detail. The Traffic's Master Plan determines that the following should be budgeted to ensure proper updated and replacement of outdated equipment.	\$	1,000,000
1731 Traffic Administration Total	\$	1,000,000
411687 Park Maintenance Equipment & Improvement - E&I		
Funding for Parks Equipment & Improvements during the 5-year Capital Improvement Program, to better address urgent Park issues that arise during the next five fiscal years	\$	1,500,000
1861 Park Maintenance Total	\$	1,500,000

410716 Fire Apparatus Equipment Upfitting (E&I)		
These critical funds are necessary to complete the finish out on new fire fleet vehicles. Most items are now being ordered with the new vehicle, however depending upon the vehicle there are additional items.	\$	75,000
410943 Training Facility Repair and Maint.. (E&I)		
This is a critical E&I project intended to fund the repairs and maintenance of elements of the fire training facility that do not have a funding source for major repairs.	\$	25,000
411328 Fire Station #14		
This project will build a new one-company station on in the hospital district. 100K of equipment in year 4 is also for furnishings and supplies.	\$	5,000,000
1910 Fire Operations Total	\$	5,100,000
4100 General Construction Fund	\$	23,300,125
420064 Various Street Resurfacing		
Annual Street Resurfacing	\$	2,337,000
1420 Street Total	\$	2,337,000
4200 Street Improvement Fund	\$	2,337,000
430113 Solid Waste Collections E&I		
This project is for the funding of expansion and improvements to the City's solid waste collection programs. Items to be funded from this project include the replacement of existing dumpsters, poly-carts, vehicles, equipment, and related appurtenances as well as critical or unexpected needs of the Solid Waste Division. It is also used for funding new dumpsters, poly-carts, vehicles and equipment based on growth.	\$	130,600
1431 Solid Waste Collection Total	\$	130,600
430111 Landfill Development		
Cell 10 Phase 3 Construction	\$	6,300,000
1432 Solid Waste Disposal Total	\$	6,300,000
4300 Solid Waste Disposal Improvement Fund	\$	6,430,600

440058 Keyless Entry System		
To provide a uniform access system to the Civic Center Complex consistent with others throughout the City while increasing the ability to secure facilities and its contents. This project is consistent with the City of Amarillo Comprehensive Plan Chapter 5 Parks & Cultural Resources, Table 5.5, Item 2 - ongoing fiscal support of facilities.	\$	100,000
440079 GNC Portable Chairs		
Total replacement of all portable seating in the Globe-News Center. This portion of funding is to address the Pit seating at this venue.	\$	100,000
440381 Coliseum Restroom Renovations		
Refurbishment and updating of the existing Coliseum restrooms.	\$	365,000
440602 Parking Lot Asphalt Replacement		
Replacement of asphalt in needed areas surrounding Civic Center Complex.	\$	310,000
440610 Overhead Door Replacement		
Through age, use and deterioration, many of the overhead doors are in need of replacement or major repairs.	\$	25,000
1241 Civic Center Total	\$	900,000
4400 Convention Annex Improvement Fund	\$	900,000
52200x00 Water Rights E&I		
Acquisition and expansion of water rights for the City of Amarillo	\$	18,000,000
52200x99 Valve Replacement		
This is to rehab valves in the water distribution system.	\$	500,000
52200 Water Production Total	\$	18,500,000
523440 Chlorine System (REGULATORS, CHLORINATORS, FEED SYSTEM PIPING)		
REPLACE CHLORINATORS, REGULATORS AND FEED PIPING SYSTEM TO THE INJECTORS. PLC AND SCADA COMPATIBILITY.	\$	46,900
52220 Osage Water Treatment Total	\$	46,900
521400 WD Water System Expansion		
New Water Main extensions in the new developing areas, for which City participation is required.	\$	500,000
523350 WD Water Main Replacement Project (Small Main)		
Ongoing project utilizing outside contractors to replace small diameter water mains primarily 2", 4" and 6" thought-out the City. Targeted replacement of older lines with a history of problems.	\$	750,000
523366 WD Water Main Replacement Project		
Funding for small main replacement	\$	750,000
523433 WD Water Extensions and Improvements		
Funding for Emergency, critical, or unexpected needs to the City's water system	\$	3,450,000
52230 Water Distribution Total	\$	5,450,000

521402 WWC Sewer System Expansion New Sewer Main extensions that require City funds for participation in new development areas. This is a cumulative fund.	\$	500,000
521649 WWC Sewer Extensions and Improvements Funding for emergency and unexpected needs for wastewater collection lines, force mains, lift stations, plant maintenance, main extensions and improvements in the city's sewer system.	\$	2,950,000
52240x01 WWC 18" outfall Upsize to 30" from N7_MH3 to O6_MH81 (Arroyo) Replace 18" Wastewater main from River Road and St Francis to the inverted syphon.	\$	2,500,000
523367 WWC Sewer Main Rehab Program This is to rehab sewer mains in sections of the city.	\$	500,000
530042 NE Interceptor The NE interceptor will run from I-40 north to the RR WRF, servicing the NE side of Amarillo. This project will Move water currently going to HR WRF to RR WRF.	\$	26,170,825
52200x98 WW Master Study 2022 WW Master study will be to study and compile information about the WW system. This will include both of the WRF's	\$	1,500,000
52240 Waste Water Collection Total	\$	34,120,825
521628 RR Expand/Add Sludge Injection Basin Secondary sludge holding basin for digested sludge awaiting disposal. Texas Pollutant Discharge Elimination System Regulations prohibit the disposal of Digested Sludge at the Dedicated Land Disposal Site during or immediately following inclement weather	\$	580,275
523312 VFD and Motor Replacement T4 High Lift Pump Variable Frequency Drive and motor replacement for High Service Pump (T-4). The Variable Frequency Drive allows for motor speed and pump flow control. This would aid in providing Xcel's variable water demands.	\$	502,000
52260 River Road Water Reclamation Total	\$	1,082,275
5200 Water & Sewer Fund	\$	59,200,000
540339 TWY P/Associated Shoulders and Runway Blast Pad Rehabilitation - Environmental TWY P/Associated Shoulders and Runway Blast Pad Rehabilitation - Environmental	\$	10,000
540353 Pavement Condition Index / Pavement Management Plan Update Environmental Pavement Condition Index / Pavement Management Plan Update Environmental	\$	1,000
540340 SRE - Replace De-icing Truck includes Environmental and Purchase SRE - Replace De-icing Truck includes Environmental and Purchase	\$	800,000
540106 Rosenwald & Batson Reconstruction Rosenwald & Batson Reconstruction	\$	1,870,939
540356 RWY 31 REIL Replacement - EA, Design, Construction RWY 31 REIL Replacement - EA, Design, Construction	\$	225,000
540216 GPU for PBB (2) GPU for PBB (2)	\$	180,000
540217 PC Air for PBB (6) PC Air for PBB (6)	\$	80,000

540200 Replace Front- end Loader Replace Front- end Loader	\$	380,000
540201 Purchase Ramp Snow Plow Box Blade Purchase Ramp Snow Plow Box Blade	\$	110,000
540345 Terminal Roof Assessment Terminal Roof Assessment	\$	35,000
54XXXX Airport Chillers Refurbishment (2) Airport Chillers Refurbishment (2)	\$	300,000
54XXXX Passenger Boarding Bridge Canopy Replacement (6) Passenger Boarding Bridge Canopy Replacement (6)	\$	120,000
54XXXX IT Upgrades for Bag Handling System (BHS) IT Upgrades for Bag Handling System (BHS)	\$	130,000
540341 Custodial Equipment Custodial Equipment	\$	30,000
540198 Design and Replace Landside Irrigation System Design and Replace Landside Irrigation System	\$	120,000
540347 Runway Rubber Removal Project Runway Rubber Removal Project	\$	40,000
540359 Parking Facility Expansion and Rehab Phase 2 Parking Facility Expansion and Rehab Phase 2	\$	1,700,000
540214 Building 602 Maintenance Building 602 Maintenance	\$	100,000
540219 Mowing Tractor Mowing Tractor	\$	75,000
540220 Mowing Deck Mowing Deck	\$	28,000
54110 Airport Total	\$	6,334,939
5400 Airport Fund	\$	6,334,939
560000 Storm Sewer repairs Extensions & Improvements This funding is for drainage related system expansions and Improvements throughout the City. Work will involve repair of storm sewer lines, inlets, replacement of culverts, regrading of ditches erosion control and playa lake maintenance.	\$	800,000
560081 Willow Grove Lake Improvements Improvements to Willow Grove Lake including replacement of damaged fencing and grading of existing slopes.	\$	200,000
56100x00 Downtown Drainage Projects Design and construction of downtown storm sewer improvements to address long standing drainage issues.	\$	5,000,000
56100x01 Arterial Storm Sewer - 34th Avenue - Helium Road to Soncy Road Design and construction of storm sewer and all associated features in conjunction with the improvement of 34th Avenue to a full arterial section from Helium Road to Soncy Road.	\$	414,000

56100x02 Arterial Storm Sewer - Bell Street - Hollywood Road to Sundown Lane		
Design and construction of storm sewer and all associated features in conjunction with the improvement of Bell Street from Hollywood Road to Sundown Lane and Sundown Lane from I-27 to Western Street to full arterial sections.	\$	273,000
56100x03 Arterial Storm Sewer - Coulter Street - Hollywood Road to Sundown Lane		
Design of storm sewer and all associated features in conjunction with the improvement of Coulter Street to a full arterial section from Hollywood Road to Sundown Lane.	\$	1,805,500
56100x04 Arterial Storm Sewer - Georgia Street - Burk Lane to Hollywood Road		
Design and construction of storm sewer and all associated features in conjunction with the improvement of Georgia Street to a full arterial section from Burk Lane to Hollywood Road.	\$	357,500
56100 Drainage Utility Total	\$	8,850,000
5600 Drainage Utility Fund	\$	8,850,000
610022 Equipment Replacement		
Scheduled Fleet replacements 2022/2023	\$	7,000,000
61120 Fleet Service Total	\$	7,000,000
6100 Fleet Services Fund	\$	7,000,000
Grand Total	\$	114,352,664

CITY OF AMARILLO
FY2022/2023 Capital Improvement Projects
by Funding Source

Description	Grand Total	Other Funding	Grant in Aid - Federal	TxDOT Assistance	Bond Proceeds	W&S Bond Proceeds	Photo Traffic Enforcement	HOT Tax	General Funding	Water & Sewer	Airport	Drainage	Fleet
1020x01 Grant Matching Project	50,000	-	-	-	-	-	-	-	50,000	-	-	-	-
1020 City Managers Total	50,000	-	-	-	-	-	-	-	50,000	-	-	-	-
411425 Siren System Expansion Project	50,000	-	-	-	-	-	-	-	50,000	-	-	-	-
1231 Radio Communications Total	50,000	-	-	-	-	-	-	-	50,000	-	-	-	-
410822 Upgrade Police and Municipal Courts Entrances	1,850,000	-	-	-	-	-	-	-	1,850,000	-	-	-	-
411384 Comanche Trails Golf: Roof and Ceiling Renovations	389,000	-	-	-	-	-	-	-	389,000	-	-	-	-
411413 Facilities Capital Maintenance (E&I)	1,401,100	-	-	-	-	-	-	-	1,401,100	-	-	-	-
1252 Facilities Maintenance Total	3,640,100	-	-	-	-	-	-	-	3,640,100	-	-	-	-
1305x02 Municipal Court Building Floor & Wall Repair	140,000	-	-	-	-	-	-	-	140,000	-	-	-	-
1305 Municipal Court Total	140,000	-	-	-	-	-	-	-	140,000	-	-	-	-
1415x00 Infrastructure Funding Study	250,000	-	-	-	-	-	-	-	250,000	-	-	-	-
1415 CP&DE Total	250,000	-	-	-	-	-	-	-	250,000	-	-	-	-
1420x05 Reconstruction of 5th Street and Bowie Street plus pedestrian crossing	1,000,000	-	-	-	-	-	-	-	1,000,000	-	-	-	-
1420 Street Total	1,000,000	-	-	-	-	-	-	-	1,000,000	-	-	-	-
1610x01 CISD School Liaison Vehicles	63,525	47,625	-	-	-	-	-	-	15,900	-	-	-	-
1610x05 Patrol Vehicles (4)	106,000	-	-	-	-	-	-	-	106,000	-	-	-	-
1610x08 Upfitting Patrol Vehicles (E&I)	210,500	-	-	-	-	-	-	-	210,500	-	-	-	-
411536 AISD School Liaison Vehicles	110,000	82,500	-	-	-	-	-	-	27,500	-	-	-	-
1610 Police Total	490,025	130,125	-	-	-	-	-	-	359,900	-	-	-	-
1720x01 North Hughes Complete Street Project	10,080,000	-	-	8,380,000	-	-	-	-	1,700,000	-	-	-	-
1720 Planning Total	10,080,000	-	-	8,380,000	-	-	-	-	1,700,000	-	-	-	-
411114 Traffic Signal System Improvements	1,000,000	-	-	-	-	-	1,000,000	-	-	-	-	-	-
1731 Traffic Administration Total	1,000,000	-	-	-	-	-	1,000,000	-	-	-	-	-	-
411687 Park Maintenance Equipment & Improvement (E&I)	1,500,000	-	-	-	-	-	-	-	1,500,000	-	-	-	-
1861 Park Maintenance Total	1,500,000	-	-	-	-	-	-	-	1,500,000	-	-	-	-
410716 Fire Apparatus Equipment Upfitting (E&I)	75,000	-	-	-	-	-	-	-	75,000	-	-	-	-
410943 Training Facility Repair and Maint. (E&I)	25,000	-	-	-	-	-	-	-	25,000	-	-	-	-
411328 Fire Station #14	5,000,000	-	-	-	-	-	-	-	5,000,000	-	-	-	-
1910 Fire Operations Total	5,100,000	-	-	-	-	-	-	-	5,100,000	-	-	-	-
4100 General Construction Fund Total	23,300,125	130,125	-	8,380,000	-	-	1,000,000	-	13,790,000	-	-	-	-
420064 Various Street Resurfacing	2,337,000	-	-	-	-	-	-	-	2,337,000	-	-	-	-
1420 Street Total	2,337,000	-	-	-	-	-	-	-	2,337,000	-	-	-	-
4200 Street Improvement Fund Total	2,337,000	-	-	-	-	-	-	-	2,337,000	-	-	-	-
430113 Solid Waste Collections (E&I)	130,600	-	-	-	-	-	-	-	130,600	-	-	-	-
1431 Solid Waste Collection Total	130,600	-	-	-	-	-	-	-	130,600	-	-	-	-
430111 Landfill Development	6,300,000	-	-	-	6,300,000	-	-	-	-	-	-	-	-
1432 Solid Waste Disposal Total	6,300,000	-	-	-	6,300,000	-	-	-	-	-	-	-	-
4300 Solid Waste Improvement Fund Total	6,430,600	-	-	-	6,300,000	-	-	-	130,600	-	-	-	-

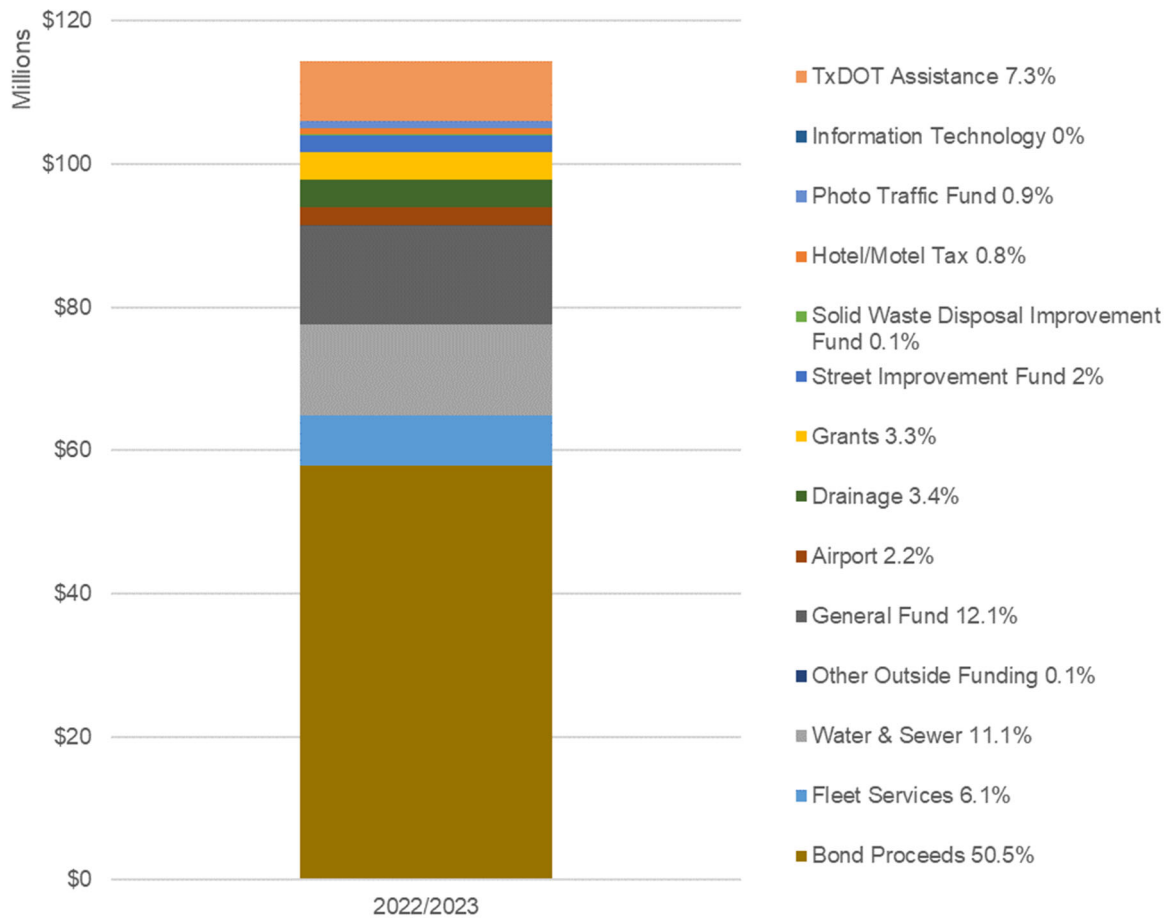
CITY OF AMARILLO
FY2022/2023 Capital Improvement Projects
by Funding Source

Description	Grand Total	Other Funding	Grant in Aid - Federal	TxDOT Assistance	Bond Proceeds	W&S Bond Proceeds	Photo Traffic Enforcement	HOT Tax	General Funding	Water & Sewer	Airport	Drainage	Fleet
440058 Keyless Entry System	100,000	-	-	-	-	-	-	100,000	-	-	-	-	-
440079 GNC Portable Chairs	100,000	-	-	-	-	-	-	100,000	-	-	-	-	-
440381 Coliseum Restroom Renovations	365,000	-	-	-	-	-	-	365,000	-	-	-	-	-
440602 Parking Lot Asphalt Replacement	310,000	-	-	-	-	-	-	310,000	-	-	-	-	-
440610 Overhead Door Replacement	25,000	-	-	-	-	-	-	25,000	-	-	-	-	-
1241 Civic Center Total	900,000	-	-	-	-	-	-	900,000	-	-	-	-	-
4400 Convention Annex Improvement Fund Total	900,000	-	-	-	-	-	-	900,000	-	-	-	-	-
52200x00 Water Rights (E&I)	18,000,000	-	-	-	-	18,000,000	-	-	-	-	-	-	-
52200x99 Valve Replacement	500,000	-	-	-	-	-	-	-	-	500,000	-	-	-
52200 Water Production Total	18,500,000	-	-	-	-	18,000,000	-	-	-	500,000	-	-	-
523440 Chlorine System (REGULATORS, CHLORINATORS, FEED SYSTEM PIPING)	46,900	-	-	-	-	-	-	-	-	46,900	-	-	-
52220 Osage Water Treatment Total	46,900	-	-	-	-	-	-	-	-	46,900	-	-	-
521400 WD Water System Expansion	500,000	-	-	-	-	-	-	-	-	500,000	-	-	-
523350 WD Water Main Replacement Project (Small Main)	750,000	-	-	-	-	-	-	-	-	750,000	-	-	-
523366 WD Water Main Replacement Project	750,000	-	-	-	-	-	-	-	-	750,000	-	-	-
523433 WD Water Extensions and Improvements	3,450,000	-	-	-	-	-	-	-	-	3,450,000	-	-	-
52230 Water Distribution Total	5,450,000	-	-	-	-	-	-	-	-	5,450,000	-	-	-
521402 WWC Sewer System Expansion	500,000	-	-	-	-	-	-	-	-	500,000	-	-	-
521649 WWC Sewer Extensions and Improvements	2,950,000	-	-	-	-	-	-	-	-	2,950,000	-	-	-
52240x01 WWC 18" outfall Upsize to 30" from N7_MH3 to O6_MH81 (Arroyo)	2,500,000	-	-	-	-	2,329,175	-	-	-	170,825	-	-	-
523367 WWC Sewer Main Rehab Program	500,000	-	-	-	-	-	-	-	-	500,000	-	-	-
530042 NE Interceptor	26,170,825	-	-	-	-	26,170,825	-	-	-	-	-	-	-
52240x00 WWC Master Study	1,500,000	-	-	-	-	-	-	-	-	1,500,000	-	-	-
52240 Waste Water Collection Total	34,120,825	-	-	-	-	28,500,000	-	-	-	5,620,825	-	-	-
521628 RR Expand/Add Sludge Injection Basin	580,275	-	-	-	-	-	-	-	-	580,275	-	-	-
523312 VFD and Motor Replacement T4 High Lift Pump	502,000	-	-	-	-	-	-	-	-	502,000	-	-	-
52260 River Road Water Reclamation Total	1,082,275	-	-	-	-	-	-	-	-	1,082,275	-	-	-
5200 Water & Sewer Fund Total	59,200,000	-	-	-	-	46,500,000	-	-	-	12,700,000	-	-	-
560000 Storm Sewer repairs Extensions & Improvements	800,000	-	-	-	-	-	-	-	-	-	-	800,000	-
560081 Willow Grove Lake Improvements	200,000	-	-	-	-	-	-	-	-	-	-	200,000	-
56100x00 Downtown Drainage Projects	5,000,000	-	-	-	5,000,000	-	-	-	-	-	-	-	-
56100x01 Arterial Storm Sewer - 34th Avenue - Helium Road to Soncy Road	414,000	-	-	-	-	-	-	-	-	-	-	414,000	-
56100x02 Arterial Storm Sewer - Bell Street - Hollywood Road to Sundown Lane	273,000	-	-	-	-	-	-	-	-	-	-	273,000	-
56100x03 Arterial Storm Sewer - Coulter Street - Hollywood Road to Sundown Lane	1,805,500	-	-	-	-	-	-	-	-	-	-	1,805,500	-
56100x04 Arterial Storm Sewer - Georgia Street - Burk Lane to Hollywood Road	357,500	-	-	-	-	-	-	-	-	-	-	357,500	-
56100 Drainage Utility Total	8,850,000	-	-	-	5,000,000	-	-	-	-	-	-	3,850,000	-
5600 Drainage Utility Fund Total	8,850,000	-	-	-	5,000,000	-	-	-	-	-	-	3,850,000	-
540106 Rosenwald & Batson Reconstruction	1,870,939	-	1,683,845	-	-	-	-	-	-	-	187,094	-	-
540200 Replace Front- end Loader	380,000	-	342,000	-	-	-	-	-	-	-	38,000	-	-
540217 PC Air for PBB (6)	80,000	-	72,000	-	-	-	-	-	-	-	8,000	-	-
540219 Mowing Tractor	75,000	-	-	-	-	-	-	-	-	-	75,000	-	-
540220 Mowing Deck	28,000	-	-	-	-	-	-	-	-	-	28,000	-	-

CITY OF AMARILLO
FY2022/2023 Capital Improvement Projects
by Funding Source

Description	Grand Total	Other Funding	Grant in Aid - Federal	TxDOT Assistance	Bond Proceeds	W&S Bond Proceeds	Photo Traffic Enforcement	HOT Tax	General Funding	Water & Sewer	Airport	Drainage	Fleet
540341 Custodial Equipment	30,000	-	-	-	-	-	-	-	-	-	30,000	-	-
540347 Runway Rubber Removal Project	40,000	-	-	-	-	-	-	-	-	-	40,000	-	-
540339 TWY P/Associated Shoulders and Runway Blast Pad Rehabilitation - Environmental	10,000	-	9,000	-	-	-	-	-	-	-	1,000	-	-
540353 Pavement Condition Index / Pavement Management Plan Update Environmental	1,000	-	900	-	-	-	-	-	-	-	100	-	-
540340 SRE - Replace De-icing Truck includes Environmental and Purchase	800,000	-	720,000	-	-	-	-	-	-	-	80,000	-	-
540356 RWY 31 REIL Replacement - EA, Design, Construction	225,000	-	202,500	-	-	-	-	-	-	-	22,500	-	-
540216 GPU for PBB (2)	180,000	-	162,000	-	-	-	-	-	-	-	18,000	-	-
540201 Purchase Ramp Snow Plow Box Blade	110,000	-	99,000	-	-	-	-	-	-	-	11,000	-	-
540345 Terminal Roof Assessment	35,000	-	31,500	-	-	-	-	-	-	-	3,500	-	-
54110x01 Airport Chillers Refurbishment (2)	300,000	-	270,000	-	-	-	-	-	-	-	30,000	-	-
54110x02 Passenger Boarding Bridge Canopy Replacement (6)	120,000	-	108,000	-	-	-	-	-	-	-	12,000	-	-
54110x03 IT Upgrades for Bag Handling System (BHS)	130,000	-	117,000	-	-	-	-	-	-	-	13,000	-	-
540198 Design and Replace Landside Irrigation System	120,000	-	-	-	-	-	-	-	-	-	120,000	-	-
540359 Parking Facility Expansion and Rehab Phase 2	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000	-	-
540214 Building 602 Maintenance	100,000	-	-	-	-	-	-	-	-	-	100,000	-	-
54110 Airport Total	6,334,939	-	3,817,745	-	-	-	-	-	-	-	2,517,194	-	-
5400 Airport Fund Total	6,334,939	-	3,817,745	-	-	-	-	-	-	-	2,517,194	-	-
610022 Equipment Replacement	7,000,000	-	-	-	-	-	-	-	-	-	-	-	7,000,000
61120 Fleet Service Total	7,000,000	-	-	-	-	-	-	-	-	-	-	-	7,000,000
6100 Fleet Services Fund Total	7,000,000	-	-	-	-	-	-	-	-	-	-	-	7,000,000
Grand Total	114,352,664	130,125	3,817,745	8,380,000	11,300,000	46,500,000	1,000,000	900,000	16,257,600	12,700,000	2,517,194	3,850,000	7,000,000

City of Amarillo Combined Capital Improvements By Funding Source

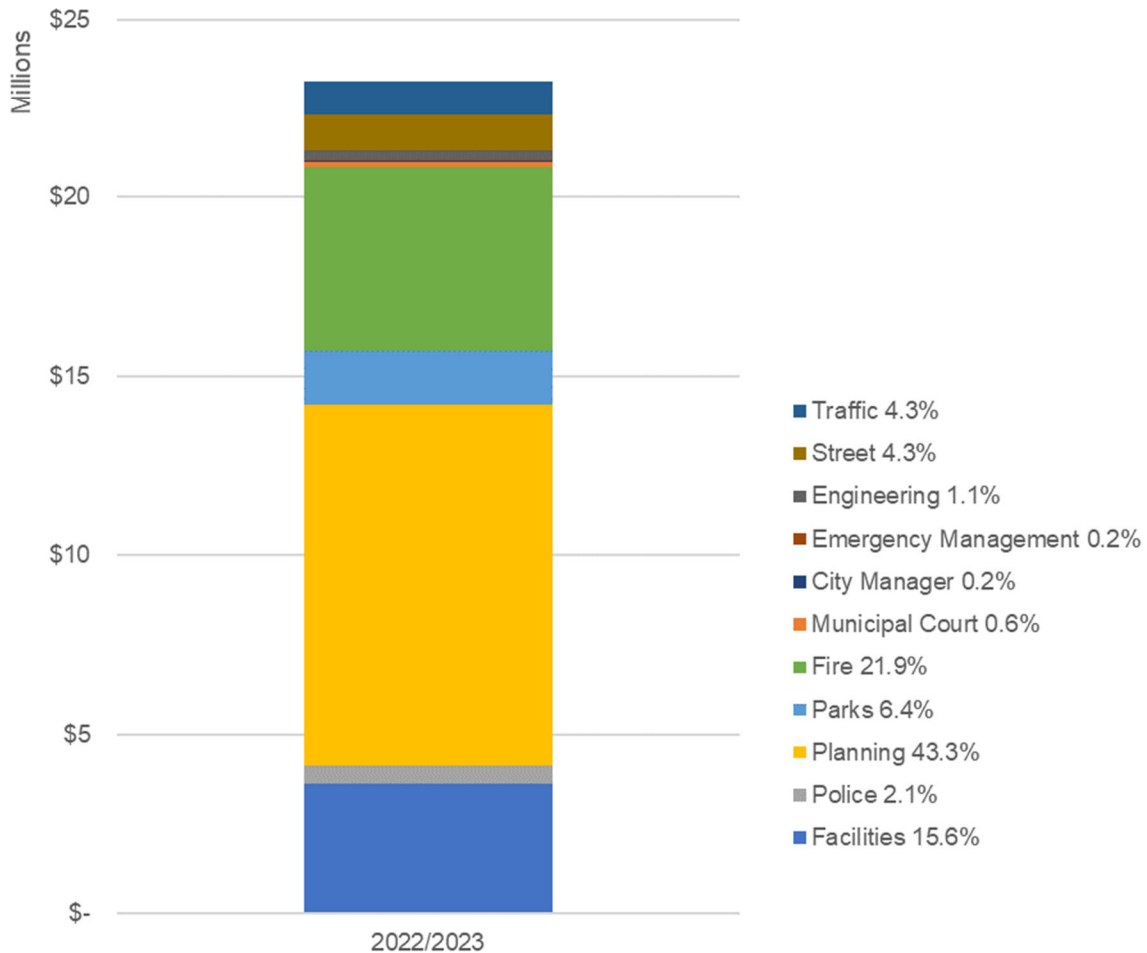


TOTAL FUNDING \$114,352,664

The most significant funding sources are Water and Sewer with \$59.2 million. The Water and Sewer Funds includes \$46.5 million in bond proceeds. These revenue bonds will be funded through a 10% increase in water and sewer rates. The 2023 General Obligation (GO) Bond project fund includes \$5.1 million in funding for Fire Station #14, funding of \$3.6 million for various Facilities projects, funding of \$1.7 million for planning North Hughes complete street project, \$1 million for traffic signal system improvements, and \$3.4 million in various other projects. In the General Construction Fund there is \$8.5 million in outside funding from either grants or other sources.

For the 2022/223fiscal year, the Airport has \$6.3 million in capital projects with \$3.8 million covered by state and federal funding to assist in the Airport projects. The Drainage fund includes \$8.9 million in capital projects.

City of Amarillo 2021/2022 General Capital



TOTAL EXPENDITURES \$23,300,125

Planning makes up the largest General Capital expenditure comprising of \$10 million, or 43% of total General Capital expenditures for the 2022/2023 fiscal year budget. This amount will fund the reconstruction of North Hughes as a complete street in North Heights neighborhood. The second largest General Capital expenditure comprising of \$5 million or 22% is the construction of Fire Station #14. Facilities expenditures makes up the third largest amount at \$3.6 million or 16%. These funds are for various repairs and maintenance items for city facilities. The remaining 19% is various projects for Traffic (\$1.0 million), Street (\$1.0 million), Engineering (\$0.25 million), Emergency Management (\$0.05 million), City Manager (\$0.05 million), Municipal Court (\$0.14 million), Parks (\$1.5 million), and Police (\$0.5 million)

CITY OF AMARILLO

HUMAN RESOURCES SUMMARY

The Human Resources Department is a strategic business partner that is committed to providing high-quality service to all operational departments of the city. The department is responsible for planning and implementing a comprehensive human resources program that includes the following: recruitment/retention and employment selection, compensation/job classification system, policy development and administration, training and career development, payroll administration and processes, employee relations, the performance evaluation program, leave administration, and civil service administration.

Since 1944, the City of Amarillo has operated under a merit system of employment whereby all appointments and promotions in classified service are made on the basis of merit and/or competitive examinations. City employees are grouped for this purpose as classified or unclassified. Unclassified employees are generally the City Manager, Deputy/Assistant City Manager, Division Directors, Department Heads, their principal assistants, and all hourly employees. Other full-time employees are considered classified and are governed by local and/or state civil service law.

The City of Amarillo has a three-member Civil Service Commission appointed by the City Manager and confirmed by the City Council. Each member of the Civil Service Commission serves a three-year alternating term. The Civil Service Commission is one of the few regulatory commissions of the city and is empowered to adopt rules and regulations for the administration of the City's Civil Service System. It also serves as a hearing tribunal for all classified employees appealing actions of demotion, suspension, or termination.

The Human Resources Department is responsible for the administration of the city's compensation and classification system referred to as the City Pay Plan. The City Pay Plan consists of five salary schedules:

- (1) General Salary Schedule;
- (2) Executive and Managerial Salary Schedule;
- (3) Fire Salary Schedule;
- (4) Police Salary Schedule;
- (5) Hourly Salary Schedule.

The City Council approves each salary schedule and the classification of positions within that schedule as a part of its review and approval of the city's annual budget.

The General Salary Schedule, Hourly Salary Schedule and Executive and Managerial Salary Schedule are administered as a pay-for-performance system designed to compensate and reward employees on the basis of job performance. Salary schedules for Police and Fire are regulated to a greater extent by state law and such are limited to longevity or time-in-rank salary increases which may be adjusted as approved by the City Council from year to year for purposes of cost-of-living increases or changes in labor market conditions.

The Human Resources Department works closely with all operating departments in the development of training programs directed at enhancing supervisory skills, improving employee communications, and increasing employee productivity. Efforts are continually made through the pay-for-performance evaluation system to identify training and employee development opportunities, at all levels of the municipal workforce, to better coordinate individual career development with the city's overall organizational goals and policies.

The Human Resources Department is responsible, with the approval of the City Manager, for the development, implementation, and revision of all personnel policies and procedures establishing the manner in which all personnel-related transactions are to be administered throughout the City. Examples of policy applications include compensation, equal employment opportunity, leave policies, substance abuse prohibitions, employee grievance procedures, personnel records, appointments and promotions, and performance evaluations.

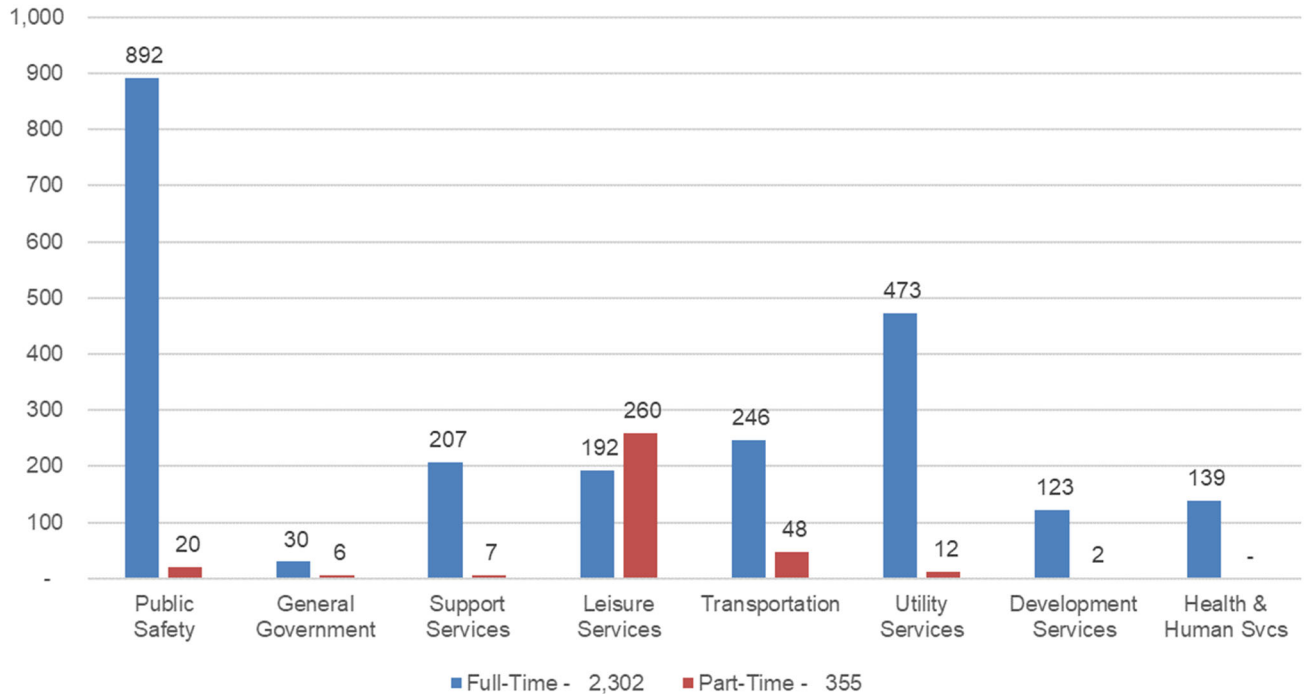
CITY OF AMARILLO

Business		PERMANENT POSITIONS				PART-TIME POSITIONS				TOTAL POSITIONS							
		ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	BUDGET	ACTUAL	ACTUAL	ACTUAL	BUDGET				
		2018	2019	2020	2021	2022	2018	2019	2020	2021	2022	2018	2019	2020	2021	2022	
GENERAL FUND DEPARTMENTS		Unit															
Accounting Amarillo Emergency Comm. Cntr. Animal Management and Welfare Benefits Building Safety Capital Projects Development and Eng. Central Stores City Attorney City Manager City Secretary Civic Center Administration Civic Center Box Office Civic Center Operations Civic Center Sports Custodial Operations Emergency Management Environmental Health Facilities Maintenance Finance Fire Fire Civilian Personnel Fire Marshal Globe News Center Golf Human Resources Judicial Library Mayor and Council Municipal Court Office of Civil Hearings Parks and Recreation Planning and Development Services Police Police Civilian Personnel Public Communications Public Works (previously Engineering) Purchasing Risk Management Solid Waste Collection Solid Waste Disposal Street Traffic Transit Vital Statistics	1320	13	13	14	15	2	2	2	2	2	2	15	15	16	17	17	
	1270	67	67	67	62	62	2	2	2	2	2	2	69	69	69	64	64
	1710	40	42	42	45	46	3	3	3	3	3	3	43	45	45	48	49
	1340	3	3	3	3	3	1	1	1	1	1	1	4	4	4	4	4
	1740	32	35	35	39	42	2	0	0	0	0	0	34	35	35	39	42
	1415	20	19	18	18	18	0	0	0	0	2	2	20	19	18	18	20
	1345	7	7	7	7	7	0	0	0	0	0	0	7	7	7	7	7
	1210	10	10	10	10	10	0	0	0	0	0	0	10	10	10	10	10
	1020	6	7	7	9	10	0	1	1	0	1	1	6	8	8	9	11
	1220	2	2	2	3	3	0	0	0	0	0	0	2	2	2	3	3
	1241	5	5	5	5	5	0	0	0	0	0	0	5	5	5	5	5
	1248	3	3	3	3	3	9	9	9	9	9	9	12	12	12	12	12
	1243	22	22	22	22	23	0	0	0	0	0	0	22	22	22	22	23
	1245	2	2	2	2	2	0	0	0	0	0	0	2	2	2	2	2
	1251	26	27	27	30	30	0	0	0	0	0	0	26	27	27	30	30
	1232	9	9	9	5	5	0	0	0	0	0	0	9	9	9	5	5
	1750	18	18	18	20	21	0	0	0	0	0	0	18	18	18	20	21
	1252	31	31	31	31	31	0	0	0	0	0	0	31	31	31	31	31
	1315	6	8	8	8	7	7	1	1	1	1	1	7	9	9	8	8
	1910	269	279	279	279	295	0	0	0	0	0	0	269	279	279	295	295
	1940	10	10	9	10	10	1	1	1	1	1	1	11	11	10	11	11
	1930	8	8	9	9	10	0	0	0	0	0	0	8	8	9	9	10
	1249	3	3	3	3	3	0	0	0	0	0	0	3	3	3	3	3
	1811	37	32	22	22	22	56	56	69	69	69	69	93	88	91	91	91
	1110	8	8	8	8	9	2	2	2	2	2	2	10	10	10	10	11
	1040	3	3	3	3	3	1	1	1	1	1	1	4	4	4	4	4
	1260	57	57	57	57	57	20	20	20	20	19	19	77	77	77	77	76
	1011	0	0	0	0	0	5	5	5	5	5	5	5	5	5	5	5
	1305	23	22	22	22	21	3	3	3	3	3	3	26	25	25	25	24
	1306	1	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2
	1820	105	102	103	76	77	182	175	197	164	163	163	287	277	300	240	240
	1720	10	10	9	9	9	0	0	0	0	0	0	10	10	9	9	9
	1610	370	371	372	372	376	0	0	0	0	0	0	370	371	372	372	376
	1640	68	67	68	69	70	3	3	3	6	6	6	71	70	74	75	76
	1023	3	4	4	4	6	7	1	0	0	0	0	4	4	4	6	7
1410	4	5	5	5	5	0	0	0	0	0	0	4	5	5	5	5	
1325	8	8	8	8	8	1	1	1	1	1	1	9	9	9	9	9	
1120	3	3	3	3	3	0	0	0	0	0	0	3	3	3	3	3	
1031	103	110	109	115	113	2	2	2	2	2	2	105	112	111	117	115	
1431	42	43	43	41	38	2	2	2	2	2	2	44	45	45	43	40	
1420	93	91	91	91	90	4	4	4	4	4	4	97	95	95	95	94	
1731	24	23	23	23	23	45	45	45	44	44	44	69	68	68	67	67	
1761	65	68	68	68	69	0	0	0	0	0	0	65	68	68	69	69	
1335	1	1	1	1	1	0	0	0	0	0	0	1	1	1	1	1	
Total General Fund		1,640	1,659	1,650	1,637	1,663	349	340	378	343	344	1,989	1,999	2,028	1,980	2,007	

CITY OF AMARILLO
2022/2023 RECAPITULATION OF RECOMMENDED PERSONNEL AUTHORITY

Business		PERMANENT POSITIONS				PART-TIME POSITIONS				TOTAL POSITIONS							
		ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	REVISED 2021	BUDGET 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	REVISED 2021	BUDGET 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	REVISED 2021	BUDGET 2022	
WATER & SEWER UTILITIES		Unit															
Director of Utilities Capital Projects and Development Eng Environmental Laboratory Hollywood Road Wastewater Trtmnt River Road Reclamation Utility Billing Wastewater Collection Water Distribution Water Production Water Transmission Water Treatment	52110	5	5	5	5	5	0	0	0	0	0	5	5	5	5	5	
	52115	19	18	17	17	18	0	0	0	0	0	19	18	17	17	18	
	52281	21	21	21	21	21	0	0	0	0	0	21	21	21	21	21	
	52270	22	22	22	22	22	2	2	2	2	2	24	24	24	24	24	
	52260	21	21	21	21	21	2	2	2	2	2	23	23	23	23	23	
	52100	38	38	38	62	65	2	2	2	3	4	40	40	40	65	69	
	52240	38	38	38	38	38	0	0	0	0	0	38	38	38	38	38	
	52230	65	65	65	65	65	0	0	0	0	0	65	65	65	65	65	
	52200	15	15	15	15	15	0	0	0	0	0	15	15	15	15	15	
	52210	8	8	8	8	8	0	0	0	0	0	8	8	8	8	8	
	52220	31	31	30	30	30	0	0	0	0	0	31	31	30	30	30	
	Total Water & Sewer Utility		283	282	280	304	308	6	6	6	7	8	289	288	286	311	316
	Airport		54	59	58	63	64	0	0	0	0	0	54	59	58	63	64
Drainage Utility		32	32	32	32	32	0	0	0	0	0	32	32	32	32	32	
Information Technology		32	32	37	43	40	2	2	2	1	1	34	34	38	44	40	
Fleet Services		45	45	45	45	45	0	0	0	0	0	45	45	45	45	45	
Self Insurance		1	1	3	4	4	0	0	0	0	0	1	1	3	4	4	
City Care Clinic		5	5	5	5	5	0	0	0	0	0	5	5	5	5	5	
Special Revenue		109	124	130	140	141	5	5	5	7	3	114	129	137	143	144	
TOTAL		2,201	2,239	2,240	2,273	2,302	362	363	392	354	355	2,563	2,592	2,632	2,627	2,657	

City of Amarillo Employees by Function - Fiscal Year 2022/23



The Public Safety functional group, which includes both the Police and Fire Departments, employs the largest number of employees at 892 full-time positions and 20 part-time positions.

Leisure Services departments consist of 192 full-time and 260 seasonal employees, most of which are located under Parks and Recreation.

The Utility Services group, consisting of the Solid Waste Collection and Disposal, the Water and Sewer Departments, and Drainage Utility, employs 473 full-time and 12 part-time positions.

The Transportation group, which includes Street, Traffic, Transit, and Airport, employs 246 full-time positions and 48 part-time positions.

CITY OF AMARILLO

**CITY EMPLOYEES BY FUNCTIONAL GROUP
FOR FISCAL YEAR 2022/2023**

PUBLIC SAFETY	FULL TIME	PART TIME	LEISURE SERVICES	FULL TIME	PART TIME
Judicial	3	1	Civic Center	36	9
Emergency Management	5	-	Library	57	19
Emergency Management Grants	1	-	Parks and Recreation	77	163
Amarillo Emergency Comm. Cntr.	62	2	Golf	22	69
Municipal Court	21	3	Total	192	260
Office of Civil Hearings	1	1			
Police	376	-	TRANSPORTATION		
Police Civilian Personnel	70	6			
Animal Management and Welfare	46	3	Street	90	4
Fire	295	-	Transit	69	-
Fire Civilian Personnel	10	1	Traffic	23	44
Court Security Fund	2	3	Photographic Traffic Enforcement	-	-
Total	892	20	Airport	64	-
			Total	246	48
GENERAL GOVERNMENT					
Mayor and Council	-	5	UTILITY SERVICES		
City Manager	10	1			
City Attorney	10	-	Solid Waste Disposal	38	2
City Secretary	3	-	Solid Waste Collection	113	2
Public Communications	7	-	Water & Sewer	290	8
Total	30	6	Drainage Utility	32	-
			Total	473	12
SUPPORT SERVICES			DEVELOPMENT SERVICES		
Human Resources	9	2			
Risk Management	3	-	Public Works (previously Engineering)	5	-
Custodial Operations	30	-	Capital Projects and Development Eng	36	2
Facilities Maintenance	31	-	Planning and Development Services	9	-
Finance	7	1	Building Safety	42	-
Accounting	15	2	Environmental Health	21	-
Purchasing	8	1	Fire Marshal	10	-
Benefits	3	1	Urban Transportation Planning	-	-
Central Stores	7	-	Total	123	2
Fleet Services	45	-			
Information Technology	40	-	HEALTH & HUMAN SERVICES		
City Care Clinic	5	-			
Self Insurance	4	-	Vital Statistics	1	-
Total	207	7	Community Development & Housing	43	-
			Health Grants	95	-
			Total	139	-

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
GROUP G-01	G01	CLR052 311 CUSTOMER SERVICE REPRESENTATIVE I		12.000	20.202
		CLR400 ADMINISTRATIVE ASSISTANT I		2,080	3,502
		TRD040 BUILDING ATTENDANT I	13.000	24,960	42,021
		TRD530 BUS DRIVER			
		TRD910 CUSTODIAN I	15.000		
		CLR955 DELIVERY DRIVER			
		CLR189 FRONT DESK ATTENDANT			
		TRD935 LABORER	13.000		
		TEC770 PHOTO TECHNICIAN			
		TRD900 SECURITY GUARD	13.000		
		TRD925 SERVICER I	13.000		
		TRD930CDL UTILITY WORKER WITH CDL	18.000		
		TRD930 UTILITY WORKER WITHOUT CDL	13.000		
		TEC587 WIC TECHNICIAN I	13.000		
GROUP G-02	G02	CLR053 311 CUSTOMER SERVICE REPRESENTATIVE II		12.320	21.212
		CLR405 ADMINISTRATIVE ASSISTANT II		2,135	3,677
		TRD215 ADOPTION SPECIALIST	13.150	25,626	44,121
		TRD590 ANIMAL ATTENDANT	13.150		
		TRD041 BUILDING ATTENDANT II	13.150		
		TRD065 BUILDING MECHANIC TRAINEE	13.150		
		CLR135 COLLECTIONS CLERK I			
		CLR565 COMMUNITY HEALTH WORKER			
		CLR561 COMMUNITY SERVICE AIDE			
		TRD047 CUSTODIAN II	15.150		
		CLR430 CUSTOMER SERVICE REPRESENTATIVE			
		CLR935 EVIDENCE CLERK			
		TRD252 GATE ATTENDANT	13.150		
		TRD430 GREENSKEEPER I	13.150		
		TRD805 GROUNDWATER OPERATOR	13.150		
		TRD170 METER READER I	13.150		
		TEC950 PARK TECHNICIAN I	13.150		
		TEC851 PRINT SHOP TECHNICIAN I	13.150		
		CLR167 STORE CLERK			
		TRD333 WATER METER MECHANIC I	13.150		
		TEC590 WIC TECHNICIAN II	13.150		
GROUP G-03	G03	CLR410 ADMINISTRATIVE ASSISTANT III		12.936	22.273
		TRD080 AIRPORT MECHANIC I	13.500	2,242	3,861
		PRF085 AIRPORT OPERATIONS AGENT		26,907	46,327
		TRD904 BUILDING MECHANIC I	13.500		
		CLR950 BUYER I			
		CLR077 CALL CENTER AGENT			
		CLR965 CIRCULATION SUPERVISOR			
		TEC900 COMM TECHNICIAN ASSISTANT I	13.300		
		CLR411 DEPUTY COURT CLERK I			
		CLR075 DEPUTY REGISTRAR			
		TRD221 EQUIPMENT OPERATOR I	18.000		
		TEC771 EVIDENCE TECHNICIAN	13.300		
		TRD435 GOLF IRRIGATION TECH I	13.300		
		TRD431 GREENSKEEPER II	13.300		
		PRF034 LIBRARY ASSISTANT			
		TRD171 METER READER II	13.300		
		TRD335 METER SERVICE REP II	13.300		
		TEC585 NUTRITION TECHNICIAN L	13.300		
		TRD970 PARK MAINTENANCE MECHANIC I	13.300		
		TRD415 PARK PLUMBER I	13.300		
		TEC951 PARK TECHNICIAN II	13.300		
		TEC400 PERMIT TECHNICIAN	13.300		
		TEC852 PRINT SHOP TECHNICIAN II	13.300		
		TRD050 RANGE OFFICER	13.300		
		TRD234 SERVICER II	13.300		
		TEC560 SOLID WASTE SERVICE TECHNICIAN	13.300		
		PRF571 STD/HIV OUTREACH SPECIALIST I			
		TEC220 TRAFFIC CONTROL TECHNICIAN	13.300		
		CLR605 TRAFFIC GUIDE/PARKING ENFCMT			
		TEC541 TRAFFIC TECHNICIAN I	13.300		
		TRD411 TREE TRIMMER	13.300		

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
	CLR412	UTILITY BILLING CASHIER			
	TRD331	UTILITY LOCATOR		13.300	
	TRD334	WATER METER MECHANIC II		13.300	
	TRD240	WELDER I		13.300	
	TEC591	WIC TECHNICIAN III		13.300	
	TEC955	ZOO KEEPER I		13.300	
GROUP G-04	G04	CLR121	ACCOUNTS PAYABLE CLERK	13.583	23.386
		CLR415	ADMINISTRATIVE ASSISTANT IV	2,354	4,054
		TRD565	ANIMAL CARE WORKER	28,253	48,643
		TEC943	BACTERIOLOGY TECHNICIAN		
		CLR065	BENEFITS COORDINATOR I		
		TRD042	BUILDING ATTENDANT III		
		TRD905	BUILDING MECHANIC II	19.000	
		TRD043	BUILDING TECHNICIAN		
		TRD535	BUS/VAN OPERATER WITH OUT CDL	15.000	
		TRD535CDL	BUS/VAN OPERATOR WITH CDL	18.000	
		CLR951	BUYER II		
		CLR620	CLINIC AIDE		
		TEC905	COMM TECHNICIAN ASSISTANT II		
		TRD222	CONCRETE FINISHER		
		TRD160	CSR INTAKE SPECIALIST		
		TRD046	CUSTODIAN III	15.400	
		CLR068	CUSTOMER SERVICE LEAD		
		CLR096	DATA ADMINISTRATOR		
		CLR416	DEPUTY COURT CLERK II		
		CLR535	DISPATCHER		
		TEC211	ENGINEERING AIDE I		
		TRD950	EQUIPMENT OPERATOR II	15.400	
		TRD436	GOLF IRRIGATION TECH II		
		TRD980	HOUSING INSPECTOR		
		TRD341	LIFT STATION MAINT MECH I		
		TEC586	NUTRITION TECHNICIAN II		
		TRD410	PARK MAINTENANCE MECHANIC II		
		TRD416	PARK PLUMBER II		
		TEC853	PRINT SHOP TECHNICIAN III		
		TRD555	REHAB INSPECTOR I		
		PRF095	SECURITY OPERATIONS SUPERVISOR		
		PRF575	STD/HIV OUTREACH SPECIALIST II		
		TEC213	SURVEYOR I		
		TEC225	TRAFFIC CONTROL SPECIALIST		
		TRD964	TREATMENT PLANT OPERATOR I	18.000	
		TRD954	UTILITY MAINTENANCE MECHANIC I		
		TRD960	UTILITY OPERATOR	15.400	
		CLR455	VITAL STATISTICS CLERK		
		TRD241	WELDER II		
		TEC160	WIC TECHNICIAN IV		
		PRF005	ZOO EDUCATION COORDINATOR		
		TEC952	ZOO EDUCATION COORDINATOR		
		TEC956	ZOO KEEPER II		

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
GROUP G-05	G05	CLR130 ADMINISTRATIVE SUPERVISOR		14.262	24.555
		CLR941 ADMINISTRATIVE TECHNICIAN		2,472	4,256
		TRD560 ANIMAL MGMT OFFICER TRAINEE		29,666	51,075
		CLR113 ARRAIGNMENT CLERK			
		MGT270 ASSISTANT BOX OFFICE MANAGER			
		PRF452 ASST GOLF PROFESSIONAL II			
		CLR045 ASST. AQUATIC COORDINATOR			
		CLR044 ASST. RECREATION COORDINATOR			
		PRF110 BAILIFF			
		CLR602 BENEFITS COORDINATOR II			
		CLR952 BUYER III			
		CLR191 CALL CENTER LEAD			
		CLR557 CASHIER LEAD			
		CLR925 CLAIMS ASSISTANT			
		CLR131 DEPUTY COURT CLERK SUPERVISOR			
		TRD055 ELECTRICIAN TRAINEE	19.000		
		TRD951 EQUIPMENT OPERATOR III	16.000		
		CLR085 EXECUTIVE ASSISTANT			
		CLR190 FRONT DESK MANAGER			
		CLR560 HOUSING TECHNICIAN			
		TRD350 INDUSTRIAL WASTE INSPECTOR			
		CLR166 INVENTORY CLERK			
		TEC030 IT GENERALIST			
		TRD920 MECHANIC APPRENTICE			
		CLR555 MOBILE UNIT AGENT			
		TEC340 ODOR CONTROL TECHNICIAN			
		CLR945 OFFICE ADMINISTRATOR			
		TRD233 PAINTER AND BODY REPAIRER			
		CLR960 PAYROLL TECHNICIAN			
		CLR195 POOL MANAGER			
		TRD351 STORM WATER INSPECTOR			
		TRD952 SW EQUIPMENT OPERATOR I	16.000		
		CLR975 TRAINING RECORDS ADMINISTRATOR			
		TRD965 TREATMENT PLANT OPERATOR II	16.000		
		TEC120 UTILITY TECHNICIAN	15.500		
		TEC162 WIC TECHNICIAN V			
GROUP G-06	G06	CLR120 ACCOUNTING ASSISTANT		14.975	25.784
		CLR585 ACCOUNTING TECHNICIAN		2,596	4,469
		CLR947 ADMINISTRATIVE SPECIALIST I		31,149	53,630
		TRD917 AIRPORT LANDSIDE FLEET MECHANIC	25.340		
		TRD962 AIRPORT MECHANIC III	20.850		
		TRD592 ANIMAL MANAGEMENT OFFICER I			
		CLR010 BILLING SPECIALIST			
		TRD906 BUILDING MECHANIC III	19.500		
		CLR953 BUYER IV			
		MGT210 CAPITAL IMPRV PROGRAM COORD.			
		CLR030 CASE WORKER			
		PRF351 CHEMIST I			
		TRD070 CUSTODIAL FOREPERSON	15.550		
		TEC216 DESIGN TECHNICIAN I			
		MGT245 DISPATCHER/ROUTE SUPERVISOR	19.000		
		TRD255 DISPOSAL EQUIPMENT OPERATOR	15.550		
		MGT224 DRAINAGE UTILITY FOREPERSON			
		TRD915 ELECTRICIAN I	24.500		
		TEC920 ENGINEERING ASSISTANT I			
		TRD220 EQUIPMENT OPERATOR IV	16.500		
		TRD440 GOLF EQUIPMENT MECHANIC			
		MGT140 HCV MANAGER (HOUSING)			
		CLR820 HMIS DATA TECHNICIAN			
		MGT135 HOME MANAGER			
		PRF592 IMMUNIZATION OUTREACH SPEC			
		TRD085 INSPECTION SPECIALIST			
		TEC588 NUTRITION TECHNICIAN III			
		CLR630 OFFICE MANAGER			
		MGT950 PARK FOREPERSON I			
		CLR575 PEER SUPPORT SPECIALIST			
		TEC942 PROCESS CONTROL TECHNICIAN			
		PRF145 SENIOR BAILIFF			

CITY OF AMARILLO
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	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
	CLR145	SENIOR BUYER			
	CLR230	SERVICE WRITER			
	MGT340	SEWER FOREPERSON			
	TEC543	SIGNAL TECHNICIAN			
	MGT221	STREET FOREPERSON I	16.500		
	CLR220	STREET PROGRAM COORDINATOR			
	PRF560	SUPPORTIVE HOUSING COORDINATOR			
	TEC212	SURVEYOR II			
	TRD953	SW EQUIPMENT OPERATOR	16.000		
	TEC542	TRAFFIC TECHNICIAN II			
	TRD250	TRANSFER STATION OPERATOR	18.000		
	TRD966	TREATMENT PLANT OPERATOR III	17.000		
	TRD956	UTILITY MAINT MECH II			
	MGT330	WATER FOREPERSON			
GROUP G-07	G07	CLR150	ADMINISTRATIVE COORDINATOR	15.724	27.073
		TRD593	ANIMAL MANAGEMENT OFFICER II	2,726	4,693
		TRD975	ASSISTANT GOLF COURSE SUPER	32,706	56,312
		MGT045	ASSISTANT PRODUCTION MANAGER		
		PRF450	ASST GOLF PROFESSIONAL I		
		CLR775	CIVILIAN INVESTIGATOR I		
		TEC901	COMMUNICATIONS TECHNICIAN		
		TRD520	COMMUNITY IMPROVEMENT INSPECT	19.000	
		CLR550	CUSTOMER SERVICE TECHNICIAN		
		CLR770	EMERGENCY COMM SPECIALIST	23.000	
		TEC555	ENVIRONMENTAL TECHNICIAN	16.830	
		TEC150	ENVT COMPLIANCE TECHNICIAN		
		CLR155	EVENTS COORDINATOR		
		MGT900	EVENTS SUPERVISOR		
		TRD597	FIRE MECHANIC 1		
		PRF025	FITNESS/WELLNESS COORD		
		TRD600	FLEET MECHANIC I		
		TEC130	IT ASSISTANT		
		PRF070	LEGAL ASSISTANT		
		TRD342	LIFT STATION MAINT MECH II		
		CLR140	MARKETING ADMINISTRATOR		
		CLR090	MARKETING COORDINATOR		
		TRD921	MECHANIC I		
		TEC589	NUTRITION TECHNICIAN IV		
		PRF165	PARK PROGRAM COORDINATOR		
		TEC520	PLANNING TECHNICIAN	17.788	
		TRD510	PLUMBING INSPECTOR		
		TEC065	PRODUCTION TECHNICIAN		
		TEC918	PROJECT REPRESENTATIVE I	17.750	
		TEC005	QUALITY CONTROL TECH		
		TRD556	REHAB INSPECTOR II		
		TRD232	SENIOR WELDER		
		TEC903	SIREN TECH		
		MGT222	STREET FOREPERSON II		
		TEC222	TRAFFIC DESIGN TECHNICIAN		
		TRD957	UTILITY MAINT MECH III		
		PRF440	VISITOR SERVICE SPECIALIST		
		TEC945	WATER BACTERIOLOGIST		
		MGT345	WATER/SEWER FOREPERSON I	17.500	
GROUP G-08	G08	CLR013	ACCOUNTS PAYABLE/PURCHASER	16.510	28.426
		MGT120	AFTERNOON SHELTER SUPERVISOR	2,862	4,927
		TRD926	AIRPORT LANDSIDE/FLEET FOREPERSON	34,342	59,127
		CLR040	AIRPORT OFFICE MANAGER		
		PRF088	AIRPORT OPERATIONS COORDINATOR		
		PRF420	AQUATICS SPECIALIST		
		TEC915	ASSIST SOLID WASTE SVC COORD		
		CLR042	ASSISTANT CASHIER SUPERVISOR		
		PRF430	ATHLETIC SPECIALIST		
		CLR635	BOOKKEEPER/PURCHASING SPEC		
		TRD511	BUILDING INSPECTOR I		
		MGT520	BUILDING SAFETY MANAGER		
		PRF352	CHEMIST II		
		CLR780	CIVILIAN INVESTIGATOR II		

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	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
	CLR025	CLINIC MANAGER			
	CLR118	COURT PROGRAM COORDINATOR			
	TEC215	DESIGN TECHNICIAN II			
	CLR581	DISEASE INTERVENTION SPC			
	PRF105	DOMESTIC VIOLENCE TEAM COORD.			
	TRD514	ELECTRICAL INSPECTOR I			
	TRD060	ELECTRICIAN II	30.000		
	TEC930	ELECTRONICS/INSTRUMENT TECH			
	PRF903	EMERGENCY MANAGEMENT PLANNER			
	TEC921	ENGINEERING ASSISTANT II	19.500		
	PRF060	FACILITIES COORDINATOR	30.000		
	TEC170	GIS TECHNICIAN			
	TEC450	GREENHOUSE TECHNICIAN			
	PRF030	LIBRARIAN I			
	PRF577	LINKAGE TO CARE COORDINATOR			
	TRD506	MASTER PLUMBER			
	TRD923	MECHANIC FOREPERSON	18.530		
	PRF585	NUTRITIONIST I			
	MGT117	OPERATIONS MANAGER			
	MGT951	PARK FOREPERSON II			
	PRF902	PLANNER I	21.634		
	TRD525	PLANS EXAMINER	19.000		
	PRF142	RECREATION COORDINATOR			
	MGT241	ROUTE SUPERVISOR	19.000		
	TEC910	SOLID WASTE TECHNICIAN			
	TEC932	STORM SEWER TECHNICIAN			
	CLR012	SYSTEMS SPECIALIST			
	CLR015	TRAINER/QA SPECIALIST			
	TRD972	TRANSFER STATION MAINT MECH			
	PRF600	U. R. NURSE			
	CLR175	VETERINARY ASSISTANT			
	TRD175	VETERINARY ASSISTANT			
	MGT432	VISITOR SERVICE COORDINATOR			
	CLR450	VITAL STATISTICS SUPERVISOR			
	MGT931	WATER AND SEWER SUPERVISOR I	23.380		
	TEC320	WATER OPS/COMPLIANCE TECH			
GROUP G-09	G09	PRF610	AMBULANCE PERMIT ANALYST	17.336	29.848
		MGT253	ASSIST TRANSFER STATION SUPV	3,005	5,174
		MGT251	ASSISTANT LANDFILL SUPERVISOR	36,059	62,083
		MGT420	ATHLETIC SUPERVISOR		
		MGT082	BUILDING FOREPERSON		
		PRF705	CASE MANAGER-SOCIAL WORKER		
		PRF354	CHEMIST-BIOLOGIST		
		CLR110	COURT REPORTER		
		PRF075	CRIME DATA ANALYST		
		CLR098	CUSTOMER SERVICE SUPERVISOR		
		TEC925	DEV SERVICES PROJECT COORD		
		PRF550	ENV HEALTH SPECIALIST I	19.230	
		TRD595	FIRE MECHANIC II		
		TRD810	FLEET INV EQUIP CONTROL TECH		
		TRD605	FLEET MECHANIC II		
		TEC155	FORENSIC VIDEO TECHNICIAN		
		PRF910	L V N		
		TRD075	LANDSIDE/FLEET COORDINATOR	25.340	
		MGT242	MAINTENANCE SHOP SUPERVISOR		
		PRF500	MANAGEMENT ANALYST		
		TRD922	MECHANIC II		
		PRF586	NUTRITIONIST II		
		CLR779	POLICE DATA ADMINISTRATOR		
		MGT321	PROCESS CONTROL SUPERVISOR		
		TEC919	PROJECT REPRESENTATIVE II	22.500	
		TRD242	ROOFING INSPECTOR		
		TRD540	SAFETY AND TRAINING OPS SUPV		
		TEC926	SENIOR ENGINEERING ASSISTANT	21.500	
		MGT540	SIGNAL FOREPERSON		
		MGT541	SIGNS AND MARKINGS SUPERVISOR		
		TEC550	TRAFFIC OPERATIONS TECHNICIAN		
		MGT535	TRANSIT OPERATIONS SUPERVISOR		
		MGT910	TREAT PLANT MAINT FOREPERSON	19.000	
		MGT930	WATER AND SEWER SUPERVISOR II	23.380	

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	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
GROUP G-10	G10	CLR055 311 CUSTOMER SERVICE SUPV		18.203	35.518
		PRF125 ACCOUNTANT I		3,155	6,157
		PRF155 ACCREDITATION & COMP OFFICER		37,862	73,878
		TRD073 AIRPORT MAINTENANCE COORD			
		TRD074 AIRSIDE MAINTENANCE COORD	24.720		
		TRD594 ANIMAL MANAGEMENT OFFICER III			
		MGT041 BOX OFFICE MANAGER			
		PRF810 BUSINESS ANALYST			
		CLR840 CALL CENTER SUPERVISOR			
		CLR057 CASHIER SUPERVISOR			
		MGT030 CENTER SUPERVISOR			
		ADM160 CENTRAL STORES SUPERINTENDENT			
		PRF353 CHEMIST III			
		TEC927 CHIEF DESIGN TECHNICIAN			
		PRF302 CIVIL ENGINEER I	24.520		
		CLR005 COMMUNICATIONS COORDINATOR			
		PRF078 CRIME SCENE TECHNICIAN			
		PRF002 DEVELOPMENT COORDINATOR			
		MGT039 DIRECTOR OF BOOKING			
		MGT225 DRAINAGE UTILITY SUPERVISOR			
		PRF570 EDUCATION COORDINATOR			
		MGT320 ELECTRONIC/INSTRUMENT SUPV			
		MGT115 EMERGENCY COMMUNICATIONS MGT COORD			
		TEC923 ENGINEERING DESIGN COORD	20.000		
		MGT902 EVENTS MANAGER			
		PRF061 FACILITIES COORDINATOR II			
		TRD045 FACILITIES SUPERVISOR			
		TRD608 FLEET SUPERVISOR I			
		TEC335 INDUSTRIAL WASTE SUPERVISOR			
		MGT250 LANDFILL SUPERVISOR			
		PRF031 LIBRARIAN II			
		MGT260 MAINTENANCE SHOP COORDINATOR			
		TRD615 MECHANIC SUPERVISOR 1			
		PRF587 NUTRITIONIST III			
		MGT941 OPERATIONS CONTROL SUPERVISOR			
		MGT411 PARK HORTICULTURAL SUPERVISOR			
		MGT412 PARK MAINTENANCE SUPERVISOR			
		MGT410 PARK OPERATIONS SUPERVISOR			
		PRF400 PARK PLANNER			
		CLR850 PRINT SHOP SUPERVISOR			
		MGT040 PRODUCTION MANAGER			
		MGT560 PROGRAM COORDINATOR	20.000		
		MGT400 RECREATION SUPERVISOR			
		MGT044 SENIOR TELECOMMS SUPERVISOR			
		TEC540 SIGNAL OPERATIONS TECHNICIAN			
		MGT545 SIGNAL SUPERVISOR			
		MGT240 SOLID WASTE SERVICE COORD			
		TEC928 STORMWATER SUPERVISOR			
		MGT220 STREET SUPERVISOR	18.200		
		MGT238 SW CUSTOMER SERVICE COORD			
		TEC210 SYSTEMS ADMINISTRATOR I			
		PRF055 TECHNICAL HAZARDS COORDINATOR			
		MGT046 TELECOMMS SHIFT SUPERVISOR			
		MGT043 TRAINING/QA SUPERVISOR			
		MGT252 TRANSFER STATION SUPERVISOR			
		MGT430 ZOO CURATOR			
GROUP G-11	G11	PRF126 ACCOUNTANT II		19.113	37.295
		MGT035 ADMIN OPERATIONS MANAGER		3,313	6,464
		CLR080 ADMINISTRATIVE SPECIALIST II		39,755	77,573
		CLR035 ADOPTION COORDINATOR			
		MGT090 AIRPORT FACILITIES MANAGER			
		MGT590 AMW FIELD SUPERVISOR			
		TEC115 BAS CONTROL TECHNICIAN	20.000		
		PRF036 BEAUTIFICATION-PUBLIC ARTS CRD			
		TRD512 BUILDING INSPECTOR II			
		TRD500 COMMUNITY SAFETY INSPECTOR			
		PRF033 COORD OF PR AND PROGRAMMING			

CITY OF AMARILLO
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		CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
		PRF074	CRIME DATA ANALYST SUPERVISOR			
		PRF350	ENVIRONMENTAL CHEMIST			
		PRF800	FIRE INSPECTOR			
		TRD610	FLEET SUPERVISOR II			
		MGT150	GRANT MANAGER			
		PRF140	HEALTH INFORMATICS PROG SPEC			
		MGT145	HMIS MANAGER			
		CLR610	HOUSING PROGRAM COORDINATOR			
		PRF250	HUMAN RESOURCE GENERALIST			
		TEC123	IT SUPPORT SPECIALIST I			
		TEC121	IT TECHNICIAN			
		PRF032	LIBRARIAN III			
		PRF028	LIBRARY TECH SPECIALIST			
		TRD230	MECHANIC SUPERVISOR II			
		PRF588	NUTRITIONIST IV			
		TEC137	PERSONAL COMPUTER SPECIALIST			
		MGT055	PROJECT CONSTRUCTION SUPV			
		PRF122	PROPERTY ACCOUNTANT ANALYST			
		MGT915	TEAM LEADER-COMING HOME			
		TEC907	TELEPHONE SYSTEMS ENGINEER I			
GROUP G-12	G12	PRF128	ACCOUNTANT III		20.069	39.160
		PRF080	AIRPORT POLICE OFFICER	22.080	3,479	6,788
		TEC010	AIRPORT TECHNOLOGY SPECIALIST		41,743	81,452
		PRF625	BENEFITS SPECIALIST			
		PRF300	CIVIL ENGINEER II	31.250		
		TEC570	DIETITIAN I			
		PRF581	EDUCATOR/SNS COORDINATOR			
		PRF065	EXEC ASSIST TO THE CITY MGR			
		PRF090	EXEC ASSIST TO THE CITY MGR			
		PRF875	FACILITIES FIELD SUPERVISOR	31.000		
		TEC124	IT SUPPORT SPECIALIST II			
		PRF901	PLANNER II	24.085		
		CLR800	POLICE RECORDS MANAGER			
		PRF850	PROPERTY & EVIDENCE MANAGER			
		TEC908	TELEPHONE SYSTEMS ENGINEER II			
		PRF017	TRAINING COORDINATOR			
GROUP G-13	G13	TRD801	CHIEF MECHANIC		21.072	41.118
		PRF551	ENV HEALTH SPECIALIST II	25.220	3,652	7,127
		TEC177	IT CAD SPECIALIST		43,830	85,525
		TEC125	IT SUPPORT SPECIALIST III			
		PRF900	SENIOR PLANNER			
		MGT601	SR HR GENERALIST			
GROUP G-14	G14	MGT810	AIRPORT OPERATIONS MANAGER		22.126	43.173
		PRF081	AIRPORT POLICE SERGEANT		3,835	7,483
		ADM088	AIRPORT SHIFT COORDINATOR		46,021	89,799
		PRF035	CIVIL OPERATIONS COORDINATOR			
		PRF015	COMMUNICATIONS MANAGER			
		PRF552	ENV HEALTH SPECIALIST III	27.400		
		ADM551	ENVIRONMENTAL ADMINISTRATOR			
		TEC131	INFRASTRUTURE ADMINISTRATOR			
		TEC178	IT CAD ADMINISTRATOR			
		TEC126	IT SUPPORT SPECIALIST IV			
		ADM032	LIBRARIAN IV			
		PRF010	MARKETING MANAGER			
		PRF805	OUTREACH MANAGER			
		PRF160	SAFETY COORDINATOR			
		PRF807	SOCIAL MEDIA MANAGER			
		TEC139	SOFTWARE DEVELOPER I			
		PRF011	VISUAL PRODUCTION MANAGER			
GROUP G-15	G15	MGT800	AIRPORT BUSINESS & PROC COORD		23.232	45.332
		TEC140	APPLICATION SPECIALIST I		4,027	7,858

CITY OF AMARILLO
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	CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
	PRF071	ATTORNEY I		48,322	94,291
	PRF130	BUDGET ANALYST			
	PRF135	CD COORDINATOR			
	TRD545	CHIEF BUILDING INSPECTOR			
	TRD515	CHIEF ELECTRICAL INSPECTOR			
	TRD800	CHIEF ELECTRICIAN			
	TRD450	CHIEF MECHANICAL INSPECTOR			
	TRD513	CHIEF PLANS EXAMINER			
	TRD516	CHIEF PLUMBING INSPECTOR			
	MGT610	CLAIMS ADMINISTRATOR			
	TRD505	COMMUNITY IMPROVEMENT CHIEF			
	MGT775	COMPLIANCE MANAGER			
	TEC146	DATABASE ADMINISTRATOR I			
	TEC571	DIETITIAN II			
	PRF553	ENV HEALTH SPECIALIST IV			
	MGT780	FIELD SERVICES MANAGER			
	PRF120	FINANCIAL ACCOUNTANT/GRANT MGR			
	PRF870	FIRE INVESTIGATOR/INSPECTOR I			
	MGT050	FLEET MANAGER			
	TEC172	GIS ADMINISTRATOR I			
	ADM900	GOLF COURSE SUPERINTENDENT			
	PRF170	HCID SURVEILLANCE LEAD			
	ADM899	HEAD GOLF PROFESSIONAL			
	PRF750	HEALTH EDUCATOR			
	PRF150	HEALTH PLANNER			
	TEC122	INFORMATION TECHNOLOGY ANALYST			
	TEC132	INFRASTRUCTURE ENGINEER I			
	TEC143	IT DEVELOPER I			
	TEC174	IT PUBLIC SAFETY TECHNICIAN I			
	PRF345	PAYROLL COORDINATOR			
	PRF131	PUBLIC WORKS ANALYST			
	PRF572	REGISTERED NURSE			
	PRF040	RESOURCE ADMINISTRATOR			
	MGT615	RISK MANAGEMENT SPECIALIST			
	MGT790	SHELTER MANAGER			
	TEC107	SPECIAL PROJECTS MANAGER			
GROUP G-16	G16	TEC141	APPLICATION SPECIALIST II	24,393	47,599
		ADM340	ASSIST WASTEWATER COLL SUPER	4,228	8,250
		ADM065	ASSIST WASTEWATER TREAT SUPER	50,738	99,005
		ADM331	ASSIST WATER DIST SUPER		
		ADM321	ASSIST WATER PRODUCTION SUPER		
		ADM025	ASSISTANT CITY SECRETARY		
		ADM093	ASSISTANT EMERG MGMT COMM MGR		
		ADM171	ASSISTANT MGR UTILITY BILLING		
		ADM411	ASSISTANT PARK SUPERINTENDENT		
		ADM241	ASSISTANT SOLID WASTE SUPER		
		ADM221	ASSISTANT STREET SUPER		
		ADM090	ASST. DRAINAGE UTILITY SUPT.		
		ADM231	ASST. FLEET SUPERINTENDENT		
		TRD451	CHIEF MECHANICAL & PLUMBING IN		
		PRF304	CIVIL ENGINEER III - PE	38,460	
		TEC147	DATABASE ADMINISTRATOR II		
		PRF540	ENV HEALTH SUPERVISOR		
		PRF650	EPIDEMIOLOGIST		
		PRF871	FIRE INVESTIGATOR/INSPECTOR II		
		TEC173	GIS ADMINISTRATOR II		
		TEC133	INFRASTRUCTURE ENGINEER II		
		TEC100	IT ARCHITECT		
		TEC144	IT DEVELOPER II		
		TEC175	IT PUBLIC SAFETY TECHNICIAN II		
		TEC180	IT SECURITY ARCHITECT		
		MGT665	RADIO COMMS COORDINATOR		
		ADM610	SAFETY MANAGER		
		ADM325	SENIOR COMMS OFFICER		
		MGT235	SENIOR SERVICES COORDINATOR		
		ADM018	SR COMMUNICATIONS OFFICER		
GROUP G-17	G17	MGT081	AIRPORT POLICE COMMANDER	25,613	49,979

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		CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
		TEC142	APPLICATION SPECIALIST III		4,440	8,663
		ADM035	ASSISTANT BUILDING OFFICIAL		53,275	103,956
		ADM015	ASSISTANT TO THE CITY MANAGER			
		PRF072	ATTORNEY II			
		PRF580	COORD OF PUBLIC HEALTH PREP			
		TEC148	DATABASE ADMINISTRATOR III			
		ADM042	DIRECTOR OF OPERATIONS			
		ADM124	GIS SERVICE MANAGER			
		TEC134	INFRASTRUCTURE ENGINEER III			
		TEC049	IT CYBERSECURITY ENGINEER			
		TEC176	IT PUBLIC SAFETY TECH III			
		ADM126	IT SUPPORT MANAGER			
		ADM155	IT SUPPORT MANAGER			
		ADM129	IT TELECOMMUNICATIONS MANAGER			
		PRF605	NURSE PRACTITIONER			
		MGT065	OEM PROJECT COORDINATOR			
		MGT025	PLANNING & DEV SERVICES MGR			
		MGT580	PROGRAM MANAGER			
		TEC145	SENIOR IT DEVELOPER III			
		TEC045	SOFTWARE DEVELOPER II			
GROUP G-18	G18	ADM125	ENTERPRISE APPLICATION MANAGER		26.894	52.477
		TEC046	ENTERPRISE APPLICATIONS MGR		4,662	9,096
		PRF100	INTERNAL AUDITOR		55,939	109,152
		ADM128	IT INFRASTRUCTURE MANAGER			
		TEC047	IT INFRASTRUCTURE MGR			
		ADM127	IT PUBLIC SAFETY MANAGER			
		ADM091	PROJECT MANAGER			
		ADM092	PUBLIC WORKS MANAGER			
		PRF303	SENIOR PROJECTS COORDINATOR			
		ADM165	WATER RECLA FACILITY MANAGER			
		ADM175	WATER UTILITIES MAINT MANAGER			
GROUP G-20	G20	ADM115	ASSOCIATE MUN COURT JUDGE		29.650	57.856
		ADM095	EMERG COMM CENTER MANAGER		5,139	10,028
		ADM130	INFORMATION TECHNOLOGY MANAGER		61,673	120,341
GROUP G-21	G21	ADM121	ASSISTANT CITY AUDITOR		31.133	60.749
		ADM211	ASSISTANT CITY ENGINEER		5,396	10,530
		ADM041	ASSISTANT CIVIC CENTER MANAGER		64,756	126,358
		ADM591	ASSISTANT DIRECTOR OF AM & W			
		ADM085	ASSISTANT DIRECTOR OF AVIATION			
		ADM061	ASSISTANT FACILITIES MANAGER			
		ADM141	ASSISTANT PURCHASING AGENT			
		ADM531	ASSISTANT TRANSIT MANAGER			
		ADM055	ASSISTANT WIC DIRECTOR			
		ADM560	ASST COMM DEVELOPMENT DIRECTOR			
		ADM031	ASST DIR OF LIBRARY SERVICES			
		ADM580	ASST DIR OF PUBLIC HEALTH			
		ADM112	ASST DIR. OF COURT SERVICES			
		ADM051	ASST EMERGENCY MGMT COORD			
		ADM404	ASST. GM OF GOLF OPERATIONS			
		ADM078	ATTORNEY III- ASST CITY ATTY			
		ADM355	CHIEF CHEMIST ENVT PGM MGR			
		ADM310	CHIEF WATER UTILITIES ENGINEER			
		ADM073	DEPUTY BUILDING OFFICIAL			
		ADM081	DEPUTY DIRECTOR OF AVIATION			
		ADM099	DEPUTY ENV HEALTH DIRECTOR			
		MGT871	DEPUTY FIRE MARSHALL			
		ADM105	DRAINAGE UTILITY SUPER			
		PRF020	ECON DEVELOPMENT SPECIALIST			
		ADM230	FLEET SUPERINTENDENT			
		ADM601	HUMAN RESOURCES MANAGER			
		ADM905	MPO ADMINISTRATOR			
		ADM410	PARK SUPERINTENDENT			
		ADM240	SOLID WASTE SUPERINTENDENT			
		ADM220	STREET SUPERINTENDENT			

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

		CLASS	DESCRIPTION	STARTING RATE	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
		ADM541	TRANSPORTATION SUPERINTENDENT			
		ADM345	WASTEWATER TREATMENT SUPER			
		ADM330	WATER AND SEWER SYSTEM SUPER			
		ADM320	WATER PRODUCTION SUPER			
GROUP G-22	G22	ADM075	SENIOR ASST. CITY ATTORNEY		32,690	63,786
		TEC048	IT PRINCIPAL ENGINEER		5,666	11,056
					67,994	132,674
GROUP G-23	G23	ADM047	ANIMAL MANAGEMENT & WELFARE VETERINARIAN		34,324	66,975
		ADM101	ASSISTANT DIRECTOR OF FINANCE		5,949	11,609
		ADM401	ASSISTANT DIRECTOR OF PARKS AND RECREATION		71,394	139,309
		ADM215	ASSISTANT DIRECTOR OF PLANNING			
		ADM201	ASSISTANT DIRECTOR OF PUBLIC WORKS			
		ADM301	ASSISTANT DIRECTOR OF UTILITIES			
		ADM705	ASSISTANT SHELTER VETERINARIAN			
		ADM071	DEPUTY CITY ATTORNEY			
		ADM405	GM OF GOLF OPERATIONS			
		ADM131	INFORMATION TECHNOLOGY ASSISTANT DIRECTOR			

CITY OF AMARILLO
FIRE DEPARTMENT PAY SCHEDULE

Effective 10/1/22

Class	Job Title	Step 1	Step 2	Step 3	Step 4	Step 5	Assign Pay*	Months Before Raise			
FIR860	Firefighter (40 hour week)	4,071	4,443	4,850	5,292	5,772	500	S2	S3	S4	S5
FIR865	Firefighter (56 hour week)	4,071	4,443	4,850	5,292	5,772		12	24	36	48
FIR850	Fire Driver (40 hour week)	6,106	6,165	6,223	6,281	6,341	557	12	24	36	48
FIR870	Fire Driver (56 hour week)	6,106	6,165	6,223	6,281	6,341					
FIR840	Fire Lieutenant (40 hour week)	6,752	6,818	6,884	6,950	7,017	609	12	24	36	48
FIR875	Fire Lieutenant (56 hour week)	6,752	6,818	6,884	6,950	7,017					
FIR830	Fire Captain (40 hour week)	7,582	7,655	7,726	7,800	7,874	691	12	24	36	48
FIR880	Fire Captain (56 hour week)	7,582	7,655	7,726	7,800	7,874					
FIR820	Fire District Chief (40 hour week)	8,622	8,707	8,792	8,873	8,957	788	12	24	36	48
FIR885	Fire District Chief (56 hour week)	8,622	8,707	8,792	8,873	8,957					

*Monthly assignment pay for a 40 hour week

CITY OF AMARILLO
POLICE DEPARTMENT PAY SCHEDULE

Effective 10/01/22

Class	Job Title	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Months Before Raise							
										S2	S3	S4	S5	S6	S7	S8	
POL760	Police Officer	4,835	5,125	5,434	5,758	6,248	6,311	6,374	6,438	12	24	36	48	72	96	120	
POL750	Corporal	6,488	6,553	6,619	6,684	6,750	6,820			24	48	72	96	120			
POL740	Sergeant	7,193	7,266	7,338	7,411	7,485	7,560			24	48	72	96	120			
POL730	Lieutenant	8,154	8,234	8,318	8,400	8,512	8,569			24	48	72	96	120			
POL720	Captain	9,212	9,303	9,396	9,490	9,584				24	48	72	96				

CITY OF AMARILLO

INCENTIVE/CERTIFICATION PAY PLAN

ALL FULL-TIME CITY PERSONNEL

Monthly Pay Amount

Bilingual (1026/1017)	\$50
Sign Language (1027/1021)	\$50
Journeyman Electrician (1075)	\$75
Journeyman HVAC (1058)	\$75
Shift Differential (1076)	\$50
Commercial Driver's License (1077)	\$50
Certified Welder (1088)	\$100
Tire Industry Association Certification (1099)	\$50
Tire Industry Association Certified Trainer (1104)	\$100
Automotive Society of Engineers (ASE) Certification 1 (1107)	\$25
Automotive Society of Engineers (ASE) Certification 2 (1108)	\$50
Automotive Society of Engineers (ASE) Certification 3 (1109)	\$75
Automotive Society of Engineers (ASE) Certification 4 (1112)	\$100
Automotive Society of Engineers (ASE) Master Technician (1113)	\$150

FIRE AND POLICE DIVISIONS

Monthly Pay Amount

CERTIFICATE PAY:

Fire and Police

Intermediate Certificate (1055/1004)	\$50
Advanced Certificate (1050/1000)	\$75
Master Certificate (1052/1002)	\$100

EDUCATION PAY:

Fire and Police

10 - 19 Hours College Credit (1064/1016)	\$15
20 - 29 Hours College Credit (1063/1014)	\$25
30+ Hours College Credit (1062/1012)	\$35
60+ Hours College Credit/Associates Degree (1061/1010)	\$75
Bachelors Degree (1059/1008)	\$125
Masters Degree (1060/1006)	\$150

LONGEVITY:

Fire (1139/1140/1141/1142)

01 and above years of service (\$6 times years of service)	\$6 to \$200

Police (1135/1137)

01 to 04 years of service (\$4 times years of service)	\$4 to \$16
05 to 09 years of service (\$5 times years of service)	\$25 to \$45
10 to 14 years of service (\$6 times years of service)	\$60 to \$84
15 to 19 years of service (\$7 times years of service)	\$105 to \$133
20 and above years of service (\$8 times years of service)	\$160 to \$200

The maximum longevity monthly pay amount for Police and Fire shall not exceed \$200

CITY OF AMARILLO

INCENTIVE/CERTIFICATION PAY PLAN

FIRE AND POLICE DIVISIONS (CONT.)

Monthly Pay Amount

OTHER:

Fire

EMT-Intermediate (1022/1018)	\$100
EMT-Paramedic (1023/1019)	\$200

Fire Civilian

Fire Emergency Vehicle Technician – Level I (1051)	\$25
Fire Emergency Vehicle Technician – Level II (1053)	\$50
Fire Emergency Vehicle Technician – Level III (1054)	\$75

Police

Field Training Officer (1149)	\$25 per training day
Crises Intervention (1044)	\$50
Shift Differential (2.5% of base) (1168)	\$107 to \$213

Police Civilian

Typist Piece Rate (1132)	\$0.60 per minute

A Firefighter or Police Officer can receive both certificate pay and education pay. However, both certificate pay and education pay do not accumulate. A Firefighter or Police Officer can be paid for only one category of certificate pay (intermediate, advanced, or master certificate). Correspondingly, a Firefighter or Police Officer can be paid for only one level of education pay (10 hours credit, 20 hours credit, 30 hours credit, Associates Degree, Bachelors Degree, or Masters Degree).

DEVELOPMENT SERVICES DIVISION

Monthly Pay Amount

Community Development

Lead Inspector (1057)	\$50

Building Safety

Code Level I (1120)	\$125
Code Level II (1125)	\$200
Code Level III (1130)	\$275

Environmental Health

Certified Chemical Applicator (1094)	\$50
Environmental Health Advanced Certificate Level 1 (1210)	\$100

PUBLIC WORKS DIVISION

Monthly Pay Amount

Solid Waste

Solid Waste C License (1117)	\$50
Solid Waste B License (1118)	\$100
Solid Waste A License (1119)	\$200

CITY OF AMARILLO

INCENTIVE/CERTIFICATION PAY PLAN

PUBLIC WORKS DIVISION (CONT.)

Monthly Pay Amount

Engineering

Survey Technician Level I (1071)	\$25
Survey Technician Level II (1072)	\$50
Survey Technician Level III (1073)	\$100
Survey Technician Level IV (1074)	\$200

Traffic

Traffic Signals I (1095)	\$100
Traffic Signals II (1096)	\$200
Traffic Signs and Markings I (1097)	\$50
Traffic Signs and Markings II (1098)	\$100

Fleet Services

Section Leader Certification (1079)	\$100

Drainage Utility

Confined Space Entry (1068)	\$100

PARKS DIVISION

Monthly Pay Amount

Certified Grounds Keeper (1080)	\$30
Licensed Irrigation Installer (1081)	\$30
Chemical Imm. of Animals (Zoo) (1082)	\$75
Certified Pool & Spa Operator (1083)	\$75
Certified Playground Inspector (1084)	\$100
Arborist Certification Program (1085)	\$75
Certified Backflow Inspector (1086)	\$100
Certified Irrigation License (1087)	\$100
Master Gardener Certification (1089)	\$75
Aquatic Facility Operator (AFO) (1090)	\$75
Certified Park Maintenance School Graduate (1091)	\$150
Instructor Trainer-Lifeguard Instructor (1092)	\$100
Lifeguard Instructor (1093)	\$50
Certified Chemical Applicator (1094)	\$50
CPR/First Aid Instructor (1128)	\$50

MANAGEMENT & ADMINISTRATION DIVISION

Monthly Pay Amount

Amarillo Emergency Communication Center

Intermediate Texas Commission on Law Enforcement Officers Standards (1028)	\$25
Advanced Texas Commission on Law Enforcement Officers Standards (1029)	\$25
Telecommunicator's Emergency Response Taskforce, Tactical Dispatch (1043)	\$25

Amarillo Emergency Communication Center Pay shall not exceed \$150 per month per employee.

CITY OF AMARILLO

INCENTIVE/CERTIFICATION PAY PLAN

PUBLIC SERVICES DIVISION

Monthly Pay Amount

Animal Management and Welfare

National Animal Control Association I (1129)	\$25
National Animal Control Association II (1133)	\$50
National Animal Control Association III (1134)	\$75
Euthanasia (1136)	\$50
Field Training Officer (1138)	\$50
Cat Care (1171)	\$50

Public Health

Director of Nursing (1146)	\$666

Transit

Commercial Driver's License "P" Endorsement (1131)	\$50
Training Pay (1169)	\$50 when training

MUNICIPAL COURT

Monthly Pay Amount

Court Clerk I (1101)	\$50
Court Clerk II (1102)	\$75
Court Clerk III (1103)	\$100

UTILITY DIVISION

Monthly Pay Amount

"A" Water (1065)	\$200
"A" Wastewater (1067)	\$200
"B" Water (1070)	\$100
"B" Wastewater (1100)	\$100
"C" Water (1105)	\$50
"C" Wastewater (1110)	\$50
"D" Water (1106)	\$25
"D" Wastewater (1111)	\$25
Confined Space Entry (1068)	\$100
National Environmental Laboratory Accreditation Conference Technical Director (1069)	\$100

Survey Technician Certification

Monthly Pay Amount

Level I (1071)	\$25
Level II (1072)	\$50
Level III (1073)	\$100
Level IV (1074)	\$200

Collection System Operator

Monthly Pay Amount

Class I (1114)	\$25
Class II (1115)	\$50
Class III (1116)	\$100

Environmental Lab

Monthly Pay Amount

Household Hazard Waste Processor (1031)	\$200

Utility Division Certification Pay shall be for one license only per employee.

CITY OF AMARILLO

INCENTIVE/CERTIFICATION PAY PLAN

AIRPORT DIVISION

American Association of Airport Executives (AAAE)	Monthly Pay Amount
Communications (1154)	\$25
Security (1161)	\$25
Airfield Lighting Maintenance (1156)	\$25
Operations (1157)	\$25
Trusted Agent (1158)	\$25
Certified Member (1159)	\$50
Accredited Airport Executive (1163)	\$75

AAAE Certification Pay shall not exceed \$150 per month per employee.

Airport Police	Monthly Pay Amount
Field Training Officer (1024)	\$50

TCEQ Underground Storage Tank Operator	Monthly Pay Amount
Class A (1164)	\$75
Class B (1165)	\$75
Class C (1166)	\$50

INFORMATION TECHNOLOGY DIVISION

On Call Pay (1143)	\$1 hour
Holiday On Call Pay (1148)	\$3 hour

Note: The numbers in parenthesis at the end of each line are used internally by the City to identify the different types of incentive pay.

**CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE**

	CLASS	DESCRIPTION	MINIMUM (hr/mth/yr)	MAXIMUM (hr/mth/yr)
GROUP M-01	M01	ADM620 BENEFITS MANAGER	35,577	67,399
		ADM020 CITY SECRETARY	6,167	11,683
		MGT525 DEVELOPMENT CUSTOMER SERVICE COORDINATOR	74,000	140,190
		ADM002 DIRECTOR OF COMMUNICATIONS		
		MGT100 ECONOMIC DEVELOPMENT MANAGER		
		MGT870 FIRE MARSHAL		
		ADM140 PURCHASING AGENT		
		ADM540 TRAFFIC ENGINEER		
		ADM170 UTILITY BILLING MANAGER		
GROUP M-02	M02	ADM510 BUILDING OFFICIAL	39,490	74,812
		ADM120 CITY AUDITOR	6,845	12,967
		ADM210 CITY ENGINEER	82,140	155,609
		ADM040 CIVIC CENTER MANAGER		
		ADM502 COMMUNITY DEVELOPMENT DIRECTOR		
		ADM590 DIRECTOR OF ANIMAL MANGEMENT AND WELFARE		
		ADM111 DIRECTOR OF COURT SERVICES		
		ADM550 DIRECTOR OF ENVIRONMENTAL HEALTH		
		ADM030 DIRECTOR OF LIBRARY SERVICES		
		ADM581 DIRECTOR OF PUBLIC HEALTH		
		ADM585 DIRECTOR OF WIC		
		ADM050 EMERGENCY MANAGEMENT COORDINATOR		
		ADM060 FACILITIES & SPECIAL PROJECTS ADMINISTRATOR		
		ADM530 TRANSIT MANAGER		
GROUP M-03	M03	FIR810 DEPUTY FIRE CHIEF	43,834	83,041
		ADM080 DIRECTOR OF AVIATION	7,598	14,394
		ADM600 DIRECTOR OF HUMAN RESOURCES	91,175	172,726
		ADM520 DIRECTOR OF PLANNING AND DEVELOPMENT SERVICES		
GROUP M-04	M04	ADM005 ASSISTANT POLICE CHIEF	48,656	88,399
		ADM375 CIP DIRECTOR	8,434	15,323
		ADM500 DIRECTOR OF COMMUNITY SAFETY & REGULATIONS	101,205	183,870
		ADM100 DIRECTOR OF FINANCE		
		ADM400 DIRECTOR OF PARKS AND RECREATION		
		ADM300 DIRECTOR OF UTILITIES		
GROUP M-05	M05	ADM200 DIRECTOR OF PUBLIC WORKS	48,656	92,176
		ADM137 INFORMATION SERVICES DIRECTOR	8,434	15,977
			101,205	191,726
GROUP M-06	M06	ADM070 CITY ATTORNEY	54,008	92,175
		ADM800 FIRE CHIEF	9,361	15,977
		ADM700 POLICE CHIEF	112,337	191,725
GROUP E-01	E01	ADM010 ASSISTANT CITY MANAGER	64,904	96,675
		ADM011 ASSISTANT CITY MANAGER	11,250	16,757
			135,000	201,084
GROUP E-02	E02	ADM012 DEPUTY CITY MANAGER	71,394	106,343
			12,375	18,433
			148,500	221,194

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

			HOURLY		
	CLASS	DESCRIPTION	MINIMUM	MAXIMUM	
GROUP H-01	H01	COC001	CHAMBER ADMIN ASST-HRLY	7.250	10.109
		HRL039	CIVIC CENTER TECHNICAL CREW		
		HRL040	CIVIC CNTR BOX OFFICE CLERK I		
		HRL001	CREDIT UNION TELLER-HRLY		
		HRL050	EMERGENCY MGMT. VOLUNTEER		
		HRL031	LIBRARY VOLUNTEER		
		HRL400	LIFEGUARD		
		HRL401	LIFEGUARD PART-TIME		
		HRL030	NEWSPAPER INDEXER		
		HRL403	POOL CASHIER		
		HRL404	POOL CASHIER PART-TIME		
		ROS100	ROSS ROGERS PRO EMPLOYEES		
		HRL540	SCHOOL CROSSING GUARD		
		HRL541	SCHOOL CROSSING GUARD SUB		
		HRL402	SWIMMING LESSON INSTRUCTOR		
		HRL900	VOE		
		HRL412	YOUTH WRKR - REC (PART-TIME)		
		HRL411	YOUTH WRKR - RECREATION		
		HRL413	YOUTH WRKR -MAINTENANCE		
GROUP H-02	H02	HRL065	ASST. RECREATION COORDINATOR	7.250	10.312
		HRL550	ENVIRONMENTAL HEALTH INVESTIGA		
		HRL090	FITNESS ATTENDANT- HRLY		
		HRL405	HEAD LIFEGUARD		
		HRL417	LESSON COORDINATOR		
		HRL095	PROGRAM ATTENDANT		
		HRL415	RECREATION LEADER		
		HRL416	RECREATION LEADER (PART-TIME)		
		HRL414	RECREATION SPECIALIST		
GROUP H-03	H03	HRL406	ASSISTANT POOL MGR	7.250	11.131
		HRL407	ASSISTANT POOL MGR. PART TIME		
		HRL905	ATHLETIC SPECIALIST		
		HRL100	BUILDING MECHANIC (HRLY)		
		HRL418	DISTRICT SUPERVISOR		
		HRL422	HEALTH PROMOTION SPECIALIST		
		HRL542	TRAFFIC COUNTER		
		HRL551	WEED INSPECTOR		
		HRL587	WIC TECHNICIAN I		
GROUP H-04	H04	HRL125	ADOPTION SPECIALIST	7.250	11.808
		HRL025	ANIMAL ATTENDANT		
		HRL210	ENGINEERING TRAINEE		
		HRL170	METER READER		
		HRL408	NEIGHBORHOOD POOL MANAGER		
		HRL536	PART-TIME MOBILE ASSISTANT		
		HRL910	TEMPORARY INTERN		
		HRL543	TRANSPORTATION PLANNING INTERN		
		HRL588	WIC TECHNICIAN II		

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

				HOURLY	
		CLASS	DESCRIPTION	MINIMUM	MAXIMUM
GROUP H-05	H05	HRL901	ACCOUNT CLERK I	7.250	12.300
		HRL904	ADMINISTRATIVE ASSISTANT		
		HRL150	BINDERY WORKER-HOURLY		
		HRL260	CART ATTENDANT		
		HRL020	COMMUNITY SERVICE AIDE		
		HRL111	DATA ENTRY OPERATOR HOURLY		
		HRL113	FIRE INTERN		
		HRL085	FRONT DESK ATTENDANT		
		HRL252	GATE ATTENDANT		
		HRL270	GOLF COURSE MARSHAL		
		HRL935	LABORER		
		HRL936	LABORER-RECREATION		
		HRL032	LIBRARY MESSENGER		
		HRL530	LUBRICATION ATTENDANT		
		HRL970	MESSENGER		
		HRL175	PRINT SHOP TECHNICIAN		
		HRL571	STD/HIV FIELD INVESTIGATOR		
		HRL033	TECHNOLOGY SERVICES TECH		
		HRL544	TRAFFIC CONTROL OFFICER		
HRL902	WATCHGUARD				
GROUP H-06	H06	HRL903	AIRPORT OPERATIONS AGENT	7.250	12.890
		HRL973	ANIMAL CARE WORKER-HOURLY		
		HRL975	ANIMAL CONTROL OFFICER		
		HRL042	BUILDING ATTENDANT		
		HRL800	CAMP ASSISTANT		
		HRL041	CIVIC CENTER BOX OFFICE CLERK II		
		HRL875	CONCESSION WORKER		
		HRL915	CREW LEADER		
		HRL911	CUSTODIAN I		
		HRL430	GREENSKEEPER (PT/SEASONAL)		
		HRL590	NUTRITION TECHNICIAN I		
		HRL930	UTILITY WORKER		
		HRL584	WIC TECHNICIAN II		
		HRL589	WIC TECHNICIAN III		
		GROUP H-07	H07		
HRL960	DRAFTER I				
HRL005	MARKETING COORDINATOR- PT				
HRL926	MECHANIC APPRENTICE				
HRL140	PURCHASING CLERK				
HRL925	SERVICER I				
HRL957	TREATMENT PLANT OPERATOR- HRLY				

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

				HOURLY		
		CLASS	DESCRIPTION	MINIMUM	MAXIMUM	
GROUP H-08	H08	HRL920	COLLEGE INTERN	7.760	14.204	
		HRL265	DELI ATTENDANT			
		HRL211	ENGINEERING AIDE I			
		HRL221	EQUIPMENT OPERATOR I			
		HRL075	EXECUTIVE ADMINISTRATIVE ASSISTANT			
		HRL051	HAZMAT OUTREACH ASSISTANT			
		HRL940	LAB TECHNICIAN I			
		HRL038	OUTREACH SPECIALIST			
		HRL275	PRO SHOP ATTENDANT			
		HRL907	SECRETARY II			
		HRL080	SECURITY OPERATIONS AGENT			
		HRL164	STORE CLERK I			
		HRL409	SWIMMING POOL MGR.			
		HRL130	TEMPORARY DATA CONTROL CLERK			
		HRL955	UTILITY MAINTENANCE MECHANIC I			
GROUP H-09	H09	HRL010	ADMIN ASSISTANT III -HRLY	8.130	14.893	
		HRL421	ASSISTANT AQUATIC/ELLIS INSTRUCTOR			
		HRL950	EQUIPMENT OPERATOR II			
		HRL592	NUTRITION TECHNICIAN II			
		HRL419	PLUMBER			
		HRL420	PROGRAM COORDINATOR			
		HRL953	RESIDENTIAL EQUIPMENT OPERATOR			
		HRL240	WELDER I			
GROUP H-10	H10	HRL941	ADMINISTRATIVE TECHNICIAN	8.510	15.583	
		HRL531	BUS DRIVER			18.00
		HRL909	COMMUNICATIONS TECHNICIAN			
		HRL980	HOUSING INSPECTOR			
		HRL034	LIBRARY ASSISTANT			
		HRL593	NUTRITION TECH III			
		HRL200	SENIOR AIDE-HRLY			
GROUP H-11	H11	HRL133	COMPUTER OPERATOR	8.920	16.332	
		HRL951	EQUIPMENT OPERATOR III			
		HRL055	EVENT SUPERVISOR			
		HRL230	MECHANIC			
		HRL215	PROJECT REPRESENTATIVE			
		HRL908	SECRETARY III			
		HRL548	SIGNAL TECHNICIAN			
		HRL251	TRANSFER TRUCK DRIVER			20.00
GROUP H-12	H12	HRL060	COMMERCIAL EQUIP OPERATOR	9.370	17.169	
		HRL250	TRANSFER STATION OPERATOR			

CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE

				HOURLY		
		CLASS	DESCRIPTION	MINIMUM	MAXIMUM	
GROUP H-13	H13	HRL410	AQUATIC SPECIALIST	9.910	18.127	
		HRL580	GREENHOUSE TECHNICIAN -HRLY			
		HRL585	NUTRITIONIST I			
		HRL700	OFFICIALS SPECIALIST ATHLETICS			
		HRL705	OFFICIALS SPECIALIST-ROAMING			
		HRL138	PERSONAL COMPUTER TECHNICIAN			
		HRL725	RANGE OFFICER			
		HRL545	SCHOOL CROSSING GUARD SUPERVISOR			
GROUP H-14	H14	HRL145	COLLECTIONS CLERK	10.420	19.069	
		HRL916	ELECTRICIAN I			
		HRL555	ENVIRONMENTAL TECHNICIAN			
		HRL945	EQUIPMENT MECHANIC I			
		HRL052	HAZMAT OUTREACH COORDINATOR			
		HRL035	LIBRARIAN I			
		HRL575	LVN			
		HRL586	NUTRITIONIST II			
GROUP H-15	H15	HRL141	COMPUTER PROGRAMMER I	11.500	21.055	
		HRL770	EMERGENCY COMMUNICATIONS SPECIALIST			18.00
		HRL965	INSPECTOR			
GROUP H-16	H16	HRL520	BUDGET ANALYST	12.080	22.138	
		HRL581	DISEASE INTERVENTION SPECIALIST II			
		HRL570	HEALTH PROMOTION SPECIALIST			
		HRL500	MANAGEMENT ANALYST			
		HRL053	PBX OPERATOR			
		HRL425	TRANSPORTATION PLANNER- HOURLY			
GROUP H-17	H17	HRL110	COURT REPORTER	13.240	24.266	
		HRL582	NUTRITIONIST IV			
		HRL870	PUBLIC FIRE SAFETY SPECIALIST			
GROUP H-18	H18	HRL120	BAILIFF	13.900	25.470	
		HRL070	BAILIFF (HRLY)			
		HRL121	INFORMATION TECHNOLOGY TECHNICIAN			
		HRL990	OFFICE MANAGER			
		HRL137	P.C. SPECIALIST			
		CLR960	PAYROLL TECHNICIAN			
		HRL985	POLICE GRANTS MANAGER- PT			

**CITY OF AMARILLO
2022/2023 GENERAL SALARY SCHEDULE**

			HOURLY	
	CLASS	DESCRIPTION	MINIMUM	MAXIMUM
GROUP H-19	H19	HRL045 ADMINISTRATIVE HEARING OFFICER	14.600	66.547
		HRL855 ASSISTANT TO THE MAYOR		
		HRL860 CIVILIAN BACKGROUND INVESTIGATOR		
		HRL775 CIVILIAN IDENTIFICATION TECHNICIAN		
		HRL595 DIETITIAN		
		HRL880 DIR OF COMMUNICATIONS- HRLY		
		HRL750 DISTRICT ATTORNEY LIAISON OFFICER		
		HRL865 ELECTION CLERK (PART-TIME)		
		HRL885 ELECTION CLERK- PART-TIME		
		HRL830 ENGINEER		
		HRL871 FIRE INSPECTOR		
		HRL946 FLEET MANAGER		
		HRL565 HEALTH PLANNER		
		HRL760 LIAISON OFFICER		
		HRL850 MANAGEMENT INTERN		
		EDC005 MARKETING/RESEARCH ASSOC- HRLY		
		HRL115 MUNICIPAL COURT JUDGE		
		HRL560 NURSE PRACTITIONER		
		HRL573 PHYSICIAN		
		HRL572 REGISTERED NURSE		
		HRL610 SAFETY TRAINER		
GROUP H-20	H20	HRL525 DATA ANALYST -HRLY	15.330	69.875
GROUP H-25	H25	HRL614 INTERMEDIATE SWIM INSTRUCTOR	16.097	71.272
GROUP H-26	H26	HRL615 ADVANCED SWIM INSTRUCTOR	16.901	72.698

ORDINANCE NO. 8004

D AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF AMARILLO, ADOPTING THE BUDGET FOR THE FISCAL YEAR OCTOBER 1, 2022, THROUGH SEPTEMBER 30, 2023, FOR THE CITY OF AMARILLO; APPROPRIATING MONEY FOR THE VARIOUS FUNDS AND PURPOSES OF SUCH BUDGET; AMENDING VARIOUS TERMS AND PROVISIONS OF THE AMARILLO MUNICIPAL CODE TO ADD, MODIFY, INCREASE, OR DELETE VARIOUS FEES AND RATES; PROVIDING A SAVINGS AND SEVERABILITY CLAUSE; REPEALING ALL ORDINANCES AND APPROPRIATIONS IN CONFLICT; PROVIDING AN EFFECTIVE DATE.

WHEREAS, a budget for operating the municipal government of the City of Amarillo for the fiscal year October 1, 2022 through September 30, 2023 (hereafter, "fiscal year" or "FY") has been prepared by the City Manager of the City of Amarillo; and

WHEREAS, all public notices and hearings required by State law and the City Charter have been duly and legally advertised, published and conducted as required; and

D WHEREAS, said budget has been filed with the City Secretary for more than fifteen (15) days immediately prior to the public hearing heretofore held upon said budget; and

WHEREAS, at the public hearing the financial condition, comparative expenditures as filed, and public comments were duly considered;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AMARILLO, TEXAS:

SECTION 1. That the budget as filed with the City Secretary of the City of Amarillo for the fiscal year of October 1, 2022 through September 30, 2023 (hereafter, "the fiscal year"), together with any amendments made upon motion, second, and majority vote during public hearings, is hereby approved, adopted and ratified as the Annual Budget for the City of Amarillo, Texas, for the fiscal year.

D SECTION 2. That the number, classification, and designation of each position, as listed in the Annual Budget and incorporated herein by reference, is hereby created, established and adopted as the official plan for the classified service and unclassified service (managerial schedule and part-time schedule) of the City of Amarillo for the fiscal year. Any classified or unclassified position which is not listed in said Annual Budget is expressly found, after having been examined in budget work sessions to be a surplus position and, in order to increase efficiency of providing service and to reduce expenditures,

such position is hereby abolished. The number of authorized positions may be increased by subsequent action if grants or other revenue sources become available during the fiscal year to fund such position(s). On October 1, 2022, one (1) additional Fire District Chief, four (4) additional police officers, and fifteen (15) additional firefighters will be added to authorized positions.

SECTION 3. That in accordance with the annual personnel budget for the City, effective January 1, 2023, the City contribution rate to the Texas Municipal Retirement System will be 11.85% Effective January 1, 2023, the City contribution rate to the Amarillo Firemen's Relief and Retirement Fund will be 20.32%. Effective January 1, 2023, the City contribution rate towards the City's Other Post Employment Benefits (OPEB) liability will be 2.43%. This does not change the amounts contributed by employees each payroll period.

SECTION 4. The Amarillo Municipal Code, Chapter 2-4, Article I, Section 2-4-3 be and hereby is amended in part as follows:

Sec. 2-4-3. - Dues Accruing to City payable-in-current money ; payment by credit card or debit card; reimbursement fee; service charge.

(a) Taxes levied to defray the current expenses of City government, and all licenses and occupation taxes levied, and all fines, forfeitures, penalties and other dues accruing to the city shall be payable in current money.

(b) A charge of thirty dollars (\$30.00) will be assessed on all returned checks or drafts, dishonored money orders, dishonored credit card transactions, bank debits, and all other payments made through electronic means.

(c) Any municipal official who collects fees, fines, court costs, or other charges for the City is hereby authorized to accept payment by credit card or debit card of the fee, fine, court cost, or other charge.

(d) Any municipal official who collects fees, fines, court costs, or other charges for the City is hereby authorized to collect a reimbursement fee for processing any payment by credit card or debit card. The processing fee shall not exceed five (5) percent of the amount of the fee, fine, court cost, or other charge being paid. The municipal official collecting the processing fee shall deposit the fee in the general fund of the city unless otherwise prescribed by applicable law.

(e) If, for any reason, a payment by credit card or debit card is not honored by the company or bank on which the funds are drawn, a service charge from the person owing the fee, fine, court cost, or other charge will be imposed. The service charge is in addition to the original fee, fine, court cost, or

other charge and is for the collection of that oriainal amount. The amount of the service charge shall be in the same amount as the fee charged by the City for the collection of a check drawn on an account with insufficient funds under subsection (b) above. The municipal official collecting a service charge shall deposit a service charge in the general fund of the City unless otherwise prescribed by applicable law.

SECTION 5. That, in accordance with the annual budget adopted for the Public Works Department, Chapter 8-3, Article IV, Division 2, Section 8-3-92, of the Amarillo Municipal Code is hereby amended to read as follows:

Sec. 8-3-92. - Residential collection and disposal.

(a) Residential collection and disposal charges shall be set out as follows:

TABLE NUMBER ONE

Type/Description Monthly Charge

- (1) One-Family Residence \$ 21.20
- (2) Two-Family Residence with 1 water meter ~~36.39~~ 41.59
- (3) Three-Family Residence with 1 water meter ~~M.59-~~ 62.39
- (4) Four-Family Residence with 1 water meter 83.19
- (5) Two-Family Residence, each unit on separate water meter, each unit ~~3/4 d 9~~ 41.59
- (6) One-Family Residence and single apartment on 1 water meter 21.20
- (7) One-Family Residence and single apartment on 1 water meter, each unit 21.20
- (8) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out municipal solid waste for more than ten feet but less than 50 feet from the curb, each unit \$37.00
- (9) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out municipal solid waste for more than 50 feet but less than 100 feet from the curb, each unit \$46.00
- (10) One-family unit or single-family unit, without alley entrance, where it is necessary to carry out the municipal solid waste more than 100 feet from the curb but less than 150 feet, each unit \$54.00
- (11) Where adjustments to the carry out rate may be necessary, the Solid Waste Superintendent will make case by case determinations of the need and the appropriate rates.
- (12) One additional curbside container may be provided at no charge to customers requiring more capacity than that provided by one container. Each additional container, beyond the first two, shall be charged for at a rate that is one half of the standard rate as listed in Sec. 8-3-92(a)(1).

SECTION 6. That, in accordance with the annual budget adopted for the Public Works Department, Chapter 8-3, Article IV, Division 2, Section 8-3-93, of the Amarillo Municipal Code is hereby amended to read as follows:

Sec. 8-3-93. - Commercial collection and disposal.

- (a) *Table of charges.* Commercial collection and disposal charges shall be based on the size, type and number of containers and frequency of service established for such commercial collection. The monthly charges per container for commercial collection are as set out below:

TABLE NUMBER TWO
Monthly Charge Per Container

	Container Pickups Per Week Not More Than				
Container Volume (In Cu. Yds.)	2	3	4	5	6
Single container charge:					
3	\$ <u>78.95</u>	~~94.71~~ <u>107.97</u>	~~125.38~~ <u>142.94</u>	~~156.05~~ <u>177.90</u>	~~186.71~~ <u>212.85</u>
4		~~159.63~~ <u>181.98</u>			~~316.03~~ <u>360.28</u>
6	~~116.98~~ <u>133.36</u>	~~173.71~~ <u>198.03</u>	~~230.34~~ <u>262.59</u>	~~287.31~~ <u>327.54</u>	~~343.90~~ <u>392.05</u>
8	~~126.46~~ <u>144.17</u>	~~187.79~~ <u>214.08</u>	~~249.13~~ <u>284.01</u>	~~310.45~~ <u>353.92</u>	~~371.78~~ <u>423.94</u>

SECTION 7. That, in accordance with the annual budget adopted for the Public Works Department, Chapter 8-3, Article IV, Division 2, Section 8-3-94, of the Amarillo Municipal Code is hereby amended to read as follows:

Sec. 8-3-94. - Landfill use fees.

D (a) *Table of charges.* Except as hereinafter provided in subsections (b), (c) and (d) below, the fees charged for the use of the City landfill facility shall be computed at the rate of ~~thirty-three dollars and fifty cents (\$33.50)~~ \$35.17 per ton of waste with a minimum charge of five dollars (\$5.00) per load. If the net weight in tons of any load cannot be determined, the fees charged shall be as set out in Table Number Three. The fees charged for source separated organic waste materials delivered to the compost facility will be seventy-five (75) percent of the fees charged for the use of the city landfill. Organic waste that requires minimum processing, as determined by the Superintendent, may be charged a rate as low as fifty (50) percent of the fees charged for the use of the city sanitary landfill facility.

SECTION 8. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Section 4-1-3 be and hereby is amended to read as follows:

Sec. 4-1-3. - Application, plan review and permit time limits, cancellations and refunds.

(a)-(b) [NO TEXTUAL CHANGE]

(c) *Fee for renewing expired permits.* A permit that has expired by time limitations may be renewed for an additional time period as stated above provided there have been no substantial changes in the plans or scope of work, and upon payment of a renewal fee as follows:

D

(1)	Not more than sixty (60) days after expiration date:	Fifty ~~dollars (\$50.00)~~ <u>dollars (\$51.00)</u>
(2)	Sixty-one (61) to not more than one hundred eighty (180) days after expiration date:	One-half (½) original fee, but not less than fifty ~~dollars (\$50.00)~~ <u>dollars (\$51.00)</u>
(3)	More than one hundred eighty (180) days after expiration date:	New application and at full price.

SECTION 9. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Section 4-1-4 be and hereby is amended to read as follows:

Sec. 4-1-4. - Late fee; offense.

D (a) When work for which a permit is required is begun prior to obtaining such permit, or otherwise receiving approval from the Building Safety Department to begin work, a late fee of ~~one hundred fifty dollars (\$150.00)~~ \$265.00 shall be assessed in addition to the required permit fee. A person who fails or

refuses to obtain a required permit on a second or subsequent occasion within a twenty-four month period shall pay a late fee of fiye-lmndred-dollars (\$500:00) \$530.00 in addition to triple the required permit fee for each subsequent violation occasion.

EXCEPTION: A person who owns and occupies a single-family dwelling will not be charged the above late fee for work on their dwelling provided such owner makes an application for the required permit by the end of the next work day following notification of the requirement to obtain a permit. However, this exception does not apply to a person who fails or refuses to obtain a required permit on a second or subsequent occasion within a twenty-four-month period. Such person shall be subject to the above late fee provisions.

(b) [NO TEXT CHANGE]

SECTION 10. That in accordance with the budget of the Building Safety Department the Amapllo Municipal Code, Chapter 4-1, Article I, Division 2, Section 4-1-20 be and hereby is amended to read as follows:

Sec. 4-1-20. - Plan review fee; building permit application.

(a) *Fees established.* A non-refundable plan review fee shall be paid upon submittal of plans to be reviewed. The valuation shall be either the valuation of a non-residential structure or the square footage for a residential dwelling, as stated by the applicant; or, when in the opinion of the Building Official the stated valuation or footage appears to be materially understated, the valuation or footage may be calculated based on the most recent building data available.

(1) All non-residential projects: \$ Value x 0.0011 .0012 = Plan review fee: rounded to whole dollars, minimum \$70:00. \$74.00.

(2) Commercial (public or semi-public) swimming pool, spa, public interactive water feature, \$:168.00: \$379.00.

(3) Residential dwelling permit and inspection fees are as shown in the table below, with a \$ \$74.00 minimum, or the greater amount calculated as shown in the following table for Residential dwelling projects:

RESIDENTIAL DWELLING PERMIT AND INSPECTION FEES

Fee Type	Fee	Notes
New Single Family Dwelling, Townhome, Two-Family Dwelling (Duplex)	Plan review and permit \$0.42, <u>\$.45</u>	Per square foot of all floor area under roof

D

Fee Type	Fee	Notes
Residential Alterations, Garages (residential detached), Carport, Fire Repair (residential), Storage Buildings over 200 square feet	Plan review and permit ~~\$0.27~~ \$.29 Minimum Fee - \$116:00 \$123.00	Per square foot of all floor area under roof
Swimming Pool	Plan Review and permit Residential - \$263:00 \$279.00 Commercial – 368:00 ♦390.00	

D

- (b) A new plan review fee shall be required under the following conditions:
- (1) When substantial revisions in the scope of the project require additional plan review of more than one (1) hour, then a new plan review fee shall be paid. When additional or revised plans are submitted before the original plans have been reviewed, then no additional fee is required. When substantial revisions in the scope of the project require additional plan review of more than one (1) hour, then a revision fee shall be paid. When additional or revised plans are submitted before the original plans have been reviewed, then no additional fee is required.

Fee schedule
Revision fee .00051
Minimum \$200 not to exceed 5500

(2) - (3) [NO TEXT CHANGE]

SECTION 11. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Article I, Division 2, Section 4-1-21 be and hereby is amended to read as follows:

Sec. 4-1-21. - Building permit and inspection fee schedule.

D

- (a) [NO TEXT CHANGE]
- (b) Building Permit Fee Schedule.
- (1) All Nonresidential dwelling Projects: \$ Value x 0:0032 \$.0034= Permit Fee: Rounded to whole dollars.

(2) Minimum Permit Fees (Nonresidential and Residential dwellings):

- a. New construction: One hundred twenty dollars (\$116:00) \$123.00 plus—fifty—
dollar; (\$58:00) \$61.00 times the number of other permits required for electrical,
plumbing and HVAC work.
- b. Remodels and Additions: (\$1-M—123.00) plus fifty dollars (\$58:00) \$61.00 times
the number of other permits required for electrical, plumbing and HVAC work.

(3) Other Permits and Inspection Fees (Nonresidential and Residential dwellings):

- a. Certificate of Occupancy review and inspection when not associated with a building
permit: \$126:00-\$134.00
- b. Recreation of existing Certificate of Occupancy: \$42.00 \$45.00
- c. Wrecking permit and Moving permits: \$95:00-\$101.00
- d. Permit for the installation of flammable liquids tanks and pumps: \$63:00 \$67.00

This includes the fees for electrical and plumbing permits

- e. Residential Re-roofing permit: \$150:00 \$159.00
- f. Manufactured home installation: \$190:00-\$201.00

This includes the fees for electrical and plumbing permits.

- g. Inspection not otherwise noted above, and those requested after hours, two hour
minimum charge per hour \$93.00 \$97.00
- h. Re inspection: \$58.00 \$61.00
- i. Construction and Advisory and Appeals Board application: \$158:00 \$167.00
- j. Siding and exterior veneer: Value of project x 0.0032 minimum: \$58.00

\$61.00

- k. Expedited Review Fee: Projects: \$ Value x .00051 \$525.00

\$557.00 minimum

- l. Insulation and energy conservation: value of project x 0.0032, 0.0034 minimum of

..... \$58.00-\$61.00

- m. Technology Fee \$ 10.00\$11.00
- n. Glass/Glazing Permit \$58.00 \$61.00
- o. Insulation Permit \$58.00 \$61.00
- p. Reserved.

- q. Commercial (public or semi-public) swimming pool, spa, public interactive water feature ~~\$3e8:00-\$390.00~~
- r. Sign permit ~~\$95:00-\$101.00~~

SECTION 12. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Article I, Division 2, Section 4-1-30 be and hereby is amended to read as follows:

Sec. 4-1-30. - Fee schedule.

- (a) [NO TEXT CHANGE]

- (b) ***Electrical Permit and Inspection Fee Schedule.***

- (1) New Construction and additions to panel service:
 - a. Minimum fee: ~~\$S8:00~~ \$61.00
 - b. Fee for construction taps: ~~\$58:00~~ \$61.00
 - c. All 120-volt through 480-volt single-or three-phase services, per ampere: \$0.35
- (2) Alterations:
 - a. Alteration of residential service entrance: ~~\$58:00~~ \$61.00
 - b. Alteration of nonresidential service entrance: ~~\$58:00-\$61.00~~
- (3) Equipment additions:
 - a. Gasoline pump and dispensers, generators and wind generators, transformers, signs, sign transformers, electrical device or opening not listed; each: ~~\$S8:00-\$61.00~~
 - b. Electrical passenger or freight elevator or dumbwaiter installation, each: ~~\$58:00~~ \$61.00
- (4) Inspection fees:
 - a. Inspection not otherwise noted above, and those requested after hours, two hour minimum charge, per hour: ~~\$93:00~~ \$99.00
 - b. Re-inspection fee: ~~\$S8:00~~ \$61.00

(5) Technology fee:-1400-11.00

SECTION 13. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Article I, Division 4, Section 4-1-40 be and hereby is amended to read as follows:

Sec. 4-1-40. - Heating, Ventilation, and Air Conditioning, HVAC, Permit Fee Schedule.

(a) [NO TEXT CHANGE]

(b) **Existing buildings, equipment installations.** For the installation or relocation of HVAC equipment in existing buildings when separate from a project requiring a building permit:

(1) Commercial hoods, Type I or II, for the first unit: \$58.00 \$61.00

For each additional unit \$11.00 \$12.00

(2) Commercial refrigeration, for the first unit \$58.00 \$61.00

For each additional unit \$11.00 \$12.00

(3) Commercial cold storage box, for the first unit \$58.00 \$61.00

For each additional unit \$11.00 \$12.00

(4) Boilers-first 100,000 BTU/hour input \$58.00 \$61.00

Each additional 100,000 BTU/hour input or portion thereof \$11.00 \$12.00

(c) **Alterations and Equipment Change Outs.** Alterations of or changing out environmental air system equipment when separate from a project requiring a building permit require the following fees:

(1) Floor heaters, wall furnaces, unit heaters: First unit \$58.00 \$61.00

Each additional unit thereafter \$11.00 \$12.00

(2) Equipment change out, per unit: First 5 tons \$58.00 \$61.00

Each additional 5 tons or portion thereof. \$11.00 \$12.00

(3) Relocation, replacement or installation of new duct, chilled water or steam pipes in existing buildings, per square foot of floor area 00.03

(d) **Minimum permit** \$58.00 \$61.00

(e) **Inspections:** Inspections not otherwise noted above, and those requested after hours, two hour minimum charge per hour \$99.00

(f) **Re-inspection fee** \$58.00 \$61.00

(g) **Technology fee**-1400 11.00

SECTION 14. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Article I, Division 5, Section 4-1-50 be and hereby is amended to read as follows:

Sec. 4-1-50. - Plumbing permit fees.

- (a) ***Fees established.*** Plumbing permit fees shall be as follows.
- (b) ***Plumbing Permit Fee Schedule.***
- (1) New construction, additions, and remodeling. The permit fee for a plumbing permit shall be combined with the fees for a building permit, when one is issued on the same project, in accordance with the building code fee schedule.
 - (2) New fixture installations, additions, alterations and repairs. When there is no building permit issued on the same project where a plumbing installation is made, the plumbing permit fee shall be based on the following schedule:
 - a. Minimum fee for all installations: ~~\$58:00~~ \$61.00
 - b. New Installations and additions per fixture, including but not limited to: bathtub, bidet, dishwasher, drinking fountain, floor drain, garbage disposal, grease interceptor, grease trap, hose bib, lavatory, shower, sink, toilet, urinal, wash rack, washing machine outlet assembly, and water heater..... \$7.00
 - (3) Repairs and Replacements:
 - a. Replacement of water, gas, or sewer service line: ~~\$58:00~~ \$61.00
When more than one (1) of these service lines are replaced at the same time the fee shall cover all the lines that are installed and inspected at the same time. If the lines are not ready for inspection at the same time, re-inspection fees for additional inspections will be required.
 - b. Water Heater Replacement: ~~\$58:00~~ \$61.00
 - c. Water, sewer, or gas re-piping within a structure and separate from service lines: ~~\$58:00~~ \$61.00
Plus per plumbing fixture and gas outlet: \$3.00
 - (4) Medical Gas Installations, minimum: ~~\$58:00~~ \$61.00
Plus per outlet assembly: \$3.00
 - (5) Inspection not otherwise noted above, and those requested after hours, two hour minimum charge per hour: \$99.00
 - (6) Re-inspection ~~\$58:00~~ \$61.00
 - (7) Technology fee: ~~-10,00~~ \$11.00
 - (8) Minimum permit fee is ~~ninety-dollars-(\$95:00)~~ \$101.00 for the first seventy-five (75) heads plus fifty-cents-~~(\$0.55)~~ \$0.59 per head thereafter.

SECTION 15. That the Amarillo Municipal Code, Chapter 4-3, Section 4-3-3 be and hereby is amended to read as follows:

(c) ***Provisional permit; opportunity to cure or remove structure.***

- (1) [NO TEXT CHANGE]
- (2) The Building Official shall issue a provisional permit for the agreed corrective work or removal of the structure when the Interested Persons (i) demonstrates the structure has been

temporarily secured as required in the notice letter; (ii) tenders a plan and schedule of work that is feasible to accomplish within sixty (60) days or less, in consideration of: the season; availability of materials; skills of the owner or availability of skilled or licensed contractors in the local market; the scope and amount of work to be performed; and other objective factor reasonably bearing on likelihood of success of the endeavor; (iii) demonstrates reasonably adequate financial resources to accomplish the agreed corrective work within sixty (60) days, such as cash on hand, revenue stream, pre-approved loan, line of credit or a combination of these or other liquid resources readily available to allow substantial completion within sixty (60) days; and, (iv) pays the required fee of three hundred-forty-five dollars (\$ 366.00) for the permit.

SECTION 16. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 2, Section 4-6-17 be and hereby is amended to read as follows:

Sec. 4-6-17. -Application and procedures.

(a)-(b) [NO CHANGE]

(c) Fees. The Developer shall pay a non-refundable application fee of ~~three hundred-fifty-seven dollars~~ (\$357.00) \$378.00 for the first acre and an additional ten dollar (\$10.00) per acre per additional acre for each Preliminary Plan submitted.

SECTION 17. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 5, Section 4-6-41 be and hereby is amended to read as follows:

Sec. 4-6-41. - Application and procedures.

(a) [NO TEXT CHANGE]

(b) *Fees.* The Developer shall pay a non-refundable application fee of ~~four hundred-fifty-nine dollars~~ (\$459.00) \$524.00 for the first acre and an additional ten dollars (\$10.00) per additional acre for each Minor Plat submitted or if no notification is required, ~~three hundred-twenty-three dollars~~ (\$332.00) \$352.00 for the first acre and an additional ten dollars (\$10.00) per acre per additional acre for each Minor Plat submitted.

SECTION 18. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 6, Section 4-6-49 be and hereby is amended to read as follows:

Sec. 4-6-49. - Replats without vacation.

(a)-(c) [NO CHANGE]

(d) Fees. The Developer shall pay a non-refundable application fee of three-hundred-fifty-seven dollar-~~(\$357.00)~~ \$378.00 for the first acre and an additional ten dollar (\$10.00) per additional acre for each Replat Plat submitted.

(e)-(g) [NOTEXTCHANGE]

SECTION 19. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 6, Section 4-6-51 be and hereby is amended to read as follows:

Sec. 4-6-51. - Amending plats.

(a) - (d) [NO CHANGE]

Fees. The Developer shall pay a non-refundable application fee of fear-~~three-hundred-fifty-one-dollar,~~ ~~(\$351.00)~~ \$524.00 for the first acre and an additional ten dollars (\$10.00) per additional acre for each Amending Plat submitted if no notification is required, three-hundred-thirty-two-dollar-~~s-(\$332.00)~~ \$352.00 for the first acre and an additional ten dollars (\$10.00) per acre per additional acre for each Amending Plat submitted.

SECTION 20. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 6, Section 4-6-52 be and hereby is amended to read as follows:

Sec. 4-6-52. - Plat vacation.

(a)-(b) [NO TEXT CHANGE]

(c) **Fees.** The Developer shall pay a non-refundable application fee of three-hundred-fifty-dollar-~~(\$350.00)~~ \$386.00 for the first acre and an additional ten dollars (\$10.00) per additional acre for each Plat Vacation submitted.

SECTION 21. That the Amarillo Municipal Code, Chapter 4-6, Article II, Division 4, Section 4-6-31 be and hereby is amended to read as follows:

Sec. 4-6-31. - Application and procedures.

(a) [NO TEXT CHANGE]

(b) **Fees.** The Developer shall pay a non-refundable application fee offive-hundred-and-ten dollars-~~(\$520.00)~~ \$551.00 for the first acre and an additional ten dollars (\$10.00) per additional acre for each Final Plat submitted.

SECTION 22. That the Amarillo Municipal Code, Chapter 4-6, Article IV, Section 4-6-179 be and hereby is amended to read as follows:

Sec. 4-6-179. - Excavation permit for driveways, approaches and public sidewalk curb ramps.

- (a) Curb removal permits must be obtained from the Traffic-Engineer Building Safety for all driveway, approach and public sidewalk curb ramp construction requiring the removal of curbs.
- (b) The person obtaining a curb removal permit shall pay a fee of ~~twenty-five dollars (\$25.00)~~ \$116.00 plus technology fee of \$11.00 for each permit. If a curb removal is undertaken without a permit, the subsequent permit for that removal shall be ~~fifty dollars (\$50.00)~~ \$232.00 in addition to any fine, cost, or other penalty assessed for that violation.
- (c) Each person obtaining a curb removal permit shall comply with the Americans With Disabilities Act (ADA) guidelines for new and alteration construction.

SECTION 23. That the Amarillo Municipal Code, Chapter 4-6, Article IV, Section 4-6-189 be and hereby is amended to read as follows:

Sec. 4-6-189. - Private encumbrance of public right-of-way; license.

The following shall control the consideration of requests for encumbrances on, over, under or through Public Rights-of-Way:

- (1) The right to encumber the Public Right-of-Way may be granted only by license and every grantee of a license shall agree to indemnify and hold the City harmless from any and all damages to persons or property, or both, arising in any way out of the use of the licensed Premises. Each person applying for a license shall pay an application fee of ~~two hundred fifty-five dollars (\$255.00)~~ \$276.00 to cover the expenses of the processing costs associated therewith.
- (2) [No Text Change]
- (3) A licensee shall pay a license fee depending upon the amount of Right-of-Way encumbered as set out below. In no event shall a license fee be less than ~~two hundred fifty-five dollars (\$255.00)~~ \$276.00 for a period of one (1) year.
- ****

SECTION 24. That the Amarillo Municipal Code, Chapter 4-6, Article IV, Section 4-6-190 be and hereby is amended to read as follows:

Sec. 4-6-190. - Abandonment of public right-of-way.

In addition to the requirements set forth in V.T.C.A., Local Government Code, Ch. 272, the following shall control the consideration of requests for abandonment of Public Rights-of-Way that are abandoned by separate legal instrument:

- (1) [NO TEXT CHANGE]
- (2) The applicant shall pay the following filing fees for Public Right-of-Way abandonment: ~~forty-five dollars (\$45.00)~~ \$535.00 for each alley, easement, or street abandonment request filed for consideration.
- (3) [NO TEXT CHANGE]

SECTION 25. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-7, Section 4-7-4 be and hereby is amended to read as follows:

Sec. 4-7-4. - Licensing.

(a) -(c) [NO TEXT CHANGE]

(d) *Licensefee.* All original License applications or renewals thereof shall be accompanied by a fee of one hundred silcteen twenty-three dollars (\$116.00-123.00), plus twenty-ffillr five dollars (\$;M.00-25.00) for each Manufactured Home Stand or Recreational Vehicle Stand in the Manufactured Home Park or Recreational Vehicle Park. The original fee shall be prorated on the nearest quarterly basis between the date of the original License and October 1 of the fiscal year. All renewal fees shall be due on October 1, of each year. Failure or refusal to pay a renewal fee by October 1 shall result in assessment and collection of a late fee of one dollar (\$1.00) per each Manufactured Home or Recreational Vehicle Stand or Park for each day or part thereof the renewal fee is not paid.

(e)-(g) [NO TEXT CHANGE]

SECTION 26. That in accordance with the budget of the Building Safety Department the Amarillo Municipal Code, Chapter 4-1, Article II, Section 4-1-110 be and hereby is amended to read as follows:

Sec. 4-1-110. - Registration of contractors; homeowner exemption; fees and requirements.

(a)-(h) [No TEXT Change]

Table 4-1-110 Contractor Registration Requirements

Contractor Categories	State License or Registration Required	City Registration In Addition to State License or Registration	Annual City Registration Fee	License and Permit Surety Bond	General Liability Insurance
Building Contractor					

General Contractor (fn. 1)	no	yes	\$ 58.00_____	none	none
New Residential Contractor (fn. 2)	No	yes	\$ 58.00_____	none	none
Residential Remodeling Contr. (fn. 3)	No	yes	\$ 58.00_____	\$20,000.00	none
Additional requirements for building demolition	no	any of the above	any of the above	lot clearance bond (fn. 4)	yes (fn. 5)
Electrical Contractor, Master Electrician License (fn. 6)	State Lie.	yes	\$ 58.00_____	none	State Required Min.
Glass and Glazing Contractor	no	yes	\$ 58.00_____	None	\$500,000.00 (fn. 12)
HVAC Contractor, A and B (fn. 7)	State Lie. (fn. 7)	yes	\$ 58.00_____	none	State Required Min.
Insulation Contractor	no	yes	\$ 58.00_____	\$20,000.00	\$300,000.00 (fn. 11)
Landscape Irrigator or Irrigation Technician	State Lie.	yes	\$ 58.00_____	\$10,000.00	none
House Moving Contractor	no	yes	\$ 58.00_____	\$10,000.00	none

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Plumbing Contractor, Master Plumber License (fu. 7)	State Lie.	yes	none	none	State Required Min.
With Medical Gas endorsement (MGE) (fu. 8)	MGE	yes	none	none	State Required Min.
Commercial Roofing Contractor	no	yes	\$ 58.00 _____	\$20,000.00	\$1,000,000.00 (fu. 13)
Residential Roofing Contractor	no	yes	\$ 58.00 _____	\$20,000.00	\$300,000.00 (fu. 11)
Sign Contractor					
Electrical Sign Contractor (fu. 9)	State Lie. (fu. 9)	yes	\$ 58.00 _____	none	State Required Min.
Non-electrical Sign Contractor (fu. 10)	no (fu. 10)	yes	\$ 58.00 _____	\$10,000.00	none
Swimming Pool and Spa Contractor	no	yes	\$ 58.00 _____	\$10,000.00	none
Water Treatment Equipment Installation Contractor	State Lie.	yes	\$ 58.00 _____	\$10,000.00	none

...

SECTION 27. That the Amarillo Municipal Code, Chapter 4-10, Article II, Division I, Section 4-10-23 be and hereby is amended to read as follows:

Sec. 4-10-23. - Amending procedure.

(a) *Application to Planning and Zoning Commission and planning department; fee.*

(1) [NO TEXT CHANGE}]

(2) Upon the filing of any application for a Zoning District classification change with the Planning Department of the City, the applicant shall pay to the City Planning Department the following applicable sum:

a. For a Zoning District classification change, the sum of ~~eight-hundred-and~~
~~sh,teen-dollars-(\$810.00)~~ \$882.00.

b. For a specific use permit, the sum of ~~sh, hundred-eighty-fi,,e-ninety-rune~~
~~dollars-(\$099.00)-~~ \$756.00.

c. For a Planned Development District classification, the sum of ~~eight-hundred~~
~~and-sh,teen-dollars-(\$-810.00)-~~ \$882.00.

d. For an amendment to a Planned Development District, the sum of ~~six-hundred~~
~~and-twelve-dollars-(\$000-012.00)-~~ \$661.00.

(3) [NO TEXT CHANGE]

(b) (1)-(4) [NO TEXT CHANGE]

(5)..... The applicant shall pay a fee of three hundred fifty-seven dollars(\$ 378.00) with the notice of appeal to defray publication, notice and other expenses.

(6) [NO TEXT CHANGE]

SECTION 28. That the Amarillo Municipal Code, Chapter 4-11, Article IV, Section 4-11-19 be and hereby is amended to read as follows:

Sec. 4-11-19. - Application procedures.

(a) [NO TEXT CHANGE]

(b) [NO TEXT CHANGE]

(c) At the time of filling the application, the owner or agent shall pay a fee of ~~RitVlfIO>~~
~~hundred-and-@If-dollars-(\$204.00)~~ \$216.00. An application without the fee is deemed incomplete.

SECTION 29. The Amarillo Municipal Code, Chapter 8-5, Article IV, Section 8-5-15 be and hereby amended as follows:

Sec. 8-5-15. - Fees.

(a) *Alcoholic Beverage Fees:*

1. Application fee for City Certification of TABC Prequalification Packet \$±9Jl_.00
2. As authorized by the Texas Alcoholic Beverage code sec. 11.38 and 61.36 a holder of a State Permit or State License shall pay to the City a fee equal to one-half the fee paid to the State for such permit. All fees levied by this section are due and payable at the time at which the State license and permit fees are due.

(b) *Management of Fats, Oils and Grease Fees:*

1. Annual permit fee \$&S95.00
2. Biological Oxygen Demand (BOD) Testing fee Industry Cost
3. Total Suspended Solids (TSS) Testing fee Industry Cost

(c) *Food Hygiene Fees:*

1. Application fee for all food establishments to include new and change of owner.... \$±9Jl_.00
2. Plan Review fee for all food establishments to include new and change of owner \$9+103.00
3. Annual permit fee will be based on square footage of the structure or assigned tenant space if within a mall or strip center and is as follows:

0 to 500 sq ft \$ 300.00

501 to 3,000 sq ft \$ 20.00

3,001 to 5,000 sq ft \$W&539.00

5,001 to 15,000 sq ft \$@660.00

15,001 and Over sq ft \$™779.00
4. Permit for the operation of multiple food establishments on one site or contiguous properties or within one (1) structure, all of which are owned and/or operated by the same legal entity. A master permit will be issued for the first using section three (3) in

subsection (c) above and each additional structure or unit will be charged an annual fee of \$-1+1-118.00

- 5. Annual permit fee for prepackaged, Non-Time, Temperature Control for Safety (TCS) food establishments:
 - i. Less than 200 cubic feet Exempted
 - ii. More than 200 cubic feet \$ 300.00
- 6. Annual permit fee for caterer, farmers-market, concessions stand, satellite or catered feeding location, school, child-care facility, food pantry, and salons (beverages only) \$ 300.00
- 7. Annual permit fee for farmers market ... \$100.00.
- 8. Annual permit fee for child-care facility serving Non-TCS (snacks only) and TCS vending machines (per unit) \$ 122.00
- 9. Temporary food establishment permits are assessed at a per day, per booth/location rate. Licensed caterers are exempted, ~~from the fees but are required to submit for the~~ permit. Fees are as follows:

{CHART} TEMPORARY FOOD ESTABLISHMENT PERMIT FEES

Total # of Food/ Beverage Booths at the Event	Fee per Temporary Food Establishment Permit per day per booth
0-5	\$W32.00
6-12	\$;u29.00
13-20	\$;!426.00
21-40	\$U23.00
41-80	\$1&20.00
81 or more	\$B16.00

- 10. Expedited processing of temporary food establishment permit. A person or licensed caterer applying for a temporary food establishment at any hour within the two business days prior to the day an event starts, shall pay a special express processing fee in addition to the fee shown in the above chart \$ 60.00
- 11. Certified Food Manager course and exam fee. ~~Fee not Subject to automatic increase of~~ (g)(10) ----- \$150.00 per person Fee will be set by Director of Environmental Health subject to City Manager approval.

12. Certified Food Manager exam retest fee. Fee-net- eet -ts-aatematie-increase-s f
(g)(IO)----- \$75.00-per-persen Fee will be set by Director of Environmental Health
subject to City Manager approval.

13. Certified Food Handler course and exam fee. Fee-net-soojeet-ts-aatematie-iflcrease-s f
(g)(10)----- \$15.00-per-persen Fee will be set by Director of Environmental Health
subject to City Manager approval.

14. Certified Food Manager annual registration fee \$4851.00

(d) **Group Care Fees:**

1. Environmental inspection of a foster/adopt home or child-care/group care facility
\$ 62.00 per structure

(e) **On-Site Sewage Facilities fees:**

1. OSSF permit fee for a new system, modification, repair, or replacement \$ 40.00

2.—OSSF-permit-fee-fer-a-n-eidsting-system-inspectien----- \$170.00

2. OSSF inspection trip fee \$1-@110.00

3. Water-sarn le -collectiaA-fee----- \$800-When work for which a permit is required has
begun prior to obtaining such permit, or otherwise receiving authorization to construct
by Environmental Health Department to begin work, a fee of three hundred and fifty
dollars (\$350.00) shall be assessed in addition to the required permit fee in (e)(1). A
person who fails or refuses to obtain a required permit on a second or subsequent
occasion, shall pay a fee of seven hundred dollars (\$700.00) in addition to the required
permit fee in (e)(O).

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(f) **Recreational Water Fees:**

1. Application fee for all recreational water units to include new and change of owner....
\$2931.00

2. Plan Review fee for all recreational water units to include new and change of owner
.... \$9+103.00

3. Annual permit fee for public and semi-public pools, spas and PIWFs operated year-
round \$2+4291.00

4. Annual permit fee for public and semi-public pools, spas and PIWFs operated seasonally (March 1st through October 31st). ... \$1-W159.00
5. Permit for the operation of multiple recreational water units on one site or contiguous properties or within one (1) structure, all of which are owned and/or operated by the same legal entity. A master permit will be issued for the first unit using sections three (3) and four (4) in subsection (f) above and each additional unit will be charged an annual fee of ... \$1-W-114.00
6. Certified Pool Technician initial course, one and a half (1.5) days course and exam. Fee not subject to automatic increase of (g)(10) \$135.00 per person
7. Certified Pool Technician refresher course, one (1) day course and exam. Course will be offered to those who have taken the initial course and who's certification has yet to expire. Fee not subject to automatic increase of (g)(10) \$100.00 per person
8. Certified Pool Operator two (2) day course and exam fee. Fee not subject to automatic increase of (g)(10) \$375.00 per person
9. Certified Pool Operator blended one (1) day course with online primer course and exam fee. Fee not subject to automatic increase of (g)(10) \$400.00 per person
10. Certified Pool Operator primer course (online) course fee. Fee not subject to automatic increase of (g)(10) \$200.00 per person
11. Certified Pool Operator blended one (1) day course without online primer course and exam fee. Fee not subject to annual increase \$275.00 per person
12. Certified Pool Operator exam or retest fee. Fee not subject to automatic increase of (g)(10) \$125.00 per person
13. Certified Pool Technician/Certified Pool Operator annual registration fee \$421.00

(g) *Miscellaneous fees*

1. Voluntary Construction Compliance Inspection (VCCI) fee \$8490.00
2. Variance application fee \$220.00
 - i. Processing time less than 30 minutes \$117.00
 - ii. Processing time 31-60 minutes \$175.00
 - iii. Processing time 61 or more minutes \$234.00

- 0
3. Duplicate copy of permit, registration, placard, or license \$-1-011.00

4. Late renewal fee for annual permit; food establishments, pools, spas, PIWFs if paid within thirty (30) days of expiration ~~\$ 62.00~~

5. Late renewal fee for annual permit; food establishments, pools, spas, PIWFs if paid after thirty (30) days of expiration ~~\$-1-H-118.00~~

6. Outside of the City limits fee, excluding Group Care and On-Site Sewage Facility programs \$M58.00

7. Wastewater Discharge Permit Fee.....\$ 95.00

8. Re-inspection fees of food establishments, pools, spas, PIWFs are as follows

i. \$-1-@110.00

ii. (2nd) ~~\$-1-\$165.00~~

iii. (3rd) \$ 274.00

iv. (4th) \$~~3~~41-383.00

(9)- (11) [NO TEXT CHANGE]

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SECTION 30. The Amarillo Municipal Code, Chapter 10-2, Article II, Section 10-2-16 be and hereby is amended to read as follows:

TABLE 113.2.1 INSPECTION FEES

EXPAND

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	Occupant Load	Fee
Day Care	~~Yp~~ -ts-SQ	~~\$4QQQ-\$100.00~~
	51-ts-ISQ	\$8QQQ
	Over-ISQ	~~\$8QQQ-fer-first-ISQ-plus-\$4QQQ-Fer-each-additional-IQ-er-fraet~~ thereof

	Occupant Load	Fee
Foster/Group Home/Shelter	1 to 5	\$4MJ0.. <u>50.00</u>
	6 to 15	\$80.00-- <u>100.00</u> (additional \$ 10.00 oer home for more than <u>10</u> o from same am licant
	Over-15	\$80.00-for-first-15-plus-\$40.00-Fer-each-additienal-15-er-fraet thereef
Nursing Homes	Up to 50 beds	\$ ¹ / ₄ (:). <u>200.00</u>
	51 to 100 beds	\$: <u>240-250.00</u>
	Over 200 beds 101 beds or more	<u>\$300.00</u> 240-for-first-100-beds-Plus-\$80.00-for-each-additienal-: beds-er-tFaetien-thereef
Hospitals	Up to 400 <u>200</u> beds	\$J20 <u>350.00</u>
	101-te-200beds	\$400:00
	Over 200 beds	<u>\$600.00</u> 400:00-for-first-200-beds-Plus-\$80.00-for-each-additie 100-beds-er-Fraetien-thereef
Other <u>Facilities</u>	<u>Up to 2,500 5,000</u> <u>sq. ft</u> <u>5,001 -10,000</u> <u>10,001 - 50,000</u> <u>50,001 -100,000</u> <u>Over 100,000</u>	<u>\$4050.00</u> <u>\$100.00</u> <u>\$125.00</u> <u>\$150.00</u> <u>\$200 pus \$50 for each additional 25,000 sq ft</u>

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	Occupant Load	Fee
	<u>Re-inspection</u>	<u>No charge for first inspection</u> <u>\$25 for second inspection</u> <u>\$50 for each subsequent inspections</u>
Facilities		
	2,501 -ts- 5,000 -sq- ft	\$80.00
	5,001 -ts- 10,000 -sq- ft	\$120.00
	10,001 -ts- 50,000 str-4t	\$160.00
	Over 50,000 sq- ft	\$160.00 -fur- first 50,000 -sq- ft- plus \$40.00 -fur- each additis 25,000 -sq- ft- sr-ffiletisn -theresf
TABC Licensed Facilities		\$40.00

TABLE 113.2.2 PERMIT FEES

EXPAND

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Operatisnal -Permits	\$40.00
Reaewal	\$40.00

Standby-f6(lHiFee	\$3(l(l_gg
Construction Permits	\$80-100.00 minimum
<u>Fire Alarm (per panel) 26-100 devices</u>	<u>\$150.00</u>
<u>101 and up</u>	<u>\$200.00</u>
<u>Fire Sprinkler (per riser) 20-100 heads</u>	<u>\$150.00</u>
<u>101 - 300 heads</u>	<u>\$200.00</u>
<u>301 and up</u>	<u>\$250.00</u>
<u>Underground</u>	<u>\$100.00</u>
<u>Vent Hood System</u>	<u>\$100.00</u>
<u>Re-submittals</u>	<u>\$50.00</u>
<u>As-builts</u>	<u>Free</u>
<u>Phase inspection</u>	<u>\$50.00 per phase after the first</u>
<u>Visual inspection prior to acceptance test</u>	<u>\$50.00</u>
Re-inspection	\$4-050.00
<u>Operational Permits</u>	<u>\$50.00</u>
<u>Pyrotechnic Display</u>	<u>\$100.00 per event</u>
<u>Amusement (Haunted House)</u>	<u>\$100.00 every 30 days</u>
<u>Flame Test</u>	<u>\$50.00</u>
<u>Temp. membrane structures, canopies</u>	<u>\$100.00</u>
<u>Special event, carnival, fair</u>	<u>\$100.00 -cooking on-site</u>
	<u>\$50.00 - no cooking on-site</u>
<u>All other operational permit types</u>	<u>Application fee only</u>
<u>Renewal</u>	<u>\$40.00</u>
<u>Other Inspections</u>	
<u>Mobile food unit inspection</u>	<u>\$50.00</u>
<u>Hotel/Apartment inspection</u>	<u>\$200.00</u>

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<u>Re-inspection/no-show/not ready</u>	<u>\$50.00</u>
<u>Variance request application</u>	<u>\$100.00</u>
<u>After hours inspection</u>	<u>\$100.00</u>
<u>Investigation inspection (working without pennit)</u>	<u>Two times the permit fee</u>

SECTION 31. The Amarillo Municipal Code, Chapter 12-1, Article I, Section 12-1-4 be and hereby is amended to read as follows:

Sec. 12-1-4. - Warford Activity Center.

(a) Visit and Membership Fees.

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	Youth	Adult	Senior	Family
Day Pass	\$3.00	\$5.00	\$3.00	
Monthly Membership	\$15.00	\$20.00	\$15.00	\$60.00
Annual Membership	\$150.00	\$200.00	\$150.00	\$600.00
Additional Child Monthly	<i>NIA</i>	<i>NIA</i>	<i>NIA</i>	\$5.00
Additional Child Annually	<i>NIA</i>	<i>NIA</i>	<i>NIA</i>	\$20.00
<u>Punch and Play Membership Pass</u>	<u>\$20.00</u>	<u>\$20.00</u>	<u>\$20.00</u>	<u><i>NIA</i></u>

SECTION 32. The Amarillo Municipal Code, Chapter 12-1, Article I, Section 12-1-5 be and hereby is amended to read as follows:

Sec. 12-1-5. - Other facilities rental.

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I Stage with Electricity	<u>\$75150.00</u>

Small shelter without Electricity	\$30.00
Small shelter with Electricity	~~\$4080.00~~
Large shelter without Electricity	\$50.00
Large shelter with Electricity	~~\$69100.00~~
Gazebo with Electricity	\$60.00

SECTION 33. The Amarillo Municipal Code, Chapter 12-3, Section 12-3-4 be and hereby is amended to read as follows:

Sec. 12-3-4. - Swimming pool fees.

(a) (1)--(2) [NO TEXT CHANGE]

(3) Swimmers:

Southeast and Southwest Pools	Regular	After 4p.m.
Youth (age 1 to 12)	\$3.00	\$2.00
Adult	4.00	3.00
Senior Adult (55 & older)	3.00	2.00

Thompson Park Aquatic Facility:

Full Day Admission \$10.00

Half-Day Admissions ~~&00--~~(Mon -Thur. \$6.00) (Fri.-Sun. \$8.00)

Evening Admission 5.00

Morning Power Hour Admission 3.00

Other Fees and Rentals set by Director of Parks and Recreation with City Manager approval.

SECTION 34. The Amarillo Municipal Code, Chapter 12-7, Section 12-7-8 be and hereby is amended to read as follows:

Sec. 12-7-8. - Park operating policy; permits.

(a) - (h) [NO TEXT CHANGE]

(i) **Special Event.** A Special Event shall be defined as an event requiring a permit as set forth in this section that involves a group of two hundred (200) persons or more. ~~A Fifty-five-dollar (\$25.00) processing fee shall be paid and must accompany a~~ Special Event Special Events fees shall be paid in accordance with this chapter.

- (1). Small Event for 1 day (200-500 people)....\$1,000.00.
- (2). Each Additional day Small Event. ...\$100.00.
- (3). Large Event for 1 day (more than 500)....\$1,600.00.
- (4). Each Additional day Large Event...\$200.00.
- (5). Refundable Deposit for Special Events....\$250.00.
- (6). Electricity....\$50.00.
- (7). Administrative Change Fee.... \$25.00.

(i) Other Permit Fees

- (1). Daily Vendor Permit. ...\$50.00
- (2). Annual Water Access Permit. ...\$25.00
- (3). Daily Water Access Permit....\$10.00

SECTION 35. The Amarillo Municipal Code, Chapter 14-6, Article II, Division 2, Section 14-6-29 be and hereby is amended to read as follows:

Sec. 14-6-29. - Fee; term; reapplication upon change in information.

A Transient Retail Business license issued under this division shall require a fee of fifty-eight ~~sixty-two~~ dollars (\$~~58.62~~2.00) for each issuance. A license issued to a Transient Retail Business shall expire at the end of thirty (30) days from its issuance. Any change in the information required in the application shall require the reissuance of the license by submitting a new application.

SECTION 36. That, in accordance with the annual budget adopted for the Parks and Recreation Department, Chapter 12-4, Section 12-4-5 of the Amarillo Municipal Code is hereby amended to read as follows:

Sec. 12-4-5. - Golf fees.

(a) A green fee for the use of the golf course shall be paid prior to commencement of play by all players except those players holding annual permits or discount green fee cards, as follows:

	Weekend Fee (Friday- Sunday & holidays)	Daily Fee (Monday- Thursday)	Twilight Fee (after <u>4:00</u> p.m.,)	Twilight Fee (Monday- Thursday, after <u>4:00 p.m.</u>)	Junior (18 or younger)/Senior (65 or older) Fee (Monday- Thursday)
Ross/Wildhorse	\$ <u>23.00</u>	<u>\$28.00</u>	\$ <u>23.00</u>	\$ <u>20.00</u>	\$ <u>23.00</u>
Ross/ Mustang course	\$ <u>31.00</u>	<u>\$28.00</u>	\$ <u>23.00</u>	\$ <u>20.00</u>	\$ <u>23.00</u>
Comanche/Tomahawk	<u>\$28.00</u>	<u>\$25.00</u>	\$ <u>20.00</u>	<u>\$17.00</u>	\$ <u>20.00</u>
Comanche/Arrowhead	<u>\$28.00</u>	<u>\$25.00</u>	\$ <u>20.00</u>	<u>\$17.00</u>	\$ <u>20.00</u>

(b) Golf cart rental fees (tax included):

9 holes \$8.00 (\$16.00) Single
18 holes \$16.00 (\$32.00) Single

(c) *****

Mini Golf Pass \$440.00 (20-Rounds, All days, All courses, good for 12 months from date of purchase) (pass includes the Capital Improvement Fee).

SECTION 37. That, in accordance with the annual budget adopted for the Utility Division, the water rates and charges in Chapter 18-2, Article I, Section 18-2-8 of the Amarillo Municipal Code are hereby amended in part to read as follows:

Sec. 18-2-8. - Tapping and making connections ~~to the~~ to the ~~feet~~ feet ~~main~~ main.

(a) It shall be unlawful for any ~~plumber-sr~~ person, other than duly authorized contractors, ~~plumber~~, or employees of the City, to tap any Street ~~City~~ main, make ~~service~~ connections with ~~to~~ the Street ~~City~~ main, extend service pipes from main to meter or place a stopcock and stop box at that point.

(b) This ~~tap-and-service~~ All fees associated with service connections shall be paid for by the ~~contractor~~, plumber or person ordering the work done before it is commenced, according to the schedule of charges set out in this chapter, a copy of which is filed in the office of the Director of Utilities and copies of which shall be furnished to all liensed authorized plumbers or other ~~perssns contractors~~ upon application.

(c) Authorized Plumbers or Contractors shall meet bonding and insurance needs as required by the City for utility work in right of ways. Plumbers and Contractors shall apply to be added to the duly authorized contractor and plumbers list before being allowed to make service connections. This list shall be updated semiannually.

(d) Where the Plumber or Contractor installs the water service line, meter box, valving, an Administrative Fee shall be paid in advance of the construction of the service connection.

(e) The plumber or contractor is responsible for all permits and repairs needed to perform the process of installing service connections.

(f) All connections shall be inspected by a City representative. Inspections shall be scheduled during normal working hours with at least 24 hours advance notice.

SECTION 38. That Chapter 18-2, Article III, Section 18-2-56 of the Amarillo Municipal Code are hereby amended in part to read as follows:

Sec. 18-2-56. - Water meter and main-tap service fees.

a. The Water Department shall collect from each aerssn the applicant an estimated cost for the size service connection requested if the City is to perform the work. Actual cost shall be tracked and an adjustment to the initial payment by the applicant will be made after the service connection is completed. Actual Cost shall mean all costs to the City for labor, materials, administrative fees, and equipment to install the service connection and restore the surface. the fells .ving fees for the , arisus serviees and hardware deserihed in this seetisn.

b. The administrative fee for all service connections up to and including 1" shall be \$450. The administrative Fee for service connection above 1" up to 2" shall be \$600.

c. Meter Set cost will be at actual cost to include the cost of the meter and labor.

d. All service connections of 4" or larger must be installed by City employees or contractors employed by the City.

e. All fees for plugging abandoned water service taps shall be at Actual Cost as described herein.

(1) ~~For the tapping of a municipal water main, the amount specified for the size of opening:~~

TABLE-1.

EXPAND		
Tap-Si.ie	Meter/Tap-Fee	Meter Set-Only
1"-Tap-with-0"-Meter-Dsmestie/Irrigatisn	\$77S:00	\$7S:00

+113 Sale	Meter/+113-Fee	Metef-Set-GRly
1" +113 with 1" Metef 9emestie/IFFigatiea	\$,zs_gg	i,zs_gg
1" +113 with 1" Metef 9emestie/IFFigatiea	\$1,775.QQ	\$,zs_gg
1" +113 with 1" Metef 9emestie/IFFigatiea	\$1,399.99	i,zs_gg
4" +113 with 3" Metef 9emestie	\$6,500_gg	\$8,999_gg
4" +113 with 3" Metef IFFigatiea	\$8,999_gg	\$4,999.99
4" +113 with 4" Metef Eleemestie	\$,zs_gg_gg	\$6,999.QQ
4" +113 with 4" Metef IFFigatiea	\$6,500_gg	\$8,999_gg
6" laFgef +113 with 6" and laFgef Metef	Aemal-Gest	Aemal-Gest

*Actual cost means all costs, including meter and meter vault, based on City's cost of labor, material and equipment to extend water service lines to the customer's side of the meter.

(2) Tap enlargements shall be charged as follows:

Table 2

EXPEND

Tap Enlargements	
Enlargements	Cost
1" to 1"	\$,115_gg
1" to 1 1/2", 1 1/2" to 2", 2" to 2 1/2"	Meter, 1 1/2" Fee - 1 1/2" \$75.QQ
1 1/2" to 2"	\$,115_gg
2" to 3"	3" Meter + 1 1/2" Fee east + 1 1/2" \$,zs_gg
3" to 4"	4" Meter Set-Galy east
4" to 6" and b a F g ef	Aemal-Gest
1 1/2" i,zs_gg is to be added to the old 1113	

(3) Tap reductions shall be charged as follows:

Table 3

EXPEND

0

INateF.+ap-Reeuetieas	
ReeuetieHS	Gest
I "te-%"	\$.n\$-gg
I W'-ts-I "-ef-smallef	\$;!;!\$-00
;! "te-I W'-Bf-smalleF	\$;!;!\$-00
3"te-;! "ef-smalleF	Me!6iil+ _{a p} -Feeda-;;\$+\$\$.QQ
4"le-3"ef-smalleF	MeleF-Sel-GHly-essH-;;\$+\$\$.QQ

(4);ee for plugging abandoned water service taps shall be three hundreci-ciollars-(\$300.00) for two-inch or smaller main and six hundred dollars-(\$600.00) for three-inch or larger main.

SECTION 39. That, in accordance with the annual budget adopted for the Utility Division, the water rates and charges in Chapter 18-2, Article III, Section 18-2-57 of the Amarillo Municipal Code are hereby amended in part to read as follows:

Sec. 18-2-57. - Monthly rates.

(a) The following minimum monthly meter service charges include the first three thousand (3,000) gallons consumption:

D

Meter Size (inches)	Size Code	Water Rate 1 Inside City	WaterRate2 Outside City	
% or ¼	A	~~\$1a.\$8~~ -\$18.24	~~\$;!4.88~~ \$27.37	
1	B	~~\$;!;!;!j~~ -\$24.48	~~\$33.38~~ -\$36.72'	
1½	C	\$;!8.\$;!-\$31.38	~~\$4;!.+8~~ -\$47.06	
2	D	~~\$44.31~~ -\$48.74	\$aaA+-\$73.12	
3 or FHMeter	L, H, X	~~\$!e;!99~~ -\$179.29	~~\$;!44.49~~ -\$268.94	

D

Meter Size (inches)	Size Code	Water Rate 1 Inside City	WaterRate2 Outside City	
4	E,Y	!J,ms84-\$227.52	\$3·IQ;!7-\$341.30	
6	F A	\$3G9,;le-\$340.19	\$4s3.9G-\$510.30	
8 or larger	G,J,K,M, W	\$4is.3+-\$469.00	\$s39:\$e-\$703.52	

(b) In addition to the monthly meter charge set forth in subsection (a) above, the following shall apply to the amount of water used in excess of three thousand (3000) gallons per month:

Quantity (gallons)	Inside City per 1,000 Gallons	Outside City per 1,000 Gallons
Residential:		
0-3,000	Minimum Charge	Minimum Charge
3,001-10,000	\$3.27	\$4.89
10,001-30,000	\$4.27	\$6.40
30,001-50,000	\$7.74-\$6.31	\$8e(J..\$9.46
Over 50,000	\$7.16	\$9,78-\$10.76
Cammercial/Industrial:		
0-3,000	Minimum Charge	Minimum Charge
Over 3,000	\$3.72	\$7.98-\$5.59
Irrigation (all service groups)		
0-3,000	Minimum Charge	Minimum Charge
3,001-10,000	\$3.72	\$7.98-\$5.59
10,001-30,000	\$4.27	\$6.40
30,001-50,000	\$7.74-\$6.31	\$8e(J..\$9.46
Over 50,000	\$7.16	\$9,78-\$10.76

SECTION 40. That Chapter 18-3, Article IV, Section 18-3-71 of the Amarillo Municipal Code are hereby amended in part to read as follows

Sec. 18-3-71. - Sewer service connections; taps, fees.

(a) That ~~the portion of the Building Sewer known as the~~ All Wastewater tap service connections including the and that portion known as the service lateral from the Wastewater main to the property line shall be constructed only by City forces, or by a contractor or plumber employed or approved by the City.

Any person seeking a connection to the Wastewater main shall first apply for a Wastewater tap service connection at the City utility billing department.

The charges for any such tap service connection made by City resources will be ~~seveR-lmndred-alld~~ ~~seveRty-five-dollars-(\$775.00)~~ at actual cost, ~~fur-fuur-iRch-tap-and-Olle-thousand-dollars-(\$1,000.00)~~ ~~fur-a silt-illehtap-~~ For a tap-eight(8)-iRehes-or-larger, the fee shall be Actual-Cost, but-Not less-thall olle-thousand-dollars-(\$1,000.00)-(~~lfust-be-tapped-illto-Manbole~~)-Actual cost shall be tracked and an adjustment to the initial payment by the applicant will be made after the service connection is completed. Actual Cost shall mean all costs to the City for labor, materials administrative fees, and equipment to install the tap service connection and restore the surface. Additional-taps-en-the-projlerly must-be-apjroved-by-the-Sewer-Sujlerviser-and-shall-be-eharged-a t-Actual-Gest, but-net-less-than-seven hnRdred-and-seventy-five-dollars-(\$775.00)-

(b) Where the Plumber or Contractor installs the Wastewater service connection an Administrative Fee shall be paid in advance of the construction of the service connection. The administrative fee for all service connections up to and including 6" shall be \$450.

(c) Where Wastewater taps-e-r-service-laterals service connections are installed by a an authorized plumber or a contractor employed or approved by the City in conjunction with a main extension contract, the charges shall be the actual cost of construction as established by the bid items in the construction contract.

(d) Maintenance of the Wastewater tap service connection and service-line lateral extending from the City main shall be the responsibility of the property owner.

(e) The City Utilities Division, solely-or authorized contractor or plumber, is authorized to plug abandoned Sewer taps. Any person seeking Sewer tap abandonment will be charged a fee-o fthree hundred-dollars-(\$300.00)-regardless-o fsize-with-said-fee the estimated cost o f abandonment due in advance o fthe work being performed by City resources. The administrative fee for all service connection abandonments shall be \$450.

(±) All service connections 8" or larger must be installed by City employees or contractors employed by the City.

SECTION 41. That, in accordance with the annual budget adopted for the Utility Division, the waste water rates and charges in Chapter 18-3, Article IV, Section 18-3-73 and Section 18-3-74 of the Amarillo Municipal Code are hereby amended in part to read as follows

Sec. 18-3-73. - Rates inside corporate limits.

Meter Size (inches)	Charge for the first 3,000 gallons
$\frac{3}{4}$ or $\frac{3}{4}$	\$18.78 <u>\$20.66</u>
1	-1-9A-0 <u>\$21.34</u>
1½	-1-9,9-1, <u>\$21.90</u>
2	2-1-M <u>\$23.77</u>
3	M.44 <u>\$26.88</u>
4	\$39.28
6	\$57.82
8 or larger	@.46 <u>\$76.41</u>

(2) For usage in excess of three thousand (3,000) gallons a monthly service charge shall also be charged to all Residential users in the amount of (\$ 2.46) per one thousand (1,000) gallons of water used over the initial allotment of three thousand (3,000) gallons. The service charge for all Commercial and Industrial users shall be (\$ 2.67) per one thousand (1,000) gallons over the initial allotment, unless the Wastewater is metered in which case the service charge shall be \$ 2.95 per thousand over the initial allotment as more specifically set forth hereinafter.

a - d. [NO TEXT CHANGE]

(3) [TEXT UNCHANGED]

(4) [TEXT UNCHANGED]

Sec. 18-3-74. Rates beyond corporate limits.

(1) [NO TEXT CHANGE]

(2) A monthly service charge shall also be charged to residential Users outside the corporate limits in the amount of (\$ 3.70) per one thousand (1,000) gallons of water used over the initial allotment of three thousand (3,000) gallons. The service charge for all Commercial and Industrial users outside the corporate limits shall be (\$ 4.02) per one thousand (1,000) gallons over the initial allotment of three thousand (3,000) gallons, unless the wastewater is actually metered, in which case the service charge shall be (\$ 4.43) or as contracted.

SECTION 42. That, in accordance with the annual budget adopted for the Utility Division, drainage fees in Chapter 18-4, Article II, Section 18-4-14 of the Amarillo Municipal Code are hereby amended in part to read as follows:

Sec. 18-4-14. - Drainage utility charge.

(a)-(e) [NO TEXT CHANGE]

(f) The monthly Drainage Utility Charge for residential properties shall be calculated by determining the total impervious square footage area for the parcel and assigning the appropriate monthly billing rate. The following monthly billing rates are hereby established and shall be used to assign the flat rate monthly Drainage Utility Charge for all residential property located in the City in accordance with the applicable rates established in the is subsection:

Tier 1 "Small" less than 2,072 square feet impervious area = \$2.¼29

Tier 2 "Typical" 2,072-3,236 square feet impervious area = \$3.136

Tier 3 "Large" greater than 3,236 square feet impervious area = \$4c+95.08

(g) The following ERU monthly billing rate is hereby established and shall be used to calculate the total monthly Drainage Utility Charge for all property located in the City, both residential and commercial, in accordance with the applicable formula established in this subsection: ERU rate = - \$3.36 per ERU per month.

(h) - U) [NO TEXT CHANGE]

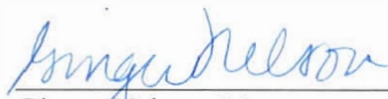
SECTION 43. That should any part, portion, section, fee, charge, or expenditure enacted by or contained within either this ordinance or the budget that it adopts, be declared inoperative, unconstitutional, invalid, or void for any reason by a court of competent jurisdiction, then such decision, opinion, or judgment shall in no way affect the remaining portions, parts, sections, fees, charges, or expenditures of either this ordinance or the budget, which remaining provisions shall be and remain in full force and effect.

SECTION 44. That all ordinances, resolutions, and appropriations for which provisions have heretofore been made are hereby expressly repealed to the extent of any conflict with the provisions of this ordinance.

SECTION 45. That the City Manager is authorized to approve transfers between line items in any departmental budget and to make transfers between funds within the budget which will neither decrease a program or service adopted in said budget, nor increase expenditures over the total amount of expenditures approved in said budget, in order to meet unanticipated expenditures within any department, program, or service.

SECTION 46. That this ordinance shall be effective on and after its adoption; provided, however, that the Annual Budget adopted herein, along with fees and charges established herein, shall be effective on October 1, 2022, unless a different effective date is specified for a particular Section hereof.

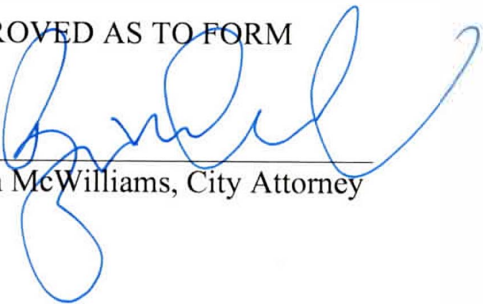
INTRODUCED AND PASSED by the City Council of the City of Amarillo, Texas, on First Reading the 6th day of September, 2022; and PASSED on Second and Final Reading the 8th day of September, 2022.


Ginger Nelson, Mayor

ATTEST:

S C

APPROVED AS TO FORM


Bryan McWilliams, City Attorney

ORDINANCE NO. 8005

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF AMARILLO, TEXAS: APPROVING TAX ROLL; SETTING THE TAX RATE AND LEVYING A TAX UPON ALL PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF AMARILLO FOR THE TAX YEAR 2022; ESTABLISHING AN EFFECTIVE DATE; REPEALING CONFLICTING ORDINANCES.

WHEREAS, the Chief Appraisers of the Potter and Randall Counties Tax Appraisal Districts have prepared and certified the appraisal roll for the City of Amarillo, Texas, said roll being that portion of the approved appraisal roll from each Tax Appraisal District which lists property taxable by the City of Amarillo within each respective county; and

WHEREAS, the Chief Appraisers of the Potter and Randall Counties Tax Appraisal Districts have performed the statutory calculations required by Section 26.04 of the Texas Property Tax Code and has submitted said rates to the City Council of said City prior to its adoption of this ordinance; and,

WHEREAS, the City has published the no-new revenue tax rate, the voter-approval tax rate, and other information as allowed or required by the Texas Local Government Code, and has fulfilled all other requirements for publication and postings as required by law, in a manner designated to call to the attention of all residents of said City; and,

WHEREAS, the City Council has complied with all applicable posting, hearing, filing, and meeting requirements of Texas law prior to the setting of the tax rate for 2022; and

WHEREAS, a quorum of the City Council is present in a regular meeting open to the public;

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF AMARILLO, TEXAS:

SECTION 1. That the appraisal roll with the amount of tax calculated thereon by the Tax Assessor Collectors of Potter and Randall Counties is hereby approved.

SECTION 2. That for the year 2022, there is hereby levied on all of the property located in the City of Amarillo, Texas, on the first day of January, 2022, and not exempted from taxation by the Constitution and Statutes of the State of Texas, an ad valorem tax of \$0.07549 for debt expenses plus \$0.33079 for maintenance and operation expenses (total of \$0.40628, per \$100.00 valuation of all such property to provide revenue for carrying on the City Government and the current expenses thereof. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE

RAISED BY 2.35% PERCENT AND WILL RAISE TAXES FOR MAINTENANCE AND OPERATIONS ON A \$100,000 HOME BY APPROXIMATELY \$0.00.

SECTION 3. Monies collected pursuant to this ordinance shall be expended in accordance with the ordinance adopting the City of Amarillo budget for fiscal year 2022-2023, and any monies collected which are not specifically appropriated shall be deposited in the general fund.

SECTION 4. All ordinances or parts thereof that conflict with this ordinance are hereby repealed to the extent of such conflict.

SECTION 5. This ordinance shall be in full force and effect from and after its passage and publication as required by law.

INTRODUCED AND PASSED by the City Council of the City of Amarillo, Texas, on First Reading the 6th day of September, 2022 upon a voice roll call vote as follows:

Mayor Ginger Nelson	<u>Yea</u>
Councilmember Place 1 Cole Stanley	<u>Yea</u>
Councilmember Place 2 Freda Powell	<u>Yea</u>
Councilmember Place 3 Eddy Sauer	<u>Yea</u>
Councilmember Place 4 Howard Smith	<u>Yea</u>

and PASSED on Second and Final Reading the 8th day of September, 2022 upon a voice roll call vote as follows:

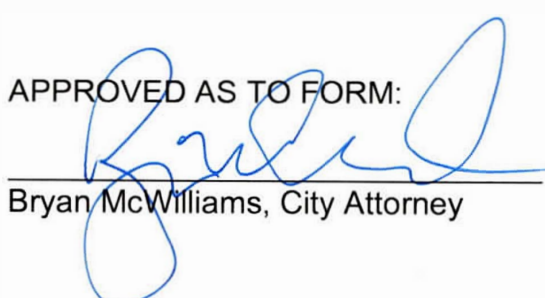
Mayor Ginger Nelson	<u>Yea</u>
Councilmember Place 1 Cole Stanley	<u>Yea</u>
Councilmember Place 2 Freda Powell	<u>Yea</u>
Councilmember Place 3 Eddy Sauer	<u>Absent</u>
Councilmember Place 4 Howard Smith	<u>Yea</u>


Ginger Nelson, Mayor

ATTEST:

S ♦ ♦

APPROVED AS TO FORM:


Bryan McWilliams, City Attorney

GLOSSARY OF TERMS

ACCOUNTING SYSTEM: Records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

ACCRUAL BASIS: A method of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred, regardless of when cash is received or paid.

APPROPRIATION: An authorization made by the City Commission which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

APPROPRIATION ORDINANCE: The official enactment by the City Commission establishing the legal authority for the City officials to obligate and expend resources.

ARBITRAGE: The reinvestment of the proceeds of tax-exempt securities in materially higher –yielding taxable securities.

ASSESSED VALUATION: The estimated value placed upon real and personal property by the chief appraiser of the appraisal district as the basis for levying property taxes.

ASSETS: Property owned by the City for which a monetary value has been established.

AUDIT: An objective examination and evaluation of the financial statements of the City completed by an outside Certified Public Accountant (CPA) firm to ensure that the financial records are a fair and accurate representation of the transactions they claim to represent.

BALANCED BUDGET: A budget where the total sum of money a government has budgeted to collect in a year is equal to the amount it has budgeted to spend on goods, services, and debt.

BASE BUDGET: Ongoing expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain service levels previously authorized by the City Council.

BASIS OF ACCOUNTING: The basis of accounting is accrual for all enterprise funds and internal service funds. The modified accrual basis is used for the governmental-type funds and special revenue funds.

BOND: A certificate of debt issued by an entity, guaranteeing payment of the original investment, plus interest, by a specified future date. Bonds are typically used for long-term debt to pay for large capital expenditures.

BOND CALL: Terms in a bond contract stipulating the right to redeem or call the entire outstanding amount before maturity, subject to certain conditions. A bond call feature modifies the maturity date. The bond call feature is exercisable immediately or it is deferred for some time.

BOND DISCOUNT: The difference between the face value (principal due when the bond matures) of a bond and the price which it sells with the sale price being less than the face value. Bonds are sold at a discount when the market interest rate exceeds the coupon rate of the bond.

BOND PREMIUM: The difference between the face value (principal due when the bond matures) of a bond and the price which it sells with the sale price being more than the face value. Bonds are sold at a premium when the market interest rate is less than the coupon rate of the bond.

BUDGET CALENDAR: The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budget.

BUDGET: An annual plan of financial operation embodying an estimate of proposed expenditures and the estimated means of financing them. The approved budget is authorized by ordinance and thus specifies the legal spending limits for the fiscal year.

BUDGET DOCUMENT: The official written statement prepared by the Budget Officer and supporting staff, which is presented by the City Manager to the City Commission as the proposed Annual Budget.

CAPITAL IMPROVEMENT BUDGET: A plan of proposed capital expenditures and the means of financing them. The basis of the capital improvement budget is the capital improvement program (CIP).

CAPITAL IMPROVEMENT PROGRAM: A five-year financial plan for construction, acquisition, or major renovation of physical assets such as buildings, streets, sewers, and recreational facilities.

CAPITAL OUTLAY: Expenditures for the acquisition of fixed assets which by definition have a useful life of more than one year and a purchase cost of at least \$5,000. Included in this category is the cost of land, buildings, permanent improvements, machinery, large tools, rolling and stationary equipment.

CAPITAL PROJECTS: Projects that purchase or construct capital assets. Typically, a capital project encompasses a purchase of land and/or the construction of a building or facility, as well as the equipment necessary to make the facility operational.

GLOSSARY OF TERMS

CITY MANAGER'S MESSAGE (TRANSMITTAL LETTER): A general discussion of the proposed budget presented in writing as a part of or supplement to the budget document. The message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the chief executive.

CONTINGENCY: A budgetary reserve set aside for emergencies or unforeseen expenditures.

CONTRACTUAL SERVICES: Operational expenses related to maintenance agreements, professional or technical services and other outside organizations.

DEBT SERVICE FUND: The fund used to account for the payment of principal and interest on all long-term debt.

DEFICIT: Excess of expenses over revenues at a specific point in time.

DELINQUENT TAXES: Real or personal property taxes that remain unpaid on and after February 1st of each year upon which penalties and interest are assessed.

DEPRECIATION: The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life. Depreciation is only recognized in enterprise and internal service funds.

DERIVATIVE: An arrangement or instrument (such as a future, option, or warrant) whose value derives from and is depended on the value of the underlying asset.

DIVISION: A major administrative segment responsible for the management of operating departments which provide services within a functional area.

DEPARTMENT: A basic organizational unit that provides service under the administrative direction of a division.

ENCUMBRANCE: The commitment of appropriated funds for future expenditures.

ENTERPRISES FUNDS: Funds used to account for the acquisition, operation and maintenance of governmental facilities and services which are entirely or predominantly self-supported by user charges. The funds are operated in a manner similar to comparable private enterprises. A brief description of each enterprise fund follows:

AIRPORT FUND: To account for the operation of the Amarillo International Airport. In addition to providing runways, a passenger terminal and related facilities, the Airport includes improvements built by the Federal Government for an Air Force Base, on land which was returned to the City in 1967 and 1970. These facilities, together with later additions, are leased to commercial tenants for warehousing and manufacturing activities.

WATER AND SEWER FUND: To account for the provision of water and sewer services to residents and commercial enterprises of the City and proximate area. Water is obtained from a number of well fields, together with an allocation of water from the Canadian River Municipal Water Authority.

DRAINAGE UTILITY FUND: To account for the provision of drainage assessments to residents and commercial enterprises of the City. The Drainage Utility Fund is responsible for the care and maintenance of the drainage ways throughout the City.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: Funds spent in accordance with budgeted appropriations on assets or goods and services obtained.

EXPENSES: A decrease in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

FIDUCIARY FUNDS: Funds used to account for assets held by the City in a trustee or agency capacity.

FISCAL YEAR: The twelve-month period beginning October 1st and ending the following September 30th.

FRANCHISE FEE: A fee paid by public service businesses for use of City streets, alleys, and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, and cable television.

FUND: A set of interrelated accounts which record revenues and expenditures associated with a specific purpose.

FUND BALANCE: Fund Balance is the excess of assets over liabilities.

GENERAL FUND: The fund established to account for those resources devoted to financing the general administration of the City and traditional services provided to citizens. Service activities include fire and police protection, library facilities, street, drainage, park maintenance, and recreational opportunities.

GLOSSARY OF TERMS

GENERAL OBLIGATION BONDS (G.O. Bonds): Legal debt instruments which finance a variety of public projects such as streets, buildings, and improvements. These bonds are backed by the full faith and credit of the issuing government and are financed through property tax revenues. In Texas, G.O. bonds must be authorized by public referenda.

GOVERNMENTAL FUND: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds and permanent funds.

GRANT: A sum of money given by a government or other organization for a particular purpose.

INTERGOVERNMENTAL REVENUE: Contributions received from the State and Federal Government.

INTERNAL SERVICE FUNDS: Internal Service Funds are used to account for the financing of goods or services to departments of the City on a cost-reimbursement basis.

INFORMATION SERVICES FUND: To account for the revenues and costs of operations of the City's data processing system. Charges to using departments are based on estimated cost of providing the service, including depreciation on equipment.

FLEET SERVICES FUND: To account for the revenues and cost of operations of a central motor pool which includes all City owned vehicles except fire trucks and buses. Vehicles are rented to using departments at estimated cost of usage.

RISK MANAGEMENT FUND: To account for funds accumulated from operating transfers and from assessments of the various City departments for the purpose of self-insuring liability, workmen's compensation, unemployment claims, and miscellaneous other risks.

EMPLOYEE INSURANCE FUND: To account for self-insured medical benefits together with life and dental insurance for employees, retirees, and covered dependents.

INVESTMENT: Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments.

LEASE: A contract by which one party conveys land, property, service, etc. to another for a specified time, usually in return for a periodic payment.

LEVY: The City Commission has limited authority to impose or collect taxes, special assessments, or service charges.

LIABILITIES: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

LINE ITEM BUDGET: A budget prepared along departmental lines that focuses on expenditure categories.

LONG-TERM BUDGET: Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL: A basis of accounting in which revenues are recognized in the accounting period in which they become available and measurable and expenditures are recorded in the accounting period that they are incurred, if measurable.

OBJECT: Expenditure classification according to the types of items purchased or services obtained.

ORDINANCE: A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

OPERATING BUDGET: Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing acquisition, spending, and service delivery activities of the City are controlled. The use of annual operating budgets is required by State Law.

OTHER CHARGES: Costs of a fixed or semi-fixed nature over which the City Commission has little or no control.

PERSONAL PROPERTY: Property classified by the State Property Tax Board including non-business vehicles, utilities, businesses, and other tangible and intangible personal properties.

PERSONAL SERVICES: Costs related to compensating employees, including salaries, wages, insurance, payroll taxes and retirement contributions.

PROPERTY TAX: Taxes levied on all real and personal property according to the property's valuation and the tax rate, in compliance with State Property Tax Code.

GLOSSARY OF TERMS

PROPRIETARY FUND: A category of funds that have profit and loss aspects. The two types of proprietary funds are enterprise and internal service funds.

REAL PROPERTY: Property classified by the State Property Tax Board including residential single and multi-family, vacant lots, acreage, farm, and ranch improvements, commercial and industrial, and oil, gas, and other mineral reserves.

RESERVE: An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure. A reserve may also be an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOURCES: Total dollars available for appropriation including estimated revenues, fund transfers and beginning fund balances.

REVENUE: Generally, refers to income received by the City from taxes, fees, grants, interest on investments and other related sources.

REVENUE BONDS: Legal debt instruments which finance public projects for such services as water or sewer. Revenues from the public project are pledged to pay principal and interest of the bonds. In Texas Revenue Bonds may or may not be authorized by public referenda.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes, other than debt service or capital projects.

SUPPLIES: Costs of goods consumed by the City in its operations.

TAX LEVY: The total amount to be raised by general property taxes for operating and debt service purposes.

TAX RATE: The amount of tax levied for each \$100 of assessed valuations.

USER FEES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

LIST OF ACRONYMS USED

Annex W:	Pantex Response Plan
AC:	Amarillo College
ACFR:	Annual Comprehensive Financial Report
ADA:	Americans with Disabilities Act
AED:	Automatic External Defibrillator
AEDC:	Amarillo Economic Development Corporation
AHFC:	Amarillo Housing Finance Corporation
AIP:	Agreement in Principle
AISD:	Amarillo Independent School District
AMI:	Advanced Metering Infrastructure
APD:	Amarillo Police Department
ARC:	Alcoholic Recovery Center
ASA:	Amateur Softball Association
ASTM:	American Society for Testing and Materials
AUTS:	Amarillo Urban Transportation Study
BRC:	Bureau of Radiation Control
CAD:	Computer Aided Dispatch
CDBG:	Community Development Block Grant
CHDO:	Community Housing Development Organization
CISD:	Canyon Independent School District
CVD:	Cardiovascular Disease
CPR:	Cardiopulmonary Resuscitation
CPSC:	Consumer Product Safety Commission
CRMWA:	Canadian River Municipal Water Authority
CRF:	Coronavirus Relief Fund
DOE:	Department of Energy
DPH:	Department of Public Health
DWC/ABBA:	Downtown Women's Center/ABBA House
EMS:	Emergency Medical Services
EOC:	Emergency Operations Center
EPA:	Environmental Protection Agency
FEMA:	Federal Emergency Management Agency
FSS:	Family Self Sufficiency
GAAP:	Generally Accepted Accounting Principles
GASB:	Governmental Accounting Standards Board
GCSAA:	Golf Course Superintendents Association of America
GFOA:	Government Finance Officers Association
GIS:	Geographical Information Systems
HIV:	Human Immune Virus

LIST OF ACRONYMS USED

ICPMS:	Induction Coupled Plasma Mass Spectrometer
ISO:	Insurance Services Organization
MG:	Million Gallons
MC:	Municipal Court
MGD:	Million Gallons per day
MOC:	Mobile Operations Center
NACA:	North Amarillo Community Association
NPDES:	National Pollutant Discharge Elimination System
PC:	Personal computer
PFP:	Pay for Performance
PGA:	Professional Golfers Association
PID:	Public Improvement District
PPD:	Purified Protein Derivative
PRRA:	Panhandle Revenue Recovery Association
R & M:	Repair & Maintenance
SCADA:	Supervisory Control & Data Acquisition
SCBA:	Self Contained Breathing Apparatus
STD:	Sexually Transmitted Disease
STEP:	Selective Traffic Enforcement Program
TAAF:	Texas Amateur Athletic Federation
TCEQ:	Texas Commission on Environmental Quality
TDH:	Texas Department of Health
TPDES:	Texas Pollutant Discharge Elimination System
TPMHMR:	Texas Panhandle Mental Health and Mental Retardation
TSA:	Transportation Security Administration
TSRC:	Tyler Street Resource Center
TVFC:	Texas Vaccine for Children
TWDB:	Texas Water Development Board
USGA:	United States Golf Association
USSSA:	United States Specialty Sports Association
VFD:	Variable Frequency Drive
W/C:	Workers Compensation
WMD:	Weapons of Mass Destruction
WTAMU:	West Texas A & M University